KINGDOM OF CAMBODIA MINISTRY OF PUBLIC WORKS AND TRANSPORT

THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR

PROJECT COMPLETION REPORT (VOLUME 2)

December 2019

JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)

CTI ENGINEERING INTERNATIONAL CO., LTD.
ENVIRONMENTAL AND SOCIAL INFRASTRUCTURE
CONSULTANT CO., LTD.
HANSHIN EXPRESSWAY COMPANY LIMITED

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JICA Expert Reports

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JICA EXPERT REPORT

OF THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA

~EIA/EMP~

SEPTEMBER 2019

CTI Engineering International Co., Ltd. (CTII) Environment and Social Infrastructure Consultant Co., Ltd. (ESIC) Hanshin Expressway Company Limited (HEX)

SUMMARY

JICA Expert Report shows outputs of the following activity based on Output 1 of the Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in the Kingdom of Cambodia.

Output 1

Implementation framework for the project is strengthened based on past experiences and present situation on ESC and ROW management

Activity

1.1 Analyze past projects, current tackling issues on EIA/EMP and ROW management in terms of ESC-GL

Objectively Verifiable Indicator

1.1 Based on the JICA Guidelines for Environmental and Social Considerations (ESC-GL), lessons learned from past experiences are organized and current issues on ESC and ROW management are analyzed

Output 2

Implementation framework of EC related to Environmental Impact Assessment (EIA) and Environmental Management Plan (EMP) is strengthened

Activity

- 2.1 Conduct training on ESC of development partners (DPs)
- 2.2 Discuss documentation level of REG (EIA and EMP) and confirm process of authorization
- 2.3 Plan and conduct training in Japan and third countries
- 2.4 Develop REG
- 2.5 Monitor EIA/EMP related activities based on REG

Objectively Verifiable Indicator

- 2.1 Concept of EC and its implementation process are understood
- 2.2 Authorizing level of REG as an official document is confirmed
- 2.3 Lessons learned on EC in other countries are reflected to REG development
- 2.4 REG is developed and authorized
- 2.5 REG is monitored based on EIA/EMP related activities.

EIA/EMP: Environmental Social Consideration (ESC) Analyses, Development of REG (based on Activity 1.1, Activity 2.1 to 2.5)

In terms of past projects, current tackling issues on EIA/EMP, the following issues could be addressed:

- It is reported that the Environmental Monitoring Reports had not been sent to the Ministry of Environment (MOE) in Cambodia for Asian Development Bank (ADB) or World Bank (WB) funded projects in Cambodia;
- It is reported that submission of EIA/IEE Report in Khmer version for the MOE (officials in Cambodia) and English version as referent for the donors only;
- The majority of civil works contractors actually did not implement the mitigation measures, which were proposed on the EIA Report.
- It is observed that not realistic comments for the sampling numbers or methods had been provided to the local environmental consulting firms in Cambodia; and
- It is reported that approval of the EIA/IEIA Report will take a long time.

This CESCoR Project is expected any contribution for improving the above EIA/EMP related implementation issues in Cambodia.

JICA EXPERT REPORT

OF THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA

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Chapter 1 Environmental Considerations Analysis:

Lessons Learned on the EIA/EMP from Past Experiences Based on the JICA Guidelines for Environmental and Social Considerations (ESC-GL)

This Chapter shows an output of the following activity based on Output 1 of the Project.

Output 1

Implementation framework for the project is strengthened based on past experiences and present situation on ESC and ROW management

Activity

1.1 Analyze past projects, current tackling issues on EIA/EMP and ROW management in terms of ESC-GL

Objectively Verifiable Indicator

1.1 Based on the JICA Guidelines for Environmental and Social Considerations (ESC-GL), lessons learned from past experiences are organized and current issues on ESC and ROW management are analyzed

Output 2

Implementation framework of EC related to Environmental Impact Assessment (EIA) and Environmental Management Plan (EMP) is strengthened

Activity

2.1 Conduct training on ESC of development partners (DPs)

Objectively Verifiable Indicator

2.1 Concept of EC and its implementation process are understood

1.1 World Bank EIA Process and Environmental Management Plan

1.1.1 World Bank EIA General Process

The standard social and environmental impact assessment process by World Bank (WB) is illustrated in Figure 1.1.

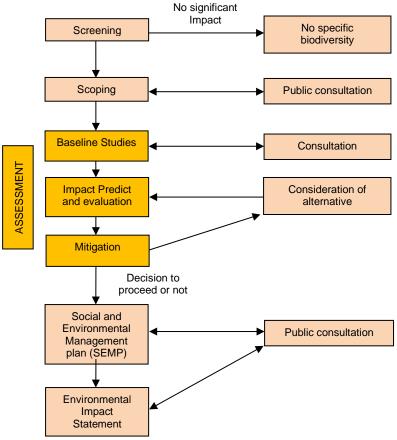


Figure 1-1 World Bank EIA General Process

1.1.2 WB's Social and Environmental Management Plan

Social and Environmental Management Plan (SEMP), it is used for World Bank Project as general Environmental Management Plan (EMP), defines resources, roles and responsibilities required to manage biodiversity impacts and implement mitigation measures.

The central elements of a SEMP should include a prioritized description of the activities planned to mitigate impacts, a time line and identification of resources to ensure the SEMP can be delivered, and a communication plan that indicates how progress in the implementation of the SEMP will be disclosed.

The SEMP should also define monitoring requirements to determine whether mitigation is successful. Although monitoring is often overlooked since it occurs once the project has been approved and is underway, it is important for providing evidence that the company (project owner) is achieving compliance and allowing for any necessary remedial measures to be put in place.

According to Environmental Management Plans and Environmental Assessment Sourcebook Update, 1999, World Bank, EMPs should include the following main contents:

- Summary of Impacts
- Description of mitigation measures:
- Description of monitoring program
- Institutional arrangements
- Legal enforceability
- Implementation schedule and reporting procedures
- Cost estimates

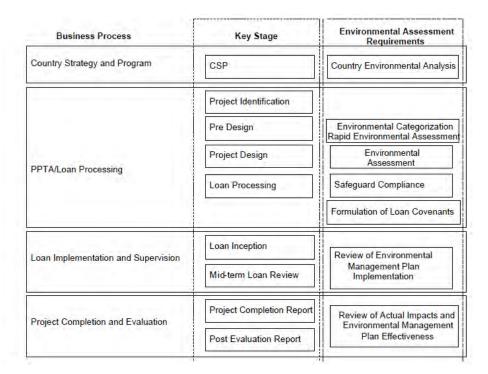
1.2 ADB EIA and EMP Process

1.2.1 ADB's environmental assessment process

ADB's Environment Policy requires that environmental considerations be incorporated into ADB operations. Environmental assessment is the primary administrative tool to integrate environmental considerations into decision-making of all types of development initiatives such as formulating policies, programs, and development plans.

Environment is considered at all stages of the ADB's business processes from country strategy and program development through Project Preparation Technical Assistance and Loan (PPTA/Loan) processing to completion and post evaluation (see Figure 1.2).

ADB requires the use of Country Environmental Analysis (CEA) to integrate environmental concerns at the programming level. In PPTA/Loan Preparation, all loans are subject to environmental categorization, impact assessment, safeguard compliance, and preparation of loan covenants. During loan implementation and supervision, ADB review missions are undertaken to review the progress on implementation of the mitigation and monitoring requirements outlined the environmental management plan. During project completion and project evaluation, reports are prepared to document the actual environmental impacts, the degree of implementation of the environmental management plan, and to evaluate the overall effectiveness of the EMP in reducing and preventing adverse environmental impacts.



Note: CSP means Country Strategy and Program

Figure 1-2 Environmental Requirements in ADB's Business Processes

1.2.2 **ADB's EMP**

An important objective of environmental assessment is to develop procedures and plans to ensure that the mitigation measures and monitoring requirements approved during the environmental compliance review will actually be carried out in subsequent stages of the project. As a result, ADB places strong emphasis on the preparation of EMPs during project processing and on setting out conditions and targets to be met during project implementation. The Terms of Reference (TOR) for an EIA thus require the Borrower or their consultants to prepare an EMP as a major output of the environmental

assessment. Where appropriate, the key contents of EMPs are incorporated into the loan agreement, for implementation and monitoring by the Borrower.

ADB requires that an EMP be included as part of the EIAs and Initial Environmental Examinations (IEE) s. EMPs should include almost same main contents, which is described in the above section 1.1.2.

1.3 EIA and IEIA Process in Cambodia

The contents of EIA and Initial Environmental Impact Assessment (IEIA) general process in Cambodia is the same as the World Bank EIA General Process, which is illustrated in Figure 1.1. This report for EIA process in Cambodia is focused on reviewing parts of EIA Report and EMP.

1.3.1 EIA/IEIA review process

In reviewing and providing comment on IEIA or EIA Report shall be 30 working day counting from the date of official receipt of the Report. The meeting procedure consists of four stages for the Ministry and three stages for Provincial level.

Five stages for reviewing EIA/IEIA procedure for Ministry level as below:

Stages Ministry or Department Review period (working day) Professional officers of Department of EIA do 1 10 field evaluation at the project site 2 Inter-concerned department (MoE) 5 3 Senior official of MoE 5 Inter-ministerial (NGOs, Stakeholders) 4 5 5 5 Approval of EIA by MOE

Table 1.1 Ministry of Environment's Reviewing Stage

Three stages for reviewing EIA/IEIA process for Provincial Level as below:

Table 1.2 Department of Environment of Provincial/municipality

Stages	Ministry or Department	Monitoring and Review period (working day)
1	Provincial Department of Environment	15
2	Senior official of the Municipal-Provincial	5
3	Inter-Department of the Municipal and Province	5
4	PDoE (approved or revised)	5

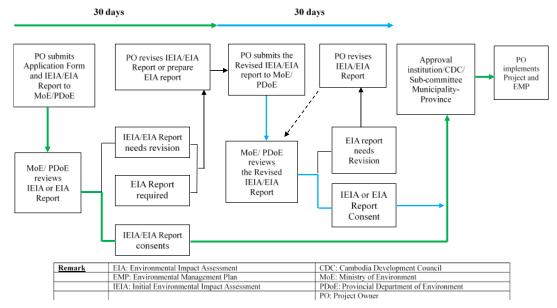
For both stages on reviewing process in the case of Ministry of Environment or Municipal/provincial department of Environment provide comment to the project's owner to revision. Then, the Ministry of Environment or Municipal/provincial department of Environment makes revision within 30 days of working day after date of official receipt of the revised report (see detail Figure 1.3).

1.3.2 EMP in Cambodia

In this part, the project owner should have environmental fund and preparing a group of staffs who have specialize, tools, methods and judgment on environmental issues by cooperation with Ministry-department and related institutes to mitigate negative impact from the project on environmental, socio-economic. The EMP in Cambodia should include the following main contents, according to the MOE in Cambodia.

- Summary of main negative environmental impacts and mitigation measures
- Training to be provided

- Monitoring schedule during project construction, operation and closure phases that project owner shall clarify as below:
 - Monitoring institutes
 - Parameters to be monitor
 - Monitoring method
 - Environmental standards or any guidelines shall apply in monitoring stage
 - Schedule and cycle of monitoring and mitigation measures
 - Assessing the possibility of supervision by the project owner
 - Preparation of quarterly reports to be sent to the Ministry of Environment and the Ministry/Related Ministry.



Source: Prakas (Declaration) on General Guidelines for Developing Initial and Full Environmental

Impact Assessment Report (English translated version), 2009, MOE

Note: The above figure is slightly revised from the above source for more easy to understand.

Figure 1-3 EIA Process for Proposed Project Approved by Project Owner as Ministry and Institution in Cambodia

1.4 Main Implementation Issues related to EIA and EMP

The present EIA process and EMP in Cambodia by donor's assistance projects have the following main implementation issues, based on this rapid findings:

1.4.1 ADB, World Bank, or JICA funding Project

(1) Environmental Monitoring Report should send to the MOE for the donors such as ADB or World Bank

The MOE will follow the EMP of EIA/IEIA after approval from inter-ministry meeting so all the projects should be submitted the EMP to the MOE for monitoring the EMP. The EMP will prepare by project owner for example, road construction project is owned by MPWT so the report is submitted by MPWT.

On the other hand, during the construction period the Contractor has its own environmental expert and responsible on environmental monitoring and preparing the Environmental Monitoring Report to the project owner (MPWT). The project owner also has its own environmental expert and responsible to monitor the field work and report to the MOE. After submission the Environmental Monitoring Report, the MOE will go to the project field to check and provide comments on the Environmental Monitoring Report from project owner (MPWT) before improving the monitoring report.

There are many players to prepare and review the Environmental Monitoring Report. For example, if the project owner doesn't submit the Environmental Monitoring Report to the MOE on time, the project owner will get complaint from the MOE.

(2) Submission of EIA/IEE Report in Khmer version for MOE (officials in Cambodia) and English version as referent for donors only.

The official language in Cambodia is Khmer so the English report is needed to be translated into Khmer Report and submit to the MOE. Because many officials need more time to understand the English report. On the other hand, the submission of Khmer report will take time for approval. There are the following past project examples:

- An EIA report need more than one year (study duration is one year) for final approval from the MOE
- An IEIA report for final approval from the MOE is still need about one year
- (3) The majority of civil works contractors actually did not implement the mitigation measures

The EIA/IEIA includes the environmental impacts arising from the project during construction and operation. The civil works contract documents included environmental impact mitigation measures that contractors have to implement during construction. The majority of civil works contractors did not implement these mitigation measures fully, although some improvements were observed by recommendations of local consultants from project owner, ADB reviewer, as well other donor.

1.4.2 ADB, World Bank, or JICA funding Project

At first, China and Korea has no own EIA/EMP guidelines for official development assistant projects. Therefore, EIA process of any development projects in Cambodia funded by China or Korea is necessary to follow the EIA process by MOE in Cambodia, which is illustrated in Figure 1.3. However, it is not clear that Chinese or Korean funded projects actually follow EIA process by MOE in Cambodia, as well as the World Bank EIA general process, which is illustrated in Figure 1.1.

Also, it is reported that Chinese or Korean funded project have the following implementation issues in terms of EIA/EMP process, based on relevant documents and information collections in Cambodia.

(1) Not realistic comments for the sampling numbers or methods

The MOE will review a TOR for EIA, which is described such as (i) sampling numbers of the study location; (ii) air quality method and sampling area; (iii) water quality method and sampling area; (iv) parameters of water quality and air quality; (v) samples sizes for social survey (vi) number of related department, NGOs and local authorities for public consultation. However, the following unrealistic comments by the MOE will provide to the local consulting firms:

Example: "Road Construction Number 5 Project funded by Korean"

- In general, we take three places for sampling but during meeting with DEIA of MoE, the DEIA comment on number of water sampling area as we should take in every main bridge due to there are many bridges along this road.
- For air quality DEIA comment that we should take where there is a plenty of resident as district center and market area which locate along the street
- For sample size of social survey, we should take at least 10 % of total household and villages along road.

After approving TOR, MOE will issue the letter for field work for consulting firm.

(2) Approval on EIA/IEIA Report will take a long time

The Inter-ministry meeting and defend will comment on monitoring schedule, monitoring budget, and other main issue as well monitoring report from project owner/contractor should be submit on time.

- Monitoring schedule: In each phase of implementation should have clear schedule as every six for water quality sampling, two times of Air quality etc...
- Monitoring budge: the budget should follow the Ministry of Economic Finance (MEF)

Monitoring report: the report should send to MOE every six month

Chapter 2 REG Development Plan

Output 2				
Implementation framework of EC related to Environmental Impact Assessment (EIA) and				
Environmental Management Plan (EMP) is strengthened				
Activity				
2.2 Discuss documentation level of REG (EIA and EMP) and confirm process of authorization				
Objectively Verifiable Indicator				
2.2 Authorizing level of REG as an official document is confirmed				

2.1 REG Development Plan

According to the analysis, REG development plan was prepared through TF meetings as the following,

Activities for Davidonment of DEC		Year 2017							Year 2018			
Activities for Development of REG	Apr	May	June	July	Aug	Sep	Oct.	Nov.	Dec.	Jan	Feb.	Mar.
2.1 Understandings of Main Concepts on Environmental Social Considerations (ESC)	-											
2.2 Understandings of Implementation Issues of MPWT to involve EIA/EMP in Road Sector	•	•										
2.3 Confirmation of documentation level/authorizing process, supporting for authorization of the REG	••			• •					•	•••	•	
2.4 Concrete trainings and discussions for development of the REG, revising the REG for authorization	•			•	•			•		•	-	
2.5 Training in Japan and third countries			1		•		-		•	•	•	

(Myanmar)						
2.6 Presentation to disclose the Draft REG on					_	
2 nd Technical Seminar					_	

Chapter 3 Meeting Record on EIA/EMP Taskforce

Output 2					
Implementation framework of EC related to Environmental Impact Assessment (EIA) ar	nd				
Environmental Management Plan (EMP) is strengthened					
Activity					
2.3 Plan and conduct training in Japan and third countries					
2.4 Develop REG					
Objectively Verifiable Indicator					
2.3 Lessons learned on EC in other countries are reflected to REG development					
2.4 REG is developed and authorized					

3.1 List of Taskforce Meetings

In order to develop REG including the development plan, Taskforce meetings of EIA/EMP Team were held in total 17 times as the followings,

No.	Date	Participants	Contents
1	31 Mar. 2017	DoP: OfficersICD: Officers	Conducting a short quiz to understanding their technical knowledge related to EIA and EMP
2	6 Apr. 2017	DoP: OfficersICD: Officers	Presenting JICA environmental and social consideration guideline and Questions and Answer
3	20 Apr. 2017	DoP: OfficersICD: Officers	Presenting and discussing on draft tasks and implementation issues of MPWT for EIA road sector in Cambodia
4	26 Apr. 2017	 DoP: Officers ICD: Officers EIA Department, MoE: Deputy Director 	Presenting and discussing on draft table contents of Road Environmental Guideline
5	14 Jul. 2017	 DoP: Chief of Office, Officers ICD: Deputy Chief of Office, Officer 	 Discuss on future schedule for EIA/EMP team of TF memebers' activities Confirm on the draft table of contents of REG Inform and confirm technical meeting schedule for July and August 2017
6	20 Jul. 2017	 DoP: Director, Deputy Chief of Office, Officers ICD: Deputy Chief of Office, Officer 	 Demonstrate how to use noise Measurement tool Present on noise measurement methods Inform about revised REG development schedule
7	27 Jul. 2017	 DoP: Director, Officer ICD: Deputy Chief of Office, Officer 	 Discussing on how to reflect involvement phases by MPWT for the REG Overviewing on the third country technical exchange with Myanmar
8	3 Aug. 2017	 DoP: Officers ICD: Officers EIA Department, MoE: Chief of Office 	 Finalize the table of contents and schedule of draft REG Confirm draft contents of third country technical exchange

No.	Date	Participants	Contents
9	14 Sep. 2017	 DoP: Director, Officers ICD: Officers EIA Department, MoE: Chief of 	 To confirm Outline of Third Country Technical Exchange Program To summarize preparations and activities for the
		Office, Officer • JICA's Project team at MoE:	program To follow up the EIA-TF members' contribution to the REG
		Japanese Expert	• To set up the "10th taskforce meeting
10	22 Nov. 2017	DoP: Director, OfficersICD: Chief of Office, Officer	 Sharing knowledge and lesson learnt on EIA implementation in road sector in Myanmar Sharing the progress of REG development
11	30 Nov. 2017	DoP: Director, OfficersICD: Chief of Office	To discuss and finalize Chapter 1 and 2 of draft REG
			• To get some opinion on important items in Chapter 3 of REG
12	11 Dec. 2017	DoP: Director, OfficersICD: Chief of Office, Deputy Chief	• To discuss and finalize Chapter 3 and 4 of draft REG
		of Office • PID: Chief of Office	To set up the next taskforce meeting
13	14 Dec. 2017	• DoP: Officers	• To discuss and finalize Appendices of draft REG
14	20 Dec. 2017	ICD: Deputy Chief of Office DoP: Officers	• To set up the next taskforce meeting
14	20 Dec. 2017	ICD: Chief of Office, Deputy Chief of Office	 To discuss and get general comments on draft REG To set up the next taskforce meeting
		MoE: Chief of Office	
15	19 Jan. 2018	DoP: Director, Officers	To discuss and get general comments on draft REG
			To get confirmation on presentation in the 2nd JCC meeting and Technical
			To confirm on railway and port sector
16	26 Jan. 2018	DoP: Director, Officers	To discuss and get general comments on draft REG
			• To get confirmation on presentation in the 2nd JCC meeting and 3rd Seminar
			• To confirm proposing contents of the additional requests from DoP
17	1 Feb. 2018	DoP: OfficersICD: Deputy Chief of Office,	To discuss and confirm on comments made by MoE for REG
		Officer	• To get confirmation on presentation in the 2nd JCC meeting and 3rd Seminar

Chapter 4 Meeting Record of REG Authorization Process

4.1 List of Meeting with senior management to confirm the process

Output 2
Implementation framework of EC related to Environmental Impact Assessment (EIA) and
Environmental Management Plan (EMP) is strengthened
Activity
2.4 Develop REG
Objectively Verifiable Indicator
2.4 REG is developed and authorized

In order to confirm document level of REG in MPWT and authorization process, the discussions with senior managements of MPWT were held as the followings,

No.	Date	Participants	Contents
1.	21 Jul. 2017	H.E. Soeung Sokong, Director General,	To introduce the CESCoR project
		GDPP	To discuss about procedure of issuing the guideline as Prakas
2.	03 Aug. 2017	H.E. Tauch Chankosal, Secretary of State, MPWT	 To report the progress of CESCoR project To inform the activity plan of the project till end of 2017 Getting confirmation on the process of issuing Prakas
3.	17 Jan. 2018	H.E. Vasim Sorya, Director General, GDAF	 To present general contents of the draft REG To inform the procedure and schedule of REG consensus by 2nd JCC meeting To get general comments on the draft REG
4.	18 Jan. 2018	H.E. Nou Vaddhanak, Director General, GDT	 To present on general contents of the draft REG and get general comments on the draft REG To inform the procedure and schedule of REG consensus by 2nd JCC meeting
5.	22 Jan. 2018	H.E. Soeung Sokong, Director General, GDPP	 To present on general contents of the draft REG and get general comments on the draft REG To inform the procedure and schedule of REG consensus by 2nd JCC meeting
6.	30 Jan. 2018	H.E. Nou Vaddhanak, Director General, GDT	 To inform about outline of the 2nd JCC meeting and 3rd Technical Seminar To inform the progress of draft REG
7.	28 Feb. 2018	H.E. Nou Vaddhanak, Director General, GDT	 To inform the progress of project activities (JCC meeting minutes and Japan Training) To discuss on preparing content of Prakas for REG

4.2 REG Authorization Process

According to the discussions with senior managements of MPWT, REG has been updated REG Authorization process for the Prakas of MPWT has been confirmed as the following,

Add to December 1		Year 2017								Year 2018			
Authorization Process for Prakas	May	June	July	Aug	Sep	Oct.	Nov.	Dec.	Jan	Feb.	Mar.	Apr	
Process for issuing Prakas (to be updated)			_										
Process for issuing Prakas (to be updated)													

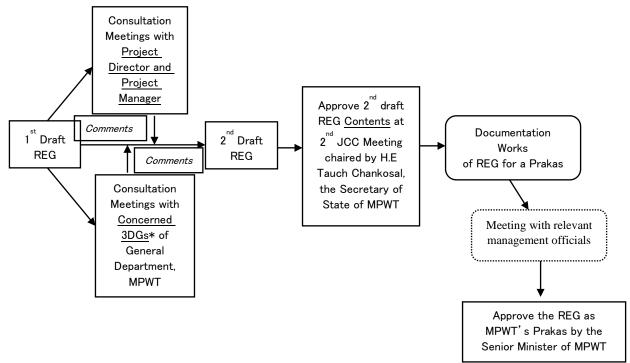


Figure 11-1: Authorization Procedure of the REG as MPWT's Prakas

Chapter 5 REG Monitoring Report

Output 2
Implementation framework of EC related to Environmental Impact Assessment (EIA) and
Environmental Management Plan (EMP) is strengthened
Activity
2.5 Monitor EIA/EMP related activities based on REG
Objectively Verifiable Indicator
2.5 REG is monitored based on EIA/EMP related activities.

To be updated in 2018 and 2019.

JICA EXPERT REPORT ~EIA/EMP~

Annex

REG Development Plan

PDM Means of Verification 2.4.1 Road Environmental Guidelines (REG) Development Plan

1. Backgrounds of the development of REG

1.1 Implementation issues of MPWT for EIA/EMP process in Public Infrastructure Projects

MPWT staff, who are assigned for EIA/EMP involvement in Public Infrastructure Projects have authorized and actual duties for the involvement.

However, there are some implementation issues such as insufficient technical knowledge/skills for reviewing EIA/EMP through effective and integrated involvement by MPWT under cooperation with Ministry of Environment in Cambodia.

1.2 JICA CESoR Project

JICA CESOR Project has output 2 "Capacity of MPWT officials on Environmental Considerations (EC) is enhanced through applying REG)" The purpose of the Outputs 2 is to enhance capacities of the selected Task Force (TF) members of MPWT of this Project for EC (EIA and EMP) in Road Sector in Cambodia through collaborative activities of the selected TF members by assistances of the JICA Expert...

1.3 Purpose of Development of REG

For improving the above implementation issues of MPWT, a REG for MPWT staff will be developed through the following activities:

2. Planned Collaborative Activities and Overall Schedule

2.1 Understandings of Main Concepts on Environmental Social Considerations (ESC) by DPs (WB, ADB, and JICA)

The selected TF members could understand through an EIA/EMP related Technical Meeting on 6th April

2.2 Understandings of Implementation Issues of MPWT to involve EIA/EMP in Road Sector

- (1) Weekly EIA/EMP related Technical Meeting on 20th April
- (2) Presentation by a MPWT staff on 1st Technical Seminar on 4th May:

Presentation topic: Tasks (Duties) and the Implementation Issues of MPWT for EIA Road Sector

2.3 Confirmations of documentation level/authorizing, supporting for authorization of the REG

- (1) Confirmations of documentation level and authorizing process of REG during April to July, 2017
- (2) Supporting for authorizing by MPWT of the REG: during January to February, 2018

2.4 Concrete trainings and discussions for development of the REG

The selected TF members could develop the REG through the EIA/EMP related Technical Meetings <u>from</u> the end of April to the end of December 2017 through assistances by the JICA Expert.

2.5 Training in Japan and Third countries

The following are scheduled so that some of the selected TF members could get other EIA/EMP know-how.

- (1) Training in Japan for the middle of June
 - ESC cases in Japan and East Asian Countries in Japan
- (2) Training in Third countries (Myanmar) from 24th to 28th October, 2017 EIA Technical Assistance cases in Myanmar's case
- 2.6 Presentation to disclose the draft REG on 2nd JCC and 3rd Seminar

Planned Development Schedule of the REG

Activities A		Year 2017								Year 2018		
		May	June	July	Aug.	Sep	Oct.	Nov.	Dec.	Jan	Feb.	Mar
2.1 Understandings of Main Concepts on Environmental Social Considerations (ESC)	-											
2.2 Understandings of Implementation Issues of MPWT to involve EIA/EMP in Road Sector		•										
2.3 Confirmation of documentation level/authorizing process, supporting for authorization of the REG	**			••					••	•		
2.4 Concrete trainings and discussions for development of the REG, revising the REG for authorization	•			1				1	-	_	_	
2.5 Training in Japan and third countries (Myanmar)			1				•				1	
2.6 Presentation to disclose the Draft REG on 2 nd Technical Seminar										•		

Note: Actual stays in Cambodia of the JICA Expert until the end of March 2018 are i) from the end of March to the end of April, ii) the begging of July to the begging of August, iii) the middle of November to the end of December, 2017, and iv) the middle of January to the begging of February 2018.

3. Drat Table of Contents (TOC) of the REG

The JICA Expert is considering the followings are draft Table of Contents (TOC) of the REG, which REG will be a practical guidelines and easy to understand with necessary technical knowledge/skills as the appendices, and easy to applying to actual public transportation projects in Cambodia.

Main Parts

- 1. Backgrounds
 - 1.1 Objectives, Users and Scope of the Guidelines
- 1.2 Road Development Project Cycle and the EIA/EMP
- 2. Essential Related Laws/Guidelines of EIA/EMP for Road Sector in Cambodia
- 3. Present EIA Process/Steps and Involvement Phases by MPWT in Cambodia
- 4. Practical Involvement Methods by MPWT for EIA Process of Road Sector in Cambodia
 - 4.1 EIA Report Review Phase (Inter-Ministerial Meeting, etc.)
 - 4.2 Project Monitoring Phase
 - (1) Reviewing (Verifying) Environmental Management Plan (EMP)
 - (2) Reviewing (Verifying) Environmental Monitoring Plan (EMoP)
 - (3) Reviewing (Verifying) Environmental Monitoring Report (EMoR)

Appendices

- Appendix 1: Checklist for Reviewing EIA Report in Road Sector
- Appendix 2: Checklist for Reviewing EMP in Road Sector
- Appendix 3: Checklist for Reviewing EMoP in Road Sector
- Appendix 4: Checklist for Reviewing EMoR in Road Sector
- Appendix 5: Common Weakness and Good Practices in EIA Report/Reviewing

References

- Reference 1: A Sample of Environmental Management Plan (EMP) in Road Sector
- Reference 2: A Sample of Environmental Monitoring Plan (EMoP) in Road Sector
- Reference 3: A Sample of Environmental Monitoring Report (EMoR) in Road Sector
- Reference 4: A Sample of Environmental Monitoring Form in Road Sector
- Reference 5: Essence of Environmental Sampling (Air, Water, Noise) Methods
- Reference 6: Essence of Environmental Impacts Evaluation Methods in Road Sector

The above TOC of the REG will be revised through the discussions with the selected TF members.

Meeting Records of EIA/EMP TF Meeting

No.	Date	Participants	Contents
1	31 Mar. 2017	DoP: OfficersICD: Officers	Conducting a short quiz to understanding their technical knowledge related to EIA and EMP
2	6 Apr. 2017	DoP: OfficersICD: Officers	Presenting JICA environmental and social consideration guideline and Questions and Answer
3	20 Apr. 2017	DoP: OfficersICD: Officers	Presenting and discussing on draft tasks and implementation issues of MPWT for EIA road sector in Cambodia
4	26 Apr. 2017	 DoP: Officers ICD: Officers EIA Department, MoE: Deputy Director 	Presenting and discussing on draft table contents of Road Environmental Guideline
5	14 Jul. 2017	 DoP: Chief of Office, Officers ICD: Deputy Chief of Office, Officer 	 Discuss on future schedule for EIA/EMP team of TF memebers' activities Confirm on the draft table of contents of REG Inform and confirm technical meeting schedule for July and August 2017
6	20 Jul. 2017	 DoP: Director, Deputy Chief of Office, Officers ICD: Deputy Chief of Office, Officer 	 Demonstrate how to use noise Measurement tool Present on noise measurement methods Inform about revised REG development schedule
7	27 Jul. 2017	DoP: Director, OfficerICD: Deputy Chief of Office, Officer	 Discussing on how to reflect involvement phases by MPWT for the REG Overviewing on the third country technical exchange with Myanmar
8	3 Aug. 2017	 DoP: Officers ICD: Officers EIA Department, MoE: Chief of Office 	 Finalize the table of contents and schedule of draft REG Confirm draft contents of third country technical exchange
9	14 Sep. 2017	 DoP: Director, Officers ICD: Officers EIA Department, MoE: Chief of Office, Officer JICA's Project team at MoE: Japanese Expert 	 To confirm Outline of Third Country Technical Exchange Program To summarize preparations and activities for the program To follow up the EIA-TF members' contribution to the REG To set up the "10th taskforce meeting
10	22 Nov. 2017	DoP: Director, OfficersICD: Chief of Office, Officer	 Sharing knowledge and lesson learnt on EIA implementation in road sector in Myanmar Sharing the progress of REG development
11	30 Nov. 2017	DoP: Director, OfficersICD: Chief of Office	 To discuss and finalize Chapter 1 and 2 of draft REG To get some opinion on important items in Chapter 3 of REG
12	11 Dec. 2017	 DoP: Director, Officers ICD: Chief of Office, Deputy Chief of Office PID: Chief of Office 	 To discuss and finalize Chapter 3 and 4 of draft REG To set up the next taskforce meeting

No.	Date	Participants	Contents
13	14 Dec. 2017	DoP: OfficersICD: Deputy Chief of Office	 To discuss and finalize Appendices of draft REG To set up the next taskforce meeting
14	20 Dec. 2017	 DoP: Officers ICD: Chief of Office, Deputy Chief of Office MoE: Chief of Office 	 To discuss and get general comments on draft REG To set up the next taskforce meeting
15	19 Jan. 2018	• DoP: Director, Officers	 To discuss and get general comments on draft REG To get confirmation on presentation in the 2nd JCC meeting and Technical To confirm on railway and port sector
16	26 Jan. 2018	DoP: Director, Officers	 To discuss and get general comments on draft REG To get confirmation on presentation in the 2nd JCC meeting and 3rd Seminar To confirm proposing contents of the additional requests from DoP
17	1 Feb. 2018	DoP: OfficersICD: Deputy Chief of Office, Officer	 To discuss and confirm on comments made by MoE for REG To get confirmation on presentation in the 2nd JCC meeting and 3rd Seminar

Supporting Documents of EIA/EMP TF Meeting

No.	Date	Contents
1	31 Mar. 2017	Conducting a short quiz to understanding their technical knowledge related to EIA and EMP
2	6 Apr. 2017	 Presenting JICA environmental and social consideration guideline and Questions and Answer
3	20 Apr. 2017	 Presenting and discussing on draft tasks and implementation issues of MPWT for EIA road sector in Cambodia
4	26 Apr. 2017	 Presenting and discussing on draft table contents of Road Environmental Guideline
5	14 Jul. 2017	 Discuss on future schedule for EIA/EMP team of TF members' activities Confirm on the draft table of contents of REG Inform and confirm technical meeting schedule for July and August 2017
6	20 Jul. 2017	 Demonstrate how to use noise Measurement tool Present on noise measurement methods Inform about revised REG development schedule
7	27 Jul. 2017	 Discussing on how to reflect involvement phases by MPWT for the REG Overviewing on the third country technical exchange with Myanmar
8	3 Aug. 2017	 Finalize the table of contents and schedule of draft REG Confirm draft contents of third country technical exchange
9	14 Sep. 2017	 To confirm Outline of Third Country Technical Exchange Program To summarize preparations and activities for the program To follow up the EIA-TF members' contribution to the REG To set up the "10th taskforce meeting
10	22 Nov. 2017	 Sharing knowledge and lesson learnt on EIA implementation in road sector in Myanmar Sharing the progress of REG development
11	30 Nov. 2017	 To discuss and finalize Chapter 1 and 2 of draft REG To get some opinion on important items in Chapter 3 of REG
12	11 Dec. 2017	 To discuss and finalize Chapter 3 and 4 of draft REG To set up the next taskforce meeting
13	14 Dec. 2017	 To discuss and finalize Appendices of draft REG To set up the next taskforce meeting
14	20 Dec. 2017	 To discuss and get general comments on draft REG To set up the next taskforce meeting
15	19 Jan. 2018	 To discuss and get general comments on draft REG To get confirmation on presentation in the 2nd JCC meeting and Technical To confirm on railway and port sector
16	26 Jan. 2018	 To discuss and get general comments on draft REG To get confirmation on presentation in the 2nd JCC meeting and 3rd Seminar To confirm proposing contents of the additional requests from DoP
17	1 Feb. 2018	 To discuss and confirm on comments made by MoE for REG To get confirmation on presentation in the 2nd JCC meeting and 3rd Seminar

J1-2. Institutional Analysis: Institution Framework and Responsibilities on ROW Management in MPWT

JICA EXPERT REPORT

OF THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA

Institutional Analysis Institution Framework and Responsibilities on ROW Management in MPWT

November 2019

Japan International Cooperation Agency CTI Engineering International Co., Ltd. (CTII) Environment and Social Infrastructure Consultant Co., Ltd. (ESIC) Hanshin Expressway Company Limited (HEX)

SUMMARY

This report shows outputs of the following activity based on Output 1 and Output4 of the Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in the Kingdom of Cambodia.

Output 1

Implementation framework for the project is strengthened based on past experiences and present situation on ESC and ROW management

Activity

- 1.3 Conduct institutional framework analysis for MPWT
- 1.5 Discuss the TF framework

Objectively Verifiable Indicator

- 1.3 Institutional framework and responsibilities in MPWT are examined
- 1.5 As an implementation structure of the project, TF is established

Output 4

Implementation framework of Social Considerations (SC) related to ROW management is strengthened

Activity

4.2 Conduct institutional framework analysis for DPWT

Objectively Verifiable Indicator

4.2 PTF is established

The composition of the framework was proposed by the JICA expert team based on the numerous interviews and discussions at the outset of the Project to decide how to establish a working relation with the MPWT and JICA Expert team. Finally, the institutional framework to implement the project, Task Force (TF) was agreed in the first Joint Coordinating Committee (JCC) meeting, held on 4th May 2017.

The report is a summary of these discussions and perusal of legal documents to identify the scale and structure of concerned departments in the Ministry of Public Works and Transport (MPWT) so as to formulate TF for the Project. Also, Pilot Project Task Force (PTF) is discussed and established in TF meetings to implement Pilot Project of ROM Management.

Chapter 1 first illustrates legal documents examined for this institutional analysis. Second, based on the documents as well as the interviews and discussions, current situation of institutional framework and responsibilities by each department was organized in MPWT in Chapter 2. Finally, Chapter 3 shows members of TF and PTF, which were agreed by the responsible officials.

Although some officials described in the report had been rotated due to personnel reshuffle during the project so their position and assigned offices have changed in accordance with that, there changes are reflected in the Right of Way Management Guidelines (RMG). Since the report aims to examine institutional framework and responsibilities, establishing TF and PTF with the result of the examination, the above changes of their position and offices are not reflected.

JICA EXPERT REPORT

OF THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA

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Chapter 1 Analysis Method

1.1 General

The concerned constituents of governmental institutions are regulated by the law. Through discussions with relevant officials and perusal of legal documents, legal document in Cambodia and documents related to ESC and ROW management are organized as shown in this chapter by law levels.

1.2 Types of Legal Documents

The following table summarizes the various legal documents in Cambodia. The legal documents that are explained in the following sections are based on this Table.

Table 1-1 The Levels of Different Legal Documents in Cambodia

Table 1-1 The Levels of Different Legal Documents in Cambodia			
Khmer	English	Nature	
Rot Thorm	The	The supreme law in Cambodia. All laws, legal documents and	
Mor Nunh	Constitution	state body decisions must adhere to it.	
Chbab	Law	A Law is adopted by the National Assembly ("NA") a d the	
		Senate and promulgated by the King or the acting Head of State.	
Preah Reach	Royal Decree	A Royal Decree is an executive regulation issued by the King	
Kret		following a request from the Council of Ministers in order to	
		organize the functioning of a public institution, create a new	
		governmental body or appoint officials, ambassadors and	
		judges.	
Anu-Kret	Sub-Decree	A Sub-Decree is used to clarify provisions within existing	
		laws, set out the functions and duties of RGC bodies and	
		appoint senior RGC officials. It is the most common	
		governmental decision.	
Prakas	Ministerial	Ministerial Orders or Proclamations are executive regulations	
	Orders or	made at the ministerial level to implement and clarify specific	
	Proclamations	provisions within higher-level legislative documents and give	
		instructions.	
Sech Kdei	Decisions	Decisions are made by the Prime Minister or relevant	
Samrach		ministers, and are used for a temporary purpose.	
Sarachor	Circular	A Circular is issued by the Prime Minister or a Minister, and	
		provides instructions relating to certain legal or regulatory	
		measures, but is not legally binding.	
Deika	Local	Local Regulations or Bylaws are approved by local Councils at	
	Regulations or	sub-national level. They have force of law within the territorial	
	Bylaws	authority of the local Councils, thereby cannot conflict with	
		other regulations at the national level.	

Source: Cambodia Center for Human Rights

1.3 Examined Document List

Examined documents are listed as the following table.

Table 1-2 Examined Document List

No.	Document Title	Document Type (Legal Level)
1	Law on Road (English)	Law
2	216SD_2016_Organizational Sructure of MPWT	Sub-Decree

3	115SD_2016_Promoting department of resettlement	Sub-Decree	
4	197SD_2009_ROW of National Road Channels and Railroads of the Kingdom of	Sub-Decree	
_	Cambodia (Kh)	G 1 D	
5	197SD_2009_ROW of National Road Channels and Railroads of the Kingdom of Cambodia (En)	Sub-Decree	
6	56SD_2007_The Creation of International Cooperation Department of MPWT (Kh)	Sub-Decree	
7	56SD_2007_The Creation of International Cooperation Department of MPWT (En)	Sub-Decree	
8	14SD_The Organization and Functioning of the Ministry of Public Works and Transport	Sub-Decree	
9	PK_2017_Organization and Functions of Public Infrastructure Department (Final Draft)	Prakas	
10	107PK_2016_Revision of Project Management Unit of Project Implementation to improve part of National Road No 5 (kh)	Prakas	
11	107PK_2016_Revision of Project Management Unit of Project Implementation to improve part of National Road No 5 (En)	Prakas	
12	352PK_2015_Office Change in the DoP of General Department of Administration	Prakas	
13	461PK_2011_Organization and Functions of International Cooperation Department (Kh)	Prakas	
14	461PK_2011_Organization and Functions of International Cooperation Department (Kh)	Prakas	
	302PK_2009_Establishment of New Offices Under Department of Planing of General	Prakas	
15	Department of Adminstration		
16	076PK_2007_RID FUNCTIONS	Prakas	
17	168PK_1999_Organization and Functions of Department of Planning	Prakas	
18	206PK-Road Infrastructure Department	Prakas	
19	007SR_2016_Management and ROW Use Strengthening Measures (Kh)	Circular	
20	007SR_2016_Management and ROW Use Strengthening Measures (En)	Circular	
21	03SR_2010_Settlement of the Illegal Construction on the State Land in Cities and Urban	Circular	
21	Areas		
22	02SR_2007_Illegal State Land Occupation	Circular	
23	007SR_MPWT Form	Circular	
24	Report_2014_Report on dissemination of road law and legal regulation for managing ROW	Other	
25	Report_2012_RAMP Baseline Benifit Monitoring Evaluation Report	Other	
26	Report_2012_Environment Management Plan Monthly Report (August 2012)	Other	
27	Report_2009_Enhanced Review Report (Cambodia Land Manangement and Administration Project)	Other	
28	PN46293-004_2014_Greater Mekong Subregion Tourism Infrastructure for Inclusive Growth Project (ADB)	Other	
29	PN46009_2014_Proposed Additional Financing to Flood Damage Emergency Reconstruction Project	Other	
30	PN46009_2012_Environmental Management Plan - Environmental Monitoring Plan	Other	
31	PN42334-013_2007_Asian Development Bank - Rural Roads Improvement Project	Other	
32	2017_ICD Organizational Chart	Other	
33	2016_Require-Documents-and-Service-Fee-Transport	Other	
34	2014_CCHR Fact sheet - Hierarchy of laws in Cambodia	Other	
35	2011_Key Performance Indicators in Public-Private Partnerships	Other	
36	2010_Final Standard Guidelines for Implementation of Social Safeguards	Other	
37	2009_Streamlining and Integrating Right-of-Way and Utility Processes With Planing, Environmental, and Design Processes in Australia and Canada	Other	
38	2003_Environmental Assessment and Summary of Environment Management Plan (Kh)	Other	
39	2002_European Right-of-Way and Utilities Best Practices	Other	
40	RAMP Co-ordination Framework	Other	
41	RAMP POC Structure	Other	
42	RID Responsibilities, Organizational chart, Office of ROW Management Other		
43	Organizational Chart of Ministry of Public Works and Transport Other		
44	Organizational Chart of The General Department of Public Works	Other	

Chapter 2 Current Situation of Institutional Framework and Responsibilities

2.1 General

In this section the roles and responsibilities and coordinating structure are reviewed by each department to identify needs and challenges in relation to ROW. Three concerned departments for the project are:

- International Cooperation Department (ICD)
- Roads Infrastructure Department (RID)
- Department of Planning (DOP)
- Public Infrastructure Department (PID)
- Department of Public works and Transport (DPWT)

The review focus is placed on ESC and ROW management. In terms of project management, RID is responsible for national/domestic project, while other departments are responsible for various donors-funded projects. Specifically, ICD is responsible for projects funded by JICA. MRD (Rural Development) Digit 3.4 (Provincial road)

2.2 International Cooperation Department (ICD)

2.2.1 Organization

International Cooperation Department (ICD) was established under the supervision/management of General Department of Administration of MPWT by No. 56 Anukret (sub-degree). ICD has 32 officers in 2017 and divided into 5 offices.

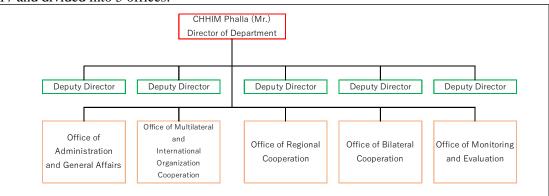


Figure 2-1 Organizational Structure of ICD

Table 2-1 Officers of ICD

No	Name Position		Assigned Office	
1	Mr. CHHIM Phalla Director		Department of International Cooperation	
2	Ms. PIN Vuthear	Deputy Director	Administration and General Affair Office	
3	Mr. KIT Chandararith	Deputy Director	Multilateral Cooperation and International	
			Organization Office	
4	Mr. NOU Vichet	Deputy Director	Regional Cooperation Office	
5	Mr. DUK Narin	Deputy Director	Bilateral Cooperation Office	
6	Mr. VASIM Sotevoin	Deputy Director	Investigation and Evaluation Office	
7	Mr. VORN Sarum	Chief	Administration and General Affair Office	
8	Mr. PANG Som Oeurn Deputy Chief		Administration and General Affair Office	
9			Administration and General Affair Office	
10	Ms. SRENG Sophea	Officer	Administration and General Affair Office	
11	Mr. HEAK Phearun	Officer	Administration and General Affair Office	
12	Mr. SONG Kimheng	Officer	Administration and General Affair Office	
13	Mr. Sok Ly	Chief	Multilateral Cooperation and International	
	-		Organization Office	
14	Miss. Um Sokvorsey	Deputy Chief	Multilateral Cooperation and International	
	_		Organization Office	
15	Mr. LOR Vichet	Deputy Chief	Multilateral Cooperation and International	

			Organization Office
16	Mr. HOR Vuthy	Officer	Multilateral Cooperation and International
			Organization Office
17	Miss. LANG Sengkim	Officer	Multilateral Cooperation and International
			Organization Office
18	Mr. HENG Salpiseth	Chief	Regional Cooperation Office
19	Mr. SOR Yilin	Deputy Chief	Regional Cooperation Office
20	Miss. EAM Runthearin	Deputy Chief	Regional Cooperation Office
21	Mr. SOK Channaro Officer Regional Cooperation Office		Regional Cooperation Office
22	Mr. SOURN Sokhom	Chief	Bilateral Cooperation Office
23	Mr. CHEA Sophanith	Deputy Chief	Bilateral Cooperation Office
24	Mr. MANH Vutha	Officer	Bilateral Cooperation Office
25	Miss. BROSEUR Monika	Officer	Bilateral Cooperation Office
26	Mr. NGEL Sovannarith	Officer	Bilateral Cooperation Office
27	Mr. DUN Vandyreagan	Chief	Investigation and Evaluation Office
28	Mr. OM Thol	Deputy Chief	Investigation and Evaluation Office
29	Mr. SHIN Rat	Deputy Chief	Investigation and Evaluation Office
30	Mr. MEAS Nara	Officer	Investigation and Evaluation Office
31	Mr. OL Sophanith	Officer	Investigation and Evaluation Office
32	Mr. TOUCH Chandara	Officer	Investigation and Evaluation Office

2.2.2 Roles and responsibilities

No. 56 Anukret (sub-degree) states the overall responsibilities as follows:

- 1. Coordinating with and communicating international cooperation works to the Ministry of Foreign Affairs and International Cooperation on the Public works and Transport sector;
- 2. Strengthening and coordinating the cooperation with international NGOs, and Civil Societies of other countries supporting on the public works and transport sector, based on the principals of the Royal Government;
- 3. Preparing the document related to international works to be submitted to leaders of Ministry for circulation, and signing on minutes, MOUs, protocols, and other agreements;
- 4. Coordinating all activities supported by the bilateral-multilateral assistance with the Royal Government or with other ministries or institutions;
- 5. Coordinating and managing data on aid information and foreign loans related to the public works and transport sector;
- 6. Following-up and evaluating the essences of the implementation of international cooperation related to public works and transport sector as mentioned in minutes, MOUs, protocols, and other agreements which were already signed;
- 7. Consolidating all international cooperation works with other institutions/departments based on the decided term:
- 8. Preparing the monthly, trimester, semester and 9-month and annual reports to be submitted to leading persons; and
- 9. Implementing/conducting other tasks assigned by leading persons of ministry.

