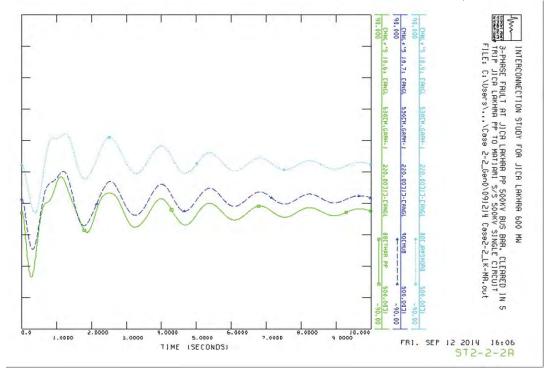
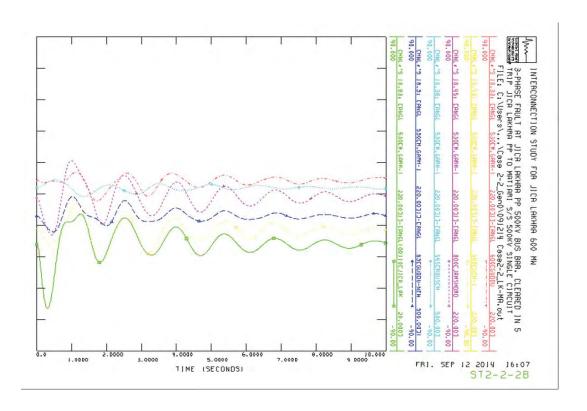


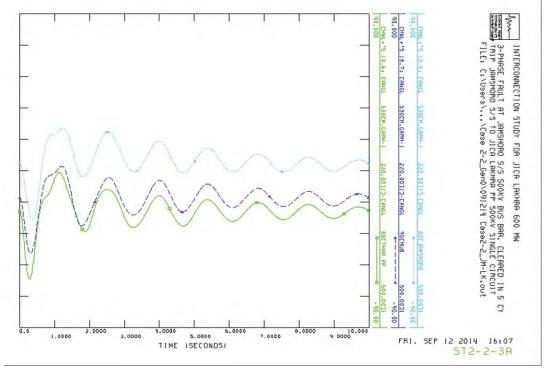
Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Co

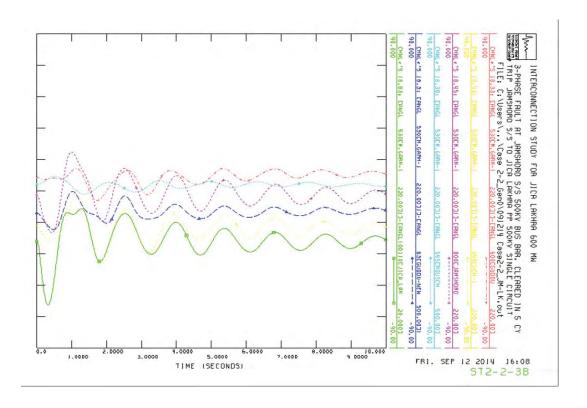




Fault Section: JICA Lakhra PP - Matiari S/S

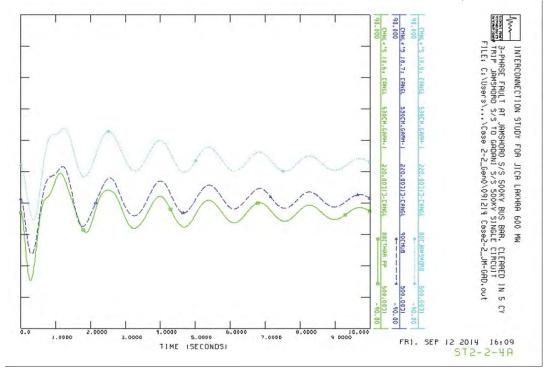
Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Connection, Lakhra PP  $_4\pi$  Analysis Result Case ST-2-2 (Lakhra PP, K-2/K-3 PP, and Bin Qasim PP: Out of service)

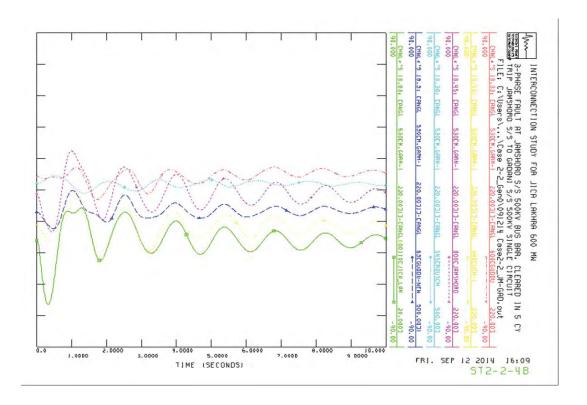




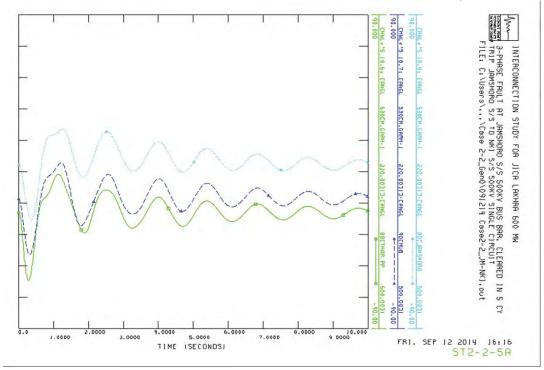
Fault Section: Jamshoro S/S - JICA Lakhra PP

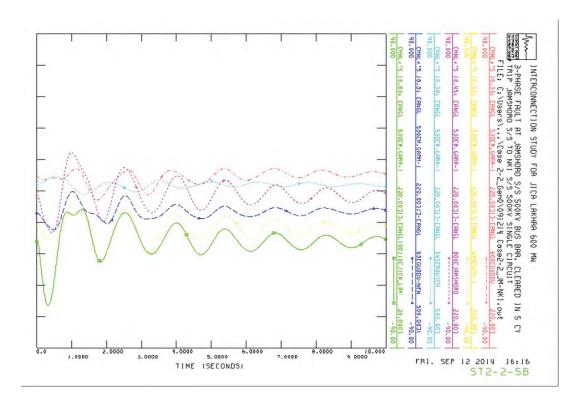
Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Connection, Lakhra PP  $_4\pi$  Analysis Result Case ST-2-2 (Lakhra PP, K-2/K-3 PP, and Bin Qasim PP: Out of service)



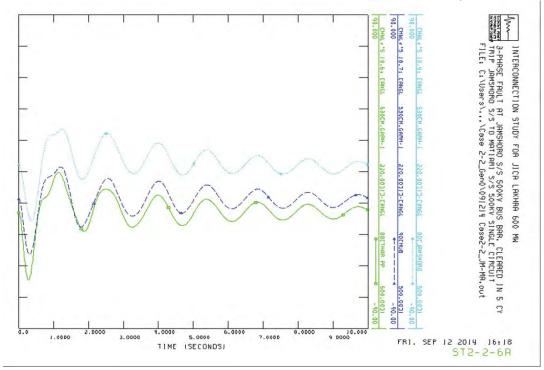


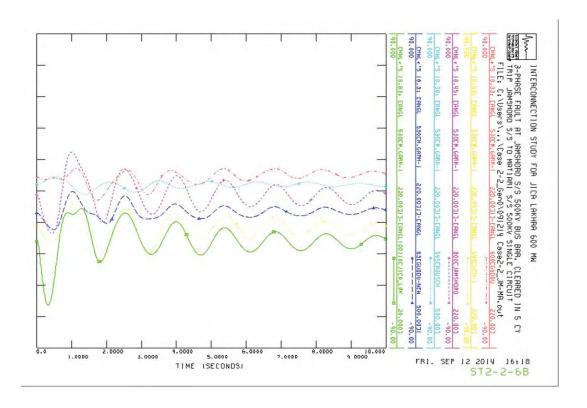
Fault Section: Jamshoro S/S - Gadani S/S





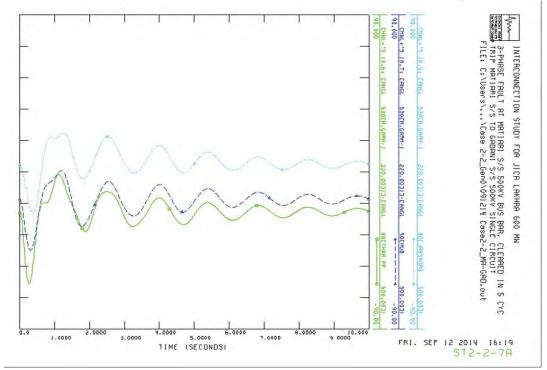
Fault Section: Jamshoro S/S - NKI S/S

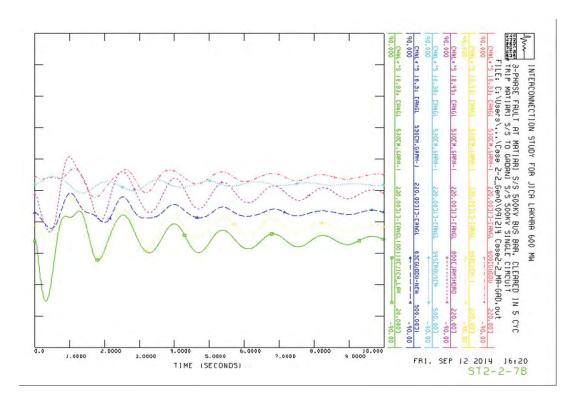




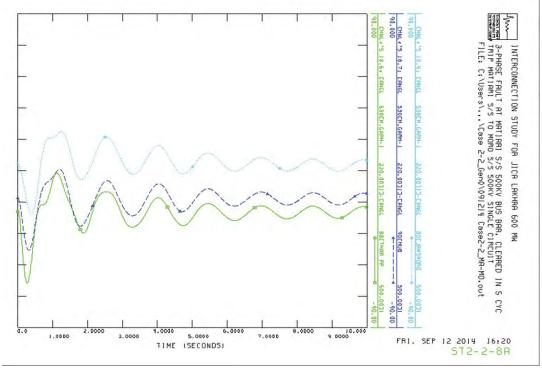
Fault Section: Jamshoro S/S - Matiari S/S

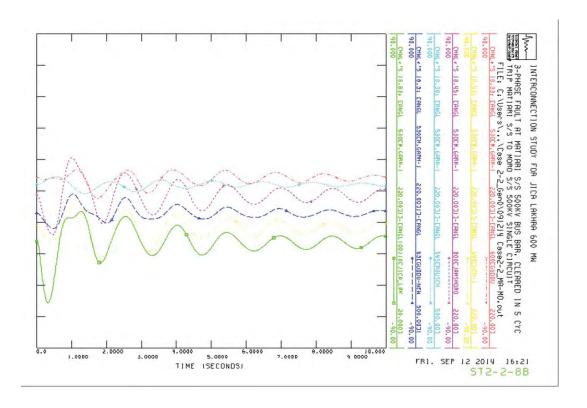
Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Connection, Lakhra PP  $_4\pi$  Analysis Result Case ST-2-2 (Lakhra PP, K-2/K-3 PP, and Bin Qasim PP: Out of service)



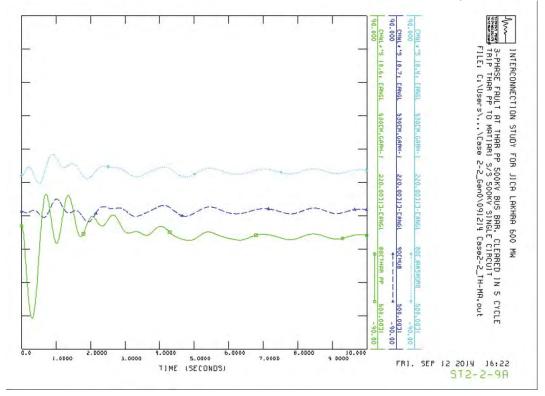


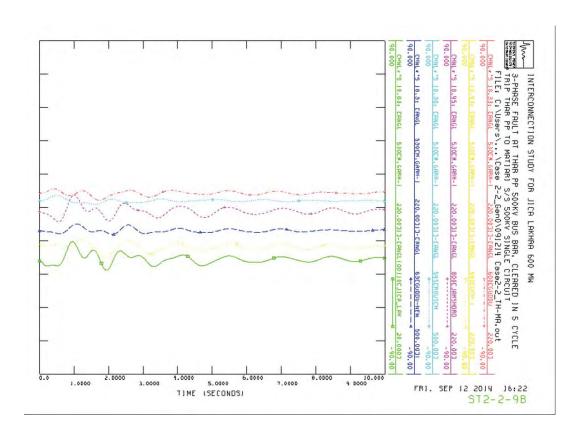
Fault Section: Matiari S/S - Gadani S/S



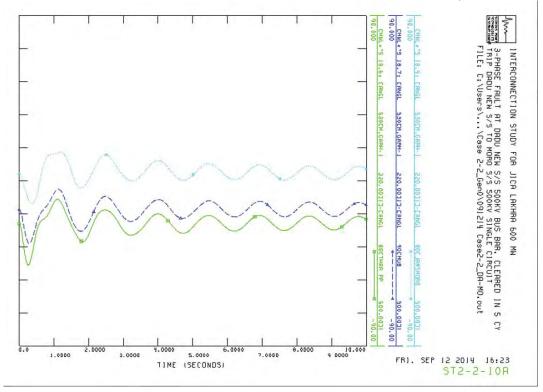


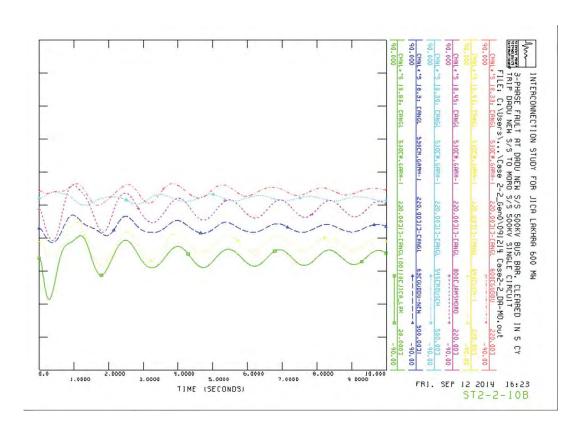
Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Co

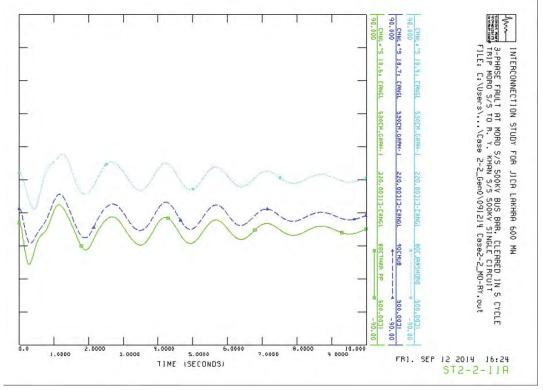


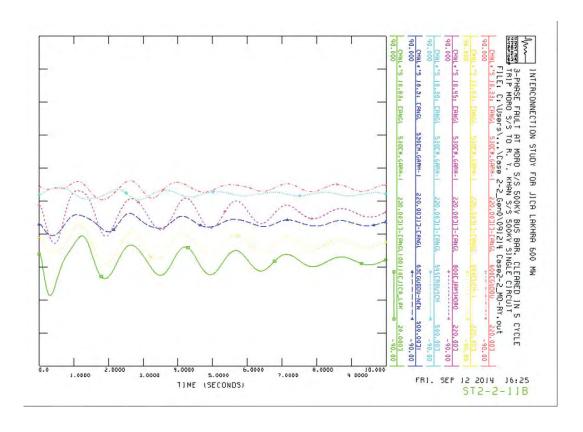


Fault Section: Thar PP - Matiari S/S

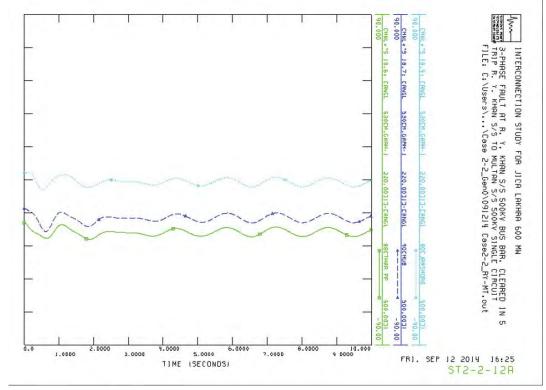


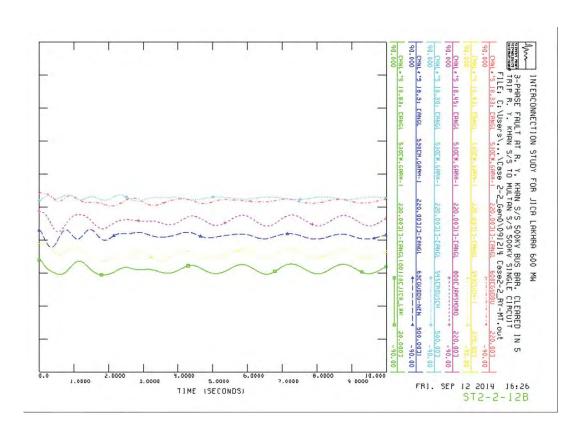






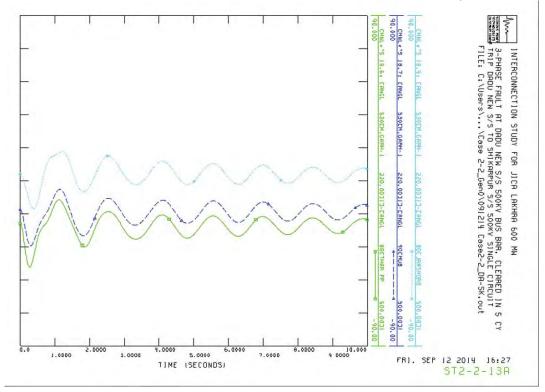
Fault Section: Moro S/S - R. Y. Khan S/S

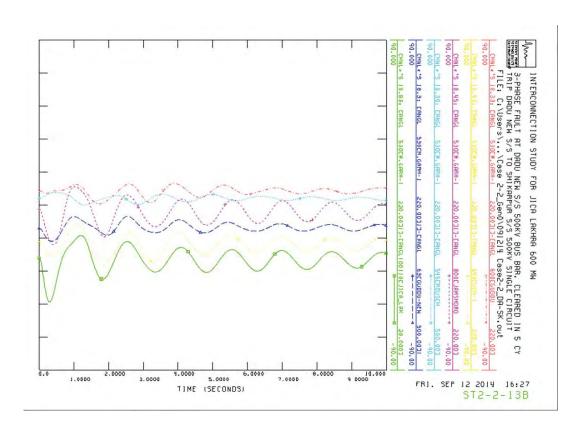


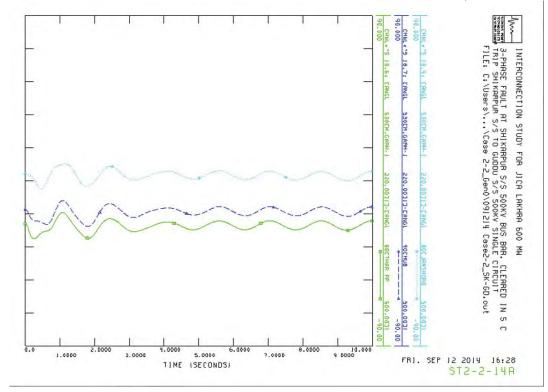


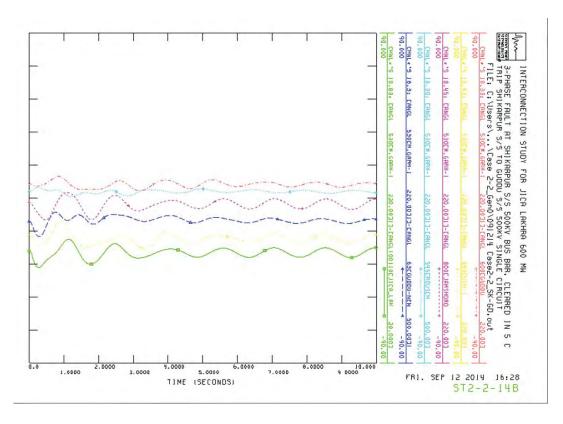
Fault Section: R. Y. Khan PP - Multan S/S

Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Co

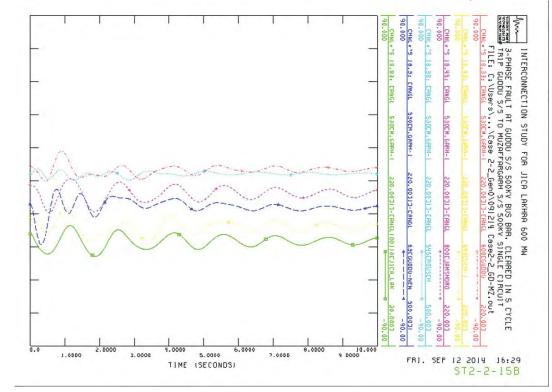


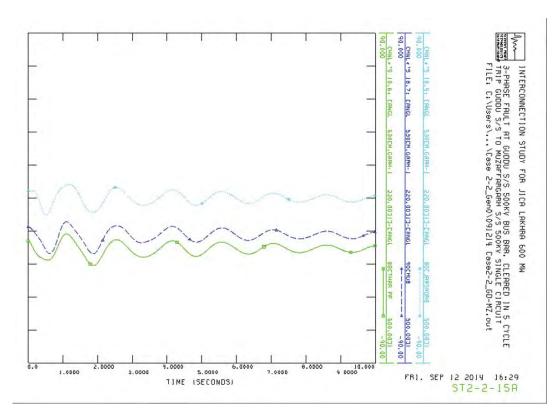




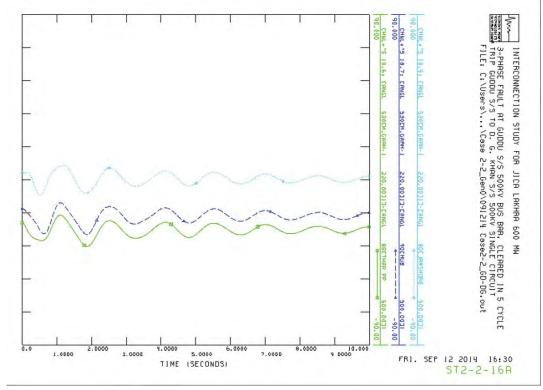


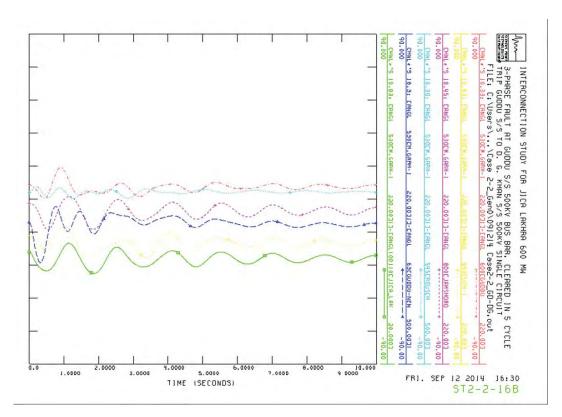
Fault Section: Shikarpur S/S - Guddu S/S



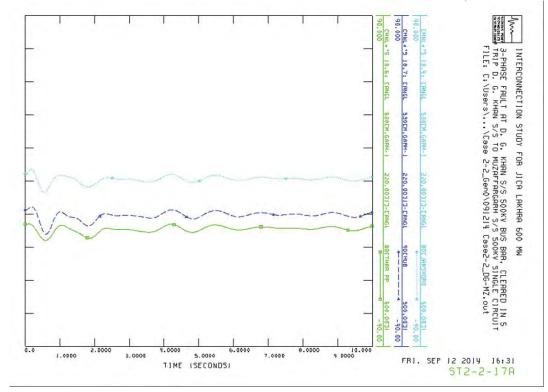


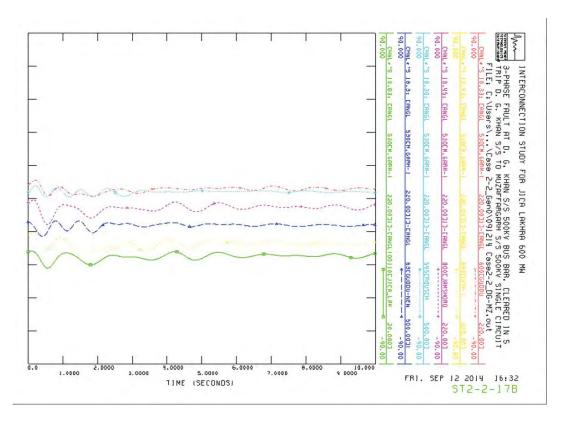
Fault Section: Guddu S/S - Muzaffargarh S/S



