Local Government Engineering Department (LGED)
Ministry of Local Government, Rural Development and Cooperatives
People's Republic of Bangladesh

# Special Assistance for Project Implementation on Small Scale Water Resources Development Project (Phase 2)

# **Project Completion Report**

**Main Report** 

**June 2018** 

**Japan International Cooperation Agency (JICA)** 

Nippon Koei Co., Ltd.

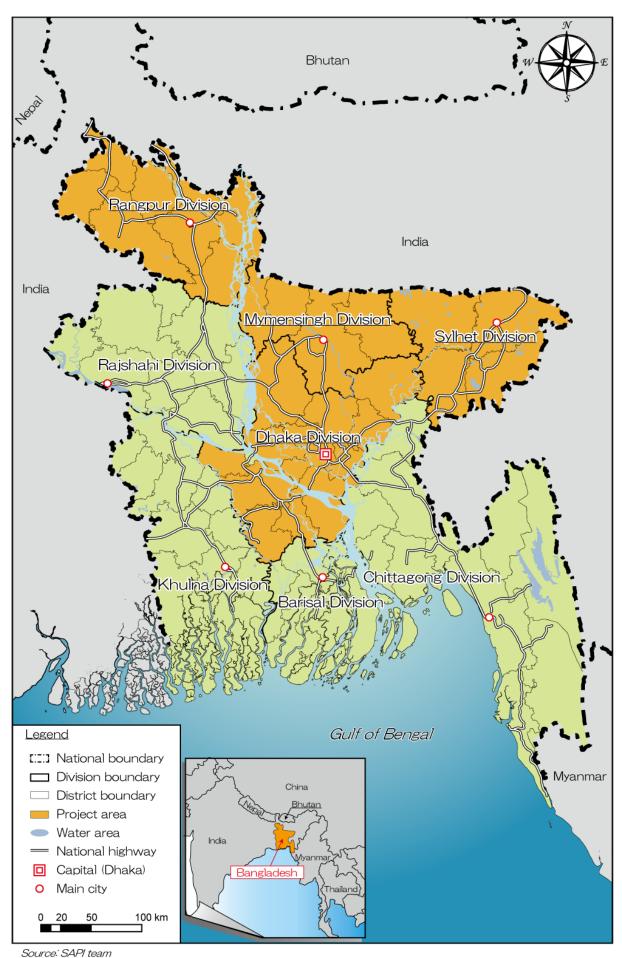
BD JR 18-004

# **List of Reports**

> MAIN REPORT

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Location Map of Small Scale Water Resources Development Project (Phase 2): JICA-2

#### **SUMMARY**

#### 1 Background and Objectives

The Japan International Cooperation Agency (JICA) formulated the Small Scale Water Resources Development Project Phase-2 (hereinafter referred to as JICA-2). Since the new development concepts will be introduced to JICA-2, the Local Government Engineering Department (LGED) required JICA to execute the special assistance for project implementation (SAPI) for the smooth implementation of new development concepts under JICA-2.

The objective of SAPI is to support the project management unit (PMU) established in the LGED for the preparation of operational guidelines of JICA-2. The expected outputs of this SAPI are as follows:

- Output 1: The operational guidelines of JICA-2 are prepared;
- Output 2: The first and second batches of subprojects under JICA-2 are selected;
- Output 3: Training manuals on organizing/strengthening water management cooperative association (WMCA) in JICA-2 are prepared;
- Output 4: The capacity of project management is improved and project implementation system is in place by conducting orientation and workshop; and
- Output 5: The local consultants engaged in JICA-2 are selected.

#### 2 Outputs of SAPI

#### (1) Preparation of Operational Guidelines

(a) Design structure of JICA-2 operational guideline

The SAPI Team and PMU agreed that the operational guidelines consist of the following four volumes and respective contents:

**Volumes and Contents of Each of JICA-2 Operational Guidelines** 

Volume	Contents
1. Project Policy	- Chapter 1: Purpose of the Operational Guideline
	- Chapter 2: Project Description
	- Chapter 3: Project Scope
	- Chapter 4: Project Implementation Arrangement
	- Chapter 5: Implementation Procedure
	- Chapter 6: Project Benefit Monitoring and Evaluation
	- Attachments
2. New Development Subproject	- Chapter 1: Introduction
3. Additional Development Subproject	- Chapter 2: Development Component
4. Flagship Development Subproject	- Chapter 3: Development Procedure
	- Attachments:

Source: SAPI Team

#### (b) Improvement of Subproject Implementation Procedure

The SAPI Team revised the existing implementation procedure for small-scale water resources development in accordance with lessons learned obtained during JICA-1. Through the discussion with the SAPI Team, PMU, and LGED staff concerned, the implementation procedure was finalized. As a result, the implementation procedures are simplified as follows:

Comparison of Subproject Implementation Procedures for JICA-1 and JICA-2 New Development

JICA-1		JICA-2
Stage 1: Subproject Identification,		Stage 1: Planning and Design with 12 Steps
Reconnaissance, and Clearance with		(15-24 months)
10 Steps (12-18 months)		Stage 2: Construction with 5 Steps
Stage 2: Institutional Establishment and Design		(6-12 months)
with 12 Steps (9-16 months)	L_/	Stage 3: First-Year Joint O&M with 3 Steps
Stage 3: Construction and First-Year Joint	V	(12 months)
O&M with 12 Steps (18-33 months)		
Stage 4: Sustained O&M with 4 Steps		
Total: 4 Stages with 38 Steps (39 - 67 months)		Total: 3 Stages with 20 Steps (33 - 48 months)

Source: SAPI Team

The implementation procedures of additional development subproject and flagship development subproject were prepared on the basis of the new development Subproject. Differences between those three development subprojects are briefed as follows:

Differences in the Implementation Procedures Among the Three Types of Subproject

New Development	Additional Development	Flagship Development
:	:	:
Step 7: Site Validation	Step 7: Site Validation	Step 7: Site Validation
Step 8: Subproject Clearance	-	-
Step 9: Establishment of WMCA	-	-
Step 10: DD	Step 8: DD	Step 8: DD
	:	:
Step 16: Development of WMCA	Step 14: Enhancement of WMCA	Step 14: Enhancement of WMCA
-	Step 15: Procurement of Equipment	Step 15: Procurement of Equipment
Step 17: Monitoring of Establishment and Development of WMCA	Step 16: Monitoring of Enhancement of WMCA	Step 16: Monitoring of Enhancement of WMCA
Step 18: O&M of Water Resource Management Facilities	Step 17: O&M of Water Resource Management Facilities and Equipment	Step 17: O&M of Water Resource Management Facilities, Equipment and Multi- functional Facilities
Step 19: Signing of LA	Step 18: Signing of LA	Step 18: Signing of LA
Step 20: Subproject Completion Report	Step 19: Subproject Completion Report	Step 19: Subproject Completion Report

Source: SAPI Team

The SAPI Team proposed to and agreed with the PMU that detailed feasibility study (FS) and detailed design (DD) of one subproject should be conducted by one firm. The series of activities consisting of participatory rural appraisal (PRA), FS, and DD were named as detailed feasibility study and design (DFSD).

#### (2) Subproject Selection for Batches -1 and -2

Subprojects to be implemented under batches -1 and -2 of JICA-2 were selected by PMU with assistance from the SAPI Team. The selection criteria were reviewed and finalized through the discussion by PMU and the SAPI Team prior to commencement of selection.

**Key Modification of Criteria for Evaluating Subproject Proposal** 

Development Type	Difference from Minutes of Discussion of Appraisal	
New Development	Screening criteria were not modified.	
Subproject	Minor modification was applied in terms of scoring criteria.	
Additional Development	Screening criteria were not modified.	
Subproject	Scoring criteria for evaluating WMCA performance were set as (i) WMCA	
	Performance, (ii) WMCA Performance of Subproject O&M (iii) WMCA SP	
	Infrastructure/Technical Performance, (iv) WMCA Agribusiness	

<b>Development Type</b>	Difference from Minutes of Discussion of Appraisal	
	Performance, and (v) Additional Needs of WMCA	
Flagship Development	Screening criteria were not modified.	
Subproject	<ul> <li>Scoring criteria for evaluating performance of WMCA applying to Flagship</li> </ul>	
	Development were set as the above criteria of Additional Development	
	Subproject with adding Additional Facility Needs of WMCA.	

Source: SAPI Team

The plan and achievement of subproject selection are summarized below.

Status of Subproject Selection for Batches 1 and 2

	Batch	New Development	<b>Additional Development</b>	Flagship Development	Total
1 st	Target	20	10	0	30
1	Achievement	20	10	0	30
2nd	Target	56	10	9	75
2	Achievement	56	10	0	66
Total	Target	76	20	9	105
Total	Achievement	76	20	0	96

Source: SAPI Team

Among the 20 new development subprojects under Batch-1, 10 subprojects were selected from the candidates of JICA-1 with the status that the feasibility had been confirmed but not implemented. The SAPI Team assisted to update the information related to feasibility. Other subprojects under batches -1 and -2 were evaluated and selected according to the selection criteria. The selected 11 additional development subprojects under Batch-1 were also examined through the detailed feasibility study; and 10 subprojects passed.

#### (3) Preparation of Training Manuals on WMCA Enhancement

Training programs for water management cooperative association (WMCA) were specified based on the minutes of understanding (MOU) which had been exchanged between LGED and ten agencies of the Government of Bangladesh and their own training programs.

Since there were no consistent guidelines to monitor WMCA development from planning to operation and maintenance (O&M) of the facilities, the SAPI Team prepared the guidelines on planning, management, and monitoring of their activities.

As additional development and flagship development are new concepts of rural development in Bangladesh, the training guidelines on enhancement of WMCA under those development concepts were prepared with focus on diversification of WMCA activities, especially relating to agribusiness. In this connection, the planning guidelines on agribusiness for (i) sustainable O&M of equipment to be provided under subprojects of additional development and flagship development and (ii) utilization of multi-functional facility to be constructed under flagship development subproject were prepared.

In JICA-2, the facilitator will perform key roles to develop and monitor the subproject. The training manual for the facilitator was particularly prepared on the basis of the JICA-2 operational guidelines. The SAPI Team proposed that the above trainings for facilitator shall be provided not only for the facilitator but also for individual consultant, namely, the sociologist/socio-economist, to be dispatched to the divisional/regional LGED office considering the importance of their roles for enhancing WMCA.

# (4) Improvement of Project Management Capacity and Setting Up the Project Implementation System

To build up the system and capacity for implementing JICA-2, PMU conducted orientations and workshops with assistance from the SAPI Team as outlined below:

**Outlines of Orientations and Workshops** 

	Outlines of Orientations and Workshops		
Central Le	evel Project Orientation		
Attendee	PMU, departments of the Government of Bangladesh concerned		
Purpose	To explain and discuss the project outlines and contents of the operational guideline of JICA-2		
Regional I	Level Project Orientation		
Region	Mymensingh, Sylhet, Dhaka, Rangpur, Faridpur		
Regional I	Level Project Orientation		
Attendee	<ul> <li>Additional Chief Engineer leading each division</li> <li>Superintending Engineer leading each region</li> <li>Executive Engineer leading each district</li> <li>Water Resources Engineer and Socioeconomist/Sociologist of each district</li> <li>Upazila Engineer of each Upazila</li> <li>Staff of departments concerned</li> </ul>		
Purpose	To explain and discuss the project outlines, implementation procedure, forms of subproject identification and subproject proposal of JICA-2		
Pre-review	Workshop-1		
Attendee	PMU, Sociologist of LGED Headquarter, JICA-TCP		
Purpose	To explain and discuss the details of implementation procedure of JICA-2		
Pre-review	Workshop-2		
Attendee	PMU		
Purpose	To explain and discuss the details of operational guidelines, gender action plan, procurement, and subproject evaluation criteria for Additional and Flagship Development of JICA-2		
Review Wo	orkshop		
Attendee	<ul> <li>PMU</li> <li>Executive Engineer of JICA-2 target divisions</li> <li>Socio-economist/Sociologist of LGED Headquarter</li> <li>Upazila Engineer of JICA-2 target upazilas</li> <li>JICA-TCP</li> </ul>		
Purpose s	To explain progress of JICA-2 and issues and lessons learned from subproject selection of batch-1.  To discuss the contents and necessary improvement of JICA-2 operational guidelines  To explain the procurement rules of Yen-loan project and procurement regulation in Bangladesh		
Project Im	plementation Committee		
Attendee	LGED, JICA		
Purpose	To explain and discuss the JICA-2 operational guidelines		

Source: SAPI Team

### (4) Assistance on Procurement of Local Consultants

The SAPI Team assisted PMU to procure the local consulting firms and non-governmental organizations (NGOs) to engage in JICA-2. In advance, to start the procurement, the terms of references (TOR) and the cost to deploy respective experts and facilitators from the firms and NGOs were reviewed and finalized. The expression of interest (EOI) for the procurement was prepared with the assistance from the SAPI Team. The EOI for DFSD was published on 1 May 2018 and the submission was closed on 15 May 2018. The PMU has received EOI forms from 27 firms. The EOI for the service of consulting firms and NGOs to dispatch experts and facilitators has not been published during SAPI.

#### 3 Recommendations

#### (1) Continuous Revision of JICA-2 Operational Guidelines and Subproject Evaluation Criteria

While the SAPI Team has completed to prepare JICA-2 operational guidelines and the criteria to evaluate proposed subprojects with cooperation of PMU, they agreed to continuously revise those documents during JICA-2 implementation to reflect actual situation and introduce lessons learned. In this connection, monitoring system proposed in the training guidelines and manuals shall be utilized to grasp the actual situations and reflect them to the guidelines and criteria.

#### (2) Further Explanation of JICA-2 Concept and Components

As mentioned in Section 2.4, there were no subproject proposals applying for flagship development to be implemented under batches -1 and -2. Therefore, the SAPI Team recommends to PMU the continuation of the training on disseminating JICA-2 concept and components, especially in terms of flagship development, for staff of the district and Upazila LGED offices. On the other hand, the problems and difficulties to prepare the subproject proposal of flagship development at field level should be collected and analyzed by PC and reflected in the operational guidelines and application forms.

#### (3) Review of Project Implementation Schedule

Since the progress of JICA-2 is already behind the implementation schedule as mentioned in the minutes of discussion (MD) on JICA-2 project appraisal between JICA and LGED, it should be reviewed and amended in accordance with the actual situation immediately after commencement of the consulting services.

#### (4) Capacity Development

Transfer of technology is one of the important tasks of the project consultant (PC). Continuous technology transfer to LGED staff through (i) orientations and workshops, (ii) on-the-job training, (iii) lectures, and (iv) observational learning/exposure are recommended to deepen their understanding and improve their performance on the assigned roles and functions under JICA-2.

#### (5) Translation of JICA-2 Operational Guidelines into Bengali

As commented in the project implementation committee (PIC), it would be helpful for LGED staffs and stakeholders in the field level to translate JICA-2 operational guidelines into Bengali to induce further appreciation. However, it is difficult for the SAPI Team to complete the translation due to the limitation of time and human resources. Therefore, it is recommended that the translation will be done by PC under JICA-2.

# Special Assistance for Project Implementation on Small Scale Water Resources Development Project (Phase 2) Project Completion Report

# **Main Report**

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#### **Abbreviations**

ARISP : Agrarian Reform Infrastructure Support Project

ARISP-III : Agrarian Reform Infrastructure Support Project Phase 3

CAD : Command Area Development

DD : Detailed Design

DFSD : Detailed Feasibility Study and Design

DLIAPEC : District Level Inter Agencies Project Evaluation Committee

D-PIU : District Project Implementation Unit

DR : Drainage Improvement

EIRR : Economic Internal Rate of Return

FM : Flood Management

FMD : Flood Management & Drainage Improvement

FR : Field Reconnaissance

FS : Feasibility Study

IA : Implementation Agreement

ICT : Information and Communication Technology

IEE : Initial Environmental Examination

IFAD : International Fund for Agricultural Development

IWRMU : Integrated Water Resources Management Unit of LGED

JICA-1 : Small Scale Water Resources Development Project

in Greater Mymensingh, Sylhet, and Faridpur Areas

JICA-2 : Small Scale Water Resources Development Project (Phase-2)

JICA TCP : Capacity Development Project for Participatory Water Resources Management

through Integrated Rural Development, 2012 – 2017 funded by JICA

LA : Lease Agreement

LCS : Labour Contracting Society
LGD : Local Government Division

LGED : Local Government Engineering Department

MC : Management Committee

MD : Minutes of Discussion

MIS : Management Information System

OC : Organizing Committee

PIC : Project Implementation Committee

PIU : Project Implementation Unit
PMU : Project Management Unit
PRA : Participatory Rural Appraisal

PSC : Project Steering Committee

SAPI : Special Assistance for Project Implementation

SPCR : Subproject Completion Report

SSWRD : Small Scale Water Resources Development

TI : Tidal Irrigation

TOR : Terms of Reference
ToT : Training of Trainers

U-PIU : Upazila Project Implementation Unit

WC : Water Conservation

WMCA : Water Management Cooperative Association

# **Measurement Units**

Length mm = cm = m = km = in. = ft. = yard = mile =	millimetres centimetres ( = 10 mm) meters ( = 100 cm) kilometres ( = 1,000 m) inch ( = 2.54 cm) foot = 12 inches ( = 30.48 cm) 3 feet = 36 inches ( = 0.9144 m) 1760 yards ( = 1,609.31 m)	$m^3 =$ lit. = cusec =	Cubic-centimetres (1.0 cm x 1.0 cm x 1.0 cm or 1.0 m-lit.) Cubic-metres (1.0 m x 1.0 m x 1.0 m or 1,000 lit.) Litre (1,000 cm <sup>3</sup> ) ft <sup>3</sup> / sec Litre per capita per day
$m^2 = km^2 = ha = ac =$	Square-centimetres (1.0 cm x 1.0 cm) Square-meters (1.0 m x 1.0 m) Square-kilometres (1.0 km x 1.0 km) Hectares (10,000 m <sup>2</sup> ) Acres (4,046.8 m <sup>2</sup> or 0.40468 ha) = $40.48 \text{ m}^2 = 435.6 \text{ ft}^2$	<b>Weight</b> g = kg = ton =	Grams Kilograms (1,000 g) Metric tonne (1,000 kg)
Currence USD = JPY = BDT =	United State Dollars US\$1.0 = JPY 108.812 = BDT. 83.43 (as of June 2018) Japanese Yen Bangladesh Taka	Time sec. = min. = hr. = M/M=	Minutes (60 sec.)
_	leshi numerical system 100,000 100 lakh = 10,000,000	Others °C = ° = , =	Celsius' temperature scale Degree Minute

#### CHAPTER 1 BACKGROUND

#### 1.1 Background

To achieve poverty reduction in the rural areas and food security of Bangladesh, the following urgent issues such as flood damage during the rainy season and drought damage during the dry season due to the uneven distribution of rainfall, decrease in agricultural land due to urbanization, and increase in demand for food due to increase in population need to be resolved.

In this connection, the Local Government Engineering Department (LGED) has started to implement the small scale water resources development (SSWRD) in line with the National Water Policy and the Seventh Five-Year Plan (2016–2021), which promote the use of surface water. Although LGED has completed several SSWRD projects supported by international donors such as the Japan International Cooperation Agency (JICA), Asian Development Bank (ADB), International Fund for Agricultural Development (IFAD), and the Government of the Netherlands, there is still a huge demand for SSWRD in the rural. Therefore, SSWRD that meets national policies and rural people's needs is necessary to be promoted continuously.

JICA has conducted the data collection survey in cooperation with LGED to formulate another SSWRD project in 2016 to 2017 and prepared the implementation plan for the JICA's Small Scale Water Resources Development Project Phase-2 (JICA-2), a successor to JICA's Small Scale Water Resources Development Project Phase-1 (JICA-1). Since the new development concepts will be introduced to JICA-2 in addition to the development concept of JICA-1, LGED requested JICA to execute the special assistance for project implementation (SAPI) for the smooth implementation of the new development concepts under JICA-2.

#### 1.2 Objective

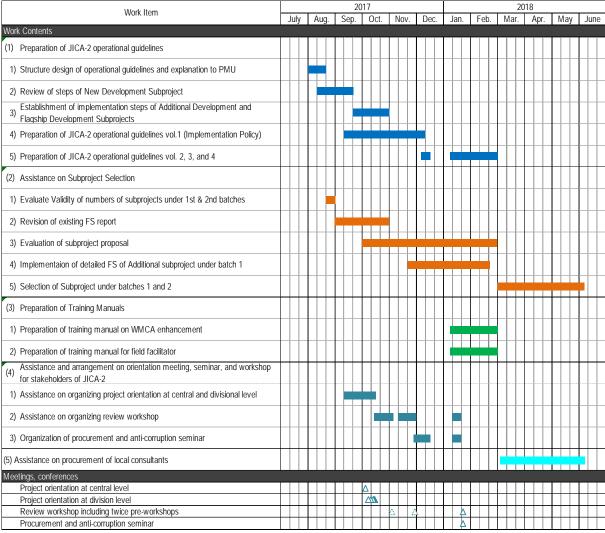
The objective of SAPI is to support LGED in the following activities: a) preparation of operational guidelines for smooth implementation of JICA-2, b) selection of subprojects and preparation of implementation plan for the selected subprojects, c) preparation of training manual on organising/strengthening of water management cooperative association (WMCA), and lastly, d) provision of trainings to the concerned project management staff of JICA-2. The expected outputs of this SAPI are as follows:

- Output 1: The operational guidelines of JICA-2 are prepared;
- Output 2: The first and second batches of subprojects under JICA-2 are selected;
- Output 3: Training manuals on organising/strengthening WMCA in JICA-2 are prepared;
- Output 4: The capacity of project management is improved and project implementation system is in place through conducting of orientation and workshop; and
- Output 5: The local consulting firms engaged in JICA-2, such as the firm assigned to conduct detailed feasibility study (detailed FS) and detailed design (DD) and the firm/non-governmental organisation (NGO) assigned to dispatch facilitator and individual specialist are selected (to be explained in the following section).

#### CHAPTER 2 DETAILS AND OUTPUTS OF SAPI

#### 2.1 Work Schedule

The work schedule is summarised in Figure 2.1.

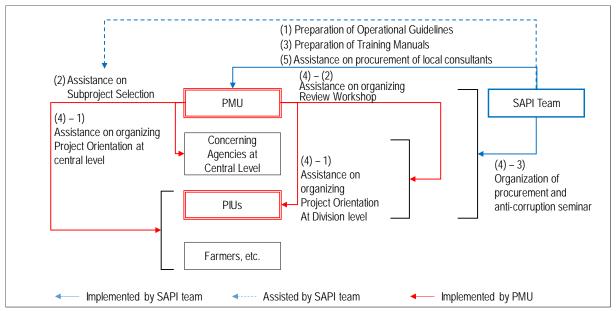


Source: SAPI Team

Figure 2.1: Work Schedule of SAPI

#### 2.2 Implementation Set-up of SAPI

The implementation set-up of SAPI is descried as follows:



PMU: Project Management Unit, PIU: Project Implementation Unit

Source: SAPI Team

Figure 2.2: Implementation Set-up of SAPI

#### 2.3 Preparation of Operational Guidelines

The following activities were conducted by the SAPI Team to prepare the operational guidelines for JICA-2.

#### (1) Designing Structure of JICA-2 Operational Guideline

The structure of the guidelines as shown below was explained to, discussed with, and agreed by the project management unit (PMU).

Volume 1: JICA-2 Implementation Policy

Volume 2: New Development Subproject

Volume 3: Additional Development Subproject

Volume 4: Flagship Development Subproject

Those four volumes are provided as Annexes 1–4, respectively. The JICA Technical Cooperation Project (JICA-TCP)<sup>1</sup> has already prepared a series of guidelines for small scale water resources development, "Guidelines for Small Scale Water Resources Development Project, October 2017", in advance to issuance of this operational guidelines. The SAPI Team agreed with PMU to make the most of JICA-TCP's guidelines in the preparation of JICA-2 operational guidelines.