No. 461 Prakas (ministerial ordinance) states the responsibilities as follows:

ICD is under the management and leadership of General Department of Administration of Ministry of Public Works and Transport. ICD has roles and duties as below:

- Facilitating and communicating work regarding the international cooperation with Ministry of Foreign Affair and international cooperation and relevant ministries and agencies on the public works and transport sector
- Strengthening cooperation and coordination with international organization, regional organization, NGOs of other countries which support public works and transport aligned with policies of the government
- Preparing relevant documents related to international affairs and submitting to management of the Ministry for negotiation and signing on the meet notes, MoU, agreement and international conventions

- Co-coordinating all entities, which is under bilateral or multilateral loan process with the government or the Ministry or other
- Coordinating and managing information and data about foreign grant, loan related to public works and transport sector
- Monitoring and evaluating the implementation of international cooperation related to public
 works and transport which stated in the official meeting notes, MoU, agreement and international
 conventions, and implementation is aligned with legal procedure of Royal Government of
 Cambodia
- Preparing action plan and budget plan for organizing meetings related international cooperation of the Ministry
- Preparing action plan and budget plan to delegation and relevant officials attending in the meetings outside the country
- Other tasks assigned by General Director of Administration and the Ministry

Office of administration and general affair

- Documentation and managing all daily in-out letters and relevant documents
- Managing staff presence, statistics and updating officials in the ICD
- Preparing promotion and titles form for out-standing officials in the department
- Preparing and proposing capacity building for officials of the department inside and outside of the country
- Planning, budget planning and managing lists of expense, especially expense on organizing meetings related to international coordination of the ministry and expense on delegation and relevant officials attending inside and outside the country
- Preparing and taking a role as a Master of Ceremony in any event related to international coordination
- Coordinating and communicating regarding international coordination with Ministry of Foreign Affair and international coordination and Ministries related to public works and transport
- Summarizing monthly, quarterly, six-month, nine-month and annual report to the management of the Ministry
- Other tasks assigned by the Director of Department

Office of multi- cooperation and international organizations

- Cooperating works with ADB, WB and other international banks
- Cooperating with other international organizations
- Summarizing monthly, quarterly, six-month, nine-month and annual reports of the office
- Other tasks assigned by the Director of Department

Office of regional cooperation

- Cooperating with regional organizations such as ASEAN, cooperation among ASEAN and other countries and relevant development partners, Great Mekong Sub-region (GMS), Ayeyawady-Chao Phraya-Mekong Economic Cooperation Strategy (ACMECS) and Cambodia, Laos, Viet Nam Development Triangle Area (CLV-DTA).
- Cooperating with other regional commissions such as Mekong River Commission, United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) and European Union etc.
- Summarizing monthly, quarterly, six-month, nine-month and annual reports of the office
- Other tasks assigned by the Director of Department

Office of bilateral cooperation

- Bilateral communication with countries in Asia and Pacific
- Bilateral coordination with countries in EU, America and Africa
- Summarizing monthly, quarterly, six-month, nine-month and annual report
- Other tasks assigned by Director of Department

Office of monitoring and evaluation

- · Monitoring and evaluation on MoU, agreement and other international conventions
- Coordinating and managing data/information about foreign grant and loan related to public works and transport sector
- Managing library and international documents center of the Ministry
- Summarizing monthly, quarterly, six-month, nine-month and annual report
- Other tasks assigned by Director of Department

2.2.3 Project Management Mechanism

Besides the administrative duties as a focal point for international cooperation, ICD coordinates infrastructure projects funded by Japan. There are two types of project management coordination structures.

- Project Management Unit
- Coordination by Focal Officers

PMU has been established for loan projects so far, while a grant aid project does not have PMU. PMU functions for a whole project cycle of loan project implementation (including procurements, bidding, EIA, ROW, resettlement and so on).

In terms of EIA and ROW Management processes, each PMU encounters different requirements and contexts thus there is no uniform procedures to comply.

Project Management Unit in ICD

A Project Management Unit was set up in 2012 for the National Road No.5 Improvement Project. The Project is divided into three sections:

- North Section: Battambang-Sri Sophorn (83.5km)
- Middle Section: Thlea Ma'am-Battambang (130km)
- South Section: Prek Kdam-Thlea Ma'am (139km)

The PMU is in charge of coordination of the project implementation and is an ad-hoc coordination structure to facilitate the smooth implementation of the project activities. The officers selected from relevant departments in MPWT are assigned to work for PMU. In 2017, 33 officers are assigned to PMU of which 15 officers are selected from ICD and other officers are assigned from other concerned departments. The recruitment of officers for PMU is conducted within MPWT, based on the experience and skills that they have learnt; hence there is no public job announcement. Then, the selected officers will have opportunities to build up their capacity through conducting their duties and attending training programs.

The organizational structure of PMU is shown below. To handle the issues of Right of Way (ROW), a working group is temporarily formed. This working group is an ad-hoc structure and is not permanent. Officers are assigned according to the necessity. Therefore, some officers attached to the working group are not selected from PMU.

Inter-Ministerial Resettlement Committee

As to the resettlement issue, an Inter-Ministerial Resettlement Committee is formed and convened once a month to monitor the situation on the ROW management. Local authorities are also a member of this committee and in charge to communicate directly with the affected households, and play a key role to handle the ROW management vis-à-vis the local communities. To address the prevention of ROW encroachment, raising awareness of relevant stakeholders is necessary, especially through local authorities.

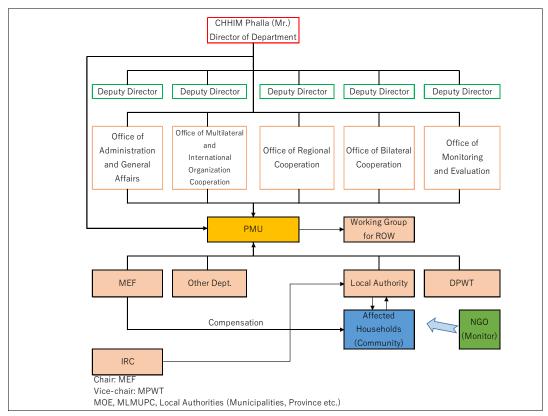


Figure 2-2 PMU for NR.5 and other Stakeholders

Table 2-2 Officers of PMU for National Road No 5

No	Name	Position at MPWT	Position at PMU
1	H.E Touch Chankosal	Secretary of State	Chairman of Project Management and
			Coordination
2	H.E Kuy Sodany	Under Secretary of State	Vice-Chair of Project Management and
			Coordinator
3	H.E Py Sophat	Director General of Public	Project Director
		Works	
4	Mr. Suon Phearith	Deputy Director General of	Deputy Project Director
		Public Work	
5	Mr. Chhim Phalla	Director of Department	Project Manager
6	Ms. Pin Vuthea	Deputy Director of Department	Administration, Accounting and
			Finance Officer
7	Miss Oum Sokvansy	Vice-Chief of Office	Accounting and Finance Assistant
8	Ms. Sreng Souphea	Officer	Accounting and Finance Assistant
9	Mr. Hern Somneang	Bureau Officer	Administration Officer
10	Mr. Kheang Yanat	Deputy Director of Department	Administrative Assistant
11	Mr. Manh Vutha	Vice-Chief of Office	Administrative Assistant
12	Mr. Ket Chandararith	Deputy Director of Department	Procurement Office
13	Mr. Lour Vicheth	Vice-Chief of Office	Procurement Assistant
14	Mr. Sor Yilin	Vice-Chief of Office	Procurement Assistant
15	Mr. Svay Promroth	Technical Officer	Procurement Assistant
16	Mr. Ken Ratha	Bureau Officer	Monitoring and Evaluation Officer
17	Mr. Vorn Sarom	Chief of Office	Monitoring and Evaluation Assistant
18	Mr. Peang Somoeun	Vice-Chief of Office	Monitoring and Evaluation Assistant
19	Ms. Eam Ronthearin	Vice-Chief of Office	Monitoring and Evaluation Assistant
20	Mr. Brak Vanna	Deputy Director of Department	Road Technical Officer
21	Mr. Kry Thong	Deputy Director of Department	Vehicle Technical Officer
22	Mr. Suon Sokhom	Chief of Office	Bridge Technical Officer
23	Mr. Eam Sovisoth	Vice-Chief of Office	Technical Assistant
24	Mr. Nguon Simeth	Technical Officer	Technical Assistant

25	Mr. Dun Vanyrigan	Chief of Office	Resettlement and Environmental
			Officer
26	Mr. Sok Ly	Chief of Office	Resettlement and Environmental
			Assistant
27	Mr. Chea Sophanith	Vice-Chief of Office	Resettlement and Environmental
			Assistant
28	Mr. Hea Sotheayuth	Bureau Officer	Resettlement and Environmental
			Assistant
29	Director of Provincial	Kandal Province	Provincial Coordinating Counterpart
	Department of PWT		
30	Director of Provincial	Kompong Chhnang Province	Provincial Coordinating Counterpart
	Department of PWT		
31	Director of Provincial	Porsat Province	Provincial Coordinating Counterpart
	Department of PWT		
32	Director of Provincial	Battam Bang Province	Provincial Coordinating Counterpart
	Department of PWT		
33	Director of Provincial	Banteaymean Chey Province	Provincial Coordinating Counterpart
	Department of PWT	,	

Roles and responsibilities of PMU

Prakas No. 107 states the responsibilities of PMU as follows:

The PMU has responsibilities to prepare an action plan for project implementation and managing the project including: Administration, Finance, Technique, Procurement and works related to social and environmental impacts by collaborating with technical advisors and coordinating with authorities, relevant agencies and donors. Also preparing report on results of project implementation and submitting to the management of the Ministry of Public Works and Transport.

Coordination by Focal Officer

Projects that are grant or under other cooperation schemes are managed by focal officers. The Project for Improvement of National Road No.1 is managed through focal officers. Four focal officers are assigned and these officers coordinate the activities necessary for the project management.

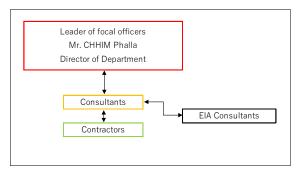


Figure 2-3 Project Management by Focal Officers

2.2.4 Situation Analysis of EIA Process in PMU

Three officers are assigned to the EIA process in PMU. For project implementation, the project documents are prepared by a consultant and submitted to the PMU. The PMU receives the EIA documents as well as report and submits to MOE for approval. In terms of the actual involvement by ICD in the EIA/EMP process in Cambodia, the ICD actually involves in only the JICA funded projects through PMU, although the formal duties and functions of the ICD do not include the EIA/EMP reviewing process. For the JICA Project, the ICD officers have responsibility to receive and speedily review a draft EIA report submitted by a local EIA consulting firm and forward the EIA Report further to MoE for a technical or detailed review as well as an approval of the report. A local EIA consulting firm prepares an AFE. The actual involvement by ICD is indicated in the following schema in the red color (the italic character).

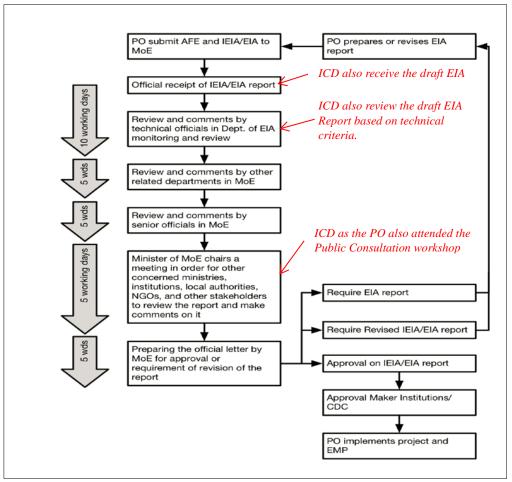


Figure 2-4 Flowchart of the IEIA/EIA Process for National-level Projects by MoE
Notes: IEIA: Initial Environmental Impact Assessment; EIA: Full Environmental Impact Assessment;
CDC: Council for the Development of Cambodia; EMP: Environmental Management Plan;
MoE: Ministry of Environment; PO: Project Owner; AFE: Application Form of Environment
Sources: Prakas (Declaration) on General Guideline for Conducting Initial and Full Environmental
Impact Assessment Reports MoE (2009)

The EIA related documents that are processed under time pressure stagnate in the communication line among stakeholders and are not expeditiously processed. Also there are limited numbers of officers who have ample knowledge of EIA process to review EIA documents. Therefore it is useful for the officers in charge of PMU to learn about EIA process and have general guidelines for a standard operation of the EIA approval process.

5) Situation Analysis of ROW Management for PMU

PMU is set up to manage a project and therefore ROW Management is not its mandate. It is however closely related to resettlement process. Therefore it is important that the officers have knowledge about ROW and are able to have access to the information about the ROW, such as the ROW map or other data that show the situation of the concerned road. The resettlement procedures also need to abide by the legal stipulations of ROW and make a Resettlement Action Plan to decide where to setback, who are concerned and whom to compensate. Therefore, the Project plans to make 1) guidelines how to measure, and manage the ROW, 2) data collection and database about ROW area and 3) ROW map. Also the training also invites PMU officers to learn about ROW.

2.3 Road Infrastructure Department (RID)

2.3.1 Organization

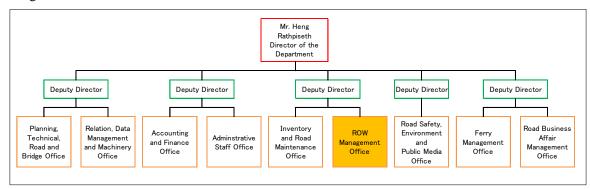


Figure 2-5 Organizational Structure of RID

2.3.2 Roles and responsibilities

Duties and responsibilities of Road Infrastructure Department (RID) under the direct supervision of Department of Public Works are stated in the Article 12 of Sub-Degree No 14 dated on 3rd March 1998. RID is responsible for the organizations, maintenance and enforcement of the regulations on the infrastructure such as road, bridge, public and private ferry.

Responsibilities of RID are stated as following:

- 1. Road Maintenance and Management
- Manage the road and ROW by creating the relevant legal regulations such as road and bridge consumption, ROW protection, road equipment and structural design.
- Update road data by collecting and manage the road inventory list such as national road and provincial road and also doing research on economic, social and technical information in purpose to plan the new road or leveling the existing road or construct the new road.
- Manage the technical documents of road project and the road-related information by managing and collecting the documents from previous projects, current projects or planned projects; and also the location information of the frequent traffic accidents in purpose to file for improvement and maintenance projects.
- Yearly planning through the implementation of construction, improvement project and the need of budget for the maintenance of road and ferry in short and long term.
- Monitor and follow up the budget management for road project and financial report.
- 2. Manage and inspect the construction site of road, bridge and ferry
 - Study and implement the maintenance activities for roads and bridges by managing the regular and periodic budgets and seeking the problems causing the damage of road as well as its structure and recommend the method for repair and maintenance.
 - Prepare the budget and manage the ways of inspection on the construction site of road and bridge by allocating the budget via the inspection and audit on the annual plan or 5 years plan of main construction for roads and bridges.
 - Evaluate the ongoing or complete construction work of project.
 - Manage the public and private ferry by planning about the need of new ferry or improving the old ferry; and implement the project management plan and maintenance.
 - Manage the administration and staffs by keeping the documents with proper care and implement the training program to support human resources to study both local and international on the technical sector and be the technical assistant and secretary.
- 3. Manage the DPWT both capital and provincial on public works and technical construction and maintenance of the road
- 4. Sum up the quarterly, semester, 9-month and annual report.
- 5. Carry out the duties assigned by the General Department of Public Works and Ministry.

According to 'Overview of the Transport Infrastructure Sector in the Kingdom of Cambodia (5th Edition), 2015', RID is in charge of road maintenance. In practice, road maintenance is implemented by the Department of Public Works and Transport (DPWT) in the provinces, and by private enterprises and construction units from police and Engineer Corps. MPWT and Ministry of Economy and Finance (MoEF) play a role in technical supervision and budget auditing of works.

Table 2-3 Types of Road Maintenance for RID in 2012

J_{Γ}			
Department	Maintenance Type	Source of Budget	
Road Infrastructure Dept.	Routine (Civilian Contractor)	National Budget	
	Periodic maintenance (Civilian Contractor)	National Budget, DPs	
	Emergency maintenance (Civilian Contractor)	DPs	

Source: Overview of the Transport Infrastructure Sector in the Kingdom of Cambodia (5th Edition), 2015

Office of Right of Way Management

The office of Right of Way Management is established in 2014 with 4 core officers and 2 temporal officers. The incumbent list of the office is as follows in 2017.

Table 2-4 Officers of Office of Right of Way Management

No	Name	Position
1	Mr. Chea Samnang,	Chief of Office
2	Mr. Khai Saray	Vice-chief of Office
3	Mr. Hay Chandara	Vice-chief of Office

The office started its activities in 2014 and is working to establish a management system of right of way. The office is in charge of national projects and takes over the responsibility after construction in case a construction project is funded by foreign funding agencies. Therefore, the office does not collaborate with PMUs during construction funded by foreign funding agencies. The ROW management is included in the work of routine management.

Office of Right of Way Management under the supervision of Department of Roads Infrastructure (RID) in the General Department of Public Works has duties and responsibilities as stated in the Article 12 of Sub-Degree No 14 dated on 3rd March 1998 on the organizations and functions of MPWT. Responsibilities of Office of Right of Way Management are stated as following:

- 1. Managing Right of Way of national and provincial roads, which are under authorization of the Ministry.
- 2. Collecting information, education planning, and disseminating ROW-related regulation and legal documents to ministries, line agencies, sub-national administration, road users and local people widely.
- 3. Developing a strategic plan to prevent illegal ROW use and encroachment.
- 4. Reporting to the Departments to request for approval from management team of the Ministry or Urban-provincial hall to take legal actions on those who encroaches the ROW.
- 5. Proposing a budget plan for managing, producing and ROW boundary poles and equipping/installing facilities on ROW to the Department to request for approval from the Ministry.
- 6. Controlling, monitoring and evaluating the implementation of regulation and all activities related to ROW uses by collaborating with Urban-provincial department of public works and transport
- 7. Preparing quarterly, six month, nine month and annual reports on activities of the office to the management team of the department accordingly
- 8. Carrying out the duties assigned by the Director of the Department of Public Works and the ministry

The role of DPWT in ROW Management

DPWT plays a key role to coordinate and implement road maintenance works in each province. The work on the ground is internally contracted to DPWT as an extensive arm of activity implementing

agency at the provincial level. Therefore they do not hire private contractors to conduct activities. An annual budget request is submitted in September from DPWT to MPWT.

2.3.3 Legal base of Right of Way Management

The article 8 of Sub-Decree No 197 issued on 23rd November 2009 on ROW Management of National Road and Railway and the line number 3 in point number 8 of Prakas Nr. 06 issued on 27 September 1999 of the Royal Government on anarchy elimination measures for land encroachment states the dimensions of ROW as summarized in the Table below.

Table 2-5 Definitions of Right of Way

Tuble 2 3 Delimitons of Right of Way			
Road level	ROW Dimensions under Prakas No.	ROW Dimensions under Sub-decree	
	06, 1999	No. 197, 2009	
NR1, 4 and 5	30 m length from the centerline	30 m length from the centerline	
Other national roads: 1-digit number	30 m length from the centerline	30 m length from the centerline	
National roads: 2-digits number	25 m length from the centerline	25 m length from the centerline	
Provincial roads	25 m length from the centerline	Not specified	
Commune Roads	15m	Not specified	

General Principals for Right of Way

2001 revised Land Law stipulates that the land for ROW State public land. Other supporting legal documents as well as Road Law also support this statement. In short, ROW is a state public land for which no land title or possession is permitted. A list of relevant laws is summarized below.

Table 2-6 Legal Basis on ROW in Cambodia

Date	Documents	Authorization	Contents
1992	Land Law	Prime Minister	Article 1: All the land in Cambodia belongs to the State and shall
OCT13			be governed and protected in agreement by the State. The State
			does not recognize the land property right existing before 1979
			Article 5: Private right is not given in land reserved for roads
			construction and road maintenance
			Article 217: Roads, tracks, national roads can never be
			considered as a land lot, but are all considered as public property
1993	Constitution	Prime Minister	Article 44: All persons, individually or collectively, shall have
SEP21			the right to ownership. Only Khmer legal entities and citizens of
			Khmer nationality shall have the right to own land.
1999	No. 06 Prakas	Prime Minister	1. Not allow to possess an owner right of the government land
SEP27	on the		such as main national road right of way and
	measurement of		8. Designate the right of way for the road and railways for the
	illegal occupant		development of Infrastructure as below:
	of land		- National Road (NR) with one digit number like NR 2,3,6,7 the
			ROW is 25 meters both sides from the centerline, except NR
			1,4,5 the ROW is 30 meters from the centerline.
			- National Road with two digit numbers like NR 11,22,64,78 the
			ROW is 25 meters from the centerline.
			- Provincial Road is 20 meters from the centerline.
			- Communal Road is 15 meters from the centerline.
2000	No. 961 Letter	MEF Minister	MEF issued the letter to Governors of Phnom Penh City and
APR06	on Regarding		other provinces to disseminate area of ROW regulated by No.06
	the		Prakas (1999).
	Implementation		
	of Right of Way		To implement Prakas No. 06 Pr. K with high effectiveness, the
	policy on		Ministry of Economy and Finance would like to inform that the
	National Roads,		Government will not use National Budget to compensate for all
	Provincial		the things on the ROW of Roads and Railways.
	Roads,		
	Communal		

	Roads, and		
	Railways in		
	Cambodia		
2001 AUG30 revised in 2011 due to Civil Code	•	King, Prime Minister	Article 15: Any property that is made available, either in its natural state or after development, for public use, such as roads, tracks, oxcart ways, pathways, gardens and public parks, and reserved land; Article 19: Persons that illegally occupy, possess or claim title to State public land cannot claim any compensation. This includes land established by the Government as public ROWs for roads and railways. Moreover, failure to vacate illegally occupied land in a timely manner is subject to fines and/or imprisonment. The penalties shall be doubled where any acquisition of land from the public properties causes damage or delay to works undertaken in the general interest, in particular any acquisition of roadway reserves* * Explanatory note: The roadway reserves referred in the third paragraph are defined in Declaration of the Council of Ministers No. 6 on the eradication of anarchy related to encroachment on occupied land, dated 2 September 1999, paragraph 8. Article 148 (Lawful cases): Land demarcation and ownership of property situated along public roads shall be determined by the competent authorities based on actual needs of common interests, especially based on the traffic needs. Before building a fence or constructing any kind of building next to a public road, the owner shall check the conformance of the proposed construction with the setback map, if any. Every construction permit shall follow the existing setback line. The competent authorities can decide to change the size of roads according to the necessary needs for the public interests. If the authorities decide to extend a road size, all constructions situated along the setback line shall be moved back. If it is a simple fence or an easy-to-remove building, the authorities shall
			require the owner to move it. If it is an immovable property that cannot be subject to change or easily moved away, it shall remain in the same location until the competent authorities decide whether to extend as projected. The deprivation of partial or whole of ownership may be done according to the implementation of the proper procedures determined by law. Regarding legally possessed/occupied land, as well as fences and buildings legally built according to legal provisions, the owners shall be entitled to the compensation for their losses.
2014 MAY4	Road Law	2014 MAY4	Article 12: Any construction on the land for road construction development, in particularly area for right of way which is permanently established shall be prohibited, except for the construction in some special projects such as of the equipment used in the national defense, security and in road management or road construction and construction for other public services which require the approval of the Royal Government in accordance with request of the competent authorities of road management. Right of way may be utilized for various temporary purposes without affecting the equipment and structures for safe road traffic. Article 14: In the construction of new roads, right of way and land for construction of important road infrastructures shall be set aside. Nonetheless, the construction of roads within towns, Boreys (residential communities) and new development areas shall include the construction of roads for pedestrians, the handicapped and construction of other road infrastructures to

assure safe traffic. The earmarked right of way and land for construction of road infrastructures above shall be publicized and the draft plan for such right's right of way and land for construction of those road infrastructures shall be put forward to the Ministry of Land Management, Urban Planning and Construction and the Ministry of Interior to cooperate in launching appropriate measures. Article 37: All competent authorities shall launch legal measures to prevent any destruction to the road infrastructures and encroachment on the right of way. 14- ROAD INFRASTRUCTURE referred to right of way, road construction, vehicle terminal, vehicle parking yard, parking lots, roadside service station and rest area. 15- RIGHT OF WAY referred to land strips along both sides of the middle point of road included seized of right of way, reserving for the management, developing and protection road to ensure traffic safety and used for another road infrastructure affair which determined in linear of right of way. 16- LINEAR OF RIGHT OF WAY referred to linear of right of way boundary that have distance limited from the middle point of road.

Sarachor (Circular) No 007 SR SK states the following principals based on the Law on Road and Sub-Decree.

'ROW management is a responsibility of authorities at all levels as stated in the first paragraph of article 37 of Law on Road that "Authorities at all levels have to take actions legally to forbid all destructions of road infrastructures and violating the ROW" and in article 11 of Sub-Decree No 197 issued on 23rd November 2009 on ROW Management of National Roads and Railway of Kingdom of Cambodia stated that "all relevant ministries and line agencies do not permit any construction or cropping along ROW of national roads and railway". Any fruits/products-crops have to be approved in principle from the government and have to make a contract with relevant line agencies. There is no compensation for all state-roads development".'

Use of Right of Way and its vicinity

In case any activities need to use the ROW, those who are concerned need to apply for permission. Different activities are summarized in the table below.

Table 2-7 Use of Right of Way

Types of	Activity examples	Authority for	Applicable Law
Activities		permission	
Public works	Installing electric pillars, preparing	Permission from Road	Article 31 of Law on
	sewage or drainage or any activities on	Control Authorities of	Road
	road, any parts of road or remaining piece	MPWT	
	of land in ROW		
Business	Digging, drilling or any activities related	Permission from Road	Article 32 of Law on
	to business that may cause damages or	Control Authorities of	Road
	impacts on road, any parts of road and	MPWT	
ROW, and business banner or any			
advertisement banners along the road and			
	ROW		
Agricultural	Any growing fruits/products crops. There	Permission in	Article 11 of
activities	is no compensation for any state-road	principle from the	Sub-Decree number
development.		government to make	197 issued on 23rd
		a contract with	November 2009 on
		relevant line agencies	ROW Management
Prohibited	Concrete construction or temporary	Without permission	No 007 SR SK,

Activities	construction in ROW, removing side	from Road Control	Article 3
	drainage, filling land fill or any activities	Authority of MPWT	
	on		
	ROW for enter/exit from house,		
	company, factory, enterprise or any places		
	Any constructions such as petroleum	Relevant technical	1, 2, and 3 in article
	station, gas station, car washing shop,	officials, who issue	30 of Law on Road
	garage or any similar construction where	ownership or	
	many people gathering in at least 15	properties letters and	
	meters from ROW line	permission letter	

Table 2-8 Regulations on Construction in the Vicinity of ROW

Types of Activities	Distance	Authority for permission	Applicable Law
Any constructions such as petroleum station, gas station, car washing shop, garage or any similar construction where many people gathering Constructing business center, stadium, pitch, cinema, hospital, academic institution, market, mart, products fairs or any activity that have many people gathering	from ROW line At least 50 meters	Relevant technical officials, who issue ownership or properties letters and permission letter	, ,

Rights and duties of stakeholders are stated in the following table including local people, governmental bodies, especially the local authorities and MPWT.

Table 2-9 Governmental Bodies in collaboration

Stakeholders	Measures	Applicable Law
Technical General	- Assign technical officials to monitor, review and take	Ministry of
Department, Technical	further action or measure for emergency case:	Public Works and
Department and Municipal	• Find-out any illegal activities as stated in point 3 in	Transport
and Provincial Department	article 30 of Law on Road, then issue an informing	No 007 SR SK
of Public Works and	letter to a natural person and legal entities, who violate	(Circular)
Transport	ROW, have to stop their activities immediately and	Point 3 in article
	have to request to Road Control Authority.	30 of Law on
	• In case, a natural person and legal entities still	Road
	continues their activities, technical officials have to	
	request for collaborative assistance with relevant	
	agencies in order to postpone or stop any activity	
	violating on ROW.	
	- Assign technical officials to disseminate to the public	No 007 SR SK
	widely about ROW management, uses, maintaining and	(Circular)
	protection, participating in review and monitoring	
	technical aspect of removing side drainage, filling land or	
	any activities in ROW for enter/exit way in order to	
	ensure sustainable road infrastructure development and	
	sustainability as well as safety, public order, and	
Y 1 1 1	environmental protection.	1 10: ::1
Local authority and	- Forbid and participate in collaboration and intervention to	1, and 2 in article
sub-national administration	against any illegal land encroachment or ROW uses.	30 of Law on
(village, commune, district	- In case, a location of road networks where	Road
and province)	inter-ministerial committee has solved the compensation	
	and finishing the construction, local authority and	
	sub-national administration kindly forbid and against with	
	any illegal encroachment and uses to ensure that the	
	illegal activities will not happen again In case, occupation, construction and use are already	
	occur before issued date of Law on Road (04 May 2014),	
	occur before issued date of Law off Road (04 May 2014),	

	local authority and sub-national administration kindly help to maintain/secure any additional/new occupation or use without permission.	
Local people	 For existing building or fruits/products-crops in area of ROW before approving the Law on Road (04th May 2014) have to wait for solutions with inter-ministerial committee solving the impacts before taking any further action. For any building or fruits/products-corps not yet exist or exists in ROW area after approving the Law on Road (04th May 2014), Ministry of Public Works and Transport is not responsible for solving any problem and it will be a violating case on the Road Law. 	Law on Road (04th May 2014)
	- A natural person or legal entity has right to request to remove side drainage, filling land, or any activities on ROW for entering/exiting from house, company, factory, enterprise or any places nearby the road to Road Control Authority.	No 007 SR SK (Circular)

Other relevant legal basis for Right of Way is listed in the following table.

Table 2-10Other Legal Documents on ROW in CambodiaentsAuthorizationContents

Date	Documents	Authorization	Contents
2007	No.02.SR	Prime Minister	Administrative measures for illegal occupation on state land
FEB26	Sarachor on		
	Illegal State		
	Land		
	Occupation		
2009	Sub Decree on	Prime Minister	Article 3: The scope of the Sub decree covers any national roads
Nov23	Right of Way of		with 1 (one) digit and 2 (two) digits and railroads in the Kingdom
	National Road		of Cambodia
	Channels and		Article 7: ROWs on national roads and railroads are the state
	Railroads		properties in compliance with article 15 of the land law.
	of the Kingdom		Article 8: ROWs shall be determined to serve physical
	of Cambodia		infrastructure development as follows:
	[No.197 S.E]		- National road grade 1: Symbolized by a number with 1 (one)
			digit for the ROW located 30 (thirty) meters from both sides of
			the road;
			- National road grade 2: Symbolized by a number with 2 (two)
			digits for the ROW located 25 (twenty-five) meters from both
			sides of the road.
			ROWs on the above 2 (two) kinds of national roads which cross
			the capital or city of a province or an urban area will be
			determined separately on the ROWs on national roads of the
			capital and city of a province or an urban area.
			Article 10: The determination of the above ROWs shall be
			undertaken only once and remain the same in spite of further
			road development.
			Article 11: All line competent ministries-institutions shall not
			authorize any construction or cultivation along the ROWs on
			national roads and railroads. Some subsistence cultivation shall
			be authorized in principle by the Royal Government and shall be
			under contract with line ministries-institutions. In the event of
			road development, the state is not responsible for paying the
			compensation.
			Article 12: The Ministry of Public Work and Transports shall
			issue a Prakas or a notification to determine the use of the ROWs
			on national roads and railroads to serve the public and private

2010 MAY31	No.03 SR. SARACHOR (Circular) on Solutions for Temporary Constructions/B uildings on Illegally Encroached State Land in Capital, Cities/Municipa lities and Urban Areas	Prime Minister	interest such as burying optical cable network, pure water pipe, setting up electrical poles, optical poles, and billboard pole, and other uses related to national roads and railroads. The Ministry of Public Work and Transports shall conduct a study to display the illustration board on the determination of the ROWs on national roads and railroads instead of setting up ROW poles. Article 13: The state shall pay the compensation in compliance with the policy of new resettlement and in accordance with article 148 of the law on land management to the lawful owner of the land which is re-determined as stipulated in article 8 and 9 of the Sub decree for physical infrastructure development more than the determination prior to the Sub decree as well as in accordance with the law and regulations in force. 2-Identification, Mapping and Classification of the location of temporary constructions/buildings: After recording the numbers of locations of temporary constructions, state land working groups at cities and districts/Khan level, working groups at communes/Sangkat level, community representatives of local people and civil societies must hold a joint meeting and discuss on the accuracy of each location in order to input those locations into commune map which has big scale. State land working groups at cities and districts/Khan level, community representatives of local people, civil societies must identify each location based on the physical/real condition as below: Dangerous/harmful locations to residential people such as locations near dumping areas, on the road shoulder, near sewage, on the Right of Way (ROW), on railways, on flood dams, on embankment of rivers and streams, and on the terrace, etc. Locations of temporary constructions/buildings on the map must be marked by different technical colors or symbols based on the physical conditions as mentioned above. Importantly, that map must be recognized or approved by the thumbprints of state land working groups at cities and districts/Khan level, community re
			representatives of local people, and civil societies. Besides using this map as solution discussion, authorizes should publicize it to local people in order to avoid any illegal state land encroachment in future
	No 007 SR SK Sarachor on sub-decree on ROW management along National Roads and Railways of Cambodia	MPWT Minister	Sarachor strengthens implementation of past Law, Sub Decree and related document for protection from illegal occupation and clarifies procedures for applying use of ROW. The Sarachor has separated forms.

2.3.4 ROW Management activities

ROW office initiated and implemented workshops to inform about ROW and ask to abide by the law in provinces. In 2015, information dissemination workshops were organized in Kandal Province for 8 communes. The workshops were held along National Road No 1, 14 (provincial road no 118) and provincial road no 110 between 05-09 January 2015. The disseminating group of Road Infrastructure Department of General Department of Public Works of MPWT has implemented their activities. In

2016, RID did not organize the workshop due to lack of money and limited staff. Other provinces such as Porsat, Kompong Chhnang provinces were also covered for all national roads at commune level, also some parts in Takeo and Kompong Speu provinces.

Table 2-11 Distrcts Dissemination Workshops in 2015 (partial)

Road	Province	Districts
National Road No 1,	Kandal	Phaum Thom, KorKi, Dey Et, Banteay Dek,
14 (provincial road no		Somroung Thom, Korki Thom communes in
118) and provincial		Kien Svay district and, Kompong Phnom,
road no 110		Prek Tonloub in Leuk Dek district
National Roads	Porsat, Kompong Chhnang,	
	Takeo and Kompong Speu	

The meeting focused on ROW, Law on Road and duties of competent authorities or local people participating in ROW management, protecting and maintaining roads for long-term use which is illustrated in laws and legal regulations as below:

- Sub-decree on managing ROW of National Roads and Railways: mainly focus on Chapter 3 talking about size of ROW for one-digit road (30m from the central alignment) and two-digit road (25m from the central alignment)
- ➤ Joint instruction between MPWT and Kandal Provincial Hall on managing ROW of National Roads and Railways in Cambodia
- ➤ Law on Road related to responsibilities of competent authorities to manage, use, protect roads and punishment as below:

Chapter 1 Article 2

Chapter 2 Article 5

Chapter 4 Article 12 and Article 14

Chapter 6 Article 28 till Article 34

Chapter 7 Article 35 till Article 38

Chapter 11 Article 62 till Article 77

Table 2-12 Ouestions from Local People

	Tubic 2 12 Questions from Edem 1 copie	
Questions	Contents	
Question 1	Regarding the determining 30m-ROW and previous resettlement of 25m-ROW, how is state going to address for remaining 5m?	
Question 2	Regarding the determining 30m-ROW, does it apply for rural area and urban area?	
Question 3	As local people's house is located in between 25m and 30m-ROW (5m), is there any compensation for future resettlement?	
Question 4	As local people's house remains only 5m in between 25m and 30m-ROW, if there is road expansion next time, is there any resettlement area for them?	
Question 5	As local concrete house, in urban area at KorKi market, is next to the pavement road already, will the house be destructed if there is road expansion next time?	

Comments from local authorities

After question-answer session was finished, commune authority suggested to local people to pay more attention and comply with law and any legal instruction as disseminated in the meeting in order to keep security, social order and safety for all both travelers and people living along the road.

Meeting evaluation

- ➤ Local authorities such as village chief and commune committee have been aware and understood about advantages of participating in road protection and maintenance for long-term use and proper ROW management for the sake of traveling safety and harmony.
- ➤ Local people have paid attention, but some are not sure about impacts on their house and concerning about their illegal house.
 - ➤ Local people have chances to clear and ask questions and local authorities and experts are able to respond precisely as well.
 - > Disseminating meeting is a good opportunity for authority to inform and advise any matters which are helpful for local people.
 - > Through the meeting, local authorities could also be aware of issues raised by local people and be able to address on time.

Suggestions from disseminating group

- Please continue supports both financials support and other supports in order to be able to continue dissemination to all local levels in a whole country
- ➤ Local NGOS, international NGOs and local authorities at all levels please continue to share and disseminate further
- ➤ Local authority at all levels please take actions to keep order along public roads in their territory because part of roads and ROW in urban areas has been occupied and encroached disorderly. These activities are violating the law on road as stated in Chapter 6 and 7 on using road and protecting all road infrastructures.
- ➤ Please determine the ROW in province and urban areas as soon as possible because local people asked many times on this issue.
- Traffic law stated that there must be people to control the domestic animals when they across the road, please determine clearly, how many animals can be managed by single person. Then a competent authority is easy to handle an accident if it occurs.
- Please install drainage system in urban area of the province complying with standard
- ➤ Please install road-crossed animals sign properly
- Application and procurement should be properly prepared for local people requesting any activities related road. For example, installing drainage system at the front gate of the house before filling land.
- Installing traffic sign to determine about truck weight for rural roads
- Preparing technical standard based on the request of local people, who is running small business and want to install business banner, and complying with law on road

2.3.5 Situation Analysis of Right of Way Management

The management of ROW is a complicated issue and the office of Right of Way Management set up in RID is a new office so that its capacity needs to be improved to administrate the right of way. Two main work components for management are: a systematic data collection on the current status of Right of Way, and prevention of illegal encroachment are necessary measures. The needs are identified as follows.

Table 2-13 Challenges of Right of Way Management in Practice

	Table 2-13 Chancinges of Right of Way Management in Tractice			
No	Request	Comments and suggestions		
Curr	Current Situation Analysis			
1	Develop Guidelines (1) ROW Management Guidelines (2) Accessibility and management method (3) Cooperation among MPWT, MLMUPC and Local Authorities (4) Dealing to problems for appropriate solution	 There are several reasons why conducting capacity/collaboration enhancement is needed: In fact, local people have very limited knowledge of ROW as well as Law on Road Local authorities are actually aware of laws related to ROW, but they still permit local people to use ROW and even issuing soft title of land ownership in the ROW to the local people because commune and district levels attempt to please local people for voting as well. When local people requests to construct a concrete structure inside of ROW to the MLMUPC or provincial department of MLMUPC, there was no checking or monitoring done by MLMUPC after local people got a constructing license from MLMUPC Thus, collaboration between MPWT and MLMUPC is needed at ministerial level and provincial level. For example: during the workshop on ROW and Law on Road in 2015, relevant line agencies and local authorities have been invited to join and inform to the participants about ROW issues and regulations. 		
2	Develop standards for the drawings for utilities in ROW	Drawing of surface and underground utilities in ROW and ROW in urban are just draft, they are not official design standard yet. Thus, MPWT needs to have an official design		
		jet. Thus, wit we needs to have an official design		

		standard for utilities, relaxing stations (rest room, marts parking lot and so on) in ROW and ROW in urban cross-section. • Also, the design standards for entrance/exit access to premises next to the ROW are not standardized.
3	Develop the mapping system for managing road, utilities and encroached facilities	 There are some challenges and reasons of creating database for mapping: When the road is expanded, some section of road will have new alignment due to technical design, the new alignment is different from the old alignment and it causes a problem with ROW boundary. Mapping at MPWT needs to be compatible with MoLMUPC's map, otherwise the database will not work because land use planning map is at MoLMUPC (similar to urban planning map), also road map (1/50,000), commercial map need to be shared and exchanged with MoLMUPC. MPWT has only excel file about number of ROW poles and it is not enough to prevent encroachment in the future, so map/database needs to include other types of information, such as already compensated settlers, areas, land registration etc. It is very important as a baseline or evidence to ban or deal with encroachment MPWT solely could not manage ROW sustainably, there is a need of strong collaboration among relevant ministries and line agencies, especially steering committee should be established at policy level, then information/data can be fully shared/exchanged at technical levels. Steering committee can be at Secretary level and the meeting should be held in every 3 or 6 months upon the urgent issues. Note: RID suggested that due to period of the project and there are many complicated issues need to be addressed, the project should focus on existing roads or urgent issues.

No	Request	Comments and suggestions
Illega	1 Encroachment Prevention	
1	Public Relation: (1) (2) (3)	 There are several effective tools for public dissemination such as: Video / debating program for university students to discuss about ROW issues and management and broadcast. There are similar programs that are successful. Making easy brochure for the general public.
2	Use of database and map information for the public campaign	Local authorities are the key for ROW management. The workshop can be organized at regional levels (several provinces together) to engage provincial and commune officials to participate in the workshop. Note: types of database will be discussed next time in detail.
3	Conduct Pilot project in 2018 for ROW Management System: Suggest NR 1-3 or 4	 RID suggests NR4 can be a good example to start working for the trial/test flight, but either NR 4 or 1 is okay for trial. Regarding ROW management in Thailand and Vietnam is very good because Thai local authorities is very strict with the regulation. Future plan: The drone will be tested in July 2017 led by project team with support from ROW 3 Officials from RID and some officials from DPWT, in the next year (the second year of the project) there will be a pilot led by ROW officials with support from project team. After that the RID and DPWT officials will take your own lead to expand for a whole country.

For ROW management, public awareness is a key issue. In order to raise awareness, collaboration is indispensable among MPWT and local authorities: 1) Commune, 2) District, and 3) Province to raise awareness about ROW. A notable finding for discussion is that the legal definitions of ROW and the actual reality are far complicated. It needs guidelines to clarify a standard procedure to implement of the concept of ROW to clarify 1) where it is, 2) how to manage to prevent illegal encroachment. The following proposals for interventions are made from the perspective of institutional analysis.

Table*** Recommendations for interventions for Right of Way Management

Tasks	Recommendations	
Current Status	Database improvement	
Identification	Guidelines for piling	
	Mapping	
	Supervision guidelines of the works by DPWT	
Illegal	Public awareness program such as workshops, Public Awareness	
Encroachment	campaigns through media, event, sign board, video for TV, radio	
Prevention	program (similar to road safety campaign)	
	School program to educate about right of way (similar to road	
	safety campaign)	

2.4 Department of Planning (DOP)

2.4.1 Organization

No. 168 Prakas (ministerial ordinance) on the organization and functions of Department of Planning (DOP) states the duties and responsibilities of Social and Environmental Office. Further the office of ASEAN affairs was changed to Office of Logistics Plan and Urban according to No. 352 Prakas in 2015. In 2017, the planning department consist of 7 offices and 45 officers as follows.

- · Office of Administration and Public Relation
- · Environmental and Social Office
- · Office of Public Investment Planning
- · Office of Project Monitoring, Evaluation and Selection
- · Office of Data Management, Statistic and Information
- · Office of Policy and International Affair
- · Office of Logistics Planning and Urban Transport (Formerly Office of ASEAN affairs)

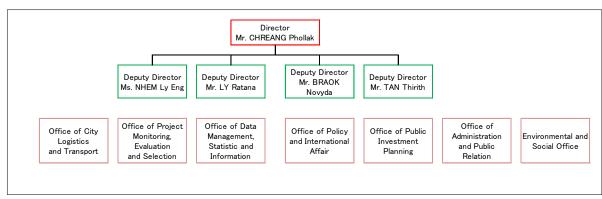


Figure 2-6 Organizational Structure of DOP

Table 2-14 Officers of DOP

No	Name	Position	Assigned Office
1	Mr. CHREANG Phollak	Director	
2	Ms. NHEM Ly Eng	Deputy Director	
3	Mr. LY Ratana	Deputy Director	
4	Mr. PROK Novida	Deputy Director	
5	Mr. TAN Thirith	Deputy Director	

6	Mr. NOV Ratanak	Chief	Office of Logistics Planning and Urban Transport
7	Ms. SORN Sopheavatey	Deputy Chief	Office of Logistics Planning and Urban Transport
8	Mr. SEM Sokunthy	Deputy Chief	Office of Logistics Planning and Urban Transport
9	Mr. SUY Pich	Officer	Office of Logistics Planning and Urban Transport
10	Ms. PROEUNG Kunthea	Officer	Office of Logistics Planning and Urban Transport
11	Mr. HEUR Dara	Officer	Office of Logistics Planning and Urban Transport
12	Ms. CHEA Soveasna	Chief	Office of Project Monitoring, Evaluation and Selection
13	Ms. MORK Savon	Deputy Chief	Office of Project Monitoring, Evaluation and Selection
14	Ms. TRY Sournaiy	Deputy Chief	Office of Project Monitoring, Evaluation and Selection
15	Mr. ARB Ngongheng	Officer	Office of Project Monitoring, Evaluation and Selection
16	Mr. HENG Phirum	Officer	Office of Project Monitoring, Evaluation and Selection
17	Mr. LONG Hun	Chief	Office of Data Management, Statistic and Information
18	Mr. CHEA Sophanet	Deputy Chief	Office of Data Management, Statistic and Information
19	Ms. LENG Chanbopha	Deputy Chief	Office of Data Management, Statistic and Information
20	Mr. VAN Sen	Deputy Chief	Office of Data Management, Statistic and Information
21	Mr. YOU Thach	Officer	Office of Data Management, Statistic and Information
22	Mr. TRY Channy	Officer	Office of Data Management, Statistic and Information
23	Mr. TRY Yorn	Chief	Office of Policy and International Affair
24	Mr. KHEAV Vityea	Deputy Chief	Office of Policy and International Affair
25	Miss SARUN Chanthy	Deputy Chief	Office of Policy and International Affair
26	Miss MET Sreyleak	Officer	Office of Policy and International Affair
27	Miss SOT Pheary	Officer	Office of Policy and International Affair
28	Mr. PE Peng Ei	Officer	Office of Policy and International Affair
29	Mr. LY Sokthong	Chief	Office of Public Investment Planning
30	Mr. THA Sithen	Deputy Chief	Office of Public Investment Planning
31	Mr. VONG Lytet	Deputy Chief	Office of Public Investment Planning
32	Mr. EANG Nyla	Officer	Office of Public Investment Planning
33	Mr. SOM Sophalin	Officer	Office of Public Investment Planning
34	Mr. LUN Heng	Officer	Office of Public Investment Planning
35	Mr. SDEUNG Sokea	Chief	Office of Administration and Public Relation
36	Mr. SROS Sitharith	Deputy Chief	Office of Administration and Public Relation
37	Mr. HUN Bronit	Deputy Chief	Office of Administration and Public Relation
38	Mr. SOK Puthi	Officer	Office of Administration and Public Relation
39	Mr. BOU Sereypesith	Officer	Office of Administration and Public Relation
40	Mr. UK Reaksmey	Chief	Environmental and Social Office
41	Mr. HENG Vanna	Deputy Chief	Environmental and Social Office
42	Mr. UY Sambath	Deputy Chief	Environmental and Social Office
43	Mr. SREY Vireak	Officer	Environmental and Social Office
44	Mr. MEAK Rachna	Officer	Environmental and Social Office
45	Mr. BOU Chhay Ya	Officer	Environmental and Social Office

2.4.2 Roles and responsibilities

Social and Environmental Office

Social and Environmental Office under the Department of Planning is in charge of environmental and social affairs in the road sector. As listed above, there are 6 officers in charge including one Director, two Deputy Chiefs and three Officers.