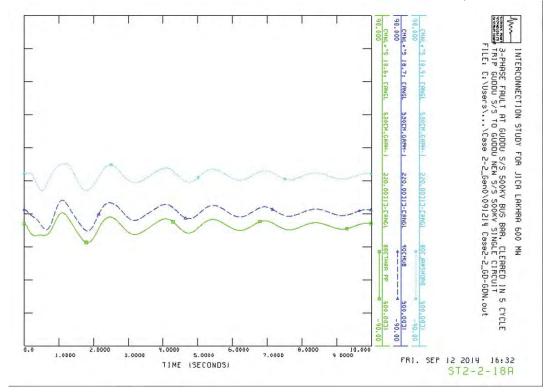


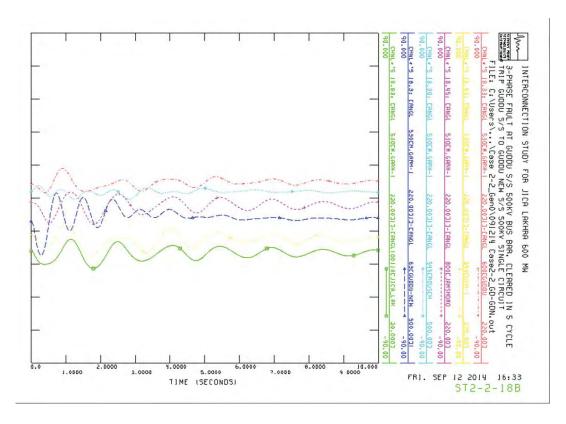
Fault Section: Guddu S/S - D. G. Khan S/S



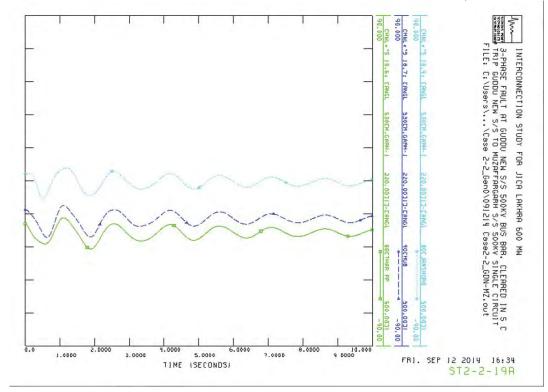


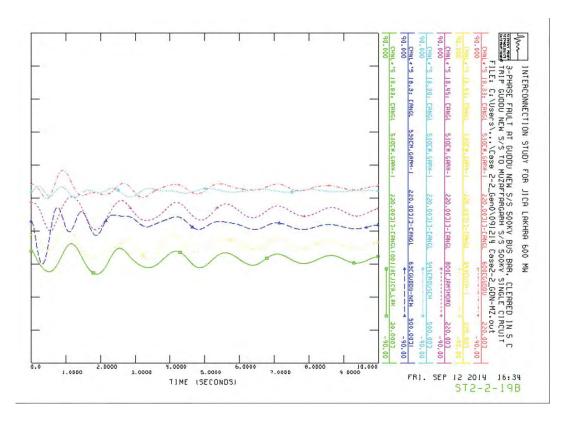
Fault Section: D. G. Khan S/S - Muzaffargarh S/S



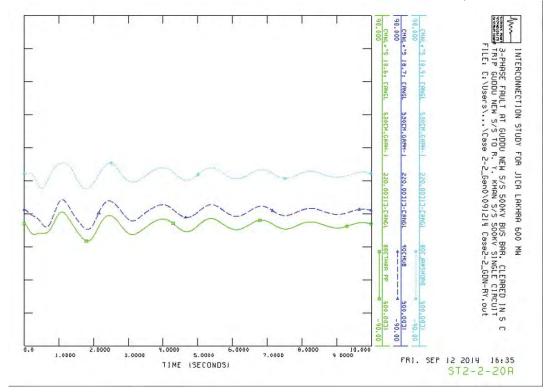


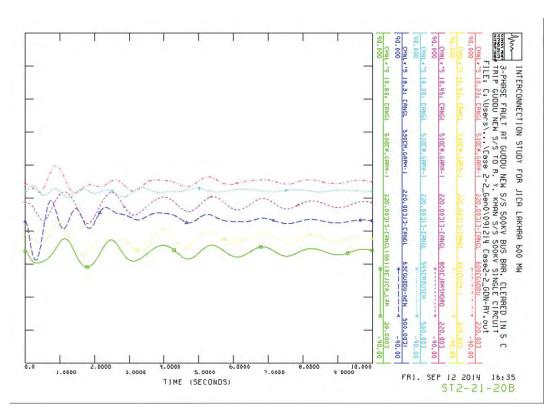
Fault Section: Guddu S/S - Guddu New PP





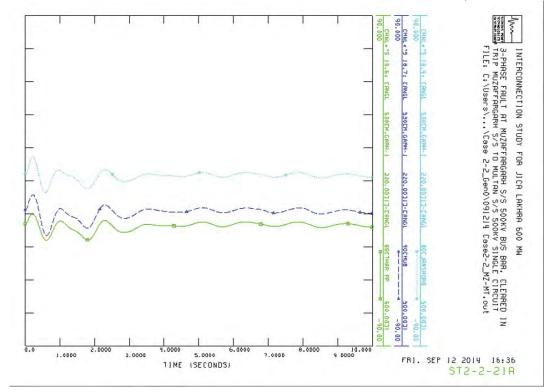
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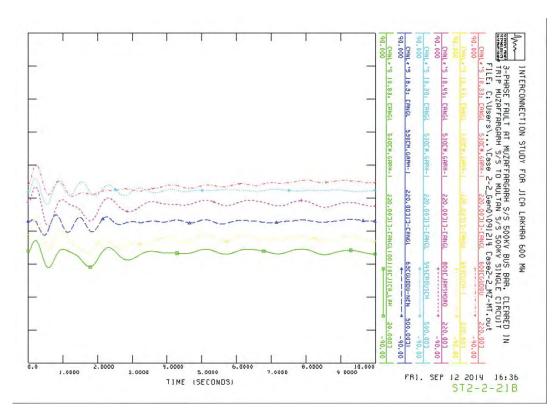




Fault Section: Guddu New PP - R. Y. Khan S/S

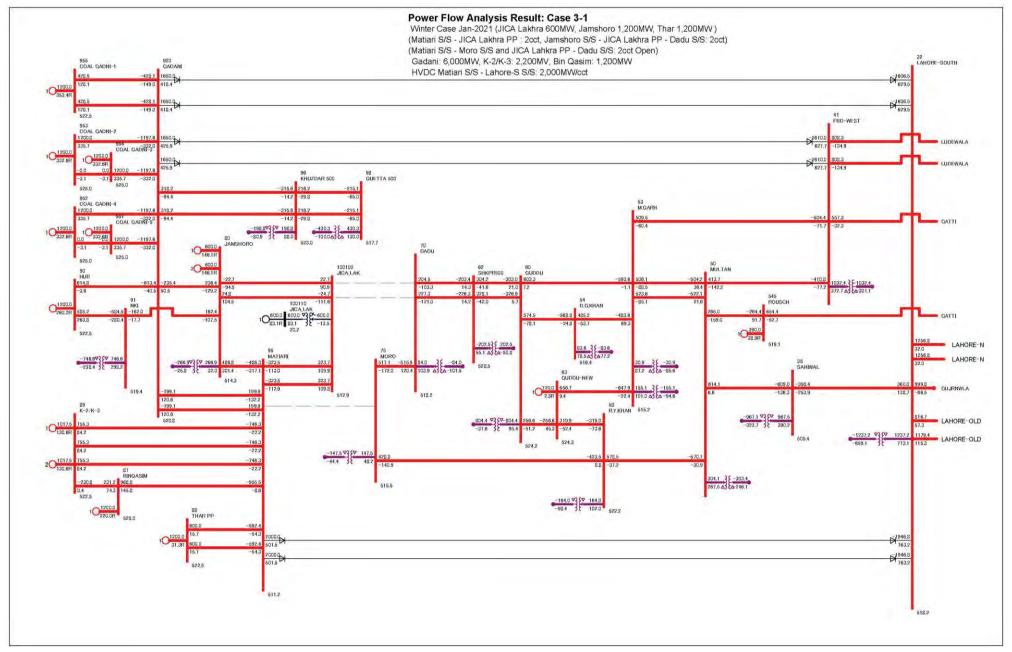
Stability Analysis Result Case ST-2-2 (Lakhra PP  $_2\pi$  Connection, Lakhra PP  $_4\pi$  Co

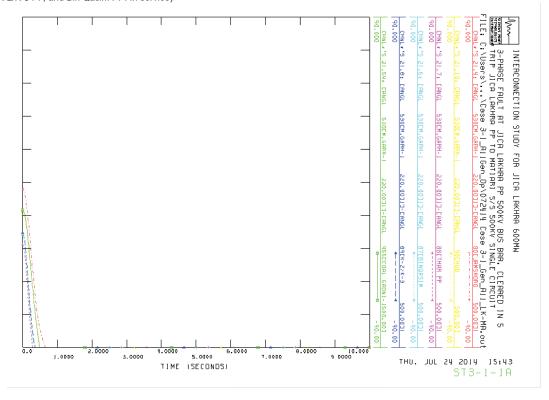


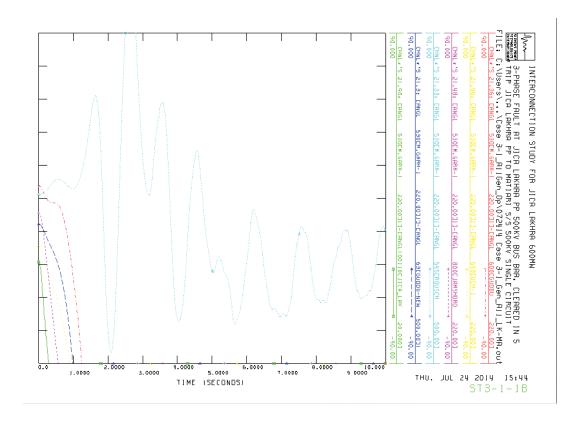


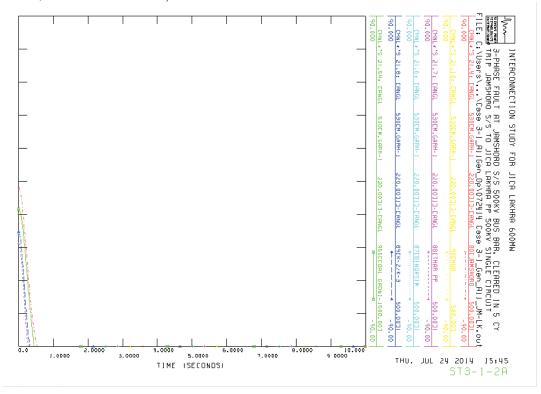
Fault Section: Muzaffargarh S/S - Multan S/S

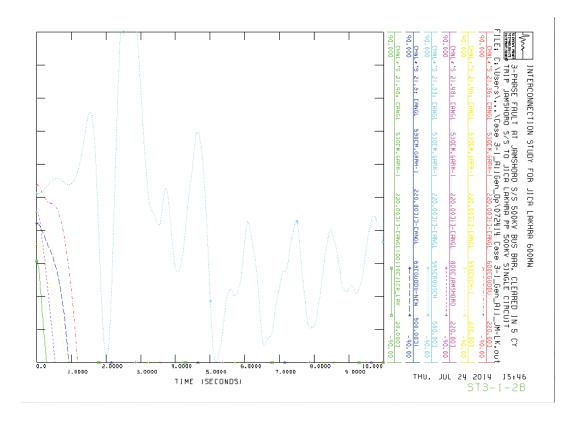


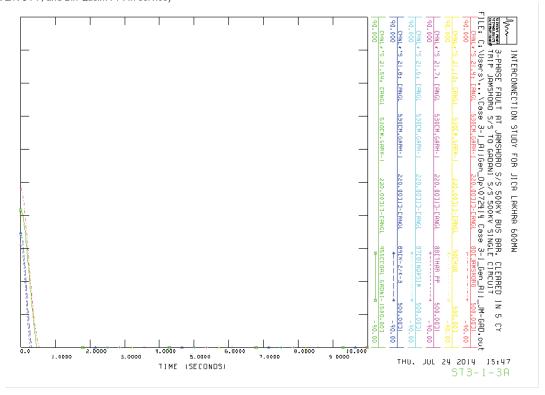


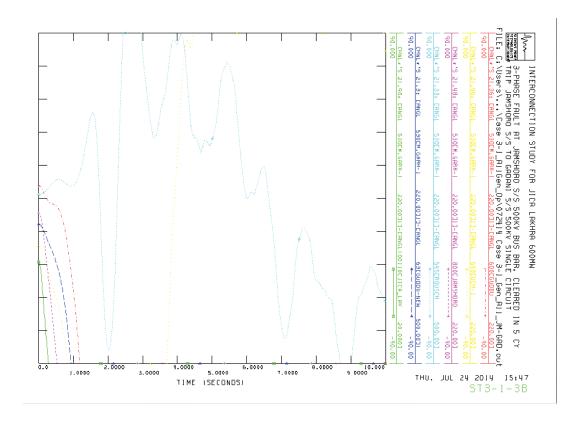


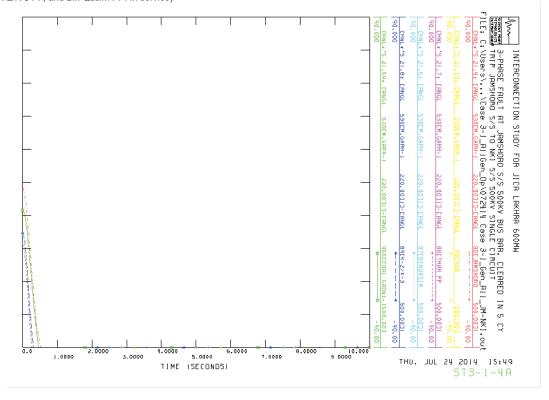


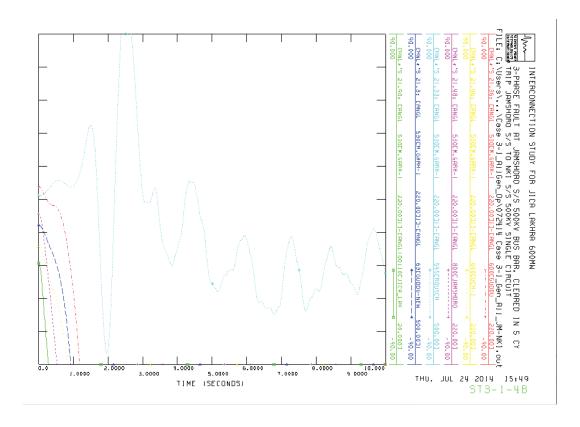


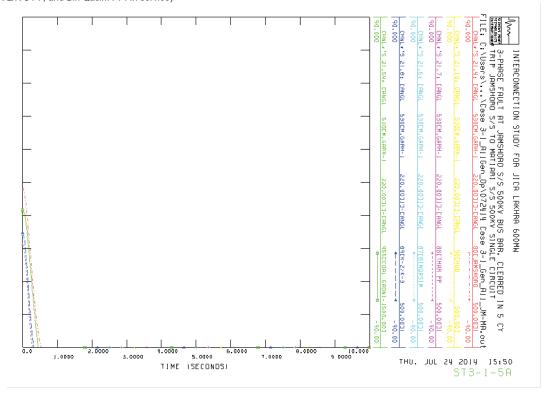


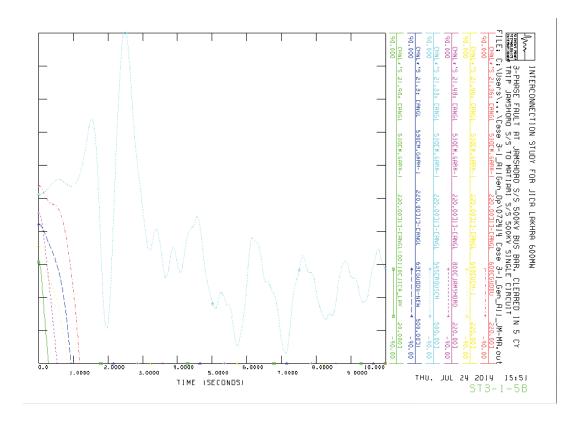


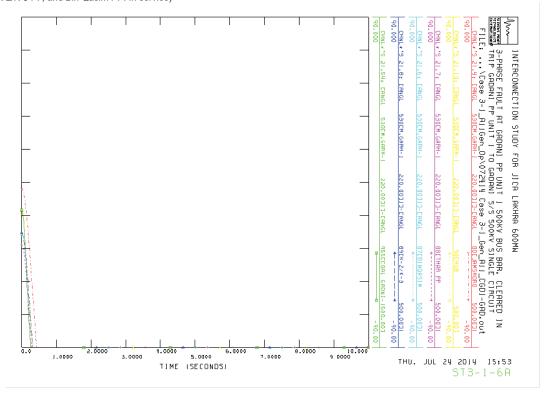


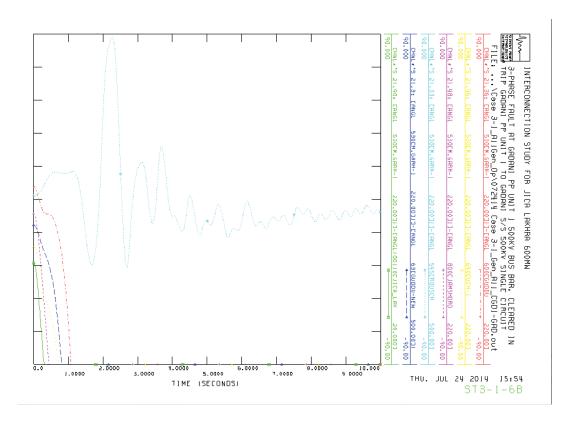




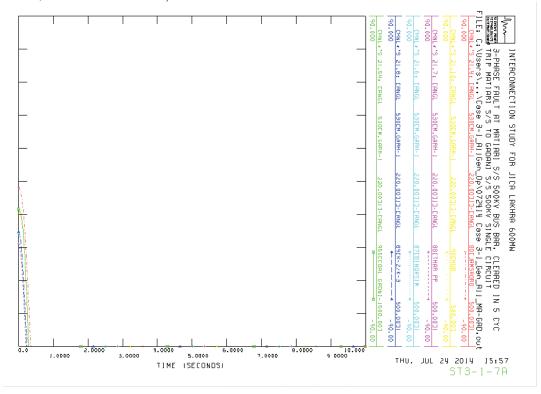


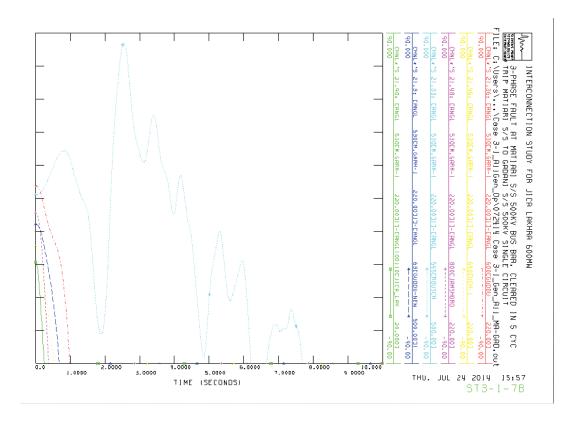


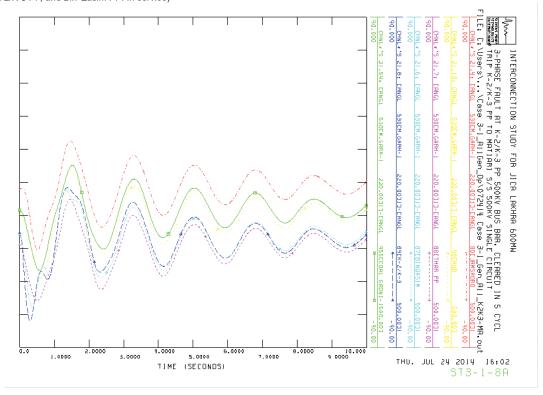


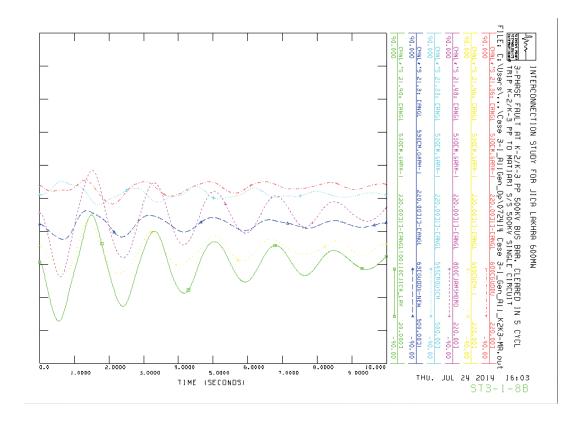


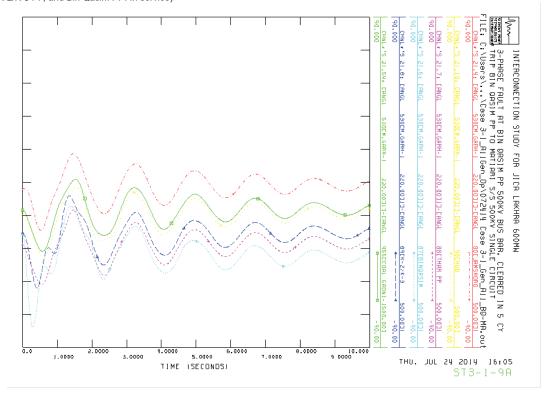
Fault Section: Coal Gadani PP - Gadani S/S

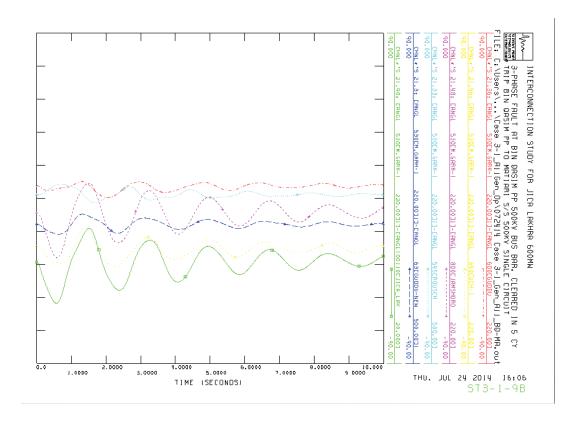




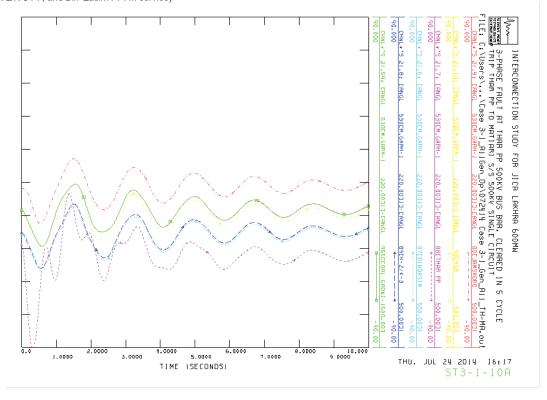


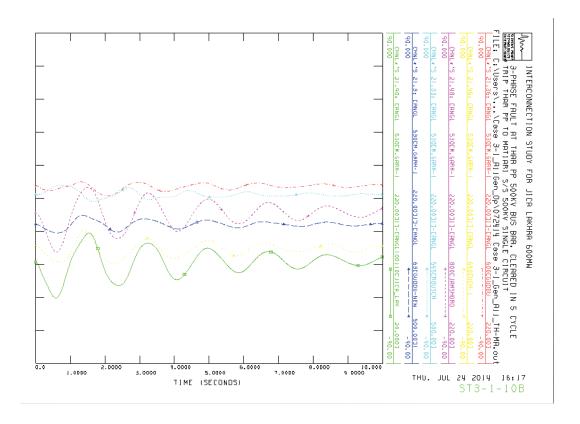






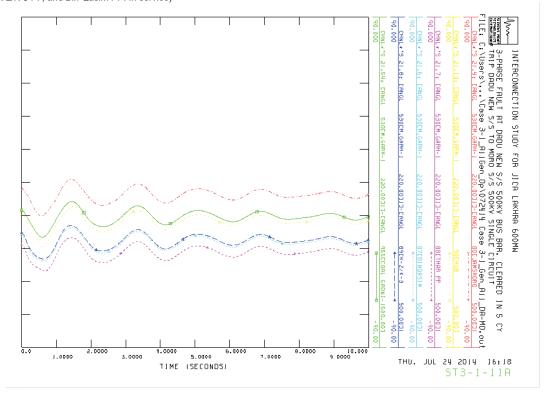
(Lakhra PP 2π Connection, Lakhra PP – Matiari S/S: 2cct, Lakhra PP – Dadu New S/S: 2cct Open, Matiari S/S – Moro S/S: 1cct Open, Gadani PP, K-2/K-3 PP, and Bin Qasim PP: In service)