#### (2) Improvement of Implementation Procedure for New Development Subproject

To achieve more efficient and effective implementation, the SAPI Team revised the existing implementation procedure for small scale water resources development in accordance with the lessons learned obtained during JICA-1 and established the implementation procedure for new development subproject to be carried out under JICA-2. The procedure was firstly drafted by the SAPI Team and discussed with the Integrated Water Resources Management Unit of LGED (IWRMU), an expert team of JICA-TCP, and PMU in the pre-review-workshop on 2 November 2017 (refer to Section 2.6). Based on the comments provided by the participants, the implementation procedure was finalized as follows:

Capacity Development Project for Participatory Water Resources Management through Integrated Rural Development

Table 2.1: Implementation Procedure for JICA-1 Subproject and New Development Subproject under JICA-2

under JICA-2			
JICA-1 Subproject	New Development Subproject under JICA-2		
Stage 1: Subproject Identification,	Stage 1: Planning and Design		
Reconnaissance, and Clearance (12-18 months)	(15-24 months)		
Step 1: Awareness Campaign			
Step 1. Awareness Campaign  Step 2: Subproject Identification	Step 1: Subproject Identification		
Step 3: Preliminary Site Visit and Technical			
Proposal			
Step 4: Proposal Presented to Upazila Parishad	Step 2: Subproject Proposal		
Meeting and Reviewed by the District	Step 2. Subproject i roposar		
Office			
Office	Step 3: Contract with the Local Consultant Firm		
-	and/or NGO		
Step 5: Pre-screening	Step 4: Pre-screening of Subproject		
Step 6: Field Reconnaissance (FR)	Step 5: FR		
Step 7: Participatory Rapid Appraisal (PRA)	ыср 5. ТК		
Step 8: Feasibility Study (FS)	Step 6: Detailed FS		
Step 9: Initial Environmental Examination (IEE)	Step 0. Detailed 1.3		
Step 9. Initial Environmental Examination (IEE)	Ston 7. Sita Validation		
Step 10: Proposal Cleared by the District Level Inter	Step 7: Site Validation		
Agencies Project Evaluation Committee	Stan 9. Submusiant Classiana by DLIADEC		
(DLIAPEC) Meeting	Step 8: Subproject Clearance by DLIAPEC		
Stage 2: Institutional Establishment and Design			
(9-16 months)			
Step 11: Formation of Organizing Committee (OC)			
Step 12: Recruit and Train Community Assistants	Step 9: Establishment of WMCA		
Step 13: Information Campaign	Step 7. Establishment of WIVICA		
Step 14: Election of the First MC and Opening of an			
O&M Account (up-front contributions)			
Step 15: Prepare Engineering Designs			
Step 16: Present Design Concept to Local			
Stakeholders			
Step 17: Present Design to IWRMU			
Step 18: Land Acquisition	Step 10: Detailed Design (DD)		
Step 19: Environmental Mitigation Plan			
Step 20: Prepare List of Beneficiaries			
Step 21: Final Discussion and Approval of Designs			
garage and a second sec	Step 11: Tender for Construction Works of		
-	Subproject		
Step 22: Signing of the Implementation Agreement	• •		
(IA)	Step 12: Signing of Subproject IA		
Stage 3: Construction and First-Year Joint O&M	Stage 2: Construction		
(18-33 months)	(6-12 months)		
Step 23: Tender and Issue Work Order	Step 13: Construction of Water Resources		
	Management Facilities and WMCA Office		
Step 24: Formation of Labour Contracting Society			
(LCS)	Step 14: LCS Formation		
Step 25: Training of LCS			
Step 26: People's Participation during Construction			
Step 27: Supervision of LCS Earthworks	Step 15: Monitoring of Construction Works		
Step 28: Construction Supervision - Structures			
Step 29: Institutional Support and Training for			
WMCAs	Step 16: Development of WMCA		
Step 30: Agriculture and Fisheries Support	Step 10. Development of WIVICA		
Step 31: Poverty Reduction Plan			

JICA-1 Subproject	New Development Subproject under JICA-2
	Step 17: Monitoring of Establishment and
	Development of WMCA
-	Stage 3: First-Year Joint O&M
	(12 months)
Step 32: Establish O&M Subcommittee and Plan O&M	Step 18: O&M of Water Resource Management
Step 33: Implement Environmental Mitigation Plan	Facilities
Step 34: Signing of the Lease Agreement (LA)	Step 19: Signing of LA
	Step 20: Subproject Completion Report (SPCR)
Stage 4: Sustained O&M	
Step 35: System Operation	TILL A CARLON AND
Step 36: System Maintenance	This stage is removed under JICA-2 since it is
Step 37: Monitoring Subproject Performance	included in the mandate of IWRMU.
Step 38: Follow-up Support and Training	
JICA-1: 4 Stage, 38 Step	JICA-2: 3 Stage, 20 Step
(39-67 months up to Stage 3)	(33-48 months)

Source: SAPI Team

Although the firms involved in the conduct of detailed FS and DD (FS-DD firms) were supposed to be separated at the time of project appraisal, it was concluded by the SAPI Team and PMU through discussion that detailed FS and DD of one subproject should be conducted by one firm from the following viewpoints:

- i. To ensure consistency of development concept of the target subproject;
- ii. To smoothly transfer data and information collected by the firm in charge of detailed FS to the firm in charge of DD
- iii. To shorten the time to be consumed for procuring another firm; and
- iv. To reduce the cost to be expended in mobilization, logistics, etc.

Finally, a series of activities consisting of PRA, FS, and DD were named as detailed feasibility study and design (DFSD).

#### (3) Consolidation of JICA-2 Concept and Key Factors in Project Policy

The abovementioned procedures, the person/agency in charge and output of each step, and flowchart of implementation procedure were consolidated in the Guideline Volume 1: Project Policy. Contents of the volume are shown as follows:

- ➤ Chapter 1: Purpose of the Operational Guideline
- ➤ Chapter 2: Project Description
- ➤ Chapter 3: Project Scope
- > Chapter 4: Project Implementation Arrangement
- ➤ Chapter 5: Implementation Procedure
- ➤ Chapter 6: Project Benefit Monitoring and Evaluation
- > Attachments:
  - ✓ Terms of Reference for Local Consultants (Individual firm, FS-DD firm, and Facilitator Firm/NGO);
  - ✓ Training Material;
  - ✓ Gender Action Plan;
  - ✓ Workflow Chart of Each Development Subproject;
  - ✓ Pre-evaluation Criteria; and
  - ✓ Monitoring/Evaluation Indicators.

The volume was explained by the SAPI Team and discussed with IWRMU, JICA-TCP, and PMU in prereview workshop on 28 November 2017 (refer to Section 2.6). According to the comments provided by the participant, the volume was finalized.

(4) Preparation of Implementation Procedure for Subprojects of Additional Development and Flagship Development

Implementation procedures of additional development subproject and flagship development subproject were prepared on the basis of the new development subproject. Those three procedures are summarised in Table 2.2.

Table 2.2: Implementation Procedures for the Three Types of Subproject

Table 2.2: Implementation Procedures for the Three Types of Subproject						
New Development	New Development Additional Development Flagship Development					
Step 1: Subproject Identification	Step 1: Subproject Identification	Step 1: Subproject Identification				
Step 2: Subproject Proposal	Step 2: Subproject Proposal	Step 2: Subproject Proposal				
Step 3: Contract with Local	Step 3: Contract with Local	Step 3: Contract with Local				
Consultant Firm/NGO	Consultant Firm/NGO	Consultant Firm/NGO				
Step 4: Pre-Screening of	Step 4: Pre-Screening of	Step 4: Pre-Screening of				
Subproject	Subproject	Subproject				
Step 5: FR	Step 5: FR	Step 5: FR				
Step 6: Detailed FS	Step 6: Detailed FS	Step 6: Detailed FS				
Step 7: Site Validation	Step 7: Site Validation	Step 7: Site Validation				
Step 8: Subproject Clearance	-	-				
Step 9: Establishment of WMCA	-	-				
Step 10: DD	Step 8: DD	Step 8: DD				
Step 11: Tender for Construction	Step 9: Tender for Construction	Step 9: Tender for Construction				
Works of Subproject	Works of Subproject	Works of Subproject				
Step 12: Signing of Subproject IA	Step 10: Signing of Subproject IA	Step 10: Signing of Subproject IA				
Step 13: Construction of Water	Step 11: Construction of Water	Step 11: Construction of Water				
Resources Management	Resources Management	Resources Management				
Facilities and WMCA	Facilities and WMCA	Facilities and WMCA				
Office	Office	Office				
Step 14 LCS Formation	Step 12 LCS Formation	Step 12 LCS Formation				
Step 15: Monitoring of	Step 13: Monitoring of	Step 13: Monitoring of				
Construction Works	Construction Works	Construction Works				
Step 16: Development of WMCA	Step 14: Enhancement of WMCA	Step 14: Enhancement of WMCA				
	Step 15: Procurement of	Step 15: Procurement of				
	Equipment	Equipment				
Step 17: Monitoring of	Step 16: Monitoring of	Step 16: Monitoring of				
Establishment &	Enhancement of WMCA	Enhancement of WMCA				
Development of WMCA						
	Step 17: O&M of Water Resource	Step 17: O&M of Water Resource				
Step 18: O&M of Water Resource	Management Facilities	Management Facilities,				
Management Facilities	and Equipment	Equipment and Multi-				
		functional Facilities				
Step 19: Signing of LA	Step 18: Signing of LA	Step 18: Signing of LA				
Step 20: SPCR	Step 19: SPCR	Step 19: SPCR				

Source: SAPI Team

#### (5) Preparation of Operational Guidelines Volumes 2–4

Volumes 2, 3, and 4 of the guidelines describe the implementation procedures for new development subproject, additional development subproject, and flagship development subproject, respectively. Each volume mentions not only the implementation steps, person-in-charge, and output of each step but also the relation of each step and existing 54 guidelines. The contents of those volumes are common as shown below.

- ➤ Chapter 1: Introduction
- ➤ Chapter 2: Development Component
- ➤ Chapter 3: Development Procedure
- > Attachments:
  - ✓ Flow Chart of Subproject Development
  - ✓ Mandate Table for Each Step
  - ✓ Forms (Subproject Proposal)
  - ✓ Instruction on Each Step

#### 2.4 Subproject Selection for Batches 1 and 2

The SAPI Team conducted the following works for the selection of JICA-2 subproject:

#### (1) Number of Subprojects

The number of subprojects to be implemented under each batch of JICA-2 is discussed with PMU and decided as follows:

Table 2.3: Number of Subprojects under Batches 1 and 2

Batch	New Development	Additional Development	Flagship Development	Total
1 st	20	10	0	30
2 <sup>nd</sup>	56	10	9	75

Source: SAPI team

#### (2) Utilization of Existing FS Report

It was concluded that 20 subprojects out of 30 subprojects of the new development type under Batch 1 should be selected from the subprojects of JICA-1, by which feasibility had been evaluated through FS under JICA-1 but not implemented yet. However, the SAPI Team confirmed with the district and upazila offices concerned that some of those subprojects have been implemented with assistance of other donors or motivation of the beneficiaries were depressed. Finally, only ten subprojects were selected from the JICA-1 subprojects.

#### (3) Procedure to Select Additional Development Subprojects under Batch 1

PMU agreed on the following procedure to select additional development subprojects under Batch 1:

- PMU confirms with district and upazila LGED offices in terms of needs of additional development and WMCA's capacity to operate and maintain facilities of water resources management. The SAPI Team selected 20 subprojects where the needs and capacity are recognized.
- 2) The SAPI Team sublets a survey to evaluate the capacity of the 20 subprojects with proposal form prepared for the additional development subproject.
- 3) Based on the survey result, those 20 subprojects are scored with evaluation criteria described in the next section. The subprojects, which scored more than 240 points out of 400 points, are ranked and the subprojects landed in top 10 are selected as target subprojects of Batch 1.

According to the above procedures, ten subprojects are selected as shown in Table 2.4.

Table 2.4: Evaluation Result of Additional Development Subproject under Batch 1

Rank	Subproject Name	Division	District	Upazila	JICA-1 Component*	Score (/400)
1	Kharia Nadi	Mymensingh	Mymensingh	Fulpur	DR&WC	312
2	Foliar Khal	Mymensingh	Mymensingh	Fulbaria	DR&FM&WC	308
3	Baro Dumuria	Dhaka	Faridpur	Tungipara	DR&FM	290
4	Satgavia Beel	Dhaka	Faridpur	Madhukhali	DR&WC	282
5	Goilla Beel	Mymensingh	Tangail	Dhanbari	DR&FM	266
6	Baneswardi	Dhaka	Faridpur	Nagarkanda	CAD	266
7	Auliar Char	Dhaka	Madaripur	Kalkini	DR	263
8	Kalangang Roar Haor	Sylhet	Sunamganj	Jamalganj	DR&FM&WC	261
9	Jagchhara	Sylhet	Sylhet	Sreemongal	WC	254
10	Langulia Khal	Mymensingh	Netrokona	Atpara	DR&FM&WC	251
11	Binnakandi Chhara	Sylhet	Sylhet	Gowainghat	WC	240
12	Baithakhali Khal	Mymensingh	Kishoregon	Austogram	DR&FM&WC	229
13	Bango Chhara	Sylhet	Sunamganj	Sadar	WC	211
14	Mati Khal	Sylhet	Moulavibazar	Sadar	DR&WC	200
15	Baro Chhara	Sylhet	Habiganj	Nabiganj	WC	199
16	Forkanala	Sylhet	Moulavibazar	Kamalganj	WC	196
17	Ratanodia	Dhaka	Raajbari	Baliakandi	DR&WC	192
18	Maharashi Rubber Dam	Mymensingh	Mymensingh	Jhenaigati	WC	180
19	Bangdubi	Dhaka	Raajbari	Baliakandi	WC	167
20	Gujabida Khal	Mymensingh	Mymensingh	Melandah	DR&FM	144

<sup>\*</sup> DR: Drainage Improvement, WC: Water Conservation, FM: Flood Management, CAD: Command Area Development, TI: Tidal Irrigation Source: SAPI Team

As the result of reconnaissance by local consultant firm in charge of detailed FS, it was clarified that (i) Auliar Char Subproject was not located as mentioned in the proposal and (ii) Kalangang Roar Haor Subproject was isolated and the staff of local consultant firm could not reach to the subproject site. Considering the above situation, Binnakandi Chhara Subproject and Baithakhali Khal Subproject were selected as the target of the detailed FS.

#### (4) Feasibility Study

The detailed FS of ten additional development subprojects and revision of ten FS reports of the new development subproject prepared under JICA-1 were carried out by the subcontracted firm of local consultant. The result of sublet works was summarised in Table 2.5.

Table 2.5: Result of Detailed FS and Revision of FS Reports

Subproject	Division	District	Upazila	Туре	Benefitted Area (ha)	EIRR (%)
<b>Revision of Existing FS Reports</b>	Revision of Existing FS Reports (New Development Subproject)					
Bagjan Khal	Mymensingh	Tangail	Mirzapur	DR&WC	384	30.5
Kashabkhali Khal	Mymensingh	Tangail	Mirzapur	DR	348	15.3
Bamankhali Khal	Mymensingh	Netrokona	Kendua	FM&DR&WC	432	47.3
Pagla Chhara	Mymensingh	Netrakona	Kalmakanda	FM&DR&WC	793	28.0
Alochhaya	Sylhet	Habiganj	Baniachong	CAD	398	29.0
Kurangi-Bhabanipur	Sylhet	Habiganj	Bahubal	WC	1,135	25.9
Keshri Beel	Sylhet	Sylhet	Zakiganj	CAD	540	46.5
Uttar Bhagerkhal Boro Chhara	Sylhet	Sylhet	Jaintiapur	WC	295	22.0
Charaldia Khal	Dhaka	Faridpur	Bhanga	TI	525	30.6
Kadmi Khal	Dhaka	Faridpur	Boalmari	DR&WC	972	34.2
Detailed FS (Additional Develop	ment Subprojec	et)				
Kharia Nadi	Mymensingh	Mymensingh	Fulpur	FM&DR	1,000	33.5
Foliar Khal	Mymensingh	Mymensingh	Fulbaria	FM&DR	550	35.7
Goilla Beel	Mymensingh	Mymensingh	Dhanbari	WC&FM&DR	197	31.0
Langulia Khal	Mymensingh	Mymensingh	Atpara	WC&FM	731	47.9

Subproject	Division	District	Upazila	Туре	Benefitted Area (ha)	EIRR (%)
Baithakhali Khal	Mymensingh	Mymensingh	Austogram	WC&FM&DR	925	42.7
Jagchhara	Sylhet	Sylhet	Sreemongal	WC&DR	306	22.7
Binnakandi Chhara	Sylhet	Sylhet	Gowainghat	WC	309	37.8
Baro Dumuria	Dhaka	Faridpur	Tungipara	FM&DR	802	36.9
Satgavia Beel	Dhaka	Faridpur	Madhukhali	CAD	890	21.0
Baneswardi	Dhaka	Faridpur	Nagarkanda	WC&DR	316	26.2

Source: SAPI Team

Since the benefitted areas were recognized more than 1,000 ha, Kurangi-Bhabanipur Subproject failed.

### (5) Selection of Other Subprojects under Batches 1 and 2

For selecting other subprojects to be selected as target under batches 1 and 2, namely, 11 new development subprojects for Batch 1 and 56 new development subprojects, 10 additional development subprojects, and 9 flagship development subprojects for Batch 2, the SAPI Team conducted the following activities:

- 1) Document forms of subproject identification and subproject proposal were prepared through discussion with PMU;
- 2) The document forms were explained to the concerning staff at the district and upazila LGED offices through project orientations at the region level (refer to Attachment 4). Considering the comments provided at those orientations, the document forms were finalized;
- 3) The finalized document forms were translated into Bengali and distributed to all target districts and upazilas with a request letter from PD for encouraging application.

The status of submission of subproject proposal were tabulated as below.

Table 2.6: Number of Subproject Proposal Submitted by District LGED Office

Development Type	Number of Submitted Proposal
New Development Subproject	137
Additional Development Subproject	26
Flagship Development Subproject	0

Source: SAPI Team

For evaluating subproject proposal, the evaluation criteria were prepared and finalized through discussion with PMU.

Table 2.7: Modification of Criteria for Evaluating Subproject Proposal

Development Type	Difference from the Minutes of Discussion of Appraisal			
New Development	Screening criteria were not modified.			
Subproject	Minor modification was applied in terms of scoring criteria.			
Additional Development	Screening criteria were not modified.			
Subproject	Scoring criteria for evaluating WMCA performance were set as below:			
	<ul> <li>WMCA Performance</li> </ul>			
	<ul> <li>WMCA Performance of Subproject O&amp;M</li> </ul>			
	WMCA SP Infrastructure/Technical Performance			
	WMCA Agribusiness Performance			
	<ul> <li>Additional Needs of WMCA</li> </ul>			
Flagship Development	Screening criteria were not modified.			
Subproject	Scoring criteria for evaluating the performance of WMCA applying to			
	flagship development were set by adding the following items to the above			
	criteria of the additional development subproject			
	<ul> <li>Additional Facility Needs of WMCA</li> </ul>			

Source: SAPI Team

Based on the above criteria, the submitted subproject proposals were evaluated and provided eligibility by batch according to the following procedure:

> New Development Subproject: Subprojects which satisfy the screening criteria were

prioritized based on the result of scoring

> Additional Development Subproject: Subprojects which satisfy the screening criteria and

scored more than 60% were prioritized based on the score

Flagship Development Subproject: Subprojects which satisfy the screening criteria and

scored more than 80% were prioritized based on the score

The result of evaluation of new development subproject and additional development subproject under Batch 2 were tabulated in the Appendix Table and summarized as below, respectively.

Table 2.8: Evaluation Result of Additional Development Subproject under Batch 2

	Table 2.0. Evaluation Rest				JICA-1	Score
Rank	Subproject	Division	District	Upazila	Component	(/100)
1	Rothkhola-Kamarbari	Mymensingh	Jamalpur	Fulpur	DR&FM	82
2	Goilla Beel	Mymensingh	Tangail	Fulbaria	DR&FM	73
3	Tengra-Madla Khal	Mymensingh	Tangail	Tungipara	DR&WC	71
4	Kalibari Khal	Dhaka	Madaripur	Madhukhali	DR	67
5	Borojan Chhara	Sylhet	Moulavibazar	Dhanbari	DR&FM&WC	64
6	Boro Dumuria	Dhaka	Gopalgoni	Nagarkanda	DR&FM	64
7	Koularashi	Sylhet	Moulavibazar	Kalkini	WC	63
8	Laxmiganj-Rupriya Khal	Dhaka	Madaripur	Jamalganj	DR	61
9	Forkanala	Sylhet	Moulavibazar	Sreemongal	WC	61
10	Kala Chhara	Sylhet	Moulavibazar	Atpara	DR&FM&WC	60
11	Bongaon Chhara	Sylhet	Sunamgonj	Gowainghat	WC	60
12	Dhameswari Khal	Sylhet	Moulavibazar	Austogram	WC	59
13	Baraitali-Sagornal Somai Khal	Sylhet	Moulavibazar	Sadar	DR&WC	57
14	Baherchar	Dhaka	Madaripur	Sadar	DR	56
15	Gaidi Khal	Dhaka	Madaripur	Nabiganj	DR	55
16	Lekha Beel	Sylhet	Moulavibazar	Kamalganj	DR&WC	54
17	Kachuar Khal	Sylhet	Moulavibazar	Baliakandi	DR&WC	54
18	Amgram	Dhaka	Madaripur	Jhenaigati	DR	52
19	Dew Chhara	Sylhet	Moulavibazar	Baliakandi	DR&FM&WC	52
20	Shial Chhara	Sylhet	Moulavibazar	Melandah	DR&FM&WC	47
21	Maistha Beel	Mymensingh	Tangail	Sharishabari	DR&FM	42
22	Aglasin-Abatpur Beel	Mymensingh	Tangail	Dhanbari	DR&FM	39
23	Boror Beel	Mymensingh	Tangail	Shakhipur	DR&FM	35
24	Charparal-Barphakia Khal	Mymensingh	Tangail	Rajoir	DR	26
-	Charali Beel		Not implo	mantad undar IIC	Λ 1	
-	Boalmari	Not implemented under JICA-1				

Source: SAPI team

#### (6) Achievement as of the End of SAPI

The achievement of subproject selection was summarised below.

**Table 2.9: Status of Subproject Selection** 

Batch		New Development	Additional Development	Flagship Development	Total
1 st	Target	20	10	0	30
1	Achievement	20	10	0	30
2nd	Target	56	10	9	75
2	Achievement	56	10	0	66
Total	Target	76	20	9	105
Total	Achievement	76	20	0	96

Source: SAPI Team

A list of the selected subprojects for the new development is shown in the Appendix Table. In addition, the schedule planed by JICA appraisal mission and actual progress are compared in the Appendix Figure.

- (7) Issues Obtained through Subproject Selection
- (a) Insufficient Understanding by LGED Staff at the Field Level

Through selecting subprojects, the following lessons were learned:

- 1) Since the quality of submitted subproject proposal was poor, PMU rejected and returned the document with request for resubmission to the district LGED offices. Particularly, the following issues were obvious and serious:
  - ➤ Lack of essential information/data
  - > Inconsistency among input data
- 2) Due to lack of appreciation on the JICA-2 concept at the district and upazila level, there were no applicant for the flagship development subproject.

#### (b) Selection of Flagship Subproject

The SAPI Team and PMU agreed that flagship development subproject shall be selected carefully because (i) field staff at the district and upazila LGED offices had not understood the concept of JICA-2 well as mentioned above and (ii) the flagship development will be a model of rural development in Bangladesh in the future. Therefore, the SAPI Team and PMU concluded to select flagship development subproject in accordance with the following procedure:

- 1) The SAPI Team will confirm (i) the needs of flagship development and (ii) capacity of the concerned WMCA with assistance of PMU and support of LGED field offices;
- 2) The SAPI Team will prepare a list of the subprojects which applies to the flagship development satisfying the above two conditions;
- 3) PMU/Project Consultant (PC) will conduct FR at the proposed subproject site to examine the feasibility through discussion with local stakeholders;
- 4) PMU will instruct the concerned upazila LGED office to prepare and submit the proposal of flagship development subproject deemed feasible through the FR; and
- 5) PMU/PC will examine the submitted proposals of flagship development based on the abovementioned criteria of screening and scoring and prioritize according to the result.

## 2.5 Preparation of Training Manuals on WMCA Enhancement

The following activities were implemented to prepare the training materials on enhancement of the targeted WMCA:

#### (1) Identification of Training Program

The training programs for WMCA to be established under the new development subproject on development and management of WMCA, construction monitoring, O&M of water resources management facilities, production techniques for agriculture and fishery, microcredit, environmental monitoring, gender development, etc., were specified based on the minutes of understanding (MOU) had been exchanged between LGED and ten agencies of the Government of Bangladesh and their own training programs.

#### (2) Preparation of Training Guidelines

Since there were no consistent guidelines to monitor WMCA development from planning to O&M of the facilities, the SAPI Team prepared the guidelines on action plan for organizational development and enhancement of WMCA. In addition, the guidelines on monthly report to monitor the progress of organizational development and enhancement, subproject completion report, sustainable development plan, and management manuals for WMCA were prepared.

As additional development and flagship development are new concepts of rural development in Bangladesh, the training guidelines on enhancement of WMCA under those development concepts were prepared focusing on diversification of WMCA activities, especially relating to agribusiness. In this connection, the planning guidelines on agribusiness for (i) sustainable O&M of equipment to be provided under subprojects of additional development and flagship development and (ii) utilization of multi-functional facility to be constructed under flagship development subproject were prepared.

#### (3) Preparation of Training Manual for Facilitator

The training manual for facilitator was prepared on the basis of the JICA-2 operational guidelines. Composition of the manual and reference of each part are described in Table 2.9.