No. 302 Prakas (ministerial ordinance) on the Establishment of new offices under Department of Planning of General Department of Administration states the duties and responsibilities of Social and Environmental Office as follows:

Duties on environmental aspect

- 1. Assessing all impacts on natural resources, historical heritage site, local people living in transport infrastructure construction, rehabilitation and maintaining projects.
- 2. Involving in review documents of construction, rehabilitation and maintaining projects to ensure that environmental safety plan will be integrated into framework and environmental management plan.
- 3. Monitoring environmental impacts caused by activities of transport infrastructure construction, rehabilitation and maintaining projects.
- 4. Reviewing, monitoring and reporting about implementation of framework of environmental management or environmental management plan on transport infrastructure construction, rehabilitation and maintaining project to ensure that implementation of all these projects comply with existing principles of environmental management.
- 5. Collaborating with Ministry of Environment and other relevant agencies to review other legal documents to enhance sustainability of environmental management.

Duties on social aspects

- 1. Involving in study and implementation planning of addressing all impacts caused by transport infrastructure construction, rehabilitation and maintaining projects
- 2. Involving in study and impacts assessment on properties, land and house of local people caused by transport infrastructure construction, rehabilitation and maintaining projects
- 3. Involving preparing a report on detail mitigation measures (DMS) and results of solving transport infrastructure construction, rehabilitation and maintaining projects-related impacts.
- 4. Conducting a study on economic benefits return when transport infrastructure construction, rehabilitation and maintaining projects are ended.
- 5. Other tasks/duties assigned by the Director of department.

2.4.3 Situation Analysis of EIA process at DoP

DoP is in charge of EIA monitoring for all public infrastructure projects. EIA reports for the public construction projects are sent from PMUs to DoP for review before PMUs send them to the Ministry of Environment (MOE). The review of the EIA reports focuses on the overall formalities and the technical aspects are left to MOE. Due to budgetary constraints, site visits are often not possible to conduct for the reviews of EIA reports from PMUs that DoP is mandated. It is helpful to have technical EIA checkpoints for practical work.

2.5 Public Infrastructure Department (PID)

2.5.1 Organization

Public Infrastructure Department (PID) has 6 offices and is responsible for roads in cities and urban areas. The main mandate is to administrate the urban infrastructure in the built-up areas and to assist Sub-national entities such as local authorities for public infrastructure management.

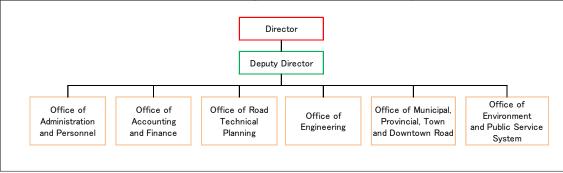


Figure 2-7 Organizational Structure of PID

2.5.2 Roles and Responsibilities

With these functions, ROW in cities, urban and built-up areas are under the responsibilities of PID. According to Sub-decree 216, PID is responsible for controlling, managing, assessing, advising, evaluating for all projects implemented by Engineer Corps from the army, including National Roads and Provincial Roads. Phnom Penh Municipality has sufficient budget to conduct its duties and therefore the assistance to Phnom Pehn city is not responsible of PID. It means that PID is responsible for urban and cities of 24 provinces in the country. The Environment and Public Service Office in PID is responsible for environment-related issues and public services which also includes ROW. There are 7 officials working in this office. The government wishes to delegate more power and responsibilities to sub-national levels, including DPWT. However, due to technical and budgetary constraints, MPWT continues to assist sub-nationals for guidance, supervision and technical support. PID plays a role as a supervisor or consultative adviser to advise, assess and manage the road and bridge construction in urban areas or cities. Currently, there is no regulation to mention about ROW in urban areas or cities, but according to the Prime Minister of Cambodia decision, 15m from the central line of roads should be regarded as ROW in urban areas and cities, therefore commonly so regulated. Another responsibility related to ROW as stated in Prakas is to study on cost estimation list and technical monitoring on ROW, rehabilitation and development of pedestrian road, motorcycle road, engineering design, parking space, service station along roads, station for relaxing, garden and plantation, lighting system, equipment for traffic safety and commercial advertising banners along public roads in capital city and provinces. In terms of environment, the legal guidance from MOE is applied for daily operation also in urban and city areas. National Roads crossing the urban or cities is still under management of RID. However, if a national road or a provincial road is constructed by the Engineer Corps from the army, PID is responsible for monitoring, managing, advising them.

Involvement in the project

The project targets the national road primarily, therefore the city and urban areas that PID is mandated are out of the scope of the project. However, issues are related and the MPWT wishes to relate the department in the project. Therefore, a suggestion was made to include PID in the project as an observer member in the Taskforce. Two (2) officials are suggested to join weekly technical meetings, seminars and JCC meetings. The purpose of such arrangement is to make opportunities available for PID to gain knowledge from the project, to share experience and to facilitate efficient and effective coordination and implementation of activities.

2.6 Department of Public Works and Transport (DPWTs)

2.6.1 Organization

There are twenty-five Departments of Public Works and Transport (DPWTs). In this analysis, five DPWTs are focused and examined, interviewed by TF and JICA experts.

- Banteay Mean Cheay DPWT
- Battambang DPWT
- Pursat DPWT
- Kompong Chnang DPWT
- Prey Veng DPWT

Patrol on ROW management is implemented by yellow-painted offices in the following Figure (refer **Figure** 2-8 to **Figure** 2-12). Relatively-large DPWTs have two main offices, Office of Public Works and Office of Techniques for patrol. Some officials in the offices are dispatched as Patrol teams, collaborating with District Officers. In contrast, Relatively-minor DPWTs such as Prey Veng DPWT has only one office, Office of Public Works for patrol. Some officials of the office are dispatched in the manner same as the Relatively large DPWTs such as Beateay Mean Cheay DPWT, Battambang DPWT, Pursat DPWT and Komopong Chnang DPWT.

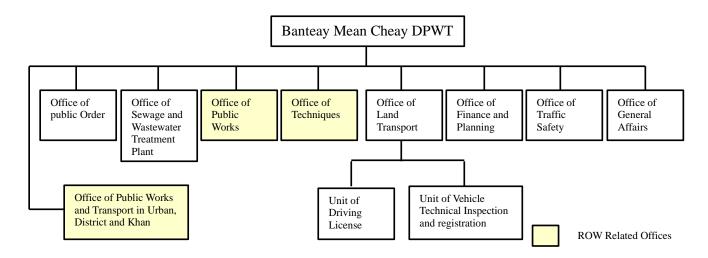


Figure 2-8 Organizational Structure of Banteay Mean Cheay DPWT

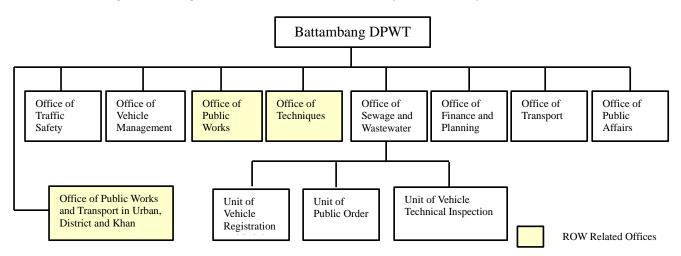


Figure 2-9 Organizational Structure of Battambang DPWT

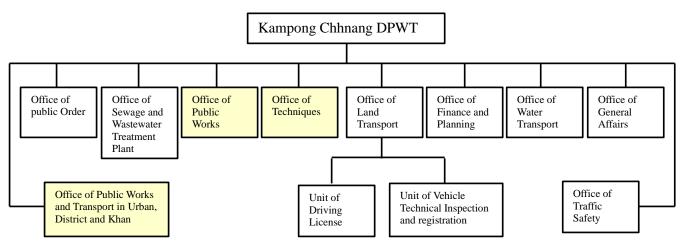


Figure 2-10 Organizational Structure of Kampong Chhnang DPWT

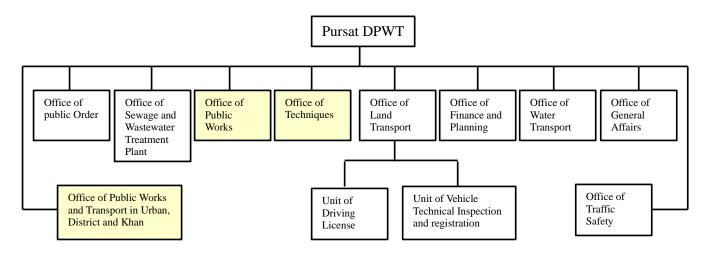


Figure 2-11 Organizational Structure of Pursat DPWT

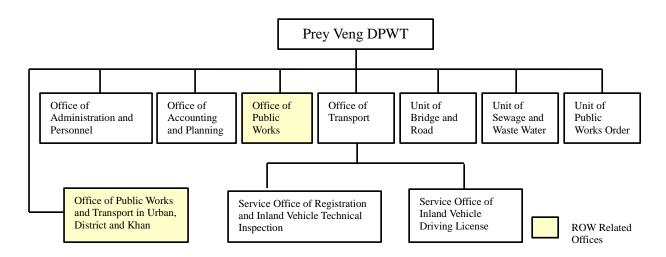


Figure 2-12 Organizational Structure of Prey Veng DPWT

2.6.2 Roles and responsibilities

All DPWTs have similar roles and responsibilities as below:

Department of Public Works and Transport of each province is a sub-national specialized unit under the Ministry of Public Works and Transport responsible for coordinating and implementing the Public Works and Transport sector in the province with the mission and duties as below:

- Manage administration, staff, planning and financial work within the domain of the department
- Prepare development strategic plan of public works and transport in its territory for the short, medium and longer term
- Manage, monitor, inspect, and evaluate technical work on construction project, repairing and road maintenance, and infrastructure construction within the domain of the department
- Manage, monitor, inspect, and evaluate on transport and logistic such as bus, taxi, parking, roadside station, setting the running line, harbor, ferry, and network that connects the public transport system and other means within the domain of the department

- Manage registration, providing plate number, driving license for road vehicle, driving license for water vehicle, and granting a permit to all kind of business transport within the domain of the department
- Manage registration, granting a permit for opening garage for repairing, modifying, and setting up all kinds of road and water vehicle according to the prescribed standards within the domain of the department
- Implement and intervene immediately on construction, maintenance transport infrastructure such as road, bridge, ferry, drainage, wastewater treatment plant, right of way, sign board, road marker, traffic light as well as the beauty along the road and laboratory construction lab within the domain of the department
- Prepare government officer plan, human resource development, salary, and manage government officer and contracted officers' attendance using database system
- Propose a request to promote class, rank, and request letter of praise, medal of honor for officers with outstanding achievements
- Propose a request to the governor of the board of governors for the appointment, replacement, termination of officer's duties in the previous position from below director or organization of similar classes in accordance with the legal documents in force
- Organize an internal library to gather and store both soft and hard files, and save in database system in date and alphabetical order and codename to ensure ordering and ease of use as necessary
- Write reports on work performance and achievement set by the Ministry of Public Works and Transport
- Take other responsibilities of the Ministry of Public Works and Transport and the provincial hall assign.

2.6.3 Legal base of Right of Way Management

DPWTs follows all policies and legal documents prepared by MPWT such as Law on Road, sub-decree on 197 on the right of way management, Sarachor 007 and so on.

2.6.4 Procedures to Cooperate with Local Authority

Each DPWT has almost same methods to cooperate with local authority as below: The procedures of Bantambang DPWT, Pursat DPWT and Prey Veng DPWT are shown as major esample.

Bantambang DPWT in:

- The patrol team keeps monitoring inside ROW, while they are doing road maintenance.
- First, District official informs local people directly about their illegal encroachment.
- Second, if it does not work, district official will collaborate with district police to give a warning.
- Third, if it does not work, district official will collaborate with district governor/authority to give a warning.
- So far, there is no case to request for intervention from provincial governor.

Pursat DPWT in:

- Patrol team performs their work on road maintenance two-time per month in their authorized district. When they found any illegal encroachment, they report to local authorities to take further action and they also report to MPWT through monthly report as well.
- Most of the case, local authorities could not do any further intervention effectively. Additionally, there are a few cases that local authorities make agreements with encroacher that they have to return the land inside of ROW back for road improvement project in the future without any condition.

Prey Veng DPWT in:

- After the District Offices under DPWT report to DPWT about the new encroachment or land filling or other illegal activities inside ROW, DPWT will send the technical staff to work with Local Authorities (District office or commune office) to solve the problems.
- In case, the problems cannot be solved, DPWT will send the letter to Provincial Office to ask for their intervention. At the provincial office, there is committee under the chair of Deputy Governor to solve the problems related to land management, ROW, or other sectors. The members of committee consist of Provincial Department of Water Resources and Meteorology (if the case relates to irrigation or water systems), PDLMUPCC, DPWT, and local authorities and other relevant institutions.
- After the internal meeting among the committee members, encroacher(s) is also invited to the meeting to discuss and seek for solution. All committee and Deputy Governor will sign the minute of meeting and make the decision.
- DPWT will also send the letter attached with minute of meeting to MPWT for their information.
- Minute of meeting mostly are kept at the Local Authority Offices of Provincial Office.
- Normally, we do not need the police. In case there is a big group of local people against us then we need the local authorities (police) to help. However, there is no violence.

2.6.5 Current Activities on ROW Management

Activities implemented by DPWTs on ROW management are described as below:

- Road maintenance team always do patrol periodically form every week to twice a month and they also monitor the ROW encroachment as well. The team are made up of one or two offices, such as Office of Public Works and Office of Technique in general.
- Communication tool is mostly done through Telegram.

2.6.6 Issues for ROW Management

Issues or challenges for ROW management are described as below:

- There are limited officials and skill to manage ROW effectively.
- DPWTs could not do any further intervention on a case of encroachment and they can only inform encroacher.
- Budget for ROW management is limited due to increasing number of works in every year: length of road for maintenance increases every year but budget for road maintenance and ROW management slightly increases or dose not increase.
- There are lacking commitment and effort of local authority in ROW encroachment prevention, especially commitment of management levels, especially provincial governor to address the issues.
- There is inequality between new encroachers and old encroachers who keeps encroaching inside ROW.

Chapter 3 Establishment of TF and PTF

3.1 Task Force (TF)

For the effective conduct of the project activities a task force (TF) is formed with two focal teams, which was agreed in the first Joint Coordinating Committee (JCC) meeting, held on 4th May 2017.. One team works on EIA and the other works on ROW. These members will be involved in the Project in the following ways.

- 1. Attend and learn through the capacity enhancement programs such as seminars, training courses that the Project implements
- 2. Attend training courses in Japan and other neighboring countries
- 3. Create practical guidelines, plans, maps, database etc. for EIA, EMP on the road sector and ROW management
- 4. Coordinate seminars, training courses within governmental bodies (MPWT, MOE, MEF, local authorities and others)
- 5. Coordinate and implement a pilot project through which officers learn and improve the ROW management

The following TF members are assigned to the Project.

Table 3-1 Task Force (TF) Members from MPWT

	Table 5-1 Task Force (1F) Members from MF w 1				
	Assignment	Name	Position		
	Project Director	H.E. Tauch Chankosal	Secretary of State, Ministry of Public Works and Transport		
	Project Manager	H.E. Nou Vaddhanak	Director General of General Department of Technique		
	Deputy Manager	Mr. Chhim Phalla	Director of International Cooperation Department (ICD)		
	EIA/EMP Team				
	Deputy Manager: Mr. Chreang Phollack				
	Director of Planning De	Director of Planning Department			
	Name	Position			
	1. Mr. Prok Novida	Deputy Director, Planning Department			
	2. Mr. Uk Raksmey	Chief of Social and Environmental Office, Planning Department			
	3. Mr. Uy Sambath	Deputy Chief of Social and Environmental Office, Planning Department			
	4. Mr. Srey Vireak	Officer, Social and Environmental Office			
	5. Mr. Manh Vutha	Deputy Chief of Bilateral Cooperation Office, International Cooperation Department			
Н	6. Mr. Song Kimheng	Officer, Administrative Office, International Cooperation Department			
ask	7. Mr. Ngel Sovanarith	Officer, Bilateral Cooperat	ion Office, International Cooperation Department		
8. (Observer) Participants from MOWRAM, EDC, etc. ROW Management Team Deputy Manager: Mr. Heng Rathpiseth Director of Road Infrastructure Department			AM, EDC, etc.		
			ement Team		
	Name	Position			
	1. Mr. You Dara	Deputy Director, Road Infrastructure Department			
	2. Mr. Chea Samnang	Chief of ROW Management Office, Road Infrastructure Department			
	3. Mr. Khai Saray		Deputy Chief of ROW Management Office, Road Infrastructure Department		
	4. Mr. Hay Chandara	Deputy Chief of ROW Management Office, Road Infrastructure Department			
	5. Mr. Sor Yilin	Deputy Chief of Regional Cooperation Office, International Cooperation Department			
	6. Mr. Peang Samoeun	Deputy Chief of Administrative Office, International Cooperation Department			
	7. Ms. Laing Sengkim	Officer, Multilateral and International Organization Cooperation Office,			
International Cooperation Department			Department		
	8. (Observer) Participants from MOWRAM, EDC, etc.				

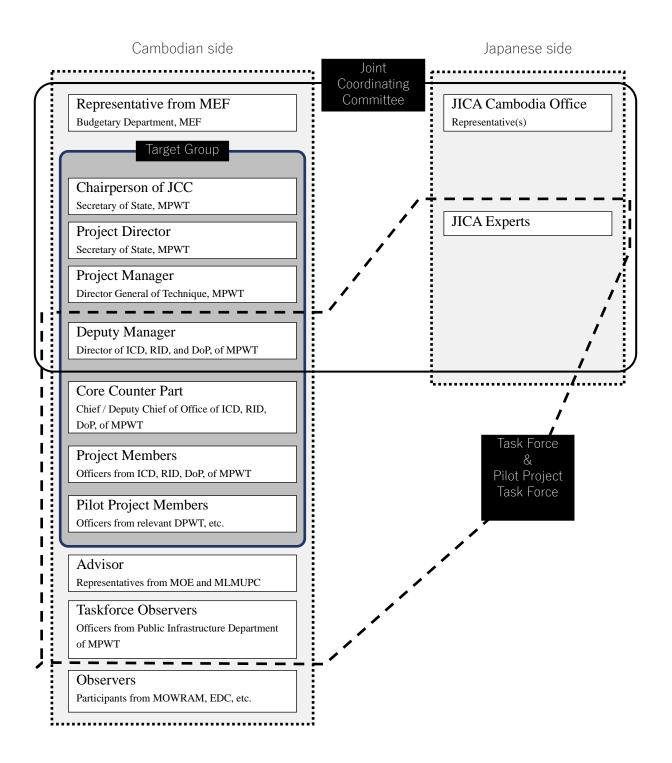
3.2 Pilot Project Task Force (PTF)

Pilot Project Task Force (PTF) is discussed in several TF meetings and established so as to implement Pilot Project on ROM Management. The following PTF members are assigned to the Pilot Project in the following table.

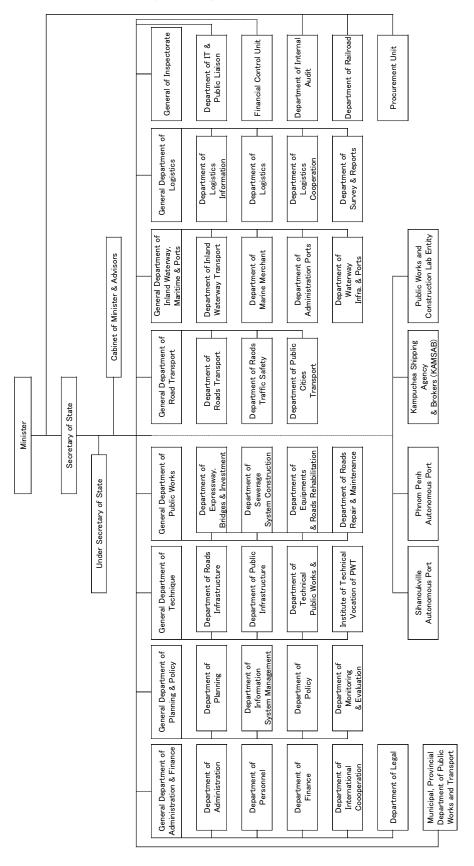
Table 3-2 Pilot Project Task Force (PTF) Members

Table 3-2 Pilot Project Task Force (PTF) Members				
1- MPWT Pilot Project Taskforce Members				
	Assignment	Name	Position	
Group A	Team Leader	Mr. Hay Chandara	Deputy Chief, ROW Management Office,	
			Road Infrastructure Department (RID),	
			MPWT	
	Members	Mr. Sok Chandy	Officer, RID, MPWT	
		Mr. Kaing Theara	Officer, RID, MPWT	
		Mr. Peang Samoeun	Deputy Chief of General Administrative	
			Office, International Cooperation	
			Department (ICD), MPWT	
Group B	Team Leader	Mr. Chea Samnang	Chief of ROW Management Office, RID,	
	Assignment Name Team Leader Mr. Hay Chandara Members Mr. Sok Chandy Mr. Kaing Theara Mr. Peang Samoeun Team Leader Mr. Chea Samnang Members Mr. Sao Pramarak Mr. Chhouk Sochea Mr. Ob Socharidth Mr. An Menghour Team Leader Mr. Khuon Kompheak Members Mr. Penh Oddum Mr. Keat Sarun Mr. Long Davuth Mr. Oum Sokvasey		MPWT	
	Members	Mr. Sao Pramarak	Technical Officer, RID, MPWT	
		Mr. Chhouk Sochea	Officer, RID, MPWT	
		Mr. Ob Socharidth	Officer, RID, MPWT	
		Mr. An Menghour	Officer, ICD, MPWT	
Group C	Team Leader	Mr. Khuon Kompheak	Deputy Director, RID, MPWT	
	Members	Mr. Penh Oddum	Officer, RID, MPWT	
		Mr. Keat Sarun	Officer, RID, MPWT	
		Mr. Long Davuth	Officer, RID, MPWT	
		Mr. Oum Sokvasey	Deputy Chief of Multilateral Cooperation	
			Office, ICD, MPWT	
		2- DPWT Pilot Project Taskfo	rce Members	
Kampong Members		Mr. Lao Prosit	Officer, DPWT	
Chhnang		Mr. Khut Khemra	Officer, DPWT	
(KPC)				
Pursat (PST)	Members	Mr. Kang Kimchhun	Deputy Chief Officer, DPWT	
		Mr. Tang Sovanna	District Chief Officer, DPWT	
		Mr. Bun Soupheng	Officer, DPWT	
Battam Bang	Members	Mr. Pheng Chanchhaya	Head of Unit, DPWT	
(BTB)		Mr. San Sereisith	Deputy Chief Officer, DPWT	
		Mr. Thouch Raksa	Officer, DPWT	
Banteay	Members	Mr. Phang Dollar	Deputy Chief Officer, DPWT	
Meanchey		Mr. Lang Sophaek	Officer, DPWT	
(BMC)				
		-		

Project Organization Chart



Project Organization Chart



J1-3. Capacity Enhancement Plan (Work Breakdown Structure: WBS) and Procurement Plan

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Structure
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Activity		1.1 Analyze past projects current management in terms of ESC-GL	projects curr erms of ESC	1.1 Analyze past projects current tackling issues on EIA/EMP and ROW nanagement in terms of ESC-GL	on EIA/EI	MP and R(MC.		Purpose	Purpose of Capacity Enhancement	y Enhan	cement		
Relate	Related Output		n framework present situa	 Implementation framework for the project is strengthened based on past experiences and present situation on ESC and ROW management 	rengthene	ed based o	n past	- Enhnace analyzing	 Enhnace analytical thinking on ROW definition thtough analyzing basic knowledge and past experiences on ROW 	hinking on ledge and	ROW de	efinition tl eriences	htough on RO	>
rotecibal	rç	1.1 Based on the	JICA Guidel	1.1 Based on the JICA Guidelines for Environmental and Social Considerations IESC (2) Jessens Jeaned from past experience are propriet and current	ental and S	Social Con	siderations	- Enhance	- Enhance analytical thinking on EIA/EMP through	hinking on	EIA/EME	P through	ر ا	4
5	2	issues on ESC ar	nd ROW mai	(ESC-ScL), lessons learned from past experiences are organized and current issues on ESC and ROW management are analyzed	ss are orga lyzed	anized and	callelli	Guidelines	griatyzing present straggers on ESC based on one Guidelines for Environmental and Social Considerations	ıatıdırısı ımental ar	nd Social	Conside	rations	<u> </u>
Means of	s of	1.1.1 JICA Experi	t Report (Env	1.1.1 JICA Expert Report (Environmental Social consideration analysis)	considera	tion analys	sis)](ESC-GL).						
Verific	Verification	1.1.2 Relevant ma	aterials of TF	1.1.2 Relevant materials of TF members in charge	ge									
	2	Japanese Expert	Expert	Yamashita, Ito					Major	Major Products by the activity	by the ac	tivity		
Perso	Persons in	Local Staff	taff	Socheat				- JICA Exp	- JICA Expert Report					Г
ב פ פ פ	D	Cambodian Side	n Side	TF-Members				- Activity R	- Activity Record (Interview, Meeting)	rview, Mee	eting)			
/ / /	to co or	A Activity		20	2017			2018			2	2019		
\$	OIRS ds OI	Works as steps of Activity	Person in Charge	1 2 3 4 5 6	7 8 9	10 11 12	1 2 3 4	5 6 7 8	9 10 11 12	2 1 2 3	4 5	8 2 9	9 10 11 12	12
No.		Work	o la la		SHSHSHS	FSFSFSF	SFSFSFSF	SFSFSFS	FSFSFSF	SFSFSFS	SFSFSF	SFSFSF	SHSHS	FS
	Analyze F	Analyze ROW definition in Yamashita	Yamashita											
1.1(a)	Cambodi.	Cambodia based on past	TF-Member											
	of ESC													
	Analyze E	legal	Ito											
1.1(b)	tramewor	framework and past experiences in terms of	TF-Member											
	ESC													
			Yamashita											
1.1(c)	Draft JIC,	1.1(c) Draft JICA Expert Report	Ito											
	Give a pr	Give a presentation at the	Ito											
1.1(d)		1st Seminar in terms of Present EIA Process and												
	the Imple	the Implementation Issues												
Cap	acity En	Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement	n (B): Obs	ervation and E	:valuatic	on of Ca	pacity En	hanceme	Ħ					

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	1.1 Analyze past projects current fackling issues on FIA/FMP and ROW management in terms of FSC-GI
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Activity		1.1 Analyze past projects current tackling issues on EIA/EMP and ROW management in terms of ESC-GL
No.	Work	Record/Note of Observation on Capacity Enhancement
1.1(a)	Analyze ROW definition in Cambodia based on past lessons learned in terms of ESC	- TF Member learned principle structure of REG based on current needs on road environment in Cambodia.
1.1(b)	Analyze EIA related legal 1.1(b) framework and past experiences in terms of ESC	Analyze EIA related legal the MPWT relevant officials framework and past implementation issues of MPWT based on discussion and hearings to the MPWT relevant officials framework and past and past relevant officials are experiences in terms of on the 3rd Regular Technical Meeting with EIA/EMP Team of the TF. - Members from MOE, as observers, provided the latest situation on EIA at a meeting of TF
1.1(c)	1.1(c) Draft JICA Expert Report	 Ito analyzed EIA related legal framework and past implementation issues of MPWT based on discussion and hearings to the MPWT relevant officials Japanese expert team analyzed RAP related legal framework and past projects of MPWT with hearing from counterparts
1.1(d)	Give a presentation at the 1st Seminar in terms of Present EIA Process and the Implementation Issues	Give a presentation at the FOV the EIA/EMP part, the following presentation will be done on the 1st Seminar under supporting by Ito 1st Seminar in terms of 1 EIA General Process and the Implementation Issues of MPWT for EIA Process in Road Sector (by MPWT) the Implementation Issues

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Capacity Enhancement Plan (A): Work Breakdown Structure (WBS)
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Activity	,	1.2 Collect and ar	and analyze information on land management framework of land	ition on la	and me	ınag	eme	nt fr	ame	Wor	of li	and					_	- onno	Purpose of Capacity Enhancement	of C	aba	city	En	har)cer	mer	+			
		management system in Cambodia	tem in Cambo	dia														-		;	_		i							
Relate	Related Output	1. Implementation framework for the project is strengthened based on past	n framework fo	or the pro	ject is	strer)gth(enec	l bas	ed (on pe	ast		-	Enh	ance	an	alyti	- Enhance analytical thinking on ROW definition through	hink	ing	on F	Š	γ	lefir	itio	in th	Irou	gh	
	a Carpar	experiences and present situation on ESC and ROW management	present situat	on on ES	SC and	8	۳ ۸	ana	gem	eut				ă	nalyz	zing	pas	ic K	analyzing basic knowledge and past experiences on ROW	edg	ean	ğ	ast	exp	ĕrić	enc	es	Ä.	õ	_
		1.2 Based on the land management framework in Cambodia and other countries Compare laws of Cambodia, Japan and other countries	land manage	nent fran	nework	in C	Jam	odi	aan	d ot	Jer c	ount	tries	<u>.</u> .	Com	par	<u>а</u>	ws o	f Ca	mpc	dia	Ja	pan	ä	Б	othe	ر ا	òur	ıtrie	(0
Indicator	or	lessons learned from past experiences on ROW management are organized and to extract tasks for Cambodia	rom past expe	riences o	on RO	Ř V	anaç	eme	ent a	re o	rgan	ized	and	<u>유</u>	ext	ract	tas	ks fc	Š	ğ	odia									
		current issues are analyzed	e analyzed											<u> </u>	Crea	ate a	E I	tho	- Create a method of land management system based on	and	ma	nag	em	ent	sys	sten	n be	sec	P O	
Means of	of	1.2.1 JICA Expert	Expert Report (ROW management analysis)	/ manag	ement	anal	ysis)	_						₽	the actual situation	itual	sitr	natio	Ĕ											
Verification	ation	1.2.2 Relevant materials of TF members in charge	aterials of TF	nembers	s in che	arge																								
di odogod	<u></u>	Japanese Expert		Nara														Σ	Major Products by the activity	Pro	duct	s by	v t	e a	ctiv	ity				
	<u> </u>	Local Staff		Socheat										Ĺ	- JICA Expert Report	/ Ex	pert	Rep	20rt											
200	D	Cambodian Side		TF-Members	ers									È	Acti	ity F	Sec	ord	- Activity Record (Interview, Meeting)	<u>S</u>	<u>×</u>	1eet	ing	_						
7	70 00 071	On of Activity				2017	_								2018	8									2019	6				
))	JIKS AS OU	Works as steps of Activity	rerson in Charge	1 2 3	4 5	6 7	8	6	10 11	1 12	_	2 3	4	2	9	2 8	6	10 11	111	12 1	2	3	4	2	9	7 (8	9 10) 11	12
No.		Work		<u> </u>	FSFSF	SF	SFS	FSF	S	SFS	FSF	SF	SFS	FSI	FSF	SF	SFS	E S	FSF	SF	SFS	В	FSF	-SF	-SF	SF	SF	SF	SF	FS
	Collect an	Collect and analyze	Nara																											
1.2(a)	informatic	$\left \frac{1.2(a)}{management framework in} \right $	TF-Member		E		Ē			Ē						E		E	Ē			E	Ħ			E				
	Cambodia	а																												
	Collect ar		Nara																											
1.2(b)	Informatic	1.2(b) Information on land management framework in	TF-Member																	E										
	other Countries	untries																												
			Nara																											
1.3(c)	Draft JIC/	1.3(c) Draft JICA Expert Report																												
		177	Nara																											
1.4(d)	Joive a pro 1st Semir	1.4(d) 1st Seminor																												

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Activity	112 Collect	and analyze information on land management framework of land management system in Cambodia
8	Work	
1.2(a)	Collect and analyze information on land management framework in Cambodia	Collect and analyze - Collected official legal documents on land management framework in Cambodia information on land - Analyzed road width and local life in Cambodia (with survey of ROW management, illegal encroachment and permission for management framework in temporary use of ROW, based on the results of site visit of national roads)
1.2(b)	Collect and analyze information on land management framework in other Countries	- Collected analysed official legal documents on land management framework in Japan and other countries
1.3(c)	1.3(c) Draft JICA Expert Report - Report was drafted	. Report was drafted
1.4(d)	Give a presentation at the 1.4(d)	- Collect Japanese cases of ROW management and create materials

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Activity		institutional fram	1.3 Conduct institutional framework analysis for MPWT	Purpose of Capacity Enhancement
Relate	Related Output experiences	1. Implementation framework for experiences and present situation	the project is strengthened based on past on ESC and ROW management	The purpose of the activity is to find out suitable interventions in the project therefore N/A.
Indicator		ıal framework an	1.3 Institutional framework and responsibilities in MPWT are examined	
Means of Verification		xpert Report (Ins	1.3.1 JICA Expert Report (Institutional analysis) 1.3.2 Relevant materials of TF members in charge	
Dorcone in		Japanese Expert	Mizuyori	Major Products by the activity
Charge		Local Staff		- JICA Expert Report
O I KI BY		Cambodian Side	TF-Members	- Activity Record (Interview, Meeting)
W	Works as Steps of Activity		2017	2018 2019 2019 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
Š.	Work	In Charge	S	8
		Mizuyori		
1.3(a)	1.3(a) Interview to relevant	TF-Member		
	20 miles of leienship	Mizuyori		
1.3(b)	Collect Official documents on institutional framework	TF-Member		
		Mizuyori		
1.3(c)	Draft JICA Expert Report	Į,		
Capa	city Enhancement	Plan (B): 0b	Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement	ancement
Activity		institutional fram		Recorder Mizuyori
No.	Work	Record/Note of	e of Observation on Capacity Enhancement	
1.3(a)	1.3(a) Interview to relevant departments	Interviews were	vere conducted with ICD, RID and DoP officials	
1.3(b)	Collect official documents on institutional framework	nts Legal document	nents as to the mandates and the scope of duties are gathered and analyzed	gathered and analyzed
1.3(c)	1.3(c) Draft JICA Expert Report		Draft JICA Expert Report is prepared and submitted to the Team Leader (April and August 2017)	Leader (April and August 2017)

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Activity	1.4 Conduct a ne	uct a needs assessment orocurement plan	1.4 Conduct a needs assessment for training and develop capacity enhancement plan and procurement plan	Purpose of Capacity Enhancement
Related Output		on framework for present situation	 Implementation framework for the project is strengthened based on past experiences and present situation on ESC and ROW management 	 Make capacity enhancement plan and procurement plan and decide on how to conduct the implementation of the
Indicator	1.4 Capacity enh training needs as	nancement plan a	ed through	plans
Means of Verification		1.4.1 JICA Expert Report (Needs analysis) 1.4.2 Capacity enhancement plan 1.4.3 Procurement plan	analysis)	
	Japanese Expert		Tsuchida, Nakayama, Nishio, Kumagai, Kiyota	Major Products by the activity
Persons in	in Local Staff		Socheat	- JICA Expert Report
<u> </u>	Cambodian Side		TF-Members	- Procurement Plan
Mork	Ctops of Activity	00000	2017	2018 2019
2000	Works as Steps of Activity	in Charge	2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5	5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	Work	\neg	FS	FS
Ċ		Nakayama		
1.4(a) Fr	1.4(a) Frepare Capacity Enhancement Plan	Nishio		
i		TF-Member		
Ŗ í	Prepare Training Plan	Nakayama		
1.4(b) C	1.4(b) (Training in Japan, 3rd Country Technical	Nishio		
ă	Exchange)	TF-Member		
		Tsuchida		
1.4(c) Pr	1.4(c) Prepare procurement plan	nt plan Kumagai		
		Kiyota		
Ċ	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Nakayama		
1.4(d) GI	1.4(d) 1st Seminar	Tsuchida		

Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement

Activity	7.4 Conduct	a needs assessment for training and develop capacity enhancement plan and procurement plan Recordel Nakayama
No.	Work	Record/Note of Observation on Capacity Enhancement
1.4(a)	Prepare Capacity 1.4(a) Enhancement Plan	WBS was prepared for capacity enhancement
1.4(b)	Prepare Training Plan (Training in Japan, 3rd Country Technical Exchange)	Overseas training plan was prepared for 3 times of Training in Japan and 3rd Country Technical Exchange
1.4(c)	1.4(c) Prepare procurement plan	Procurement plan was prepared in accordance to the activity planning and some items such as drone are added to the initial planning.
1.4(d)	1.4(d) Give a presentation at the 1st Seminar	The TF members gave presentation at the 1st seminar.

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Activity		scuss the	1.5 Discuss the TF framework		Purpose of Capacity Enhancement
Relate	Related Output experi	ences and	n framework present situa	 Implementation framework for the project is strengthened based on past experiences and present situation on ESC and ROW management 	- Strengthen the implementation framework and structure for the Project based on past experiences and present
Indicator		s an implen	nentation stru	1.5 As an implementation structure of the project, TF is established	situation on ESC and ROW management
Means of Verification		s an implen	nentation stru	1.5 As an implementation structure of the project, TF is established	
Doreone in	i.	Japanese Expert	Expert	Tsuchida, Kumagai	Major Products by the activity
Charge		Local Staff	staff	Socheat	- Activity Record (Interview, Meeting)
)		Cambodian Side	in Side	TF-Members	ember List
M	Works as Steps of Activity	Activity	Person	2017 1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 9	2018 5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	Work		In Charge	FISESFISESFISESFISESFISESFISESFISESFISE	FSFSFSFSF
	:		Tsuchida		
1.5(a)	1.5(a) Propose ideal TF structure TF-Member	F structure	TF-Member		
	Coordinate relevant	vant	Kumagai		
1.5(b)	nominating and selecting TF Members	selecting	TF-Member		
	Coordinate relevant	/ant	Kumagai		
1.5(c)	departments for		TF-Member		
-	nominating and selecting TF Advisors and	selecting 1			
	L H		Tsuchida		
1.5(d)	1.5(d) JCC	nework at	TF-Member		
Сара	scity Enhance	ment Pla	an (B): Obs	Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement	
Activity		scnss the	1.5 Discuss the TF framework		Recorder Tsuchida
No.	Work		Record/Note	Record/Note of Observation on Capacity Enhancement	
1.5(a)	1.5(a) Propose ideal TF structure	F structure	- TF Member - Members fr	- TF Member learnt principle structure of REG based on current needs on road environment in Cambodia - Members from MOE, as observers, provided the latest situation on EIA at a meeting of TF	needs on road environment in Cambodia n on EIA at a meeting of TF
1.5(b)		vant MPWT for selecting	-Members to	-Members to be included in the project were nominated	
1.5(c)	Coordinate relevant ministries and departments for nominating and selecting TF Advisors and	/ant selecting	-Members to	-Members to be included in the project were nominated	
1.5(d)	(1.5(d) Confirm TF Framework at JCC	nework at		-Members to be included in the project were confirmed and approved	oved

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Activity	ity	2.1 Conduct training		on ESC of development partners (DPs)	Purpose of Capacity Enhancement
Relati	Related Output	2. Implementation (EIA) and Enviror	ก framework เ กmental Manย	2. Implementation framework of EC related to Environmental Impact Assessment (EIA) and Environmental Management Plan (EMP) is strengthened	
Indicator	ator	2.1 Concept of E	C and its imp	2.1 Concept of EC and its implementation process are understood	Team of the TF. - Enhance understandings for EIA/EMP Process and the
Means of Verification	. uc	2.1.1 Training records 2.1.2 Capacity Assessment check list	cords ssessment ch	eck list	Implementation Isseus in Road Sector through the seriies of the Regular Technical Meetings with EIA,EMP Team of the TF.
	2.2	Japanese Expert		lto	Major Products by the activity
Perso	Persons In	Local Staff		Socheat	- Training materials and records
	e6	Cambodian Side			city assessment results
3	Vorks as Ste	Works as Steps of Activity	Person -	2017	2018 2019 5 6 7 8 9 10 11 11 1 2 1 2 1 4 5 6 7 8 9 10 11 11 12
Š.		Work	- in Charge		
	Confirm the	Confirm the EIA/EMP	tl p		
2.1(a)		Process and the Implemantaion Issues for	TF-Member		
	Road Sec	Road Sector in Cambodia			
	Conduct to Technical	Conduct the Regular Technical Meetings with	Ito (support)		
2.1(b)	(EIA/EMP	2.1(b) EIA/EMP Team of TF for	TF-Member		
	understan	understandings of the Concepts of EC by DPs			
	Give a pre	Give a presentation on	lto (support)		
2.1(c)) MPWT for	2.1(c) MPWT for EIA Process in	TF-Member		
	Road Sec	Road Sector at 1st			
	Seminior				
Cap	ity Enh	Capacity Enhancement Plan		(B): Observation and Evaluation of Capacity Enhancement	
Activity		2.1 Conduct train	ning on ESC c	 2.1 Conduct training on ESC of development partners (DPs) 	Recorder Ito
8		Work	Record/Note	Record/Note of Observation on Capacity Enhancement	
2.1(a)	Confirm the Process the Road Sec	Confirm the EIA/EMP 2.1(a) Process the Issues for Road Sector in Cambodia		- TF Member (especially Mr. Srey Vireak, Mr. Vandy Reagan) learned principle structure of road environment in Cambodia. - Members from MOE, as observers, provided the latest situation on EIA at a meeting of TF	- TF Member (especially Mr. Srey Vireak, Mr. Vandy Reagan) learned principle structure of REG based on current needs on road environment in Cambodia. - Members from MOE, as observers, provided the latest situation on EIA at a meeting of TF
2.1(b)	Conduct t. Technical) EIA/EMP understan Concepts	Conduct the Regular Technical Meetings with EIA/EMP Team of TF for understandings of the Concepts of EC by DPs	- TF Member EIA/EMP rela - It has been the concepts	 TF Members are conducted a Capacity Assessment on 31 Marc EIA/EMP related tachnical and management knowledge/skills. It has been conducted two Regular EIA-EMP TF techniical mee the concepts of EC by DPs. 	- TF Members are conducted a Capacity Assessment on 31 March, 2017, which Ito prepared, for the TF members for EIA/EMP related tachnical and management knowledge/skills. - It has been conducted two Regular EIA-EMP TF techniical meetings from the middle to end of April, 2017 to understand the concepts of EC by DPs.
2.1(c)	Give a presentation Tasks and the issue MPWT for EIA Proc Road Sector at 1st Seminior	Give a presentation on Tasks and the issues of MPWT for EIA Process in Road Sector at 1st Seminior	- Mr. Srey Vir Seminior	reak presented on Tasks and the Implementation iss	Ir. Srey Vireak presented on Tasks and the Implementation issues of MPWT for EIA Process in Road Sector in 1st minior

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Activity	2.2 Discuss doci authorization	umentation le	2.2 Discuss documentation level of REG (EIA and EMP) and confirm process of authorization	Purpose of Capacity Enhancement
Related Output	Output Assessment (EIA)		framework of EC related to Environmental Impact and Environmental Management Plan (EMP) is strengthened	
Indicator	2.2 Authorizing I	level of REG s	2.2 Authorizing level of REG as an official document is confirmed	 Enhance implementation knowledge/skills for the REG authorization through the meetings with relevant key
Means of Verification	. uc	f JCC scord of REG a	2.2.1 Minutes of JCC 2.2.2 Meeting record of REG authorization process	persons.
3	Japanese Expert	Expert	lto	Major Products by the activity
Charge		Staff	Socheat	- Activity Record (Interview, Meeting)
ا ا ا ا	Cambodian	an Side	TF-Members	,
Work	Works as Steps of Activity	Person	2017	2018 5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	Work		######################################	SF
<u></u> გ	Confirm document level	Ito		
2.2(a) an	2.2(a) and the period of REG for	TF-Member		
an	authorization			
1	1	lto		
$ 2.2(b) _{AU}^{Pr}$	Prepare KEG authorization schedule	TF-Member		
3				
ర	Confirm authorization	lto		
2.2(c) pro	process of the REG as MPWT's prakas or	TF-Member		
de	decision			
Capaci	Capacity Ennancement Plan	an (B): Obs	1 (B): Observation and Evaluation of Capacity Ennancement	_
Activity	2.2 Discuss doc	umentation le	2.2 Discuss documentation level of KEG (EIA and EMP) and confirm process of authorization	authorization
No.	VV OFK	Record/Note	record/Note of Observation on Capacity Ennancement	
2.2(a) an	Confirm document level 2.2(a) and the period of REG for authorization	- Team Lead Meeting.	ler and Ito confirmed the document level of the RE	Team Leader and Ito confirmed the document level of the REG to H.E. Chankosal at previous meeting and 1st JCC Aeeting.
2.2(b) Pr	2.2(b) Prepared authorozation schedule	- Ito prepare	Ito prepared authorozation schedule.	
2.2(c) Produce Droduce Droduce	Confirm authorization process of the REG as MPWT's prakas or decision	- Ito conduct	ed meetings with the Project Director, Project Mans	Ito conducted meetings with the Project Director, Project Manager, and realted 3DGs of General Department of MPWT

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Activity		2.3 Plan and conduct trair	duct training	ning in Japan and third countries	Purpose of Capacity Enhancement
Relate	Related Output	 Implementation framev (EIA) and Environmental 		vork of EC related to Environmental Impact Assessment - I Management Plan (EMP) is strengthened	- Enhance general capacity for implementing EIA and EMP procedures by discussing with the advance project in
Indicator		2.3 Lessons lear	ned on EC in	REG development	Myanmer
Means of Verification		2.3.1 Relevant m 2.3.2 Relevant m 2.3.3 Records of	naterials of tra naterials of thi Training and	2.3.1 Relevant materials of training courses in Japan2.3.2 Relevant materials of third country technical exchanges2.3.3 Records of Training and seminar in Cambodia	
,		Japanese Expert	Expert	Nakayama, Nishio, Tsuchida, Yamashita	Major Products by the activity
Persons In	III SIII	Local Staff	Staff	Socheat -	- Activity Record (Interview, Meeting)
<u> </u>	ם	Cambodian Side	ın Side	TF-Members -	- Training Report
Š	orks as Ster	Works as Steps of Activity	Person	2017 1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5	2018 2019 2019 2019 2019 2019 2019 2019 2019
No.		Work	In Charge	FISHSFISHSFISHSFISHSFISHSFISHSFISHSFISH	FISESFISESFISESFISESFISESFISESFISESFISE
	H		Nakayama		
2.3(a)	Plan Traini Japan	2.3(a) Han Training Course in Japan	Nishio		
			TF-Member		
	2		Nakayama		
2.3(b)	Flan 3rd Country Technical Exchange	ountry Exchange	Yamashita		
			TF-Member		
			Nishio, Ito		
2.3(c)	2.3(c) Conduct Trainings	rainings	Tsuchida		
			Yamashita		
		0 1 + 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Ito		
2.3(d)	3rd Seminar	Give a presentation at the 3rd Seminar	TF-Member		
	Canacity Enh	Enhancement Dlan (B):		Observation and Evaluation of Canacity Enhancement	
Activity		2.3 Plan and con		2.3 Plan and conduct training in Japan and third countries	Recorder Nakayama
No.		Work	Record/Note	Note of Observation on Capacity Enhancement	
2.3(a)		Plan Training Course in Japan	- Program of - Logistics fo	- Program of the Training in Japan was planned - Logistics for the Training in Japan was conducted	
2.3(b)	Plan 3rd Country Technical Exchange	ountry Exchange	- Program of - Logixtics fo	- Program of the 3rd Country Technical Exchange was planned - Logixtics for the 3rd Country Technical Exchange was conducted	
2.3(c)	Conduct Trainings	rainings	- Training in - 3rd Country	- Training in Japan was implemented (June 13-22, 2017) - 3rd Country Technical Exchange was implemented in Myanmar (October 24-28, 2017)	October 24-28, 2017)
2.3(d)		Give a presentation at the 3rd Seminar	Presentation	Presentation about Training in Japan was given by Mr. Vireak, DOP	Δ.