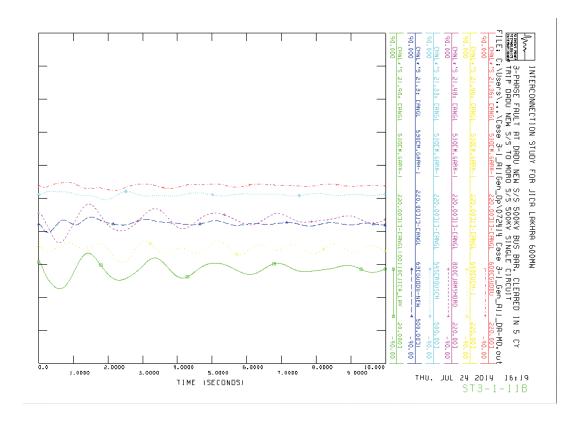




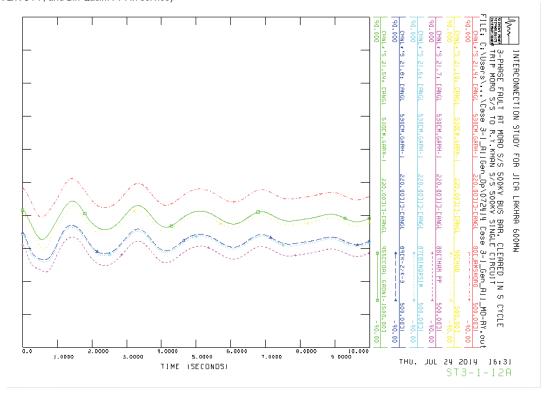
Fault Section: Thar PP - Matiari S/S

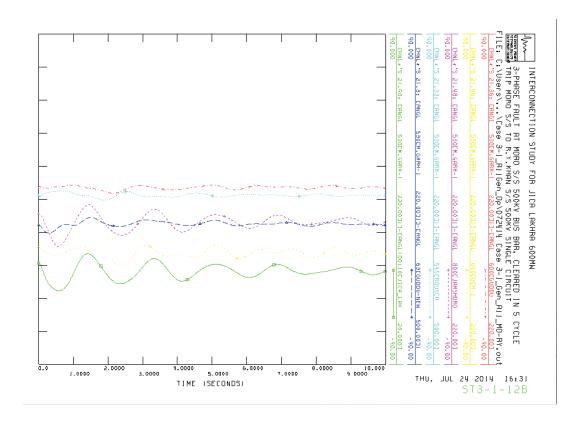
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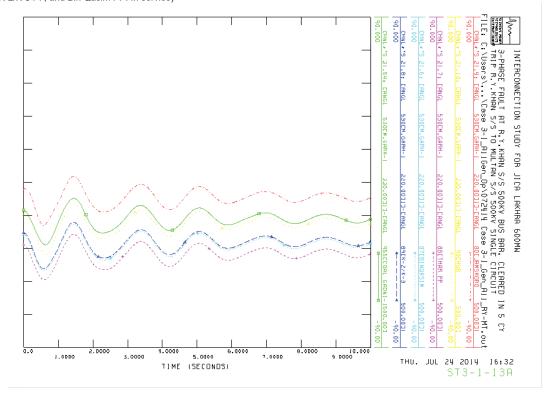


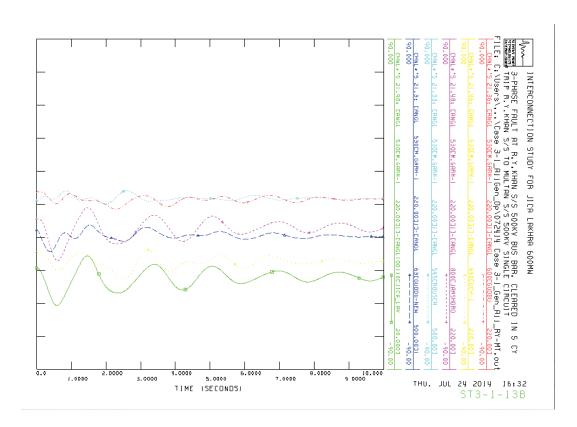
Fault Section: Dadu New S/S - Moro S/S



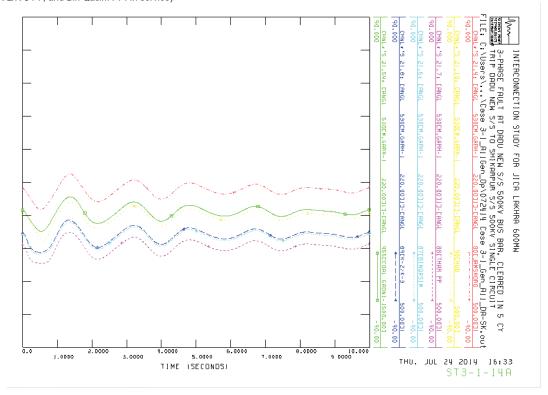


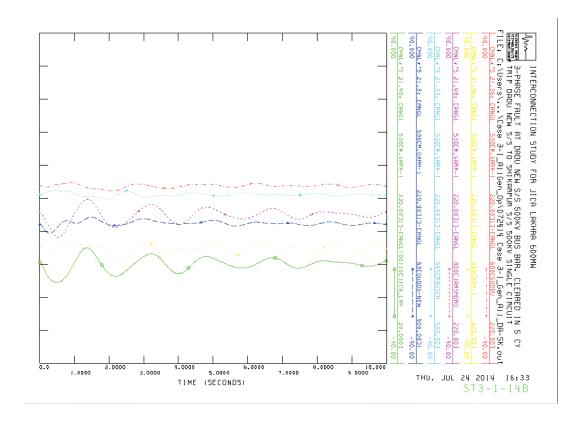
Fault Section: Moro S/S - R. Y. Khan S/S

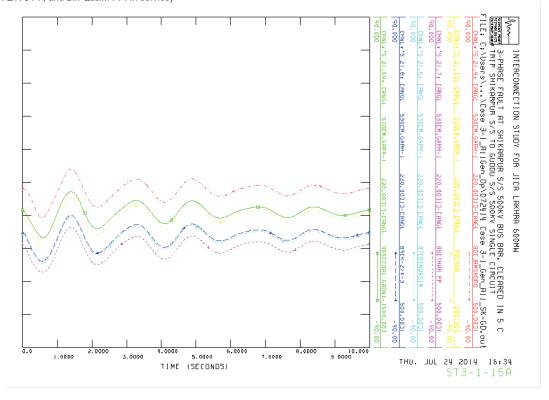


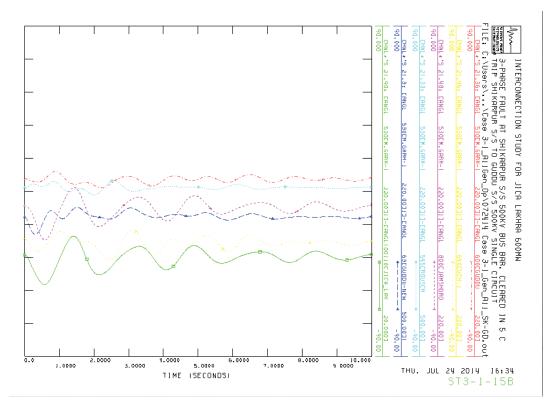


Fault Section: R. Y. Khan PP - Multan S/S

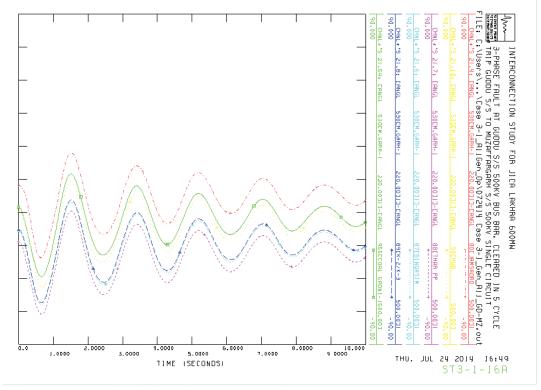


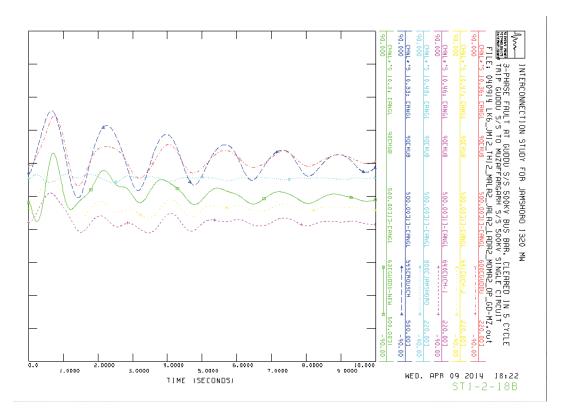




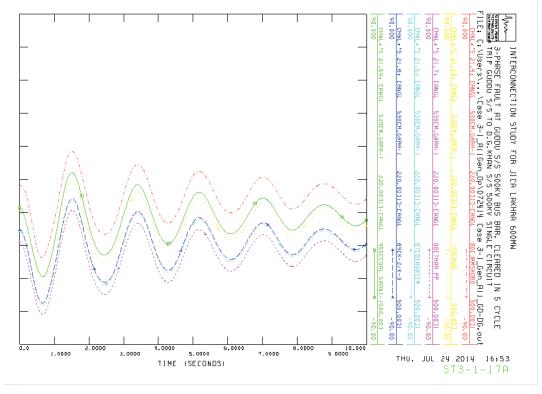


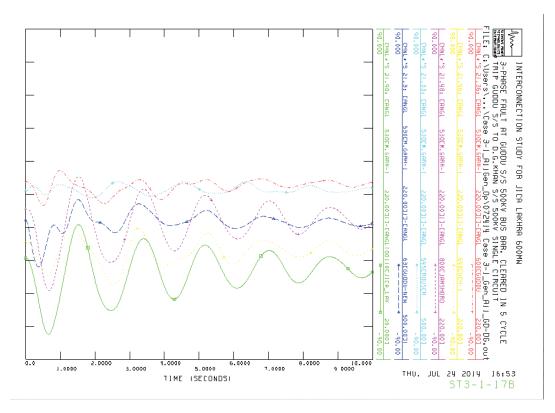
Fault Section: Shikarpur S/S - Guddu S/S



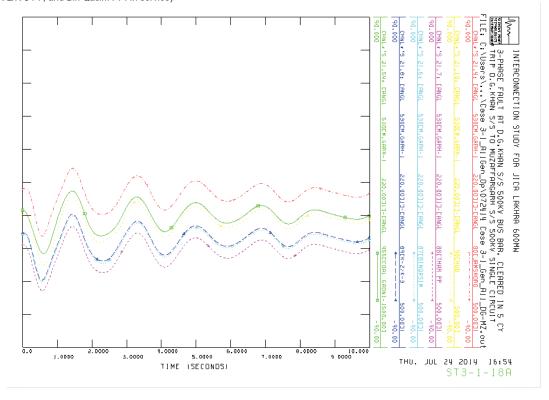


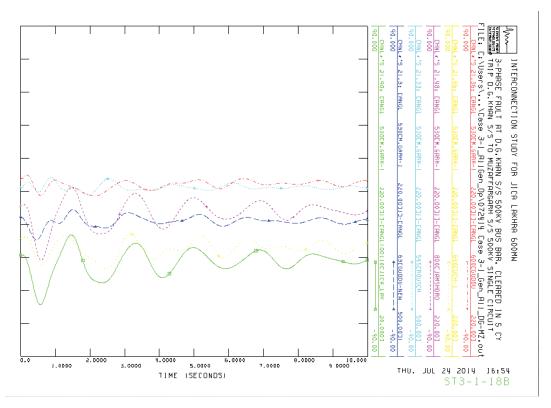
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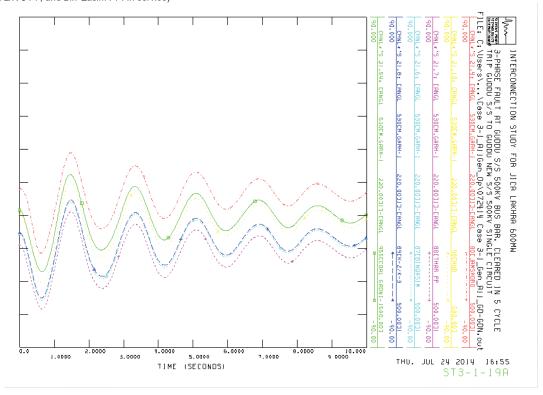


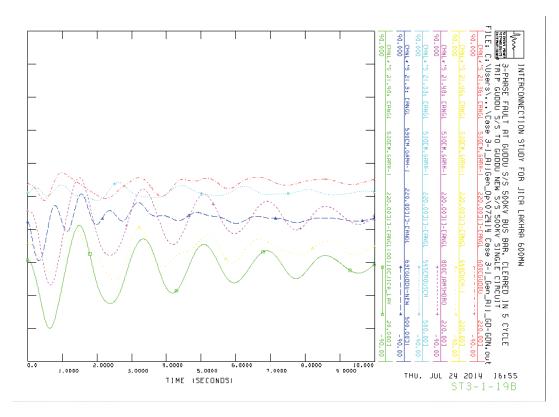
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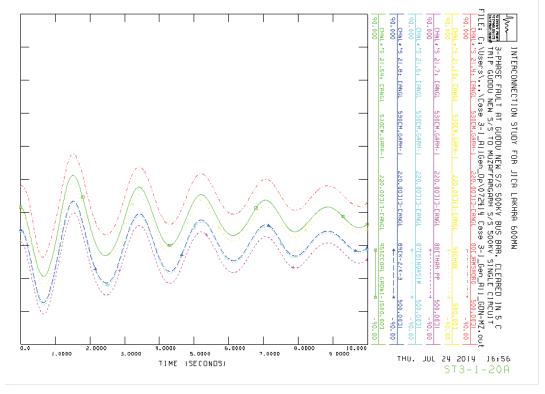


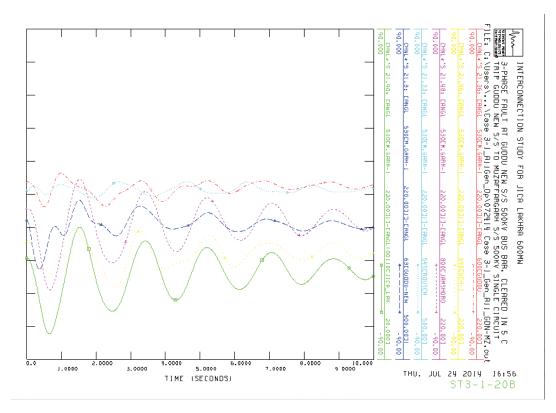
Fault Section: D. G. Khan S/S - Muzaffargarh S/S





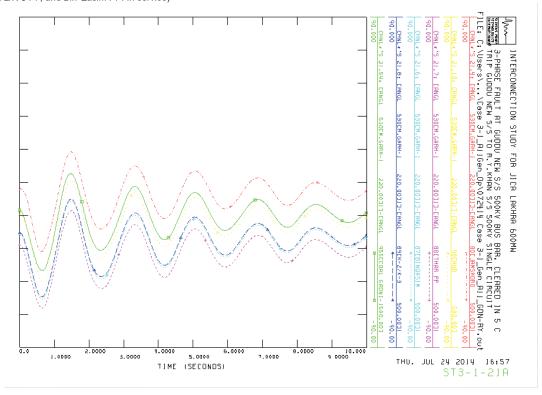
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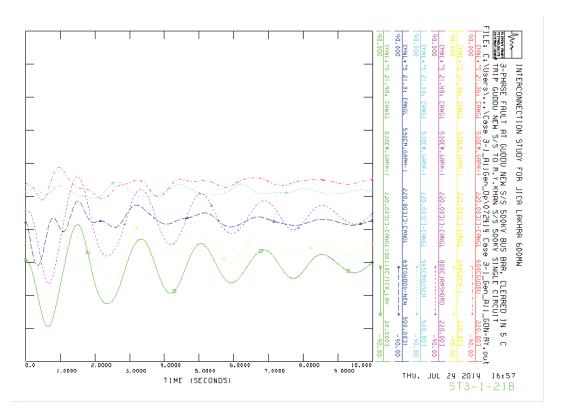




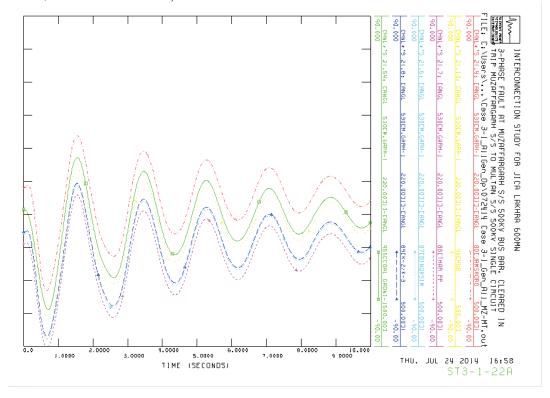
Fault Section: Guddu New PP - Muzaffargarh S/S

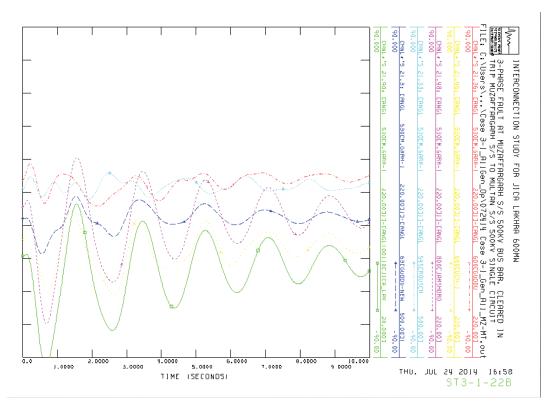
(Lakhra PP 2π Connection, Lakhra PP – Matiari S/S: 2cct, Lakhra PP – Dadu New S/S: 2cct Open, Matiari S/S – Moro S/S: 1cct Open, Gadani PP, K-2/K-3 PP, and Bin Qasim PP: In service)



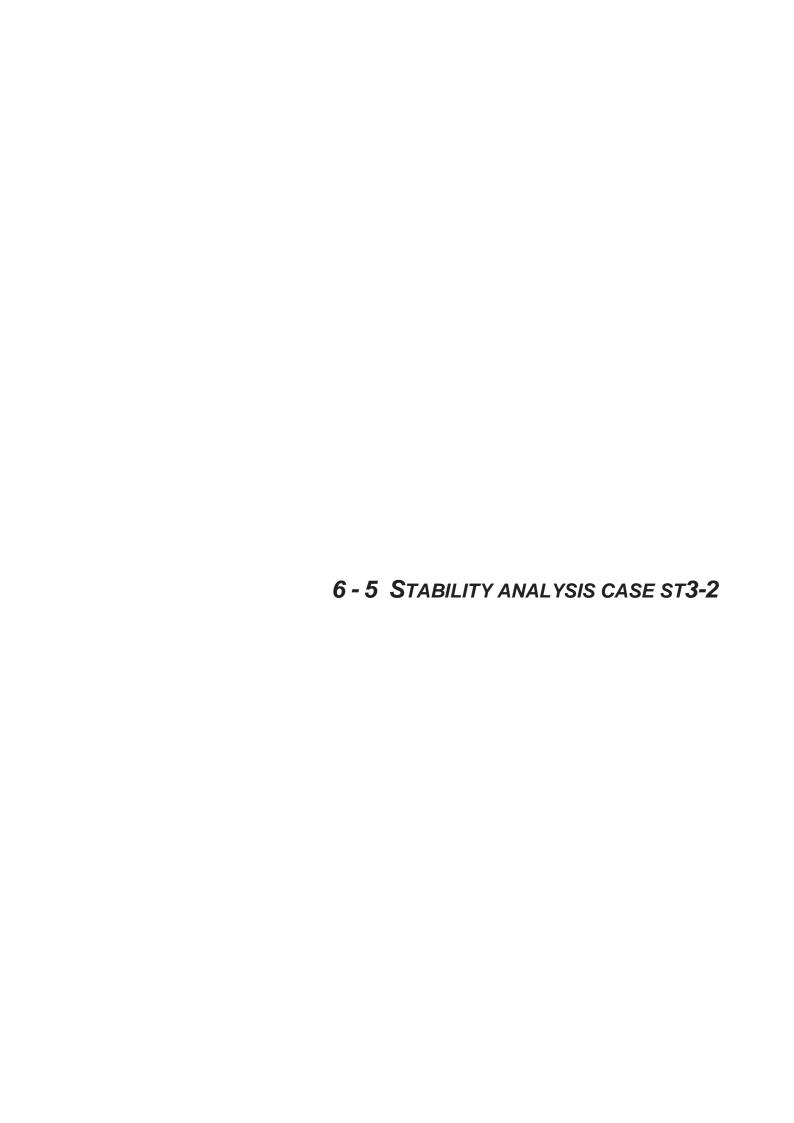


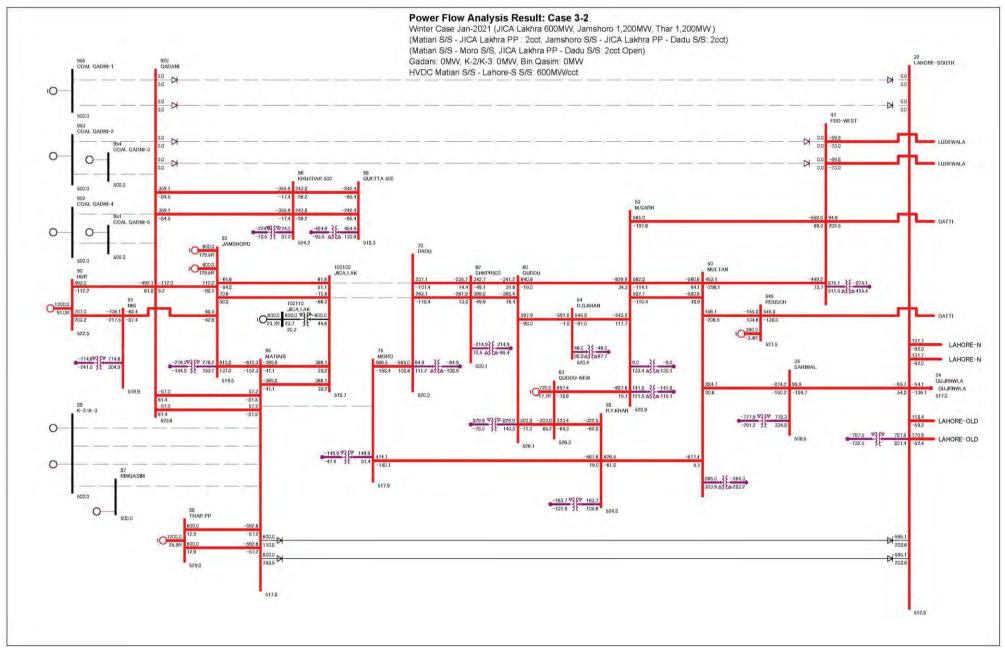
Fault Section: Guddu New PP - R. Y. Khan S/S

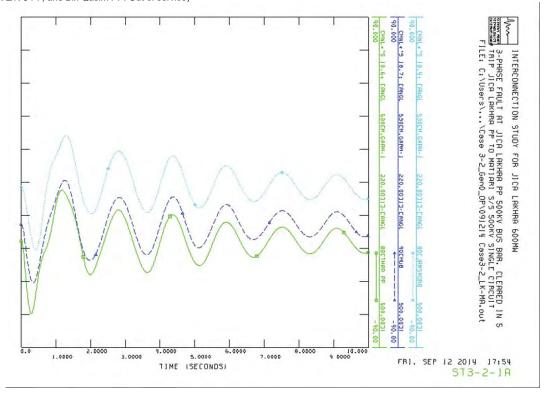


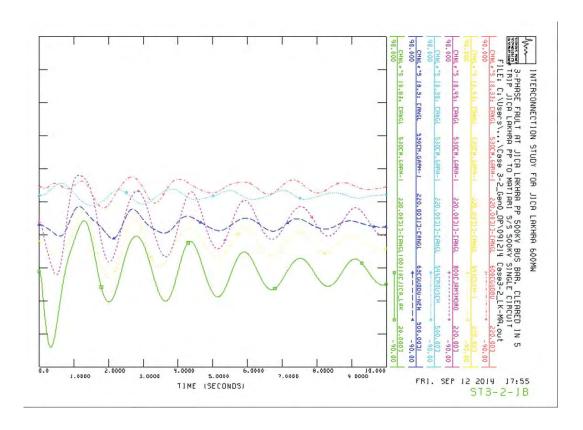


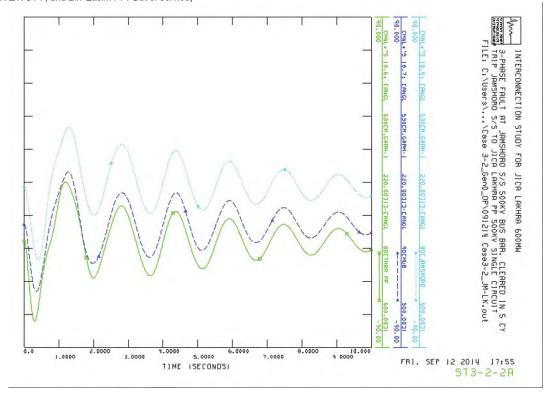
Fault Section: Muzaffargarh S/S - Multan S/S