Table 2.10: Composition and Reference of Training Manual for Facilitator

	Tuble 2010. Composition and Reference of Training Francai for Lacintator				
Part	Title	Volumes of JICA-2 Operational Guidelines to be Referred			
I	Outline of JICA-2	Volume-1			
II	Roles and Responsibility	Volume-1			
III	Procedure for WMCA Development and Enhancement	Volumes 2–4			
IV	Guidelines on Preparation of Action Plan for WMCA Development and	Volumes 2–4			
	Enhancement				
V	List of Training Program	Volume 2			
VI	Guidelines on the Preparation of Agribusiness Plan	Volumes 2 and 3			
VII	Documentation (Monthly Report, Subproject Completion Report, Sustainable	Volumes 2–4			
	Development Plan, and Manual & Guidelines on WMCA Training				

Source: SAPI Team

The SAPI Team proposed that the above trainings for facilitator shall be provided not only for the facilitator but also for the individual consultant, namely, sociologist/socioeconomist, to be dispatched to the divisional/regional LGED office because they are the key staff for development and enhancement of WMCA under JICA-2.

# 2.6 Improvement of Project Management Capacity and Setting Up the Project Implementation System

The SAPI Team supported PMU in organising project orientations at the central and regional levels for improvement of capacities on project management of agencies of LGED concerning JICA-2 implementation. The outlines of those orientations are described below.

**Table 2.11: Outlines of the Project Orientations** 

	Central Level		
Date	3 October 2017		
Venue	LGED Headquarter		
Attendee	PMU, departments of the Government of Bangladesh concerned		
	1) Outline of the JICA-2		
Agenda	2) Contents of JICA-2 Operational Guideline		
	3) Discussion		

Regional Level					
Date	i) 5 <sup>th</sup> October 2017		i) Mymensingh		
	ii) 8 <sup>th</sup> October 2017		ii) Sylhet		
	iii) 10 <sup>th</sup> October 2017	Region	iii) Dhaka		
	iv) 12 <sup>th</sup> October 2017		iv) Rangpur		
	v) 15 <sup>th</sup> October 2017		v) Faridpur		
	i) Mymensingh Regional Office of	f LGED			
	ii) Sylhet Regional Office of LGEI	)			
Venue	iii) Headquarter of the Department of Cooperative, Dhaka				
	iv) Rangpur Regional Office of LGED				
	v) Faridpur Regional Office of LG				
	- Additional Chief Engineer leading each division				
	- Superintending Engineer leading each region				
Attendee	- Executive Engineer leading each district				
11000114100	- Water Resources Engineer and Socioeconomist/Sociologist of each district				
	- Upazila Engineer of each upazila				
	- Staff of departments concerned				
	1) Outline of JICA-2				
Agenda	2) Implementation Procedure of JICA-2				
	Forms of Subproject Identification and Subproject Proposal     Discussion				
	1) Discussion				

Source: SAPI Team

The minutes of discussion of the above orientations are prepared as shown in Attachment 1.

The SAPI Team also assisted PMU to hold pre-review workshops, a review workshop, and a project implementation committee (PIC) with LGED staff related to JICA-2 implementation. Those workshops were organised as follows:

**Table 2.12: Outlines of Review Workshops and Project Implementation Committee** 

Pre-review Workshop-1					
Date	2 November 2017				
Venue	LGED Headquarter				
Attendee	<ul><li>PMU</li><li>Sociologist of LGED Headquarter</li><li>JICA-TCP</li></ul>				
Agenda	Explanation of JICA-2 implementation procedure     Discussion on steps and activities of JICA-2 implementation procedure				
	Pre-review Workshop-2				
Date	28 November 2017				
Venue	LGED Headquarter				
Attendee	e PMU				
	Pre-review Workshop-2				
Agenda	Discussion on JICA-2 gender action plan and operational guidelines     Discussion on JICA-2 gender action plan     Discussion on procurement and subproject evaluation criteria for Additional Development and Flagship Development				
	Review Workshop				
Date	20 January 2018				
Venue	LGED Headquarter				
Attendee	<ul> <li>PMU</li> <li>Executive Engineer of JICA-2 target divisions</li> <li>Socio-economist/Sociologist of LGED Headquarter</li> <li>Upazila Engineer of JICA-2 target upazilas</li> <li>JICA-TCP</li> </ul>				
Agenda	Progress of JICA-2     Issues and lessons learned from subproject selection of Batch 1     Discussion on contents and necessary improvement of JICA-2 operational guidelines based on the above progress, issues, and lessons learned				

Source: SAPI Team

The records of discussion of the above workshops are compiled in Attachments 2–4.

In addition, a seminar for procurement and anti-corruption was held by the SAPI Team as outlined below.

**Table 2.13: Outline of the Seminar for Procurement and Anti-corruption** 

Date	20 <sup>th</sup> January 2018		
Venue	LGED Headquarter		
	- PMU		
	- Executive Engineer of JICA-2 target divisions		
Attendee	- Socio-economist/Sociologist of LGED Headquarter		
	- Upazila Engineer of JICA-2 target upazilas		
	- JICA-TCP		
Aganda	1) Procurement rules of Yen-loan project		
Agenda	2) Procurement regulation in Bangladesh (Public Procurement Rules, 2008)		

Source: SAPI Team

Since the seminar was held as a session of the review workshop, the result is also compiled as a part of record of the workshop in Attachment 4.

Based on the PMU's request, the SAPI Team also assisted in organising PIC meeting recorded in Attachment 5 and summarized as follows:

Table 2.14: Outline of the Project Implementation Committee

Project Implementation Committee				
Date	23 <sup>rd</sup> April 2018			
Venue	LGED Headquarter			
Attendee	- LGED - PMU - JICA			
Agenda	Explanation of JICA-2 operational guidelines     Discussion on JICA-2 operational guidelines			

Source: SAPI Team

#### 2.7 Assistance on Procurement of Local Consultants

The SAPI Team assisted the PMU to contract local consulting firms and NGOs in outsourcing DFSD and dispatching Institutional Development Specialists (IDSs) and Construction Management & Quality Control Experts (CM&QCEs) at the regional levels, Agricultural and Fisheries Facilitators at the district levels, and General Facilitators at the upazila level. The progress is described as follows:

- 1) Review and finalization of the terms of reference (TOR) for the local consulting firm and NGOs. The TOR includes detailed scope and objectives of the services to be provided by the firms and NGOs, responsibilities of IDS, CM&QCE, and facilitators, and qualification requirements.
- 2) Analysis of estimated cost for DFSD including breakdown with identification of individual tasks that comprise the total service or package.
- 3) Assistance in the preparation of expression of interest (EOI) for the selection of local consulting firms and NGOs to submit request for proposal (RFP) for their service to carry out DFSD and dispatch IDSs, CM&QCEs, and facilitators. The EOI for DFSD was published on 1<sup>st</sup> May 2018 and the submission was closed on 15<sup>th</sup> May 2018. PMU has received EOI forms from 27 firms.
- 4) Review of procedure of appointing and fielding facilitators through local consulting firms and NGOs to assist in establishing the water management cooperative associations.

#### 2.8. Other Assistances

The SAPI Team supported PMU and IWRMU in providing the following assistances:

- Review of progress on the submission of subproject proposals by the local people within JICA-2 project area for new development subprojects and additional development subprojects, adequacy of information provided in the proposals, and collection of information when required to complete the proposals.
- 2) Assistance in the entry of subproject proposals into the MIS at IWRMU. The information required to enter includes name of the proposed subproject, union, upazila and district where subproject is located, union and upazila development coordination committee meetings resolution date, and proposal submission date.

#### CHAPTER 3 RECOMMENDATION

The following clauses describes the recommendations to PMU and PC to be procured for providing consulting services throughout the JICA-2 implementation.

#### (1) Continuous Revision of JICA-2 Operational Guidelines and Subproject Evaluation Criteria

While the SAPI Team has completed the preparation of the JICA-2 operational guidelines and the criteria to evaluate proposed subprojects with cooperation of PMU, they agreed to continuously revise those documents during JICA-2 implementation to reflect the actual situation and introduce lessons learned. In this connection, monitoring system proposed in the training guidelines and manuals shall be utilised to grasp the actual situations and reflect them to the guidelines and criteria.

#### (2) Further Explanation of JICA-2 Concept and Components

As mentioned in Section 2.4, there were no subproject proposals applying for flagship development to be implemented under batches 1 and 2. Therefore, the SAPI Team recommends to PMU to continue the training on disseminating JICA-2 concept and components, especially in terms of flagship development, for the staff of the district and upazila LGED offices. On the other hand, the problems and difficulties to prepare the subproject proposal of flagship development at field level should be collected and analysed by PC and reflected in the operational guidelines and application forms.

#### (3) Review of Project Implementation Schedule

Since the progress of JICA-2 is already behind the implementation schedule as mentioned in the minutes of discussion (MD) on JICA-2, project appraisal between JICA and LGED, should be reviewed and amended in accordance with the actual situation immediately after commencement of the consulting services.

#### (4) Capacity Development

The transfer of technology is one of the important tasks of PC. Continuous technology transfer to LGED staff through (i) orientations and workshops, (ii) on-the-job training, (iii) lectures, and (iv) observational learning/exposure will deepen their understanding and will help improve the performance of their assigned roles and functions under JICA-2. Therefore, the following technology transfer activities are recommended.

#### 1) Execution of orientations and workshops

The purpose of the orientation and workshop will focus on levelling of understanding the precepts of JICA-2 to implementers and clarification of their assigned roles and functions. Therefore, the SAPI Team recommends to PMU to hold JICA-2 Orientation and Action Planning Workshop.

#### 2) Facilitation of on-the-job training

The on-the-job training aiming at giving the practical knowledge and technique or skills as much as possible through the respective daily/routine works is recommended. In this connection, the SAPI Team recommends forming four groups, namely, (i) management group, (ii) infrastructure development group, (iii) institutional development group, and (iv) administrative and supporting group within the PC Team. This is to facilitate on-the-job training/coaching for all the activities of project management and implementation to be supported by PC, namely, (i) overall project management, (ii) planning and design, (iii) construction management, and (iv) institutional development through the following methodologies:

- > Informal technical or non-technical discussions in the office and in the field;
- Explanations of technical or non-technical subjects through joint works with the consultant;
- > Demonstration of technical methods and approaches;
- Use of operational guideline;
- Preparation of notes and discussion papers;
- Feedback during semi-annual coordination conference;
- > Consultation and technical discussion during site validation, on-site monitoring, and other coordination meeting for each subproject; and
- ➤ Periodic interviews with LGED's staff to review the success of training approaches and methods adopted.

#### 3) Execution of lectures

The SAPI Team recommends to PMU to execute the lectures focusing on training of trainer (ToT) and skills enhancement of LGED's staff. A series of practical lectures on relevant subjects will be given to LGED's staff from time to time. These lectures will not be limited to theories and criteria but also experiential learning based on practical case studies, to which these theories and criteria could be applied. The subjects will cover management and information system aspects, credit delivery aspects, and development assistance aspects. The recommended ToT and skills enhancement are summarised in the table below.

Table 3.1: List of Recommended TOT and Skills Enhancement Training

Name of Training	Objective	Target Participants						
ToT								
Subproject identification and comprehensive	Strengthening of capacity of D-PIUs' staff for subproject identification and comprehensive	Individual consultant in charge of water resources						
SSWRD planning	SSWRD planning and make them as trainers of	development and						
	this aspect for U-PIUs' staff.	Sociologist/Socio-economist						
Construction monitoring	Strengthening of construction monitoring and	Sr. Assistant Engineer and						
and quality assessment	quality assessment capacity of D-PIUs' staff and	Assistant Engineer in charge						
	make them as trainers of this aspect for U-PIUs'	of water resources						
2 01 1	staff.	development						
Preparation of hand-over	Strengthening of capacity of D-PIUs' staff for the	Sr. Assistant Engineer,						
document, SPCR and	preparation of hand-over document, SPCR for	Assistant Engineer in charge						
WMCA sustainability plan	both infrastructures and institution, WMCA	of water resources						
	sustainability plan, and make them as trainers of	development and						
	this aspect for U-PIUs' staff.	Sociologist/Socio-economist						
O&M of water resources	Strengthening of capacity of D-PIUs' staff for	Sr. Assistant Engineer and						
management facilities	O&M of water resources management facilities	Assistant Engineer in charge						
	and make them as trainers of this aspect for U-	of water resources						
	PIUs' staff.	development						
Environment	Strengthening of capacity of D-PIUs' staff for	Sr. Assistant Engineer and						
	environmental impacts/issues related with water	Assistant Engineer in charge						
	resources management activities and make them	of water resources						
	as trainers of this aspect for U-PIUs' staff.	development						
Gender and development	Strengthening of capacity of D-PIUs' staff for	Sr. Assistant Engineer, and						
	gender and development, specifically process of	Sociologist/Socio-economist						
	being fair and providing equal opportunity to							
	women and men for water resources							
	management related activities and make them as trainers of this aspect for U-PIUs' staff.							
Skills Enhancement Training:								
Financial management	Enhancement of project financial management	Sr. Assistant Engineer and						
	skills of the staff of regional office and D-PIU.	Accountant at D-PIU; and						
	Especially for the preparation of statement of	Project-based Account						
	expenditures to the attainment of disbursement target and avoid budget shortage.	Assistant to be deployed to each regional office.						
		6						

Name of Training	Objective	Target Participants		
Management Information	Levelling of understanding of MIS, ICT, and e-	Sr. Assistant engineer,		
System (MIS), Information	filing and their data requirement to PIUs' staff	Assistant engineer in charge		
and Communication	and clarification of their specific roles in the	of water resources		
Technology (ICT), and e-	process of data collection.	development and		
filing		Sociologist/Socio-economist		

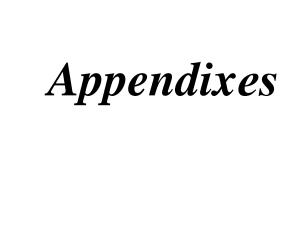
Source: SAPI Team

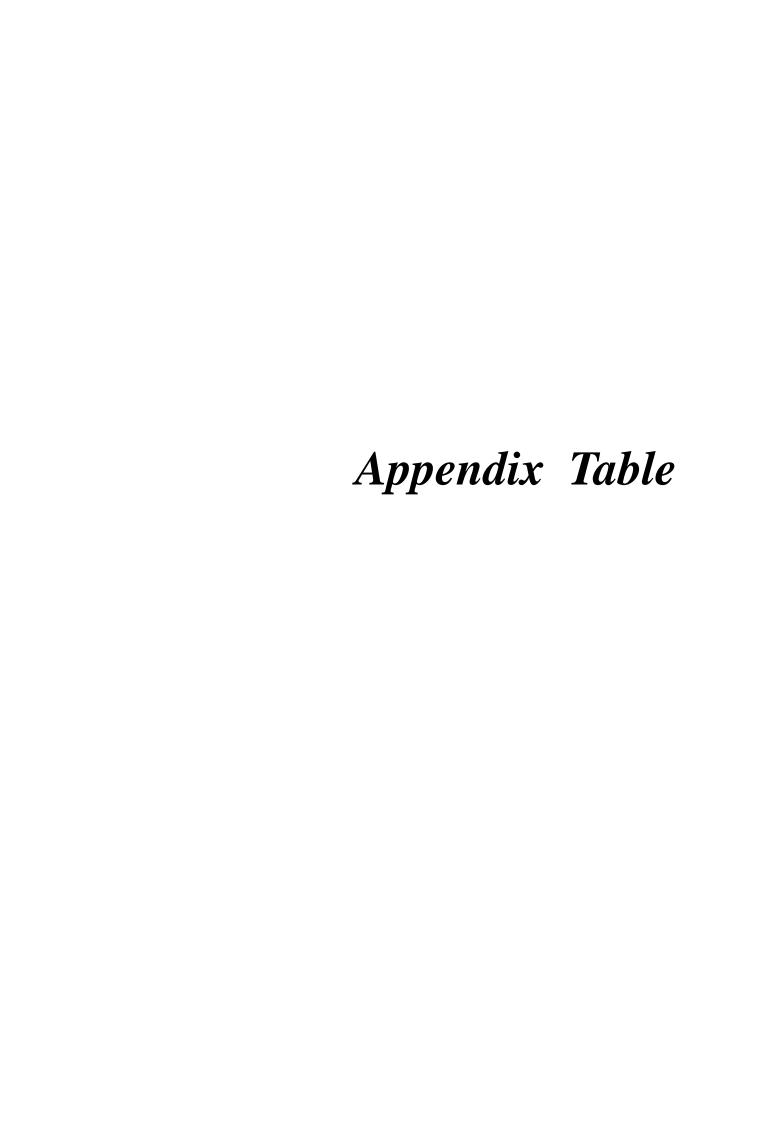
#### 4) Execution of overseas training

The SAPI Team recommends that the observational learning is emphasized in the Overseas Training of LGED officials, PMU and PIUs staffs shall be exposed to and have actual observational experience (and learning) on the various types of successful water resource development project and comprehensive rural development project sites, and academic and technical institutions in Japan and in other countries.

#### (5) Translation of JICA-2 Operational Guidelines into Bengali

As commented in PIC, it would be helpful for LGED staff and stakeholders in the field level to translate JICA-2 operational guidelines into Bengali to induce further appreciation. However, it is difficult for the SAPI Team to complete the translation due to the limitation of time and human resources. Therefore, it is recommended that the translation will be done by PC under JICA-2.





Appendix Table: Selection Result of New Development Subproject

	Appendix Table: Selection Result of New Development Subproject							
Rank	Subproject Name	Division	Subproject Type	Subproject	Total	Batch		
1	î v			Area (ha)	Score			
2	Betuya Khal Fayazuddin Madbor Kandi	Mymensingh Dhaka	FM & DR & WC DR & TI	860 836	95 87			
3	Dakhain Daldolia	Rangpur	FM & DR & CAD	800	86			
4	Koniya - Dokinpara	Dhaka	FM & DR & TI	1,000	85			
5	Pachkhola-Gagira	Dhaka	DR & TI	889	85			
6	Ponerpuri Hour Saiduly River	Mymensingh	DR & WC	889	85			
7	Purbo Horinchara	Rangpur	FM & DR	760	85	1 <sup>st</sup>		
8	Naldanga-KalinagorBaribad	Dhaka	FM & DR & WC & CAD	620	85			
9	Esorkul-Joyram Oja	Rangpur	FM & WC	973	84			
10	Chatur khal	Sylhet	DR & WC	800	84			
11	Pakidheki, Gohan, Bujhi Haor, Khagra Haor	Sylhet	FM & DR & WC	800	84			
12	Mora Chandona- Arkandi	Dhaka	DR & WC & CAD	660	84			
13	Dorshana Khal	Sylhet	FM & DR & WC	720	82			
14	Sherual Sadikbad Naya Bazar	Dhaka	DR & TI	960	81			
15	Rajar Khal Re excavation	Sylhet	FM & WC	806	81			
16	Chandona- Kardomagha Chami	Dhaka	DR & WC & CAD	760	81			
17	Baliakandi-Amtolakhal	Dhaka	DR & WC & CAD	720	81			
18	Asad Khal	Sylhet	FM & WC	712	81			
19	Taltola	Dhaka	DR & TI	908	80			
20	Bazurakata khal Re-excavation	Sylhet	WC	868	80			
21	Vobanipur Prokash	Mymensingh	DR & WC	800	80			
22 23	Gobindapur- Nolchata  Beeljona Khal	Rangpur Dhaka	FM & DR	352 224	80 80			
24	Sankordho-Babubazar		DR & WC & CAD FM & WC	888	79			
25	Nalayar Khal	Rangpur Rangpur	FM & DR	800	79			
26	Gochee Gahi Taliya Gahi	Sylhet	TI & WC	652	79			
27	Goricar khal	Sylhet	TI & WC	812	78			
28	Ramnagar	Rangpur	FM & CAD	800	77			
29	Kalibazar khal	Rangpur	DR & WC	504	77			
30	Thair Shikder Kadi via Arifin Mullah Kandi	Dhaka	TI & WC	1,000	76			
31	Saijuddi Madbor Kandi to Vanu Molla Kandi	Dhaka	DR & TI	1,000	76			
32	Asim Bapari Kandi to Sadak Ali	Dhaka	DR & TI	1,000	76	2 <sup>nd</sup>		
33	Mora Soni Khal	Sylhet	FM & DR & WC	790	76			
34	Katakhali & Vugia Beel Khal	Mymensingh	WC	1,000	75			
35	Kajulia - Jalilpar	Dhaka	WC	920	75			
36	Bekir Kara Khal	Sylhet	FM & DR & WC	828	75			
37	Katalbari Jangolbazar	Dhaka	WC	800	75			
38	Barkatpur Khamar Narail	Rangpur	DR & WC & CAD	780 724	75 75			
39	Mora Kisti khal Re-excavation  Ragurampur	Sylhet Dhaka	WC DR & TI	724 588	75 75			
41	Char Gobindapur	Dhaka	DR & TI	500	75			
42	Karotoa Khal	Rangpur	FM & WC	640	74			
43	Jhapjhapiya Khal	Mymensingh	DR & WC	340	74			
44	Boro Nikli Karanibut & DC Road	Dhaka	DR & TI	960	73			
45	Shar Khi Khal Re-excavation	Sylhet	WC	776	72			
46	Boro Khal Re-excavations	Sylhet	WC	652	72			
47	Bari Beel Khal Re-excavation	Sylhet	WC	648	72			
48	Shatput	Sylhet	DR & WC & CAD	592	71			
49	Ragobpur Gusogram- Dimla Pudimsohor	Rangpur	FM & DR & CAD	360	71			
50	Ara Borak Khal Re-excavation	Sylhet	WC	784	70			

Rank	Subproject Name	Division	Subproject Type	Subproject Area (ha)	Total Score	Batch
51	Gosarchar-Bhalarchar	Dhaka	WC	750	70	
52	Baraivata Fadir School	Dhaka	WC	750	70	
53	Dudkhali Baro Kandi	Dhaka	DR	540	70	
54	Atavanga Beel	Dhaka	FM & DR & WC & CAD	291	70	
55	Babur Dola Water Conservation	Rangpur	WC	720	69	
56	Moragang khal Re-excavation	Sylhet	DR & WC	568	69	
57	Kali Sheri Khal	Sylhet	WC	794	65	
58	Alaikumari	Rangpur	WC	596	65	
59	Katanodi Khal	Rangpur	WC	593	65	
60	Baisha Dara Khal Re- excavutation	Rangpur	DR	583	65	2 <sup>nd</sup>
61	Patkalbari - Maskangi	Dhaka	WC	506	65	
62	Talibhata-Sachorkhal	Dhaka	WC	474	65	
63	Domrasur- Malibata	Dhaka	WC	440	65	
64	Hagra Urrar Khal Re- excavation	Sylhet	WC	854	63	
65	Pashembagh Baribandh	Sylhet	FM	740	62	
66	Kalamuya Chara	Sylhet	WC	340	62	
67	Pagla Chara	Sylhet	WC	300	62	
68	Langu Chara	Sylhet	WC	280	62	
69	Purnali Chara	Sylhet	WC	260	62	
70	Nakai Beel	Rangpur	FM & DR & WC & CAD	212	62	
71	Hur Khal Re-excavation	Sylhet	WC	768	60	Screening
72	Lach Nodi	Sylhet	WC	360	60	Passed.
73	Kodali Chara	Sylhet	WC	300	59	
74	Simuler Jan to Paharpur	Rangpur	WC	640	58	Not
75	Quzipara- Pabonpara	Rangpur	WC	520	58	Selected
76	Horinshin Khal	Rangpur	WC	504	56	for
77	Barudaha Khal	Rangpur	WC	440	56	1 <sup>st</sup> &2 <sup>nd</sup>
78	Akhira Khal	Rangpur	WC	416	56	Batch*1
79	Kinay Chhara	Sylhet	WC	300	56	
80	Naleya Khal-Phaleya Beel	Rangpur	DR	300	53	
81	Tatulia-Vorramdia Khal	Dhaka	DR & WC & CAD	160,000	-	
82	Elishkol Khal	Dhaka	DR & WC & CAD	120,000	_	
83	Paturia-Takipara	Dhaka	DR DR	80,000	-	
84	Takipara Khal	Dhaka	DR & WC & CAD	50,000		
85	Bagutia-Goradar Beel	Dhaka	DR & TI & WC & CAD	30,000	_	
86	Jadupur Baore	Dhaka	DR & WC & CAD	8,800	_	
87	Baromashia Nalermuk	Rangpur	DR & WC & CAD	4,940	-	
88	Kara Kandi Sharabis Rasi	Dhaka	DR & WC	4,000	-	
89	Ragobpur Dimla	Rangpur	FM & DR	3,424	_	
90	Kalatola	Dhaka	FM & DR & WC	2,800	-	
91	Kabilpur,Alapur Ramrayar kandi	Dhaka	DR & TI	2,040	-	
92	Gobindi-Sagata	Rangpur	FM & DR & CAD	1,800	-	Screening
93	Boro Nikli Gouatola Bahir Char Beel Padma	Dhaka	FM & DR	1,600	-	Failed
94	Haridashpur- Hotatpara	Dhaka	WC	1,600	_	
95	Chandon Pat Dauntola				-	
95	Dakin Krokerchar	Rangpur Dhaka	FM & DR & CAD DR & TI	1,409	-	
96			DR & WC	1,400	-	
98	Baniagati Kureer Par Dalnia Balakhor Dakinpara	Mymensingh Dhaka	WC WC	1,280 1,200	-	
98			WC		-	
100	Ulpur-Pachimdanga Kumar Nodir Ali Akborar Kandi	Dhaka Dhaka	DR & TI	1,200 1,120	-	
	r vanai	1		1		
101	Kuritakiya Khal	Rangpur	DR & WC	964	_	