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Activity		2.4 Develop REG	(J		Purpose of Capacity Enhancement
Relate	Related Output	2. Implementation (EIA) and Enviror	n framework nmental Man	2. Implementation framework of EC related to Environmental Impact Assessment (EIA) and Environmental Management Plan (EMP) is strengthened	- Enhance Implementation skills for EIA/EMP Process based on relevant technical knowledge through the series of the
Indicator		2.4 REG is developed and authorized	oped and aut	thorized	Regular Technical Meetings for preparation of the Road Environmental Guideline (REG)
Means of Verification		2.4.1 REG Development Plan 2.4.2 Meeting record of REG development 2.4.3 Draffed REG	opment Plan	development	 Enhance Operation skils for more appropriate EIA/EMP process in Road Sector through applying the REG.
		Japanese Expert	Expert	Ito	Major Products by the activity
Charge	Ξ _Φ	Local Staff	taff	Socheat	- Training Materials and Records
		Cambodian Side	n Side	I F-Members	אבט, andrinalized אבט
Š	orks as Ste	Works as Steps of Activity	Person	2017	2018 5 6 7 8 9 10 11 12 1 2 3 4 1 5 6 7 1 8 9 10 11 12
S		Work	ın Charge	FISESFISESFISES	FISFISFISFISFISFISFISFISFISFISFISFISFISF
2.4(a)	Prepare REG Development Plan	EG ent Plan	Ito TF-Member		
	Conduct the Technical I	Conduct the Regular Technical Meetings with	lto		
2.4(b)		the EIA/EMP members of the TF for preparation of	TF-Member		
	The REG	;	<u>\$</u>		
2.4(c)	Give a pre Main Cont	Give a presentation on Main Contents off the Draft			
	REG at the	REG at the 2nd Seminar			
2.4(d)	Finalize ar	Finalize and Authorize of	Ito support TF-Member		
)		noddns		
2.4(e)		Consider the REG for actual operation for a	Ito TF-Member		
Ì	certain prroject	oject			
Capa	city Enh	ancement Pla	an (B): Obs	Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement	
Activity		2.4 Develop REG	G. Doggraf/Nioto	Docord/Notes of Observation on Oseacity Enhancement	Recorder Ito
NO.		WOIR	Record/Note	s of Observation on Capacity Emiancement	
2.4(a)	Prepare REG Development Plan	EG ent Plan	- Ito prepare	- Ito prepared REG Development Plan	
2.4(b)		Conduct the Regular Technical Meetings with the EIA/EMP members of the TF for preparation of the REG	- It has been conducted prepare the draft REG.	n conducted total 14 regular EIA-EMP TF techniical m draft REG.	- It has been conducted total 14 regular EIA-EMP TF techniical meetings from the end of April, 2017 to 1st Feb, 2018 to prepare the draft REG.
2.4(c)		Give a presentation on Main Contents off the Draft REG at the 2nd Seminar	- The main c	contents and detail contents of the draft REG are pres	Give a presentation on Main Contents and detail contents of the draft REG are presented on 2nd JCC Meeting and 3rd Seminar respectly. REG at the 2nd Seminar
2.4(d)		Finalize and Authorize of REG	- ito and TF	- ito and TF members finalized the REG	
2.4(e)	Consider the RE actual operation certain prroject	Consider the REG for 2.4(e) actual operation for a certain prroject	- a project w	- a project was monitored using the produced REG in the project	

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Activity	3.1 Discuss Dev	Discuss Development Plan of tentative RMM, tentative RMD	Discuss Development Plan of draft RMS (consists of draft RMG, draft RMS-tentative RMM, tentative RMD)	Purpose of Capacity Enhancement
Related Output		n framework of trengthened	3. Implementation framework of Social Considerations (SC) related to ROW management is strengthened	- Enhance planning and proposal capacity on ROW mangement through discussions on CSI and IEP
Indicator	3.1 Current situation of R of draft RMS is prepared	tion of ROW mare repared	3.1 Current situation of ROW management is confirmed and Development Plan of draft RMS is prepared	
Means of Verification	3.1.1 Development Plan of draft RMS 3.1.2 Meeting record of draft RMS development	nt Plan of draft	RMS IS development	
	Japanese Expert		Yamashita, Tsuchida, Kiyota, Nara	Major Products by the activity
Persons In	Local Staff		Socheat	- Activity Record (Interview, Meeting)
Charge	Cambodian Side		TF-Members	- RMS Development Plan
Morks of S	tope of Activity	200	2017	2018 2019
WOIRS ds O	Works as steps of Activity	rerson in Chargo	2 3 4 5 6 7 8 9 10 11 12 1 2 3 4	5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	Work		<u> </u>	TSTSTSTSTSTSTSTSTSTSTSTSTSTSTSTSTSTSTS
		Tsuchida		
Discuss	CSI Procedures /	Yamashita		
3.1(a) Metodolc	3.1(a) Metodology	Kiyota		
	,	Nara		
		TF-Member		
		Tsuchida		
Displies	IED Droced ires /	Yamashita		
3.1(b) Mothodo	3.1(b) Mothodology	Kiyota		
)	Nara		
		TF-Member		
		Tsuchida		
Drenare	Development	Yamashita		
3.1(c) Plan of draft PMS	Total DMC	Kiyota		
5	מונ ואונס	Nara		
		TF-Member		
		Tsuchida		
SilosiC	Table of Contents	Yamashita		
3.1(d) Clacks I able		Kiyota		
5		Nara		
		TF-Member		
Capacity En	hancement Pla	an (B): Obse	Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement	hancement

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Activity		3.1 Discuss Development Plan of draft RMS (consists of draft RMG, draft RMS-TP, tentative RMM, tentative RMD) Recordel Nara
No.	Work	Record/Note of Observation on Capacity Enhancement
3.1(a)	3.1(a) Discuss CSI Procedures / Metodology	- TF Member (especially Mr. Samnang) learned principle structure of CSI based on current needs on ROW management
3.1(b)	Discuss IEP Procedures / Methodology	3.1(b) Discuss IEP Procedures / TF member discussed multi-approaches including land registration, construction regulation, etc. through TF meeting, Methodology training in Japan, and etc.
3.1(c)	3.1(c) Prepare Development Plan of draft RMS	- TF member discussed rough schedule of RMS preparation - Examined current ROW management for national roads and proposed ideas about specification of road planned areas for ROW management in the future
3.1(d)	3.1(d) Discuss Table of Contents of RMG	Contents - TF member discussed table of contents based on both Japanese experts recommendation and MPWT's needs

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Activity		3.2 Discuss docu	umentation le	3.2 Discuss documentation level of RMG and process of authrization	Purpose of Capacity Enhancement
Related	Related Output	3. Implementation framework management is strengthened	on framework strengthened	of Social Considerations (SC) related to ROW	- Enhance coordination capacity on documentation regarding ROW management
Indicator		3.2 Authorizing level of ROW Management official document is confirmed	evel of ROW t is confirmed	Management Guidelines (RMG) of RMS as an	
Means of		3.2.1 Minutes of JCC	CC		
Verification		3.2.2 Meeting red	cord of RMG	3.2.2 Meeting record of RMG authorization process	
		Japanese Expert	Expert	Yamashita, Tsuchida	Major Products by the activity
Persons III		Local Staff	Staff	Socheat	- Activity Record (Interview, Meeting)
ב פ ט)	Cambodian Side	an Side	TF-Members	
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>	orks as ofe	Works as steps of Activity	Person in Chargo	1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5	5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.		Work		FS	<u>FSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFS</u>
		Confirm document level of			
3.2(a)		RMG for authorization			
			I F-Member		
	Prepare RMG	טאַ	Yamashita		
3.2(b)	a ithorizati	anthorization schodule	Tsuchida		
	מחווטוולמו	ion scriedare	TF-Member		
Capa	city Enh	Capacity Enhancement Plan (B): Observation a	an (B): Ob	servation and Evaluation of Capacity Enhancement	nancement
Activity		3.2 Discuss docu	umentation le	3.2 Discuss documentation level of RMG and process of authrization	Recorder Yamashita
No.		Work	Record/Note	Record/Note of Observation on Capacity Enhancement	
		1000 to 1000			
3.2(a)	RMG for a	RMG for authorization		- TF Member discussed suitable level of document and temporary set as Prakas (or Decision)	y set as Prakas (or Decision)
3.2(b)	Prepare R authorizati	3.2(b) Prepare RMG authorization schedule	- TF Membe (wtihout con	 TF Member discussed authorization process of Praks and Decis (wtihout concrete schedule) 	- TF Member discussed authorization process of Praks and Decision based on past cases preparing guidelines in MPWT (wtihout concrete schedule)
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Relate				Illedai Encroachment Prevention (IEP)	
i c	Related Output mar	 Implementation framework management is strengthened 	on framework of strengthened	of Social Considerations (SC) related to ROW	- Enhance capacity of ROW management through discussion on RMG and the Pilot Project selection
Indicator		3.3 Draft RMG is prepared	prepared		
Means of Verificatio	LI LI	.1 Meeting R€ .2 Draft RMG	scord of draft I	3.3.1 Meeting Record of draft RMG preparation 3.3.2 Draft RMG	
Perso	Persons in	Japanese Expert		suchida, Yamashita, Ochi, Nara, Watson	Major Products by the activity
Charge]e	Local Staff		Socheat	- Activity Record (Interview, Meeting) - Draft RMG
		Callibodia		3012	2040 2040
>	Works as Steps of Activity	of Activity	Person	1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5	
No	Work	ork		FSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFS	<u> </u>
()	Prepare Part 1 (CSI) of	1 (CSI) of	da shita		
3.3(a)	Draft RMG		Kıyota Nara		
			TF-Member		
3.3(h)	Discsuss measures to	isures to	I suchida Yamashita		
))	obtain baselin	e data	Kiyota TF-Member		
			Tsuchida		
í	Give a presentation at the	tation at the	Yamashita		
3.3(c)			Kiyota		
			Nara TF-Member		
			Tsuchida		
3.3(d)	Discuss Pilot Project and	Project and	Yamashita		
	PIF Member		Nara TE-Member		
			Tsuchida		
3.3(e)	Give a presentation at the	tation at the	Yamashita Kiyota		
2	3rd Seminor		Nara		
}	Scity Enhang	old thomas	TF-Member	TF-Member	
Activity	, , , , , , , , , , , , , , , , , , ,	Prepare draft	t RMG; Part 1.	3.3 Prepare draft RMG; Part 1: Current Status Identification (CSI) and Part 2: Illegal Encroachment Prevention (IEP)	I Encroachment Prevention (IEP) Recorder Nara
Š.	Work	ırk	Record/Note	Record/Note of Observation on Capacity Enhancement	
3.3(a)	Prepare Part 1 (CSI) of Draft RMG	1 (CSI) of	- Process of monitor in ac	 Process of conducting CSI was discussed and elaborated. Through the activities the TF members learnt the items to monitor in accordance to the governmental regulations and legal documents. 	ugh the activities the TF members learnt the items to documents.
3.3(b)	Discsuss measures to obtain baseline data	ssures to e data	- The discus: well as the a	- The discussions were held at the TF meetings to decide how to one well as the application for a flight permission.	- The discussions were held at the TF meetings to decide how to obtain data and drone flight schedule were discussed as well as the application for a flight permission.
3.3(c)	Give a presentation at the 1st Seminar	itation at the		- a presentation was made by TF members on the results of the a make use of the information.	- a presentation was made by TF members on the results of the aerial photographing of the area using a drone and how to make use of the information.
3.3(d)	Discuss Pilot Project and PTF Member	Project and	- Details of a contractors w	- Details of a pilot project were discussed as to the locations and an approval process, hiring necessary workers and contractors with the TF members.	an approval process, hiring necessary workers and
3.3(e)	Give a presentation at the 3rd Seminor	itation at the	- Introduced the activities	management plans and procedures of PCM in Japans to prevent illegal encroachment	- Introduced management plans and procedures of PCM in Japan as a reference for PCM implemented by MPWT as one of the activities to prevent illegal encroachment

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Activity	,	3 4 Prepare draft RMS-TP	+ RMS-TP		Purpose of Capacity Enhancement
Relate	Related Output	3. Implementation framework of management is strengthened	n framework strengthened	of Social Considerations (SC) related to ROW	Discuss and formulate a training program and decide on logistics how to conduct the implementation of training. This
Indicator	or	3.4 Draft RMS Tr	raining Plan (3.4 Draft RMS Training Plan (RMS-TP) is prepared	is enhance capacity of coordination capacity among the MPWT and provincial and/or DPWT to conduct field works.
Means of Verification	of ation	3.4.1 Meeting Record of draft RI 3.4.2 Draft RMS-TP	ecord of draft	RMS-TP preparation	
ſ		Japanese Expert	Expert	Kiyota, Tsuchida, Yamashita, Mizuyori,	Major Products by the activity
Persons in	us เ	Local Staff	staff	Socheat	- Activity Record (Interview, Meeting)
Clarge	1)	Cambodian Side	ın Side	TF-Members	- Draft RMS-TP
M	orks as Ste	Works as Stens of Activity	Percon	2017	2018 2019
No.		Work	in Charge	1	2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12 8 1 1 2 3 4 5 6 7 8 9 10 11 12 8 1 3 4 4 5 6 7 8 9 10 11 12 8 1 4 5 6 7 8 9 10 11 12 8 9 10 11 12 1 2 8 9 10 11 12 1 2 3 4 6 7 8 9 10 11 12 1 2 3 4 6 7 8 9 10 11 11 12 1 1 10 11 11 12<
			Tsuchida		
	Discriss	ontents of	Yamashita		
3.4(a)	training	3.4(a) training	Kiyota		
			Mizuyori		
			RF-Member		
			Tsuchida		
	Discuss #	l odistics of	Yamashita		
3.4(b)	training	3.4(b) training	Kiyota		
			Mizuyori		
			RF-Member		
			Tsuchida		
			Yamashita		
3.4(c)	Prepare L	3.4(c) Prepare Draft RMS-TP	Kiyota		
			Mizuyori		
			RF-Member		
Capa	city Enh	nancement Pla	an (B): Ob	Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement	lancement
Activity	,	3.4 Prepare draft RMS-TP	t RMS-TP		Recorder Kiyota
No.		Work	Record/Note	Record/Note of Observation on Capacity Enhancement	
3.4(a)	Discuss the training	3.4(a) Discuss the contents of training	- TF Members		discussed about the contents of the training based on current needs on road environment in Cambodia
3.4(b)	Discuss the training	3.4(b) Discuss the logistics of training	- Japanese exp coordinated an	experts prepared for the logistics of training. TF men an approval process for the ministry.	- Japanese experts prepared for the logistics of training. TF memers arranged necessary documents from the MPWT and coordinated an approval process for the ministry.

- the plan was documented and a draft was discussed. The plan would be adjusted in the course of implementation.

3.4(c) Prepare Draft RMS-TP

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Activity	×	3.5 Prepare tentative RMM and tentative RMD	ative RMM an	d tentative RMD	Purpose of Capacity Enhancement
Relate	Related Output	3. Implementation framework management is strengthened	on framework strengthened	of Social Considerations (SC) related to ROW	To enhance the capacity of current situation identification through developping and learning about RMM and MMD
Indicator	tor	3.5 Tentative ROW Managemed Database (RMD) are prepared	W Managem) are prepared	3.5 Tentative ROW Management Map (RMM) and tentative ROW Management Database (RMD) are prepared	
Means of Verification	s of ation	3.5.1 Meeting Record of tentati 3.5.2 Meeting Record of tentati 3.5.3 Tentative RMM and RMD	ecord of tentatecord of tentatecord of tentatecord SMM and RME	3.5.1 Meeting Record of tentative RMM preparation 3.5.2 Meeting Record of tentative RMD preparation 3.5.3 Tentative RMM and RMD	
		Japanese Expert	Expert	Ochi, Watson, Kiyota, Tsuchida, Yamashita, Nara	Major Products by the activity
Persons in	us in	Local Staff	Staff	Socheat	- Activity Record (Interview, Meeting)
2 a g	ט	Cambodian Side	an Side	TF-Members	- Draft RMM and RMD
7/4/	Orly on Oth	ope of Activity	2000	2017	2018 2019
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No.		Work		<u>FSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFSFS</u>	FS
			Ochi		
25(2)	Dranara T	3 5(a) Prepare Tentative BMM	Watson		
J. J. (a)	ובאשום	פוומוואם ואוואו	Kumagai		
			TF-Member		
			Ochi		
2 5(h)	Dropore T	3 5/h) Drenare Tentative DMD	Watson		
J. J. D.	ובאשום	מוומוועם ואווח	Kumagai		
			TF-Member		
	Give a pre	Give a presentation of the	Kumagai		
3.5(c)		האביווי של נוופ	TF-Member		
		<u> </u>			
Capa	acity Enh	Capacity Enhancement Plan (B): Observation	an (B): Obs	servation and Evaluation of Capacity Enhancement	nancement
Activity	y	3.5 Prepare tentative RMM and tentative RMD	ative RMM an	d tentative RMD	Recorder Kiyota
No.		Work	Record/Note	Record/Note of Observation on Capacity Enhancement	
3.5(a)	Prepare T	3.5(a) Prepare Tentative RMM	- Concepts of RMM and technologies, how to use	f RMM and RMD were discussed and planned. Exte , how to use the informaiton and so on were held as	- Concepts of RMM and RMD were discussed and planned. Extensive discussions as to conceptualisation of type of mapping technologies, how to use the informaiton and so on were held as well as technical possibilities that are feasible and affordable.
3.5(b)	Prepare T	3.5(b) Prepare Tentative RMD	- Concepts of RMM and database needs, how to affordable.		RMD were discussed and planned. Extensive discussions as to conceptualisation of mapping, use the informaiton and so on were held as well as technical possibilities that are feasible and
3.5(c)		Give a presentation at the 3rd Seminor	- A final prod	- A final product was presented and explained about the specifications by the TF members	ations by the TF members

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Activity	>	3.6 Plan and con	duct training	3.6 Plan and conduct training in Japan and third countries	ıtries				Purpose of Capacity Enhancement	e of C	apacity	/ Enha	ancen	nent		
Relate	Related Output	3. Implementation framework management is strengthened	n framework trengthened	3. Implementation framework of Social Considerations (SC) related to ROW management is strengthened	ıs (SC) related	to ROW	- Ent	- Enhance general capacity and specific themes for ROW management through good practices in other countries	neral c	apacit Ih goo	y and s	specifi ices ir	c thei	mes f	or RO	≥
Indicator	tor	3.6 Lessons learned on SC through training reflected to RMS discussion	ned on SC the		n other countries and Cambodia are	Cambodia are		ı	1	1						
Means of Verification	s of ation	3.6.1 Relevant materials of training courses 3.6.2 Relevant materials of third country tech 3.6.3 Records of Training and seminar in Co.	aterials of thi	3.6.1 Relevant materials of training courses in Japan 3.6.2 Relevant materials of third country technical exchanges 3.6.3 Records of Training and seminar in Cambodia	changes		1									
		Japanese Expert	Expert	Nakayama, Nishio, Tsuchida, Yamashita	uchida, Yama	shita			Majo	or Proc	Major Products by the activity	y the	activit	 		
Persons In	ul Sr	Local Staff	taff	Socheat			- Act	- Activity Record (Interview, Meeting)	ord (In	erviev	, Mee	(jug)				
C a Un	ט	Cambodian Side	n Side	TF-Members			T-Tra	- Training Report	port							
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	10 00 040	Open of Activity	9	2017			20	2018					2019	6		
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			Nakayama													
26/0)	Plan Trair	Plan Training Course in	Nishio													
3.0(a)	J.U(a) Japan		Yamashita													
			TF-Member													
	Dian 3rd (Jointh's	Nakayama													
3.6(b)	Tochnical	3.6(b) Technical Exphanae	Yamashita													
	ם בכוווכש	Excilatinge	TF-Member													
			Nishio													
3.6(c)	3.6(c) Conduct Trainings	Trainings	Tsuchida													
			Yamashita													
Cara	rity Enh	Canacity Enhancement Plan (B). Observation an	n (B). Ohe	servation and Eva	nd Evaluation of Canacity Enhancement	anacity Fr	hanc	ament								

Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement

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Activity		3.6 Plan and conduct training in Japan and third countries	Recorder Nakayama
No.	Work	Record/Note of Observation on Capacity Enhancement	
3.6(a)	Plan Training Course in Japan	Program of the Training in Japan was planned	
3.6(b)	3.6(b) Plan 3rd Country Technical Exchange	1st technical exchange in Myammar completed 2nd technical exchange in Laos/Thailand completed 3rd technical exchange in Australia completed	
3.6(c)	3.6(c) Conduct Trainings	Training in Japan were conducted and members made presentations about the learning during the training	Би

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Activity		3.7 Modify draft F RMS	RMG, RMS-Ti	13.7 Modify draft RMG, RMS-TP, tentative RMM, and tentative RMD as finalized Purpose of Capacity Enhancement RMS	/ Enhancement
Relate	Related Output	3. Implementation framework management is strengthened	on framework of strengthened	3. Implementation framework of Social Considerations (SC) related to ROW - Enhance capacity of ROW management through ananagement is strengthened	agement through documents and systems
Indicator	tor	3.7 RMS is authorized	orized		
Means of Verification		3.7.1 Finalized RMG, RM 3.7.2 Minutes of JCC 3.7.3 Record of RMS final	, KM final	S-TP, RMM and RMD seminar	
	.:	Japanese Expert		Tsuchida, Yamashita, Kiyota, Ochi, Watson, Nara Major Products by the activity	y the activity
Persons in	⊒ SI	Local Staff		Socheat - Activity Record (Interview, Meeting)	ting)
<u>פ</u>	D	Cambodian Side	ın Side	TF-Members - Finalized RMS	
W	orks as Ste	Works as Steps of Activity	Person	2017 2 3 4 5 6 7 8 9 101112 1 2 3 4 5 6 7 8 9 101112 1 2 3	2019
Š.		Work	in Charge		FIS
			Tsuchida		
			Yamashita		
3.7(a)	3.7(a) Modify RMG	MG	Kiyota		
			Nara		
			TF-Member		
			Ochi Watee		
3.7(b)	3.7(b) Modify RMS-TP		Vanson		
			TF-Member		
			Ochi		
3.7(c)	Give a pre	Give a presentation at the	Watson		
	ısı seminar	lar	TE Mombor		
			Tsuchida Tsuchida		
3.7(d)	Give prest	Give presentations at the	Yamashita		
	linai semi	ĮO.	TE-Member		
Capa	city Enh	Capacity Enhancement Plan (B):	an (B): Obs	Observation and Evaluation of Capacity Enhancement	
Activity		3.7 Modify draft F	RMG, RMS-TI	3.7 Modify draft RMG, RMS-TP, tentative RMM, and tentative RMD as finalized RMS	RecorderKiyota
No.		Work	Record/Note	Record/Note of Observation on Capacity Enhancement	
3.7(a)	3.7(a) Modify RMG	MG	- TF Member	TF Member were consulted about the contents of RMG and discussions were held	
3.7(b)	3.7(b) Modify RMS-TP	MS-TP	- RMS-TP we	P were revised to incorporate improvement and changes of the plan after the training were conducted	e conducted
3.7(c)	Give a prese 1st Seminar	Give a presentation at the 1st Seminar	- The concep	- The concepts of RMG and planning and RMG were presented by the Japanese expert and TF members	ıembers
3.7(d)	Give present final seminor	Give presentations at the final seminor	- Revised RN familialised v	- Revised RMG and RMS-TP were presented at the final seminar and TF members and other concerned officers are familialised with the work process	cerned officers are

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Activity		4.1 Discuss the implementation plan of the	mplementatio	n plan of the pilot project by using draft RMS	Purpose of Capacity Enhancement
Relate	Related Output 4.	. Capacity of SC	required for	4. Capacity of SC required for ROW management is strengthened	 Enhance management capacity for ROW management systems by using RMS
Indicator		.1 Pilot Project I	Implementatic	4.1 Pilot Project Implementation Plan is established	
Means of Verification		4.1.1 Meeting record of establishment 4.1.2 Pilot project implementation plan	cord of establ t implementa	4.1.1 Meeting record of establishment of pilot project implementation plan4.1.2 Pilot project implementation plan	
,	2.	Japanese Expert	Expert	Kiyota, Tsuchida, Yamashita	Major Products by the activity
Persons In	LI SIII	Local Staff	staff	Socheat	- Activity Record (Interview, Meeting)
ב פרי	<u>D</u>	Cambodian Side	ın Side	TF-Members	- Pilot Project Implementation Plan
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	orke on Oton	o of Activity	00000	2017	2018 2019
Š	VVOIRS AS STEPS OF ACTIVITY	s of Activity	refson in Chargo	1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 4	5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	^	Work	III Ollaige	RS FS	SHSHSHSHSHSHSHSHSHSHSHSHSHSHSHSHSHS
			Kiyota		
11(0)	Confirm the pilot project	pilot project	Tsuchida		
بر (م	site and PTF structure	F structure	Yamashita		
			TF-Member		
			Kumagai		
4 1(h)	Discuss Pilo	4 1(h) Niscriss Bilot Broject Blan	Tsuchida		
(2) -	Seposio	0(10)cct 1dii	Ochi		
			TF-Member		
			Kumagai		
4 1(0)	4 1/c) Prepare Pilot Project	ot Project	Tsuchida		
) - +	Implementa	ation Plan	Ochi		
			TF-Member		
Capa	acity Enha	Capacity Enhancement Plan (B): Observation	an (B): Obs	servation and Evaluation of Capacity Enhancement	nancement
Activity		4.1 Discuss the implementation plan of the	mplementatio	n plan of the pilot project by using draft RMS	Recorder Kiyota
No.	>	Work	Record/Note	Record/Note of Observation on Capacity Enhancement	
7 1/2)	Confirm the	Confirm the pilot project	A project site	$^{\circ}$ was proposed and discussed at the TF meetings. $^{\vee}$	A project site was proposed and discussed at the TF meetings. Various aspects were involved in selection of the project site
2)-	site and PTF structure	F structure	and those aspects were	pects were carefully examined.	

A project implementation plan was agreed among TF members. Logisitics and processes, community involvement were planned by the TF members.

Together with the TF members discussions were held as to the selection of the pilot site, a plan was also outlined for its implementation including logistics and contractual work.

4.1(b) Discuss Pilot Project Plan

Prepare Pilot Project Implementation Plan

4.1(c)

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	Capacity Enhancemen
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Activity	4.2 Discuss the frame	work of th	4.2 Discuss the framework of the Pilot Project Task Force (PTF)	Purpose of Capacity Enhancement
Related Outpui	t 4. Capacity of SC requ	uired for F	Related Output 4. Capacity of SC required for ROW management is strengthened	- Enhance capacity of ROW management through discussion on formulating PTF
Indicator	4.2 PTF is established			
Means of Verification	4.2.1 PTF organizing meeting record 4.2.2 Documents related to PTF establishment	meeting r ed to PTI	ecord F establishment	
	Japanese Expert		Tsuchida, Yamashita, Mizuyori	Major Products by the activity
Persons in	Local Staff		Socheat	- Activity Record (Interview, Meeting)
כן ממ	Cambodian Side		TF-Members	- Pilot Project Implementation Plan
20000100101		!	2017	2018 2019
WORKS as	works as steps of Activity Pe	Person -	1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5	5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	Work		S	S F S F S F S F S F S F S F S F S F S F
Oi Oi	TSUC	Tsuchida		
otio dtivi (o/c /		Yamashita		
4.2(a) Will Site	4.2(a) Will site selection of pilot Kum	Kumagai		
bi olect	TF-N	TF-Member		
	Tsuc	Tsuchida		
A 2/h) Eiv framowork of DTE		Yamashita		
+.£(b) IA II all	Kumagai Kumagai	agai		
	TF-N	TF-Member		
Canacity Fr	Capacity Enhancement Plan (R). Observation a	3). Ohe	ervation and Evaluation of Capacity Enhancement	nancement

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Activity		4.2 Discuss the framework of the Pilot Project Task Force (PTF)	Recorder Kiyota
S	Work	Record/Note of Observation on Capacity Enhancement	
4.2(a)	Discuss Temporal PTF with site selection of pilot project	Discuss Temporal PTF 4.2(a) with site selection of pilot TF members proposed PFT members with consideration of project site and activities. project	
4.2(b)	4.2(b) Fix framework of PTF	The PTF members were agreed	

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Activity		4.3 Implement the Pilot Project of CSI	ct of CSI	Purpose of Capacity Enhancement
Related	Related Output 4. Capacity	of SC required fo	Capacity of SC required for ROW management is strengthened	Learn about conducts of current situation identification through a drone flight and data collection.
Indicator		4.3.1 PTF activity record 4.3.2 Progress on RMM and RMD pre 4.3.3 Training records	RMD preparation	
Means of Verification		4.3.1 PTF activity record 4.3.2 Progress on RMM and RMD pre 4.3.3 Training records	RMD preparation	
		Japanese Expert	Ochi, Watson, Kiyota, Tsuchida, Yamashita, Nara	Major Products by the activity
Persons In	<u> </u>	Local Staff	Socheat	- Activity Record (Interview, Meeting)
o la ga		Cambodian Side	TF-Members	- Training Record
Wo	Works as Steps of Activity		2017	2018 2019 2019 2019 2019 2019 2019 2019 2019
ON	Work	in Charge	<u>ш</u>	
	Conduct drone flight and	and Ochi Watson		
4.3(a)	data collection, data mapping	Kumagai		
4 3/h)	Produce a database and insert data that were			
	collected at the project site	xt site Kumagai		
Capa	Capacity Enhancement Plan (B): Observati	ıt Plan (B): Ob	servation and Evaluation of Capacity Enhancement	ancement
Activity	4.3 Implem	4.3 Implement the Pilot Project of CSI	ct of CSI	Recorder Ochi
No.	Work	Record/Not	Record/Note of Observation on Capacity Enhancement	
4.3(a)	Conduct drone flight and 4.3(a) data collection, data mapping		- TF Member and PTF learned about drone flight, data collection and data mapping. Techni based on current needs on road environment in Cambodia - Members from MOE, as observers, provided the latest situation on EIA at a meeting of TF	F learned about drone flight, data collection and data mapping. Technical principle structure of REG eds on road environment in Cambodia E, as observers, provided the latest situation on EIA at a meeting of TF
4.3(b) i	Produce a database and 4.3(b) insert data that were collected at the project site		- TF Member and PTF checked the functions of database and cc database and auxiliary devices effective for the use.	- TF Member and PTF checked the functions of database and controled the quality of database functionality to make the database and auxiliary devices effective for the use.

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Activity		4.4 Implement the Pilot Project of IEP	ie Pilot Projec	t of IEP	Purpose of Capacity Enhancement
Relate	Related Output	4. Capacity of SC	C required for	4. Capacity of SC required for ROW management is strengthened	Accumulate experience and knowledge at site on the conduct of public consultation meeting and installation of
Indicator		4.4.1 PTF activity record 4.4.2 Progress on RMM and RMD updating 4.4.3 Training records	y record n RMM and R cords	tMD updating	ROW poles. Learn about the database usage to incorporate the collected and updated information
Means of Verification		4.4.1 PTF activity record 4.4.2 Progress on RMM and RMD updating 4.4.3 Training records	y record n RMM and R cords	tMD updating	
٥		Japanese Expert	Expert	Ochi, Watson, Kiyota, Tsuchida, Yamashita, Nara	Major Products by the activity
Persons in	us In	Local Staff	staff	Socheat	- Activity Record (Interview, Meeting)
	ט	Cambodian Side	ın Side	TF-Members	- Training Record
7//1	orke on Cto	Morks as Stone of Activity	Domon	2017	2018 2019
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			Ochi		
17/0)	Solog WOO lictail (c) V	solog W	Watson		
1.1(a)	IIIstali NO	spind AA	Kumagai		
			TF-Member		
	Ordanise Public	Public	Ochi		
4 4(h)	Constillativ	4 4/b) Consultation Meetings	Watson		
r F	(DOM)	56	Kumagai		
	(100 1)		TF-Member		
Capa	acity Enh	Capacity Enhancement Plan (B): Observation a	an (B): Obs	servation and Evaluation of Capacity Enhancement	nancement
Activity		4.4 Implement the Pilot Project of IEP	le Pilot Projec	t of IEP	RecorderOchi

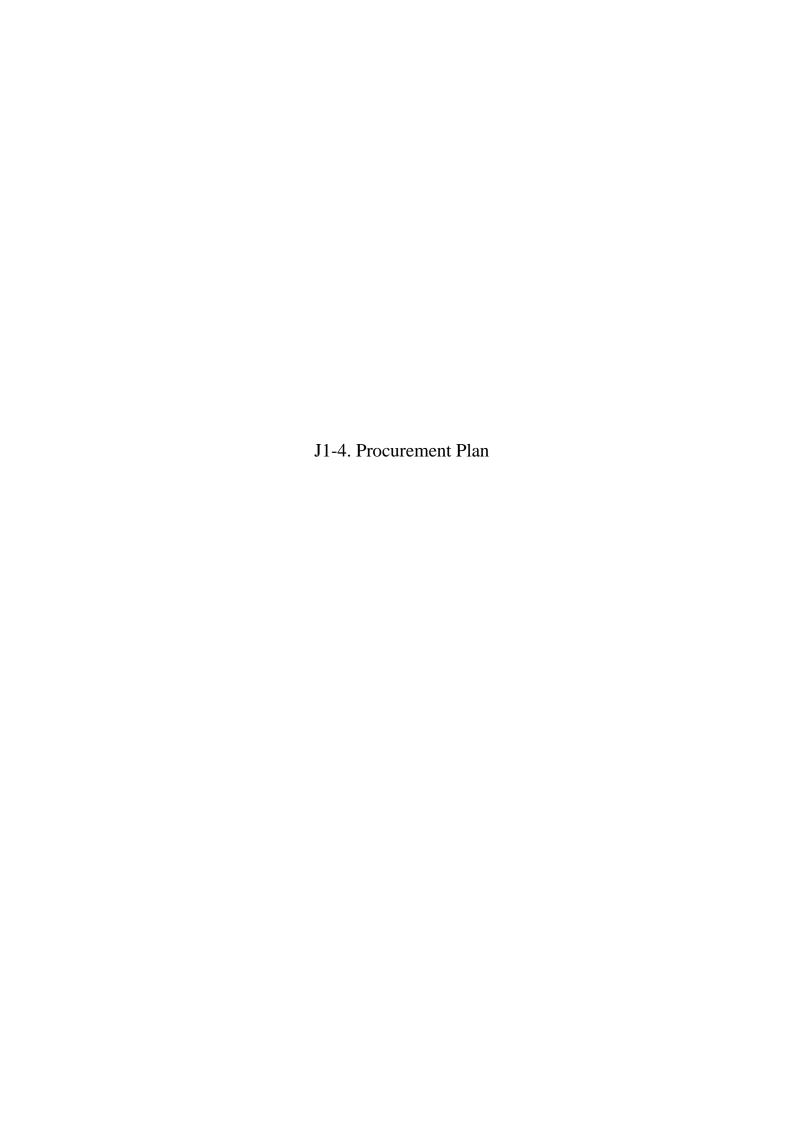
Activity	,	4.4 Implement the Pilot Project of IEP	Recorder Ochi
No.	Work	Record/Note of Observation on Capacity Enhancement	
4.4(a)	4.4(a) Install ROW poles	- TF members and PTF members discussed and decided the location of ROW pole installation, consulted with the Japanese expert team about the design and terms of reference to the DPWT to install the ROW poles.	ed with the Japanese
4.4(b)	Organise Public 4.4(b) Consultation Meetings (PCM)	- TF members and PTF members planned and coordinated to organise public consultation meetings and made presentaition for the general public to explain about ROW regulations and management.	d made presentaition

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nhancement Plan (A)
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Activity	4.5 Conduct TOT based on draft RMS-TP	based on dr	aft RMS-TP	Purpose of Capacity Enhancement
Related Outpu	ut 4. Capacity of SC	required for	Related Output 4. Capacity of SC required for ROW management is strengthened	- Enhance human development capacity for ROW management systems by using RMS-TP
Indicator	4.5 At least 10 qualified trainers are trained	ualified trainer	s are trained	
Means of Verification	4.5.2 Record of the dissemination seminar 4.5.3 Observation and interview by JICA E	nentation recone disseminated and interview	4.5.1 TOT implementation record 4.5.2 Record of the dissemination seminar 4.5.3 Observation and interview by JICA Experts	
00000	Japanese Expert	Expert	Ochi, Watson, Kiyota, Tsuchida, Yamashita, Nara	Major Products by the activity
Persons III	Local Staff	taff	Socheat	- Activity Record (Interview, Meeting)
olaiga ga	Cambodian Side	n Side	TF-Members	- TOT Record
00 00/20/01	Ctono of Activity		2017	2018 2019
WOI KS AS	Works as oteps of Activity	Person in Chargo	1 2 3 4 5 6 7 8 9 10 11 12 1 2 3 4 5	5 6 7 8 9 10 11 12 1 2 3 4 5 6 7 8 9 10 11 12
No.	Work	III Ci aige	S	S
		Ochi		
A 5(a) Conduct TOT		Watson		
1.0(a)		Kumagai		
		TF-Member		
		Ochi		
Organi	Organise a dissemination	Watson		
T:3(2) seminar		Kumagai		
		TF-Member		
Canacity E	Canacity Enhancement Dian (B). Observation a	n /B): Ohe	ervation and Evaluation of Canacity Enhancement	ancomont

Capacity Enhancement Plan (B): Observation and Evaluation of Capacity Enhancement

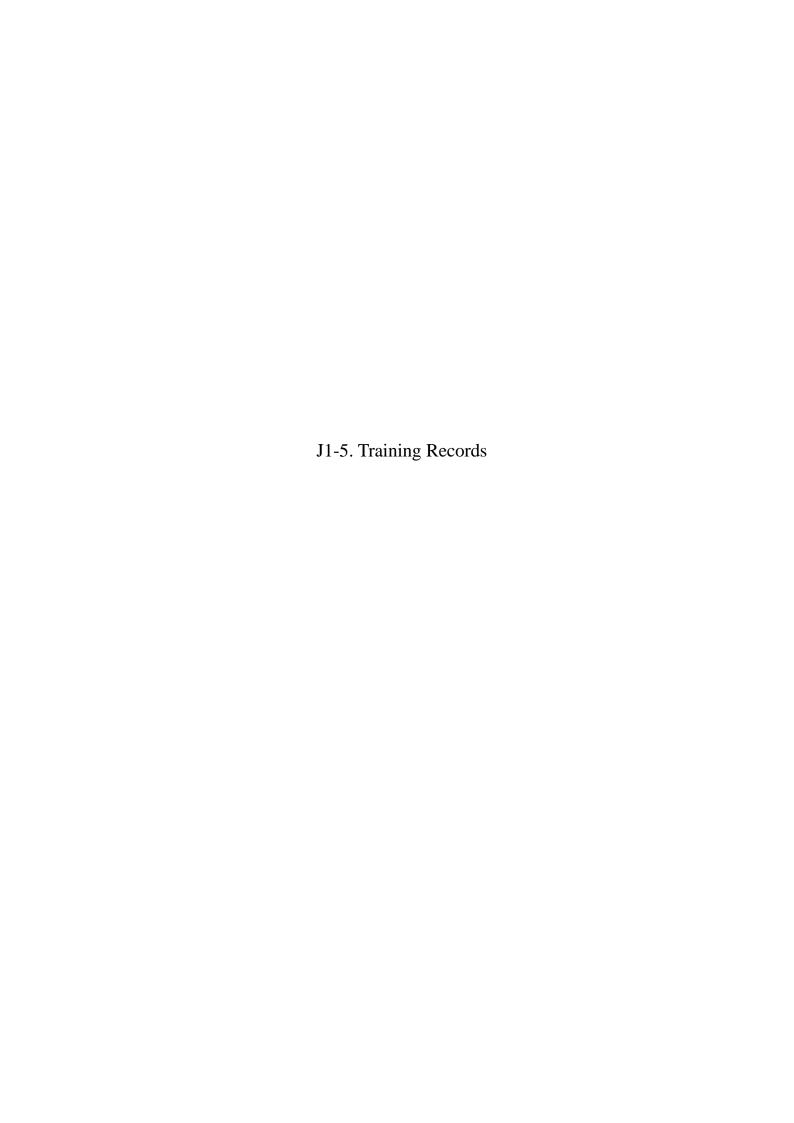
Activity		Activity 4.5 Conduct TOT based on draft RMS-TP
No.	Work	Record/Note of Observation on Capacity Enhancement
4.5(a)	4.5(a) Conduct TOT	 Training of trainer (TOT) for road land management was implemented. Task Force members took the lead on July 31, August 29 (National highway 6), and August 30 (National highway 4) to organise a TOT workshop. In Octorber TOT in November for DPWTs in the remaining 11 states (along NH 1 and NH 7).
4.5(b)	(A.5(b) Organise a dissemination seminar	- Organised in December 2019 in Phnom Penh



General: 3. Procurement Plan

Following items are procured according to the specifications and agreement.