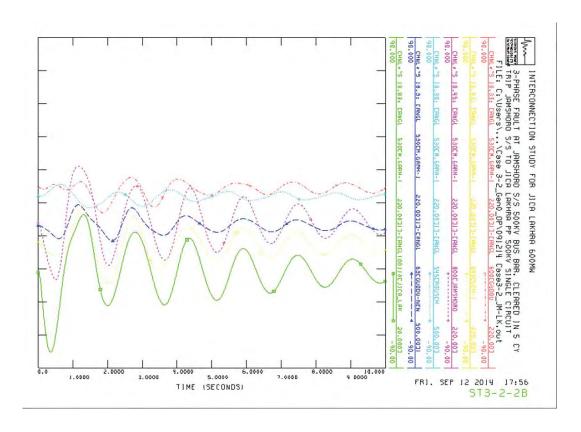


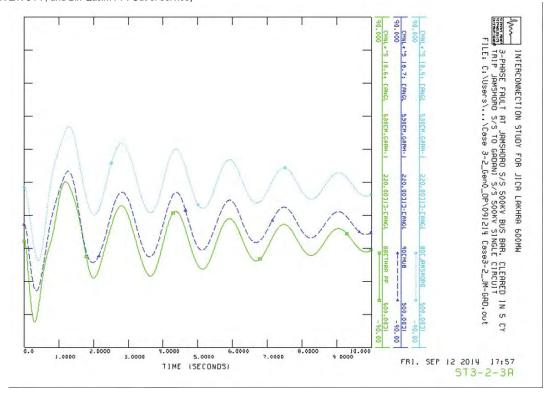


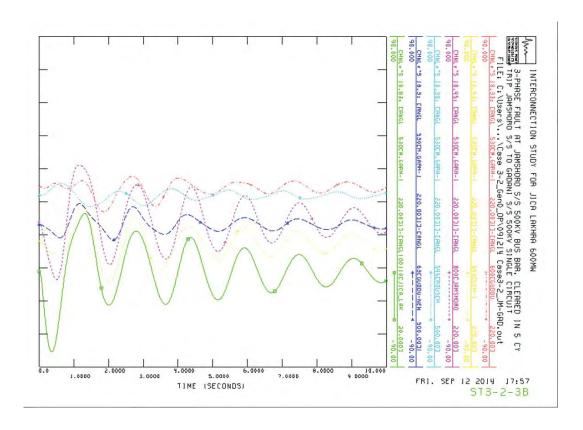


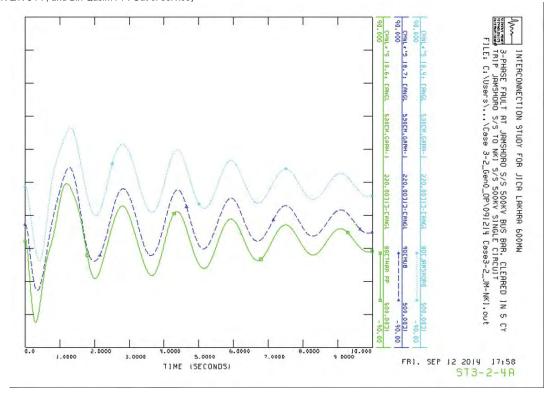


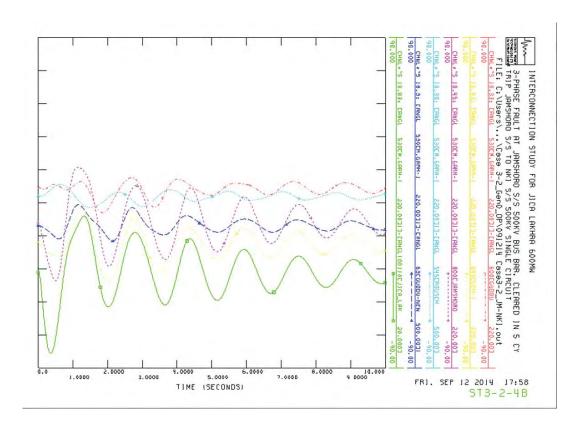


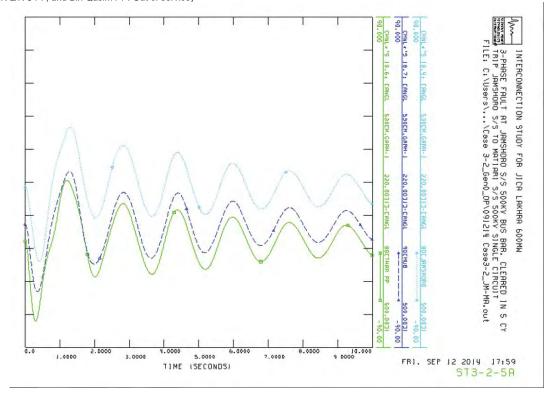


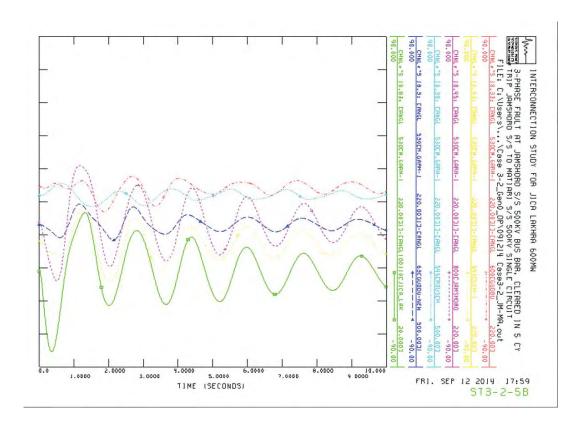


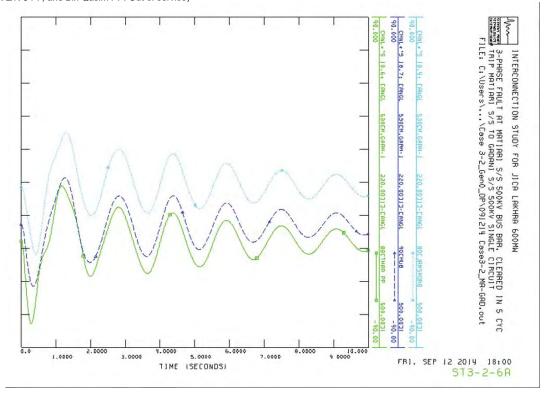


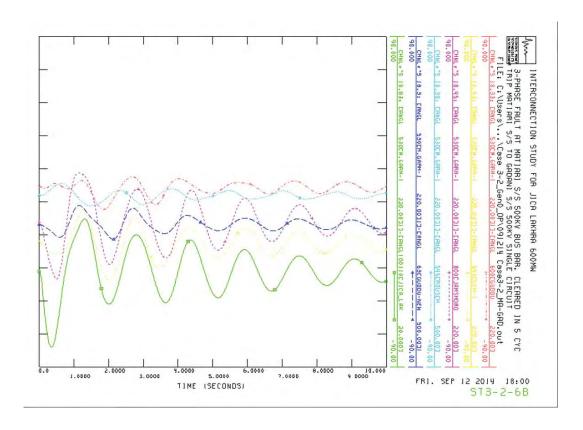


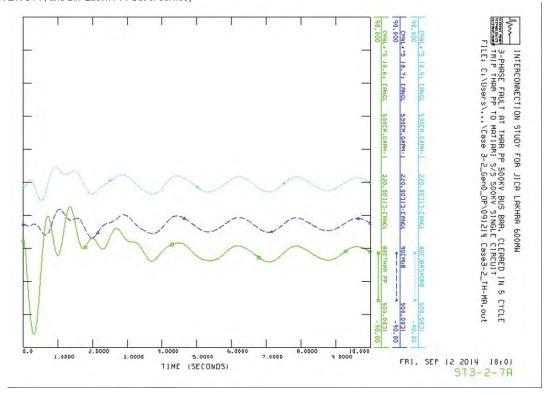


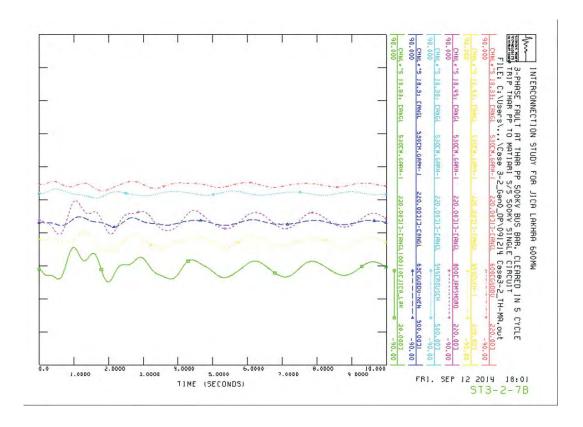




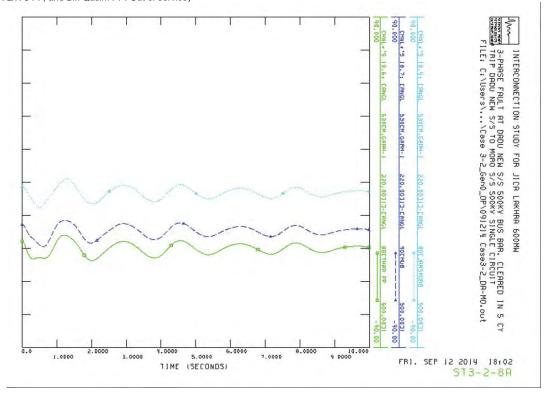


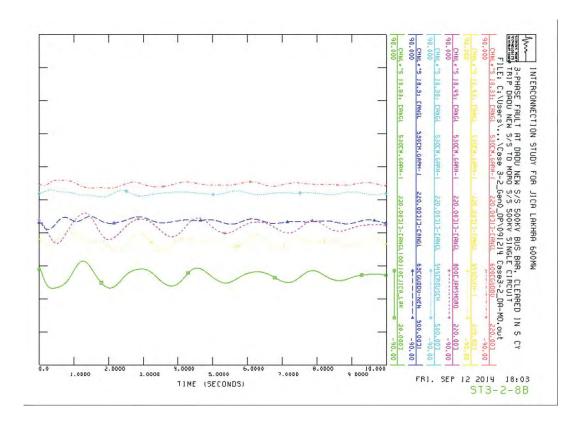


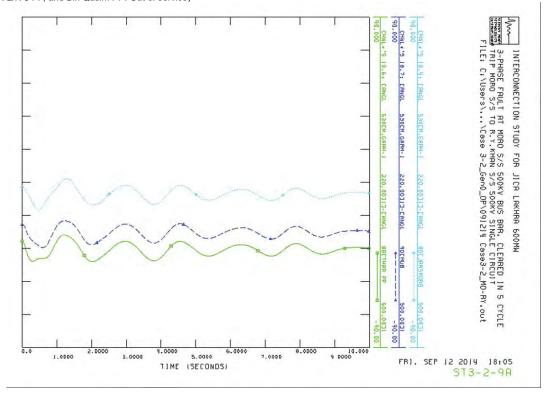


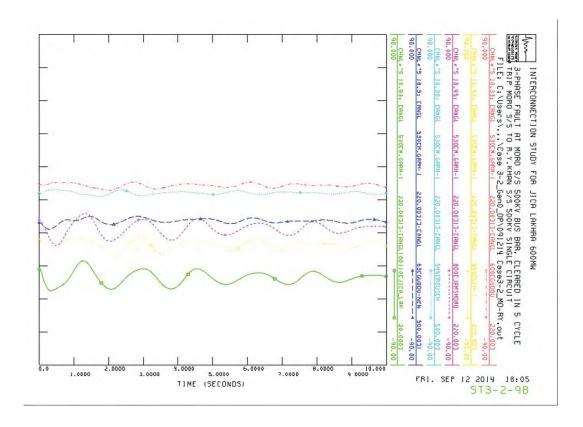


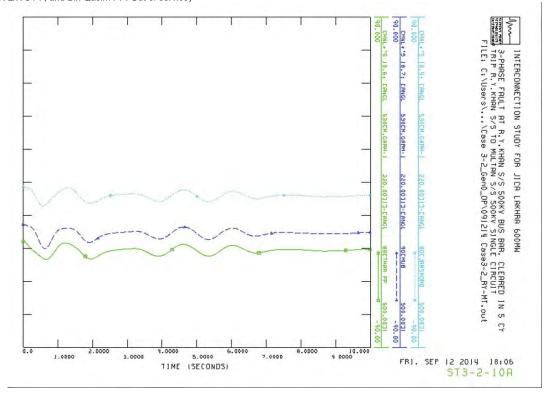
Fault Section: Thar PP - Matiari S/S

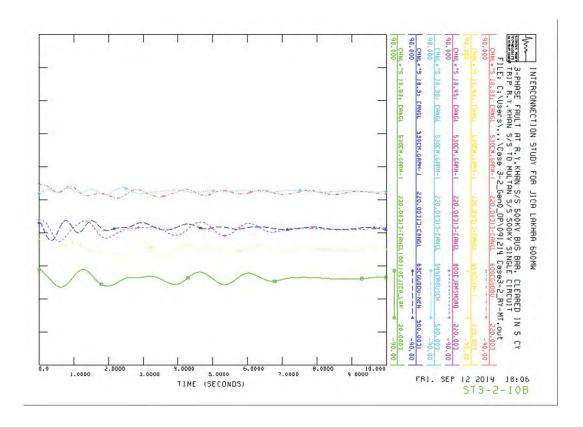




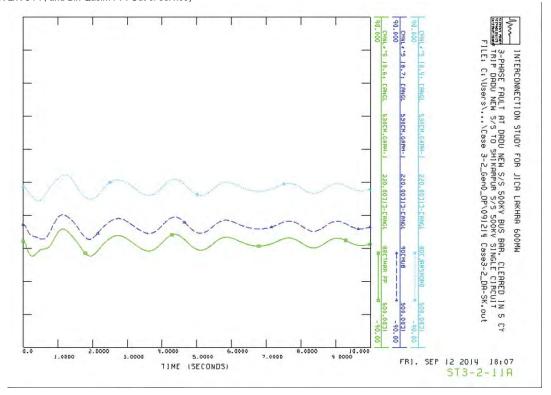


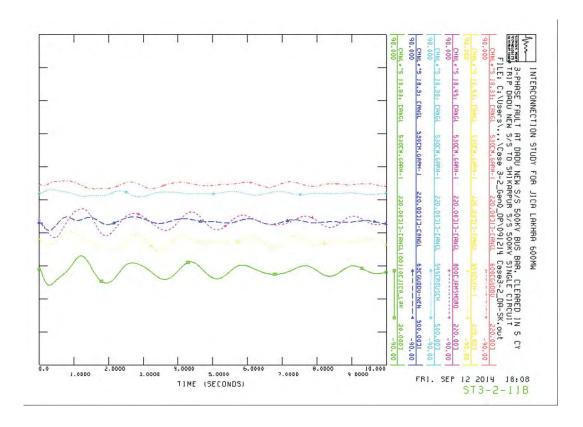


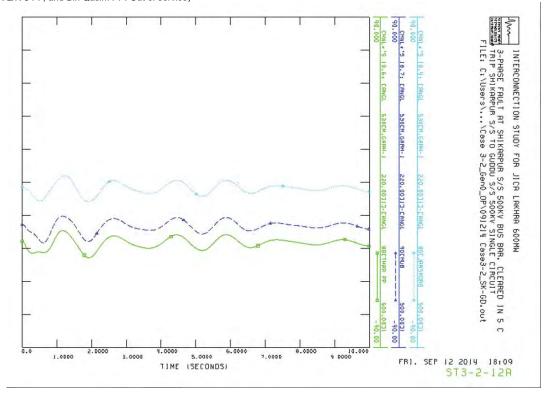


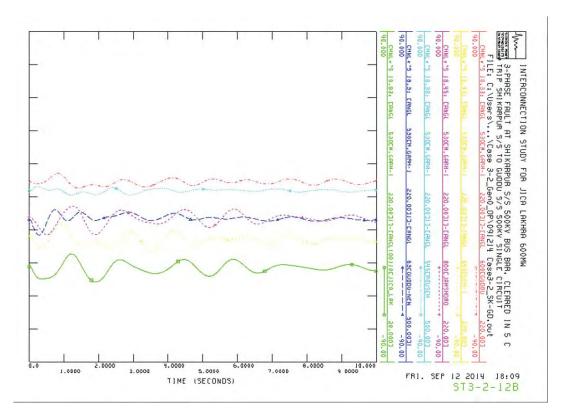


Fault Section: R. Y. Khan PP - Multan S/S

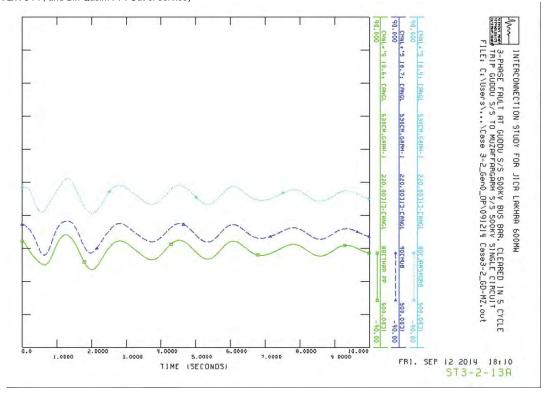


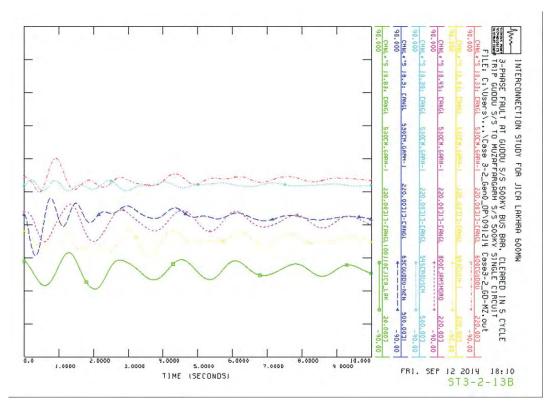




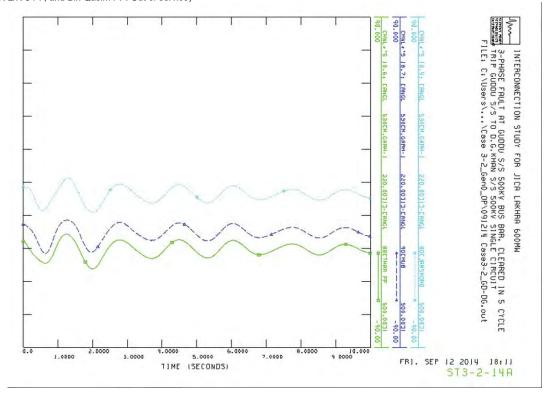


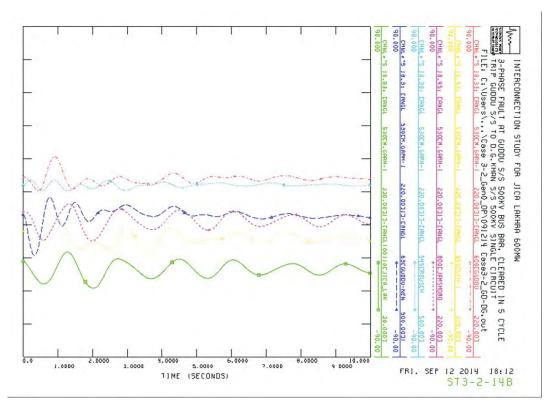
Fault Section: Shikarpur S/S - Guddu S/S



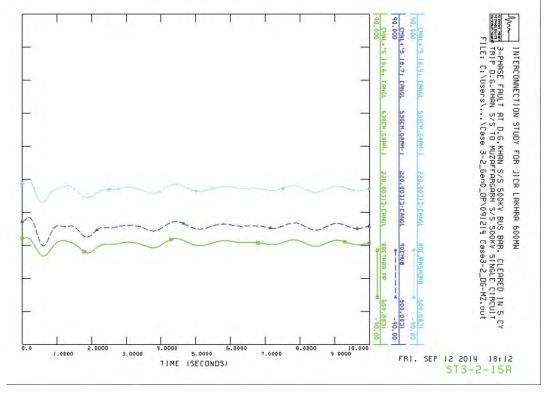


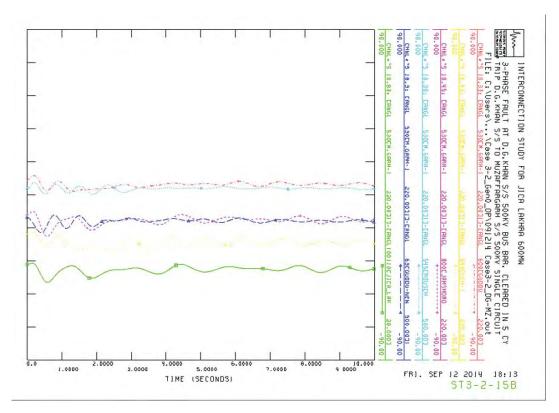
Fault Section: Guddu S/S - Muzaffargarh S/S



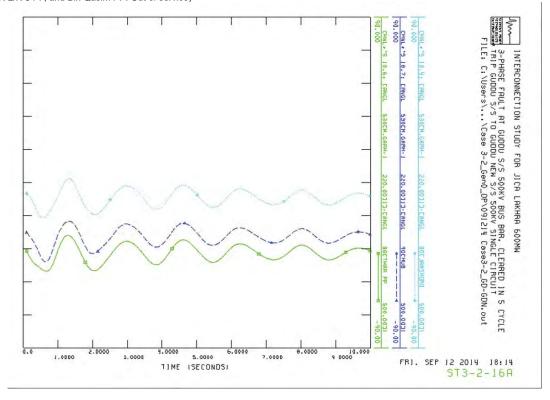


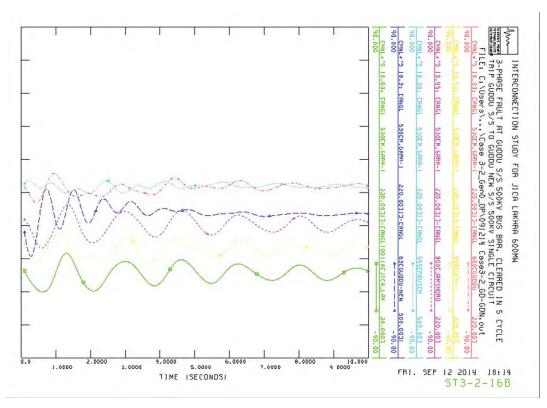
Fault Section: Guddu S/S - D. G. Khan S/S



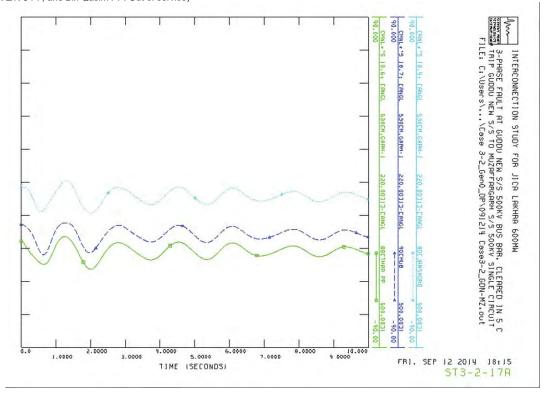


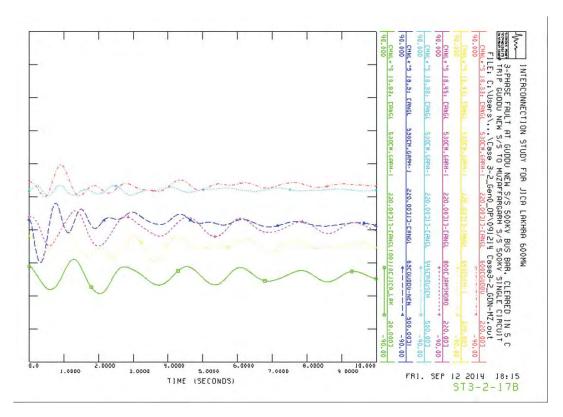
Fault Section: D. G. Khan S/S - Muzaffargarh S/S