104   Aripara	Rank	Subproject Name	Division	Subproject Type	Subproject Area (ha)	Total Score	Batch
105   Khalia Khal	103	Arua Kandi	Dhaka	DR	949	-	
106	104	Aripara	Dhaka	DR	938	-	
107   Khana Khal	105	Khalia Khal	Dhaka	DR	934	-	
108	106	Lawkhanda Khal	Dhaka	DR	926	-	
109	107	Khana Khal	Mymensingh	DR & WC & CAD	900	-	
110   Horidasi-Mohendradi	108	Kodaliya	Dhaka	DR	886	-	
111	109	Pikepara	Dhaka	FM & DR	863	-	
112	110	Horidasi-Mohendradi	Dhaka	DR	851	-	
113	111	Hossinpur	Dhaka	DR	840	-	
114   Kachinia Bazar Ballan Khal   Rangpur   DR & WC   796   -	112	Loyer Kumar	Dhaka	DR & WC	800	-	
115   Bor Kania Khal	113	Choto Kura Nadi Dhamri Haor	Sylhet	DR & WC	800	-	
116	114	Kachinia Bazar Ballan Khal	Rangpur	DR & WC	796	-	
117   Sunai Hour	115	Bor Kania Khal	Sylhet	DR & WC	768	-	
118	116	Uttar Parulia Singimari	Rangpur	DR & WC	764	-	
119	117	Sunai Hour	Mymensingh	DR & WC	760	-	
Construction & Morarutna Khal   120	118	Silakuri Beel	Sylhet	FM & DR & WC	704	-	
120	119		Sylhet	FM & WC	692	-	
121   Khanti-Balihadanghi Khal   Rangpur   WC & CAD   494   -	120	Asedun-Jamse-	Sylhet	WC & CAD	593	-	
122	121		Rangpur	WC & CAD	494	-	
123					480	-	
124         Shakoya Khal         Rangpur         WC & CAD         364         -           125         Barudal Nadi         Sylhet         FM & DR & WC         344         -           126         Uttar Singimari         Rangpur         DR & WC         320         -           127         Singya Bari- Varvari Kha (partly particular)         FM & DR         240         -           128         Akhali Chara         Sylhet         WC         192         -           129         Rashad Sikder House to Krokerchar Bazer         Dhaka         DR & TI         192         -           130         Shekpur Dadon Kabirajhouse to Satgariya         Dhaka         DR & TI         188         -           131         Kanipara-Sankorganj         Rangpur         FM & WC         160         -           132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160         -           133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136 </td <td>123</td> <td>Singya Bari-Varvari Khal(part-</td> <td>Rangpur</td> <td></td> <td></td> <td>-</td> <td>raned</td>	123	Singya Bari-Varvari Khal(part-	Rangpur			-	raned
125   Barudal Nadi   Sylhet   FM & DR & WC   344   -     126   Uttar Singimari   Rangpur   DR & WC   320   -     127   Singya Bari- Varvari Kha (part- 1)   Rangpur   FM & DR   240   -     128   Akhali Chara   Sylhet   WC   192   -     129   Rashad Sikder House to   Krokerchar Bazer   Dhaka   DR & TI   192   -     130   Shekpur Dadon Kabirajhouse to   Satgariya   Satgariya	124		Rangpur	WC & CAD	364	-	
126	125			FM & DR & WC	344	-	
127         Singya Bari- Varvari Kha (part-1)         Rangpur         FM & DR         240         -           128         Akhali Chara         Sylhet         WC         192         -           129         Rashad Sikder House to Krokerchar Bazer         Dhaka         DR & TI         192         -           130         Shekpur Dadon Kabirajhouse to Satgariya         Dhaka         DR & TI         188         -           131         Kanipara-Sankorganj         Rangpur         FM & WC         160         -           132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160         -           133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136         Paicar Bazaar Mynakata Nodi - CAD         Dhaka         FM & DR & TI & WC & NA         -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA         -	126	Uttar Singimari	•	DR & WC		-	
128         Akhali Chara         Sylhet         WC         192         -           129         Rashad Sikder House to Krokerchar Bazer         Dhaka         DR & TI         192         -           130         Shekpur Dadon Kabirajhouse to Satgariya         Dhaka         DR & TI         188         -           131         Kanipara-Sankorganj         Rangpur         FM & WC         160         -           132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160         -           133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136         Paicar Bazaar Mynakata Nodi - CAD         Dhaka         FM & DR & TI & WC & NA         -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA         -		Singya Bari- Varvari Kha (part-				-	
129         Rashad Sikder House to Krokerchar Bazer         Dhaka         DR & TI         192         -           130         Shekpur Dadon Kabirajhouse to Satgariya         Dhaka         DR & TI         188         -           131         Kanipara-Sankorganj         Rangpur         FM & WC         160         -           132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160         -           133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136         Paicar Bazaar Mynakata Nodi - CAD         Dhaka         FM & DR & TI & WC & NA         -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA         -	128	Akhali Chara	Svlhet	WC	192	-	
130         Shekpur Dadon Kabirajhouse to Satgariya         Dhaka         DR & TI         188         -           131         Kanipara-Sankorganj         Rangpur         FM & WC         160         -           132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160         -           133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136         Paicar Bazaar Mynakata Nodi - CAD         Dhaka         FM & DR & TI & WC & NA         -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA         -		Rashad Sikder House to	•		192	-	
131         Kanipara-Sankorganj         Rangpur         FM & WC         160 -           132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160 -           133         Pakuria Bel         Rangpur         FM & DR         54 -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA -           136         Paicar Bazaar Mynakata Nodi -         Dhaka         FM & DR & TI & WC &         NA -           CAD         CAD         NA -         NA -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA -	130	Shekpur Dadon Kabirajhouse to	Dhaka	DR & TI	188	-	
132         Minakandi Taher Madbor kandi         Dhaka         DR & TI         160         -           133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136         Paicar Bazaar Mynakata Nodi CAD         Dhaka         FM & DR & TI & WC & NA         -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA         -	131		Rangpur	FM & WC	160	-	
133         Pakuria Bel         Rangpur         FM & DR         54         -           134         Ful Chara Khal         Sylhet         DR & WC & CAD         NA         -           135         Manja Khal         Mymensingh         DR & WC & CAD         NA         -           136         Paicar Bazaar Mynakata Nodi - CAD         Dhaka         FM & DR & TI & WC & NA         -           137         Kadirpur Mozafforpur         Dhaka         DR & TI         NA         -						-	
134     Ful Chara Khal     Sylhet     DR & WC & CAD     NA     -       135     Manja Khal     Mymensingh     DR & WC & CAD     NA     -       136     Paicar Bazaar Mynakata Nodi CAD     Dhaka     FM & DR & TI & WC & NA     -       137     Kadirpur Mozafforpur     Dhaka     DR & TI     NA     -						-	
135     Manja Khal     Mymensingh     DR & WC & CAD     NA     -       136     Paicar Bazaar Mynakata Nodi CAD     Dhaka     FM & DR & TI & WC & NA     -       137     Kadirpur Mozafforpur     Dhaka     DR & TI     NA     -		i				-	
136 Paicar Bazaar Mynakata Nodi - Dhaka FM & DR & TI & WC & NA - CAD  137 Kadirpur Mozafforpur Dhaka DR & TI NA -						-	
137 Kadirpur Mozafforpur Dhaka DR & TI NA -				FM & DR & TI & WC &		-	
	137	1 1	Dhaka		NA	-	

Note: \*1: These subproject proposals were not selected because the number of subproject for 1st and 2nd Batch is limited. These subproject proposals will be revised and submitted to PMU for 3rd or 4th Batch Selection.

FM: Flood Management, DR: Drainage, TI: Tidal Irrigation, WC: Water Conservation, CAD: Command Area Develoment

Source: SAPI team

Appendix Table: Selection Result of New Development Subproject by Division

	Tubici Sciection			- p j	
Division	Total	Pa	iss	Fa	ail
Division	Total	No	%	No	%
Dhaka	56	25	45%	31	55%
Mymensingh	9	5	56%	4	44%
Sylhet	36	28	78%	8	22%
Rangpur	36	22	61%	14	39%
Total	137	80	58%	57	42%

Appendix Table: Selection Result of New Development Subproject by District

**	endix Table: Selecti			iss	Fa	
Division	District	Total No.	No	%	No	%
	Dhaka	0	0	-	0	-
	Faridpur	0	0	-	0	_
	Gazipur	0	0	-	0	_
	Gopalganj	12	9	75%	3	25%
	Kishoreganj	0	0	-	0	-
D1 1	Madaripur	34	12	35%	22	65%
Dhaka	Manikganj	0	0	-	0	-
	Munshiganj	0	0	-	0	-
	Narayanganj	0	0	-	0	-
	Narsingdi	0	0	-	0	-
	Rajbari	10	4	40%	6	60%
	Shariatpur	0	0	-	0	-
	Tangail	2	2	100%	0	0%
	Jamalpur	0	0	-	0	-
Mymensingh	Mymensingh	0	0	-	0	-
	Netrokona	7	3	43%	4	57%
	Sherpur	0	0	-	0	-
	Habiganj	17	15	88%	2	12%
C114	Moulvibazar	13	10	77%	3	23%
Sylhet	Sunamganj	0	0	-	0	-
	Sylhet	6	3	50%	3	50%
	Dinajpur	3	1	33%	2	67%
	Gaibandha	13	7	54%	6	46%
	Kurigram	0	0	-	0	1
D	Lalmonirhat	6	0	0%	6	100%
Rangpur	Nilphamari	2	2	100%	0	0%
	Panchagarh	0	0	-	0	-
	Rangpur	12	12	100%	0	0%
	Thakurgaon	0	0	-	0	-
Total		137	80	58%	57	42%

Note: 137 New Development subproject proposals were submitted from 13 Districts. Source: SAPI team

Appendix Table: New Development Subproject List under Batch1

No	Subproject Name	Subproject Type	Achievement	Next Step
Dha	ka Division			
1	Charaldia Khal	TI	Step 6:	Step 7:
2	Kadmi Khal	DR&WC	Detailed FS	Site Validation
3	Fayazuddin Madbor Kandi	DR & TI	Step 4:	Step 5:
4	Koniya - Dokinpara	FM & DR & TI	Pre-Screening of	FR
5	Pachkhola-Gagira	DR & TI	Subproject	
6	Naldanga-KalinagorBaribad	FM & DR & WC & CAD		
Myr	nensingh Division			
7	Bagjan Khal	DR&WC	Step 6:	Step 7:
8	Kashabkhali Khal	DR	Detailed FS	Site Validation
9	Bamankhali Khal	FM&DR&WC		
10	Pagla Chhara	FM&DR&WC		
11	Betuya Khal	FM & DR & WC	Step 4:	Step 5:
12	Ponerpuri Hour Saiduly River	DR & WC	Pre-Screening of Subproject	FR
Ran	gpur Division			
13	Dakhain Daldolia	FM & DR & CAD	Step 4:	Step 5:
14	Purbo Horinchara	FM & DR	Pre-Screening of	FR
15	Esorkul-Joyram Oja	FM & WC	Subproject	
Sylh	et Division			
16	Alochhaya	CAD	Step 6:	Step 7:
17	Keshri Beel	CAD	Detailed FS	Site Validation
18	Uttar Bhagerkhal Boro Chhara	WC		
19	Chatur Khal	DR & WC	Step 4:	Step 5:
20	Pakidheki, Gohan, Bujhi Haor, Khagra Haor	FM & DR & WC	Pre-Screening of Subproject	FR

Note: FS: Feasibility Study, FR: Field reconnaissance Source: SAPI team

Appendix Table: Additional Development Subproject List under Batch1

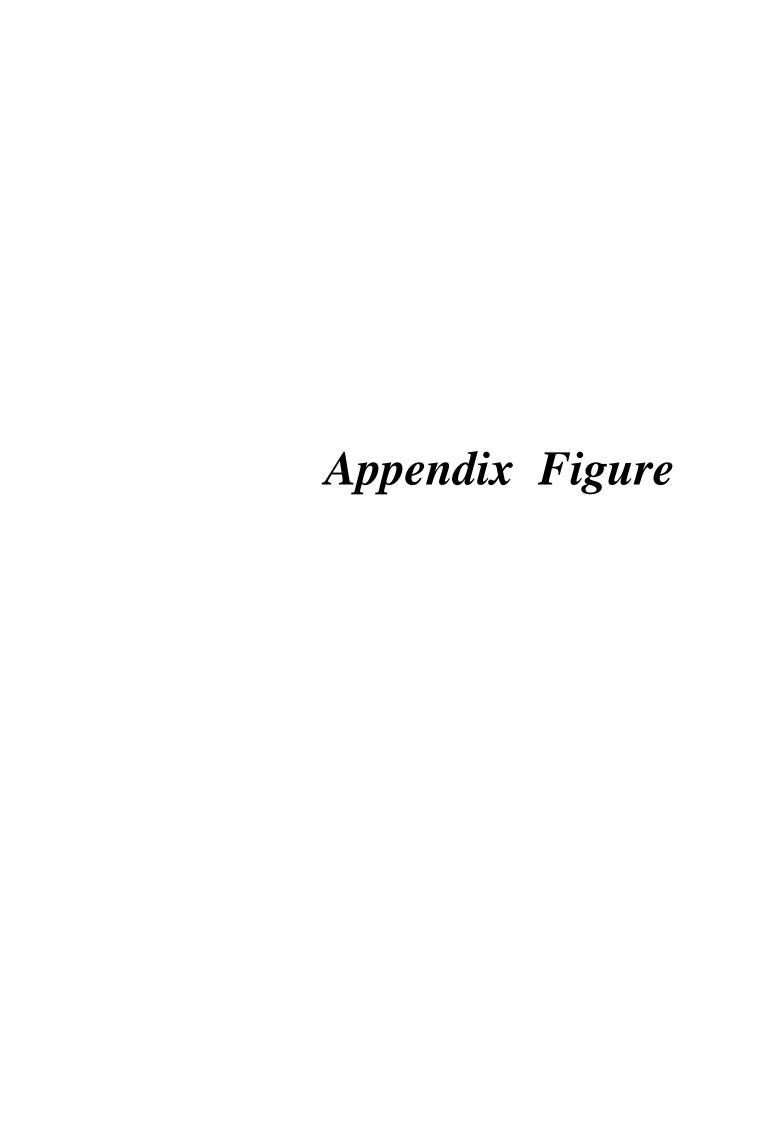
No	Subproject name	JICA-1 Component	Achievement	Next Step
Dha	ka Division			
1	Baro Dumuria	DR & FM	Step 6:	Step 7:
2	Satgavia Beel	DR&WC	Detailed FS	Site
3	Baneswardi	CAD		Validation
Myı	nensingh Division			
4	Kharia Nadi	DR&WC	Step 6:	Step 7:
5	Foliar Khal	DR & FM &WC	Detailed FS	Site
6	Goilla Beel	DR & FM		Validation
7	Langulia Khal	DR & FM &WC		
8	Baithakhali Khal	DR & FM &WC		
Sylh	et Division			
9	Jagchhara	WC	Step 6:	Step 7:
10	Binnakandi Chhara	WC	Detailed FS	Site
				Validation

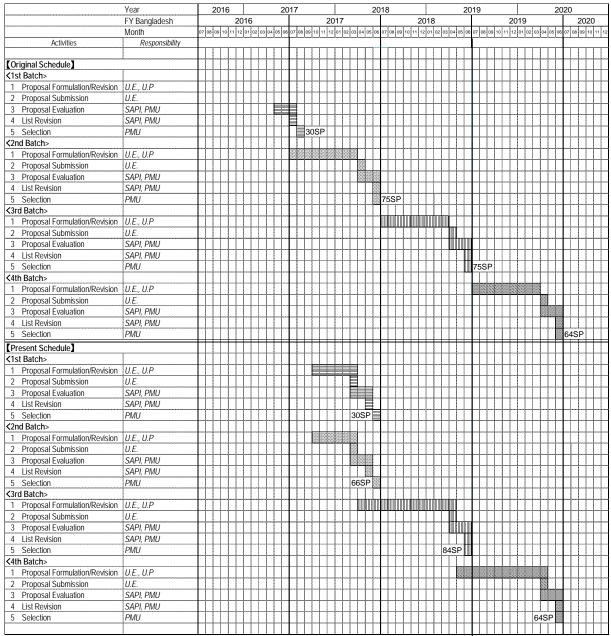
**Appendix Table: New Development Subproject List under Batch2** 

	Appendix Table: New Develop			
No	Subproject Name	Subproject Type	Achievement	Next Step
Dhaka Di			_	
1	Mora Chandona- Arkandi	DR & WC & CAD	Step 4:	Step 5:
2	Sherual Sadikbad Naya Bazar	DR & TI	Pre-Screening of	FR
3	Chandona- KardomaghaChami	DR & WC & CAD	Subproject	
4	Baliakandi-Amtolakhal	DR & WC & CAD		
5	Taltola	DR & TI		
6	Beeljona Khal	DR & WC & CAD		
7	Thair shikder kadi via Arifin Mullah kandi	TI & WC		
8	Saijuddi Madbor kandi to Vanu Molla Kandi	DR & TI		
9	Asim Bapari Kandi to Sadak Ali	DR & TI		
10	Kajulia - Jalilpar	WC		
11	Katalbari Jangolbazar	WC		
12	Ragurampur	DR & TI		
13	Char Gobindapur	DR & TI		
14	Boro Nikli Karanibut & DC Road	DR & TI		
15	Gosarchar-Bhalarchar	WC		
16	Baraivata Fadir School	WC		
17	Dudkhali Baro Kandi	DR	1	
18	Atavanga Beel	FM & DR & WC & CAD	1	
19	Patkalbari - Maskangi	WC	†	
20	Talibhata-Sachorkhal	WC	†	
21	Domrasur- Malibata	WC	†	
	ingh Division	, w.C.	I	1
22	Vobanipur Prokash	DR & WC	Step 4:	Step 5:
23		WC WC	Pre-Screening of	FR
	Katakhali & Vugia Beel Khal		Subproject	ľK
24	Jhapjhapiya Khal	DR & WC	Subproject	
Rangpur		EM 0 DD	G. A	Ct. 5
25	Gobindapur- Nolchata	FM & DR	Step 4:	Step 5:
26	Sankordho-Babubazar	FM & WC	Pre-Screening of	FR
27	Nalayar Khal	FM & DR	Subproject	
28	Ramnagar	FM & CAD		
29	Kalibazar khal	DR & WC		
30	Barkatpur Khamar Narail	DR & WC & CAD		
31	Karotoa Khal	FM & WC		
32	Ragobpur Gusogram- Dimla Pudimsohor	FM & DR & CAD		
33	Babur Dola Water Conservation	WC		
34	Alaikumari	WC		
35	Katanodi Khal	WC		
36	Baisha Dara Khal re-excavutation	DR		
Sylhet Di			1	
37	Dorshana Khal	FM & DR & WC	Step 4:	Step 5:
38	Rajar Khal Re excavation	FM & WC	Pre-Screening of	FR
39	Asad Khal	FM & WC	Subproject	
40	Bazurakata khal Re excavation	WC	j	
41	Gochee Gahi Taliya Gahi	TI & WC		
42	Goricar khal	TI & WC	1	
43	Mora Soni Khal	FM & DR & WC	]	
		FM & DR & WC	1	
44	Bekir Kara Khal	TWI & DIX & WC		
44 45	Mora Kisti khal Re excavation	WC WC		
45			<u> </u>	
	Mora Kisti khal Re excavation Shar Khi Khal Re excavation	WC		
45 46 47	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations	WC WC		
45 46 47 48	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation	WC WC WC		
45 46 47 48 49	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput	WC WC WC DR & WC & CAD		
45 46 47 48 49 50	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput Ara Borak Khal Re excavation	WC WC WC DR & WC & CAD WC		
45 46 47 48 49 50 51	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput Ara Borak Khal Re excavation Moragang khal Re excavation	WC WC WC DR & WC & CAD WC DR & WC		
45 46 47 48 49 50 51 52	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput Ara Borak Khal Re excavation Moragang khal Re excavation Kali Sheri Khal	WC WC WC DR & WC & CAD WC DR & WC WC WC WC		
45 46 47 48 49 50 51 52 53	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput Ara Borak Khal Re excavation Moragang khal Re excavation Kali Sheri Khal Hagra urrar khal Re excavation	WC WC WC WC DR & WC & CAD WC DR & WC WC WC WC		
45 46 47 48 49 50 51 52 53 54	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput Ara Borak Khal Re excavation Moragang khal Re excavation Kali Sheri Khal Hagra urrar khal Re excavation Pashembagh Baribandh	WC WC WC DR & WC & CAD WC DR & WC WC FM		
45 46 47 48 49 50 51 52 53	Mora Kisti khal Re excavation Shar Khi Khal Re excavation Boro Khal Re excavations Bari Beel Khal Re excavation Shatput Ara Borak Khal Re excavation Moragang khal Re excavation Kali Sheri Khal Hagra urrar khal Re excavation	WC WC WC WC DR & WC & CAD WC DR & WC WC WC WC		

Appendix Table: Additional Development Subproject List under Batch2

		1 Development Subproject L		
No	Subproject name	JICA-1 Component	Achievement	Next Step
Dhaka D	ivision			
1	Kalibari Khal	DR	Step 4:	Step 5:
2	Boro Dumuria	DR & FM	Pre-Screening of	FR
3	Laxmiganj-Rupriya Khal	DR	Subproject	
Mymens	ingh Division			
4	Rothkhola-Kamarbari	DR & FM	Step 4:	Step 5:
5	Goilla Beel	DR & FM	Pre-Screening of	FR
6	Tengra-Madla Khal	WC	Subproject	
Sylhet D	ivision			
7	Borojan Chhara	DR & FM &WC	Step 4:	Step 5:
8	Koularashi	WC	Pre-Screening of	FR
9	Forkanala	WC	Subproject	
10	Kala Chhara	DR & FM &WC		

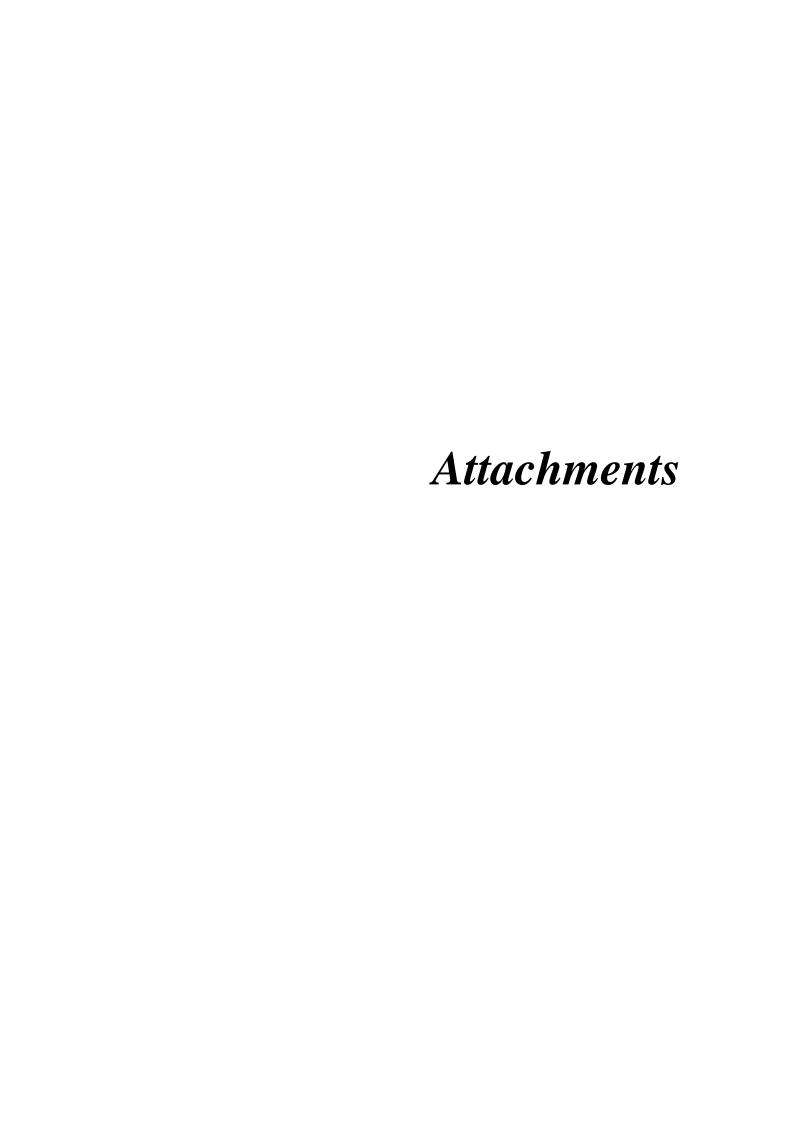




U.E.: Upazila Engineer, U.P.: Upazila Parishad

1st Batch 2nd Batch 3rd Batch 4th Batch

**Appendix Figure: Subproject Selection Schedule** 



### Attachment 1

Proceedings of Project Orientations

### Small Scale Water Resources Development Project – Phase 2 (JICA-2) Proceedings of Orientation and Workshop

### A. CENTRAL LEVEL

### 1. Introduction

The orientation and workshop was organized by the Small Scale Water Resources Development Project (SSWRDP) - Phase 2 (JICA-2) and supported by Special Assistance for Project Implementation (SAPI) Team assigned by JICA. Mr. Md. Mohsin, Additional Chief Engineer, Integrated Water Resources Management (IWRM) Unit, LGED, Mr. Md. Abul Bashar, Superintending Engineer, Planning and Design, LGED, Mr. Hitoshi Ara, Senior Representative JICA and Mr. Ryuichi Katsuki Representative JICA were present in the Workshop. The participants who attended the workshop included representative from the Agriculture Division of Planning Commission, Department of Agriculture Extension (DAE), Department of Cooperatives (DOC), Department of Environment (DOE), Water Resources & Planning Organization (WAPRO), Bangladesh Agricultural research Institute (BARI), Soil Resources Development Institute (SRDI), Department of Soil, Water and Environment of Dhaka University, Department of Water Resources Engineering (WRE) of Bangladesh University of Engineering and Technology (BUET), IWRM Unit, LGED and Participatory Small Scale Water Resources Sector Project (PSSWRSP). The list of participants is given in Annexure-A1. The program of the workshop is provided in Annexure-B1. The workshop was comprised of four sessions as follows.