Nr.	Procured Items	Specifications	Date	Quantity	Location	Final Status
1	Laptop PC	Acer Aspire F5-573G	2017/03/03	2	MPWT	Donated
2	Desktop PC	Customized PC	2017/03/28	1	MPWT	Donated
3	Laptop PC	ASUS ROG Strix GL503	2017/07/10	1	MPWT	Donated
4	A3 Multifuncition Machine	DocuCentre VIC3371 CPS	2017/08/07	1	MPWT	Donated
5	Unmanned Aerial Vehicle (UAV, Drone)	Phantom 4 Pro	2017/08/07	2	MPWT	Donated
6	Desktop PC	Customized PC	2017/08/08	1	MPWT	Donated
7	CAD Application	Auto CAD LT (3years License)	2018/02/01	1	MPWT	Donated
8	Total Station	TOPCON OS-101	2018/06/06	1	MPWT	Donated
9	Server PC	Dell Power Edge T130 Server, UPS, Fortinet Hardware Firewall FG60E-BDL	2018/06/06	1	MPWT	Donated
11	Image Processing Application	Pix4D Mapper (Perpetual License)	2018/06/22	1	MPWT	Donated



Training Records of Taskforce members

TRIBLES INCOMES OF TRANSPORT							ļ		,						ŀ		į		
Nr Name	EIA Taskforce Meeting	ROW Taskforce Meeting	Seminar 1 Sc	Seminar2 Semi	Seminar 3 Seminar 4	. 4 Seminar 5	Seminar 6	Workshop1 Wor for ROW for practice pra	Workshop2 Work for ROW for I	Workshop3 Workshop4 for ROW for ROW practice practice	Workshop5 for ROW practice	Site Seminar S Phnom Penh P	Site seminar Phnom Penh Photoproject (PCM2 NR13) (PCM1 KPC)		2nd 1st Technical Technical Exchange Exchange	3rd Technical Exchange	Technical Te exchange ex Japanl J.	Technical Te exchange ex Japan2 Ja	Technical exchange Japan3
	_	,		1										High School)	•	-	-	-	
l Mr. Prok Novida	15		-	-	-										-		-		
2 1. Mr. Uy Sambath	∞ !				_														
3 2. Mr. Srey Vireak	17		-	-	_												_		
4 3. Mr. Bour Chhay Ya	29		-				-										_		
5 4. Mr. Manh Vutha	71		-														-		
7.6 Mr Noel Secondarith	0 0	4			-		-	-									-		
Mr. IIk Baksmov (DoP)	0 -			-	-												-		
9 Mr. Vong Lytet (DoP)	. 2																		
	9																		
11 Mr. Eab Ngunherg (DoP)	5						-												
12 Mr. Chhim Phalla		1			1											1			
13 Heng Rathpiseth (Former RID Director)		2																	
-		S																	
15 2. Mr. Chea Samnang		45	1	1	-	1	1	-	_	1						1 1	1	-	
16 3. Mr. Khoun Kompheak		29			-	1	-	1	-	-						1		-	
17 4. Mr. Khai Saray		27	-	-	-			-	-	-							-		
18 5. Mr. Hay Chandara		34	1	1	-	-	- 1	1	-	-						_		_	
19 6. Mr. Kaing Theara		21			-	-		-	-	-									
20 7. Mr. Long Davuth		7				-													
21 8. Mr. Sok Chandy		∞		1				-											
22 9. Mr. Sokun Piseth		12						-	-	-									
		=			-	-		-	-	-								-	
24 Mr. Prak Vanna (RID)																			
25 Mr. Long Marly (RID)		-																	
26 Mr. Sa Sivutha (RID)		-																	
27 Mr. Oup Socharreth (RID)		-																	
28 Mr. Chhouk Sochea (RID)		-																	
29 Mr. Tauch Sotharith (RID)		23														-			
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36 Ms. Thou Saovary (RID)									1										
37 Ms. Touch Kimsan (RID)										-									
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39 Mrs. Pin Vuthea (Director of ICD)																		-	
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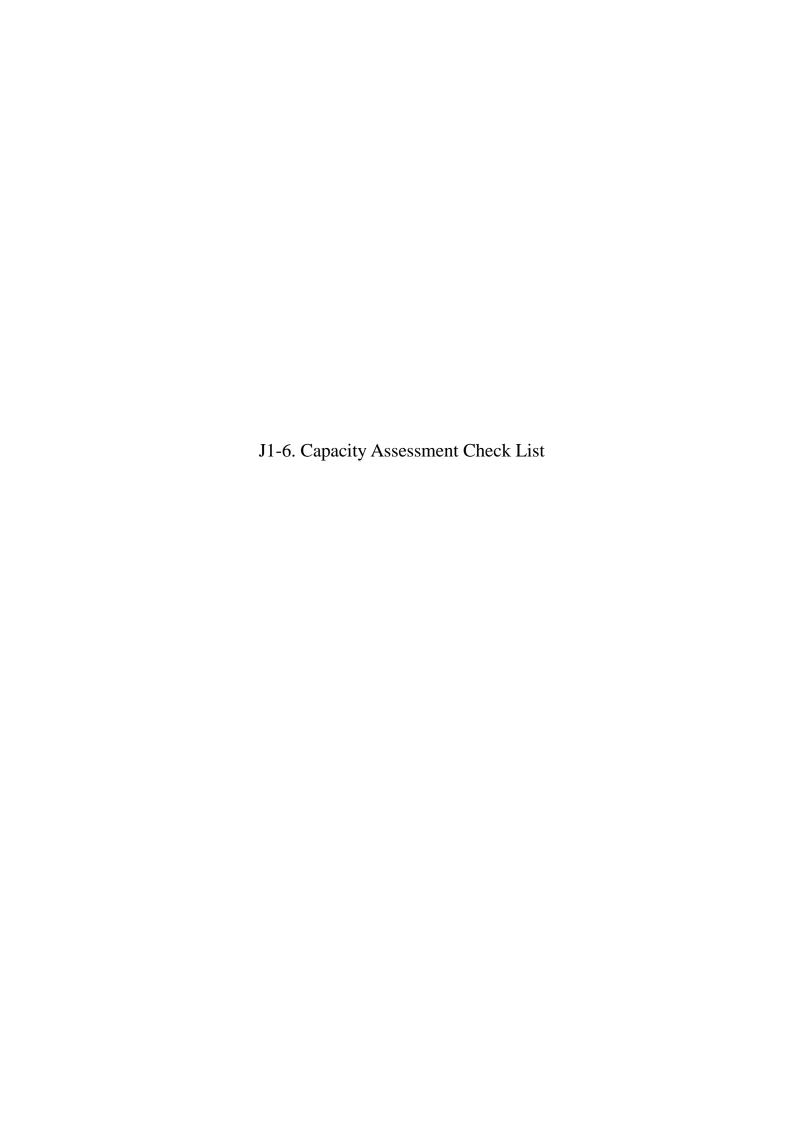
Nr	EIA Taskforce Meeting	ROW Taskforce Meeting	Seminar 1	Seminar2	Seminar 3	Seminar 4	Seminar 5	Seminar 6 f	Workshop1 Worl for ROW for practice pra	Workshop2 Wor for ROW for practice pra	Workshop3 Workshop4 for ROW for ROW practice practice	Workshop5 for ROW practice	Site Seminar Phnom Penh (PCM1_NR1?)	Site seminar Phnom Penh Piot project (PCM2_NR1?)	Site seminar Pilot project (PCM2_KPC High School)	1st Technical Technical Exchange Exchange	3rd Technical Exchange	Technical T exchange e Japan1	Technical T exchange e Japan2	Technical exchange Japan3
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Mr. Tauch Chentra								-												
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66 Mr. Khim Samer (DOF)								-												
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Mr. Borei Wongsanith (PID)				-																
Kong Youreth (TF Observer			_	-	-		-	-	-	-										
70 Ms. Em Sokchea (TF Observer_PID)		39	_	_	_	-		-	-		-									1
71 Mr. Phenth Vannuny (PLD)										-	1-	1			İ					
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75 Mr. Oeng Kimhak (PID)									-											
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77 Mrs. Pin Vuthea (JCC Member_ICD)					-	-														
78 Mr. Hor Vuthy (ICD)																				
80 Mr. Lon Virakvichetra (RMD)							-													
Mr. Roeurn Sina (RMD)							-													
82 Mr. Sem Rithy (Railway Department)		-					1													
83 Mr. Sok San (Railway Department)							1													
84 Mr. Sek Sothirith (TF Advisor_MLMUPC)		2	_	-	-														1	
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89 Mr. Vin Pros (Mol.) Mr. Hong Chansokha (Director of Kampong		1																		
90 Speu DPWT)		-																		
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93 Mr. Yim Sothan (MoE)				-																
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95 Mr. Yong Sy (JCC Member_MEF)					-															
96 Mr. Knuon Davim (MEF)																				
9/ Mt. Mill Chambiol (MEr)							-													
99 Mr. Por Tola (MEF)							+-													
Mr. Ken							1													
101 Mr. Rou Vitta (MEF)							1													
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103 Mao Visal (EDC)					-															
DPWT Pilot Project Taskforce Members																				
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106 Mr. Chhay Lea Phea (KPC)							-		_											
107 Mr. leng Huo (KPC)		2					1	1	-											1
108 Mr. Keo Voth (KPC)		-						-												
109 Mr. Leng Ratha (KPC)									-											
110 3. Mr. Kang Kimchhun (PST)		2					-	-	-											1
111 4. Mr. Tang Sovanna (PST)		İ																		
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122 9. Mr. Phang Dollar (BMC)								_											_	

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Nr. Name	EIA ROW Taskforce Taskforce Seminar I Meeting Meeting	Seminar 1	Seminar 2 Seminar 3 Seminar 4 Seminar 5	Seminar 3 S	seminar 4 S	eminar 5 Se	Wo Seminar 6 fo	Workshop1 Wo for ROW for practice pr	rkshop2 Wor r ROW for actice pr	kshop3 Works ROW for R actice prac	hop4 Worksho OW for ROV tice practice	Workshop2 Workshop3 Workshop4 Workshop5 Site Seminar Site seminar Site seminar for ROW for ROW for ROW Phonon Penh Phonon Penh Photopopen practice practice practice practice practice Practice	Site seminar Phnom Penh (PCM2_NR1?)	Site seminar Pilot project (PCMI_KPC)	Site seminar Pilot project (PCM2_KPC High School)	Technical	2nd 3rd Technical Technical Exchange Exchange	3rd Technical Exchange	Technical exchange Japan1	Technical exchange Japan2	Technical exchange Japan3
123 10. Mr. Lang Sophaek (BMC)																					
124 Mr. Ou Sinith (BMC)		1				1		1													
125 Mr. Hout Sambor (BMC)		1				1															
126 Mr. Chea Dararith (BMC)		1					1	1													
127 Mr. Kim Sovannchetra (BMC)		1					1	1													1
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Grand Total
DOA: Department of Administration
DOE: Department of Finance
KRC: Kampong Chluang
PST: Pursat
BTB: Battam Bang
BMC: Banteay Meanchey

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Fraining R		Mr. Prok Novida	I. Mr. Uy Sambath	2. Mr. Srey Vireak	3. Mr. Bour Chhay Ya	4. Mr. Manh Vutha	6 5. Mr. Song Kimheng	7 6. Mr. Ngel Sovanarith	12 Mr. Chhim Phalla	14 1. Mr. You Dara	15 2. Mr. Chea Samnang	16 3. Mr. Khoun Kompheak	1 / 4. Mr. Khai Saray	18 5. Mr. Hay Chandara	19 6. Mr. Kaing Theara	20 7. Mr. Long Davuth	21 8. Mr. Sok Chandy	22 9. Mr. Sokun Piseth	23 10. Mr. Sao Premarak	38 11. Mr. Keat Sarun	40 12. Mr. Sor Yilin	41 13. Mr. Sok Ly	42 14. Mr. Von Sarom	43 15. Mr. Peang Samoeun	44 16. Mrs. Sreng Sorphea	45 17. Mrs. Eam Runthearin	46 18. Mr. An Menghour	47 19. Mr. Chea Sophanith	48 20. Mrs. Oum Sokvasey	21. Mr. Lo	50 22. Ms. Laing Sengkim	DDWT Dilet Project Teckford	1. Mr. Lao Prosit (KPC)	105 2. Mr. Khut Khemra (KPC)	110 3. Mr. Kang Kimchhun (PST)	111 4. Mr. Tang Sovanna (PST)	112 5. Mr. Bun Soupheng (PST)	. Mr. Pher	117 7. Mr. San Sereisith (BTB)	118 8. Mr. Thouch Raksa (BTB)	9. Mr. Phang Dollar (BMC)	123 10. Mr. Lang Sophaek (BMC)	SubTotal Grand Total	DOF: Department of Finance KPC: Kampong Chhnang
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Correct Answer_Short Quiz of Capacity Assessment of Environmental and Social Considerations for Road Sector Draft

Name:	
Position:	
Organization (Office/Department):	

Please Choose a right answer from 1-4 and Fill out the Number on the Pre-Test Column

Canacity	Item		Evaluation ¹	Ans	wer
Capacity	Item		Evaluation	Pre-Tes <mark>t</mark>	
	1.1 What subject is "NOT"	1.	Avoid or minimize adverse impacts		
	included in "Common	2.	Gender Equity		
	Important Principles" by	3.	Compliance with Laws in the country of the		
1.	DPs?	4.	Project Information Disclosure		
Understandings		1.			
of Environmental		2.	Sensitive Sectors (road, power, etc.) of the Project Sensitive Characteristics (large-scale resettlement,		
and Social	1.2 What is "NOT" the criteria	۷.	etc.) of the Project		
Considerations	for the Environmental	3.	Sensitive Areas (natural parks, etc.) of the Project		
(ESC)	Categorization?	4.	Sensitive Stakeholders (Residents, etc.) of the		
Concepts/Policies/			Project		
Guidelines by		1.	Identify a range of significance of possible impacts		
DPs ²	1.3 What subject is "NOT"	2.	Setting the boundaries for the EIA Study		
	included Scoping Elements?	3.	Setting the Terms of Reference (Methods) of the		
		4.	EIA Study <mark>Impact Evaluation</mark>		
	Average Index	4.	Impact Evaluation		
	Average maex	1.	Scoping		
	2.1 What is the First Step for	2.	Screening		
	EIA Process within the right	3.	Impact identification/evaluation/prediction		
	answers in general?	4.	Consider mitigation measures for possible		
			impacts		
	2.2 What is the main Criteria	1.	Possible Adverse Impacts Level of the Project		
	for requiring EIA for the	2.	By Ministry of Environmental (MOE) Decision		
	Project?	3.	Size/Capacity of the Project		
	2.3 What is "NOT" included	4. 1.	No clear criteria Project site		
	Screening Elements?	2.	Scale and overall contents of the Project,		
	Sercening Elements.	3.	Relevant possible adverse impacts		
2.		4.	Environmental study methods		
Understandings	2.4 What Environmental Item	1.	Air quality		
of Technical	is "NOT" usually Take Sample	2	Water quality		
Contents of	in the Project site as a base line	3.	Solid Waste Volume		
IEE/EIA	data?	4.	Noise level		
	2.5 What Parameter is "NOT"	1	Type (Favorable or Adverse)		
	included as Essential Impact	2	Magnitude or Severity (Low, Moderate, High)		
	Characteristics?	3.	Duration (Temporary or Long-term)		
		4.	Reversibility (Reversible or Irreversible) Air quality		
	2.6 What Environmental Item	1 2	Water quality		
	is "NOT" usually Predicted by	3.	Noise		
	a Quantitative Method?	4.			
	2.7 What is "NOT" considered	1	Water sprinkling for air pollution		
	as Effective Mitigation	2	Install traffic signal for noise nuisances		
	Measures for Adverse impacts	3.	Setting a buffer zone for ecosystem conservation		
	in Road Development Project?	4.	Replanting slopes for reducing erosion		
	Average index				

¹ Evaluation: Four capacity levels are set up for the evaluation.

^{*}These evaluation results are used for only this JICA Project. Any evaluation results will not be reported to your organization and the outsides.

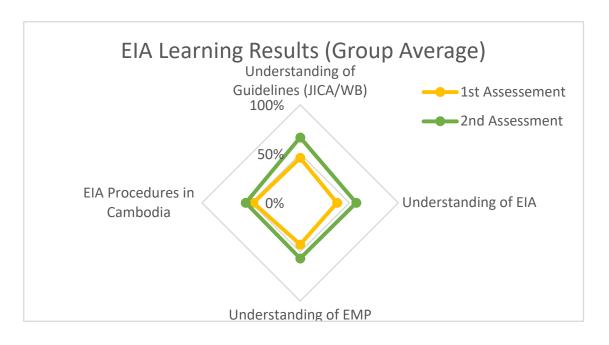
² <u>DPs:</u> Development Partners (World Bank, Asian Development Bank, Japan International Cooperation Agency: JICA).

Consoity	Itam	Evaluation ¹	Ans	wer
Capacity	Item	Evaluation	Pre-Tes <mark>t</mark>	
	3.1 What is "NOT" included the Main Purpose of the Environmental Management Plan (EMP)	 To ensure mitigation measures are implemented. To establish systems and procedures for conducting mitigation measures To monitor the efficiency of mitigation measures To take any necessary action when unforeseen impact occur 		
	3.2 What is "NOT" included Essential contents of the EMP?	 Administrative Framework for conducting EMP Impact evaluation Work Plan (Monitoring Schedule) Cost estimation of the Monitoring 		
3. Understanding of Technical Contents of	3.3 What is "NOT" included Phases of the Environmental Monitoring?	 Pre Planning Phase Pre Construction Phase Project Construction Phase Operation and Maintenance Phase 		
EMP	3.4 What subject is NOT included in "Environmental Monitoring Form"?	 Monitoring Item Environmental Standards Monitoring Results Monitoring(Measurement) Points/Frequencies/Methods 		
	3.5 What is NOT included Essential contents of the Environmental Monitoring Report?	 Monitoring Parameters Monitoring Location Points/Frequencies/Methods Monitoring Results compared to Environmental Standards Monitoring Cost 		
	Average index			
	4.1 How many months after approval of the EIA Report could be spent for implementing the EMP in Cambodia?	1. 1 month 2. 2 months 3. 3 months 4. 6 months		
	4.2 How many days could be spent for reviewing/commenting from the date of the official receipt of the EIA Report in Cambodia?	 1. 15 working days 2. 20 working days 3. 25 working days 4. 30 working days 		
4.	4.3 For road development projects, When MPWT could review the EIA Report?	 When receive the 1st version of the EIA Report Before the MoE review the EIA Report After the MoE review the EIA Report When receive the Revised EIA Report 		
Understandings of EIA/EMP Implementation Process	4.4 What is "NOT" Appropriate Aspects for Comments on the EIA Report for Road Sector?	 Baseline Data Collection/Sampling Methods Methods for Impact Evaluation/Prediction Reasons of the Proposed Mitigation Measures Budget Issues for the proposed mitigation measures for the impacts (air, noise, etc.) 		
	4.5 For the road development projects, which subject is "NOT" Key Aspects for Reviewing EIA?	Unavoidable adverse impacts Proposed mitigation measures Monitoring Parameters Traffic safety		
	4.6 For the road development projects, which subject is "NOT" Key Aspects for Reviewing Environmental Monitoring Report?	 Monitoring Implementation Organization Each Monitoring Parameter itself Monitoring Results compared to Environmental Standards 		
	Average index	4. Considering any unforeseen impacts		

EIA Capacity Assessment Sheet

No.	Name	Position	Department
1	Ngel Sovanarith	Officer	ICD
2	Bur Chhayya	Officer	ESO/DOP
3	Srey Vireak	Officer	ESO/DOP
4	Manh Vutha	Officer	ICD
5	Dun Vandyregan	Chief Officer	ICD
6	Prok Novida	Dupty Director	DOP
7	Song Kimheng	Officer	ICD
8	Uy Sambath	Dupty Chief	DOP

Average		
Occasion	1st Assessement	2nd Assessment
Understanding of Guideline	46%	67%
Understanding of EIA	38%	57%
Understanding of EMP	43%	57%
EIA Procedures in Cambod	48%	56%
total	43%	59%



J1-Appendix 1: Record and Relevant Material on Seminar

Summary List of Seminars_CESCoR

Seminar Objectives		Results		
1 st Seminar Date: 4 th May 2017 Place: Himawari Hotel, Phnom Penh	- Present and discuss EIA procedures in Road Sector in Cambodia; and - Present and discuss ROW management in Cambodia and reserved land for road development in Japan.	 Legal frameworks, principles of EIA, EIA process and challenges were explained and discussed; MPWT's implementation issues to EIA/EMP Process in Road sector were explained and discussed; Legal frameworks related to ROW management in Cambodia, current ROW management, challenges were shared and discussed in the seminar; and Land management along the road in Japan were explained and discussed. 		
2 nd Seminar Date: 6 th July, 2017 Place: SUNWAY Hotel, Phnom Penh	- Share knowledge and lesson learned from the training in Japan; - Confirm the progress and schedule of each taskforce (TF); and - Discuss the issues on ROW management in Cambodia.	- Knowledge and lesson learned from the training in Japan were shared and discussed among the participants; - Progress and schedule of both ROW and EIA Taskforce were confirmed; and - ROW management in Cambodia and Road management in Japan were actively and fruitfully discussed.		
3 rd Seminar Date: 6 th February, 2018 Place: SUNWAY Hotel, Phnom Penh	- Share and explain the draft of Road Environmental Guidebook (REG); - Share lesson learnt from 3 rd country technical exchange; and - Share and discuss on experience of conducting PCM in Japan.	- The draft of REG was shared and discussed among the participants; - Lesson learned from 3 rd country technical exchange in Myanmar was shared to all participants; and - The experience of conducting PCM in Japan was actively discussed in the seminar.		
4 th Seminar Date: 27 th September, 2018 Place: SUNWAY Hotel, Phnom Penh	- Acquire basic knowledge about each country's experiences on ROW Management by sharing presentations; and - Visit Site of Pilot Project.	- ROW TF members of MPWT shared the presentations on Seminar Objectives and Topic, and CESCoR; - ROW TF member also presented the ROW Management in Cambodia; - Guest Speaker from Loas MPWT shared the presentation on ROW Management in Laos; - Guest Speaker from Thailand DoH shared the presentation on Property Expropriation; - Participants involved actively in discussion sessions; and		

Seminar	Objectives	Results		
		- Seminar was successfully finished followed by the site visit at Kampong Chhnang Province (at National Road No.5).		
5 th Seminar Date: 13 th November, 2018 Place: PHNOM PENH Hotel, Phnom Penh	- Share the lesson-learns on ROW Management in Third Country; - Report the progress of Pilot Projec of CESCoR Project; and - Share the activities of Illegal Encroachment Prevention (IEP).	- ROW Taskforce Member who had attended the Third Country Technical Exchange in Laos and Thailand presented and shared the lesson-learns and experiences to all participants; - other ROW TF members also explained the progress of Pilot Project and IEP; and - Throughout the seminar, all participants involved actively in the discussion.		
6 th Seminar Date: 15 th March, 2019 Place: SUNWAY Hotel, Phnom Penh	- Consult the typical roadway cross section (Stage Construction and ROW Management); - Report the training in Japan; and - Discuss the IEP approaches.	- ROW Taskforce members presented outline of "CESCoR", typical roadway cross section, the report on the training in Japan and Pilot Project for Illegal Encroachment Prevention (IEP); - There were constructive questions and comments on the typical roadway cross section and IEP; and - Throughout the seminar, all participants involved actively in the discussion.		
7 th Seminar On ToT Workshop for Practice of ROW Management System Date: 31 st July, 2019 Place: SUNWAY Hotel, Phnom Penh	- To train the DPWTs' officials on ROW Management System through the presentations from ROW TF members (MPWTs' Officials); and - To conduct the field practice for field survey and patrol. (Target DPWTs were invited from 5 provinces: Kandal, Kampong Chhnang, Pursat, Battambang, and Banteay Meanchey)	- ROW Taskforce Members presented several topics on Outline of ROW Management Methods, Field Survey for Current Status Identification (CSI), Type of Illegal Encroachment Prevention (IEP) Approaches and ROW Management Activity and Plan; - After the presentation, all participants were asked to do the comprehensive test; - JICA Project Team also presented Implementation of Field Survey (CSI) and Patrol (IEP) via the RMD System Application; - There was also a field practices on CSI and IEP using the Tablet; and - Throughout the workshop and field practices, all participants involved actively in the discussion.		

Seminar	Objectives	Results
8 th Seminar On ToT Workshop for Practice of ROW Management System Date: 29th August, 2019 Place: PHNOM PENH Hotel	- To train the DPWTs' officials on ROW Management System through the presentations from ROW TF members (MPWTs' Officials); and - To conduct the field practice for field survey and patrol. (Target DPWTs were invited from 5 provinces: Kampong Cham, Kampong Thom, Siem Reap, Oddor Meanchey and Preah Vihear)	- ROW Taskforce Members presented several topics on Outline of ROW Management Methods, Field Survey for Current Status Identification (CSI), Type of Illegal Encroachment Prevention (IEP) Approaches and ROW Management Activity and Plan; - After the presentation, all participants were asked to do the comprehensive test; - JICA Project Team also presented Implementation of Field Survey (CSI) and Patrol (IEP) via the RMD System Application; - There was also a field practices and demonstration on CSI and IEP using the Tablet; and - Throughout the workshop and field practices, all participants involved actively in the discussion and demonstration.
9 th Seminar On ToT Workshop for Practice of ROW Management System Date: 29th August, 2019 Place: PHNOM PENH Hotel	- To train the DPWTs' officials on ROW Management System through the presentations from ROW TF members (MPWTs' Officials); and - To conduct the field practice for field survey and patrol. (Target DPWTs were invited from 6 provinces: Kampong Speu, Takeo, Kep, Sihanoukville, Koh Kong, and Kampot)	- ROW Taskforce Members presented several topics on Outline of ROW Management Methods, Field Survey for Current Status Identification (CSI), Type of Illegal Encroachment Prevention (IEP) Approaches and ROW Management Activity and Plan; - After the presentation, all participants were asked to do the comprehensive test; - JICA Project Team also presented Implementation of Field Survey (CSI) and Patrol (IEP) via the RMD System Application; - There was also a field practices and demonstration on CSI and IEP using the Tablet; and - Throughout the workshop and field practices, all participants involved actively in the discussion and demonstration.

Seminar	Objectives	Results
10 th Seminar Technical Seminar on Standard Drawings and Pilot Project Hard Approaches Date: 2 nd October, 2019 Place: SUNWAY Hotel	- To Present the standard drawings on specification on Road Design and cross-section for future development; and - To report the Pilot Project Hard Approaches.	 ROW TF members presented the topic on Standard drawings and Pilot Project Hard Approaches; Two Japanese companies, IKEE and Omura also provided the presentation on DBST materials and Inter-locking Block; respectively; Those material have been applied to IEP Hard Approaches construction at Pilot Project area (Chrey Bak Commune, Kampong Chhnang); Throughout the seminar, all participants involved actively in the discussion.
11 th Seminar Final Seminar Date: 6 th December 2019 Place: SUNWAY Hotel	- To disseminate relevant departments of MPWT and Ministries the project's Final Completion Report and Outputs such as REG and RMS (including RMG and Database)	- In the Morning Session, JICA Project Team presented the Final Completion Report; followed by the presentations from EIA and ROW Taskforce members on REG, ROW Management System (RMS), ROW Management Structure, and ROW Management Activity and Plan; - There were fruitful discussions among the relevant ministries and officials from other DPWTs; - JICA Project Team leader handed over the copies of REG and RMG to MPWT (H.E. Nou Vaddhanak); - In the afternoon session, ROW Taskforce members presented DPWTs' officials other several topics such as CSI, IEP and implementation of CSI and IEP; followed by two presentations from IKEE and Omura Companies on DBST Materials and Inter-locking Block; respectively; - There were also the active discussions among the ROW Taskforce members and DPWTs' officials; and - JICA Project Team leader and Representatives of MPWT handed-over the copies of REG and RMG to each DPWT.



THE 1ST SEMINAR OF

THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN CAMBODIA

4TH MAY, 2017

HIMAWARI HOTEL, PHNOM PENH





FOR MORE INFORMATION CONTACT: OFFICE +855(0)61-960-213

AGENDA

The 1st Seminar

of

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

Himawari Hotel, Phnom Penh, 4th May 2017

Time	Program
13:15-13:30	Registration
13:30-13:40	Cambodian National Anthem
13:40-13:50	Opening Remarks H.E. Nou Vaddhanak, Project Manager, Director General of General Department of Technique, MPWT
13:50-14:30	Theme I: Environmental Considerations
	(1) Procedures for Environmental and Social Impact Assessment in Cambodia
	Mr. Chea Leng, Deputy Director of EIA Department, Ministry of Environment
	(2) Tasks and Implementation Issues of MPWT for the EIA Road Sector Mr. Secr. Vincels, Department of Planning, MPWT.
14.00 15.00	Mr. Srey Vireak, Department of Planning, MPWT
14:20-15:00	Theme II: ROW Management (1) ROW Management Activities in Cambodia Mr. Chea Samnang, Road Infrastructure Department, MPWT
	(2) ROW Management for the Japanese Projects in Cambodia Mr. Dun Vandyreagan, International Cooperation Department, MPWT
15:00-15:20	Coffee Break
15:20-15:40	(3) Management of Reserved Land for Road Construction in Japan Dr. TSUCHIDA Takayuki, JICA Project Team
15:40-16:00	Q&A Session and Fill up Questionnaire
16:00-16:15	Closing Remarks H.E. Nou Vaddhanak, Project Manager, Director General of General Department of Technique, MPWT

Note: Presentation materials will be prepared by English. Simultaneous interpretation between Khmer and English will be provided.

Participation from other related Department of MPWT, Ministry of Environment, Ministry of Land Management, Urban Planning and Construction, Ministry of Water Resources and Meteorology, Electricité Du Cambodge and ect





Minutes of the 1st Seminar

Date & Time:	04 th May, 2017, 01:30-05:00			
Place	Himawari Hotel, Phnom Penh			
Attendees:	From MPWT:			
	Mr. Phou Samnang, Deputy Director General of Technique			
	Director and officials of ICD			
	Director representative and officials of DoP			
	Officials of RID			
	From JICA Cambodia Office:			
	Representatives from JICA Cambodia Office			
	Observers:			
	Metropolitan Expressway Company, Bangkok office			
	Ministry of Environment			
	Ministry of Land Management, Urban Planning and Construction			
	(MLMUPC)			
	EDC			
	In total 30 attendees			
Project Team:	From Project team:			
	Dr. TSUCHIDA Takayuki and 5 project team members			
Agenda /	- Present and Discuss EIA procedures in road sector in Cambodia			
Discussion Points:	- Present and Discuss ROW management in Cambodia and reserved land for			
Z is substant i anno.	road development in Japan			

Key Points:

Opening Remarks

- The meeting was facilitated by ICD Official as MC.
- > Opening remarks made by Mr. Phou Samnang, Deputy Director General of Technique

Theme I: Environmental Considerations

- 1. Procedures for Environmental and Social Impact Assessment in Cambodia presented by Mr. Chea Leng:
 - Legal frameworks
 - Principles of EIA
 - > Environmental Impact Assessment Process
 - Challenges

1

CTI Engineering International Co., Ltd. (CTII)

Environment and Social Infrastructure Consultant Co., Ltd. (ESIC) Hanshin Expressway Company Limited (HEX)

Joint Venture





Discussion:

Mr. Yong Sy: - Based on the criteria for conducting full EIA in road sector, what if the road length is

less than 100km?

- The full EIA needs to be conducted for all size of ports, how is a port with 20 square

meters?

Mr. Leng: - In case of road length is less than 100km, full EIA still needs to be conducted if the

project affects nearby protected area or cultural area.

- For the port of 20 square meters is not called port, it is called a ferry station, so it does

not require to conduct a full EIA.

Mr. Samnang: - Does full EIA in road sector apply for road rehabilitation or road construction?

Mr. Leng: - The full EIA in road sector applies for road construction.

2. <u>Tasks and Implementation Issues of MPWT for the EIA Road Sector presented by Mr. Srey</u> Vireak

- > EIA Process in Cambodia
- ➤ Role and Responsibilities of ESO, DoP
- ➤ EIA/EMP related to present actual involvement by ICD and ESO, DoP
- ➤ MPWT's Implementation issues to EIA/EMP Process in Road Sector
- Proposed Ideas for Improvement the Implementation Issues

Discussion: No comment

Theme II: ROW Management

- 1. ROW Management Activities in Cambodia presented by Mr. Chea Samnang,
 - > Legal framework
 - Public awareness
 - Strategy for ROW
 - Current activities
 - Challenges

2





Discussion:

Mr. Sothirith: would like to comment as below:

- Soft title: the owner can use and occupy the land

- Hard title: the owner can use, occupy and sell the land, and the hard title can be

issued only outside of ROW (30m from road central line)

- Also, MLMUPC has delegated power to the provincial and local authorities to be able to permit on selling land with the size of area less than or equal 3000

square meter. However, petroleum station needs to apply at MLMUPC.

Mr. Samnang: If the ROW is expanded from 15 to 25m, but actual boundary of COI is just only

20M from road central line, in this case the local house is in the space from 20 to 25 m, does the remaining 5m can be registered as private land with a hard title?

Mr. Sothirith: The hard title of land can be issued, unless the land or house is located outside of

ROW.

2. ROW Management for the Japanese Projects in Cambodia presented by Mr. Dun Vandyreagan

➤ History of the Right of Way

➤ The term of ROW and related words

Legal basis of ROW

> Current practice of Right of Way management

Challenges

> Way forward

Discussion:

Mr. Samnang: How National Road 5 project contributes to CESCoR project?

Mr. Reagan: The ROW of the Northern section of National Road no 5 is 60m and the

compensation is done for 60m of ROW and 40m of COI at some places. MEF has sent a letter to MPWT to inform that the compensation has been done for the Northern section, but detail document of individual household compensation is

needed for preventing future encroachment in ROW and 5 bypass.

3. Management of Reserved Land for Road Construction in Japan presented by Dr. TSUCHIDA

- > Land management in Japan
- Case studies:
 - Land management along the road (NR17, Kumagava)

3

CTI Engineering
International Co., Ltd. (CTII)

Environment and Social Infrastructure Consultant Co., Ltd. (ESIC)

Hanshin Expressway Company Limited (HEX)

Joint Venture





- Land management along the road (NR 17, Ageo Road)
- Temporary land use for various purpose (Yono JCT)
- Temporary land use for various purpose (Saitama city)

Discussion:

Mr. Samnang: In Japan, there is no ROW, so how can road be expanded?

<u>Dr. TSUCHIDA</u> Normally, the government buys the private land for road expansion because size

of the road was determined in the master plan already. Before buying the private

land for road expansion, Detail Measure Survey will be conducted.

Closing remarks was done by Mr. Deputy Director General









4





Date: 04 May 2017 Time: 13:15 – 16:15 Location: Himawari Hotel Topic: Seminar

Sign-in Sheet (JICA Project Team)

No	Name	Department/ Ministry	Position	Phone	E-mail	Signature
1	Dr. TSUCHIDA Takayuki	JICA project team	Team Leader			
2	Mr. YAMASHITA Akira	JICA project team	Deputy Team Leader			
3	Mr. KUMAGAI Takahiro	JICA project team	Project Coordinator /Database Management			
4	Ms. Ches Sophy	JICA project team	Administrative Assistant			
5	Mr. Penh Socheat	JICA project team				
6	Mr. Douk Khemera	JICA project team	Administrative Assistant			

(MPWT Personnel)

1	No	Name	Department/Ministry	Position	Phone	E-mail	Signature
	7	Mr. Phou Samnang on behalf of H. E Nou Vaddhanak	General Department of Technique	Deputy Director General			



THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



8	Mr. Prok Novida	Department of Planning, MPWT	Director		
9	Mr. Dun Vandyreagan	Monitoring and Evaluation office, ICD, MPWT	Chief of Office		
10	Mr. Srey Vireak	E&S Office, DoP, MPWT	Official		
11	Mr. Manh Vutha	Bilateral Cooperation Office, ICD, MPWT	Deputy Chief		
12	Mr. Chea Samnang	ROW Office, RID, MPWT	Chief of Office		
13	Mr. Khai Saray	ROW Office, RID, MPWT	Deputy Chief of Office		
14	Mr. Hay Chandara	ROW Office, RID, MPWT	Deputy Chief of Office		
15	Mr. Sor Yilin	ICD, MPWT	Deputy Chief of Office		
16	Mr. Peang Samoeun	ICD, MPWT	Deputy Chief of Office		
17	Miss. Laing Sengkim	ICD, MPWT	Official		
18	Mr. Bour Chhay Ya	E&S Office, DoP, MPWT	Official		
19	Mrs. Sreng Sorphea	ICD, MPWT	Official		
20	Miss. Brasoeur Molyka	ICD, MPWT	Official		





(JICA Cambodia Office)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
21	Mr. FUKUZAWA Daisuke	JICA Cambodia Office	Representative			
22	Mr. Ouk Reaksmey	JICA Cambodia Office	Program Officer			

(Observers)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
23	Mr. CHIBA Toshiaki	Metropolitan Expressway Company Limited, Bangkok Office	Deputy Director			

(JCC Members, Advisors, Observers)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
24	Mr. Sek Sothirith	Urban Planning	Director			
24	WII. SCK SOUIIITUI	Department, MLUPC				
25	Mr. Pat Sok	Department of	Director			
23	IVII. Fat SOK	Conservation, MLMUPC	Director			
26	Mr. Chea Leng	EIA Department of MoE	Deputy Director			
27	Mr. Yong Sy	Department of Investment, MEF	Chief of Office			
28	Mr. Kong Youreth	Department of Public	Chief of Office			
20	Wil. Kong Touretii	Infrastructure, MPWT				



THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



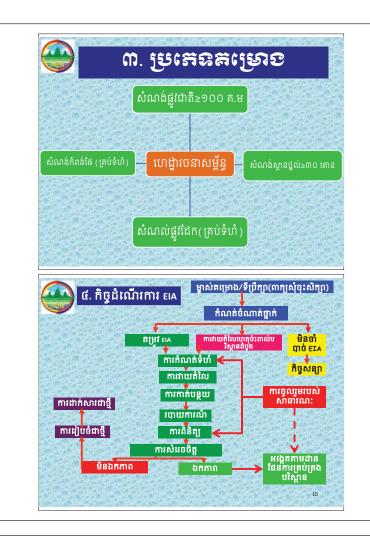
29	Ms. Em Sokchea	Department of Public	Deputy Chief of		
29		Infrastructure, MPWT	Office		
			Deputy Chef of		
30	Mr. Bin Sopheaka	Cooperation Planning and	Environmental		
30	-	Project Department, EDC	Management		
			Division		



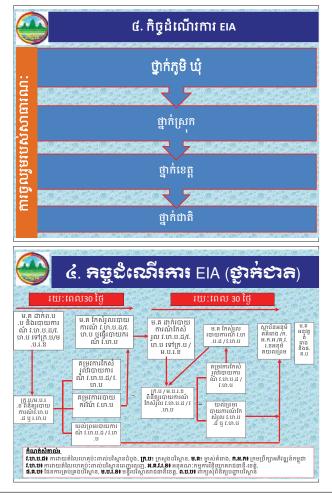
















Kingdom of Cambodia **Nation Religion King**

Royal Government of Cambodia Ministry of Public works and Transport

By: Environment and Social Office, DoP

Himawari hotel, 4th May 2017

What to Cover?

- · EIA Process in Cambodia
- · Role and Responsibilities of ESO, DoP
- EIA/EMP related to present actual involvement by ICD and ESO, DoP
- MPWT's Implementation issues to EIA/EMP Process in Road Sector
- · Proposed Ideas for Improvement the Implementation Issues

Social Aspects

- 1. Involving in <u>study and implementation planning</u> of addressing all impacts caused by transport infrastructure construction, rehabilitation and maintaining projects;
- Involving in study and impacts assessment on properties, land and house of local people caused by transport infrastructure construction, rehabilitation and maintaining projec
- Involving preparing a report on Detail Measurement Surveys(DMS) and results of solving transport infrastructure construction, rehabilitation and maintaining projects-related impacts;
- Conducting a study on economic benefits return when transport infrastructure construction, rehabilitation and maintaining projects are
- 5. Other tasks/duties assigned by the Director of department.

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

EIA/EMP related present actual involvement by ICD and

ties for JICA funded Project through ea Project Management Unit (PMU)

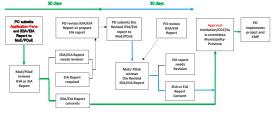
- ICD staff (not specific office within ICD, the assigned staff to the EIA process by the Director of the Department) reviews draft EIA Report, which received from a local consulting.
 ICD staff conduct site visits sometime depended on the budgets
- ICD as the Project Owner, attend the public consultation workshop (interministerial meeting)

ESO, DoP is in charge of EIA related activities for all public infrastructure projects

- ESO, DoP reviews EIA Reports, which are sent from PMU before PMUs sending them to MoE. But, PMU sometimes submit the comments directly to MoE, without via ESO.
- DoP staff conduct site visits sometime depended on the budgets

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

EIA Process in Cambodia



essment, EIA: Environmental Impact Assessment, PO: Project Owner Provincial Department of Environment, EMP: Environmental Manage

EIA Process for Proposed Project approved by Project Owners as Ministry and Institution

The Project for Capacity Enhancement on Frvironmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

EIA/EMP related "Tasks (Duties)" of Environmental and Social Office (ESO) of DOP based on *Prakas* No. 302 (1/2)

Environmental Aspects

- Assessing all impacts on natural resources, historical heritage site, local people living in transport infrastructure construction, rehabilitation and maintaining
- projects,
 Involving in review documents of construction, rehabilitation and maintaining
 projects to ensure that environmental safety plan will be integrated into
 framework and Environmental Management Plan (EMP);

 3. Monitoring environmental impacts caused by activities of transport
- infrastructure construction, rehabilitation and maintaining projects;
- Reviewing, monitoring and reporting about implementation of framework of environmental management or Environmental Management Plan (EMP) on transport infrastructure construction, rehabilitation and maintaining project to ensure that implementation of all these projects comply with existing principles
- Collaborating with MoE and other relevant agencies to review other legal documents to enhance sustainability of environmental management.

The Project for Capacity Enhancement on Fnvironmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

ntation Issues to EIA/EMP Process in Road

(1) Reviewing EIA Report

- Technical capacities in IEIA/EIA
- Budget for reviewing the IEIA/EIA are insufficient
- There is <u>few sector guidelines for IEIA/EIA</u> in Cambodia to review more appropriately the IEIA/EIA Report.
- No external EIA review system to seek some advise from external experts, besides review conducted by MoE, Line ministries (MPWT, etc.).
- > Inter-agency coordination and consultation are insufficient

(2) EMP/EMoP/Environmental Monitoring Report

Existing EMP content is too high standards, or unrealistic to conduct the EMP in Cambodia context (Follow ADB or World Bank guideline which requires too high standard)

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

//PWT's Implementation Issues to EIA/EMP Process in Road Sector (2/2)

- Project owners do not always comply with EMP, including proposed
- > Project owners rarely submit Monitoring Report, which MPWT also have
- Limited validity and use/effectiveness of Environmental Monitoring Results due to insufficient technical knowledge/skills for checking the

(3) Other basic constraints

Human Resources Constraints

MPWT staff, who is in charge for EIA related tasks, are still need more technical human resources for reviewing and provide comments EIA Report, EMP/EMOP, and Environmental Monitoring Report.

Budgetary Constraints Site visits for reviewing EIA, which MPWT mandates are often not possible due budgetary constraints

The Project for Capacity Enhancement on Fnvironmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

- Strengthening technical knowledges/skills of MPWT staff, who is reviewing the following Reports/Plan through a series of technical training in terms of EIA/EMP
 EIA Report
 Environmental Management Plan (EMP)
 Environmental Monitoring Plan (EMOP)
 Environmental Monitoring Report

3. MPWT Prepares and authorizes a "Practical Road Environmental Guidelines in Road Sector in Cambodia" to integrate and conduct more effectively the EIA/EMP related activities within the MPWT offcials, in complience with the EIA related laws/guidelines

4. Applying the "Practical Road Environmental Guidelines in Road Sector in Cambodia" to real projects and monitoring the practices of the Guidelines under cooperation with MOE.

ICD and ESO, DoP will discuss internally to allocate/share rules/responsibilities of <u>EIA/EMP processes</u> in Road sector in order to implement EIA/EMP activities of MPWT's projects effectively.

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

Thanks for your attention!

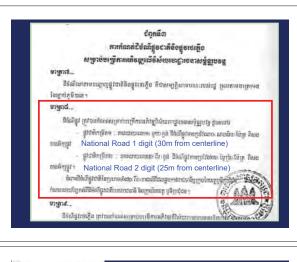


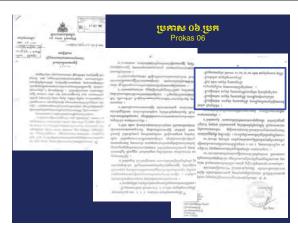


The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCO)

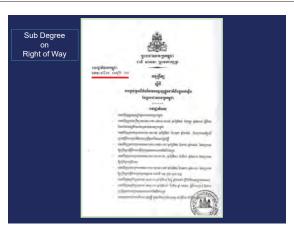


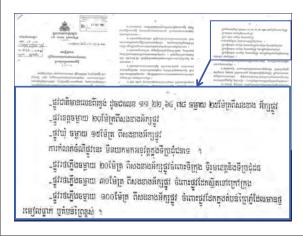










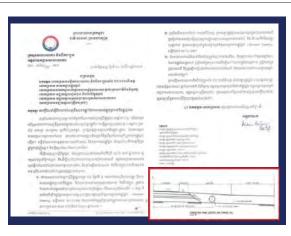




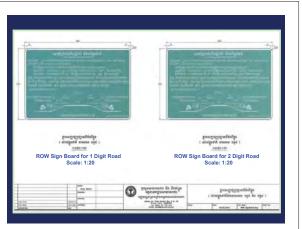




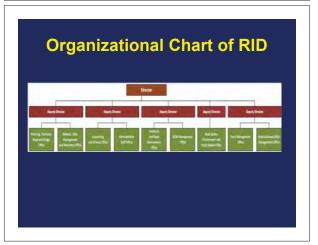








Content of Presentation Organizational Chart Roles and Responsibilities of RID Roles and Responsibilities of RoW Roles and Responsibilities of ESC Target Route Legal Law – Regulation Challenges Expectations from the project



Roles and Responsibilities of RID

- A. Road Maintenance and Management

 - Manage the road and ROW properties by developing the relevant legal regulations such as road and bridge uses, ROW protection, road equipment and structural design.

 Update road data by collecting information and listing a road inventory such as national road and provincial road and also doing research on economic, social and technical information in purpose to plant the new road or leveling the existing road or construct the new road.
 - new road.

 Manage the technical documents of road project and the roadrelated information by managing and collecting, compiling and
 documentation the completed projects, current projects or planned
 projects; and also the location information of the frequent traffic
 accidents in purpose to file for improvement and maintenance
 projects.
 - projects. Annual planning through the implementation of construction, improvement project and the need of budget for the maintenance of road and ferry in short and long term. Monitor and follow up the budget management for road project and financial report.

Roles and Responsibilities of RID (Cont.)

- B. Manage and inspect the construction site of road, bridge and ferry
 - Study and implement the maintenance activities for roads and bridges by managing the regular and periodic budgets and seeking the problems causing the damage of road as well as its structure and recommend the method for repair and maintenance.
 - Prepare the budget and manage the ways of inspection on the construction site of road and bridge by allocating the budget via the inspection and audit on the annual plan or 5 years plan of main construction for roads and bridges.
 - Evaluate the ongoing or complete construction work of project.
 - Manage the public and private ferry by planning about the need of new ferry or improving the old ferry; and implement the project management plan and maintenance.
 - Manage the administration and staffs by keeping the documents with proper care and implement the training program to support human resources to study both local and international on the technical sector and be the technical assistant and secretary.

Roles and Responsibilities of RoW (Cont.)

- Controlling, monitoring and evaluating the implementation of regulation and all activities related to ROW uses by collaborating with Urban-provincial department of public works and transport
- Preparing quarterly, six month, nine month and annual reports on activities of the office to the management team of the department accordingly.
- Carrying out the duties assigned by General Department of Techniques and the ministry.

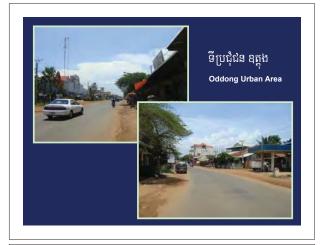


Roles and Responsibilities of RID (Cont.)

- c. Manage Urban-provincial department of public works and transport focusing on public works and technical construction, improvement of roads.
- D. Sum up the quarterly, semester, 9-month and annual report.
- E. Carry out the duties assigned by the General Department of Techniques and Ministry.

Roles and Responsibilities of RoW (Prakas No. 206 ប្រក.សក.បធ, 2014)

- Managing right of way of national and provincial roads, which are under authorization of the Ministry.
 Collecting information, education planning, and disseminating ROW-related regulation and legal documents to ministries, line agencies, sub-national administration, road users and local people widely.
 Developing a strategic plan to prevent illegal ROW use and encroachment.
- Reporting to the Departments to request for approval from management team of the Ministry or Urban-provincial hall to take legal actions on those who encroaches the ROW.
- Proposing a budget plan for managing, producing and ROW boundary poles and equipping/installing facilities on ROW to the Department to request for approval from the Ministry.











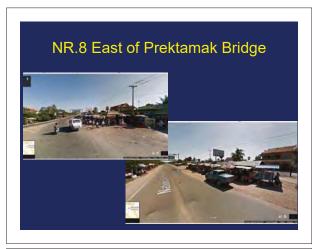




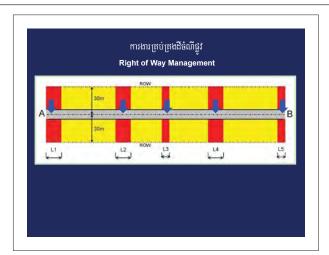


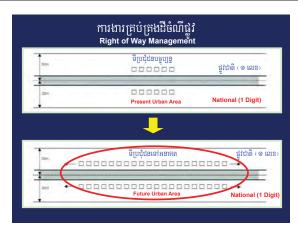




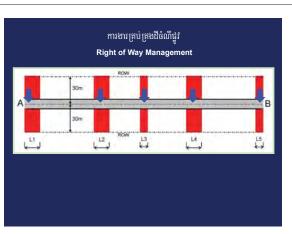


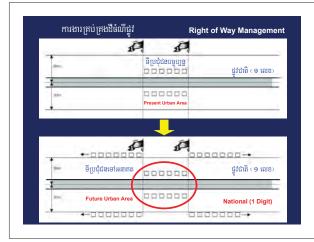






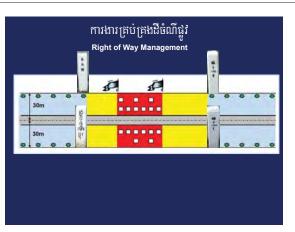


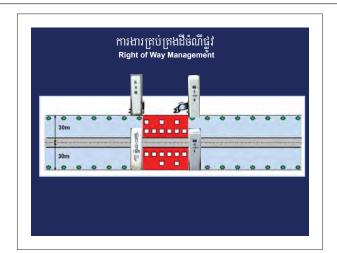




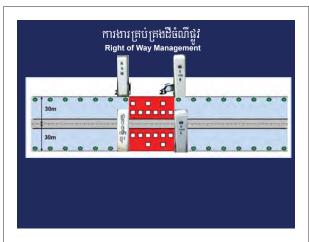






















Challenges

- Changing ROW from 25 M to 30M(Brakas 06 and Sub degree197 NR.2-3-6-7)
- Changing ROW from 15 M to 25M(NR.55-58-57B-57B1-57B2-59...)
- Changing ROW from 15 M to 30M(NR.8-9)
- Land filling or access road from main road without permission
- After compensate move back in to ROW boundary
- Lack of Guideline and Accessibility
- Business on the road and in ROW boundary

Expectations from the project

- Guideline ROW Management
- School Curriculum
- Data base management
- Videos spot TV Show
- Accessibility and Method management
- Good cooperation between MPWT and MLMUC and Local governor
- Problem will dealing success
- All legal document will be deal to the road user
- Select NR 1 3 or 4 for Pilot Project in 2018









Right of Way Management (Japan Project)

Presented by Mr. DUN Vandyreagan
Chief officer of ICD, MPWT
04 May, 2017
Himawari Hotel, Phnom Penh

Content of Presentation

- I. History of the Right of Way
- II. The term of ROW and related words
- III. Legal Basis of ROW
- IV. Current Practice of Right of Way Management
- V. Challenges
- VI. Way forward

II. The term of ROW and other related word (Cont)

- * Resettlement is considered **involuntary** when affected individuals or communities do not have the right to refuse land acquisition that results in displacement.
- * Cut off date refers to the date prior to which the occupation or use the project area makes residents/users of the same eligible to be categorized as affected house holds.