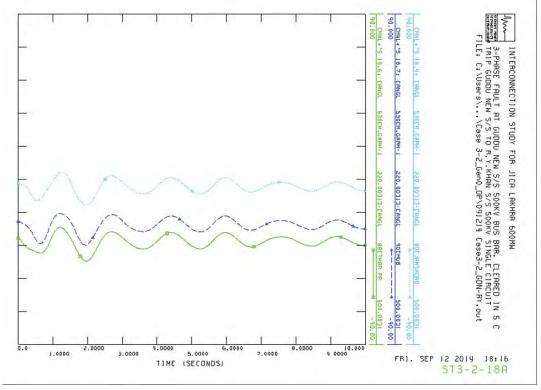


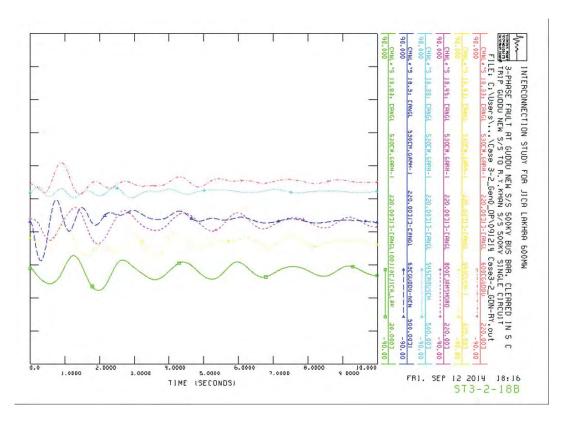
Fault Section: Guddu S/S - Guddu New PP



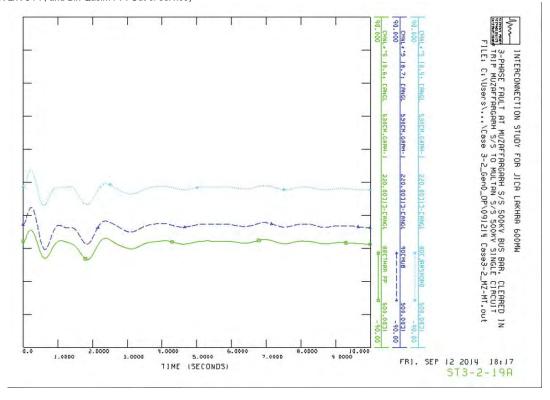


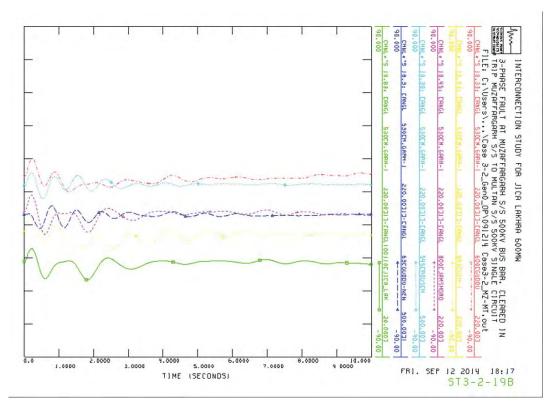
Fault Section: Guddu New PP - Muzaffargarh S/S



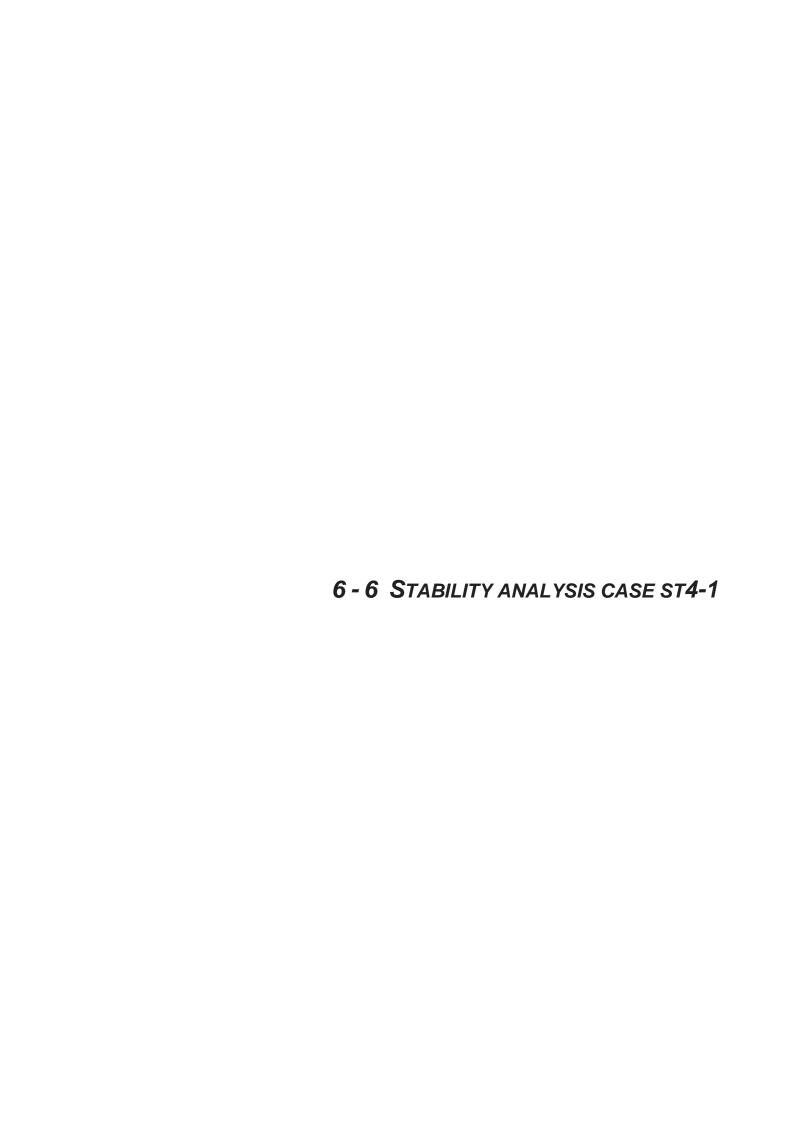


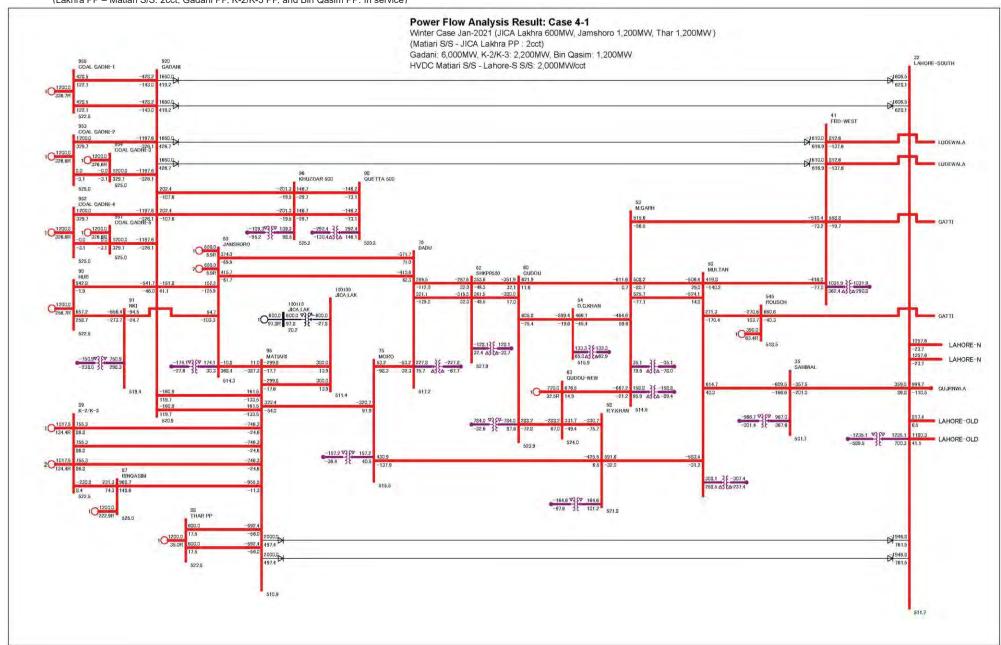
Fault Section: Guddu New PP - R. Y. Khan S/S

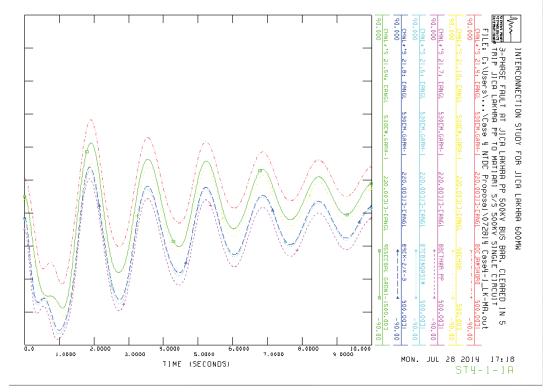


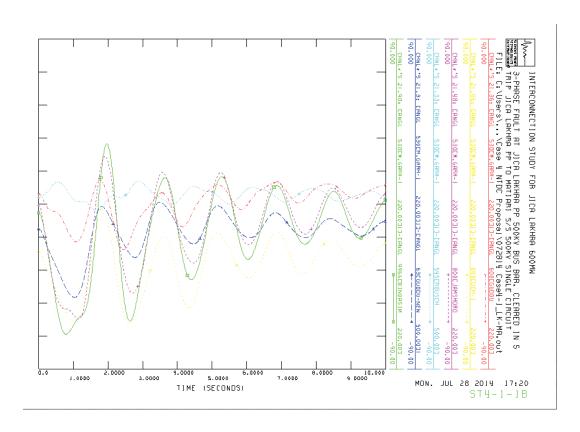


Fault Section: Muzaffargarh S/S - Multan S/S

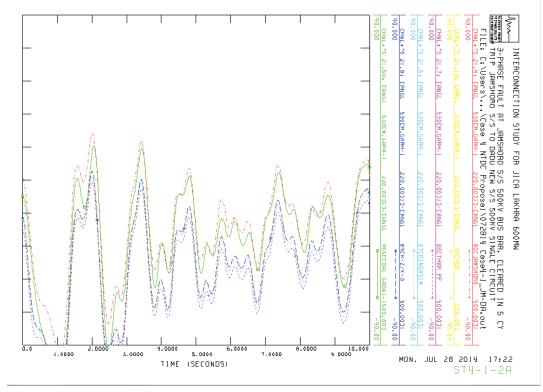


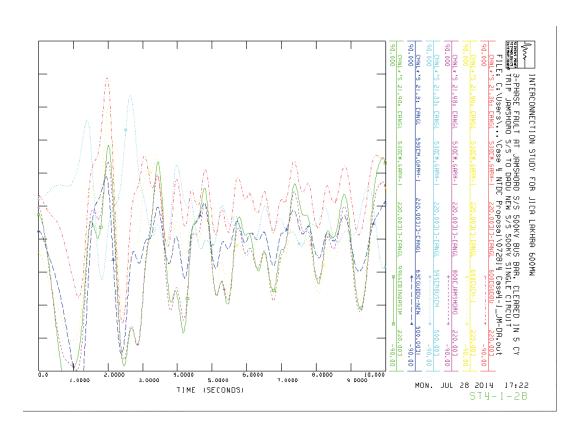


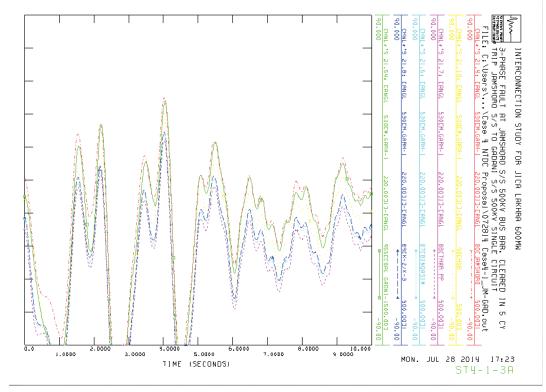


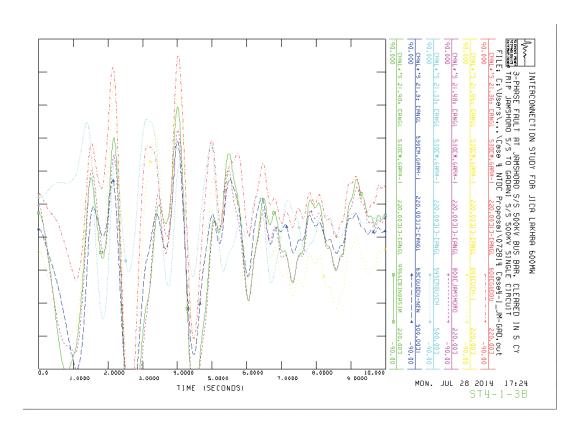


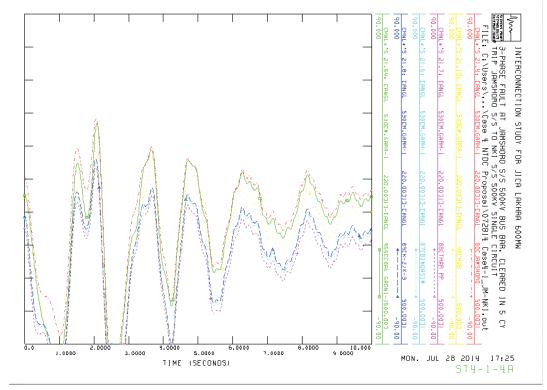
Fault Section: JICA Lakhra PP - Matiari S/S

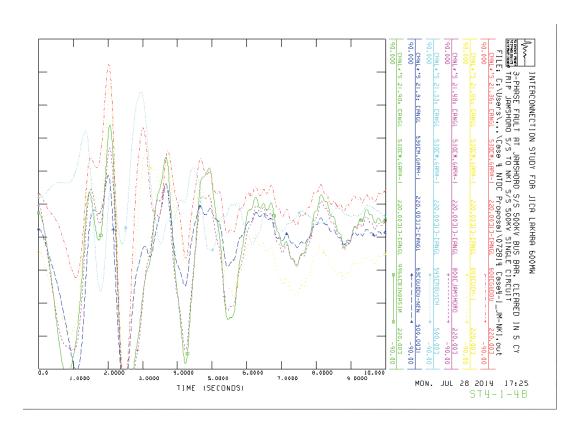




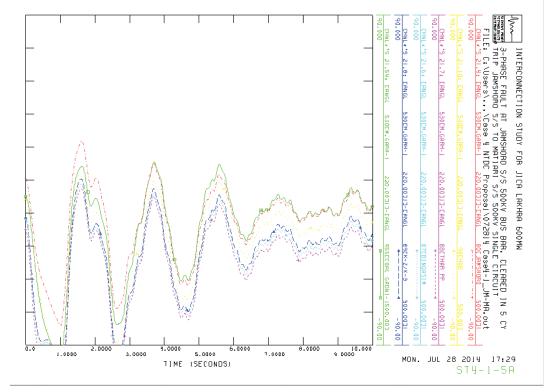


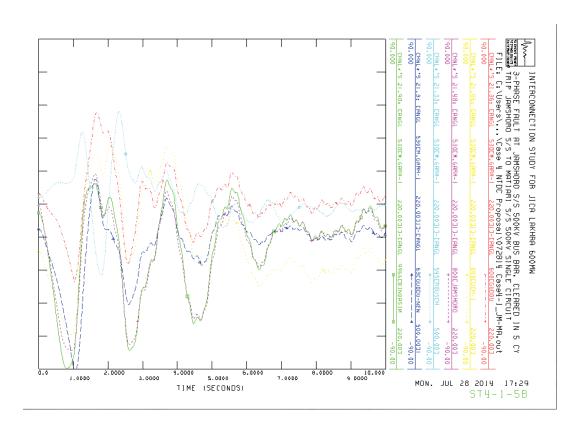




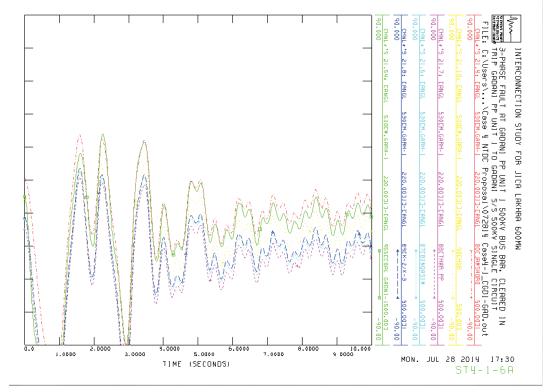


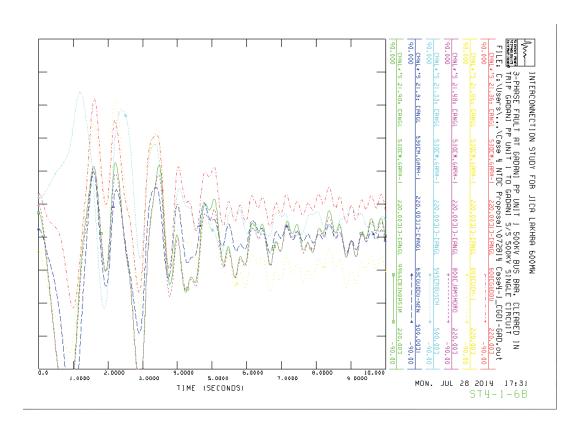
Fault Section: Jamshoro S/S - NKI S/S



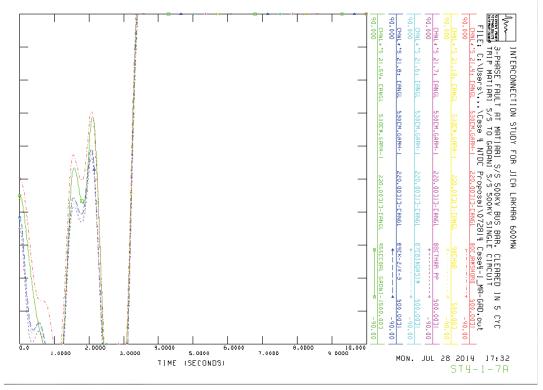


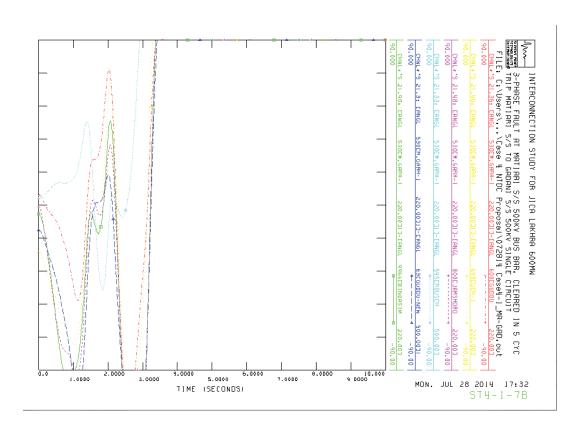
Fault Section: Jamshoro S/S - Matiari S/S