### 2. Inaugural Session

**Welcome Speech:** Mr. Md. Abul Bashar, Superintending Engineer, Planning and Design, LGED welcomed the participants. He appreciated the goal and activities proposed under JICA-2. Mr. Bashar stressed on the importance of water resources development in Bangladesh with reference the success of SSWRDP-Phase 1 (JICA-1). He wished the workshop successful.

**Speech by Senior Representative, JICA:** Mr. Hitoshi Ara, stated that JICA funding to the phase 1 of SSWRDP completed in 2016. He acknowledged that JICA-1 has achieved its goal. During his address to workshop Mr. Hitoshi Ara told the participants that LGED as well as Government of Bangladesh ought to have appreciation for the accomplishments in the phase 1. JICA has decided to continue finance small scale water resources development and stepped forward to finance the second phase of the project. The preparation of the JICA-2 is on-going. A SAPI Team is currently assisting LGED in preparation of the JICA-2. Details of the JICA-2 will be discussed in this workshop. WMCA and

supporting departments have key roles in achieving project goals and outputs. This workshop provides opportunities to understand the concept of JICA-2 and accordingly contribute to the implementation. There will be some new introductions in this phase compared with JICA-1. However, WMCA responsibilities will be the same. Field level activities would be expanded in the coming phase. The contribution of the agencies supporting LGED in the implementation of the project would be very important.

Inaugural Speech: Mr. Md. Mohsin, Additional Chief Engineer, IWRM Unit, LGED briefly reviewed SSWRDPs activities in his inaugural speech. He recapitulated that LGED has implemented four SSWRDPs since mid 1990s. The surface water development is specialty of the projects. JICA-2 is a new project. It will cover 4 divisions in Bangladesh. Several new programs would be taken under the project including value chain development, solar energy supply, WMCA capability development on natural resources management, and microcredit operation for income generation activities (IGAs). He requested the participants of the workshop to share their knowledge and contribute to the implementation of JICA-2.

### 3. Video Presentation

A video on JICA-1 activities and impacts and beneficiaries experience was presented during the teabreak.

### 4. Technical Session

### 4.1 Presentation on Project Background

Mr. Gopal Krishna Debnath, Project Director, Project Management Unit, JICA-2, described the background of SSWRDP and presented the lessons learned during the implementation of JICA-1. He emphasized that the SSWRDP is implemented consistent with National Water Policy. He explained the goals of JICA-2, types of the subprojects constructed under this project, subproject implementation process, WMCA capacity development and women empowerment activities. The Project Director affirmed that the subprojects are handed over to the beneficiaries after construction and operation trial. Nevertheless, LGED continues to support through monitoring of subproject impacts on water use, socio-economic conditions and environment.

### 4.2 Project Concepts of JICA-2

Mr. Yojiro Sekiguchi, Team Leader, Project Operation Management, SAPI Team, explained the concept of JICA-2. The explanations included project approach, goals and objectives and composition. He described that the major objectives of the JICA-2 would be increase in agricultural and fisheries production, organizing and strengthening of WMCA for proper for operation and maintenance (O&M) of water management facilities, improvement of the efficiency of commodity flow and mobility of people within to and from command area in support to agribusiness, livelihood and domestic activities, development of viable WMCA for marketing of agricultural and fisheries products through appropriate training and multi-functional facilities, and modification or improvement of existing project management and monitoring and evaluation system. The project will cover 36% of Bangladesh in Dhaka, Mymensingh, Sylhet and Rangpur divisions. It will include 29 districts and 220 upazilas. Three types of subprojects will be implemented under the project. These are 145 new development subprojects, 90 additional development subprojects and 9 flagship subprojects. The Team Leader described the project management structure, operation guidelines and implementation schedule of JICA-2. The approach of JICA-2 for new development subprojects will be similar to that of JICA-1. JICA-2 will adopt the performance enhancement approach to the subprojects implemented under the JICA-1. In addition, JICA-2 will introduce the comprehensive development to support subprojects by rural infrastructure development and provision of equipment to be on synergistic effects. The Team Leader presented the conceptual diagram describing subproject physical works for poverty reduction and food security. Demand driven concept and participatory approach will be the guiding principle for the sustainability of the assistance, he said. Water resources management facilities, rural roads, local markets and multi-function facilities will be developed with capacity building training to WMCA. The Team Leader also presented the summery of logical framework, composition, scope and management of JICA-2. Ms. Natsuna Matsuura, Institutional development/Agri-business Development Specialist, assisted Team Leader in his presentation.

### 4.3 Implementing Procedure of JICA-2

Development process of subprojects, which will be constructed under the JICA-2, was explained by Mr. Md. Moshiur Rahman, SAPI Team member. The comparison of the process between JICA-1 and

JICA-2 was indicated in the presentation. The major improvements he explained include formation of action committee by the local people following the subproject identification, subproject reconnaissance by local consultants at regional level, detail subproject feasibility with PRA by private farm, subproject validation by project consultants, and subproject design by separate farm. These improvements would reduce subproject implementation period by 6 to 16 months suggested by the SAPI team member.

### 5. Questions and Answers Session

**Department of Cooperatives (DOC):** Mr. Mrinal Kanti Biswas, Deputy Registrar suggested that the number of WMCA Organizing Committee members should be limited within 6 to 12. Sometimes WMCA insists DOC for registration with 20 members committee presumably for political reason. The WMCA Organizing Committee should not be formed with an outsized number of members. The project management needs to monitor it. Upazila and Union Parishads chairman and members could contest for a position in WMCA Organizing Committee or Management Committee. The Deputy Registrar informed that a cooperative is required to develop a capital of Taka 3,000 for registration with DOC. According to the cooperative law this fund can be developed by collecting membership fees from 300 members at the rate of Taka 10 each. He requested for providing logistic support to facilitate monitoring of WMCAs by DOC.

Department of Agricultural Extension (DAE): Dr. M Shahab Uddin, Additional Director, Planning and ICT Wing appreciated the project objectives - increase of agricultural production and income generation activities in particular. He called attention to consider climate change impacts in project implementation. He suggested for organizing field training on new farming technology for subproject beneficiaries. Training courses should cover integrated crop management or ICM, post-harvest technology and food processing and preservation. He also suggested for improvement of marketing facility. Tahmina Begum, Additional Director and Project Director Blue Gold (DAE Component) asserted DAE support to the JICA-2. She described that DAE extension personnel coordinate field level trainings. From her experience in various projects including those implemented by LGED and Bangladesh Water Development Board (BWDB) she suggested for integrated efforts by all supporting departments in the implementation of JICA-2. The Additional Director appreciated the marketing facility development plan in the project. She assured that DAE would work with WMCA and support subproject farmers beneficiaries. Formation of farmers group would be advantageous to work with them suggested by her. Dr. A K M Shameem Alam, Project Director, FSCTT Program of DAE reaffirmed that DAE has adequate manpower to support the farmer trainings.

Planning Commission: Azizun Nahar, Deputy Chief, Agriculture Division commended contribution of LGED to the local level development. She recognized that local people participation in the identification, design, implementation and O&M of subprojects constructed by LGED under SSWRDP promote beneficiary ownership of completed infrastructure. The Deputy Chief remarked that the JICA-2 covers four divisions - Dhaka, Mymensingh, Sylhet and Rangpur. With reference to this she suggested that in phase 2, JICA should have considered to covering Chittagong division which include Noakkhali and Lakshmipur districts in the southern part of the country. The southern part has huge potential for further agricultural development. The JICA-1 has generated employment opportunity for 3.3 millions person days and enhanced household incomes in the rural areas. Long term sustainability of these improvements, particularly women's activity needs to be ensured. Flagship development type subprojects will be very important, particularly for rural market development. She pointed to the land acquisition, which would be an important part of implementation but involves a lengthy process. On the other hand, project implementation period is fixed. This should be taken into consideration. Assessment criteria to select 90 subprojects for additional development among 242 completed subprojects should be decided. Strong collaboration and coordination between DAE, DOC, DOF and other supporting department and institutes will be required for the development of training modules. The Deputy Chief also suggested for review the necessity of awareness campaign. The subproject proposal should be prepared carefully. Subproject proposals assessment will be very crucial, she implicated.

**Bangladesh Agricultural Research Institute (BARI):** Dr. Md. Anower Hossain, Senior Scientific Officer, highlighted that water is vital input for agricultural production. Water saving technology could be introduced in the subproject areas. WMCA members could be provided with new farm machineries. He suggested for sighing of Memorandum of Understanding (MOU) between LGED and BARI to facilitate adoption of new farming technology by the subproject farmers.

Bangladesh University of Engineering and Technology (BUET): Dr. K. M. Ahtesham Hossain, Assistant Professor, Water Resource Engineering (WRE) suggested for consideration of erosion control in designing embankment and canal re-excavation works. He also suggested for crop diversification to reduce irrigation water requirement and introduction of health care and family planning programs in the subprojects areas.

**University of Dhaka:** Dr. Mohammed Enayet Hossain, Assistant Professor, Department of Soil, Water and Environment enquired if there any plan proposed for cold storage development under JICA-2.

Participatory Small Scale Water Resources Sector Project (PSSWRSP), LGED: Mr. Momtaz Haider, senior Socio-Economist suggested for compensation of poor people if affected for acquisition of khash (public) land. He also suggested for receiving DOC support in the formation of Action Committee in the subproject area for subproject identification. Providing of general facilitator could be considered to support subproject people in institutional development and management in subprojects areas, suggested by him.

Water Resources Planning Organization (WARPO): Mr. Arif Abedin, Scientific Officer suggested for more participation by Ministry of Water Resources including Bangladesh Water Development Board (BWDB). Review of National Water Policy, Water Act and other document will be useful for developing programs. Surface water resources development plan, program on conjunctive use of surface and ground water and women participation were cited as examples by him. He suggested for monitoring of WMCAs according to the Guidelines for Participatory Water Management (GPWM).

Project Director, SSWRDP (JICA-2): With reference to the views and comments by the participants Mr. Gopal Krishna Debnath explained that the Chittagong division was excluded for security reason. Flagship and additional development type subprojects will be selected in consideration of WMCA performances. The JICA-2 will give priority on agri-business development and adoption of postharvest technology in the subprojects areas. DAE supports with training of WMCA members will be very important. Market development will facilitate joint selling of agricultural produces by WMCA members as well as reduce transportation cost. Project Director explained that access to land and land acquisition would be an important part of implementation of the project. Local government would assist LGED field officials in acquiring land. In subprojects, where land acquisition would be required. land acquisition plan will be prepared with WMCA and beneficiaries supports. Project Director thanked the participants from various departments for assuring supports to the implementation of JICA-2. He thanked for suggesting health care and family planning programs in the subprojects areas. He told that project has no plan for cold storage development at present. Project Director assured that steep slope is avoided in embankment construction and canal re-excavation. He reassured that SSWRDP is designed consistent with national strategies and plans including the National Water Policy 1999, National Water Management Plan 2000 and Water Act 2013. He appreciated DOC, DAE, DOF and other departments and institute for their supports in implementation of JICA-1 and anticipated their continuous supports for JICA-2.

### 6. Closing speech

In his closing speech Mr. Md. Mohsin, Additional Chief Engineer, Integrated Water Resources Management (IWRM) Unit, LGED thanked the participants for sharing their experiences and providing valuable suggestions and recommendations. He stated that multi-stakeholders are involved in the implementation of SSWRDP by LGED. The supports provided by DOC, DAE, DOD, DOE and other departments and institute are crucial for the project. In strengthening the supports with regard to adoption of new approaches and improved technologies the MOUs between LGED and these organizations can be updated. The Project Director would take appropriate step for this. An MOU can be signed between LGED and BARI to update subproject farmers on farming technologies with the development of water resource and improvement of management of this resource. He reiterated that LGED is a highly decentralized department with more that 90% of staff at field levels. LGED has wide experience on water sector. It has introduced rubber dam technology in early 1990s. The success of rubber dam technology increased LGED's confident for implementation of SSWRDP as mandated by the National Water Policy. LGED has now established itself as an agency capable of developing the skills required to manage the implementation of stakeholder-driven water management projects. LGED will implement the second phase of SSWRDP financed by JICA. JICA has shown interest to finance the second phase for the target achieved in the first phase. He expressed his gratitude to the JICA for the assistance. He hoped that JICA would consider for expanding support in implementation of SSWRDP in the entire country. Finally, he told, "I sincerely believe that this workshop has fulfilled its purpose and contribute to strengthening your cooperation to implementation of JICA-2".

### **B. FIELD LEVEL**

The field level orientation and workshop was organized at the following five regions in the JICA-2 project area.

### 1. Mymensingh Region

The participants of the field level orientation and workshop in Mymensingh region included LGED district Executive Engineers, Assistant Engineer (Water) and Sociologist and Upazila Engineers in five districts within the region, Deputy Director of Department of Agricultural Extension (DAE), District Cooperative Officer of Department of Cooperatives (DOC) and Assistant Director of Department of Fisheries (DOF) at Mymensingh district. The list of participants is provided in Annex-A2.



Mr. Abul Hasan, Superintending Engineer, LGED Regional Office, Mymensingh inaugurated the workshop. Mr. Mahedi Hasan, Deputy Program Officer, JICA in his brief speech highlighted the impact of small scale water resources development and importance of participatory water management. The program of the workshop is provided in Annexure-B2.

Following the presentation by the Project Director, JICA-2 on project background, Mr. Yojiro Sekiguchi, Team Leader, SAPI Team, explained the concept of JICA-2. Ms. Natsuna Matsuura, Institutional development/Agri-business Development Specialist, assisted him in the presentation. Mr. Moshiur Rahman and Q. R. Islam, SAPI Team members explained the subproject development process, and preparation of proposal for additional development type, flagship development type and new development type subprojects. Md. Abdul Wahed, District Cooperative Officer, DOC, Mr. Md, Abdul Mazed, Deputy Director, DAE and Ms. Hasina Akhter, Assistant Director, DFO thanked LGED for organizing the workshop and inviting them for participation. They appreciated LGED for the JICA-2 planning and thanked JICA for financing. They also assured field level supports to LGED in subproject development and technical support to WMCAs for maximizing subprojects benefits. District Cooperative Officer expressed interest to help in preparation of subproject proposals. He also assured to organize training course for WMCA members on institutional, account and credit management under DOC revenue budget.

Project Director, JICA-2 thanked the participants for their suggestion and assurances, particularly the training by DOC. Mr. Md. Abdur Rouf, Deputy Project Director, JICA-2 concluded the workshop with appealing to LGED district Executive Engineers and Upazila Engineers for coordination with Northern Bangladesh Integrated Development Project (NOBIDEP) and SSWRDP in the subprojects developments.

### 2. Sylhet Region

Mr. Sk. Md. Mohsin, Superintending Engineer, Sylhet Region, LGED welcomed the participants of the workshop. Mr. Md. Ismail Hossain, Additional Chief Engineer, Sylhet Division, LGED inaugurated the workshop. Mr. Ryuichi Katsuki, Program Advisor for Agricultural and Rural Development, JICA appreciated LGED for addressing water management issues in rural areas. He told that JICA has been continuously supporting water resources development for nearly a decade. JICA has provided fund to expand the SSWRDP activities taking lesson from the JICA-1 activities. Mr. Katsuki believed that the participants of workshop could contribute to achieve the project goals. He concluded his address wishing the success of the workshop.



Project Director, SSWRDP (JICA-2) described project background. Mr. Yojiro Sekiguchi, Team Leader, SAPI Team, explained the JICA-2 concept. He was assisted by Ms. Natsuna Matsuura, Institutional development/Agri-business Development Specialist, assisted him in the presentation. Mr. Moshiur Rahman and Q. R. Islam, SAPI Team members explained the subproject development process, and preparation of proposal for additional development type, flagship development type and new development type subprojects.

Mr. Md. Altabur Rahman, Additional Director, Zonal Office, DAE, Mr. Md. Moshrraf Hossian, Deputy Director, DOF, and Mr. Md. Khairuzzaman, Joint Registrar, Divisional Cooperative Office, Sylhet participated in the discussion session. The comments and suggestions they provided include review of information for precise identification of subproject without compromise with any pressure. DAE will cooperate to motivate farmers for the use of new farming technologies. DOC will supply information to LGED to increase project benefit and support in strengthening WMCAs with training of new management committee members. DOF will provide technical assistance to training on fisheries, aqua-farming and fingerlings supply in subprojects areas in Sylhet Division. They appreciated for organizing the workshop, which would help in understanding the subproject development process and resolve any issue if arise during the construction period.





Mr. Ryuichi Katsuki, Program Advisor, JICA and SAPI Team Members visited Binna Kandi Subproject constructed under JICA-2 in Gowainghat Upazila of Sylhet district. Deputy Project Director, JICA-2 and District Executive Engineer and Sociologist, LGED accompanied them. In a meeting at WMCA office the subproject beneficiaries shared their experiences on the benefit of water conservation for the construction of a retention structure on Binna Chhara which increased water availability for irrigation. This has helped farmers to expand crop plantation area. WMCA members increased to 383

including 100 females. They proposed for construction of irrigation canal to extend irrigated area on highlands. WMCA was reported to have spent O&M for the repairing of embankment. Fund is required for de-silting khal beds. They received training on agriculture, seed and vegetable production and fisheries. The trainings helped them more vegetable cultivation and fingerlings nursery. Women members produce crop seeds. In response to the query by SAPI Team Leader about the issue in acquiring land for constructing irrigation canal on cultivated which may create conflict they local people affirmed their supports. The reiterated that there would be no opposition, the proposal will be reviewed in WMCA meeting for approval and forwarded with resolution. If necessary, agreements between the landowners will be submitted.

### 3. Dhaka Region

Md. Abdul Wahab, Executive Engineer, LGED Regional Office, Dhaka welcomed the participants of the workshop. Mr. Md. Abdur Rouf, Deputy Project Director, JICA-2, explained the objectives of the workshop. He stressed the role of supporting agencies in capability development of Water Management Cooperative Association (WMCA) for sustainable management of water resources in subprojects constructed under SSWRDP. Md. Ruhul Amin, Joint Director, DCO appreciated the LGED for organizing the workshop. Mr. Gopal Krishna Debnath, Project Director, JICA-2 presented the background of JICA-2. His presentation included water resources development needs and benefit of water of water resources development for the implementation of JICA-1. He emphasized on supports provided by DOC, DAE, DOF and other organizations and invited their suggestions for the implementation of the next phase. Mr. Shingo Matsuoka, Deputy Team Leader, Water Resource and Rural Infrastructure Development, SAPI Team, explained the concept of JICA-2. Ms. Natsuna Matsuura, Institutional development/Agri-business Development Specialist, assisted him. Mr. Md. Moshiur Rahman and Q. R. Islam, SAPI Team members explained the subproject development process, and preparation of new development type subproject proposal.



In the discussion session, Dr. Abdul Muyeed, Additional Director, DAE suggested to consider impacts of climate change in the preparation of subproject. According to him, participation of Upazila Agriculture Officers (UAOs) in the workshop could be useful for subproject identification. He assured that DAE will continue to support with agricultural extension services and input supply in the subprojects under JICA-2. Hasan Ahmed Choudhury, Deputy Director, DFO, thanked JICA for the continuing support to small scale water resources development. He suggested for strong coordination between different stakeholders to avoid conflict in water resources utilization. He recommended for the development of marketing facilities in the subprojects areas and giving attention to fish diversity in the implementation of JICA-2. He also added that combined efforts of the supporting departments will be important to achieve the project objectives. Md. Reazul Kabir, Deputy Registrar, DOC described his experience of working with WMCAs in subprojects constructed under the JICA-1. He stressed on the importance of identification of subprojects with thorough assessment of local people needs and in

consideration of favorable social environment for the anticipated benefit by the construction of subprojects. According to him, DOC activities in the subprojects areas mainly involve legal framework without which acquiring of benefit by the local people is not possible. On the other hand, local people are not much interested about legal framework. This requires strong field level coordination between LGED and DOC. DOC has established a cell to support LGED in the implementation of SSWRDP. He thanked LGED for providing assistance and logistic support in establishing and operation of the cell. Executive Engineers and Upazila Engineers participated in the discussion. In their discussion it was identified that there are changes in the land use patterns in the country. This would be required to consider in subproject identification. In the concluding session, Mr. Md. Khalilur Rahman, Additional Chief Engineer, Dhaka Division, LGED briefly described the small scale water resources development activities and programs. He thanked the participants for attending the workshop.

### 4. Rangpur Region

Mr. Monowarul Islam, Superintending Engineer, Rangpur Region, LGED welcomed the participants of the workshop. The workshop was inaugurated by Mr. Azizul Islam, Additional Chief Engineer, Rangpur Division, LGED. Mr. Mehdi Hasan, Deputy Program Officer JICA stressed on the importance of small scale water resource in Bangladesh and JICA support to the development to this resource.



Project Director, JICA-2 presented the project background. It was followed by the presentation by the Mr. Shingo Matsuoka, Deputy Team Leader, SAPI, on the explanation of JICA-2 concept, and the explanation on the subproject development process, and preparation of proposal for new development type subprojects by Mr. Moshiur Rahman and Q. R. Islam, SAPI Team members. Ms. Natsuna Matsuura, Institutional development/Agri-business Development Specialist, assisted in the presentation and explanation.

The participants from DOC, DAE and DOF provided suggestions and recommendations to take into consideration in the preparation of JICA-2. Mr. Gopal Krisna Debnath suggested the Upazila and Executive engineer if at all possible to stay away from land acquisition which in most cases delay subproject construction. The khal and structure sites are usually on khash or public lands. Accordingly, subprojects construction may not require land acquisition. Mr. Md. Abdur Rouf, Deputy Project Director, pronounced that the SSWRD projects usually have resettlement plan. However, it is a complicated task. As a result resettlement is discouraged. He requested field level monitoring of PRA and feasibility study of the subprojects. In responses to a query by a participant, the Deputy Director responded that the project will provided contingency fund to LGED upazila office for the logistical purposes. Mr. Md. Shah Alam, Additional Director, Zonal Office, DAE, Rangpur described the issues related to water management in crop production. These include irrigation water shortage on highlands and poor drainage in lowlands. He supported marketing development to encourage farmers for the

production of perishable crops and increase farmers' incomes. Mr. Ajay Kumar Saha, Joint Registrar, Divisional Cooperative Office, Rangpur stressed on the coordination between LGED and DOC to ensure maintenance of accounts records and regular auditing of WMCA accounts. He suggested for marketing of subproject agricultural produces by WMCA to prevent middlemen involvement. Dr. Md. Zillur Rahman, District Fisheries Officer, Rangpur suggested for designing fish friendly water control structure and establishment of fish sanctuary in subprojects areas. In the concluding session, Deputy Project Director, JICA-2 thanked the participants for sharing their experience and providing recommendations. He anticipated that the workshop findings will help to achieve the project goal.