III. Legal Basis of ROW

- Road Law (May 2014)
- > Article 37
- * Land Law
 - Article 19,
- * Declaration No6 1948 Mechanism to remove of anarchy of land encroachment date 27 September 1999
- * Sub-Degree 197 S.E Right of Way National Road Channels and Railroads of the Kingdom of Cambodia 23 November 2017 > Article 8

I. History of Right of Way

- Before Khmer Rouge
- After the Khmer Rouge
- Current stage now

II. The term of ROW and other related words

- ROW is a type of easement granted or reserved over the land for transportation purposes, this can be for a highway, public footpath, rail transport, canal, as well as electrical transmission lines, oil and gas pipelines.
- * Corridor of Impact: The area that is unsafe where people are permitted to occupy structure, carry out business activities, cultivated. For the purpose of resettlement planning, the COI include immediate safety zone and any are that impact directly on people's livelihood.

III. Legal Basis of ROW (Cont

- * Other related regulation
 - >Privately owned land with title
 - ▶ Privately owned land without title
 - ► Land Use right certificate
 - ►Lease land
 - ➤Non-Legal Occupation

IV. Current Practice of Right of Way Managemen Hard



IV. Current Practice of Right of Way Management Hard (Cont)



The public Meeting at the provincial level

IV. Current Practice of Right of Way Management Hard (Cont)



House not properly demolish if without the inspection of the $\ensuremath{\mathsf{MPWT}}$

V. Current Practice of Right of Way Managemen Soft (Cont)

- *Conduct conference of ROW management in relevant institution based on the enacted law.
- *Circular No7 SK Mechanism of Right of Way Management date 26 February 2016.

V Challenges

Identification of Right of Way after road realignment in road rehabilitation project.

- * The misunderstanding between the word COI and ROW. (people)
- * The limitation of Law enforcement
- * The domestic regulation no compensation on ROW but donor policy has to compensate. (National project VS Donor project)
- * People prefers living along the ROW (the convenient based oriented)
- * Illegal Land Occupy
- * People think behind the electric poles are their private land some cases.
- * loss all stakeholder budget (government, people and others)
- * Time consuming project (after resettlement construction start if not well plan)

IV. Current Practice of Right of Way Management Hard (Cont)

*Monitoring and Controlling in collaboration with DPWT and local Authority.

IV. Current Practice of Right of Way Management Hard (Cont)



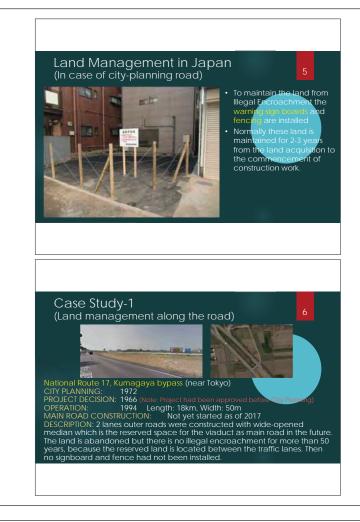
House and Tree become obstacle for road expansion

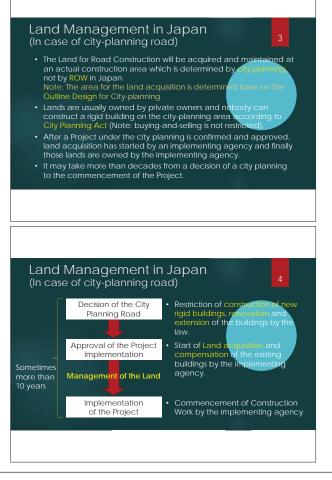
VI. Way Forward

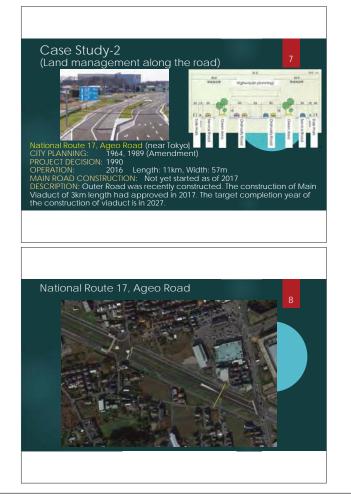
- To create the reliable and usable data of Right of Management
- * Substantial Monitor Practice shall be conducted more frequently with the support from the government.
- * Strong cooperation within all relevant institutions with the practice of Right of Way Management.
- * Planting Trees along the road as ROW limitation.
- * The more effective Right of Way Management, the better road development

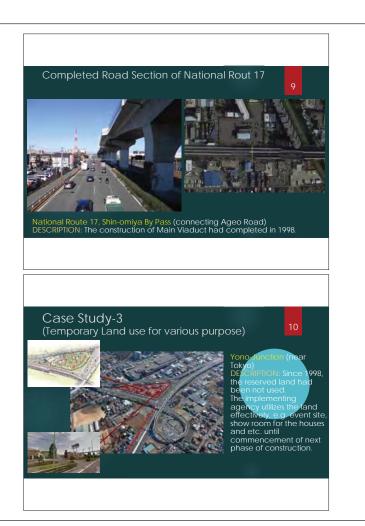
















THE 2ND SEMINAR OF

THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN CAMBODIA

6[™] JULY, 2017

SUNWAY HOTEL, PHNOM PENH





FOR MORE INFORMATION CONTACT: OFFICE +855(0)61-960-213

AGENDA

The 2nd Seminar

of

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

SUNWAY Hotel, Phnom Penh, 6th July, 2017

Time	Program			
8:30-8:55	Registration			
8:55-9:00	Cambodian National Anthem			
9:00-9:05	Opening Remarks H.E. Nou Vaddhanak, Project Manager, Director General of General Department of Technique			
9:05-9:20	Report of Training in Japan by EIA-TF By Mr. Srey Vireak, Department of Planning, MPWT			
9:20-9:35	Report of Training in Japan by ROW-TF By Mr. Chea Samnang, Road Infrastructure Department, MPWT			
9:35-9:50	Q&A Session			
9:50-10:05	Progress and Schedule of EIA-TF By Mr. Manh Vutha, International Cooperation Department, MPWT			
10:05-10:20	Progress and Schedule of ROW-TF By Mr. Ngel Sovannarith, International Cooperation Department, MPWT			
10:20-10:40	Q&A Session			
10:40-10:55	Coffee Break			
10:55-11:55	Discussion on Land Management and ROW management based on the Presentation by MLMUPC at previous TF on 7th June e.g. ROW Registration, land filling, construction permission, etc. Chaired by Director General / Facilitated by Japanese Experts			
11:55-12:10	Presentation on ROW Management Map (RMM) and ROW Management Database (RMD) By Mr. Kiyota, JICA Expert			
12:10-12:20	Q&A Session			
12:20-12:25	Following Schedules By Dr. Tsuchida, Team leader			
12:25-12:30	Closing Remarks H.E. Nou Vaddhanak, Project Manager, Director General of General Department of Technique			
12:30-13:30	Lunch			

Note: MC: Ms. Eam Runthearin, International Cooperation Department (ICD)





MINUTES of the 2nd Seminar

Date & Time:	06 th July, 2017, 09:00-12:45
Place	Sunway Hotel, Phnom Penh
Attendees:	From MPWT: H.E Nou Vaddhanak, Director General of Technique EIA and ROW Taskforce members and observers From Ministry of Land Management, Urban Planning and Construction Mr. Sek Sothirith: Director of Urban Planning Mr. Sao Vary, Director of Cadastral Conservation From Ministry of Environment Mr. Chhoub Sivutha, Deputy Director of EIA Mr. Yim Sothan, Official From JICA Cambodia Office: Mr. Ouk Raksmey from JICA Cambodia Office
Project Team:	From Project team: Dr. TSUCHIDA Takayuki and 11 project team members
Agenda / Discussion Points :	 Knowledge sharing from the training in Japan Confirmation on progress and schedule of each taskforce Discussion about issue on ROW management

Key Points:

Opening Remarks

> Opening remarks made by H.E Nou Vaddhanak, Director General of Technique

Theme I: Sharing experiences from training in Japan

- 1. Report of training in Japan by EIA taskforce presented by Mr. Srey Vireak
 - > Experience from Japan
 - o Legal framework in Japan
 - o Expressway Network and Companies in Japan
 - o Environmental Measures in expressway project
 - o Environmental concerns in expressway project
 - Current implementation in Cambodia
 - Legal framework in Cambodia
 - o Current implementation in Cambodia

1

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Environment and Social Infrastructure Consultant Co., Ltd. (ESIC)

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Company Limited (HEX)

Joint Venture





- Current environmental issues associated to road sector
- o Current challenges
- Conclusion

2. Report of training in Japan by ROW taskforce presented by Mr. Chea Samnang

- > Activities in Japan
- Lesson learned from the course (ROW management)
 - Legal law-regulation
 - o Organization chart
 - Asset management
 - o ROW status in Japan
 - o Row status in Cambodia
 - o Land acquisition and compensation for public project in Japan
- > Expectations and converting from the course
- Conclusion

Discussion

Mr. Seng Sothirith: How can ROW be registered as hard title in Japan while registration in Cambodia consists of land parcel information?

Mr. Kiyota: The ROW status in Cambodia and Japan are different. In Japan, land has

been registered in many years ago. If there is road expansion, the government

has to buy the affected private land for road expansion.

Mr. Yamashita: As the schedule of today seminar is a bit tight and it is very complicated to

understand the ROW status in Japan because ROW in Cambodia and Japan

are different in term of background, concept, legal framework and

institutional arrangement, so this issue should be moved for detail discussion

in separated meeting.

Theme II: Progress and schedule of taskforce

- 1. Progress and schedule of EIA taskforce by Mr. Manh Vutha,
 - > 1st meeting: Capacity assessment for EIA and EMP and regular technical meeting schedule
 - ➤ 2nd meeting: Presenting on JICA environmental and social consideration guideline
 - > 3rd meeting: Presenting and discussing for draft tasks and the implementation issues of MPWT for EIA in road sector in Cambodia
 - 4th meeting: Discussion and making a consensus on the proposed draft table of contents of Road Environmental Guideline for MPWT
 - > Schedule of the REG development

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2. Progress and schedule of ROW taskforce:

- Past activities of ROW taskforce
- > Timeline for development ROW guideline in 2017
- Project monitoring schedule
- Submission process of the monitoring sheet
- > Outstanding points of 2nd monitoring results

Theme III: Discussion: land management and ROW management based on the Presentation by MLMUPC

Comments from H.E Nou Vaddhanak:

- Regarding the noise barriers, there are many kinds of noise prevention methods. And a short height noise barrier is very interesting due to its effectiveness, efficiency and physical aspect.
- There are several methods for preventing road erosion such as growing grass on the road embankment and growing big tree is not permitted on the road embankment because it will damage the road structure in the future when it grows up. Big tree can be grown outside of the road embankment.
- Regarding the Mr. Samnang's presentation, there is an interesting method which is applicable for Cambodia to prevent new encroachment by reserving space of middle of the road for future road expansion. Another option, if the government has enough budget, secondary road should be constructed both side of pavement instead of installing ROW pole in every 100m because local people can easily recognize part of the ROW after construction.
- It would be great if row can be registered as state land. Also, ROW registration and land parcel should be done based on the boundary of the province and it should be under ownership/management of DPWT under their authorization. Why ROW need to be registered? Because ROW title is a legal evidence for preventing and solving encroachment inside of ROW. There are some countries in the world have registered ROW as state land, for example Germany.
- Drone is one of effective tool as it can produce photo with coordination system as well as monitoring for preventing new encroachment.
- Roads in city area, there is less road damage cause by inundation because there is road drainage for removing water from road surface. However, national road in urban area is easily damaged due to lack of road drainage and illegal land filling.
- Can local people in Japan fill their land higher than road's elevation?

<u>Dr. Tsuchida</u>: there is a policy that local people can fill their land higher than road's elevation unless they construct drainage system by their own.

Mr. Somnang: ROW registration should choose the new road improvement/development or after compensation as the first priority because it has less complicated issue regarding boundary of the ROW.

3

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Mr. Vireak: it would be great if JICA is able to support or introduce soil based purified technique for controlling air pollution along the road in a major city as Phnom Penh city.

Comments from Mr. Sothirith:

- According to the row registration and as public state land with hard title, it is a good idea, but it
 may be a bit hard to implement due to lack of officials, skills and budget as well as higher level of
 coordination among the ministries is needed. Otherwise, hiring private company to employ on this
 works can be possible.
- Land filling along national road (Ex NR 3 & 4), there are many encroachment and local authorities are less attention on this matter. Thus, MLMUPC is currently developing the Prokas on landfilling and land excavation in order to address this issue.
- Regarding the boundary of urban and rural area is not yet exist as map, but there is criterial for determination developed by Ministry of Interior.

<u>Presentation on ROW management map (RMM) and ROW management database (RMD)</u> <u>presented by KIYOTA Daisaku</u>

- > Current situation identification
- Necessary measures
- Concept of system configuration
- > Future works

Discussion:

<u>H.E Nou Vaddhanak:</u> Is there any tool to get quick results of new encroachment when comparing photos produced by drone? Or we have to compare photos by our own eyes?

Mr. Kiyota: There is no automatic results of new encroachment on national road and drone can be used for data processing or automatic results as well. To get higher accuracy, we need to use our eyes to identify new encroachment on photo taken by drone.

Following schedule presented by Dr. TSUCHIDA Takayuki

- > Taskforce activities
- > Technical exchange in third countries
- Procurement of equipment for pilot project
- ➤ 2nd JCC meeting

Closing remarks was done by H.E Nou Vaddhanak, Director General of Technique

4

















Date: 06 July 2017 Time: 8:30 – 12:30 Location: Sunway Hotel Topic: 2nd Seminar

Sign-in Sheet (JICA Project Team)

No	Name	Department/ Ministry	Position	Phone	E-mail	Signature
1	Dr. TSUCHIDA Takayuki	JICA project team	Team Leader			
2	Mr. YAMASHITA Akira	JICA project team	Deputy Team Leader			
3	Mr. NARA Hiroshi	JICA project team	Land Management Framework			
4	Mr. Mr. KIYOTA Daisaku	JICA project team	Land Management Framework/Database Development			
5	Ms. NAKAYAMA Makiko	JICA project team	Training Plan and Implementation			
6	Mr. OCHI Masaki	JICA project team	Land House Investigation			
7	Mr. Shumpei ICHIKAWA	JICA project team	Monitoring/Evaluation			
8	Mr. James Kazumori WATSON	JICA project team	Land House Investigation			
9	Mr. KUMAGAI Takahiro	JICA project team	Project Coordinator /Database Management			



THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



10	Ms. Ches Sophy	JICA project team	Administrative Assistant		
11	Mr. Penh Socheat	JICA project team	Technical Assistant		
12	Mr. Douk Khemera	JICA project team	Administrative Assistant		

(MPWT Personnel)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
13	H. E Nou Vaddhanak	General Department of Technique	Director General			
14	Mr. Prok Novida	Department of Planning, MPWT	Director			
15	Mr. Srey Vireak	E&S Office, DoP, MPWT	Official			
16	Mr. Manh Vutha	Bilateral Cooperation Office, ICD, MPWT	Deputy Chief			
17	Mr. Chea Samnang	ROW Office, RID, MPWT	Chief of Office			
18	Mr. Khai Saray	ROW Office, RID, MPWT	Deputy Chief of Office			
19	Mr. Hay Chandara	ROW Office, RID, MPWT	Deputy Chief of Office			
20	Mr. Peang Samoeun	ICD, MPWT	Deputy Chief of Office			
21	Mr. Bour Chhay Ya	E&S Office, DoP, MPWT	Official			





22	Ms. Sreng Sorphea	ICD, MPWT	Official		
23	Ms. Eam Runthearin	Office of Regional Cooperation, ICD, MPWT	Deputy Chief of Office		

(JCC Members, Advisors, Observers)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
24	Mr. Sek Sothirith	Urban Planning Department, MLUPC	Director			
25	Mr. Sao Vary	Department of Conservation, MLMUPC	Deputy Director			
26	Mr. Chuop Sivutha	Legislation and Dispute Resolution Division	Head Division			
27	Mr. Borei Wongsanith	Department of Public Infrastructure, MPWT	Deputy Director			
28	Mr. Kong Youreth	Department of Public Infrastructure, MPWT	Chief of Office			
29	Ms. Em Sokchea	Department of Public Infrastructure, MPWT	Deputy Chief of Office			
30	Mr. Yim Sothan	МоЕ	Chief			
31	Mr. Ouk Reaksmey	ЛСА	P.O			
32	Mr. Uk Raksmey	MPWT (Representative of Director)				
33	Mr. Song Kimheng	ICD, MPWT	Officer			



THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



34	Mr. Ngel Sovanarith	ICD, MPWT	Officer		
35	Mr. Yong Lydet	DoP, MPWT	Chief		





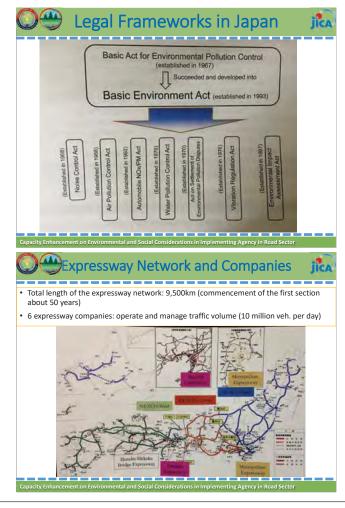


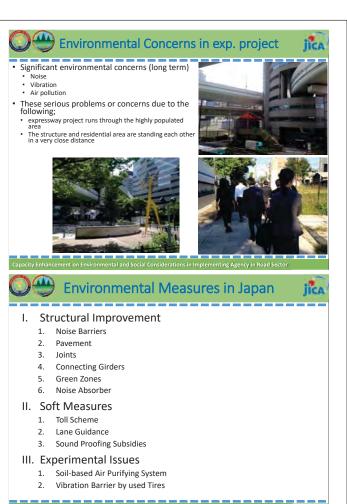
1. Experience from Japan

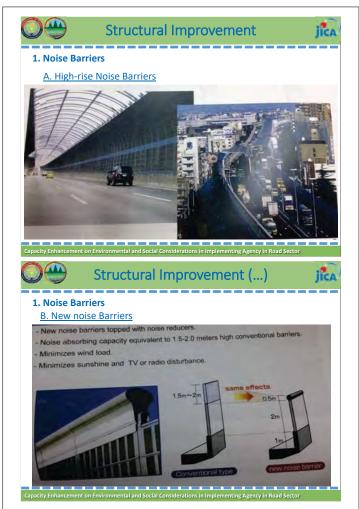
- Legal framework in Japan
- Expressway Network and Companies in Japan
- · Environmental Measures in Expressway project
- · Environmental Concerns in expressway project

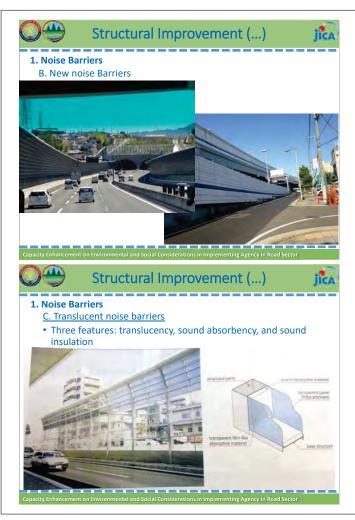
2. Current Implementation in Cambodia

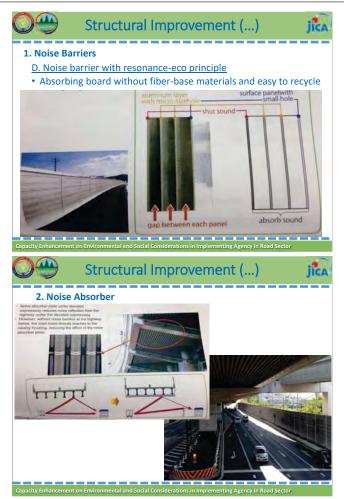
- Legal framework in Cambodia
- Current Implementation in Cambodia
- · Current Environmental Issues associated to road sector
- · Current Challenges
- Conclusion





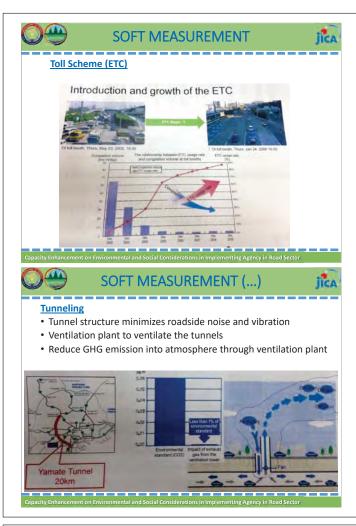




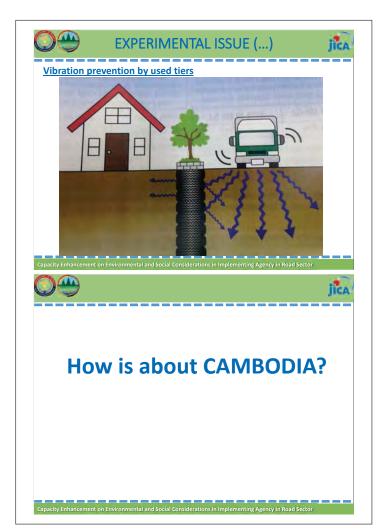




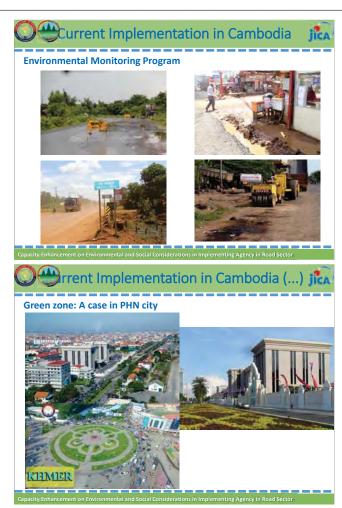














· Insufficient of road assets



- Law enforcement remains limited
- Some legal documents and regulations are too diverse
- Financial and human (skill/professional) resources remain insufficient
- Lack of database and data management system
- Noise, vibration and air pollution mitigation technologies remain lacking
- Monitoring and/or inspection activities remain limited
- Staffs turn over
- Reporting mechanism is complicated and time consuming

apacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector



CONCLUSION



- Japan has very few in Environmental and RoW issues, while Cambodia does
- Japan has already considered environmental concept in road infrastructure development, while Cambodia has yet started
- Japan has strictly enforced the law, while Cambodia's law enforcement remain facing some challenges.
- Cambodia will be able to adopt or adapt some tips and good practices from Japan as following;
 - Noise mitigation
 - Green zone
 - Environmental program: renewable energy, i.e. solar panel, hybrid vehicles...), biotope...
 - Road pricing policy

Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector





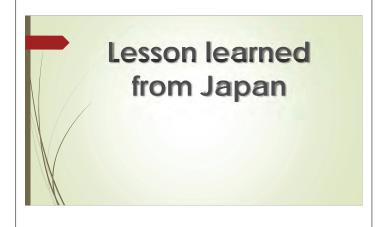


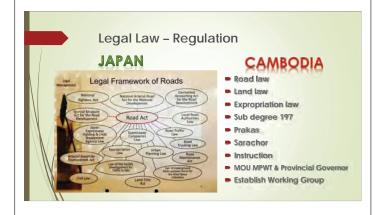


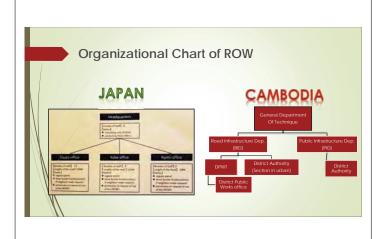




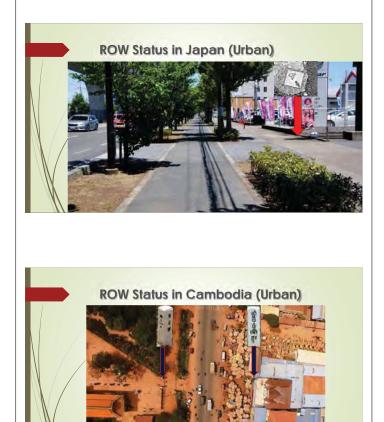
















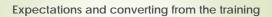




Land Acquisition and Compensation for Public Project in Japan

- 1. Meetings to explain project plans
- 2. Explanation of detailed plans and acquisition of lands
- 3. Setting up piles for site width
- 4. Surveying lands and examining articles
- 5. Calculation of the amount of compensation
- 6. Negotiation over the Acquisition of Land
- 7. Contracts
- 8. Payment of compensation and delivery of land

	Japan	Cambodia
	Adequate Legal framework (good enforcement)	Adequate Legal framework (ineffective enforcement)
	Asset management (effectively control) Digital land registration	Asset management (illegal occupation (No legal framework govern on Urban roa Digital land registration (prep by projec
	GIS	GIS (Ongoing preparation by the project
	Organizational chart (clear and well structure)	Organizational chart (No commitment & lack of knowledge)
	Huge fund	Limited fund
	High Capacity building	Low Capacity building
\/	Active participation from citizen	inactive participation from citizen



- Inadequate Legal framework and law enforcement mechanism
- Guideline ROW Management
- Patrolling Crews
- GIS Data base management
- Training DPWT Staff to Trainer
- Public awareness
- Install signboards and pilling boundaries
- Policy for ROW Width Extension



The Project for Capacity
Enhancement on Environment
and Social Consideration in
Implementing Agency in Road
Sector (CESCOR)

The Progress and Schedule of EIA-TF

1st EIA- TF meeting (31st March 2017)

- 1. Purpose of development of Road Environment Guideline (REG)
- 2. Capacity Assessment for EIA and EMP (Environmental Management Plan): Short Quiz
- 3. Regular Technical Meeting Schedule





2nd EIA TF meeting (6th April)

Presenting JICA Environmental and Social Consideration Guidelines (JICA ESC Guidelines):

- 1. Important principles of the JICA Guidelines
- 2. Schemes to be covered
- 3. Categorization of a Project
- 4. Key documents
- 5. Items of the EIA Report for category A projects
- 6. Important Technical Terms
- 7. Common items of the JICA ESC Guidelines and WB Safeguard Policies





3rd EIA TF meeting (20th April)

Presenting and Discussing for Draft Tasks and the Implementation Issues of MPWT for EIA Road Sector in Cambodia





4th EIA TF meeting (26th April)

Discussing and Making a Consensus on the proposed draft Table of Contents of Road Environmental Guideline (REG) for MPWT.





A Deputy Director, EIA Department of Ministry of Environment (MOE) was participated in the discussion as a Technical Advisor of REG.

Draft Table of Contents

- 1. Backgrounds
 - 1.1 Objectives and Users of the Guidelines
- 1.2 Road Development Project Cycle and the EIA
- 2. Essential Related Laws/Existing Guidelines of EIA for Road Sector in Cambodia
- 3. Present EIA Process/Steps in Cambodia (with flowchart)
- 4. Practical Involvement Phases by MPWT for EIA Process in Road Sector in Cambodia
- 4.1 EIA Report Review Phase (Inter-Ministerial Meeting, etc.)
- 4.2 Project Monitoring Phase
 - (1) Reviewing (Verifying) Environmental Management Plan (EMP)
 - (2) Reviewing (Verifying) Environmental Monitoring Plan (EMoP)
 - (3) Reviewing (Verifying) Environmental Monitoring Report
- 5. Reviewing Methods on Each Phase with examples for MPWT in EIA Road Sector (site visits, comparing the monitoring results, etc.)

Appendices (Checklist for reviewing EIA Report in Road Sector, etc.)

Schedule of the REG Development

And here		Year 2017							Year 2018			
Activities		May	Jun	ANY	Aug.	Sep	Oct	Nev	Dec	lan	Feti	Min
2.1 Understandings of Main Concepts on Environmental Social Considerations (ESC)	-											
2.2 Understandings of Implementation Issues of MPWT to involve EIA/EMP in Road Sector												
2.3 Confirmation of documentation level/authorizing process, supporting for authorization of the REG				•					:	**	*****	
2.4 Concrete trainings and discussions for development of the REG, revising the REG for authorization	-			-				-	-	1		
2.5 Training in Japan and third countries (Myanmar, Thailand)							-					
2.6 Presentation to disclose the Orell REG on 2nd Technical Seminar										•		

End

Thanks for your attention



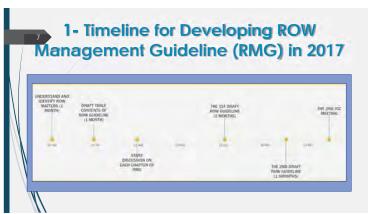


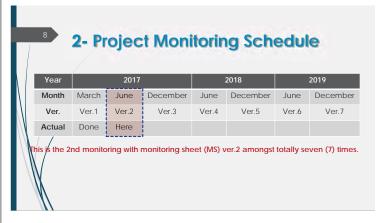


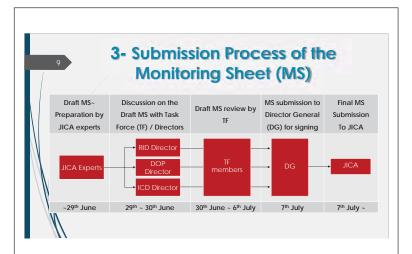












4- Outstanding Points of 2nd Monitoring Results > No bottleneck in the progress of CESCOR.

- For the implementation framework of ROW management, CESCOR shall consider role and responsibility of relevant authorities such as:
- Ministry of Land Management, Urban Planning, Construction (MLMUPC) in terms of land management, and
- / Ministry of Interior (MOI) as supervising authority of local government in the process of discussion for establishing ROW Management System (RMS).
- At the 1st JCC meeting, Documentation level of **REG** and **RMG** were decided to be set as Prakas.

 Approval process of Prakas will be confirmed throughout the TF activities in following stage.
- > The Establishment of CESCoR's Website



Discussion on Land Management and ROW Management

Right of Way Management Guidelines (RMG) (1/3)

Table of Contents (Draft)

	Table of Contents	Contents	Pages
	Preface		1
	TOC		2
	Abbreviation / Terminology		2
Ger	neral Issues		
(a)	Background		1
(b)	Objectives	- Objectives	1
		- Structure of RMG	
(c)	Users / Organizations and	- Target Users	2
	Responsibilities	- Responsible organizations	
(d)	Definitions	- What is ROW?	2
		- Land Registration (titles)	
(e)	Legal Basis	- Land, ROW, Construction	3

ROW Management Guidelines (RMG) Contents (2/3)

Par	t 1: Current Status Identification (CS	l)
1.1	ROW Management Map (RMM)	
	1.1.1 Survey Methodology	Drone, Benchmark, etc.
	1.1.2 Mapping Methodology	
	1.1.3 Items observed	
1.2	ROW Management Database (RMD)	
	1.2.1 Database Structures	
	1.2.2 Data Format	
	1.2.3 Updating Rules	

ROW Management Guidelines (RMG) Contents (2/3)

Par	t 2: Illegal Encroachment Prevention	(IEP)	
2.1	Boundary Demarcation		
	2.1.1 ROW poles	RID Activities	
	2.1.2 Sign Board	RID Activities	
	2.1.3 Other measures	Fence, Land registration, etc.	
2.2	Monitoring and Public Enlightenment		
	2.2.1 Field monitoring	- DPWT, Commune	
	2.2.2 Warning for new encroachment	- Related to MOI	
	2.2.3 Dissemination	- Public Meeting, Video	
2.3	Application for ROW Use	- Refer Sarachor 007	
	2.3.1 Household access	- easement	
	2.3.2 Public utilities	- electric cable, optical	
	2.3.3 Private utilities	- Advertisement	
Par	t 3: Budgetary Plan		

Separated Annexes:

- e.g. ROW Management System (RMS) Training Plan
 - Pilot Project Report, etc.

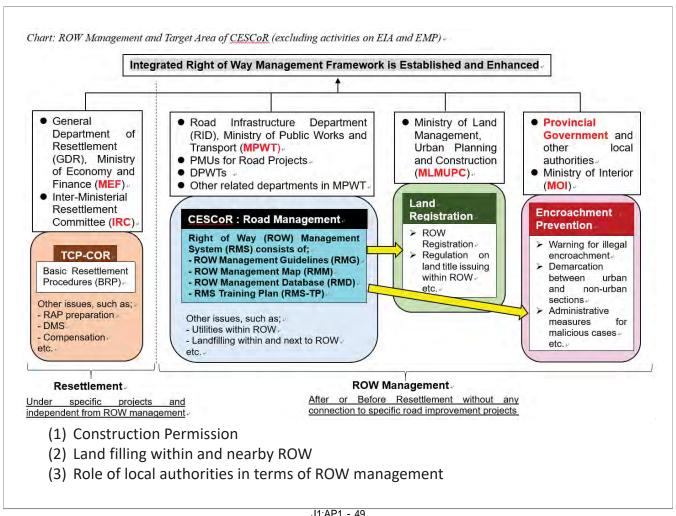




Table of Contents

- ▶ 1. Current Situation Identification
- ▶ 2. Necessary Measures
- ▶ 3. Concept of System Configuration
- ▶ 4. Future works





- ▶ Need the methods to
- a) Assess the current situation of ROW regarding the degree of encroachment in <u>rapid manner</u>.
- b) Share the information among MPWT and DPWTs.
- c) Handle Geographic Information.

GeoServer

PostGIS

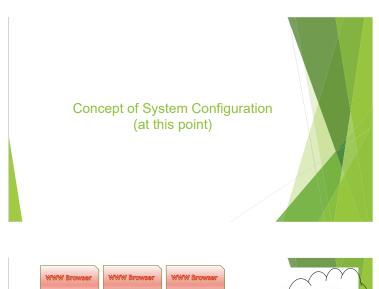
- d) Conduct unified management for above information while it can be accessed from <u>each DPWT</u>.
- e) Secure the accuracy at necessary degree. (need further evaluations and discussions)
- f) Integrate the relevant databases, preferably. (need further evaluations and discussions)



► Current Situation Identification is one of the key to enhance the capacity of MPWT to prevent ominimize the illegal encroachment.

while

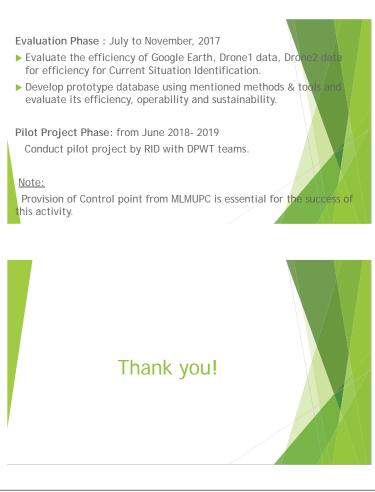
MPWT does not have measures to evaluate before/after encroachment situations on objective basis and sharing above information at any time of need.



QGIS

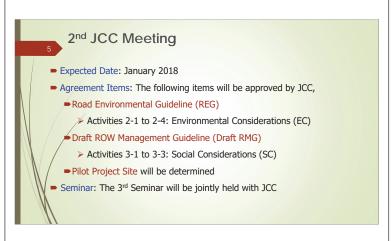
OSGeo

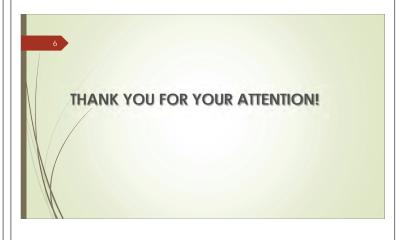
As a matter of fact They are free. • Quantum GIS: QGIS for Data development and management • Geoserver: for Web GIS control • GDAL: for Data conversion • PostGIS for Geographic Database (back end) as server Above all are open software.





Taskforce Activities Taskforce Activities Taskforce activities will continuously carried out based on WBS as follows, "EIA/EMP Team": Activity 2-1 to 2-4 will be completed by the next JCC on early next year. Activity 2-5 will continue up to the end of the Project. "ROW Management Team": Activity 3-1 to 3-3 will be completed by the next JCC on early next year. Activity 3-4 to 3-7 and Activity 4-1 to 4-5 will start after the next JCC. Wote: WBS: Work Breakdown Structure, EIA: Environmental Impact Assessment, EMP: Environmental Management Plan, JCC: Joint Coordinating Committee, ROW: Right of Way











THE 3RD SEMINAR OF

THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN CAMBODIA

6[™] February, 2018

SUNWAY HOTEL, PHNOM PENH





FOR MORE INFORMATION CONTACT: OFFICE +855(0)61-960-213

AGENDA

The 3rd Seminar

of

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

Sunway Hotel, Phnom Penh, 6th February 2018

Time	Program
13:30-13:45	Registration
13:45-13:50	Cambodian National Anthem
13:50-14:00	Opening Remarks
	H.E. Nou Vaddhanak, Project Manager, Director General of General Department of Technique, MPWT
14:00-14:45	Theme I: Details of Draft Road Environmental Guidelines (REG)
	Mr. Srey Vireak, Mr. Bour Chhay Ya, Department of Planning, MPWT and Project Team
14:45-15:00	Q&A Session
15:00-15:20	Theme II: Report of 3 rd Country Technical Exchange
	Mr. DUN Vandyreagan, Member of Third Country Exchange, MPWT
15:20-15:30	Q&A Session
15:30-15:40	Coffee Break
15:40-16:10	Theme III: Case Study for Illegal Encroachment Prevention (IEP)
	- Basic Concept for Public Consultation Meeting
	ROW Taskforce Member
	- Case Study in Japan
	Mr. NARA Hiroshi, JICA Project Team
16:10-16:30	Q&A Session and Fill up Questionnaire
16:30-16:40	Closing Remarks
	H.E. Nou Vaddhanak, Project Manager, Director General of General Department of Technique, MPWT

Note: Presentation materials will be prepared by English.

Simultaneous interpretation between Khmer and English will be provided.

Participation from other related Department of MPWT, Ministry of Economy and Finance, Ministry of Environment, Ministry of Land Management, Urban Planning and Construction, Ministry of Water Resources and Meteorology, Electricité Du Cambodge and etc,





MINUTES of the 3rd Seminar

Date & Time:	06 th February, 2018, 01:30-4:15PM
Place	Sunway Hotel, Phnom Penh
Attendees:	From MPWT: -H.E. Nou Vaddhanak, Deputy Director General -Officials of ICD, DoP, and RID From JICA Cambodia Office: -Representatives from JICA Cambodia Office Relevant stakeholders: -Metropolitan Expressway Company, Bangkok office -JICA Experts, MPWT -Ministry of Economic and Finance -Ministry of Land Management, Urban Planning and Construction (MLMUPC) -Ministry of Water Resource and Meteorology -EDC
Project Team:	From Project team: Dr. TSUCHIDA Takayuki and 11 project team members
Agenda /	- To share draft of Road Environmental Guidebook (REG)
Discussion	- To share lesson learnt from 3 rd country technical exchange
Points:	- To share and discuss on experience of conducting PCM in Japan

Opening Remarks

• Opening remarks made by H.E Nou Vaddhanak, Director General of Technique

Theme I: Details of draft Road Environmental Guidebook (REG) presented by Mr. Chhay Ya

Overview of draft road environment guidebook (REG)

- Background, objectives, users and scope of REG
- Legal aspects

1

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- Steps of EIA process and involvement phases by MPWT in Cambodia
- Practical involvement methods by MPWT for EIA process in Cambodia

Question and answer session

H.E. Vadhanak: It is necessary to require all project development conducting EIA study? Because scales of the projects are different (big and small). And conducting EIA study will affect the project implementation as well as delay project operation. For instance, we can conduct EIA for new road development due to many environmental issues, but conducting EIA should not apply on existing road project due to less environmental impacts. Another example, there are 3 agencies working on road sector in Cambodia: MPWT, Ministry of Rural Development and authority and MPWT is a main actor. Most of regulation issued by MPWT have been used by MRD and authority as well. The same case, MoE should prepare all related law, guideline and standard to environment and let line ministries implementing instead of conducting EIA study.

Mr. Chhay Ya: Actually, not all projects are required to conduct EIA study, it depends on the types and scale of the project itself. For road sector, road development project with or more than 100km length, the project is required to conduct EIA. For length less than 100km, it requires to conduct IEIA or environmental agreement.

Theme II: Report of 3rd country technical exchange presented by Mr. Reagan

- Objectives of the technical exchange
- EIA system in Myanmar
- EIA system in Cambodia
- Challenges/issues on EIA
- Lesson learnt
- Way forward

Question and answer session

<u>H.E Vadhanak:</u> Regarding the bridge, now there is only one loading standard for all bridge construction projects. It means that new bridge project from now has the same capacity to handle or carry out any kind of vehicles or trucks.

2

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H.E. Vadhank: ROW management is also important for road and traffic safety. In Thailand ROW is developed as road by starting from the boundary of ROW line and they keep the middle space for future road expansion. It means that we don't waste money on compensation for future project. We should consider and apply this concept in Cambodia as well.

Theme III: Basic concept for public consultation meeting (PCM) presented by Mr. Nara

- Background
- Purpose
- Outline
- Program
- Responsibility for PCM
- Arrangement time frame

Case study in Japan

- Chapter 1: Planning and managing public consultation meeting (PCM)
 - o The case example of Japanese PCM
 - o Business and type of PCM
 - o Planning items PCM
 - o Other Items to be prepared
 - o Selection of the venue
 - o Overview of the case study
 - o Point to be noted for PCM
 - o Unique psychological characteristics at PCM

Chapter 2: Proceeding public consultation meeting PCM: Public consultation meeting

- o Objectives of the PCM
- o Scale of PCM
- Preparation for holding PCM
- o Following up PCM
- o Dealing with media

3

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- o Dealing with city councilor
- o Dealing with the person on the blacklist
- o Dealing with potential risk (person)
- o Post PCM discussion

Ouestion and answer session

<u>H.E. Vadhanak:</u> It is a good PCM preparation plan, especially counter measures to handle any issue or risk may occur during the PCM. Example video recording is one of effective method as it can be used as an evidence to address the issue.

Mr. Nara: Yes, video recording is one of effective methods and we also can call policemen to handle the issues as well if it is serious.

<u>H.E. Vadhanak</u>: Could you please share experience how to negotiate with local people, if local people not accept compensation rate?

Mr. Nara: In Japan, we compensate to local people based on the standard prepared by the government and affected people understand and accept the compensation.

<u>Dr. Tsuchida:</u> What are causes of participant's emotion during the PCM?

Mr. Nara: The emotion of participants can occur during the PCM due to the following factors:

- o Not clear explanation or not enough information is provided to the participants
- o The presenter does not have self-confidence

Mr. Chhay Ya: How to deal with aggressive people or dominant people who are from government?

Mr. Nara: If anyone interrupt the PCM by making loudly noise, a facilitator will warn or ask that person to go out.

We treat all participant equally and fairly, we don't care where they are from or their position at all.

4





H.E. Vadhanak: In some countries, compensation rate is prepared by private company based on the market value, but the government pay double of the compensation rate because the government just want to make their people happy and enjoy with project development.

Mr. Kiyota: The case happened in India actually.

Closing remarks was done by H.E Nou Vaddhanak, Director General of Technique









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Date: 06 February 2018 Time: 13:30-16:40 Location: Sunway Hotel Topic: 3rd Seminar

Sign-in Sheet (JICA Project Team)

No	Name	Department/ Ministry	Position	Phone	E-mail	Signature
1	Dr. TSUCHIDA Takayuki	ЛСА project team	Team Leader			
2	Mr. YAMASHITA Akira	JICA project team	Deputy Team Leader			
3	Mr. Ito Tsuyoshi	JICA project team	ESC/EIA/EMP			
4	Mr. NARA Hiroshi	JICA project team	Land Management Framework			
5	Mr. KIYOTA Daisaku	JICA project team	Land Management Framework/Database Development			
6	Mr. KUMAGAI Takahiro	JICA project team	Project Coordinator /Database Management			
7	Ms. Ches Sophy	JICA project team	Project Assistant			
8	Mr. Penh Socheat	JICA project team	Technical Assistant			
9	Mr. Douk Khemera	JICA project team	Administrative Assistant			



THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



(MPWT Personnel)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
10	H.E Nou Vaddhanak	General Department of Technique	Director General			
11	Mr. Manh Vutha	Bilateral Cooperation Office, ICD, MPWT	Deputy Chief			
12	Mr. Chea Samnang	ROW Office, RID, MPWT	Chief of Office			
13	Mr. Sor Yilin	ICD, MPWT	Deputy Chief of Office			
14	Mr. Peang Samoeun	ICD, MPWT	Deputy Chief of Office			
15	Mr. Bour Chhay Ya	E&S Office, DoP, MPWT	Official			
16	Mrs. Sreng Sorphea	ICD, MPWT	Official			

(JICA Cambodia Office)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
17	Mr. IWASE Hideaki	JICA Cambodia Office				

(Observers)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
		Project for Strengthening				
18	Mr. OGAWA Koichi	Capacity for Maintenance	Chief Advisor			
		of Road and Bridge				

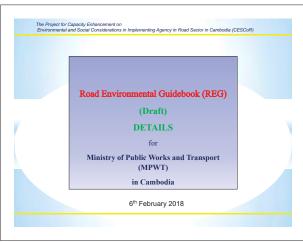




19	Mr. CHIBA Toshiaki	Metropolitan Expressway Company Limited, Bangkok Office	Deputy Director		
20	Mr. Seiji Kukokana	Metropolitan Expressway Company Limited, Bangkok Office	Director		
21	Mr. Hidtoshi Kume	MPWT	JICA Expert		

(JCC Members, Advisors, Observers)

No	Name	Department/Ministry	Position	Phone	E-mail	Signature
22	Mr. Yong Sy	Department of Investment, MEF	Chief of Office			
23	Ms. Em Sokchea	Department of Public Infrastructure, MPWT	Deputy Chief of Office			
24	Mr. KHUON Davith	Department of Resettlement 1/GDR/MEF	Deputy Director			
25	Mr. MAO Visal	Electricité du Cambodge (EDC)	Chief Office			
26	Mr. SAO Premarak	RID, MPWT	Officer			
27	Mr. Kaing Theara	RID, MPWT	Officer	· · · · · · · · · · · · · · · · · · ·		



The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

TOC of REG

Main Parts

1. Introduction
1.1 Backgrounds
1.2 Objectives, Users and Scope of REG
1.3 General Steps in Conducting EIA
1.4 Project Cycle and EIA
2. Essential Laws/Prakas and Guidelines related to REG
3. Steps of EIA Process and Involvement Phases by MPWT in Cambodia
3.1 Steps of EIA Process in Cambodia as Nationwide
(1) IEIA/EIA Report Reviewing Phase
(2) IEIA/EIA Report Reviewing Phase
3.2 Involvement Phases by MPWT for EIA Process in Cambodia
(1) EIA Report Preparing Phase
(2) EIA Report Reviewing Phase
(3) Environmental Monitoring Phase
(3) Environmental Monitoring Phase
(3) Environmental Monitoring Phase
(3) Environmental Monitoring Phase

The Appendices are prepared more practical use for road project, and for effective/efficient reviewing of EIA Report, EMP, EMoP The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR) 1.3 General Steps in Conducting EIA The aim of "screening" is to determine the extent to which a full environmental impact study is required or not. Screening The main objective of the "scoping" process is to establish the environmental and social priorities, set the boundaries for the study and define the Terms of Reference (ToR) of the EIA. Scoping "Baseline Data Collection" on physical, biophysical, socio-economic, and cultural aspects of the project area.