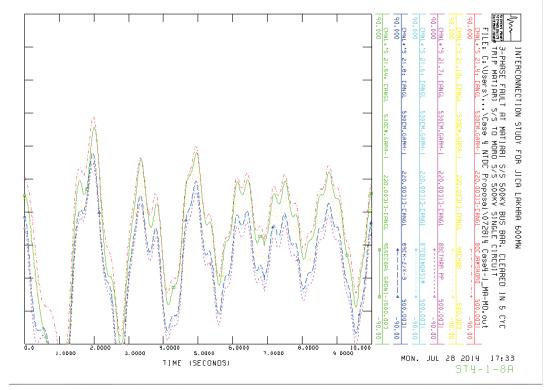


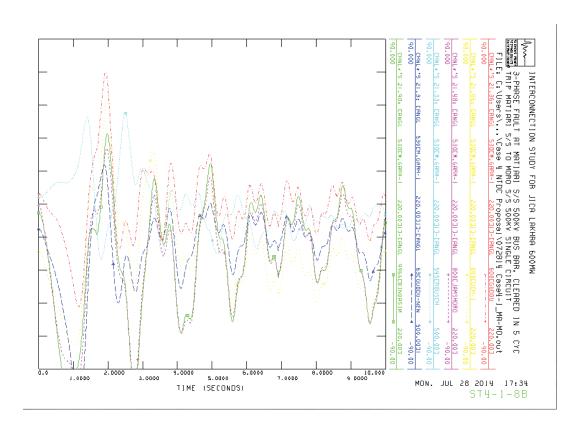


Fault Section: Coal Gadani PP - Gadani S/S

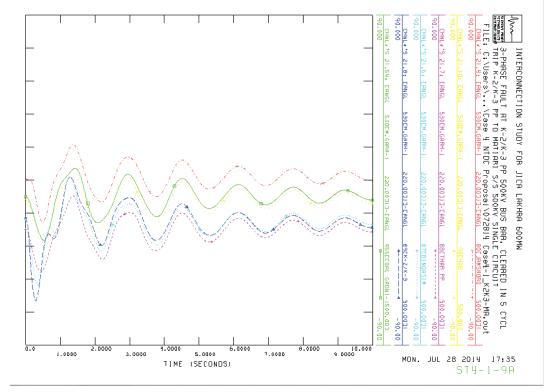


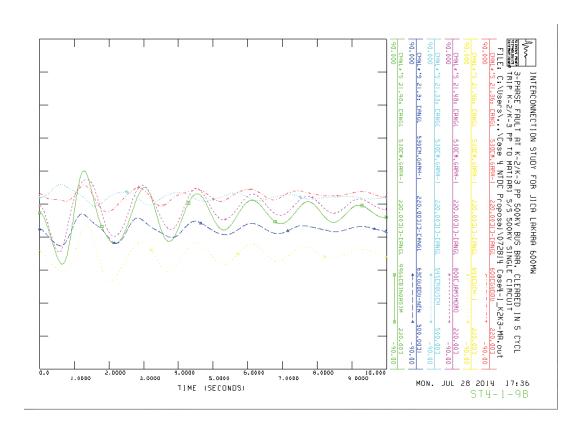


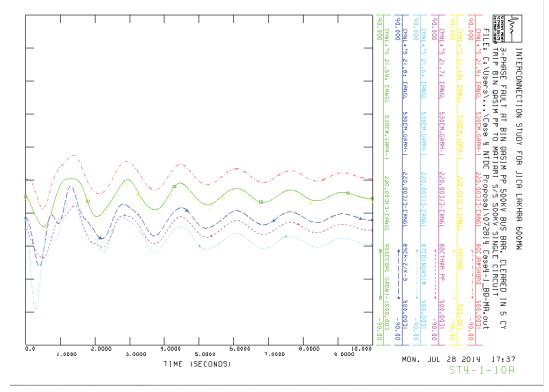


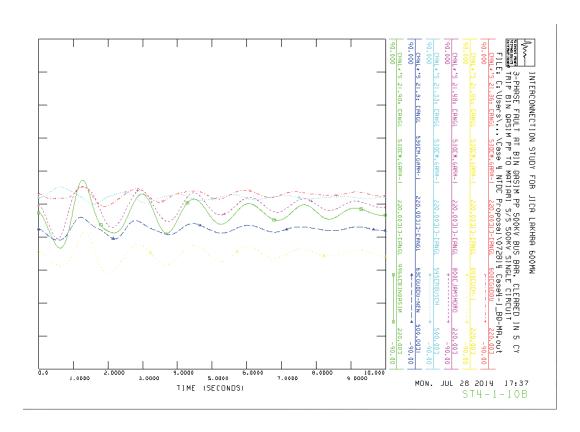


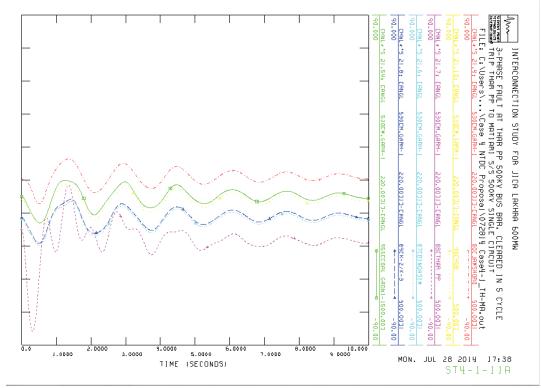
Fault Section: Matiari S/S - Moro S/S

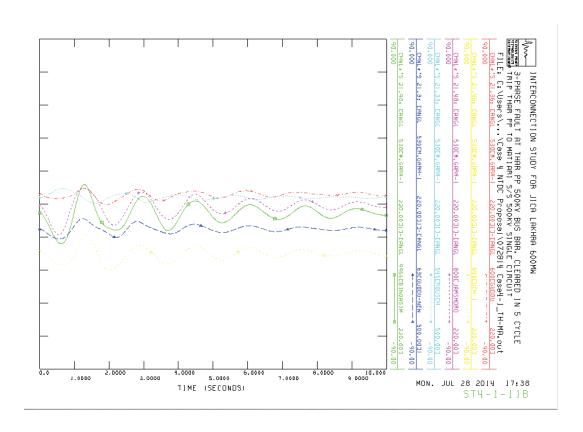




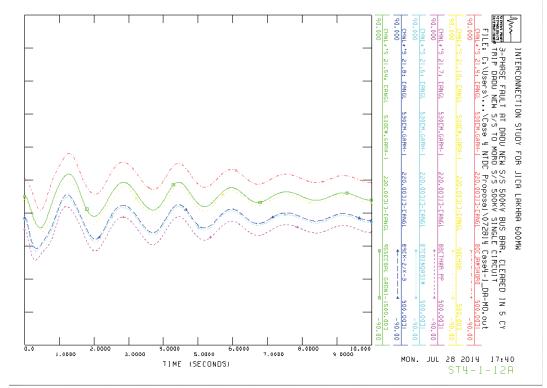


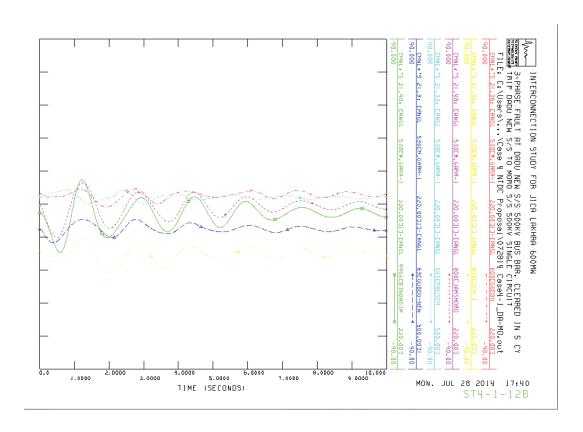


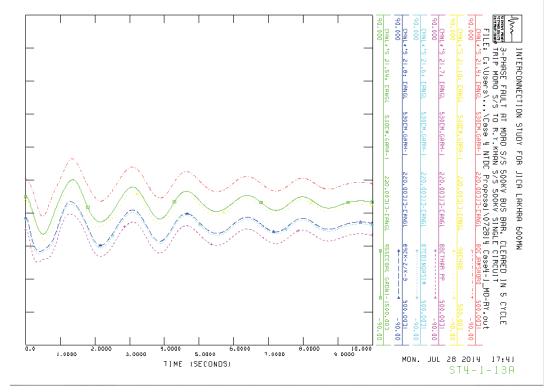


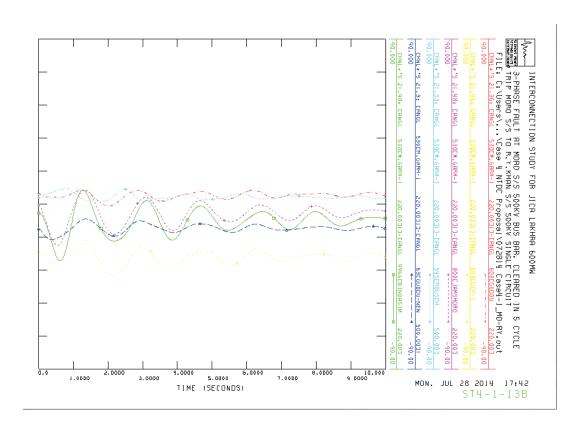


Fault Section: Thar PP - Matiari S/S

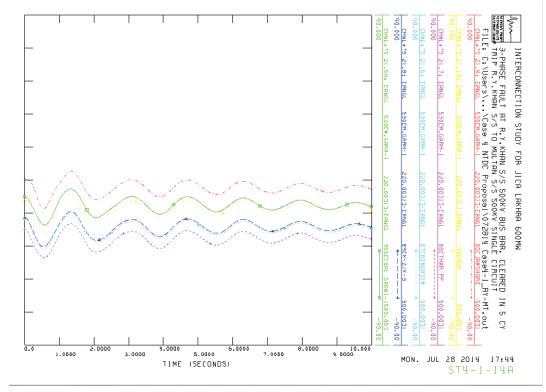


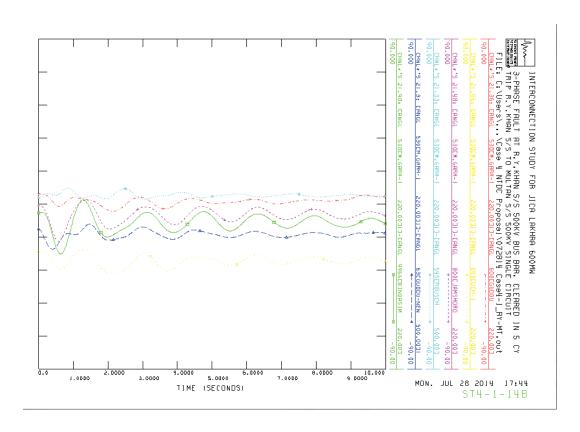




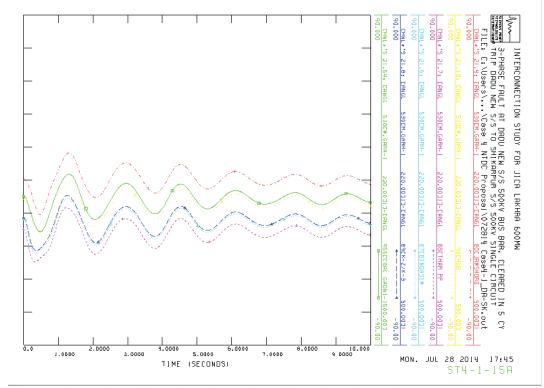


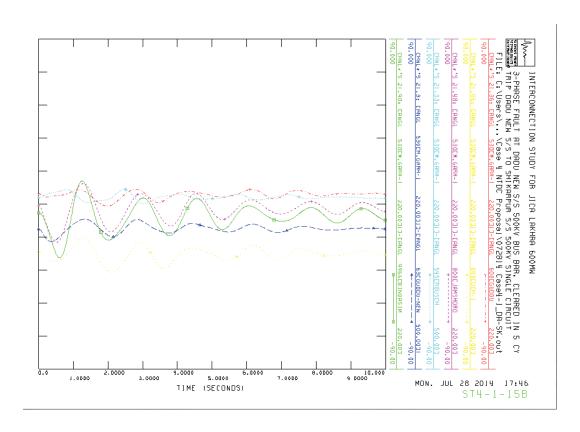
Fault Section: Moro S/S - R. Y. Khan S/S

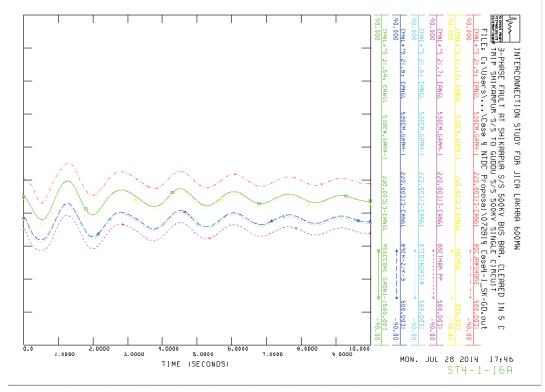


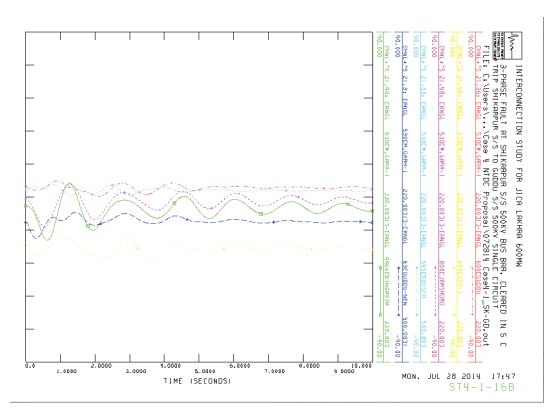


Fault Section: R. Y. Khan PP - Multan S/S

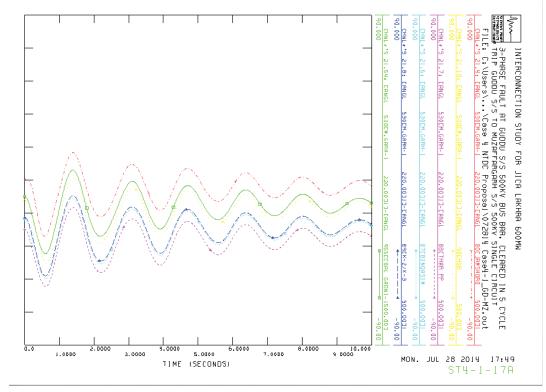


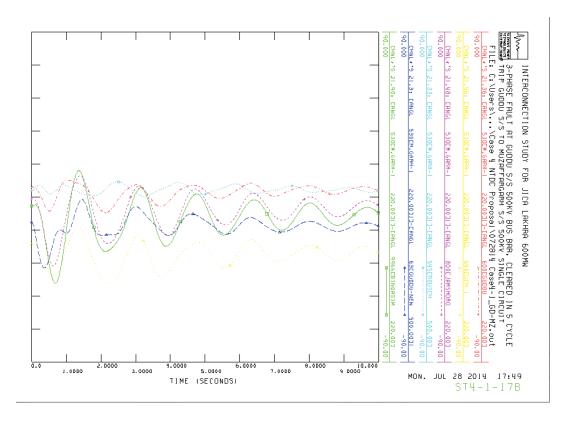




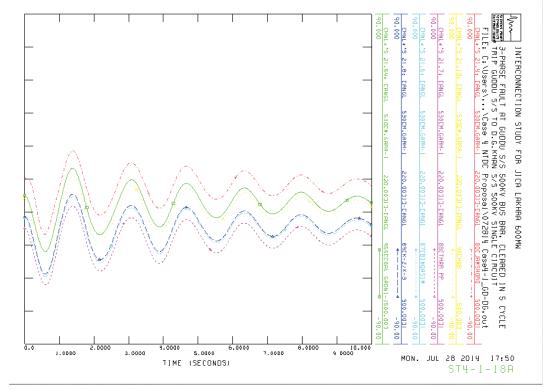


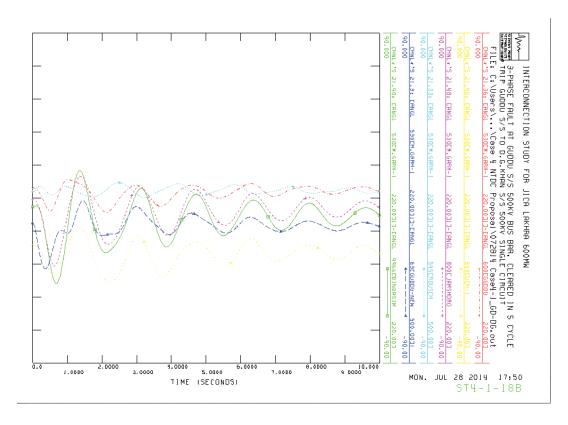
Fault Section: Shikarpur S/S - Guddu S/S



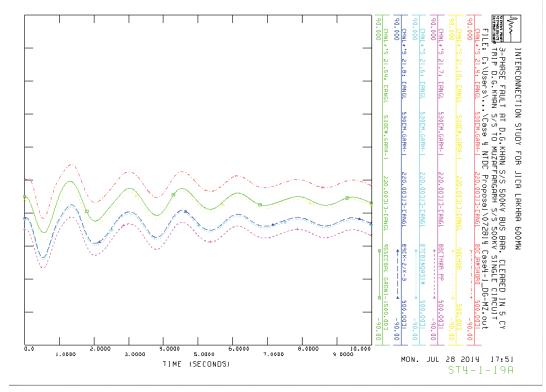


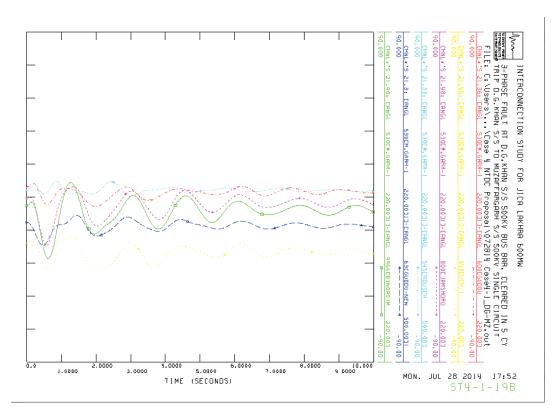
Fault Section: Guddu S/S - Muzaffargarh S/S



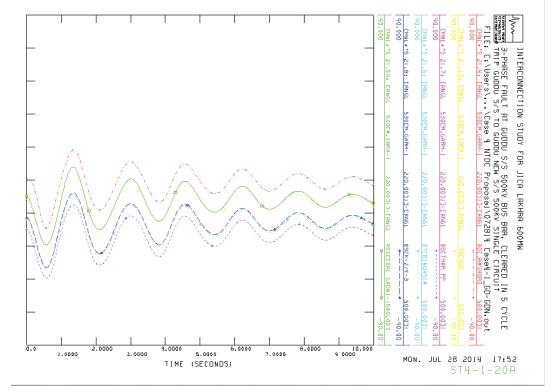


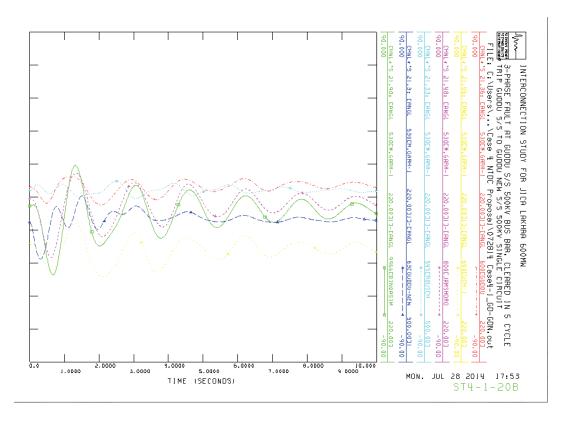
Fault Section: Guddu S/S - D. G. Khan S/S



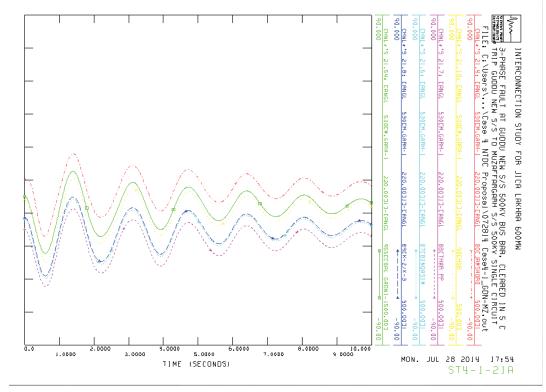


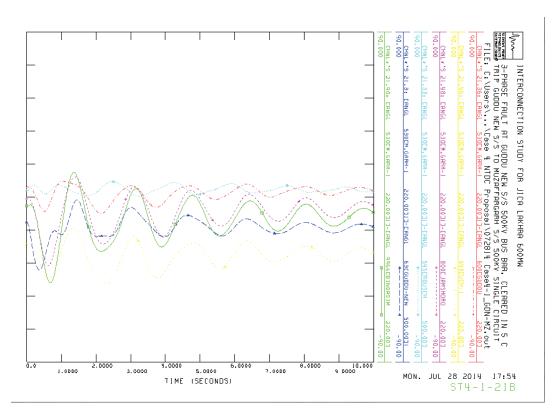
Fault Section: D. G. Khan S/S - Muzaffargarh S/S



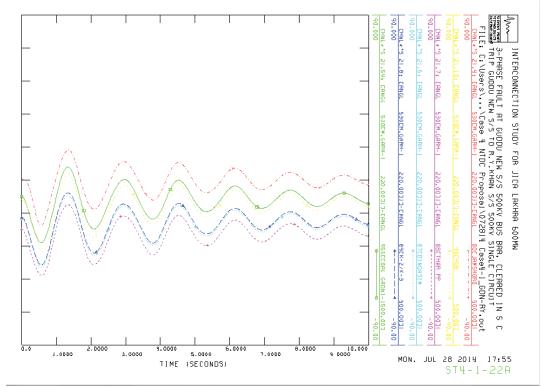


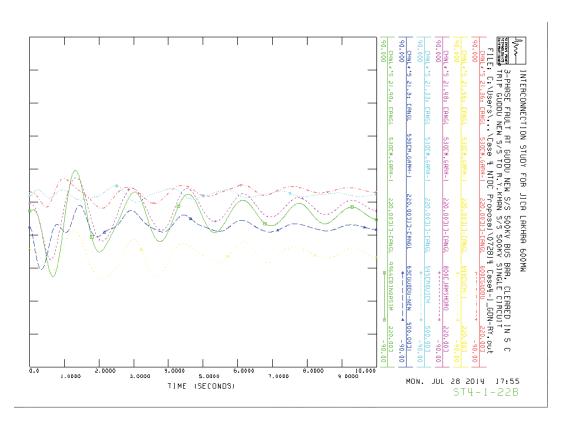
Fault Section: Guddu S/S - Guddu New PP



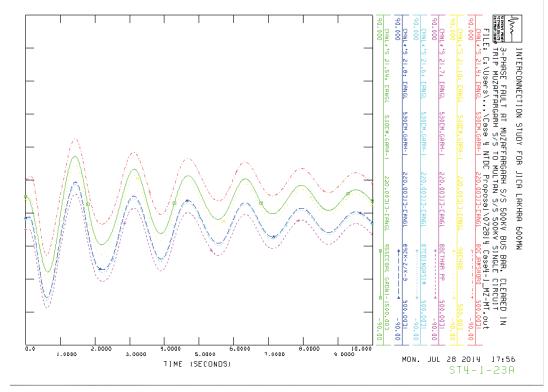


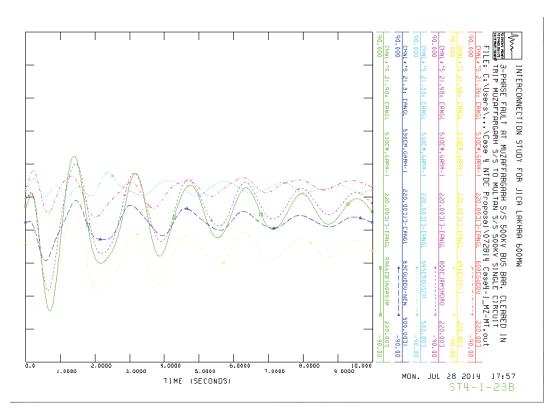
Fault Section: Guddu New PP - Muzaffargarh S/S





Fault Section: Guddu New PP - R. Y. Khan S/S

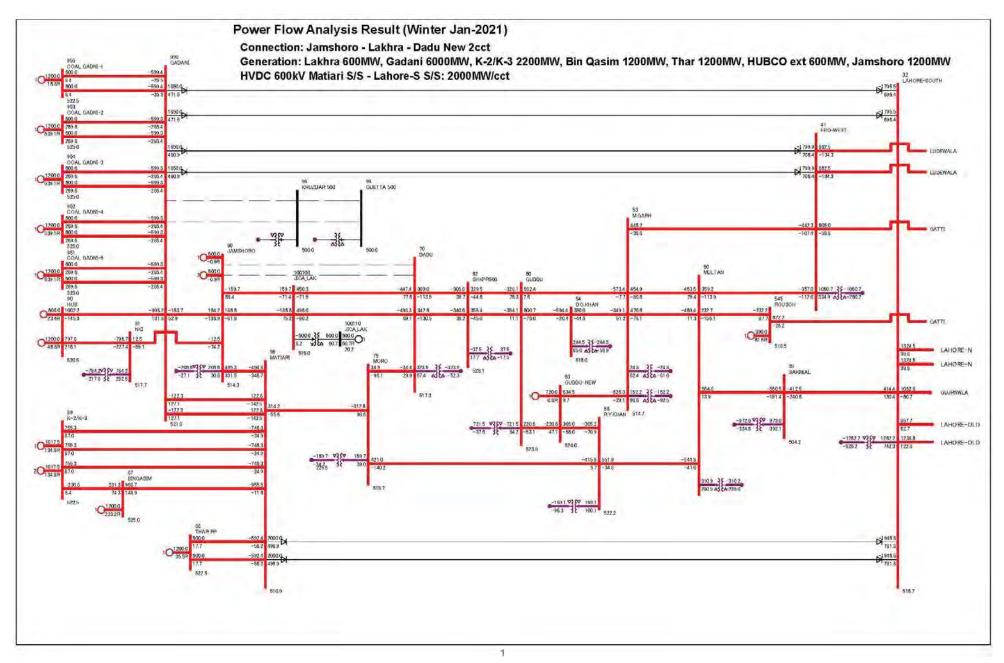




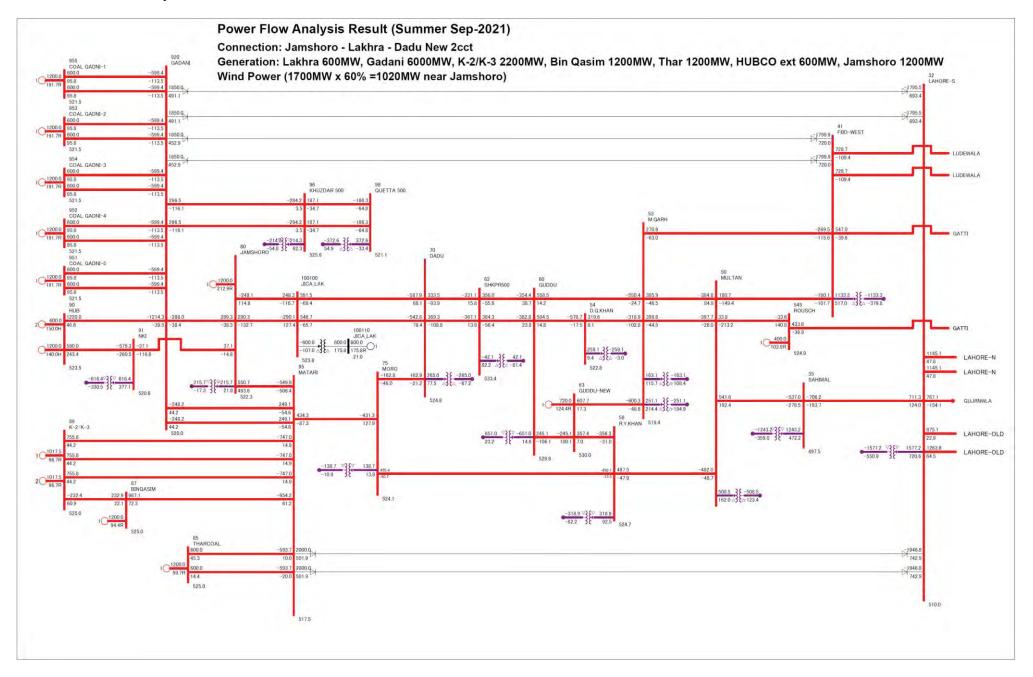
Fault Section: Muzaffargarh S/S - Multan S/S

6 - 7ADDITIONAL	L STUDY FOR	R THE SELE	CTED CONI	NECTION SCHEME

#### Additional Study for the Selected Connection Scheme



#### Additional Study for the Selected Connection Scheme



#### Additional Study for the Selected Connection Scheme

Winter 2020 (January-2021)