### 5. Faridpur Region

Mr. Qumruzzaman Bhuyian. Executive Engineer, Faridpur District, LGED welcomed the participants of the workshop. The workshop was inaugurated by Mr. Abdus Kuddus Mandal, Superintending Engineer, Faridpur Region LGED. He thanked for organizing the regional level workshop to share information on the project implementation activities and achievements. Project Director, JICA-2 described project background. Mr. Shingo Matsuoka, Deputy Team Leader, SAPI, explained the JICA-2 concept. Mr. Moshiur Rahman and Q. R. Islam, SAPI team explained the subproject development process, and preparation of proposal for additional development type, flagship development type and new development type subprojects.



In the discussion session Project Director solicited comments from the workshop participants. He told that the views and suggestions by the participants would be valuable in the preparation of the JICA-2 project. The project guidelines will be prepared in consideration of the recommendations of the participants. In response to his request, Mr. Kartik Candra Chakraborty, Deputy Director, Horticultural centre, DAE, Faridpur focused on the water resources management issues in the Faridpur region. He identified that inadequate irrigation water supply and poor drainage restrict crop production. He also thanked for the consideration of adverse environmental impacts and climate change in the preparation of project. Mr. Kingkar Chandra Das, Additional Director, Zonal Office, Faridpur, DAE proposed for irrigation development and improvement of marketing facility to support agricultural development in the region. Project Director assured the participants that social impact assessment, initial environmental examination (IEE) and environmental management plan (EMP) are carried out in the subprojects construction. Mr. Md. Akhirul Alam, District Cooperatives Officer, DOC identified some issues from his experience of WMCAs monitoring. He suggested for strong coordination between LGED and Doc in resolving the issues. He stressed on the development of cooperative marketing consortium to support farmers for increased profit from agricultural production. Ms. Shila Roy, Upazila Fisheries Officer (UFO) of DFO suggested for the formation of fisheries group at the beginning of subproject construction. She informed that the registered fishers holding card are entitled to lease water body for fisheries. Upazila administration, LGED Nirbahi officer, Upazila Engineer and Upazila Fisheries officer can help WMCA for leasing water body to fishers within a subproject area.

The Deputy Project Director, JICA-2 concluded the workshop. He thanked the participants with the request to continue support with their valuable experience for small scale water resource development to increase agriculture and fisheries production and improvement of socio-economic condition in the subprojects areas.

Annexure-A1

### Central level Orientation and Workshop at LGED Bhaban Dhaka

List of participants

### Attachement 1: Proceedings of Project Orientations

# Local Government Engineering Department Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: LGED Headquarter (Level-4), Date: 4 October, 2017

### Attendance

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Annexure-A2

### Field Level Orientation and Workshop at Mymensingh

List of participants

Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017 Orientation and Workshop on SSWRDP (JICA Phase-2)

### **List of Participant**

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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017

### List of Participant (Mymenshingh)

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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017

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Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017

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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017

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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017

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12	MD. HAIDER ALI MIAH	Upazila Engineer, LGED, Kalmakanda		
<	DIN HOHAMMAD	Upazila Engineer, LGED, Purbadhala		
- Are	Md. AL Amin Sattlett	Upazila Engineer, LGED, Kendua		

Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Mymensingh, Date: 5 October, 2017

#### List of Participant (Jamalpur)

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Name	Md: Nazrul Islam	MM. ALDENZ Rehman			M2. Abbed. Mutalos	Mohammerk Studieth Harrage Upazila Engineer, LGED, Sanshaban	" Talkitair	04. Md. Hostver of Hossair
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Annexure-A3

#### Field Level Orientation and Workshop at Sylhet

List of participants

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Sylhet, Date: 7 October, 2017

#### List of Participant

7	Name	Designation, District & Department	Mobile No.	Signature	
1	Vid. Altabus Redoman	Additional Director, Zonal Office, DAE, Sylhet			<u> </u>
	MD M DSHARREF HOSSANN	Deputy Director, DFO, Sylhet		released is	<del>, [3</del>
m	MD/KHAIR UZ ZAMAN	Joint Registrar, Divisional Co- operatives Office, Sylhet		+ FE CONTRACTOR	T*-

Orientation and Workshop on SSWRDP (JICA Phase-2) Venue:Regional Training Center (RTC), Sylhet, Date: 7 October, 2017

### List of Participant (Sylhet Region)

E-mail				
Mobile No.				
Designation, Department& District/Upazila	Superintending Engineer, Sylhet Region, LGED	Executive Engineer , Sylhet, LGED	Executive Engineer Region, Sylhet, LGED	Sr. Sociologist, LGED, Sylhet
Name	SK. Md. Mohsir	A S. M. Mohsin	SUSHANTA RANSAN ROY	Md. Habibers Rahman
ij	-	2	m	4

Orientation and Workshop on SSWRDP (JICA Phase-2) Venue:Regional Training Center (RTC), Sylhet, Date:7 October, 2017

#### List of Participant (Sylhet)

ភ	Name	Designation, Department& District/Upazila	Mobile No.	G C L	Signature
-	Md. M. dom with How	Executive Engineer/ Sr. AE. LGED. Sylhet			1010
e.	sk. Melmedea Rahman	AE (Water), LGED, Sylhet			ti la lite
m	Robert Arthus	Sociologist, LGED, Sylhet			A
		UZ Engr, LGED, Sylhet			
¥7L	Md. Saiful Bow	Upazila Engineer, LGED, Sadar			J. 63-16
N	Md. 20 Woul Islan	Upazila Engineer, LGED, Balagunj			
M	Amdadol Hegue	Upazila Engineer, LGED, Beanthazar			Quesi.

Designation, Department&
-Upazila Engineer, LGED, Biswanath
Upazita Engineer, LGED. Companiganj
Upazila Engineer, LGED, Fenchuganj
Upaziła Engineer, LGED. Golapganj
Upazila Engineer, LGED, Gowainghat
Upazila Engineer, LGED, Kanaighat
Upazila Engineer, LGED, Zakiganj
Upazila Engineer, Suma
Upazila Engineer, LGED, Jointapur
Upazila Engineer, LGED, Osmaninagor

Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue Regional Training Center (RTC), Sylhet, Date: 7 October, 2017

### List of Participant (Moulvibazar)

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E-mail	•			Access - 1. Employ (i) and search in District Access in the Section Control Access in the Sectio		
Mobile No.				zar		
Designation, Department & District/Upazila	Executive Engineer / Sr. AR, LGED, Moulvibazar	,AE (Water), LGED, Moulvibazar	Sociologist, LGED, Moulvibazar	UZ Engr, LGED, Moulvibazar	Upazila Engineer, LGED, Sadar	Upazila Engineer, LGED, Kamalganj
Name	M. Farue Annea	Md. Dazibul Islam SAE	N.X.M. ABU JAfour MALLIJC Sociologist. LGED, Moulvibazar		FIR JAMBA MERKOJ HASAN	KIREN CHANDEN DEEDENTH
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E-mail					
Mobile No.					
Designation, Department & District/Upazila	Upazila Engineer, LGED, Juri	Upazila Engineer, LGED, Barlekha	Upazila Engineer, LGED, Sreemangal	Upazila Engineer, LGED, Rajnagar	Upazila Engineer, LGED. Kulaura
Name	40. Abdul Malin	Stobat Dunkon part.	113-Avaporan Kobir.	Hd. Jahangan. Hossed u	Na. Istiap Heran
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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue.: Regional Training Center (RTC), Sylhet, Date: 7 October, 2017

### List of Participant (Sunamganj)

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Mobile No.				anj		
Designation, Department & District/Upazila	Executive Engineer / Sr. ÅE, LGED, Sunamganj	AE (Water), LGED, Sunamganj	Sociologist, LGED, Sunamgan)	UZ Engr, LGED, Sunamganj	Upazila Engineer, LGED, Sadar	Upazila Engineer, LGED, Doarabazar
Name			Md. Mizan Sarker		'Ssazy	Kerlit Ken Paul
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E-mail									
Mobile No.									
Designation, Department & District/Upazila	Upazila Engineer, LGED, Dakhin Sunamganj	Upazila Engineer, LGED, Chatak	Upazila Engineer, LGED, Dharmapasha	Upazila Engineer, LGED, Biswamvarpur	Lupazila Engineer, LGED, Jagannathpur	Upazila Engineer, LGED, Jamalganj	Upazila Engineer, LGED, Sulla	Upazila Engineer, LGED, Tahirpur	Upazila Engineer, LGED, Derai
Name	Minnumocl Alobaiyjot Zaman	Make make I then the Andrew	5 m.A Wachud	Md. Faelun Rohman Talakdan	25	ships harmoney		Mitemand Alamgia Hassaim	Md-Ettakhert Honain
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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Sylhet, Date: 7 October, 2017

#### List of Participant (Habigoni)

Signature			#		#	E STORY
E-mail						
Mobile No.				'n		
Designation, Department & District/Upazila	Executive Engineer / Sr. AE, LGED, Habigonj	AE (Water), LGED, Habigonj	Sociologist, LGED, Habigonj	UZ Engr, LGED, Habigonj	Upazila Engineer, LGED. Sadar	Upazila Engineer, LGED. Baniachong
Name	Bipleb paul		Md. Mohsin Mish		M. Osaibel Bahar	Pak ALMINK TONGOG
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Personal Laboratory Control Laboratory Control						and the second s
Mobile No.						
Designation, Department & District/Upazila	Upazila Engineer, LGED. Nabiganj	Upazila Engineer, LGED, Madhabpur	প্রতিরয়ের Engineer, LGED, Lacai	Upazila Engineer, LGED, Chunarughat	Upazila Engineer, LGED, Bahubal	*Upazila Engineer, LGED. Azmiriganj
Name	Nid. Soyarder Nohr	THE TO TO		Md. Jamph exelption	Mb. Monirul Ream	Hd. Speash Unddie
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#### Attachment 1: Proceedings of Project Orientations

Annexure-A4

Field Level Orientation and Workshop at Dhaka

List of participants

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

#### List of Participant

Signature	though.	HIGH WAR	See 188	Munimum Poliolist
E-mail				
Mobile No.				
Designation, District & Department	Additional Director, Zonal Office, DAE, Dhaka	Deputy Director, DFO, Dhaka Senjar, Farl Director. Dhaka Divisis DOF, Malzya, Bhabors, Plate.	Joint Registrar, Divisional Co- operatives Office, Dhaka	Deputy Registrate Adjusical
Name	Jr Mb. ABBUL MUYEED	Vason Ahmmed Chowdawry	199 Rahul Amin	4. Ind. Reagul Rebir
Si Si		Ĉ	ri .	4

Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

#### List of Participant (Dhaka)

	Name	Designation, District & Department	Mobile No.	I mail	•
Sher	1. Shorks Tajul Below Telen	Executive Engineer / Sr. AE, LGED,			Signature
Kho	Khondakun Luttey A Lam. Sociologist, LGED, Dhaka	Sociologist, LGED, Dhaka			Slewin
NA.	Md. Dinul Islam	AE (Water), LGED, Dhaka			i f
		Upazila Engineer (UE), LGED. Dhaka	haka		
N. Y	Dhirenotro ch. Jebroun	Upazila Engineer, LGED, Savar			CX.
á	MD. SHAHJAHAN	Upazila Engineer, LGED, Nawabganj			Hariasant C
OH O	MOHAMMAD SHAHJAHAN ALI	Upazila Engineer, LGED, Keraniganj			T da
45.	MD. Isemanul Islem	Upazila Engineer, LGED, Dohar			All siles
0	Nohammed Eusuf House	Upazila Engineer, LGED, Dhamrai			THOUGHT.

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

#### List of Participant Gazipur

ΐ	Name	Designation, District & Department	Mobile No	Į į	THE PARTY OF THE P
٠	MI Daniel Galo. 11.	Executive Educater 1 St. 1000			Signature
- 4	here was a land of the	Gazipur Gazipur			TAS .
Ni l	Inhadat hossoin	Sociologist, LGED, Gazipur			例
m	Md. Salman Monad	AE (Water), LGED, Gazipur			
		Upazila Engineer (UE), LGED, Gazipur	Sazipur	Andrew in wintow Vigility Collision and an experimental Collision (Collision)	
¥	Mr. Badrul, Azam	Upazila Engineer, LGED, Sadar	The second secon		MIR
ıri	Ahmed Abdullah	Upazila Engineer, LGED, Kapasia			Cloder -
ιά	6. Idd. Sujayet Hossan	Upazila Engineer, LGED, Sreepur			Set of the
r~"	SALMAN RAHMAN RAGEL Upazila Engineer, LGED, Kallakoir	Upazila Engineer, LGED, Kallakoir			A A Soint !
ထဲ	KHALED. MD. FARHAD HOSSAIN	HossA IN Upazila Engineer, LGED. Kaliganj			C. State
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Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

#### List of Participant Manikgonj

Md. Abd M Baren Howladen— Executive Engineer 1 Sr AE, LGED.  ANG. Abd M Baren Howladen— Executive Engineer 1 Sr AE, LGED.  Manikgonj  MD. RAYHAN UDDEN PRAMAKIKAE (Water), LGED, Manikgonj  Upazila Engineer, LGED, Manikgonj  Upazila Engineer, LGED, Sadar  MD. MOR HLEASUR, RAHMAN Upazila Engineer, LGED, Singair  MD. MOR HLEASUR, RAHMAN Upazila Engineer, LGED, Harirampur  MD. MOR HLEASUR, RAHMAN Upazila Engineer, LGED, Ghior  MD. ABDUL BAREN MONDOL Upazila Engineer, LGED, Daulatpur	Mobile No.		The	(m)	E). LGED, Manikgoni	ndar 1	1 (100 20 20 20 20 20 20 20 20 20 20 20 20 2	rirampur cr Can	11.41.17 44 17. 18.17		cyc (ver control of co
	Designation, District & I	Executive Engineer / Sr. Manikgonj	Sociologist, LGED, Manikgo	AE (Water), LGED, Manikgo	Upazila Engineer (U	Jpazila Engineer, LGED, Sa	Jpazila Engineer, LGED, Si	Ipazila Engineer, LGED, Ha	pazila Engineer, LGED, Gh	pazila Engineer, LGED, Da	Upazila Engineer, LGED, Shivalaya
	Name	Md. Abdm Boren Howladen	2. AKH. Harret Hossain s	MD. RAYHAN UDDEN PRAMAKK		Md. Zahidal Islam	MO-ABBUR KAZZAK U	MD. MOKHLEASUR RAHMAN U	(	MO. ABDUL BAREK MONDOL U	MD.ZIAUR RAHMAN

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

### List of Participant Munshigonj

Neille .	Designation, District & Department	Mobile No	
Mb. ABBUL ASIR	Executive Engineer / Sr. AE, LGED, Munshigonj		E-mail
2 Md. Rokonuzzaman Khan	Saciologist, LGED, Munshigonj		
Hd Rabine Hagan	AE (Water), LGED, Munshigonj		
	Upazila Engineer (UE), LGED, Munshigoni	Shiqoni	
4. Ugnovi hal pramowik	Upazila Engineer, LGED, Sadar		
MD ABDUL MAHMAN	Upazila Engineer, LGED, Sreenagar		
SHANIS BIN APAD	Upazila Engineer, LGED, Sirajdikhan		
Md. Kabinell Sylam.	Upazila Engineer, LGED, Lauhajonj		
MD. ARZURUL HAQ	Upazila Engineer, LGED, Gazaria		
SADDAM HOSSAGN	Upazila Engineer, LGED, Tongibari		

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

### List of Participant Narayangoni

	And the second s				
ន	Name	Designation, District & Department	Mobile No.	E-mail	Signature
<b>4</b> 0.2	A.K.M. Anisuezaman	Executive Engineer / Sr. AE, LGED, Narayangon			3
N	SALEH AHMED WHAN Sociologist, LGED, Narayangoni	Sociologist, LGED, Narayangonj			) 4
er)	Abough Abu Raid	AE (Water), LGED, Narayangonj			A CA
	en e	Upazila Engineer (UE), LGED, Narayangonj	ayangonj		
₹	4. Sheikh Tanez Jaman	Upazila Engineer, LGED, Sadar			1
ហ	nd. Reziulah	Upazila Engineer, LGED, Bandar			
œ	MA, AU Haider Chan	Upazila Engineer, LGED, Sonargaon			50.20
h.	Md-Ehsanal Hague	Upazila Engineer, LGED, Rupganj			(AZIWIM)
න	Md. Nasir Uddin	Upazila Engineer, LGED, Arainazar			the Cam)
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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Department of Cooperative (DOC), Dhaka, Date: 10 October, 2017

#### List of Participant Norsingdi

S	Name	Designation, District & Department	Mobile No	T. C.	
+-'	Md Raylvan Shiddigya	Any Executive Engineer / Sr. AE, LGED, Norsingdi		E-mail	Signature
2	2. Md. Ismail Palawy	Sociologist, LGED, Norsingdi			d
m	A.S.M. Saiful Islam	AE (Water), LGED, Norsingdi			1011817 8 V
		Upazila Engineer (UE), LGED, Norsingdi	rsingdi		tilology.
N.	4. Md. Anisy & Perham Monda Upazila Engineer, LGED, Sadar	Upazila Engineer, LGED, Sadar			
c,	Mr. Abdul Sotter	Upazila Engineer, LGED, Shibpur			AND AND T
9	TOPON KUMPR SANA	Upazila Engineer, LGED, Palash			- 101101101
7.	7. Welsonnod Abdus Saker	Upazila Engineer, LGED, Monohardi			The state of the s
60	Mir Mahidud Islaw	Upazila Engineer, LGED, Belabo			ं विद्या
oi.	9. Md. Shake Alaw Mich Upazila Engineer, LGED, Raipura	Upazila Engineer, I.GED, Raipura			4

Annexure-A5

#### Field Level Orientation and Workshop at Rangpur

List of participants

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant

Signature	3	1	J. C.
Ē			
Mobile No.			
Designation, District & Department	Additional Director, Zonal Office, DAE, Rangpur	Deputy Director/DFO, Rangpur	Joint Registrar, Divisional Co-operatives Office, Rangpur
Name	M. S. Vach Alasm	Dr. Wd. Zillus Rahman	AJOY KUMAR SAHA
ਲਂ	<b>que</b>	Zi	ei :

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant (Rangpur)

 Namo	Designation, District & Department	Mobile No.	E-mail	Signature
 Md. Akhter Hessain	Executive Engineer / 3n-AE, LGED. Rangpur			E COMPANY
Ma. Abu Salek Khandker	Sociologist, LGED, Rangpur			4.10.2013
M. M. Ali Reza Razu	AE (Water), LGED, Rangpur			AND THE PARTY OF T
<	Upazila Engineer (UE), LGED, Rangpur	angpur	<	
1 Ha. Kafigul Islaw	Upazila Engineer, LGED, Sadar			41.01.17
MD SHAH ALAM MIAH	Upazila Engineer, LGED, Mithapukur			84 11.10.1Z
MD. NUKUL 15LAM,	Upazila Engineer, LGED, Pirgacha			12/2/
Mb. NOT BOSK RAHMAN	Upazila Engineer, LGED. Pirganj			λ.
AHMED HATDER ZAMAN	Upazila Engineer, LGED, Taraganj			Artimon

Signature	Lilon la	Alphospan 13	多多
E-mail			
Mobile No.			
Designation, District & Department	Upazila Engineer, LGED, Gangachara	Upazila Engineer, LGED. Kaunia	Upazila Engineer, LGED, Badargan)
Name	AZM ARYQUULLAR	Mahmud Ahmed.	M. Aby Taled Samer
S.	o,	2	F

Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Lalmonirhat

	Name	Designation, District & Department	Mobile No.	E-mail	Signature
} 	S.M. ZAKIUR RAHMAN	Executive Engineer / Sr. AE, LGED, Lalmonirhat			رينه
2	Md. Kafiqul Islam	Sociologist, LGED. Lalmonirhat			zww.
6	MD. YOURUS ALL	AE (Water), LGED, Lalmonirhat			Jan
1,1100		Upazila Engineer (UE), LGED, Lalmonimat	Imonirhat		
<b>E</b>	M. MoHasur Columbia.	Upazila Engineer, LGED, Sadar			司
in and	16. Amium 18/au	Upazila Engineer, LGED, Hatibandha			
Z G	MR. Nazis Hossodos	Opazila Engineer, LGED, Patgram			という
-	7 Md. Parvez Nawaz Hray	Upazila Engineer, LGED, Kaliganj			Charle Kind
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Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Nillphamari

ū	Name	Designation, District & Department	Mobile No.	Eus	
á i +	MD. BELAL HOSSATN	Executive Engineer / Sr. AE. LGED.			OFFICE
C)	192-Showas veldin Haro	Sociologist, LGED, Niphamari			S. e. Narra
en	Townin I homed Khadow	以しの人を (Water), LGED. Nilphaman			Tage of
	arkiyinda katanan keessa katana aa maa ista dhaadaa ka k	Upazila Engineer (UE), LGED, Nilphamari	liphamari	The second secon	The second section of the second second section of the second seco
₹.	Md. Saiful Oslam	Upazila Engineer, LGED, Sadar			٤.
vn	Abu HB. Explist from	Upazila Engineer, LGED. Sayedpur			The state of the s
Ø	MD. JIARUN.OR- RASHID	Upazila Engineer, LGED, Jaidhaka			
1	Abo Tahan Md. Salsh	Upazila Engineer, LGED, Dimia			
တ.		Upazila Engineer, LGED, Kishoreganj			
σ,	SHAIN M. J. Obaid wal Rahma	Unit ( Saw Mer)			**

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Gaibandha

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Kurigram

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Mobile No.				(urigram						
Designation, District & Department	Executive Engineer / Sr. AE, LGED, Kurigram	Sociologist, LGED, Kungram	AE (Water), LGED, Kurigram	Upazila Engineer (UE), LGED, Kurigram	Upazila Engineer, LGED, Sadar	Upazila Engineer, LGED. Rajibpur	Engr. Mol. Entergre Rhman, Upazila Engineer, LGED, Bhurungaman	Upazila Engineer, LGED, Chilmani	Upazila Engineer, LGED, Rajarhat	Upazila Engineer, LGED, Nageswan
Name	syd word his.	A.N. M. Zamil	Md. AL- Amin	The state of the s	MD. MOSHIUR KAHMAN Upazila Engineer, LGED. Sadar	Md Acdul Johnnan	gyr. Md. Entgyrk Rhmm	Ahmed Alli	arm provadel Alour	Md. Bagsha /4 (amg)
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ij	SI. Name	Designation, District & Department	Mobile	E-mail	Signature
ę.	Md. Abd w Konyum	Upazila Engineer, LGED, Rowmen			Jenny!
<u>-</u>	Md. Nurvi galam	.GED, Ulipur			
5,	12. Mp, SWAMSUL AREFEEN Upazia Engineer, LGED, Fulban KHRA	Upazila Engineer, LGED, Fulbari			1 to

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Dinajpur

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Mobile No.				Dinajpur						
Designation, District & Department	Executive Engineer / Sr. AE, LGED, Dinajpur	Sociologist, LGED, Dinajpur	AE (Water), LGED, Dinajpur	Upazila Engineer (UE), LGED, Dinajpur	Upazila Engineer, LGED, Sadar	.Upazila Engineer, LGED, Ghoraghat	Upazila Engineer, LGED, Birampur	Upazila Engineer, LGED, Nawabganj	Upazila Engineer, LGED, Birol	Upazila Engineer, LGED, Birgan)
Мате	nd. Khali lar Pahmer	Md. Shamph Hayeve	Md. Waskuruni		Muhd-Faruque Hossom	NOOK NOB! KHAN	Mpl. Mahmud Jaman	MD ABOUL GUDDUS	MI. Zalzivi Rahmam	Md. Floor Hasen
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Signature	A Spire	T. O. T.	(Some		Anallines Hills 117	4	4.10.1.1.1
E-u-a							
Mobile No.							
Designation, District & Department	Upazila Engineer, LGED, Bochaganj	Upazila Engineer, LGED, Chiritbandar	Upazila Engineer, LGED, Khanshama	Upazila Engineer, LGED, Kaharol	Upazila Engineer, LGED, Hakimpur	Upazila Engineer, LGED, Parbatipur	Upazila Engineer, LGED, Fulban
	ssain		Salar	<u> </u>	(234)	25/40	7 (Sec.)
Name	Md. Amwan Hossain	First Armed	Subir Kamar Sullar	YD. ABBUL MAKNAF	MD. Azizur Rahman	15 F.C.M. Railand 25/am	M. Shehoda gsaman

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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Thakurgaon

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Orientation and Workshop on SSWRDP (JICA Phase-2)
Venue: Regional Training Center (RTC), Rangpur, Date: 11 October, 2017

#### List of Participant Panchagar

1. Md. Marrirysaman Executive Executive E.  2. Md. Shalidus Rehum Sociologist, 3. Nd. Alamon Hossen AE (Water).  1. Md. Arabut Maleoque Hond Upazila Engir 6. Md. Sanis Sake Frak Upazila Engir 7. Md. Shanim Akhtar Upazila Engir 8. Arap Zuman Kundu Upazila Engir	Designation, District & Department	Mobile No.	E-mail	Signature
	Wan Executive Engineer / Sr. AE, LGED,			4
	Sociologist, LGED, Panchagar			8
	AE (Water), LGED, Panchagar			8
	Upazila Engineer (UE), LGED, Thakurgaon Panchagae	hakurgaon Panchagi	4	
	Upazila Engineer, LGED, Sadar			Marketho
	Md. Abolul Maleague Hade Upazila Engineer, LGED, Boda			De Comb
-	Upazila Engineer, LGED, Tetulia			LES SELEN
	Upazila Engineer, LGED, Debiganj			1
	Upazila Engineer, LGED, Atwan			A J