Baseline data collection

Baseline data collection The potential impacts are identified, evaluated and predicted using the baseline information on one hand and the features Impact Assessment of the project on the other (cause-effect relationship). Once the potential impacts have been analyzed, their significance Mitigation Measures will be determined. The possible preventive, remedial and compensatory counter measures for each adverse impact. The EMP translates recommended mitigation and monitoring measures into specific actions that have to be carried out by the Project Owner (PO) or the Project Proponent. EMP

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

REG has been developed through collaboration works among the MPWT's TF-EIA/EMP members, JICA Expert, and adviser from the Ministry of Environment (MoE).

◆ Objectives: To assist MPWT's officials in charge of EIA/EMP to be more effective, in particular reviewing and giving comments on EIA Report and Environmental

 Users: MPWT's officials for their internal use within MPWT, Not the Road Sectoral EIA guideline in Cambodia, which will be developed by Ministry of Environment (MoE).

Assist MPWT officials, who are in charge of EIA, EMP, EMoP, to understand the main areas of concern and use that understanding to enhance the quality of the EIA, EMP.

Management Plan (EMP), Environmental Monitoring Plan (EMoP) on Road Project in

Chapter 1 Introduction

Cambodia

♦ Scope of the REG:

1.2 Objectives, Users, and Scope of REG

The Project for Capacity Enhancement on Environmental and Scale Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia 4.1 EIA Report Preparing Phase (1) EIA Report Contents 4.2 EIA Report Reviewing Phase (2) Introduction of EIA Report Review (2) Practical Methods for EIA Report Reviewing 4.3 Environmental Monitoring Phase (1) Introduction of Environmental Monitoring (2) Two categories of Environmental Monitoring (3) Environmental Monitoring Phane (4) Environmental Monitoring Phane (5) Environmental Monitoring Phane (6) Environmental Monitoring Phane (7) Environmental Monitoring Phane (8) Environmental Monitoring Report

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sactor in Cambodia (CESCOR)

Characteristics and Documentation Level of REG

Characteristics of REG

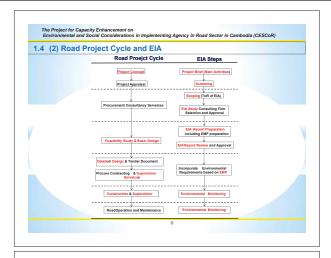
The Main parts of the REG will be concise and practical to use the REG for relevant tasks of the MPWT staff.

The Appendices of the REG are "practical checklists" for reviewing EIA/EMP/EMOP/EMOR by MPWT's officials based on related environmental technical knowledge.

The REG is focused on environmental impacts items, and does not deal with resettlement Issues. MPWT had "Basic Resettlement Procedures", which was prepared in 2012.

Documentation Level of the REG

The REG should be authorized as a MPWT's "Prakas" so that relevant MPWT staff could use it in daily official tasks in accordance with authorized legal base.



2. Essential Law/Prakas and Reference Guideline related to REG

4 Law on Environmental Protection and Natural Resource Management, 1996, MoE

5 Sub-Decree No.72 on Environmental Impact Assessment Process, 1999, MoE

5 Sub-Decree No.135 on Organization and Functioning of MoE, 2016, MoE

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

- Cab Beside No. 100 on Organization and Fariotioning of MoE, 2010, MoE
- MoE's Prakas No.49 on Guideline for Conducting Environmental Impact Assessment Report, 2000, MoE
- Assessment Report, 2000, MoE

 ♦ MoE 's Prakas on General Guidelines for Developing Initial and Full Environmental
- Impact Assessment Report, 2009, MoE
- ◆ MPWT's Prakas No. 302 on Establishment of New Offices under Department of Planning of General Department of Administration, 2009
- MPWT's Prakas No.227 on Organization and Function of Department of Planning of MPWT, 2016, MPWT

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The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR) 3. Steps of EIA Process and Involvement Phases by MPWT in Cambodia 3.1 Steps of EIA Process in Cambodia (1) IEIA/EIA Report Preparing Phase Table 3.1 IEIA/EIA Report Outlines in Cambodia IEIA Report Outline Executive Summary Executive Summary Executive Summary
Chapter 1: Introduction
Chapter 2: Legal frameworks
Chapter 3: Project Description
Chapter 4: Description of Existing Environment
Chapter 4: Description of Existing Environment
Chapter 5: Environmental Impacts and Mitigation
Measurer Chapter 1: Introduction Chapter 2: Methodology Chapter 3: Legal frameworks
Chapter 4: Project Description
Chapter 5: Description of Existing Environment
Chapter 6: Public Participation
Chapter 7: Environmental Impacts and Mitigation Measures Chapter 8: Environmental Managen (EMP) Chapter 9: Economic Analysis and Environmental Value Environmental Value
Chapter 10: Conclusion and Recommendations
References

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

- 3. Steps of EIA Process and Involvement Phases by MPWT in Cambodia
- ♦ The IEIA/EIA Report shall be included the items, which is shown in Table 3.1, according
- ◆ For road projects, MPWT as Project Owner (PO) can prepare IEIA/EIA report t ent consulting firm to do this, according to "Sub-Decree No.72 on Environmental Impact Assessment Process, 1999, MoE".
- ♦ In case, PO does not have qualified expert team to conduct and prepare IEIA/EIA Report, an Independent consultant can be hired to assist PO to conduct and prepare IEIA/EIA Report.
- (2) IEIA/EIA Report Reviewing Phase by Sub-Decree No.72
- The MoE reviews and provide comments on the IEIA or EIA report by the procedures, including "meeting with relevant inter-ministries" within 30 working days at national level
- ♦ After the above procedure, MoE has 5 days to approval on the IEE or EIA report or require the Project Owner to revise the IEE and EIA report again.
- ♦ If the MoE requires that the Project Owner revise the IEIA or EIA report again, MoE will ke another 30 working days for review/provide comment on the revised IEIA or EIA

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCAR)

3.2 Involvement phases by MPWT for EIA Process in Cambodia

(2) EIA Report Reviewing Phase

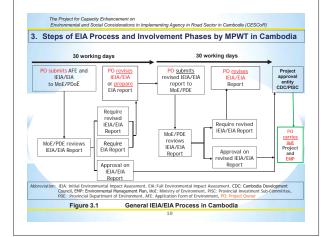
- ◆ Reviewing of draft EIA report within the MPWT ESO/DoP has duties on environment and social issues, so it reviews and provides the comments for the draft EIA report internally among technical officials after the EIA consulting firm submitting the draft EIA report to MPWT.
- ♦ Inter-Ministerial Meeting chaired by MoE Responsible Department in charge of the concerned Project Management, on behalf of MPWT as PO should attend and provide comments in the Inter-Ministerial Meeting.
- (3) Environmental Monitoring Phase
- Project Owner (PO) needs to implement its activities in accordance with the EMP as set out in the EIA Report within 6 months, after MoE approved on the EIA Report.
- Project monitoring should look into impacts, verify the responses to mitigation measures as
- ◆ For a road project, MPWT as PO must submit the Environmental Monitoring Report (EMOR) for every 3 or 6 months to the MoE as set out in the Environmental Manage Plan (EMP).

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

3.2 Involvement phases by MPWT for EIA Process in Cambodia

ary of Some Steps of EIA Process by Involvement of MPWT for Road Pr

Responsible General	Department in charge of the concerned Project Management of MPWT the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the EIA Consulting firm the Concerned Project Management of MPWT prepares To first the Concern	Steps	Responsible Organization/Involvem ent Organizations	How to implement
Field Visits by MPWT EIAConsulting firm Responsible General Department in charge of the concerned Project Management of MPWT, of the Eine Medium of the concerned Project Management of MPWT, McE, the EIA consulting firm, Concerned Project Management of MPWT, of the EIA Consulting firm, Concerned Project Management of MPWT, Project Information to the relevant agencies.	d Visits by MPWT		Department in charge of the concerned Project Management of MPWT.	concerned Project Management of MPWT hires an independent EIA consulting firm • Responsible General Department in charge of the concerned Project Management of MPWT provides data/information for Project Description to the EIA
Responsible General Department in charge of the concerned Project Management of MPWT in of the Electromagnet of the Concerned Project Management of MPWT McF provides comments for the Total Management of MPWT McF provides comments for the Total McF provides comments for the Total McF responsible General Department in charge for concerned Project Management of MPWT Project Information to the relevant agencies	Responsibility Serieral Concerned Project Management of MPWT prepares Tol of the EIA of	Field Visits by MPWT		consulting firm, and concerned government agencies, it
		Scoping	Department in charge of the concerned Project Management of MPWT, MoE, the EIA consulting firm, Concerned	concerned Project Management of MPWT prepares To of the EIA MoE provides comments for the ToR Responsible General Department in charge of the concerned Project Management of MPWT disclosure Project Information to the relevant agencies/organization



The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

3. Steps of EIA Process and Involvement Phases by MPWT in Cambodia

- (3) Environmental Monitoring Phase
- ◆ <u>EIA Department, MoE</u> has responsibilities to monitor, inspect and require the <u>Project Owner</u> (PO) to implement <u>EMP during constructing, operating, and phase-out (ending) stage</u> as stated in IEIA or EIA report approved by MoE.
- PO must carry out the EMP as stated in the EIA for period of 6 calendar months, comm from the date of the MoE confirmation of their EIA report duly fulfilled the criteria.

3.2 Involvement phases by MPWT for EIA Process in Cambodia

- Environment and Social Office (ESO), Department of Planning (DoP) must take responsibilities and assignment for the Environmental and Social Consideration (ESC), including EIA matters/safe guards for the some steps of EIA process for road projects in Cambodia.
- If there is an establishment of <u>Project Management Unit (PMU)</u> for a road project, ESO/DoP officials shall be involved in the PMU for the EIA issues.

(1) EIA Report Preparing Phase

 Responsible General Department in charge of concerned project management of MPWT could provide detail data and information to the EIA consulting firm, in particular "Project Description" in the EIA Report.

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR) 3.2 Involvement phases by MPWT for EIA Process in Cambodia Table 3.2 Summary of Some Steps of EIA Process by Involvement of MPWT for Road Projects (2) EIA consulting firm prepares draft EIA report. ESO/DoP of MPWT review the draft EIA report within MPWT MoE chairs the Meeting Responsible General Department in charge of the concerned Project Management of MPWT and the EIA Consulting firm shall attend in the Inter-ministerial meeting to provide comments. Project Management of MPWT, the EIA consulting firm, Concerned stakeholders Responsible Department in charge of the concerned Project Management of MPWT implements the EMP under cooperation with the construction contractors, Department in charge of the concerned Project Management of MPWT, the EIA Consulting firm etc.
Responsible Department in charge of the concerned
Project Management of MPWT holds Stakeholder
Meetings
Responsible Department in charge of the concerned
Project Management of MPWT prepares EMoR
under assistances from the EIA consulting firm.

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia

- 4.1 EIA Report Preparation Phase
- (1) IEIA/EIA Report Contents
- PO shall comply with the following contents of IEIA/EIA Report by Appendix 1 of MoE's Prakas No. 376.

Executive Summary

A summary of the whole report including Project Objectives, Project Activities, the Existing Environment Resources, Output of Public Consultation, Scope of Environmental and Social Impacts and Mitigation Measures, the Environmental Management Plan, Conclusions and Recommendations to mitigate environmental impacts.

Chapter 1: Introduction

- <u>Project Overview</u>: Summary of Project background, Rationale for development of the project, and general situation on the Project site, and Objective of the IEIA/EIA Report
 <u>Methodologies and Scope of study</u>: Data collection and Data analysis Method and Scope

Chapter 2: Methodology

For EIA report, the project owner shall provide for detailed methodologies as a separate chapter

Chapter 3: Legal frameworks
Project Owners shall provide a det
to project type to be implemented.
Chapter 4: Project Description e a description of laws, sub-decrees and various policies related

Background and Experiences of the Project Owners, Project site, Project type/scope and Schedule of project activities, Work plan, Activities program of the project

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCOR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia

4.1 EIA Report Preparation Phase
Chapter 5: Description of Existing Environment
Natural Environment (Physical Resources, Biological Resources, Socio-economic Resources)
Chapter 6: Public Participation
Dissemination by the PO with local authorities/communities of the Development Project
- Seedback from relevant ministries/agencies/departments and relevant local authorities
- Comments from relevant NGOs, Consultation with affected local communities
Chapter 7: Environmental Impacts and Mitigation Measures
- Description of the Negative environmental and socio-economic impacts
- A summary of point 7.1 on the Scope of negative environmental and socio-economic impacts
Chapter 8: Environmental Management Plan (EMP)
- A Summary of main negative environmental impacts and mitigation measures
- Trainings to be provided
- Environmental Monitoring Program (Plan) for the construction, operation and closure periods
Chapter 9: Economic Analysis and Environmental Value
- Description of the Benefits of the Project in relation to Scope and Value of Environmental
- Damage arising from the project activities
- Chapter 10: Conclusions and Recommendations
- PO's assurance and responsibility for their Environmental Impact Assessment Reports
- with relevant Recommendations

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCAR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia

4.2 EIA Report Reviewing Phase

Table 4.3 Main Examples of Mitigation Measure for a Road Project

Many Examples of the Examples of the Examples of the Mitigation Measure

To reduce impact on the land

To prevent air pollution (dust)

To prevent noise

To prevent noise

To conservation present

To conservation present

To mitigate construction

To mitigate construction

To mitigate construction

To mitigate construction

To conservation

To reduce adverse

To conservation

To reduce adverse

To reduce adverse

To reduce adverse

To reduce adverse

To reduce adverse

To reduce environment

To reduce conflicts with Hold periodical instruction serials of the taken into account Minimizing spit of communities in the road design stage

To promote road safety

To promote road safety

To promote road safety

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To promote road safety

To promote road safety

The Project for Capacity Enhancement on Emironamental and Social Considerators in Implementing Agency in Read Sector in Cambodia (CESCOR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia

4.2 EIA Report Reviewing Phase
Table 4.1 Reviewing Contents for Each Chapter of the EIA (2)

Contents

Description of Existing
Environmental
Public
Participation
Participation
Environmental
Impacts and Miligation
Measures
Environmental
Management Plan
(EMP)

Environmental
Management Plan
(EMP)

Environmental
Management Plan
(EMP)

Environmental
Management Plan
(EMP)

Economic Analysis
and Environmental
Value

Economic Analysis
and Environmental
Value

Conclusion and
Recommendations

The Project for Cypacity Enhancement on Environment (and Sector in Cambodia (CESCAR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia

4.2 EIA Report Reviewing Phase

In terms of Chapter 5: Description of Existing Environment (Baseline Data) for a Road Project. MPWT shall review the following necessary information/data as references (Table 4.2):

In terms of Chapter 7: Environmental Impacts and Mitigation Measures for a Road Project. MPWT shall review the following mitigation measures as references. (Table 4.3):

Table 4.2 Main Necessary Information/Data as the Baseline Data for a Road Project. (1)

Interms of Chapter 7: Environmental Impacts and Mitigation Measures for a Road Project. (1)

Interms of Chapter 7: Environment (Baseline Data for a Road Project. (1)

Interms of Chapter 7: Environment (Baseline Data for a Road Project. (1)

Interms of Chapter 7: Environment (Baseline Data for a Road Project. (1)

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The Project for Cipachy Enhancement on Environmental and Social Considerations in Implementing Agency in Raad Sector in Cambodia (CESCOR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia 4.3 Environmental Monitoring Phase

(1) Introduction of the Environmental Monitoring

• Environmental Monitoring shall be implemented periodically to evaluate each environmental condition in each project stage.

(2) Two Categories of the Environmental Monitoring

1) Compliance Environmental Monitoring

• Compliance environmental monitoring is to confirm implementation of mitigation measures approved by EIA.

• Environmental Management Plan (EMP) could be a key confirmation source for implementation of the mitigation measures.

2) Environmental Monitoring for Effect Confirmation

• Environmental Monitoring for Effect Confirmation is performed to confirm effectiveness of the mitigation measures in EIA.

• Environmental Monitoring Report (EMoR) could be a key confirmation source for evaluating effectiveness of the mitigation measures.

• Environmental Monitoring Program (Plan) could be a supplemental confirmation source for evaluating effectiveness of the mitigation measures.

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCAR)

4. Practical Involvement Methods by MPWT for EIA Process in Cambodia

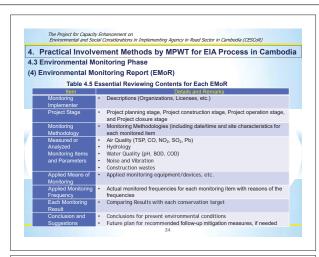
4.3 Environmental Monitoring Phase
(3) Environmental Monitoring Plan (EMoP)

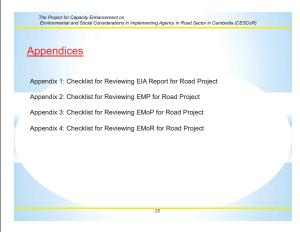
Table 4.4 Essential Reviewing Contents for Each EMOP

Institutional Institutional Supervisor to conduct each monitoring activity
Project Stage Project Supervisor to conduct each monitoring activity
Project Stage Project Construction stage, Project operation stage, and Project Colsums stage
Monitoring Items Air Quality (TSP, CO, NO, SO, Pb)
Hydrology Water Quality (pH, BOD, COD)
Noise and Vibration
Construction wastes
Monitoring Item
Means of Monitoring Communication (Environmental Standards in Cambodia or Others (WHO, etc.)
Monitoring Frequency

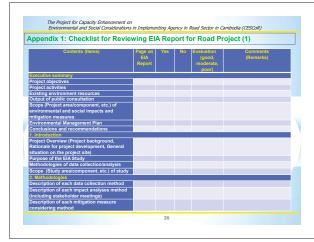
1. Requirements of the frequencies for each monitoring Item
Project Stage Project Construction values with Conservation targets (Environmental Standards in Cambodia or Others (WHO, etc.)

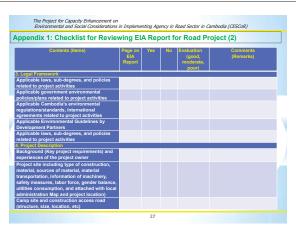
Requirements of the frequencies for each monitoring Item
Project Stage Project Construction values with Conservation targets (Environmental Standards in Cambodia or Others (WHO, etc.)

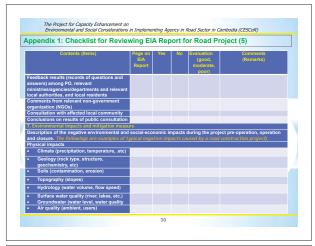


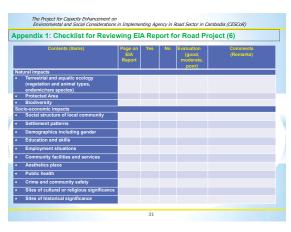


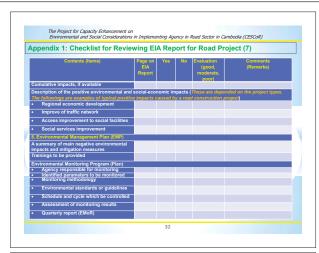


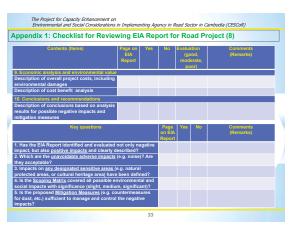


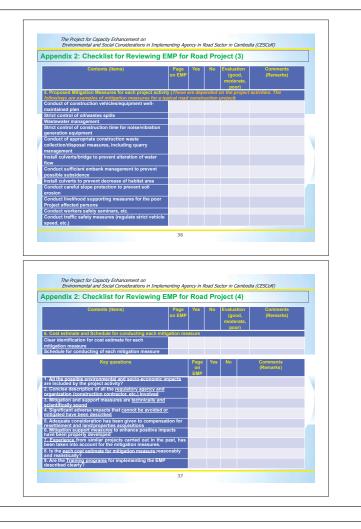


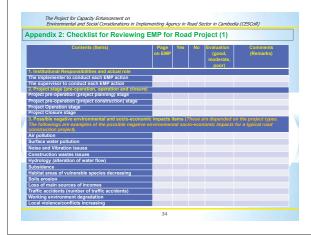


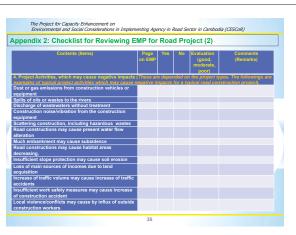


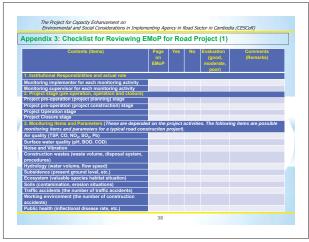


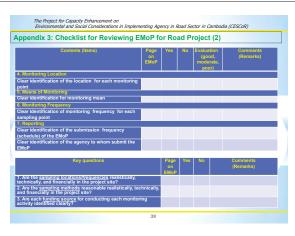






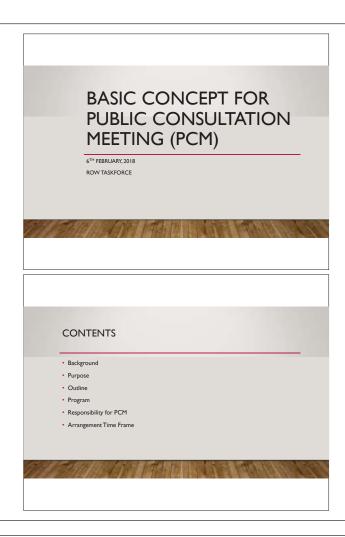


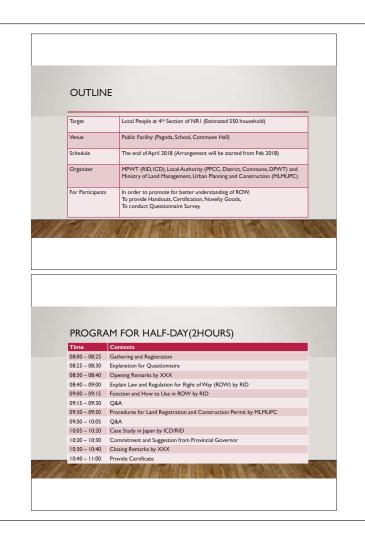


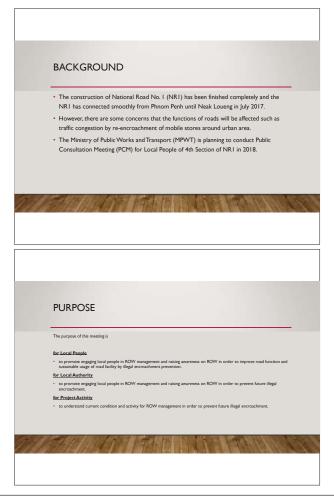


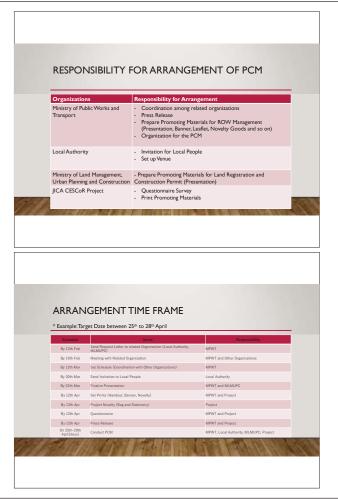


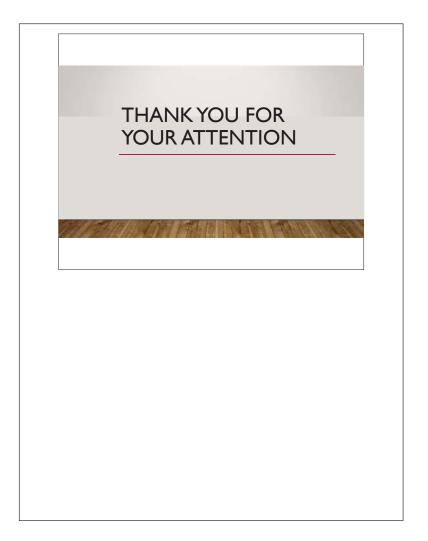












CASE STUDY IN JAPAN February 6, 2018 The 3rd SEMINAR CESCOR Project CHAPTER 1 PLANNING AND MANAGING PUBLIC CONSULTATION MEETING: PCM

The type of residents a. PCM on the draft stage of public works b. Also at the start c. PCM at the start of expropriation procedure d. On construction e. On construction damage investigation. ,,,,,before after f. PCM for land compensation g. PCM for Environmental protection h. PCM for public transportation (system change) PLANNING ITEMS PCM 1. Date and time and Venue 2. Host and Contents 3. Clothes, Overall Schedule and Timetable 4. Handouts; 5. Allocation of Personnel; Role Chart, Explanation and Selection of Group Leaders 6. Preparation of Scenario 7. List of Items to be prepared and Transportation Table 8. Prepare the Contacts of Local Police Station

THE CASE EXAMPLE OF JAPANESE PCM The Name "PCM on house compensation in tunnel construction at Yokohama North line Baba entrance." The Purpose We have taken measures to deal with damaged houses and fences in the tunnel entrance work under construction. We have talked about individuals so far, but we held PCM on the basis of town councils to make them more fair. 3 BUSINESS AND TYPE OF PCM Public Works • Roads, rivers, railroads, electricity, water, public bus etc.

· Country office, Prefecture office, City Hall, highway company,

OTHER ITEMS TO BE PREPARED Information Map Access Map of each Venue Layout of Venue, Name Plate List of Handouts and Contact for Inquiry Counter Cautionary Statement for Blacklists Explain chapter I Explain chapter I SELECTION OF THE VENUE Case study Targeting Residents; 8700 households (2.23 person per household) Average participation rate = 1.7% (8700 × 2.23 × 0.017 = 330 people) For the case, 3 (three) PCMs, 200 seats for 110 person in a venue was planned at a school gymnasium. (In addition, 100 spare chairs and space for 500 standing room were set) We selected the elementary school gymnasium as the venue.)

PICTURE OF THE VENUE-1



Picture - 2



POINTS TO BE NOTED FOR PCM

- ◆In order to smoothly proceed the project, it is necessary to disseminate correct information by distributing the handouts and other relevant documents for better understanding as well as the cooperation of the residents.
- ◆Explain the purpose of the project, outline of plan, construction period, method, survey method, compensation policy, outline of individual inquiry session and so on.
- ◆Having PCM provides an opportunity to know what kind of requests the residents has while it is essential to have preliminary explanation to the local town chairperson, influential persons, administrators etc.

- ◆You can listen to requests in advance and use them as a basis for future response.
- ◆If you decide to prepare yourself and conduct thorough deliberations to the satisfaction of the resident, you can stay calm and respond rationally.
- ◆At the PCM, the collective psychology could be developed and the PCM could becomes emotional, therefore it is necessary to prepare beforehand the ways how to respond, how to answer and how to cut off.

EXAMPLE OF VENUE LAYOUT

OVERVIEW OF THE CASE STUDY

- · 2 (two) times; one in daytime and the other in evening on Sunday and
- 3 (three) times in evening on Monday.
- Duration: 1 hour 30 minutes from the start of reception to the end. (Total 3 hours 30 minutes from preparation to withdrawal)

·Run sheet

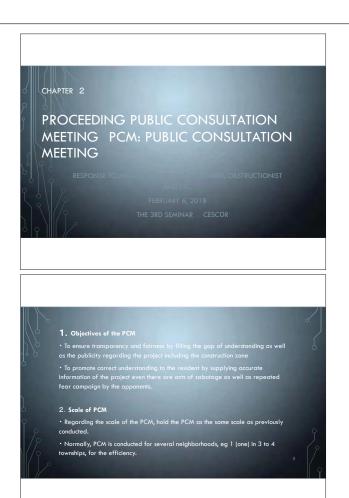
- ① Opening declaration
- ② Greetings
- 3 Introduction of presenters,
- Explanation (power point)
- 5 Q & A
- ⑥ Notice and closing remarks. Contact information, inquiry counter and etc.

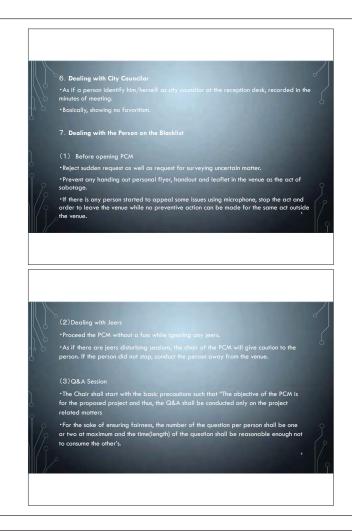
UNIQUE PSYCHOLOGICAL CHARACTERISTICS AT PCM

- ◆Human has tendency to directly express one's emotion as in the crowd due to their encountering unknown or uncertain things.
- ◆Due to the little knowledge of the project at the beginning of the PCM, the participants is tend to be vulnerable to the agitation for the opponent.
- ◆Once emotional atmosphere has developed, it becomes very difficult to expect the rational or intelligent behaviors from the participant.

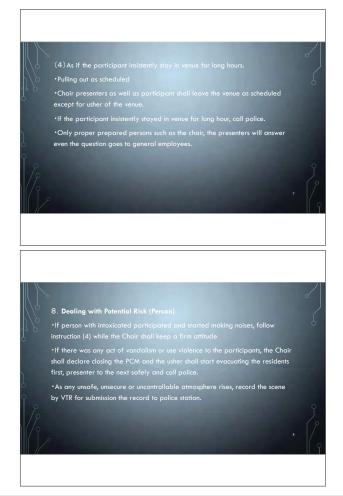
- As bigger fears a person has, the more the person speaks extremely.
- ◆Proactive measures
 - → Proper proceeding without creating anxiety or misunderstanding (skill of the chair is required)
 - → Prepare answers to expected questions (If you have sufficient preparations in advance, you can be mindful)
 - → Stay calm and centered, never become emotional, not departing from the prepared subject.

thank you for your attention













SEMINAR ON

RIGHT OF WAY (ROW) MANAGEMENT

THE PROJECT FOR CAPACITY
ENHANCEMENT ON ENVIRONMENTAL
AND SOCIAL CONSIDERATIONS IN
IMPLEMENTING AGENCY IN ROAD
SECTOR IN CAMBODIA
(CESCOR)

27TH SEPTEMBER, 2018

SUNWAY HOTEL, PHNOM PENH





FOR MORE INFORMATION CONTACT: OFFICE +855(0)61-960-213

AGENDA

Seminar on Right of Way (ROW) Management

of

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

Sunway Hotel, Phnom Penh, 27th September, 2018

Time	Program
08:00-08:30	Registration
08:30-08:35	Cambodian National Anthem
08:35-08:40	Opening Remarks
	Mr. Samrangdy Namo, Deputy Director General of Techniques, Ministry of Public Works and Transport (MPWT), Cambodia
08:40-08:45	Explanation of Seminar Objectives and the Topic
	Mr. Hay Chandara,
	Deputy Chief Officer of ROW office, MPWT Cambodia
08:45-08:50	Brief Self-Introduction
	Representative of Each Office
08:50-09:05	Presentation on "CESCoR"
	Mr. Khuon Kompheak,
	Chief Officer of Road Safety and Environment office, MPWT Cambodia
09:05-10:00	Presentation on "ROW Management in Cambodia"
	Mr. Chea Samnang,
	Chief Officer of ROW office, MPWT Cambodia
10:00-10:15	Coffee Break
10:15-11:15	Presentation on "ROW Management and Issues"
	Mr. Somsanouk VONGSOMPHOU,
	Deputy Director of Environmental Research and Disaster Protection Division, MPWT Laos
11:15-12:15	Presentation on "Property Expropriation"
	Dr. Jiraroth SUKOLRAT,
	Director of Project Management Group, Bureau of International Highways Cooperation, Ministry of Transport Thailand
12:15-12:30	Closing Remarks
	Mr. Samrangdy Namo, Deputy Director General of Techniques, Ministry of Public Works and Transport (MPWT), Cambodia
12:30-13:30	Luncheon
13:30-17:30	Visit Site of ROW Management at National Road No.5
	Guests from Third Countries and Taskforce Members

Note: Presentation materials will be prepared by English.





MEMO on Seminar on ROW Management

Date & Time:	September 27, 2018 from 8:00am-5:30pm		
Place	SUNWAY Hotel		
MPWT	Mr. SANRANGDY Namo, Deputy Director General of Techniques		
Attendees:	Mrs. PIN Vuthea, Director of International Cooperation, ICD		
	Mr. Chea Samanag, Chief of ROW Management Office, RID		
	Mr. Khuon Kompheak, Chief of Road Safety Office, RID		
	Mr. Hay Chandara, Deputy chief Officer, RID		
	Mr. Sao Premarak, Technical officer, RID		
	Mr. Kaing Theara, Officer, RID		
	Mr. Long Davuth, Officer, RID		
	Ms. Eam Sokchea, Deputy Chief Officer, PID, and other officials from		
	MPWT		
MPWT, Laos	- Mr. Somsanouk VONGSOMPHOU, Deputy Director of		
PDR:	Environmental Research and Disaster Protection Division, MPWT		
	Laos		
	- Ms. Mailoryang NENGCHUE, Technical Staff of Environmental		
	Research and Disaster Protection Division, MPWT Laos		
DoH, MoT,	- Mr. Saneh NINGCHAIYEN, Director of Bureau of Right of Way,		
Thailand	- Dr. Jiraroth SUKOLRAT, Director of Project Management Group,		
	Bureau of International Highways Cooperation		
JICA Advisors	- Mr. KAWASAKI Toshimasa, JICA Expert, Transport Policy Advisor		
and JICA	- Mr. OTA Masaya, Chief Advisor, Project for the Modernization of		
Cambodia Office	Vehicle Registration and Inspection System		
	- Ms. NAKAMURA Nori, Project Coordinator, Project for the		
	Modernization of Vehicle Registration and Inspection System		
	- Mr. SANUI Kazumasa, Chief Advisor, The Project for Improving		
	Logistics System of Cambodia		
	- Mr. IWASE Hideaki, JICA Cambodia Office		
Project Team:	- Dr. Tsuchida Takayuki, Mr. Ito, Mr. Robinson, Mr. Kumagai, Ms.		
	Nakayama, and assistants		
Agenda /	- To acquire basic knowledge about each country's experiences on		
Discussion	ROW Management by sharing presentation		
Points:	- Visit Site of Pilot Project		

Presentation and Discussion:

1. Opening Remark by Mr. Samrangdy Namo, Deputy Director General of Techniques

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- 2. Presentation on Seminar Objective and Topic by Mr. Hay Chandara, Deputy chief officer of ROW, RID
- 3. Presentation on CESCoR by Mr. Khuon Kompheak, Chief officer of Road Safety and Environment, RID
- 4. Presentation on ROW Management in Cambodia by Mr. Chea Samnang, Chief officer of ROW

Questions and Answers:

Q1 (by Dr. Tsuchida): Can you clarify the responsibility and duties of Ministry of Economy and Finance and MPWT on Resettlement?

A1 (by Mr. Samnang): Regarding the Resettlement, there is an inter-ministerial committee which normally consists of officials from MEF, MPWT or Ministry of Water Resources and Meteorology or Ministry of Environment, or Ministry of Rural Development based on the Projects. The committee is coordinated and led by Ministry of Economy and Finance.

Q2 (by Mr. Chhaya, DoP): Can you clarify the Process of Resettlement. When can we apply for RAP (Resettlement Action Plan)? Regarding the Challenges, are there old encroachers or new encroachers after construction? And how to protect ROW efficiently?

A2 (by Mr. Chea Samnang): Regarding the Resettlement Process, it is hard to give details to you because here I just presented the process only based on the information I got. For the encroachment, there are both old and new. After resettlement, people come back to ROW and also new encroachers start to encroach. For the prevention as well as the protection of ROW, in future we will have ROW Management Guidelines (RMG) from CESCoR Project, we will apply this RMG with Software Application (Aerial Photo/CSI) to update the new encroachment based on the report from the Patrol Team.

Q3 (by Mr. Samrangdy Namo): I would like to share the experiences on Resettlement Action Plan. Resettlement process or compensation varies from one project to another based on the requirement from Development Partners such as JICA, ADB and World Bank. For the Gov't, we have limited national budget. Environmental Consideration is one of core components to get budget from Development Partners. We need to send the consultant to do survey at the site, collect data, prepare report and estimate the budget. We focus only on Corridor of Impact (COI) in order to minimize the budget. Local People confuse between the COI and ROW, so COI is not ROW Resettlement process

2





is problematic. One example was the case of Neak Leurng to Bavet Road Construction Project. It took 10 years to solve Resettlement because local people got the help from NGOs to appeal to ask for more compensation. Same problem also occurred with The Railway Project.

Anyways, my question is about the Aerial Photo. The current Aerial Photo can identify the old existing Central Line? How about the new Central Line in case there will be a shift of central line in the future?

A3 (by Mr. Chea Samnang): Currently, pilot project is taking the aerial photo to get existing central line from National Road No.5 before the rehabilitation. After the project or in the future, we will develop or update new aerial photo data during 5 to 10 years period if we have budget.

Recently, we have concrete ROW Poles installed both side along the NR No.5. Road can be widened inside the ROW. If Road shifts to Private land, we need to compensate.

5. Presentation on Issues and ROW Management in Laos by Mr. Somsanouk VONGSOMPHOU, Deputy Director of Environmental Research and Disaster Protection Division, MPWT Laos

Questions and Answers:

Q1 (by Mr. Samrangdy Namo): Do you have ROW registered? In Cambodia, we have also discussed the registration of ROW but until now we still cannot do it. Based on your last slide, I noticed that there are concrete electricity poles outside the ROW, are there any complaints from local people? A2 (by Mr. Somsanouk): Actually, we haven't had ROW registered yet. In the future we will have. We need to discuss with Local people and Ministry of Natural Resources and Environment (MONRE) about this matter.

Regarding the electricity poles outside the ROW, there is no complaint because electricity agency belongs to the government. Moreover, to provide the electricity to local people is prioritized. Therefore, some cases electricity agency needs to cooperate with MPWT.

Q2 (by Mr. Chea Samnang): I would like to share some information on ROW registration in Cambodia. It is difficult to register the ROW because we need to do it by village name as land parcel; therefore, it is going to take a long time with many paper works. However, we have already excluded the ROW from Land Title. If local people living along ROW can get Land Title by excluding the ROW.

3





Q3 (by Dr. Tsuchida): According to Road Law, Article 21, which institution provides the construction permit to local people? Will you decide the compensation before planning or after project decided?

A3 (by Mr. Somsanouk): District office of MPWT will issue the construction permit. We have decentralized the power to district offices. Therefore, District office of MPWT can do it.

Regarding the compensation, during the feasibility study, consultant will do the survey and submit the proposal to MONRE for check.

Q4 (by Mr. Samrangdy Namo): Who is in charge of Replacement cost? How often do you update the cost based on the market price? In Cambodia, sometimes, replacement cost is not satisfied by local people. Then, local people urged the independent agencies to check the price because price from Gov't is not updated.

A4 (by Mr. Somsanouk): We have committee as Provincial or District Resettlement Committee who is in charge of Replacement cost. Committee can consist of MPWT and Ministry of Agriculture based on the type of project. MPWT is the coordinator. We have consultant to go to survey and check the price. The replacement cost varies based on the house types and construction materials.

For the price update, we have DMS (Detail Measurement Survey) to survey the land price. Normally, Gov't plans to cooperate with land authority for the land price on the local market. Price is also based on the location.

6. Presentation on Property Expropriation by Mr. Saneh NINGCHAIYEN and Dr. Jiraroth SUKOLRAT, Department of Highways, Thailand

Questions and Answers:

Q1 (by Mr. Ito): I was surprised that you have detailed compensation process. How do you define the individual with rights to affected water or power lines?

A1 (by Dr. Jiraroth): If we cut the existing electricity or water lines, we will pay to affected individual for the new installation. However, after we have acquired the land, we will not pay for that.

Q2 (by Dr. Tsuchida): Will you pay for demolition for the road construction?

A2 (by Dr. Jiraroth): For the new road or new bypass, we will pay to land owners; however, any structures in the ROW for existing road, the demolition of the structure will be paid by the owner.

Q3 (by Dr. Tsuchida): Our project is preparing the ROW Management Guidelines (RMG) to prevent the increase of illegal encroachment and to reduce the resettlement cost for the development of

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existing road. You also have the ROW poles as illegal encroachment prevention. Do you have other approaches?

A3 (by Dr. Jiraroth): We have Law to punish any District Officer who neglects their duties to protect the ROW and also another Law to punish the illegal encroacher. Besides that, we have ultimate design to prevent the encroachment.

Q4 (by Dr. Tsuchida): For road development in Thailand, we have observed that you construct the road from edge of ROW in order to maintain middle space for widening the road and for preventing the illegal encroachment.

A4 (by Dr. Jiraroth): Actually, it is not common practice. It depends on Road Design. We also use the pole to determine the boundary. In some cases, we have hidden the central line to prevent the people to sell the land before the project started.

Q5 (by Mr. Samrangdy Namo): In case local people do not satisfy with the compensation, do you have any solution? For Land acquisition for road construction or widening, there are consensual acquisition and Expropriation. Which one is higher cost?

A5 (by Dr. Jiraroth): Actually, we will have feasibility study to organize the Public Participation meeting. During the meeting, consultant will propose several (4 to 5) options of new alignments to local people. In case, there is no option satisfied by local people, we will go back to the Cabinet to consider the project again whether it is important for economic or social development. Finally, the cabinet will decide.

Among the Consensual acquisition and Expropriation, consensual acquisition costs higher than Expropriation; however, we encourage local people to go along with consensual acquisition. Moreover, local people do not need to pay tax from selling the land to the Gov't.



5

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***Site Visit: After the seminar, the participants went to visit the site at Kampong Chhnang Province along National Road No.5. The project team explained the pilot project activities on Current Status Identification (CSI). Drone flight was conducted along with the explanation of Building Survey.