	<del> </del>			_				1cct trip of HVD	r	T														1 circuit trin	of 500kV T/L												$\overline{}$
						Manual	Matiari	Gadani	Gadani	Jamshoro	Jamshoro		1		Matiari	Matiari	Lakhra L	akhra			Dad	u Dadu			T	T					Muzaffargarh	Muzaffargarh	Muzaffargarh	Multan			
From	-	To	Voltage	Circuit	Capacity	Normal	-	-	-	-	-	Jamshoro Jamshor	Jamshoro	Matiari	-	-	-	Da Da	du M	loro R.	Y.Khan		-	-	Guddu	Guddu	Guddu	D.G.Khan	Guddu New	Guddu New	-	-	-	-	Multan	Multan	Sahiwal
			1 *		' '	(Winter)	Lahore South	Lahore South	Faisalabad West	Lakhra	Lakhra	Matter Control	NKI	Moro	Gadani	Gadani	Dadu	Dadu	oro R.Y.		Aultan Shikar	pur Shikarp	ur Guddu	Guddu		D 0 1/1	Guddu New	Muzaffargarh		R.Y.Khan	Multan	Multan	Faisalabad	Faisalabad	Downsh	Cabband	Labora Court
							ckt 1	ckt 1	ckt 1	ckt 1	ckt 2	Matiari Gadani	NINI	MOIO	ckt 1	ckt 2	ckt 1	ckt 2	oro R.Y.	.Knan i	dultan ckt	1 ckt 2	ckt 1	ckt 2	wuzanargarn	D.G.Knan	Guddu New	Muzanargam	Muzaffargarh	R. T. Knan	ckt 1	ckt 2	West	West	Rousch	Sahiwal	Lahore South
			kV			MVA %	MVA	MVA	MVA	MVA	MVA	MVA MVA	MVA	MVA	MVA	MVA	MVA	MVA M	/A M		MVA MV	A MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA
Jamshoro	- Lal		500		1,100	175 15.9%		511			350	200 11	7 175	252	172	172	79	63	189	203	183	100	55 16	9 169	17	3 173	169	174		163	175	175			175	176	175
Jamshoro	- Lal		500		1,100	204 18.5%		593				309 20	0 204	293	201	201	92	74	220	236	213	100	80 19	7 19	1 20	201	197	203		190	203	203	204		204	204	
Jamshoro	- Ma		500		2,000	605 30.3%		631			618	- 68		538	636	636	772	797	641	602	590		59 64	13 64	1 63		645	607		659	606	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	000		605	604	
Jamshoro	- Ga		500		1,400	214 15.3%		218			215	336 -	211	208	247	247	221	223	213	211	214	215 2	15 21	5 21	21	4 214	215	214		215	214	214	214	214	214	214	, 214
Jamshoro	- NK	-	500		1,400	76 5.4%	106	288			76	126 8	5 -	76	79	79	75	75	76	76	76	76	76 7	6 76	5 7	6 76	76	76	70	76	76	76	76	76	76	76	76
Matiari	- Mo		500		1,300	328 25.2%	647	612		000	339	229 3	4 320	-	332	332	421	435	306	276	320	332 3	26 33	334	1 33	000	334	329	000	336	329	329	328	020	328	328	328
Matiari	- Ga		500		1,550	189 12.2%	352	268			188	186 23	0 186	199		233	187	187	196	197	189	193 1	93 19	92 192	2 19:	2 192	192	189	192	193	189	189	189		189	189	189
Matiari	- Ga		500		1,550	189 12.2%	352	268			188	186 23	0 186	199	233	-	187	187	196	197	189	193 1	93 19	92 192	2 19:	2 192	192	189	192	193	189	189	189	100	189	189	189
Lakhra	- Da		500		1,100	456 41.5%		811			445	556 46	0 456	538	454	454 -		715	469	491	465	443 4	41 45	51 450	45		450	455		445	456	456	456		460	457	456
Lakhra	- Da		500	_	1,100	503 45.7%	857	OUL			491	612 50	7 503	593	500	500	749 -		517	541	512	488 4	86 49	97 496	50	0 500	496	502	500	490	502	502			503	503	503
Dadu	- Mo		500	-	2,000	103 5.2%	264	219			116	193 10	0 103	131	113	113	238	260 -		372	135	74	75 9	98 99	10	6 105	100	101	106	134	102	102	103	104	104	103	104
Moro		Y.Khan	500	-	1,100	444 40.4%	825	820			445	429 44	3 444	429	445	445	457	459	454 -		362	510 5	22 48	9 49	5 46	3 459	502	457		542	450	450	447	112	442	442	444
R.Y.Khan	- Mu		500		1,400	547 39.1%		899			554	548 55	3 553	550	553	553	555	555	554	463 -		566 5	68 56	32 563	3 68	9 578	511	622		399	595	597	577	544	546	541	555
Dadu		ikarpur	500	-	1,500	330 22.0%		726			328	340 33	0 330	334	330	330	320	320	326	500	364 -	5	46 30	05 302	2 32	0 319	304	326	320	287	327	327	020	330	330	330	/ 330
Dadu		ikarpur	500	-	1,500	367 24.5%		802			365	378 36	7 367	372	367	367	357	356	363	554	405	568 -	34	10 33	7 35	6 356	339	363	357	321	364	364	466	368	368	368	367
Shikarpur	- Gu		500		1,500	333 22.2%		102			332	340 33	3 333	338	333	333	326	324	330	497	364	301 2	95 -	559	31:		304	336		284	330	330	331		333	333	/ 333
Shikarpur	- Gu		500		1,500	359 23.9%		101			358	367 35	9 359	364	359	359	351	349	356	536	392	324 3	18 57	'4-	34	0 001	327	362		306	356	356	357		359	359	359
Guddu		zaffargarh	500		1,400	583 41.6%					583	583 58	0 000	583	583	583	581	581	583	607	701		76 57	/ 0/1	3-	775	654	689		635		568	574		585		
Guddu		G.Khan	500		1,400	606 43.3%		004			606	606 60	0 000	606	606	606	604	604	606	625	134	000	99 59	10 00	7 78	~	670	359		653	000	35-	600		607	610	001
Guddu		ddu New	500		1,500	227 15.1%					225	245 22	8 227	237	228	228	214	213	222	571	110	170 1	67 18	131	56			388		59	247	248	200		230	222	232
D.G.Khan		zaffargarh	500	-	1,500	353 23.5%		644		000	353	354 35	3 353	354	353	353	351	331	353	383	010	010	48 35	N 334	55.	100	420		572	396	001	333	337	000	352	350	352
Guddu New		zaffargarh	500		1,500	635 42.3%		000			635	635 63	000	635	635	635	633	633	635	656			29 62		85		532	748		696		618	625		637	638	
Guddu New		Y.Khan	500		1,450	314 21.7%	320	324			313	328 3	4 314	323	314	314	304	303	313	616	156	200 2	61 27	9 274	42	, ILL	209	363	100		347	349	323	300	312	304	318
Muzaffargar			500		1,550	462 29.8%	715	716			462	463 46	- 102	463	462	462	461	460	462	494	672	700 7	55 45	9 450	3 40	111	478	421		524		753	623		425	385	477
Muzaffargar			500	_	1,550	478 30.8%	738	100			477	478 47	7 478	478	477	477	476	475	477	511	694	4/1 4	70 47	3 473	3 41		493	435		541	762	1-	643		438	398	492
Muzaffargar		isalabad West	500		1,733	456 26.3%	663	664			456	455 45	6 456	455	456	456	455	454	455	459	488	454 4	54 45	5 454	43		457	444		465	505	508	-	551	506	553	415
Multan		isalabad West	500		2,771	377 13.6%	536	537			377	376 3	7 377	377	377	377	377	376	377	372	357	377 3	77 37	7 377	7 38	2 382	372	377	382	371	351	350			453	512	330
Multan		usch	500		1,400	281 20.1%		507			281	280 28	1 281	280	281	281	280	280	282	2/7	299	281 2	81 28	11 28	30	1 302	281	283	307	287	272	21	398	000		420	270
Multan		hiwal	500	1 1	1,500	581 38.7%	1,004	1,003	687	581	581	580 58	1 581	581	581	581	580	580	581	576	556	581 5	80 58	1 58	57	9 579	579	578	578	573	559	558	660	657	630 -		760
Sahiwal	-  Lal	hore South	500	1 1	1,600	478 29.9%	464	466	436	478	478	479 47	8 478	478	478	478	479	479	478	481	491	478 4	79 47	8 478	3 48	1] 482	479	479	482	482	487	488	412	437	451	756	1-

Summer 2021 (September-2021)

							1cct trip of HVD		1 circuit trip of 500k/Y/IL																										
					Normal	Matiari	Gadani	Gadani	Jamshoro Jamshoro	Jamshoro Jamshoro	Jamshoro	Matiari	Matiari	Matiari	Lakhra Lak	khra Dadu		loro R.Y.Kha	Dadu	Dadu	Shikarpur	Shikarpur	Guddu	Guddu	Guddu	D.G.Khan	Guddu New	Guddu New	Muzaffargarh	Muzaffargarh	Muzaffargarh	Multan	Multan	Multan	Sahiwal
From	- To	Voltage	Circuit Cap	city	(Summer)	-	-	-		Janishoro Janishoro	Jamishuru	Mdudii	-	-	-	- Dauu	, m	IOIU IN. 1 . N. II		-	-	-	Guduu	Guuuu	Guudu	D.G.Kilali	Guuuu New	Guddu New	-	-	-	-	Multall	William	OdliWdi
					(Sulliller)	Lahore South	Lahore South	Faisalabad West	Lakhra Lakhra	Matiari Gadani	NKI		Gadani		Dadu Da		RY	Khan Multar	Shikarpu	ır Shikarpur	Guddu	Guddu	Muzaffargarh [	D G Khan	Guddu New	Muzaffargarh	Muzaffargarh	R.Y.Khan	Multan	Multan	Faisalabad	Faisalabad	Rousch	Sahiwal	Lahore South
						ckt 1	ckt 1	ckt 1	ckt 1 ckt 2				ckt 1		ckt 1 ck	t 2			ckt 1	ckt 2	ckt 1	ckt 2	-	$\rightarrow$		,	ű		ckt 1	ckt 2	West	West			
		kV	M		VA %	MVA	MVA	MVA	MVA MVA	MVA MVA	MVA		MVA		MVA M			NA MVA		MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA	MVA
Jamshoro	Lakhra	50	• .	,100	249 22.6%	599	303			0 004 00	2 072	540	343	343	208	220 0	01	0.10	10 0	14 309	331	330	335	330	333	346	335	333	341	340	011	341	400	341	5-70
Jamshoro	Lakhra	50	U 2	,100	291 26.5%	695	684			423 40	0 330	627	398	398	242	200 0	349	404 3	30 30	360	384	383	390	384	387	402	387	387	396	396	396	396	395	330	390
Jamshoro	Matiari	50		,000	551 27.6%	754	024			3 - 74	7 654	565	579	579	772	756 6	90	616 6	40 65	55 657	650	651	647	648	650	643	647	652	644	644	044	644	644	011	011
Jamshoro	- Gadani	50	U I	,400	290 20.7%	437	70	70	201 20	5 464 -	307	288	374	374	322	318 2	299	308 3	00 30	05 307	299	300	299	303	296	290	299	294	295	295	295	296	296	296	295
Jamshoro	- NKI	50	-	,400	38 2.7%	184	223			3 199 16	0-	122	150	150	130	129 1	24	126 1	24 12	26 126	124	124	124	125	123	122	124	123	123	123		123	123	123	123
Matiari	- Moro	50	U I	,300	435 33.5%	848	774	774		2 255 52	7 531 -		545	545	724	703 6	316	428 5	12 53	31 532	536	537	530	525	543	539	529	549	532	532	531	531	530	531	531
Matiari	Gadani	50	-	,550	250 16.1%	512	40	46		0 01 00	3 286	312 -		373	282	282 2	271	200 2	JZ Z(	34 286	279	279	279	283	275	271	279	273	276	276	210	276	276		210
Matiari	- Gadani	50	· -	,550	250 16.1%	512	70	46	200 20	0, 00	3 286	312	373 -		282	282 2	271	295 2	32 28	34 286	279	279	279	283	275	271	279	273	276	276	210	276	276	210	210
Lakhra	- Dadu	50		,100	592 53.8%	982	971	972		0 703 69	1 679	907	680	680 -		1053 6	31	692 6	77 65	53 649	668	666	672	666	671	680	671	671	678	678	010	678	678	678	678
Lakhra	- Dadu	50	0 2	,100	547 49.7%	910	899			6 651 63	9 628	839	629	629	1020 -	5	84	640 6	26 60	04 600	618	617	621	616	621	633	621	621	627	627	627	627	627	627	627
Dadu	- Moro	50		,000	163 8.2%	165	200			4 341 17	7 171	615	162	162	75	74 -				54 270	222	229	192	190	239	184	190	280	176	177		170	171	169	112
Moro	R.Y.Khan	50	0 1	,100	456 41.5%	821	805			6 452 54	4 542	490	545	545	547	547 4	198 -	4	48 62	25 639	602	610	563	554	632	563	560	672	549	549	545	540	540	541	542
R.Y.Khan	- Multan	50	0 1	,400	482 34.4%	813	810			0 487 56	2 561	547	562	562	558	559 5	551	447 -	57	74 577	570	572	699	685	504	642	721	390	602	603	578	553	556	548	563
Dadu	- Shikarpur	50	0 1	,500	334 22.3%	698	682	682	344 34	3 358 42	7 422	426	425	425	398	401 4	47	620 4	52 -	692	384	380	406	401	381	423	406	370	419	419	421	422	422	422	: 422
Dadu	- Shikarpur	50	0 2	,500	370 24.7%	771	753	753	382 38	7 398 47	3 468	472	471	471	442	444 4	195	685 5	01 72	20 -	426	421	450	444	422	469	451	411	465	465	466	468	468	468	467
Shikarpur	- Guddu	50	0 1	,500	357 23.8%	703	698	699	359 35	9 369 43	7 436	444	437	437	420	422 4	156	630 4	63 38	39 380		726	415	405	392	442	415	380	433	433	434	436	436	346	435
Shikarpur	- Guddu	50	0 2	,500	385 25.7%	758			387 38	7 397 47	2 470	478	471	471	453	455 4	192	679 5	00 41	19 410	746 -		447	436	422	476	447	410	467	467	468	470	470	470	469
Guddu	<ul> <li>Muzaffargarh</li> </ul>	50	0 1	,400	559 39.9%	843	843	846	559 55	9 560 62	2 621	620	622	622	615	616 6	325	650 7	B6 61	11 609	612	611 -		823	722	747	864	685	608	607	615	623	623	623	620
Guddu	- D.G.Khan	50	0 1	,400	585 41.8%	818	811	813	585 58	4 587 63	8 636	630	637	637	627	628 6	339	653 7	30 62	23 620	623	621	832 -		727	340	851	696	625	625	631	638	637	639	635
Guddu	- Guddu New	50	0 1	,500	246 16.4%	583	594	589	265 26	4 281 35	1 351	381	350	350	341	340 3	91	777 2	35 29	287	304	307	693	666 -		524	308	163	367	370	363	355	363	340	360
D.G.Khan	- Muzaffargarh	50	0 1	,500	320 21.3%	647	662	666	336 33	6 334 39	8 401	409	399	399	405	405 4	105	448 5	57 40	02 401	404	405	605	162	487 -		626	451	387	387	395	404	406	399	402
Guddu New	- Muzaffargarh	50	0 1	,500	608 40.5%	915	915	918	608 60	8 609 67	6 676	673	676	676	669	670 6	79	699 8	61 66	664	667	666	911	890	531	809	-	751	660	660	668	678	677	678	674
Guddu New	- R.Y.Khan	50	0 1	,450	358 24.7%	368	377	803	357 35	7 368 56	2 359	392	357	357	353	353 3	95	745 1	06 30	00 290	313	307	486	482	205	420	514	-	392	394	375	356	360	350	364
Muzaffargarh	- Multan	50	0 1	,550	386 24.9%	654	659	609	394 39	4 394 45	0 451	454	450	450	449	449 4	155	493 6	61 44	13 442	446	445	393	402	474	413	384	523		732	573	409	430	373	474
Muzaffargarh	Multan	50	0 2	,550	399 25.7%	668	673	622	401 40	1 401 45	8 459	462	458	458	457	458 4	163	502 6	76 45	52 450	454	453	397	407	482	418	388	534	739	-	585	419	447	375	487
Muzaffargarh	- Faisalabad West	t 50	0 1	,733	271 15.6%	519	523	657	7 294 29	3 293 34	1 341	341	341	341	339	340 3	142	345 3	76 33	39 339	340	340	323	325	342	327	321	353	390	393	3-	405	360	452	275
Multan	Faisalabad West	t 50	0 1 :	.771	181 6.5%	416	419	578	3 236 23	6 235 27	5 276	273	275	275	274	274 2	75	270 2	64 27	76 275	276	275	284	283	275	283	286	272	250	257	379 -		318	417	220
Multan	Rousch	50		.400	34 2.4%	406	408			0 220 24	6 246	243	246	246	245	245 2	47	246 2	35 24	17 248	247	247	279	277	254	279	288	259	226	264		326 -	i-	308	286
Multan	Sahiwal	50	0 1	.500	541 36.1%	967	969	705	609 60	9 608 66	7 667	666	667	667	665	666 6	67	661 6	41 66	666	667	667	663	663	664	661	661	660	651	645	720	707	672	į.	942
Sahiwal	- Lahore South	50	0 1	,600	713 44.6%	416	416	674	730 73	0 731 66	2 662	663	662	662	663	663 6	62	666 6	74 66	32 663	662	662	665	665	664	664	666	666	669	672	624	635	655	987	-

#### a6.7 Additional Study for the Selected Connection Scheme

Additional study for case 1 selected as the connection method was carried out using the updated PSS/E analysis model files provided by NTDC in April 2014.

The planned power plants assumed in the analysis model for both power flow and transient stability studies are shown in Table a6.7-1. The light blue cells show the information additionally provided by NTDC in April 2014. According to NTDC, HUBCO extension unit will start operation in 2019, and the wind power plants to be located near Jamshoro area will start operation in 2016.

Name of Power Plant **Total Output** Unit Capacity and Number of Units 600MW 600MW x 1 unit Lakhra 600MW x 10 units Gadani 6,000MW K-2/K-3 1,100MW x 2 units 2,200MW Bin Qasim 1,200MW 600MW x 2 units Thar 1,200MW 600MW x 2 units 600MW x 2 units Jamshoro 1,200MW 600MW 600MW x 1 unit **HUBCO** (Extension) 60% of 1,700MW in total Wind Power 1,020MW

Table a6.7-1 Power Plants Assumed in PSS/E Analysis Model

Source: JICA Survey Team

#### a6.7.1 Power Flow Analysis

Power flow analysis for both winter and summer peak conditions were conducted under normal operation and N-1 contingency conditions.

There was neither overloaded 500kV transmission section nor 500kV buses with voltages out of allowable range.

#### a6.7.2 Fault Current Analysis

Fault current of the 500kV buses in the south system was carried out depending on the difference in the connection schemes. The PSS/E analysis model for the fault current analysis was provided by NTDC in April 2014. Both the 3-phase short-circuit (3LS) fault current and the single-line-to-ground fault (1LG) current were calculated.

The standard IEC909 technique which is embedded in PSS/E Ver. 33.4.0 was used to calculate the maximum 3LS currents and those of 1LG fault conditions at all the bus bars of the 500 kV power system in the southern area.

The calculation results are summarized in Table a6.7-2. The maximum fault current was approximately 48.0kA at Gadani switching station under 1LG condition. Therefore, it may be necessary to adopt the circuit breaker with the standard breaking capacity rating of 50kA or 63kA at Gadani switching station. For other substations or switching stations, the required standard breaking capacity rating of the circuit breakers may be 40kA or 50kA.

Fault Current (A) Bus Name Voltage (kV) Without Lakhra PP With Lakhra PP Increase 3LS 1LG 3LS 1LG 3LS 1LG 17,472 Lahore South 500 23,970 23,972 17,472 Shahiwal 500 14,377 9,750 14,378 9,750 2 Multan 500 24,155 19,650 24,171 19,658 16 23,715 19,689 19,700 21 10 Muzaffargarh 500 23,737 D. G. Khan 500 11,999 7,715 12,008 7,718 9 9,102 R. Y. Khan 500 12,001 12,030 29 14 9,117 69 49 Guddu 500 21,551 20,582 21,620 20,631 12,909 Shikarpur 110 81 500 16,540 16,649 12,990 Guddu-New 500 20,126 20,171 64 45 21.047 21.112 500 14,106 13,650 19,459 463 456 Dadu New 18,996 500 14,631 9.950 14,856 10.136 225 186 Moro 31,776 2,090 Jamshoro 500 35.153 37,243 34,908 3,132 Thar Coal 500 12,033 12,519 12,101 12,573 67 54 Bin Qasim 14,829 15,256 14,893 500 15.163 93 64 K-2/K-3 500 21,594 21.925 21,808 22,087 214 162 HUBCO 26,234 173 26,812 26,985 117 500 26,118 NKI 500 18,042 22,731 159 84 22,572 18,125 Matiari 500 35,187 28,572 36,448 29,696 1,262 1,123 Rousch 500 14,524 12,676 14,528 12,677 408 344 Gadani 500 42,881 47,644 43,290 47,988 Gadani-U#9-10 500 33,728 34,261 33,958 34,421 230 160 Gadani-U#7-8 500 33,728 34,261 33,958 230 160 34,421 33,958 Gadani-U#3-4 500 33,728 34<u>,261</u> 34.421 230 160 Gadani-U#5-6 500 33,700 34,251 33,929 34,411 230 160 Gadani-U#1-2 500 33,728 34,261 33,958 34,421 230 160 JICA Lakhra PP 26,801 N/A 500 N/A N/A 30,561 N/A

Table a6.7-2 Fault Current Summary

Source: JICA Survey Team

#### a6.7.3 Transient Stability Analysis

Transient Stability analysis was not conducted due to lack of dynamic data of 600 kV HVDC transmission line. The dynamic data was processed to be modified by other consultant employed by NTDC.

#### a6.7.4 Conclusion

In addition, it was confirmed no overloading occurred to the system under both normal operation and N-1 contingency condition with the selected connection method for Lakhra CFPP in case additional Power Plants requested by NTDC such as HUBCO extension and wind power generation were included. Also, no voltage violation occurred to the 500kV bus bars. The fault currents at all 500kV bus bars in the power system in southern area are below the standard rating of the breaking capacity of the circuit breakers even after connection of Lakhra CFPP to the power system. The transient stability analysis was not conducted with incorporation of the all planned power plants requested by NTDC since the updated dynamic data was on the modification process by NTDC, so that NTDC accepted the power system analysis with the assumed power system case in case 1.

7 - 1 COMPARISON FOR COOLING METHODS BETWEEN
AIR-DRIED AND WET COOLING

#### Comparison for coolingmethods between dried air cooling at Qasim and wet cooling at Lakhra

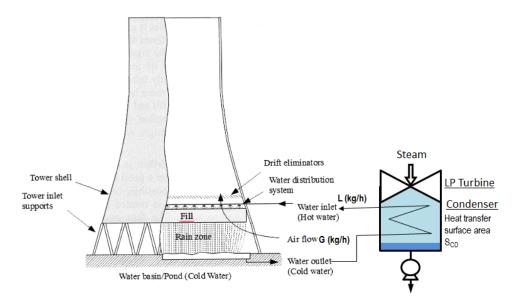
Natural draft cooling tower system in Lakhra and Dry air cooled system near Karachi are analytically investigated and the effect of Wet bulb temperature change and dry bulb temperature change are evaluated respectively for power output and condenser vacuum in detail.

- (1) Study of natural draft cooling tower system in Lakhra
- 1) Base conditions for cooling tower and condenser system is as follows.

Table A7.x-1. Base conditions for cooling tower and condenser system

Parameters	Data	Notes
System configuration		Figure 7.a
Power output	660MW	Gross output
Wet bulb Air Temperature	28.6 °C	Dry bulb temp: 41.5 °C
		& Relative humidity: 39%
		(From weather report data )
Turbine exhaust Vacuum	83mmHga	
Cooling Tower Diameter	110m	
Cooling Tower Height	140m	
Condenser surface area	37,200m2	
Additional cases for wet bulb		28.6 (+3, +6, -3, -6 ) °C
temperatures		

Source: JICA SurveyTeam



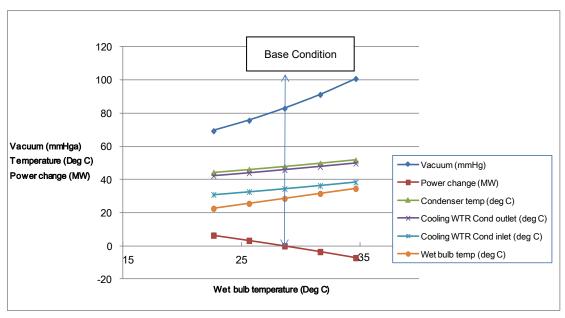
Source: JICA Survey Team

Figure A7.x-1 Schematic Diagram of Cooling Water System

Comparison for coolingmethods between dried air cooling at Qasim and wet cooling at Lakhra

#### 2) Output of the analysis

Figure A7.x-2 shows the condenser data in accordance with the wet bulb temperature change.



Source: JICA Survey Team

Figure 7.x-2 Cooling System Data Corresponding to the Wet Bulb Temperature

Essential result of the output is shown in table A7.x-2.