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Annexure-A6

#### Field Level Orientation and Workshop at Faridpur

List of participants

Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue:Regional Training Center (RTC), Faridpur, Date:15 October, 2017

#### List of Participant

Signature	Ar July	<b>3</b>	J. F.	Guid
E-mail		Account Account		
Mobile No.				
Designation, District & Department	Additional Director, Zonal Office, DAE, Fandpur	Deputy Director, DFO, Faridpur	Joint Registrar, Divisional Co- operatives Office, Fandpur	Deput Dine conter Hor Hallruc Conter DAG. Found par
Name	KINGKAR CHANDRA DAS.	Shula Ra	MD. AKHIRUL- ALAN	Kourbick chandra
ις	ę.c.	N	*	

Orientation and Workshop on SSWRDP (JICA Phase-2) Venue:Regional Training Center (RTC), Faridpur, Date: 15 October, 2017

### List of Participant (Faridpur)

o. E-mail Signature	RICO	Selfaced 7. 15.10.17	History Story		Carol	The state of the s	MARTISIM	THE STATE OF THE S	Jane &
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Designation, District & Department	Executive Engineer / SrAE, LGED, Faridpur	Sociologist, LGED, Faridpur	AE (Water), LGED, Faridpur	Upazila Engineer (UE), LGED, Faridpur	Upazila Engineer, LGED, Sadar	Upazila Engineer, LGED, Alfadanga	Upazila Engineer, LGED, Nagarkanda	Upazila Engineer, LGED, Bhanga	Upazila Engineer, LGED,
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Orientation and Workshop on SSWRDP (JICA Phase-2) Venue:Regional Training Center (RTC), Faridpur, Date: 15 October, 2017

### List of ParticipantRajbari

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Orientation and Workshop on SSWRDP (JICA Phase-2)

Venue:Regional Training Center (RTC), Fandpur. Date: 15 October, 2017

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Orientation and Workshop on SSWRDP (JICA Phase-2) Venue:Regional Training Center (RTC), Faridpur, Date: 15 October, 2017

### List of ParticipantShariatpur

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Orientation and Workshop on SSWRDP (JICA Phase-2) Venue:Regional Training Center (RTC), Faridpur, Date: 15 October, 2017

### List of ParticipantMadaripur

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### Small Scale Water Resources Development Project - Phase 2 (JICA-2)

### **CENTRAL LEVEL ORIENTATION AND WORKSHOP**

Date: 3 October 2017

Venue: LGED Conference Room, LGED Bhaban, Dhaka

Time	Subject	Resource Personnel
9.30 - 10.00	Registration	Moushumi Sulmun
		Senior Assistant Engineer
Inaugural Session		
10.10-10.10	Welcome Speech	Mr. A. B. M. Bashar, Superintending Engineer, Planning and Design, LGED
10.10 - 10.25	Self introduction by the participants	
10.25 – 10.30	Speech by Special Guest	Mr. Hitoshi Ara Senior Representative, JICA
10.30 – 10.40	Inaugural Speech	Mr. Md. Mohsin, Additional Chief Engineer, IWRM Unit, LGED
<b>Technical Session</b>		
10.40 - 11.00	Project Background of SSWR (JICA-2)	Gopal Krishna Debnath, Project Director, JICA-2
11.10 – 11.30	Tea Break	
11.30 – 12.00	Explanation of Concepts and New development of Subprojects of JICA-2	Team Leader, Special Assistance for Project Implementation (SAPI) Team
12.00 – 13.00	Explanation of Implementing Procedures of JICA-2	Consultants, SAPI Team
13.00 – 14.00	Prayer and Lunch	
Discussion Session	1	
14.00 – 15.30	Question and Answer	Consultants, SAPI Team
Concluding Session		
15.30 – 15.40	Closing Speech	Mr. Md. Mohsin, Additional Chief Engineer, IWRM Unit, LGED
15.40	Closing	

### Small Scale Water Resources Development Project - Phase 2 (JICA-2)

### Field Level Orientation and Workshop at Mymensingh Region

Date: 5 October 2017

Venue: Regional Office Conference Room, Mymensingh

Time	Subject	Resource Personnel
09.00 - 09.30	Registration	
Inaugural Session		
09.30 - 09.35	Welcome Speech	Executive Engineer, Regional Office, LGED, Mymensingh
09.35 - 09.50	Self introduction by the participants	
9.50 - 09.55	Speech by Special Guest	Representative of JICA
09.55 – 10.05	Inaugural Speech	Superintending Engineer, LGED Regional Office, Mymensingh
10.05 – 10.15	Project Background of SSWR (JICA-2)	Gopal Krishna Debnath, Project Director, JICA-2
10.15 – 10.30	Tea Break	
Technical Session		
10.30 – 11.00	Explanation of Concepts and New development of Subprojects of JICA-2	Team Leader, Special Assistance for Project Implementation (SAPI) Team
11.00 – 12.00	Explanation of Implementing Procedures of JICA-2	Consultants, SAPI Team
12.00 – 13.00	Explanation of Preparation of Project Proposal for Additional Development Type	Consultants, SAPI Team
13.00 – 14.00	Prayer and Lunch	
14.00 – 15.00	Explanation of Preparation of Project Proposal for Flagship Development Type	Consultants, SAPI Team
15.00 – 15.30	Explanation of Preparation of Project Proposal for New Development Type	Consultants, SAPI Team
15.30 – 16.00	Coordination with Northern Bangladesh Integrated Development Project (NOBIDEP)	Project Director/Deputy Director, JICA – 2.
Discussion Session		
16.00 – 17.00	Question and Answer	Consultants, SAPI Team
Concluding Session		
17.00 – 17.10	Closing Speech	Deputy Director, JICA – 2
17.10	Closing	

### Small Scale Water Resources Development Project - Phase 2 (JICA-2)

### Field Level Orientation and Workshop at Sylhet Region

Date: 7 October 2017

Venue: LGED District Office Conference Room, Sylhet

Time	Subject	Resource Personnel
12.30 – 13.00	Registration	
13.00 – 14.00	Prayer and Lunch	
Inaugural Session		
14.00 - 14.05	Welcome Speech	Superintending Engineer, Regional Office, LGED, Sylhet
14.05 – 14.20	Self introduction by the participants	
14.20 – 14.25	Speech by Special Guest	Representative of JICA
14.25 – 14.35	Inaugural Speech	Additional Chief Engineer, LGED, Sylhet Division
14.35 – 14.45	Project Background of SSWR (JICA-2)	Project Director, JICA-2
Technical Session		
14.45 – 15.15	Explanation of Concepts and New development of Subprojects of JICA-2	Team Leader, Special Assistance for Project Implementation (SAPI) Team
15.15– 16.00	Explanation of Implementing Procedures of JICA-2	Consultants, SAPI Team
16.00 – 17.00	Explanation of Preparation of Project Proposal for Additional Development Type	Consultants, SAPI Team
17.00 – 18.00	Explanation of Preparation of Project Proposal for Flagship Development Type	Consultants, SAPI Team
18.00 – 18.15	Prayer and Tea Break	
18.15 – 18.45	Explanation of Preparation of Project Proposal for New Development Type	Consultants, SAPI Team
Discussion Session		
18.45 – 19.45	Question and Answer	Consultants, SAPI Team
Concluding Session		
19.45 – 19.55	Closing Speech	Deputy Director, JICA – 2
19.55	Closing	

### Small Scale Water Resources Development Project - Phase 2 (JICA-2)

### Field Level Orientation and Workshop at Dhaka Region

Date: 10 October 2017

Venue: Conference Room, Department of Cooperatives Building, Dhaka

Time	Subject	Resource Personnel
09.00 - 09.30	Registration	
Inaugural Session		
09.30 - 09.35	Welcome Speech	Superintending Engineer, Regional Office, LGED, Dhaka
09.35 - 09.50	Self introduction by the participants	
9.50 - 09.55	Speech by Special Guest	Representative of JICA
09.55 – 10.05	Inaugural Speech	Additional Chief Engineer, Dhaka Division, LGED, Dhaka
10.05 – 10.15	Project Background of SSWR (JICA-2)	Project Director, JICA-2
10.15 – 10.30	Tea Break	
<b>Technical Session</b>		
10.30 – 11.00	Explanation of Concepts and New development of Subprojects of JICA-2	Team Leader, Special Assistance for Project Implementation (SAPI) Team
11.00 – 12.00	Explanation of Implementing Procedures of JICA-2	Consultants, SAPI Team
12.00 – 13.00	Explanation of Preparation of Project Proposal for Additional Development Type	Consultants, SAPI Team
13.00 – 14.00	Prayer and Lunch	
14.00 – 15.00	Explanation of Preparation of Project Proposal for Flagship Development Type	Consultants, SAPI Team
15.00 – 15.30	Explanation of Preparation of Project Proposal for New Development Type	Consultants, SAPI Team
Discussion Session		
15.30 – 16.30	Question and Answer	Consultants, SAPI Team
Concluding Session		
16.30 – 16.40	Closing Speech	Deputy Director, JICA – 2
17.10	Closing	

### Small Scale Water Resources Development Project - Phase 2 (JICA-2)

### Field Level Orientation and Workshop at Rangpur Region

Date: 11 October 2017

Venue: LGED District Office Conference Room, Rangpur

Time	Subject	Resource Personnel
09.00 - 09.30	Registration	
Inaugural Session		
09.30 - 09.35	Welcome Speech	Superintending Engineer, Regional Office, LGED, Rangpur
09.35 - 09.50	Self introduction by the participants	
9.50 - 09.55	Speech by Special Guest	Representative of JICA
09.55 – 10.05	Inaugural Speech	Additional Chief Engineer, Rangpur Division, LGED
10.05 – 10.15	Project Background of SSWR (JICA-2)	Project Director, JICA-2
10.15 – 10.30	Tea Break	
Technical Session		
10.30 – 11.00	Explanation of Concepts and New development of Subprojects of JICA-2	Team Leader, Special Assistance for Project Implementation (SAPI) Team
11.00 – 12.00	Explanation of Implementing Procedures of JICA-2	Consultants, SAPI Team
12.00 – 13.00	Explanation of Preparation of Project Proposal for Additional Development Type	Consultants, SAPI Team
13.00 – 14.00	Prayer and Lunch	
14.00 – 14.30	Explanation of Preparation of Project Proposal for Flagship Development Type	Consultants, SAPI Team
14.30 – 15.00	Explanation of Preparation of Project Proposal for New Development Type	Consultants, SAPI Team
15.00 – 15.30	Coordination with Northern Bangladesh Integrated Development Project (NOBIDEP)	Project Director/Deputy Director, JICA – 2.
Discussion Session		
15.30 – 16.30	Question and Answer	Consultants, SAPI Team
Concluding Session		
16.30 – 14.40	Closing Speech	Deputy Director, JICA – 2
14.40	Closing	

### Small Scale Water Resources Development Project - Phase 2 (JICA-2)

### Field Level Orientation and Workshop at Faridpur Region

Date: 15 October 2017

Venue: LGED District Office Conference Room, Faridpur

Time	Subject	Resource Personnel
09.00 - 09.30	Registration	
Inaugural Session		
09.30 - 09.35	Welcome Speech	Executive Engineer, District I Office, LGED, Faridpur
09.35 - 09.50	Self introduction by the participants	
9.50 - 09.55	Speech by Special Guest	Representative of JICA
09.55 – 10.05	Inaugural Speech	Superintending Engineer, LGED Regional Office, Faridpur
10.05 – 10.15	Project Background of SSWR (JICA-2)	Project Director, JICA-2
10.15 – 10.30	Tea Break	
<b>Technical Session</b>		
10.30 – 11.00	Explanation of Concepts and New development of Subprojects of JICA-2	Team Leader, Special Assistance for Project Implementation (SAPI) Team
11.00 – 12.00	Explanation of Implementing Procedures of JICA-2	Consultants, SAPI Team
12.00 – 13.00	Explanation of Preparation of Project Proposal for Additional Development Type	Consultants, SAPI Team
13.00 – 14.00	Prayer and Lunch	
14.00 – 14.30	Explanation of Preparation of Project Proposal for Flagship Development Type	Consultants, SAPI Team
14.30 – 15.00	Explanation of Preparation of Project Proposal for New Development Type	Consultants, SAPI Team
Discussion Session		
15.00 – 15.30	Question and Answer	Consultants, SAPI Team
Concluding Session		
15.30 – 15.40	Closing Speech	Deputy Director, JICA – 2
15.40	Closing	

### Attachment 2

Proceedings of 1<sup>st</sup> Pre-review Workshop

### **Small Scale Water Resources Development Project – Phase 2 (JICA-2)**

### **Proceedings of 1st Pre-review Workshop**

### 1. Introduction

The workshop on Review of Operational Guidelines was held on 2 November, 2017. It was organized by Special Assistance for Project Implementation (SAPI) Team assigned by JICA for Small Scale Water Resources Development Project – Phase 2 (JICA-2). Mr. A.K.M. Shahadat Hossain, Superintending Engineer (O&M), Integrated Water Resources Management (IWRM) Unit, LGED presided the workshop. The participants who attended the workshop included Mr. Gopal Krishna Debnath, Project Director, Mr. Md. Abdur Rouf Deputy Project Director and Mr. Md. Azharul Islam, Senior Assistant Engineer of JICA-2; Ms. Moushumi Sulmin, Senior Assistant Engineer, Mr. Mohammad Abul Kalam Azad, Senior Assistant Engineer, and Ms. Mst. Khadiza Akter, Ms. Zinnat Mohsin Chowdhury, Ms. Supria Vatta and Uttam Kumar Haldar, Sociologists of Sustainable Small Scale Water Resources Development Project (SSSWRDP); Mr. Md. Shahidul Hoque, Senior Water Resources Management Specialist, JICA-LGED TA Project, Mr. Md. Aminur Rahman, Assistant Engineer (Planning & Design) and Mr. Abul Qushem Munshy, Sociologist, IWRMU Unit, LGED; and Mr. Yojiro Sekiguchi, Team Leader, Ms. Matsuura Natsuno, Institutional Expert, Ms. Mami Yonekawa, Gender Development Expert, Mr. Moshiur Rahman, Water Resources Engineer, Dr. Nurul Islam, Environmental Specialist, Ms. Anowara Begum, Gender and Development Specialist and Q. R. Islam, Institutional Development Specialist, SAPI Team.

### 2. Presentation

Mr. Yojiro Sekiguchi, Team Leader, SAPI Team, briefly explained about the objectives of the workshop. He described the background of Small Scale Water Resources Development Project – Phase 2 (JICA-2) and presented implementation procedure for new development type subproject under the Project. The presentation covered the implementation procedures in three stages and 23 steps of the subproject cycle. The Team Leader informed that the SAPI Team reviewed the subproject development process of JICA-1 for each stage of the subproject cycle in terms of implementation. The SAPI Team renamed the three stages of the subproject cycle as Pre-construction Stage, Construction Stage, and First Year Joint O&M instead of Identification & Feasibility Stage, Design and Institution Building Stage, and Construction and First Year O&M Stage in JICA-1. The number of steps reduced to 23 compared with 38 in JICA-1. The SAPI Team Leader assured that the subproject development process principally remained the same. In some cases two or more steps were combined into one. There would be no inconsistency in the subproject development process between JICA-2 and JICA-LGED TA Projects. The Team Leader suggested that this improvement would help better understand subproject development process, roles and responsibilities of stakeholders in subproject cycle and monitor the subproject implementation activities, institutional processes and related issues.

### 3. Discussion

- Following the presentation, the participants of the workshop joined in the discussion. Mr. A.K.M.

Shahadat Hossain, Superintending Engineer (O&M), IWRM Unit, LGED thanked SAPI Team for reviewing the subproject development process and proposed improvement. He invited comments from the participants.

- Mr. Md. Shahidul Hoque, Senior Water Resources Management Specialist, JICA-LGED TA Project proposed to name the Step 1 as Subproject Identification replacing Awareness Campaign. The awareness campaign could be a task under Step 1, he suggested.
- Mr. Abul Qushem Munshy, Sociologist, IWRMU Unit suggested for the consideration of village or para level meeting by WMCA.
- Mr. Md. Shahidul Hoque pointed out that village level meeting would not essential in consideration of size of the subproject area and number of villages covered by each subproject.
- The broad-based membership in the WMCAs has the advantages to form the basis for facilitating activities associated with subproject management, reported by Mr. Q. R. Islam, Institutional Development Specialist, SAPI Team. A number of subcommittees are formed by WMCA for different functions. The subcommittee members are consisting of individuals drawn from among the direct and non-direct beneficiaries as well as affected persons if there any from within the geographical boundary of a subproject. The members represent every village or para within the subproject and provide the potential for the committees in carrying out WMCA responsibilities and activities.
- Mr. Gopal Krishna Debnath, Project Director, PMU emphasized on the implementation procedure that would foster participation of the local people including beneficiaries and women in all stages of the subproject cycle, support WMCA to promote ownership of subproject infrastructure, and establish sustainable system for O&M.

### 4. Conclusion

Mr. A.K.M. Shahadat Hossain, Superintending Engineer (O&M), IWRM Unit, thanked the participants of the workshop for their contributions. He concluded that the proposed implementation procedure for new development agreed by the participation with a few adjustments as proposed in discussion. He reiterated the importance of local stakeholder participation throughout the subproject development process

### Attachment 3

Proceedings of 2<sup>nd</sup> Pre-review Workshop

### **Small Scale Water Resources Development Project – Phase 2 (JICA-2)**

### **Proceedings of 2nd Pre- review Workshop**

### 1. INTRODUCTION

The pre-review workshop on operational guidelines was held on 28 November, 2017. Special Assistance for Project Implementation (SAPI) Team assigned by JICA for Small Scale Water Resources Development Project – Phase 2 (JICA-2) organized the workshop. Mr. Gopal Krishna Debnath, Project Director, JICA-2 chaired the workshop. The participants were Mr. Md. Abdur Rouf Deputy Project Director and Mr. Md. Azharul Islam, Senior Assistant Engineer, JICA-2; Mr. Mohammad Abul Kalam Azad, Sustainable Small Scale Water Resources Development Project (SSSWRDP); and Mr. Yojiro Sekiguchi, Team Leader, Ms. Matsuura Natsuno, Institutional Expert, Ms. Kohei Ozawa, Water Resource and Rural Infrastructure Expert, Mr. Moshiur Rahman, Water Resources Engineer, Dr. Nurul Islam, Environmental Specialist, Ms. Anowara Begum, Gender and Development Specialist and Q. R. Islam, Institutional Development Specialist, SAPI Team.



### 2. Presentation

### A. JICA-2 Gender Action Plan

Ms. Anowara Begum, Gender and Development Specialist, SAPI Team presented the JICA-2 Gender Action Plan. It was prepared in line with core areas of the LGED gender equity strategy, as she described. her presentation included responsibilities of JICA-2 PMU and indicators in each activity. The activities are 1. Policy adoption, 2. Institutional arrangement, 3. Data collection, monitoring and evaluation, infrastructure development, 5. Employment opportunity and working environment, 6. Training, 7. Participation, 8. Empowerment, and 9. Financing.

### B. JICA-2 Operational Guidelines

Mr. Yojiro Sekiguchi, Team Leader, SAPI Team, presented Operational Guidelines, Volume I: Implementation Policy. The presentation covered purpose of the operational guidelines, JICA-2 project description, scope, implementation arrangement, procurement procedure and benefit monitoring and evaluation.

### 3. Discussion

- With reference to the presentation on JICA-2 Gender Development Action Plan, Mr. Gopal Krishna Debnath, Project Director suggested for more women involvement in subproject design. Their views and suggestions could be important in constructing women friendly water management facility. For example, construction of stairway adjoining the irrigation canal would help women to withdraw water for domestic use.
- Mr. Yojiro Sekiguchi, Team Leader, SAPI Team, appreciated to recognize the importance of women friendly water management facility in the implementation of JICA-2.
- Dr. Nurul Islam, Environmental Specialist, SAPI Team expressed that women friendly water management facility would make women's daily activities easier.
- The responsibilities of JICA-2 PMU for gender development is required to be more specific and need based in consideration of project scope, suggested by Q. R. Islam, Institutional Development Specialist, SAPI Team.
- The women participation target needs to be determined in consideration of scope, national plan and donor policy, implied by Mr. Md. Abdur Rouf Deputy Project Director, SSSWRDP. He identified that the Gender Action Plan has recommended that the JICA-2 should have half of female staff, which could be difficult to achieve. He recommended for strong motivation among WMCA women members to increase their participation in contesting WMCA MC election.

### 4. Decisions

The decisions taken in the meeting were as follows.

- 1. Gender Development Action Plan of JICA-2 will be forwarded to LGED Gender and Development Forum for review and ratification.
- 2. The operational guidelines and procurement procedure will be followed in the implementation of JICA-2.
- 3. PMU/Project Consultant will prepare specifications for different categories of equipment for additional development subprojects and as proposed by WMCAs. The equipment will be procured locally.
- 4. The O&M deposit for multi-functional office will amount to no less than Tk. 50,000.
- 5. WMCA performance will be major criterion in selecting additional development and flagship development subprojects.
- 6. The physical works in flagship development subproject should included 1) enhancement of water resources facility, 2) rural road, 3) rural market, 4) multi-functional office, and 5) equipment.

### Attachment 4

Proceedings of Review Workshop and Seminar for Procurement and Anti-corruption

### **Small Scale Water Resources Development Project – Phase 2 (JICA-2)**

### **Proceedings of Review Workshop**

### 1. INTRODUCTION

The review workshop was organized by Special Assistance for Project Implementation (SAPI) Team assigned by JICA for Small Scale Water Resources Development Project – Phase 2 (JICA-2). It was follow-up of the JICA-2 orientation workshops held in October 2017 at LGED headquarters and five regional offices within the project area. The workshop program is given in Annex 1. The participants of the review workshop included Executive Engineers, Senior Assistant Engineers, Assistant Engineers and Sociologists at LGED district level office and Upazila Engineers in the JICA-2 project area (Annex 2). The workshop comprised three sessions: inaugural, technical and closing as follows.





### 2. Inaugural Session

Welcome Speech: Mr. Md. Abdur Rouf, Deputy Project Director JICA-2 welcomed the participants on behalf of Mr. Gopal Krishna Debnath, Project Director JICA-2. He described the primary objective of the review workshop as to increase understanding about project operation. He stressed on understanding of the basic operation guidelines of the project and subproject development process for the implementation of JICA-2. Mr. Rouf reviewed the project activities and role of the SAPI team in the implementation of JICA-2. He thanked the participants for attending the workshop to share their views and recommendations on the operation guidelines of the project and subproject development process prepared by the SAPI team. The SAPI team engaged by JICA is supporting LGED in preparing operation guidelines for effective implementation of the phase 2 of JICA funded Small Scale Water Resources Development Project, he highlighted in his speech.

Inaugural Speech: Mr. Qazi Khurshid Hassan, Superintending Engineer (O&M), Integrated Water Resources Management Unit (IWRMU), LGED inaugurated the workshop. In his inaugural speech, Mr. Qazi recounted the LGED's supports to local government institutions in the small scale water resources development. He pledged that LGED will continue to support the local government institutions in the small scale water resources development. Mr. Qazi told that LGED had constructed more than eleven hundred small scale water resources development subprojects in Bangladesh. He expected that the review workshop would provide the participants with the information they need to understand their responsibilities in implementing the project effectively as well as in achieving the goal.

**Speech by** Senior Representative, JICA: Mr. Hitoshi Ara, Senior Representative, JICA Bangladesh Office also addressed in the review workshop. He pledged that JICA would continue to support the government of Bangladesh in developing small scale water resources development in establishing good model and practice in water management. He told that JICA-2 would start in early this year. JICA has dispatched the SAPI team considering that how to implement the project would be very important. The SAPI team has prepared project operational guidelines, which will be presented in this workshop. The comments and recommendations by the participants of the workshop would be important inputs for the implementation of JICA-2, and in contributing to the rural development in Bangladesh, he desired.

### 3. Technical Session

### 3.1 Presentation on project operation guideline

Mr. Yojiro Sekiguchi, Team Leader, SAPI Team, presented the project operation guidelines. He explained that the operation guidelines comprised of four volumes. The first volume dealt with policy, the second for new development subprojects, the third for additional development subproject and the fourth for flagship development subprojects implementation. The Team Leader told the guidelines adapt the ones by JICA Technical Cooperation Project (TCP) and modify the steps while keeping consistency with TCP's approach such as In-depth/ Village-wise, Interactive Approach from SP identification to WMCA formation and Participatory Rural Appraisal-Feasibility Study-Detailed Design by the same consulting firm. He explained the development process of three types of subprojects and the 20 steps of development process in three stages in each subproject type. The steps are similar in three types of subprojects, excepting that equipment supply as well as additional physical works will be taken into consideration in additional development subprojects and, moreover, multifunctional facilities in flagship development subprojects.