6

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Date: 27th Sep 2018 **Time:** 8:00 - 12:30

Location: Sunway Hotel

Topic: Seminar on ROW Management

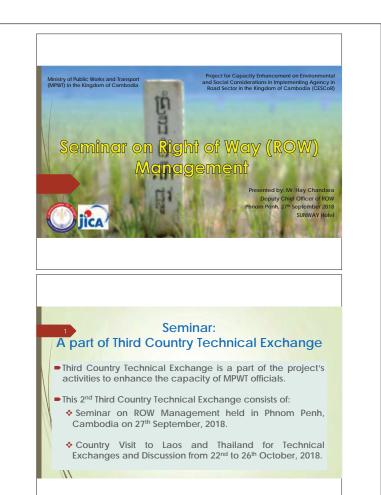
Attendance List

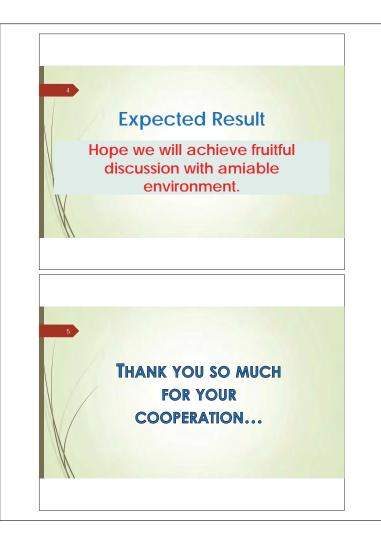
No	Name	Position	Department/Ministry	Phone
1	Kheang Yanat	Deputy Director	ADMIN/MPWT	
2	Khuon Kompheak	Chief Officer	RID/MPWT	
3	Koy Samrithvisot	Deputy Chief Officer	PID/MPWT	
4	Prom Bunthorn	Officer	ADMIN/MPWT	
5	Thorn Chhorda	Technical officer	PID/MPWT	
6	Eam Sokchea	Deputy Chief Officer	PID	
7	Leng Song	Deputy Director	Road Maintenance Dept.	
8	Chea Samnang	Chief Officer	RID/MPWT	
9	Kaing Theara	Officer	RID/MPWT	
10	Bour Chhaiya	Deputy Chief Officer	DOP/MPWT	
11	Hay Chandara	Deputy Chief Officer	RID/MPWT	
12	Samrangdy Namo	Deputy General Director	General Directorate of Techniques	
13	Sao Premarak	Deputy Chief Officer	RID/MPWT	
14	Hinson Oudom	Vice Chief Officer	RMD/MPWT	
15	Kheng Somethea	Chief Officer	MPWT	
16	Kong Youreth	Chief Officer	PID/MPWT	
17	An Menghour	Officer	ICD/MPWT	
18	Peang Samoeun	Chief Officer	ICD/MPWT	
19	Lay Puthineath	Officer	ICD/MPWT	
20	Robinson Shrestha	Project Team Member	CTII	
21	Ouk Bo	Officer	PID/MPWT	
22	Sokun Piseth	Deputy Chief Officer	RID/MPWT	
23	Pin Vuthea	Director	ICD/MPWT	
24	Long Davuth	Officer	RID/MPWT	
25	Takayuki Tsuchida	JICA Team Leader	JICA Project Team	



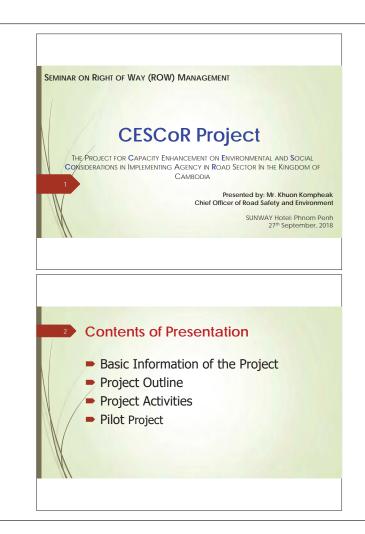


26	Tsuyoshi Ito	EIA Expert	JICA Project Team
27	Mr. saneh Ningchafyen	Director	DoH, Thailand
28	Kazumasa Sanui	Logistics TCP	MPWT
29	Hideaki Iwase	JICA RFA	JICA
30	Song Kimheng	Officer	RID/MPWT
31	Son Monysorphorn	Officer	DOF/MPWT
32	Keat Chanrotha	Officer	DOF/MPWT
33	Heng Narin	Deputy Director	ADMIN/MPWT
34	Jiraroth Sukolrath	Civil Engineering	DoH, Thailand
35	Ms. Mailoryang Nengchue	Technical staff	MPWT Lao PDR
36	Toshimasa Kawasaki	JICA Expert	JICA
37	Heng Visal	Deputy Chief Officer	MPWT
38	Keo Sam An		
39	Ngel Sovanarith	Officer	RID/MPWT
40	Ms. Pakamoranori	Expert	JICA
41	Ms. Ches Sophy	Assistant	JICA Project Team
42	Douk Khemera	Assistant	JICA Project Team
43	Mut Samon	Assistant	JICA Project Team
44	Bun Sereyvuth	Assistant	JICA Project Team
45	Penh Socheat	Assistant	JICA Project Team
46	Mr. Somsanouk	Deputy Director	PTRI/Laos MPWT
47	Mr. Lay Nara	Officer	DOP
48	Mr. Oti Masaya	Expert	JICA/MPWT
49	Mr. Kumagai Takahiro	JICA Project Member	JICA Project Team
50	Ms. Nakayama Makiko	JICA Project Member	JICA Project Team

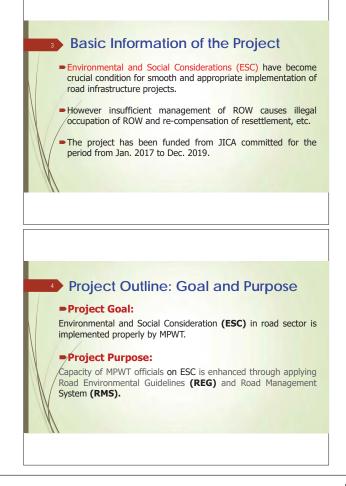










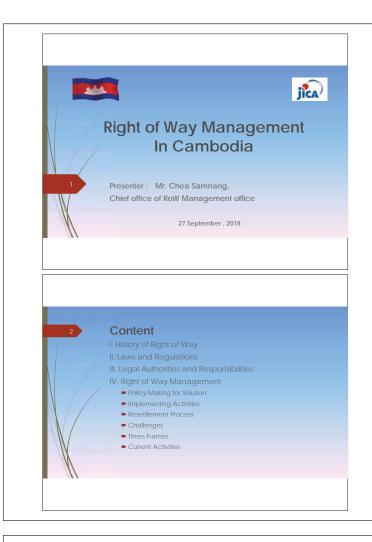


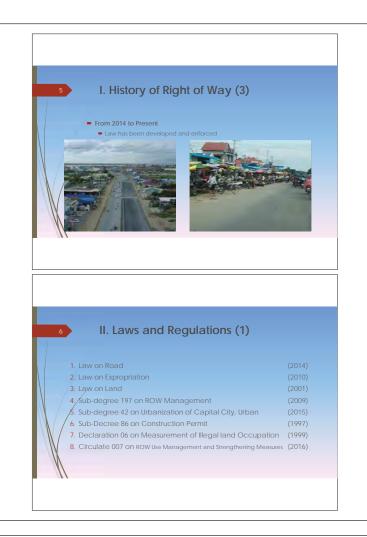


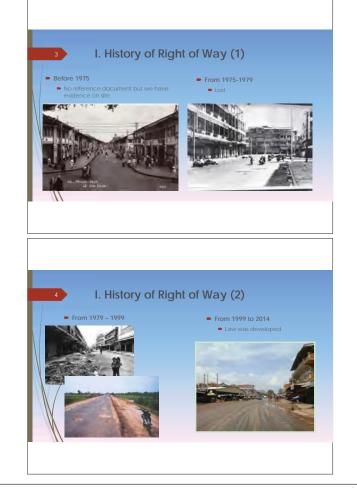


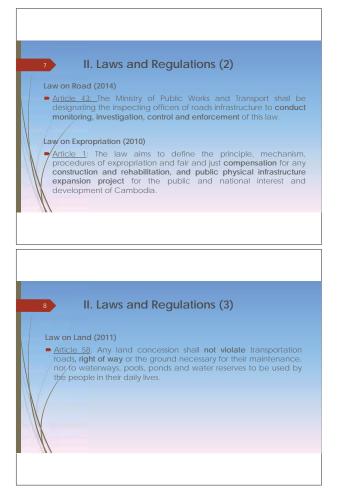


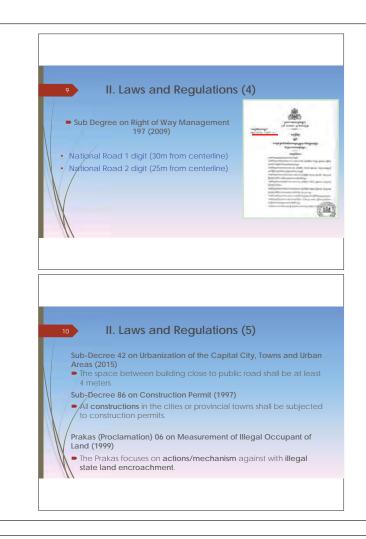


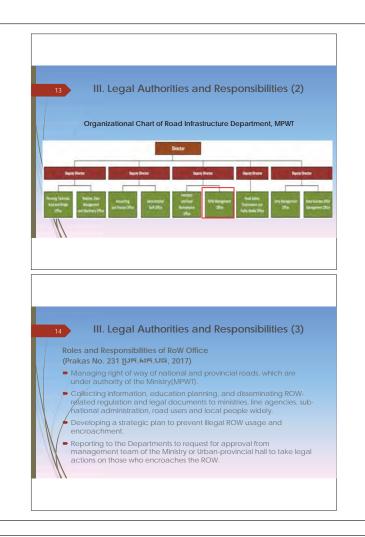


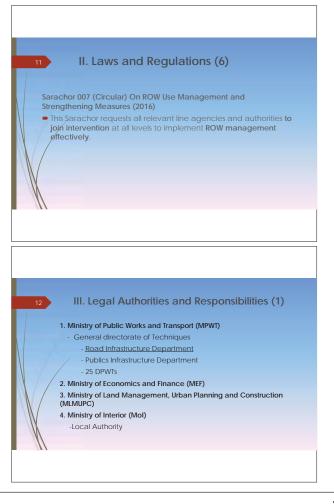




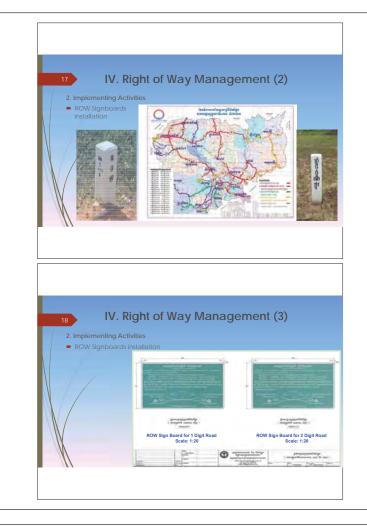












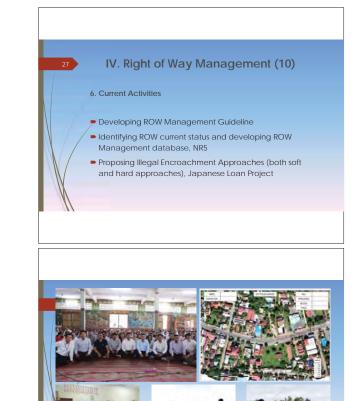












Lao People Democratic Republic

Ministry of Public Works and Transport

Public Works and Transport Research Institute (PTRI)

Environment Research and Disaster Protection Division (ERDP)

Right of Way Management and Issues

Prepared by: Somsanouk Vongsomphou

I. Introduction

Lao PDR is landlock country, 80% of 236,800 sq.km is mountainous areas Statistic of Road Networks:

> National Road 7,515.29 km

Provincial Roads 8,596.72 km District Roads 7.166.39 km

Urban Roads 3,541.85 km Rural Roads 26 171 36 km

Specific Roads = 5.451.08 km

- Types of Roads
 Concrete Roads 518.52 km Asphalt Roads 1,066.12 km
- DRST 9 400 79 km Gravel Roads 23,059.56 km

Earth Roads 25,922.36 km



The width of the road limit for each kind of public road is as following

- National Road 25 m on each side of the road, measured from the centerline of road
- Provincial Roads 15 m on each side of the road, measured from the centerline of road 10 m on each side of the road, measured from the centerline of road District Roads
- Urban Roads
- 5 m on each side of the road, measured from the centerline of road Rural Roads Specific Roads Belong technical specification for each road Design
- · Technical specification standard for each kinds of the road are defined by MPWT

Article 21: ROW for public roads

No construction is permitted in the ROW, in the case of necessary, the construction mush be authorized by Public Road Management Authori

2.2 Road Law in December 2016

Chapter 4: Road Limits for Public Roads

Article 21: (improvement) ROW of Public Road

Road limits of public roads are included road surface, on the roads and in the ground of roads which are not allowed to co any activities.

In the case of necessary, the construction mush be authorized Public Road Management Authority in each level.

II. Legal Framework of Lao PDR on ROW Management

2.1 Road Law in April 1999

Part III. Management, and use of Land and Rd limits

Chapter I: Management and use of land for Public Road Activities

Article 17: Management and Use of Land

MPWT is the authority to manage and use the land for public road activ stipulate in the Land Law

Article 18: Material Resources for Public Road Activities

MPWT is the authority to manage and use material resources for puractivities, such as: Soil, stone, gravel, sand and other types of constant. materials at locations that have been surveyed and the explo has been authorized by the Government.

Article 19: Compensation for land acquired for public road activities If, in the construction of varuious kinds of public roads, it is necessary to

land that is legally owned by private person or by an organization, the own the expropriate land used for public road construction shall receive reasonal

Chapter II: Road Limits

Article 20: Road limits refer to the total area of the road, which includes the road sur the road shoulders, footpaths, drainage channels, the road slopes and the delimitation area for public roads.

Article 22: (Improvement) ROW of Public Road on the ground surface

- 25 m on each side of the road, measured from the centerline of road 15 m on each side of the road, measured from the centerline of road National Road
- Provincial Roads
- District Roads 10 m on each side of the road, measured from the centerline of road Roads inside District=
- Belong to Urban & Planning Law
 5 m on each side of the road, measured from the centerline of road Rural Roads
- Specific Roads Belong technical specification for each road Design

The new ROW for new National Road is 40 -60 m on each side of the road, measure the road centerline.

The ROW on the mountainous areas which are high gradient, high slope and hilly w

defined by MPWT. It will be based on reality of the terrain

Article 23 (New): ROW of Public Road on top of road surface

ROW on the top of Public Road is 5 m from the road surface, footpath and Bridge's surface.

Article 24(New): ROW of Public Road in the ground

ROW in the ground of public road is preserved for safety and some activities under ground of road such as: footpaths under

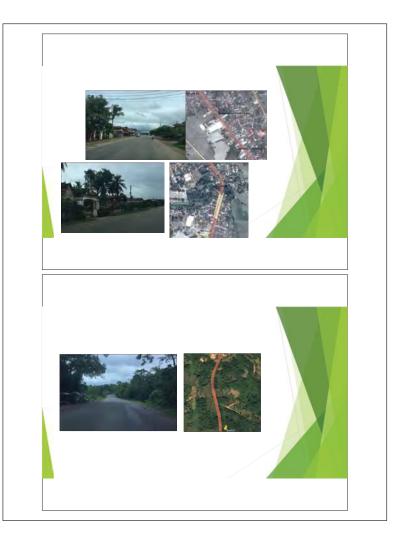
If, there are activities to implement under ground of public roa such as: water supply laying, telecommunication and electricity laying, pipe lines gas and other activities under ground of roa should be permitted by MPWT.

2.3. Issues on ROW Management

- Local people violated inside ROW/borrow pits, quarries (Houses, Huts, S Due to no space for residential plots in norther part.
- In cooperation among Government Offices (Land Authority and MPWT) as by 1999.
- Lacking of enforcement of Road Law in remote areas
- Not enough awareness campaign on Road Law to local people (Remote area)

Challenge on issues of ROW Management

- Compensation payment to AHs before Road Improvement/construction
- Local authority of land title issues the land title to private person
- Limited borrow pits and quarries for future's use
- Land acquisition requirement and comensation



2.4. Progress of ROW Land Registration

- Public Information Booklet (PIB) Distribution.
- Public Consultation Meeting with AHs (Many times)
- Detail Measurement Survey (DMS) for Land and Assets Lose
- Resettlement Plan Arrangement
- Following RP (compensation payment)

2.5 The Road to visit in Lao PDR

- The Road will be improved from 2 lanes to be 4 lanes, 58 km
- Connection between Vientiane Capital to Vientiane Province





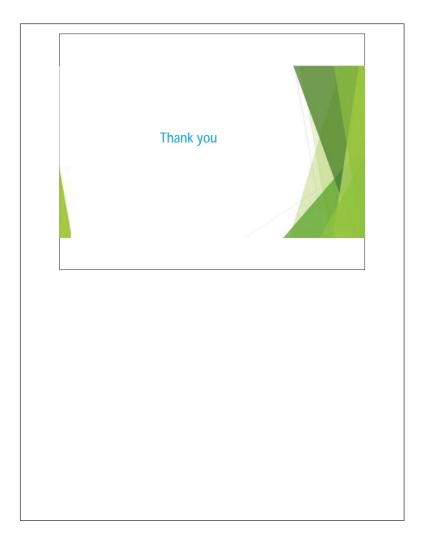


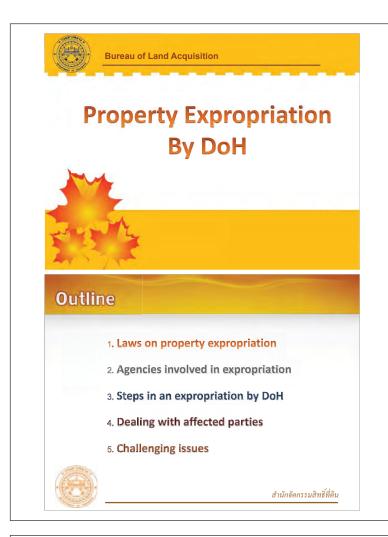
2.6 Soft and hard measures to protect ROW in both urban and rural area.

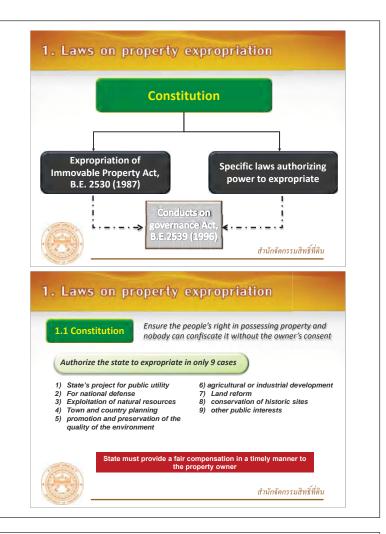
ROW is not pegged on both sides of road, but it based on land title's boundary along the roads.

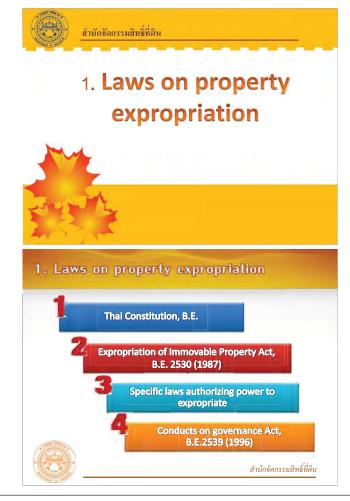
Land certificate, land title is issued by:

- Village issued the land tax certificate
 DONRE issued the land use certificates in the District level
 PONRE issued the Land title in the provincial level
 MONRE Responsible for rules and regulation on land certificate and title.
- Concrete poles are the boundary of private land area GPS coordination map for land titles Land title paper with attached land map.



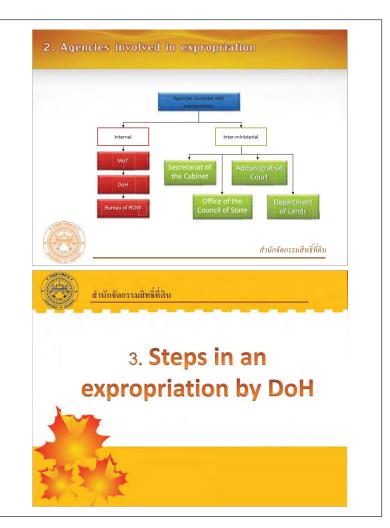






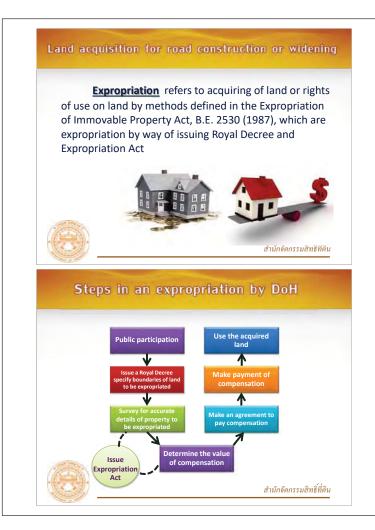








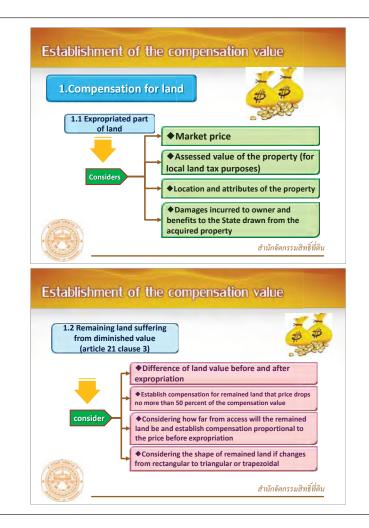


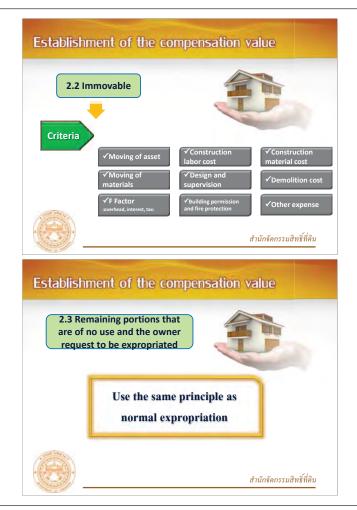


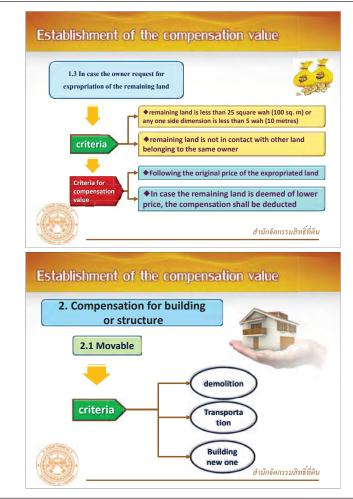














Expropriation in the case of urgent necessity



In order for authorized agent to acquire the use of the property before the right is acquired (legal term is "pre-expropriation")

Method: issue an Announcement by Office of the Prime Minister for Expropriation in the case of urgent necessity (announced in the government gazette)



สำนักจัดกรรมสิทธิ์ที่ดิน

Expropriation in the case of urgent necessity

Criteria

Delay in expropriation of a road will lead to monumental obstacles to economical and social development or advancement of the State





Further appeal to a court of law

Principles

- 1. Eligibility: only those eligible for compensation and already filed an appeal
 - 1.1 Dissatisfied with the Minister's decision
 - 1.2 Minister failed to make decision within 60 days
- 2. File the case to Administrative court
- 3. Must file within timeframe:

3.1 In case 1.1, must file within 1 year of notification of the decision by the Minister 3.2 In case 1.2, file within 1 year after the 60 days expire

สำนักจัดกรรมสิทธิ์ที่คิน

5. ROW Protection







Appeal for increase of compensation

Principles

- 1. Eligibility: only those eligible for compensation under article 18 of the Expropriation Act (BE2530) (owner of land, owner of building or structure, owner of tree, people with rights to road, water pipeline, power line)
- **2. Timeframe:** one must appeal within 60 days after receipt of notice to collect compensation
- 3. Submit appeal to the Ministry of Transport



สำนักจัดกรรมสิทธิ์ที่ดิน

Appeal for increase of compensation

Consideration process

- 1. The Minister shall appoint a committee of not less than 5 persons, and including legal experts and valuers, to consider the appeal
- 2. Consider the appeal within 60 days
- 3. Minister delivers the decision for appeal
- 4. Notify the result



สำนักจัดกรรมสิทธิ์ที่ดิน

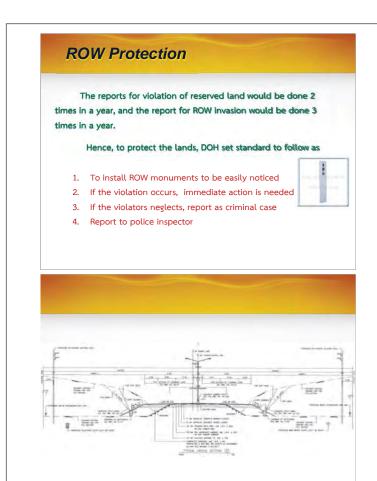
ROW Protection

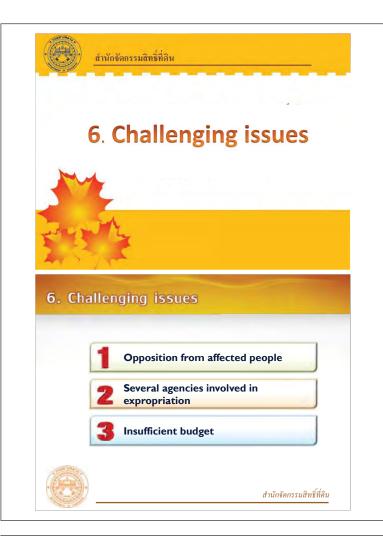
Highway Act B.E.2535 (1992) Article 37 and Article 47

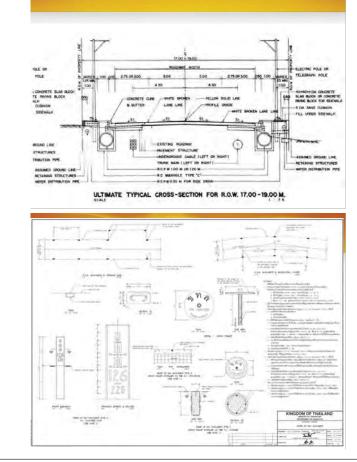
Noone is allowed for road construction or other structures within the right of way for access. Any buildings are prohibited to be built within the right of way. The violation will cause in demolition of such structures by their own cost under the authority from the highway director. (DOH DG)

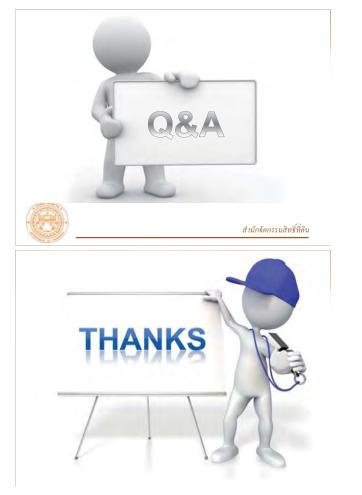
ROW Protection

- Highway district offices are responsible for surveillance in ROW and reserved lands not to be abandon and neglected.
- Incase that the lands are encroached, the officers have to move them out of lands and protect the lands. The officers would report the cases to Bureau of Road Maintenance











SEMINAR

ON

LESSON-LEARNS FROM THIRD COUNTRY TECHNICAL EXCHANGE PROGRAM FOR RIGHT OF WAY (ROW) MANAGEMENT

THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN CAMBODIA (CESCOR)

13[™] NOVEMBER, 2018

PHNOM PENH HOTEL, PHNOM PENH





FOR MORE INFORMATION CONTACT: OFFICE +855(0)61-960-213

AGENDA

Seminar on Lesson-Learns from Third Country Technical Exchange Program for Right of Way (ROW) Management

of

The Project for Capacity Enhancement on Environmental and Social Considerations in Implementing Agency in Road Sector in Cambodia (CESCoR)

Phnom Penh Hotel, Phnom Penh, 13th November 2018

Time	Program
08:45-09:00	Registration
09:00-09:05	Cambodian National Anthem
09:05-09:10	Opening Remarks H.E. Nou Vaddhanak, Director General, General Directorate of Techniques,
	Ministry of Public Works and Transport (MPWT), Cambodia
09:10-09:25	Presentation on outline of "CESCoR"
	Mr. Ngel Sovanarith, Officer, Department of Road Infrastructure (RID), MPWT Cambodia
09:25-10:10	Presentation on lessons-learns "ROW Management in Third Countries"
	Mr. Hay Chandara, Deputy Chief Officer of ROW Management office, RID, MPWT Cambodia
10:10-10:25	Coffee Break
10:25-11:10	Presentation on "Introduction and Progress of Pilot Project"
	Mr. Khuon Kompeak, Chief Officer of Road Safety and Environment office, RID, MPWT Cambodia
11:10-11:45	Presentation on "Activity of Illegal Encroachment Prevention"
	Ms. Eam Sokchea, Deputy Chief Officer, Environment and Public Service office, Public Infrastructure Department, MPWT Cambodia
11:45-12:00	Closing Remarks
	H.E. Nou Vaddhanak, Director General, General Directorate of Techniques, Ministry of Public Works and Transport (MPWT), Cambodia
12:00-14:00	Luncheon
14:00-16:30	Taskforce Meeting for Pilot Project Implementation
	Participants: Taskforce Members from MPWT and Pilot Project Taskforce Members from DPWTs

MC: Ms. Oum Sokvasey, International Cooperation Department, MPWT

Note: All presentations will be provided in Khmer except. There are included Q&A session for each presentation.





MEMO on 5th Seminar on Lesson-Learns from Third Country Technical Exchange Program for Right of Way (ROW) Management

Date & Time:	November 13 th , 2018 from 9:00-12:00
Place	PHNOM PENH Hotel
MPWT	- H.E. Nou Vaddhanak, Director General of Techniques, MPWT
Attendees:	- Officers from RID
	- Officers from ICD
	- Officers from PID
	- Officers from Railway Department;
	- and other officers from MPWT (see the attendant list attached here)
MEF	- Vy Theary, Official
	- Por Tola, Official
	- Kem Chnndoeun, Office Chief
	- Rou Vitta, Official
MLMUPC	- Lim Iv, Deputy Director General
Project Team:	- Dr. Tsuchida Takayuki, Mr. Kumagai, Mr. Nishio, Mr. James K.
	Watson, Mr. Ochi and Project Assistants
Agenda /	- To share the lesson-learns on ROW Management in Third Country;
Discussion	- To report the progress of Pilot Project of CESCoR Project; and
Points:	- To share the activities of Illegal Encroachment Prevention (IEP).

Presentation and Discussion:

1. Opening Remark

(By H.E. Nou Vaddhanak, Director General of Techniques, MPWT)

- It is the first seminar to invite the DPWTs (Kampong Chhnang, Pursat, Battambang and Bantey Meanchey) to get the shared knowledges from ROW Management.
- There are 3 main objectives: to share the lesson-learns on ROW Management in Third country; to report the progress of Pilot Project and to share the activities of IEP.
- It is the best opportunity for Taskforce members (included Pilot Project Taskforce members) to absorb the knowledge from this seminar and actively involve in the discussion.
- 2. Presentation on Outline of "CESCoR"(By Mr. NGEL Sovanarith, RID officer, MPWT)
- 3. Presentation on Lesson-Learns "ROW Management in Third Countries" (By Mr. Hay Chandara, Deputy Chief Officer of ROW Management Office, RID, MPWT

1

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Question 1 (Mr. Kong Youreth, PID Officer): In case of Laos, based on the Road Law in 1999, the width of ROW was 25m; but for new Road Law in 2016, width of ROW is 40-60m based on the areas. It is almost 100% change. Then, how do they do with the compensation? Only for new road construction or existing road widening? If for existing road widening, it will cost a lot? Also, why do donors in Laos provide budget for both the construction and compensation? Or because Laos has poorer economy than Cambodia?

Answer 1: For Laos, the case is similar to Cambodia. We had the legal document mentioned that width of ROW was 20-25m; but after Sub-decree No. 197, width of ROW is 30m for National Road 1 digit. We compensate only for land with title before the Sub-decree No. 197. In Laos, they have applied the compensation based on new Road Law only to new National Roads. For Donors budget for construction and compensation, it is the special case and different from the case of Cambodia. For the National Road 13th North of Laos, it is the ADB project but funded by Asian Infrastructure Investment Bank (AIIB) by China. It is a combined project.

Comments (H.E. Nou Vaddhanak): It is good lesson-learns from the case of Thailand; regarding the Land Registration Map. For us, Land should have the owner. With proper land title, it is easy for us to manage ROW. So far, we don't know clearly the boundary between the Rural and Urban areas. We should have legal document (can be guideline) to explain the urban areas. Related to this matter, it would be easy for us to work if MLMUPC can issue us the land title. We can have only document first to solve the problem with illegal encroachers. In case of Thailand, they have started to register the land since 1920. Unlike Cambodia, we have changed a lot in political regimes (we just have Road law in 2014, but the Sub-Decree No.197 in 2009 and Declaration No. 06 in 1999). All in all, we should learn from Thailand regarding the Land Registration Map.

For IEP, growing tree as ROW boundary is good but we should consider the elevation of roads. ROW Pole installation is also good but it can be removed or buried. We need to think about this. Another problem is the changing the central line like National Road No.5. We have widened the road only one side; so central line is changed. We need to be clear about the existing central line. For Rest area (or roadside station), it is also a good idea but we need to apply Asphalt until the ROW boundary.

Comments (Mr. Ngel Sovanarith): I would like to share that regarding the legal document on ROW. Actually, before 1999, we had Land Law in 1992 and MPWT letter in 1996 to MLMUPC that ROW was 25m for National Road and for provincial road was 20m. Then in 2009, there was Sub-decree 197 from Government.

2

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THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



Comments (H.E. Nou Vaddhanak): Yes, you are right. But we need to use the sub-decree in 2009 as it is higher legal document.

4. Presentation on Introduction and Progress of Pilot Project (By Mr. Khuon Kompheak, Chief Officer of Road Safety and Environment Office, RID, MPWT)

Comments (H.E. Nou Vaddhanak): MPWT will prepare sub-decree for ROW of provincial roads soon. Selling along the road is not easy to address, but we need to address for example road site station can be an alternative. Removing local people's booth along the roads without thinking about how to improve their livelihood, they will come to encroach again. Regarding 3 classification of areas, we should count only illegal structure inside of ROW.

Comments (MLMUPC): Before we replicate any tools, systems or model from any country, we should learn in detail their relevant legal and policies aspect first. Then, we need to enforce any existing law or regulation and legislate any new law which is needed. Collaboration work among relevant ministries are important between MPWT, MLMUPC and MOI. In addition, land registration consumes a lot of national budget, technical equipment and number of officials.

Comments (H.E. Nou Vaddhanak): Our taskforce team should collaborate with Thailand, we should learn more detail and resettlement can be address later and we need hard title for ROW management.

Comments (Participant): According to Sub-decree 197, it does not cover ROW in urban area; does MLMUPC consider land title in urban area?

Comments (MLMUPC): we also have difficulty to determine the boundary of urban area, it should be done by MOI.

5. Presentation on Activity of Illegal Encroachment Prevention (By Ms. Eam Sokchea, Deputy Chief Officer of Environment and Public Service Office, PID, MPWT)

Comments (MLMUPC): Regarding the traffic law, everyone knows about the law, but people still violate the law. We should use technology to apply where is costless with high benefit.

3



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Comments (Participant): Another approach, raising awareness is also important and it is a long-term solution, then law enforcement can be applied as well.

Comments (H.E. Nou Vaddhanak): ROW and traffic law are similar. There are 4 Es solutions: Engineering, Education, Enforcement and Encouragement. Moreover, after installing ROW pole, we should take a photo with ROW pole directing to road, then we can use it as evidence if there is any encroachment.

Comments (Railway Department): We wish the project, especially JICA, also considers to include ROW of railway as well because sub-decree 197 also includes ROW of railways as well.

Comments (H.E. Nou Vaddhanak): Yes, we should include ROW of railway, but railway is less complicated than road and you can replicate ROW of road as a model for ROW of railway management as well.









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Attendance List

No	Name	Position	Department/Ministry	Phone
1	H.E. Nou Vaddhanak	Director General	General Directorate of Techniques/MPWT	
2	Phenth Vannthy	Deputy Chief Officer	PID/MPWT	
3	Lor Kim Teng	Deputy Director	Road Maintenance Department/MPWT	
4	Kheang Yanat	Deputy Director	MPWT	
5	Eam Sokchea	Deputy Office Chief	PID/MPWT	
6	Vy Theary	Official	MEF	
7	Sem Rithy	Official	Railway Department/MPWT	
8	Phin Narin	Deputy Director	Pursat DPWT	
9	Pheng Ra		Battambang DPWT	
10	Lon Virakvichetra	Chief Officer	RMD/MPWT	
11	Sun Sokuntheavy	Deputy Director	MPWT	
12	Yem Veasna	Officer	PID/MPWT	
13	Borei Bongsanith	Deputy Director	MPWT	
14	Por Tola	Official	MEF	
15	Song Kimheng	Official	RID/MPWT	
16	Oum Sokvasey	Chief Officer	ICD/MPWT	
17	An Menghour	Officer	ICD/MPWT	
18	Hor Vuthy	Officer	ICD/MPWT	
19	Kem Channdoeun	Office Chief	MEF	
20	Manh Vutha	Deputy Office Chief	RID/MPWT	
21	Chhap Aphivath	Officer	RID/MPWT	

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22	Ou Sinith	Technical Officer	Banteay Meanchey DPWT	
23	Hout Sambor	Technical Officer		
24	Chhay Lea Phea	Deputy Director	K. Chhnang DPWT	
25	Ieng Huo	Office Chief	K. Chhnang DPWT	
26	Khut Khemra	Technical Officer	K. Chhnang DPWT	
27	Hoeuy Virak	Interpreter	First Class	
28	Roeurn Sina	Officer	Road Maintenance Department/MPWT	
29	Kong Youreth	Office Chief	PID/MPWT	
30	Sok San	Office Chief	Railway Department/MPWT	
31	Ouk Ourk	Director	RID/MPWT	
32	Eam Runthearin	Deputy Director	ICD/MPWT	
33	Takayuki Tsuchida	JICA Team Leader	JICA Project Team	
34	Kumagai Takahiro	Project Coordinator	JICA Project Team	
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THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA (CESCOR)



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SEMINAR ON LESSON-LEARNS FROM THIRD COUNTRY TECHNICAL EXCHANGE PROGRATION FOR RIGHT OF WAY (ROW) MANAGEMENT

CESCOR Project

THE PROJECT FOR CAPACITY ENHANCEMENT ON ENVIRONMENTAL AND SOCIAL CONSIDERATIONS IN IMPLEMENTING AGENCY IN ROAD SECTOR IN THE KINGDOM OF CAMBODIA

Presented by: Mr. NGEL Sovanarith Officer of Road Infrastructure Department

Contents

- Project Overview
 - Period
 - Goal
 - Purpose
- · Expected Output
- Project Activities
 - JCC Meeting
 - Seminar
 - Japan Training
 - Technical Exchange
- · Pilot Project

Project Activities



- Joint Coordinating Committee (JCC) Meeting
 - > 1st JCC Meeting: May 4, 2017 Completed
 - 2nd JCC Meeting: February 6, 2018- Completed
 - > 3rd JCC Meeting: 2019 Scheduled
- Seminar
 - ➤ 1st Seminar: May 4, 2017 Completed
 - 2nd Seminar: June 6, 2017 Completed
 - > 3rd Seminar: February 6, 2018 Complete > 4th Seminar: September 27, 2018 - Completed
 - > 5th Seminar: November 13, 2018- Ongoing
 - ▶ 6th Seminar: July 2019 Scheduled

Project Activities

- Japan Training
- 1st Japan Training (EIA/EMP): June 13 22, 2017 Completed
- 2nd Japan Training (ROW Management): Feb. 27- Mar. 8| 2018- Completed
- 3rd Japan Training (ROW Management) : February 2019 Scheduled
- Note: EIA: Environmental Impac ROW: Right of Way



Project Overview

► Project Period:

The project has been funded from JICA committed for the period from Jan. 2017 to Dec. 2019.

Environmental and Social Consideration (ESC) in road sector is implemented properly by MPWT.

▶ Project Purpose:

Output 4

job-training.

Capacity of MPWT officials on ESC is enhanced through applying Road Environmental Guidelines (REG) and Road Management System (RMS).

Expected Outputs

- Strengthening Project's the implementation framework based on past experiences and present situation on ESC and ROW Output 1 management. Ensuring that the implementation framework of EC related to
- Output 2 EIA and EMP is strengthened.
- Establishing RMS which will strengthened the implementation Output 3 framework of SC related to ROW management Enhancing the Capacity of SC required for ROW through on-the

Environmental and Social Considerations, EC: Environmental Consideration, SC: Social Consideration Road Environment Guideline, RMS: ROW Management System, EIA: Environmental Impact Assessm Environmental Management Plan

Project Activities



- Third Country technical Exchange
- 1st Third Country Technical Exchange (EIA/EMP): October 24 - 28, 2017 - Completed
- 2nd Third Country Technical Exchange (ROW Managem October 22-26, 2018 - Completed
- 3rd Third Country Technical Exchange (IAIA) : April 2019 Scheduled

Note: EIA: Environmental Impact Assessment, EMP: Environmental Management Plan, ROW: Right of Way, IAIA: International Association for Impact Assessment

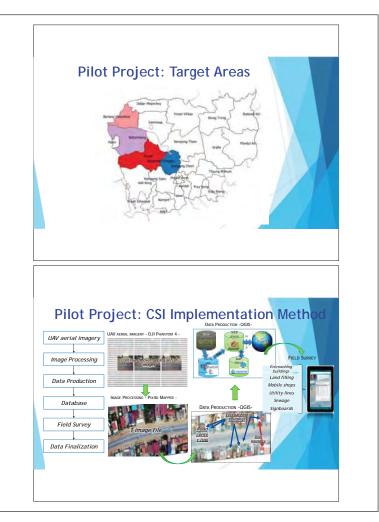
Pilot Project: Overall

Part 1: Current Status Identification (CSI)

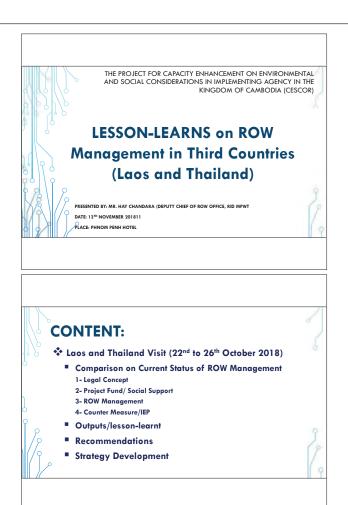
-UAV Survey (Taking aerial photos with UAV)

-Office Work (Ortho images and GIS process

-Field Survey Part 2: Illegal Encroachment Prevention (IEP)
-Dissemination (PCM: Public Consultation Meeting) May 2018 to Sep 2019 May 2018 to Sep 2019
Target Area along National Road No.5 in four Provinces:
1) KAMPONG CHHNANG Province
2) PURSAT Province
3) BATTAMBANG Province
4) BANTEAY MEANCHEY Province







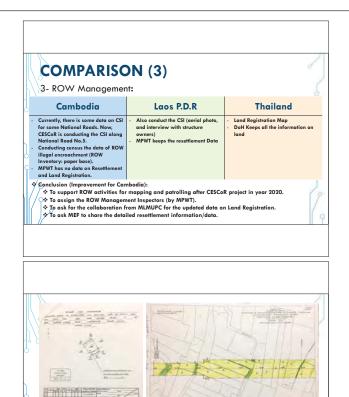
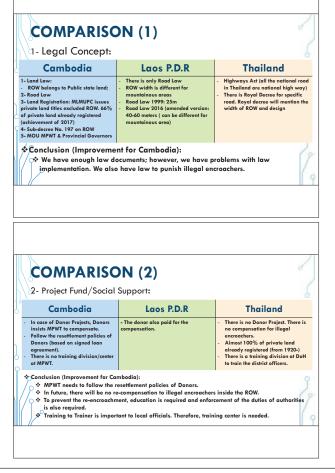
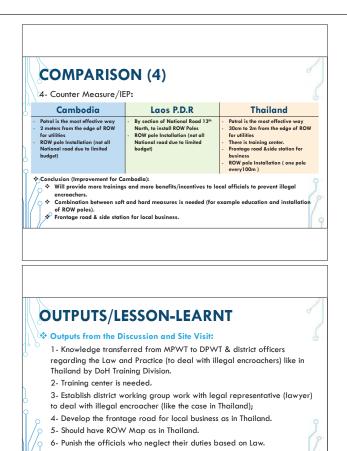


Fig. 1:: Land Registration Document (in Thailand)





RECOMMENDATION (BY PROJECT_1)

For the Current Status Identification (CSI):

- 1- Better collaboration between MPWT and MLMUPC for clear boundaries between State land and private land (In Thailand there is Land Registration Map);
- 2- Registration of ROW as State Property like the case in Thailand;
- 3- Consideration on livelihood or safety program for Road Development Project to avoid the re-encroachment.

RECOMMENDATION (BY PROJECT_2)

IEP (Soft Recommendation):

- 1 Enforcement of Law on Illegal ROW Encroachment, in case of Thailand, district officers will be jailed if they neglected their duties; and
- 2- Public Awareness on Right of Way through Public Consulting Meeting (PCM), including ROW context in Curriculum of school.
- 3- Combination between soft and hard measures is needed (for example education and installation of ROW poles).







RECOMMENDATION (BY PROJECT_3)

▶IEP (Hard Recommendation):

- 1- Installation of ROW Poles
- 2- Installation of Fence and Signboard
- 3- ROW Marking Line
- 4- Tree Planting as the boundary of $\ensuremath{\mathsf{ROW}}$
- 5- Proper Installation of Utilities based on the Road Design









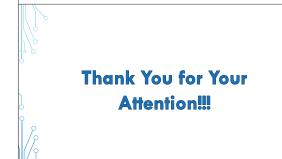
RECOMMENDATION (BY PROJECT_4)

Development Strategy:

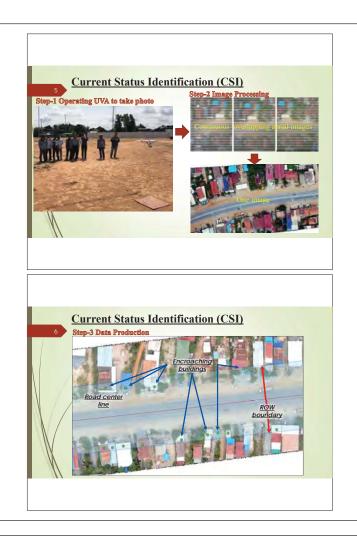
- 1- Consideration on development of Roadside station to eliminate the mobile stores and to ensure the traffic safety;
- 2- Consideration on Frontage/service Road development to avoid the traffic accidents and congestion at/on high-speed roads; and
- 3- Development or construction of road from the ROW boundary and keep the middle space for future development in order to prevent the illegal encroachment

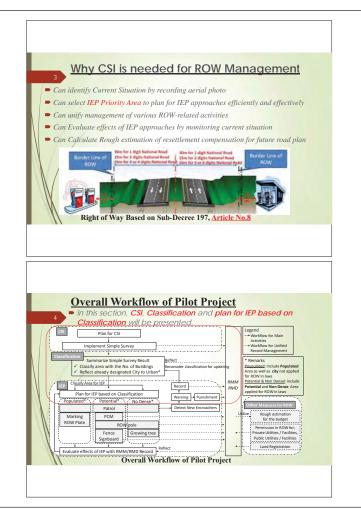


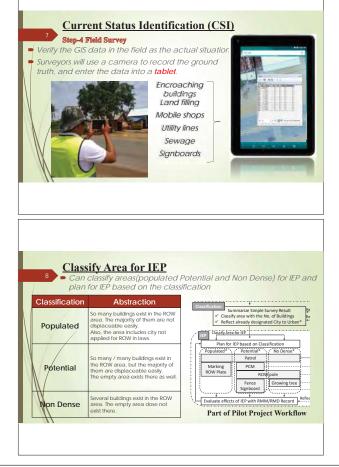


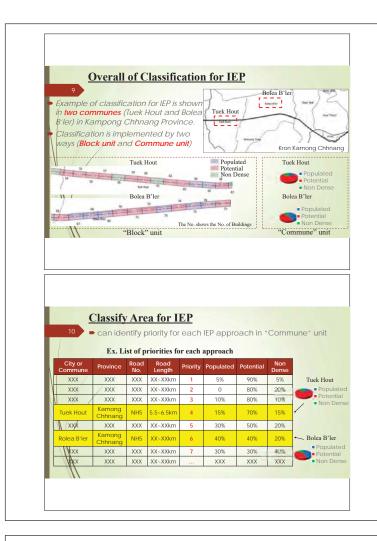


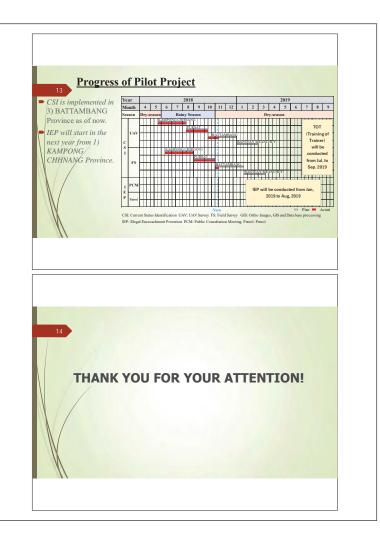


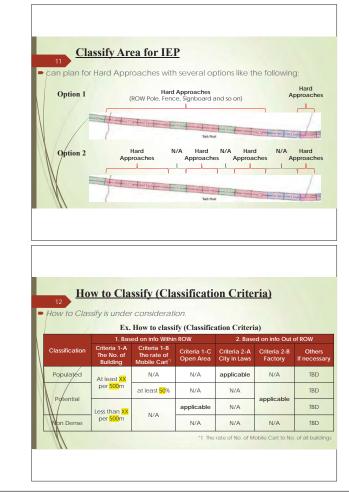


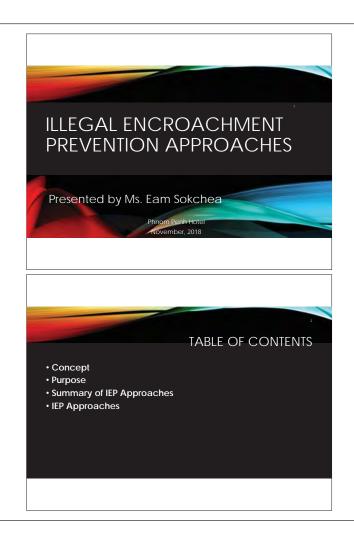


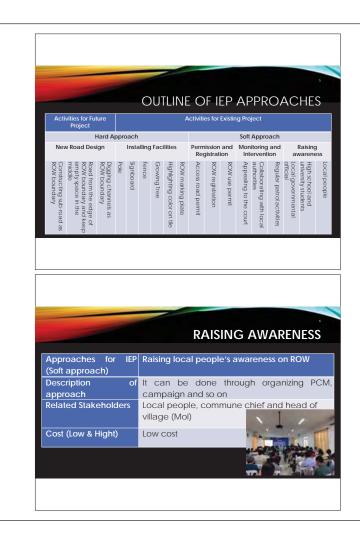


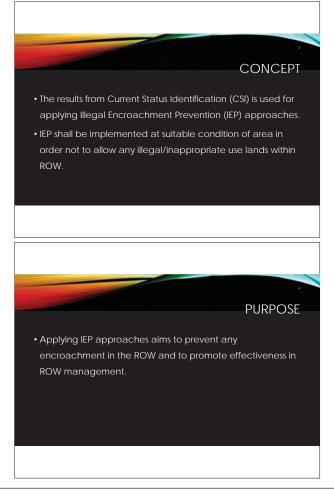




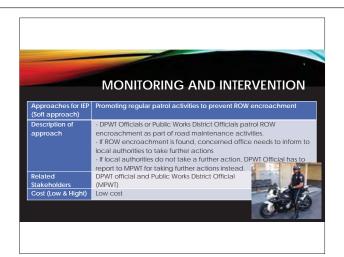


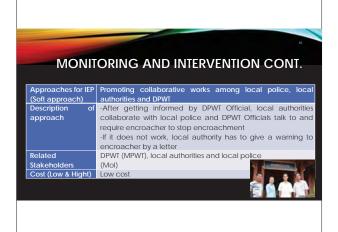




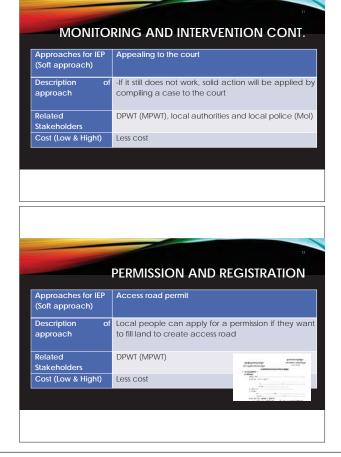
















Cost (Low & Hight)

Medium cost