Mr. Sekiguchi told that under the first phase the project or JICA-1, WMCA office could not be constructed in some subprojects. This would be considered with further development needs under JICA-2 for additional development subprojects. Additional development needs for multi-functional facilities, rural market and access road to the market, and equipment would be considered for the flagship development subprojects. He suggested that the flagship subprojects in Dhaka, Sylhet and Mymensingh divisions would be "Advanced Model of Rural Development" of Bangladesh for the preparation of future project.

### **Discussions:**

- In response to query by Mr. Md. Shahidul Hoque, Senior Water Resources Management Specialist, JICA-LGED TA Project, Mr. Sekiguchi explained that additional development subproject can be characterized by additional impacts including expansion of benefit area, providing of equipment to WMCA for farming and supporting for agribusiness development opportunity. The flagship subproject will provide multifunctional facilities, rural market and access road to the market as well as those in additional development subproject.
- Mr. Md. Shahidul Hoque suggested that in renaming of subproject development stages into preconstruction, construction and first year joint O&M "planning" was excluded compared to previous projects. According to him, planning is an important stage to implement any project and a separate stage should be earmarked to indicate it.

- Mr. Moshiur Rahman, Water Resources and Rural Infrastructure Development Expert, SAPI Team clarified that that there was no stage named as "planning" in the earlier small scale water resources development projects implemented by LGED.
- Mr. Momtaz Haider, Senior Socio-Economist, suggested that District Level Inter-Agency Project Evaluation Committee or DLIAPEC could not be found in 20 steps for subproject development process.
- Mr. Sekiguchi said that it is stated in Step 8 named as Subproject Clearance. This step described as "Presentation of draft detail feasibility study results of subproject at DLIAPEC meeting by District Executive Engineer for review and clearance".
- Mr. Abdul Khaleque, Upazila Engineer, Moksudpur Upazila, Goplahanj district, enquired how stakeholders' participation will be facilitated.
- Subproject identification by local people, resolution of their meeting, union parishad review, PRA, subproject planning, site validation, design meeting with beneficiaries, and so on will facilitate stakeholders' participation clarified by Mr. Sekiguchi.

### 3.2 Review of Progress on Subproject Proposals

In his presentation Mr. Shingo Matsuoka, Deputy Team Leader, SAPI reviewed progress on subproject development and schedule of SAPI Team activities. He explained that 145 new, 90 additional and 9 flagship development subprojects will be constructed in 4 batches under JICA-2. The target in first batch is 20 new and 10 additional development subprojects. And the target in second batch is 56 new 10 additional and 9 flagship development subprojects. Till now, feasibility study of 10 subprojects is completed, 61 proposals received for new development subprojects, and feasibility study for 10 additional subprojects is ongoing for batch 1. He suggested that selection of subproject for batch 1 and 2 will be completed in the end of January and February 2018, respectively.

### **Discussions:**

- Mr. Md. Abdur Rouf, Deputy Project Director JICA-2 named the districts and upazilas from
  where the subproject proposals have been received and yet to be forwarded. He called for
  forwarding the proposals of the identified subprojects within two weeks from the date of
  workshop.
- Mr. Ashis Kumar Halder, Sociologist, Madaripur district in Dhaka division informed that 5 proposals for new development and 2 proposals for additional development were forwarded from Kalkini Upazila in Madaripur district.
- Mr. Md. Rafiqul Islam, Sociologist, Lalmonirhat district in Rangpur division informed that 4 proposals were forwarded from Lalmonirhat.
- Habiganj district in Sylhet was raised from the participants in answer to Mr. Sekiguchi's question about candidates for the flagship subprojects.

### 3.3 Presentation on Procurement and Anti-Corruption

Mr. Moshiur Rahman, Water Resources and Rural Infrastructure Development Expert, SAPI Team, presented the procurement methods and anti-corruption measures to be followed in the implementation of JICA-2. The presentation included two parts. The first part was on the procurement and tendering methods. The second part dealt with anti-corruption measures to be taken by LGED in implementing the project. According to his presentation, Japanese ODA Loan Guidelines, April 2012 and Bangladesh Government's Public Procurement Act (2006) and Public Procurement Rules (2008) will be followed in

procurement. He described that equipment and machineries procurement, earthworks for infrastructure and physical works or structure construction will be open tender based (OTB). The quality and cost based selection (QCBS) method will be used for the selection of project consultant and national consulting firm and NGO for subproject detailed feasibility study, design and support services related to institutional development, and agriculture and fisheries development works. The anti-corruption measures will include dissemination of information, e-tendering systems, and internal and external auditing.

### **Discussions:**

- Mr. Md. Abdur Rouf, Deputy Project Director JICA-2 disclosed that anti-corruption measures also include WMCA accounts auditing.
- In response to a question about the method of labour contracting society (LCS) employment, Mr. Moshiur Rahman informed that direct contract method will be used for the selection of LCSs.

### 4. Conclusion

Mr. Md. Abdur Rouf, Deputy Project Director JICA-2 concluded the review workshop. He repeated his call for forwarding subprojects proposals to the Project Management Unit in time. He thanked the participants for their interest on small scale water resources development. 4. Decisions

The decisions taken in the meeting were as follows.

- 1. Gender Development Action Plan of JICA-2 will be forwarded to LGED Gender and Development Forum for review and ratification.
- 2. The operational guidelines and procurement procedure will be followed in the implementation of JICA-2.
- 3. PMU/Project Consultant will prepare specifications for different categories of equipment for additional development subprojects and as proposed by WMCAs. The equipment will be procured locally.
- 4. The O&M deposit for multi-functional office will amount to no less than Tk. 50,000.
- 5. WMCA performance will be major criterion in selecting additional development and flagship development subprojects.
- 6. The physical works in flagship development subproject should included 1) enhancement of water resources facility, 2) rural road, 3) rural market, 4) multi-functional office, and 5) equipment.

### **Review Workshop**

on

### **Small Scale Water Resources Development Project (Phase 2)**

Date: 20 January 2018

Venue: RDEC Bhaban (Level-11), LGED Headquarters, Dhaka

### **PROGARM**

Time	Subject	Resource Personnel
09:30	Registration	Ms. Moushumi Sulmin Senior Assistant Engineer, SSWRDP
Inaugura	l Session	
10:00	Welcome Speech	Mr. Gopal Krishna Debnath Project Director, JICA-2
10:05	Self Introduction by the Participants	
10:15	Inaugural Speech	Mr. Qazi Md. Khurshid Hassan Superintending Engineer (O&M) LGED
10:30	Speech by JICA	Mr. Hitoshi Ara Senior Representative, JICA Bangladesh Office
10:40	Tea Break	_
Technica	I Session	
11:00	Presentation on Project Operation Guidelines	Mr. Yojiro Sekiguchi Team Leader, Special Assistance for Project Implementation (SAPI)
12:15	Review of Progress on Subproject Proposals	Mr. Shingo Matsuoka Deputy Team Leader, SAPI
12:30	Discussion on Project Operation Guidelines and progress	Coordinated by Mr. Q. R. Islam Consultant, SAPI
13:00	Prayer and Lunch	
14:00	Presentation on Procurement & Anti- corruption	Mr. Moshiur Rahman Consultant, SAPI
15:00	Discussion on Procurement & Anti- corruption	Coordinated by Mr. Q. R. Islam Consultant, SAPI
Concludi	ng Session	
16:00	Closing Speech	Mr. Md. Abdur Rouf Deputy Project Director, JICA-2
16:10	Closing	

SSWRDP (JICA Phase-2)

# Review Workshop of SAPI and Prevention of Collusive Practice in Procurement

Venue: LGED HQ, RDEC Building, Level-6, Agargaon, Dhaka, Date: 20 January, 2018

### Participant Attendance

	Name	Designation, District	Mobile No.	E-mail	Signature
Md. Salman Mura	lurad	For Executive Engineer, Gazipur (Asst. Water resource, Engr.)			Bonom
Md.Shameen Hossaen	Sacer	Fov, Executive Engineer, Mymensingh			S. C.
SARKER MO SAZZAD KASI	免人	Executive Engineer, Sylhet			tar.
absent		Executive Engineer, Faridpur			
Md. Khalibur Kehmer	Mer	Executive Engineer, Dinajpur			
absent	1	Executive Engineer, Rangpur			

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Signature	m.	Jams (	1.05 Clased Par.	Composition	Constations.	\$102.10.02	Helder	**
E-mail								
Mobile No.								
Designation, District	Sr. Assistant Engineer, Thakurgaon	Assistant Engineer, Habiganj	Upazila Engineer, Sadar, Madaripur	Upazila Engineer, Moksudpur, Gopalganj	Upazila Engineer, Austagram, Kishorganj	Sociologist, Rajbari	Sociologist, Madaripur	Sociologist, Netrokona
Name	Hari Kinkaz Mahanta	nd. Shedfigul islem	Md. Mamun Biswas	10. Md. Abdul Khalegue	Md. Mahabub Musished	12. MD, Tanvir Khan	13. Ashis Kanti Holder	14. MD-Johangi's Aform.
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SI.	Name	Designation, District	Mobile No.	E-mail	Signature
15.	15. Md. Mohsio Mich	Sociologist, Habiganj			#
16.	16. md, Rafigul Islum.	Sociologist, Lalmonirhat			me
4	17. Bizon Kank Dabla	Community Organizer, Moksudpur, Gopalganj			Bak.
18.	AbdurRazzak	Community Organizer, Dhanbari, Tangail			Lands
9.	19. Montay Begin	Community Organizer, Sharishabari, Jamalpur			Salo
29.	20. Asotiva Ravi Debouth	Community Organizer, Srimongal, Moulavibazar			4
23.	21. MD.MIZANUR RAHMAN.	Community Organizer, Nageshwari, Kurigram			8

Mobile No. E-mail Signature			(Smal)	" Association	70-2018	JAN	18	Per A	S S S S S S S S S S S S S S S S S S S	X1)1019K/
Designation, District Mc		Executive Engineer (P&D), IWRM Unit, LGED	Executive Engineer (O&M), IWRM Unit, LGED	Assistant Engineer, IWRM, LGED	Sociologist, IWRM, LGED	Deputy Project Director (DPD), HAOR Project, LGED ハイアッセルの	Sr. Assistant Engineer, PSSWRSP	Sr. Socio Economist, PSSWRSP	Sr Assistant Engineer HIIIP LGED	
Name	LGED Headquarter	Hosent	Hd. Smit Sixdor.	Md. Amenur Rohman	MJ. ABUL KASEM MUNSH/Sociologist, IWRM, LGED	Md. Saxinl Hague	Vijol Toipune	M. Homfor Harden	MD Alusan Uzzama	*
S.	LGEL	22.	23.	24.	25.	. 56.	27.	28.	29.	

Designation, District	SWRMS, JICG FA HR, DHPKA	~	31CA Technical Cooperation Project for LAEP	SAPI Tean Institutional Developed Georgist	Sender and Der. Specialist 5AFI Team	SAPI Team	8HP1 Team	Server Repterentations	Programe Addison, JOA	DPD, SSURDP-2 LGED
Name	MD. SHAHIDUL HARUE	MD. MAHEDI HASAN	Naoki YAMASHITA	34. Dr 8 K 1860m	35. Anowara Begun	Kohe: OZAWA	37. MB. MOSHIUR RAHMAN	Hitoshi ARA	Rynich; KATSUREI	Md-Abdur Rout
Si.	31.	32.	33.	34.	35.	36.	37.	38.	39.	40.

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S.	Name	Designation, District	Mobile No.	E-mail	Signature
4.1	Yasuro seppenchi	Feamleader / SAPI			Ay.
42.	42. Shingo Matsuola	Paperty Team Leader / SAPI			J. 4110
<u>6</u>	43. Mam; Yonekawa	Inctitutional Development Expert/G			
4	44. Razi Md. Khushid Hosan SE (OEUM), IWAM	SE (OEM), IWRM			KKIN P
45.	45. Md. celbul Kalam Azad	Sr. AE, SSSWRDP, HIG			Cara
46.	46. Md. Agharul Islam	MR, SSORDP-JICA HR			820
47.	47. MOUSHUMI SULMIN	5r. AE, 555 WRDP, HB			Hussher
48.	48. Binnat MoHsina	Socio Logist			Fac N
49.	49. MST. Khadiza AKTER	Sociologist			Hadise
50	50. Ottom Kumon Haldu	sociolofist			May ( Major

### Attachment 5

Minutes of the Project Implementation Committee Meeting for Small Scale Water Resources Development Project (Phase-2)

### Government of the People's Republic of Bangladesh Local Government Engineering Department

Small Scale Water Resources Development Project-Phase 2
LGED Headquarter, RDEC Bhaban (Level-6)
Agargaon Shere Bangla Nagar, Dhaka 1207
www.lged.gov.bd

### MINUTES OF THE PROJECT IMPLEMENTATION COMMITTEE MEETING FOR SMALL SCALE WATER RESOURCES DEVELOPMENT PROJECT- PHASE 2

### 1. INTRODUCTION

The first meeting of the Project Implementation Committee (PIC) for Small Scale Water Resources Development Project-Phase 2 (SSWRDP-2) was held on 23 April, 2018 at 10.30 am in the LGED conference room. It was chaired by Mr. Prasun Kanti Choudhury, Additional Chief Engineer, Integrated Water Resources Management (IWRM) Unit, LGED. Mr. Noor Mohammad, Additional Chief Engineer, Urban Management, LGED attended the meeting on behalf of the PIC Chairperson and Chief Engineer, LGED. Mr. Hitoshi Ara, Senior Representative, his successor Mr. Yasuhiro Kawazoe, Mr. Ryuichi Katsuki, Representative, and Mr. Alimul Hasan, Deputy Program Officer, JICA Bangladesh Office were present. The list of participants including PIC members who attended the meeting is given in Annexure-A.

Mr. Prasun Kanti Choudhury welcomed the participants and declared the meeting open. Mr. Hitoshi Ara, in his address, expressed appreciation and thanks LGED for hard work efforts to implementing the project. He explained that this first PIC meeting would be important to support the project implementation and avoid any delay. Having the opportunity to assist in implementing the project for benefiting rural people, Mr. Yasuhiro Kawazoe desired to work together.

### 2. PRESENTATION

Progress on Implementation Activities: Following the self-introduction by the participants, Mr. Prasun Kanti Choudhury invited Mr. Gopal Krishna Debnath, Project Director, Project Implementation Unit (PMU), SSWRDP-2, LGED for the presentation on the Project implementation activities. The presentation by the Project Director covered project background, area and cost, types of subprojects to be constructed under the project and the progress on the implementation activities. He stated that it was the JICA's second investment in small scale water resources development in Bangladesh. The project area covers Dhaka, Mymensingh, Sylhet and Rangpur divisions. The first phase did not cover Rangpur division. The project cost is Taka 1,285 crores including Taka 427 crores financed by GOB and Taka 858 crores co-financed by JICA. The date of loan agreement was 29 June 2017. The project was approved by ECNEC on 7 November, 2017. It targets to construct 290 subprojects in 220 upazilas of 29 districts. These include 145 new development subprojects, 136 additional development subprojects and 9 flagship development subprojects. In new development subprojects, the project will provide water resources management facilities and establish and strengthen Water Management Cooperative Association (WMCA) for the sustainable operation and maintenance (O&M) of the facilities. In additional development subprojects existing water resources management facilities will be enhanced to benefit more area, and machinery and equipment will be provided for agribusiness development and diversification of WMCA's economic activities. In flagship development subprojects rural road and market will be improved as well as enhancement of existing water resources management facilities and providing of agricultural machineries for the increase of marginal farmers' incomes with agribusiness development. The additional and flagship development subprojects will be selected among the subprojects constructed under SSWRDP-1 in consideration of WMCA performances. Implementation of the project will benefit 106,430 ha of cultivated land; annually increase cereal and non-cereal crop production by 108,133 tons and fish production by 266 tons and create 108,825 person-months of direct employment through labor intensive earthworks and farming as well as improve the living conditions of the rural people. With regard to the progress on service, the Project Director reported that he has received EOI for international consultants services from ten firms, of those four were selected for RFP. Finally, two firms submitted proposals, which have been evaluated by technical committee members and submitted to the Chief Engineer, LGED. EOI for detailed feasibility study and design (DFSD) will be published soon. Preparation for employment of Assistant Engineers and Socio-economists for the project through outsourcing is ongoing. Specification for the procurement of motor cycles is finalized and proposal forwarded to ministry for approval to procurement vehicles. The PMU has completed feasibility study of 10 new development subprojects and 10 additional development subprojects with support by Special Assistance for Project Implementation (SAPI) Team assigned by JICA with grant assistance. The SAPI Team is assisting in preparation of 'Operation Guidelines' for the project.

**Operation Guidelines:** As proposed by the Project Director and consented by Mr. Prasun Kanti Choudhury, the contents of the operation guidelines were presented by Mr. Moshiur Rahman, SAPI Team member. The presentation included subproject development types, component and subcomponents, concept, objectives, approach and model of new, additional and flagship development subprojects, and contents of operational guidelines. The SAPI Team member explained that the guidelines have four volumes. Volume I describes concept, outline and purpose of operational guidelines, and volume II, III and IV provides implementation stages and steps of new, additional and flagship development subprojects, respectively. Volume IV also provides guiding principle on agribusiness development by WMCA for marketing of agricultural and fisheries products to improve commodity flow to and from the subproject area.

### 3. DISCUSSIONS

- Ms. Azizun Nahar, Deputy Chief, Irrigation Wing, Planning Commission viewed the project as unique in Bangladesh. She thanked JICA for supporting the water resources development initiative in the country. The Deputy Chief appreciated Project Director, PMU for the well presentation on progress. She desired to know how flagship development subprojects would be selected. She suggested to verifying legality of signing subproject 'lease agreement' in which the WMCAs formally assume the right to operate the infrastructure and responsibility for its maintenance. She recommended for considering 'memorandum of understanding (MOU)' instead of the lease agreement. The Deputy Chief expressed her concern about inappropriate placement of spoil earth from khal excavation or re-excavation. She suggested that the project operation guidelines should be in the perspective and context of project implementation process in Bangladesh. Mapping could be considered during the reconnaissance to reduce subproject feasibility study period. A matrix of project impacts could be prepared indicating changes in women employment and poverty reduction. The Deputy Chief reiterated that review of project expenditure and procurements according to DPP and physical progress are the main agendas of PIC meeting.
- Ms. Nishat Jahan, Senior Assistant Chief, ECNEC Wing, Planning Division, Planning Commission expressed her contentment with cooperation between JICA and Bangladesh government.
- Mr. Noor Mohammad, Additional Chief Engineer, Urban Management, LGED stressed on land acquisition without depending on donation for the construction of WMCA offices. In view of low implementation rate he suggested for initiating construction of 90 additional development subprojects in which WMCAs were already established and to follow the approach used in rural road alignment for signing validation document as a proof to use in the future. He suggested that re-excavated materials or disposals could be used for raising land level to grow grass and planting fruit trees as practiced in large pond excavation. Establishment of communication between WMCAs and sellers could be taken into account to avoid middlemen with providing advanced information on crop price, he added. The Additional Chief Engineer stressed on the conservation of more surface water and measurement of irrigation water requirement for boro rice cultivation. He recommended for installation of cooling system for the storage of crop. He thanked JICA for assistance to SSWRDP-2.

- Mr. Mahbubur Rab, Deputy Chief, GED, Planning Commission suggested for experts' opinions on the operation guidelines. The specialists and experts of Planning Commission could provide their views. He thanked JICA for supporting the project.
- Mr. Md. Mizanur Rahman Talukder, Senior Assistant Chief, Irrigation Wing, Planning Commission appreciated for designing project to construct additional and flagship development subprojects. He anticipated that these subprojects would be more effective. The Senior Assistant Chief wished success of the project.
- Ms. Khadiza Parveen, Senior Assistant Chief, Economic Relation Division, Planning Commission suggested for the developed of operation guidelines in consideration of its adaptability in local situation. She opined that the target in current fiscal year could be difficult to achieve. She wished favourable progress and achievements next year with additional targets.
- Mr. Prasun Kanti Choudhury suggested to summarizing the operation guidelines and translating these into Bengali for better understanding and to include training plan and trainees selection process in the guidelines, and signing of subproject validation document by LGED, consultants and WMCA.
- Mr. Ryuichi Katsuki, Representative, JICA Bangladesh Office expressed gratitude for appreciating the JICA assistance to the SSWRDP-2. He thanked the PIC members for their valuable comments on the operation guidelines. Mr. Katsuki anticipated that comments will contribute to better understand the project concept and improve activities, which would be presented in the next PIC meeting. JICA can be involved in the finalization of subprojects, he suggested.
- In response to the concerns and issues raised by the PIC members, Mr. Gopal Krishna Debnath, Project Director, PIU clarified that nine flagship development subprojects (three in each of Dhaka, Mymensingh and Sylhet divisions) would be selected among 242 subprojects constructed under the SSWRDP-1. The Project Director assured that he would review the legality of signing subproject lease agreement. He informed that presently the earth spoil from khal re-excavation is placed to widen nearby rural road constructed by LGED. WMCA members also take part in determining where spoil earth could be placed. The Labor Contracting Societies (LCSs) take the precaution to prevent any drainage obstruction for spoil placement and wash back into the khal. Farmers do not allow the spoil to be distributed over their crops. However, in some cases the earth spoil is carried by the local residents to raise their house plinth and courtyard. The Project Director reported that the proposed operation guidelines were reviewed in workshop at national and regional levels participated by LGED staff at headquarters, regions, districts and upazilas for understanding the project concept and subproject development process for the implementation of JICA-2. The Project Director added subproject mapping is always initiated in reconnaissance stage. As in JICA-1, using data from MIS system the project will prepare annual effect monitoring and evaluation (EME) reports assessing subprojects effects against various parameters such as institutional quality, training activities, agriculture and fisheries production, O&M works, environmental impacts, benefit to women particularly landless and destitute through provision of employment opportunity, income generating activities and poverty reduction. A matrix could be prepared describing these effects. Construction works of additional development subprojects could not be started. He solicited for endorsement in the meeting to design WMCA offices with concrete roof instead of tin shed. Construction of additional development subprojects could not be initiated until PIC finalizes the operational guidelines. Moreover, survey and estimate could not be undertaken as employment of project staff is in process.

### 4. DECISIONS

The decisions taken in the meeting were as follows:

Operation Guidelines prepared by the Special Assistance for Project Implementation (SAPI) team will be used for the implementation of the SSWRDP-2. The PMU will include training plan in the operation guidelines, condense and translate it into Bengali, and distribute to the

LGED divisional and regional offices and Project Implementation Unit (PIU) at Districts and Upazilas within the project area.

- PMU will review signing of lease agreement from a legal perspective to handover subproject infrastructure to WMCAs for operation and maintenance and if applicable replace with MOU.
- Project can determine designing of WMCA offices as appropriate.
- Subproject validation findings should be signed by LGED Upazila Engineer, validation team members, and representatives of local stakeholders or WMCA Management Committee members.
- List of subprojects after finalization will be forwarded to JICA.
- PMU will prepare subproject implementation work plan and submit in the next PIC meeting.
- PMU will monitor progress quarterly on implementation according to the work plan.
- PMU will complete employment of consultants and project staff within June 2018.
- PMU will make every effort to achieve the target for the next year.

Prasun Kanti Choudhury, Additional Chief Engineer, IWRM concluded the meeting with thanks to the participants for their valuable contribution in the meeting.

### (Prasun Kanti Choudhury)

Additional Chief Engineer
Integrated Water Resources Management Unit
Local Government Engineering Department

### **Distribution (Not by Seniority):**

1.	Deputy Secretary (Development), Local Government Division	Member, PIC
2.	Deputy Chief (Planning Wing), Local Government Division	Member, PIC
3.	Deputy Chief, Irrigation Wing, Planning Commission	Member, PIC
4.	Representative of Programming Division, Planning Commission	Member, PIC
5.	Representative of NEC-ECNEC & Coordination Wing, Planning Division	Member, PIC
6.	Representative of Agriculture Sector, IMED	Member, PIC
7.	Representative of GED, Planning Commission	Member, PIC
8.	Representative of Economic Relation Division	Member, PIC
9.	Representative of Finance Division	Member, PIC
10.	Additional Chief Engineer, IWRM Unit, LGED	Member, PIC
11.	Project Director, SSWRDP (Phase-2), LGED	Member, PIC
12.	Concerned Desk Officer (Planning Wing), Local Government Division	Member, PIC
13.	Concerned Desk Officer, Irrigation Wing, Planning Commission	Member, PIC
14.	Representative of Japan International Cooperation Agency (JICA)	Observer
15.	Deputy Project Director, SSWRDP (Phase-2), LGED	Member Secretary, PIC

### Copy for necessary action:

- PS to Chief Engineer, LGED, Agargaon, Dhaka.