Table A7.x-2 Essential Result of natural draft cooling tower system

Item	Unit		Wet bull	b Temperature	change	
Wet bulb Temperature	°C	22.6 (-6.0)	25.6 (-3.0)	28.6	31.6 (+3.0)	34.6 (+6.0)
Condenser Vacuum	mmHga	69.4	75.7	83.0	91.3	100.9
Power output	MW	666.4	663.3	660.0	656.5	652.9
Power change	MW	+6.4	+3.3	(Base	-3.5	-7.1
			1	point)		

Source: JICA Survey Team

Power output of the steam turbine is decreased when the wet bulb temperature is increased.

This decrease, for example, is owing to the increase of the condenser vacuum which corresponds to the increase of wet bulb temperature.

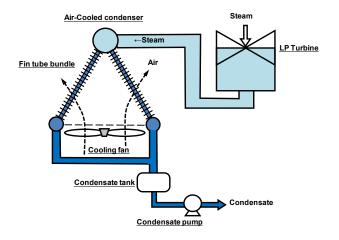
Comparison for coolingmethods between dried air cooling at Qasim and wet cooling at Lakhra

- (2) Analytical study of dry air cooled system near Karachi
- 1) Base conditions for dry air cooled system is as follows.

Table A7.x-3 Base Condition of dry air cooled system

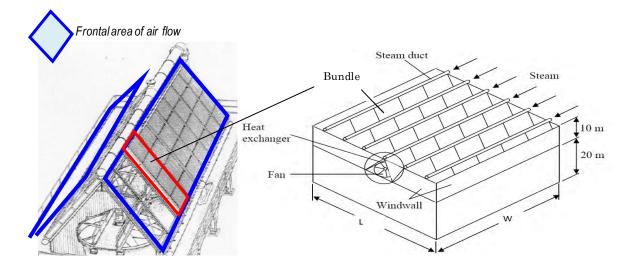
Parameters	Data	Notes
System configuration		Figure 7.a & Figure 7.b
Power output	660MW	Gross output
(Dry bulb) Air Temperature	30 °C	
ITD (Initial temperature	25 °C	ITD= Condenser temperature – Air
difference)		temperature
Turbine exhaust Vacuum	118mmHga	Condenser temperature : 55 °C
Cooling condenser area	8,650m2	
Additional cases for air		30 (+3, +6 , +9, +12) °C
temperature		

Source: JICA Survey Team



Source: JICA SurveyTeam

Figure A7.x-3 Dry Air-cooled System Configuration for Analysis



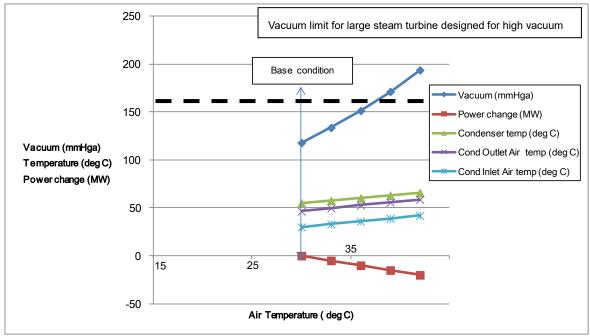
## Comparison for coolingmethods between dried air cooling at Qasim and wet cooling at Lakhra

Source: JICA Survey Team

Figure A7.x-4 Schematic Structure of Dry Air-cooled Condenser

#### 2) Output of the analysis

Figure 7. d shows the condenser data in accordance with the (dry bulb) air temperature change



Source: JICA Survey Team

Figure A7.x-5 Cooling system data corresponding to the (dry bulb) air temperature

Table A7.x-4 Essential Result of Output

Item	Unit		Air Temperature change				
Air Temperature	°C	30.0	33.0	36.0	39.0	42.0	
Condenser Vacuum	mmHga	118.0	133.8	151.5	171.4	193.9	
Power output	MW	660.0	655.0	650.0	644.9	639.9	
Power change	MW	(Base point)	-5.0	-10.0	-15.1	-20.1	

Source: JICA Survey Team

Power output of the steam turbine is decreased when the air temperature increases. This decrease is owing to the increase of condenser vacuum which corresponds to the increase of air temperature. Steam turbines have the limitation for the condenser vacuum in order not to overheat the LP turbine last stage.

Large size of steam turbines usually have the condenser vacuum limit of 100mmHga, in case of specially designed turbine, however, 160mmHga will be the limit.

From the above analysis, condenser vacuum will exceed the limit at the air temperature of 39 °C. If the turbine is expected to run over the above temperature under the restriction of vacuum limit, load should be further more reduced.

Comparison for coolingmethods between dried air cooling at Qasim and wet cooling at Lakhra

#### (3) Comparison of power output between two cooling systems

Two types of condenser cooling system are compared in the following table.

Table A7.x-5 Power Output difference between two cooling systems

Cooling system	Cooling	Dry air cooled	Note
	Tower	system	
Site	Lakhra	Karachi	
	(Karachi)		
Nominal power	660MW	660MW	Base condition
Dry bulb air temperature		30 °C	
Wet bulb air temperature	28.6 °C		
Condenser vacuum	83mmHg	118mmHg	
Vacuum difference	Base	+35mmHg	
Plant efficiency diff due to vacuum	Base	-2.8%	-2%/25.4mmHg
difference			
Equivalent gross power difference	Base	-18.2MW	660 x (-2.8/100)
Main auxiliary load diff. for	4.4MW	9.9MW	
condenser	(CWPs)	(Cooling Fans)	
Equivalent net power difference	Base	-23.7MW	-18.2+(4.4-9.9)

Source: JICA Survey Team

Dry bulb air temperature in Karachi is lower than that in Lakhra, on the other hand Humidity in Karachi is higher than that in Lakhra in summer.

As a result from the investigation of whether data, wet bulb temperature in Karachi can be regarded almost as the same in Lakhra for designing of a cooling tower system.

7 - 2 Cost calculation for 500 KV T/L for IN/OUT OF
LAKHRA POWER STATION

## COST CALCULATION FOR 500 KV T/L FOR IN/OUT OF LAKHRA POWER STATION

In MRs

Sr.	Item	Unit	Qty.	Unit price	Tota	l price		Escal	ation	Escala	ted price
No.				F.E.C.	Local	F.E.C.	Years	Local	F.E.C.	Local	F.E.C.
1.	TOWERS										
	Light angle(AB)	Nos	8	6.0650	0.00	48.52	2	0.00	6.51	0.00	55.03
	Heavy angle(ATB)	Nos	4	6.7125	0.00	26.85	2	0.00	3.60	0.00	30.45
	River crossing	Nos	0	0.0000	0.00	0.00	2	0.00	0.00	0.00	0.00
	Transposition	Nos	0	0.0000	0.00	0.00	2	0.00	0.00	0.00	0.00
	Suspension(SB)	Nos	27	3.1552	0.00	85.19	2	0.00	11.43	0.00	96.62
	Total		39	4.1169	0.00	160.56		0.00	21.54	0.00	182.10
2.	CONDUCTOR (GREELY)	kMs	147	0.4275	0.00	62.89	2	0.00	8.44	0.00	71.33
3.	Sheild Wire	KMs	13	0.0685	0.00	0.90	2	0.00	0.12	0.00	1.02
4.	OPGW	KMs	26	0.2415	0.00	6.28	2	0.00	0.84	0.00	7.12
5.	INSULATORS										
	80 KN	Nos	1782	0.0013	0.00	2.29	2	0.00	0.31	0.00	2.60
	160 KN	Nos	11016	0.0037	0.00	41.18	2	0.00	5.53	0.00	46.71
	Total				0.00	43.47		0.00	5.84	0.00	49.31
6.	HARDWARE										
	V Suspension	Nos	85	0.0208	0.00	1.77	2	0.00	0.24	0.00	2.01
	V Jamper	Nos	13	0.0169	0.00	0.22	2	0.00	0.03	0.00	0.25
	Double vee	Nos	0	0.0000	0.00	0.00	4	0.00	0.00	0.00	0.00
	I Tension	Nos	0	0.0000	0.00	0.00	4	0.00	0.00	0.00	0.00
	I Jumper	Nos	26	0.0165	0.00	0.43	2	0.00	0.06	0.00	0.49
	Dead-end	Nos	72	0.0488	0.00	3.51	2	0.00	0.47	0.00	3.98
	DSD1(Dead-end Supporting Devi	Nos	6	0.0400	0.00	0.24	2	0.00	0.03	0.00	0.27
	DSD2(Dead-end Supporting Devi	Nos	6	0.0417	0.00	0.25	2	0.00	0.03	0.00	0.28
	Joint box for OPGW:										
	A-type	Nos	4	0.0137	0.00	0.06	2	0.00	0.05	0.00	0.11
	B-Type	Nos	4	0.0125	0.00	0.05	2	0.00	0.04	0.00	0.09
	OPGW attaching Clamps	Nos	9	0.0011	0.00	0.01	2	0.00	0.01	0.00	0.02
	SS-ASSEMBLY(cleet)	Set	27	0.0141	0.00	0.38	2	0.00	0.32	0.00	0.70
	ST-ASSEMBLY(cleet)	Set	16	0.0194	0.00	0.31	2	0.00	0.26	0.00	0.57
	DT-ASSEMBLY(cleet)	Set	9	0.0356	0.00	0.32	2	0.00	0.27	0.00	0.59
	Total				0.00	7.55		0.00	1.81	0.00	9.36
7.	DAMPERS										
	Dampers for OPGW	Nos	78	0.0018	0.00	0.14	2	0.00	0.02	0.00	0.16
	Spacer dampers	Nos	164	0.0051	0.00	0.83	2	0.00	0.11	0.00	0.94
	Stockbridge dampers	Nos	888	0.0014	0.00	1.24	2	0.00	0.17	0.00	1.41
	Total				0.00	2.21		0.00	0.30	0.00	2.51
8.	GROUNDING SETS										
	Rods	Nos	82	0.0038	0.00	0.31	2	0.00	0.04	0.00	0.35
	Wire	Metres	410	0.0005	0.00	0.22	2	0.00	0.03	0.00	0.25
	Cable to flat connector	Nos	82	0.0006	0.00	0.05	2	0.00	0.01	0.00	0.06
	Cable to rod connector	Nos	82	0.0007	0.00	0.06	2	0.00	0.01	0.00	0.07
	Total				0.00	0.64		0.00	0.09	0.00	0.73
	<u> </u>					Total				0.00	323.48

9 - 1 Terms of reference for design and tender

ASSISTANCE CONSULTANT FOR THE WORKS

UNDER LAKHRA COAL FIRED THERMAL POWER PLANT

CONSTRUCTION PROJECT IN PAKISTAN

### Terms of Reference for Design and Tender Assistance Consultant for the Works under Lakhra Coal Fired Thermal Power Plant Construction Project in Pakistan

#### Chapter-1 Background and Project Outline

#### (1) Background

The Government of Pakistan has received a loan from the Japan International Cooperation Agency (hereinafter referred to as "JICA") to finance the Lakhra Coal Fired Thermal Power Plant Construction Project which is to supply the 600MW (net output) power with ultrasuper critical boiler technology for decreasing power shortage in Pakistan.

The Project comprises of one component of "Power Plant EPC including Water Intake". The Government of Pakistan intends to use part of the proceeds of the loan for eligible

payments for consulting services for which this ToR is issued.

The Project is expected to be completed by March 2024 including 12 months defect liability period.

Location of the Project is Manjhand Taluka, Jamshoro District in Sindh Province, about 175km northeast of Karachi and about 40km northwest of Hyderabad.

Executing Agency is GENCO IV (hereinafter referred to as "The Employer") under GENCO Holding Company Limited.

#### (2) Project package outline

The project tender package will be one which includes following components.

- · Improvement to Site
- · Foundation and Civil Construction
- · Boiler and Auxiliaries
- · Coal & Sorbent Preparation and Feed
- · Coal & Sorbent handling and Storage
- · Ash handling and Disposal
- · Stack & duct works
- · Turbine Generator and Auxiliaries
- · Feed water, Condensate water treatment
- · Cooling water system (including cooling tower)
- Electrical equipment and systems

- · Controls and Instruments
- · Flue gas clean up
- · Coal receiver
- · Switch Yard (500kV)
- · Freight and insurance
- · Intake water (including 7.8km water pipe from Indus river)
- · Discharge water
- · Operation Simulator
- · O&M support by EPC contractor

"JICA's Standard Bidding Document under Japanese ODA Loans for Design Build (July 2015)" will be applied for the procurement of contractors.

#### (3) Technical Information

Preparatory Survey on Lakhra Coal Fired Thermal Power Plant Construction
 Project in Pakistan (hereinafter referred to as "Lakhra CTPP P/S")

#### (4) Related projects:

- Lakhra Railway Project
  - Rehabilitation from Kotri to Budapur Station, construct spur line to the Power station from Budapur Station, procurement of locomotives and wagons for transporting the imported coal
  - To be conducted by GENCO IV utilizing other finance with the cooperation of Pakistan Railways
- Connecting 500kV Transmission Line Project
   To be conducted by National Transmission and Despatch Company (NTDC) utilizing their own finance

#### Chapter-2 Objectives of Consulting Services

The consulting services shall be provided by an international consulting firm (hereinafter referred to as "the Consultant") in association with national consultants in compliance with Guidelines for the Employment of Consultants under Japanese ODA Loans, April 2012. The objective of the consulting services is to achieve the efficient and proper preparation and implementation of the Project through the following works:

- (1) Basic design
- (2) Tender Assistance
- (3) Preparation of Draft of Necessary Agreements

- (4) Facilitation of implementation of Environmental Management Plan (EMP), Environmental Monitoring Plan (EMoP) and Land Acquisition & Resettlement Action Plan (LARAP)
- (5) Technology transfer

#### Chapter-3 Scope of Consulting Services

#### (1) Basic design

The Consultant shall:

- (a) Review and verify all available primary and secondary data collected during the JICA's preparatory survey for the Project;
- (b) Carry out all the required engineering surveys and investigations such as topographical survey, hydrological survey, geotechnical survey, material availability survey, etc, as applicable to the concerned project components.
- (c) Prepare basic work plan, progress reports and implementation schedule for the Project to ensure effective monitoring and timely project outputs, and regularly update the same;
- (d) Prepare the basic design of the Project in sufficient detail to ensure clarity and understanding by the Employer, the Contractors and other relevant stakeholders. All the design should be in conformity with the Pakistani Standards (if available), or with the appropriate international standards. The basic design will, as a minimum, include construction drawings, necessary calculations to determine and justify the engineering basis for the Project, associated contract documentation to include specifications, implementation schedule for the Project. Such specifications will contain those in relation to i) quality control of plant materials and workmanship, ii) safety, and iii) protection of the environment. The basic design shall be prepared in close consultation with, and to meet the requirements of the Employer and will be incorporated into the basic design report to be submitted for approval of the Employer.
- (e) Carry out sedimentation prediction of intake point of fresh water in Indus River; and
- (f) Carry out power system analyses taking up-dated power grid plan to be provided by NTDC.

#### (2) Tender assistance

[Assistance in the Bidding Procedures]

#### The Consultant shall:

- (a) Define technical and financial requirements, capacity and/or experience for Pre-Qualification(PQ) criteria taking into consideration technical feature of the Project;
- (b) Prepare bidding documents in accordance with the latest version of Standard Prequalification Documents under Japanese ODA Loans, and the latest version of Standard Bidding Documents under Japanese ODA Loans for "Procurement of Electrical and Mechanical Plant, and for Building and Engineering Works, Designed by the Contractor" together with all relevant specifications, drawings and other documents;
- (c) Prepare bidding documents which includes i) clauses to have the Contractor comply with the requirement of the Environmental Management Plan (EMP) and JICA Guidelines for environmental and social considerations (April 2010) (JICA Environmental Guidelines), ii) the specification clearly stipulating the safety requirements in accordance with the laws and regulations in the country of the Borrower, relevant international standards (including guidelines of international organization), if any, and also in consideration of "the Guidance for the Management of Safety for Construction Works in Japanese ODA Projects of JICA," iii) the requirement to furnish a safety plan to meet the safety requirements, iv) the requirement for the personnel for key positions to include an accident prevention officer, and v) the requirement to submit method statements of safety to (name of Executing Agency) and the consultant at the construction stage.
- (d) Assist the Employer in issuing bid invitation, conducting pre-bid conferences, issuing addendum/corrigendum, and clarifications to bidders' queries.
- (e) Evaluate bids in accordance with the criteria set forth in the bidding documents. In such evaluation, the Consultant shall carefully confirm that bidders' submissions in their technical proposal including, but not limited to; site organization, mobilization schedule, method statement, construction schedule, safety plan, and EMP, have been prepared in consistent with each other and meet requirements set forth in applicable laws and regulations, specifications and other parts of the bidding documents;
- (f) Prepare a bid evaluation report for approval of the bid evaluation committee;
- (g) Assist the Employer in contract negotiation by preparing agenda and facilitating negotiations including preparation of minutes of negotiation meeting; and
- (h) Prepare a draft and final contract agreement.

#### (3) Preparation of Draft of Necessary Agreements

The Consultant shall prepare drafts of agreements necessary for the Project as shown in Table 3-1.

Table 3-1 Necessary Agreements

Tenta	Tentative Name of		Concerned Party	Contents
Agreement				
1. Co	al Supply reement	AA	GHCL/LPGCL Coal Supplier	Import of coal from country of origin to Pakistan International Bulk Terminal (PIBT)
2. Co	al Loading reement	AA	GHCL/LPGCL PIBT	Unload imported coal at PIBT
Ag	al ansportation creement (PIBT Railway)	AA	GHCL/LPGCL Port Qasim Authority (PQA)	Transportation (about 4.5 km) from PIBT to Loading Station in Qasim Port
Tra Ag	land Coal ansportation creement CTA)	A A	GHCL/LPGCL Pakistan Railway Flight Company(PRFC)/Pakistan Railways(PR)	Consignment to PRFC/PR for  Construction of dedicated spur line (about 7 km) between Budapur and the plant Rehabilitation of existing line (about 40 km) from Kotri to Budapur. Procurement of Locomotives/Wagons Coal Transportation from Loading Station in Qasim Port to the plant
	wer Purchase	A A	GHCL/LPGCL NTDC	Sale/Purchase of Electricity generated by GHCL/LPGCL

(4) Facilitation of implementation of Environmental Management Plan (EMP), Environmental Monitoring Plan (EMoP) and Land Acquisition

#### and Resettlement Action Plan (LARAP)

The Consultant shall:

- (a) Update Project's Environmental Management Plan (EMP) as appropriate; incorporate necessary technical specifications with design and contract documentation;
- (b) During the preparation of bidding documents, clearly identify environmental responsibilities as explained in the EIA and EMP;
- (c) Assist the Employer to review the Environmental Program to be prepared by the construction contractor in accordance with EMP, relevant plans and JICA Environmental Guidelines and to make recommendations to The Employer regarding any necessary amendments for its approval
- (d) Update LARAP as necessary based on detailed design in accordance with the agreed framework defined in existing LARAP, including entitlement matrix, compensation plan and income restoration plan; coordinate with various agencies in preparing the procedures for timely land acquisition and disbursement of compensation to project affected persons (PAPs);
- (e) Assist the Employer in identifying the eligible PAPs, and in updating of the list of eligible PAPs and prepare for 'Payment Statement' for individual eligible PAPs.;
- (f) Assist the employer in conducting social assessment during early stage of the detailed design stage and review the framework existing LARAP and revise/update the contents if necessary;
- (g) Monitor land acquisition and compensation activities being undertaken by the Employer and/or competent authorities, and report the results in monthly progress reports;
- (h) Assist in procurement of external monitoring agency (EMA);
- (i) Assist the Employer in facilitating stakeholder's participation (including focus group discussions for vulnerable PAPs) and providing feedback their comments on LARAP;
- (j) Assist the Employer in establishment of grievance redress mechanism including formation of Grievance Redress Committee;
- (k) Assist the Employer to ensure that the PAPs are fully aware of the grievance redress procedure and the process of bringing their complaints, investigate the veracity of the complaints, and recommends actions/measures to settle them amicably, fairly and transparently before they go to the redress committee or the courts of law;

- Confirmation of contents of EMP, EMoP and LARAP for the railway and transmission line projects respectively dedicated to the project, and report to the Employer and JICA;
- (m) Confirmation of results of monitoring to be done in accordance with LARAP for the railway project dedicated to the project, and report to the Employer and JICA;
- (n) Provide technical services with grievance redress committee for keeping and updating records when necessary;
- (o) Assist the Employer in capacity building of the Employer officers and staffs on land acquisition and resettlement activities through on the job training;
- (p) Conduct simulation for ambient air and noise level based on the final spec of the power plant and the conclusion of treatment of the existing Lakhra power plant; and
- (g) Evaluate the result of the simulation.

#### (5) Technology transfer

The Consultant shall carry out the technology transfer as an important aspect in design works. The Consultant shall provide the opportunity to the Employer officers and staffs to be involved in the working team of the Consultant during the design works for their capacity building wherever possible. If requested by the Employer, the Consultant shall brief and demonstrate the survey and design procedure, contract management process and procedures. The Consultant shall assist the Employer and its staff to build their capacity as a part of on the job training under the Project.

- (a) Develop Safety Manual in consideration of Pakistani labor act, the JICA's Safety and Quality Control System Checklist and the contents of the Environmental, Health, and Safety Guidelines published by International Finance Corporation.
- (b) Develop Basic Education and Training manual.
- (c) Develop Environmental Management manual

## Chapter -4 Expected Time Schedule

The total duration of consulting services will be 79.5 months. The implementation schedule expected is as shown in Table 4-1.

Table 4-1 Implementation Schedule Expected

Key Activities	Date	Duration in Months
Commencement of Consulting		
Services (Basic Design and Tender	1 August 2017	
Assistance)		6
Completion of basic design,	1 August 2017 to 31	O O
preparation of drawings and tender	January 2018	
documents	oundary 2010	
Tender process of EPC contractor	1 February 2018 to 30	10
Tender process of ET C contractor	November 2018	10
Contract Negotiation to EPC	1 December 2018 to 15	2.5
contractor	February 2019	2.0
Preparation period by the EPC	15 February 2019 to 14	1
contractor	March 2019	1
Commencement of Consulting	15 January 2019	_
Services (Construction Supervision)	10 danuary 2019	
Commencement of EPC works	15 March 2019	
Commissioning	15 June 2022	48
Commercial operation date	15 March 2023	
Defect Liability Period	15 March 2024	12
Total months		79.5

#### Chapter-5 Staffing (Expertise required)

● ● of Professional (A), international, Consultants and ● ● of Professional (B), national, consultants will be engaged, for a total of ● ● man-months for Professional (A) and ● ● man-months for Professional (B). Total consulting input is ● ● man-months.

#### (1) Qualification of key Team Members

Qualification of key Team Members The qualification of team member of professional (A) and key team member of professional (B) are is shown in Table 5-1 and 5-2 respectively.

Table 5-1: Qualification of Team Members of professional (A)

	<u> </u>	ation of Team Members of professional (A)
	Designation	Qualification
1	Project Manager (Plant)	<ul> <li>Education: <ul> <li>Graduate in Electrical or Mechanical Engineering</li> <li>Experience:</li> <li>Experience in Power plant or related field: 15 years or more</li> <li>Experience of construction supervision for two thermal plant projects, of which one is in ICB contract with amount is more than USD 100 million</li> <li>at least one experience of leading a consultants' team as the Project Manager or the Deputy Project Manager</li> </ul> </li></ul>
2	Mechanical Engineer (Boiler)	<ul> <li>Education:         <ul> <li>Graduate in Mechanical Engineering</li> <li>Experience:</li></ul></li></ul>
3	Mechanical Engineer (Steam Turbine)	<ul> <li>Education:         <ul> <li>Graduate in Mechanical Engineering</li> <li>Experience:</li></ul></li></ul>
4	Pollution Abatement Engineer	Education:     Graduate in Chemical, Mechanical or Electrical     Engineering     Experience:

		<ul> <li>Experience in design of pollution abatement facilities for coal thermal power plant - 7 years</li> <li>Experience construction supervision of pollution abatement facilities for coal thermal power plant - 3 years</li> </ul>
5	Instrumentation and Control Engineer	<ul> <li>Education:         <ul> <li>Graduate in Electrical Engineering</li> <li>Experience:                <ul> <li>Experience in design of instrumentation and control for power plant - 10 years</li> <li>Experience in construction supervision of instrumentation and control for power plant-5 years</li> </ul> </li> </ul> </li> </ul>
6	Civil Engineer	<ul> <li>Education: <ul> <li>Graduate in Civil Engineering</li> </ul> </li> <li>Experience: <ul> <li>Experience in civil design in power plant - 10 years</li> </ul> </li> <li>Experience in construction supervision of civil structure in power plant - 5 years</li> </ul>
7	Contract Expert	Education:  N/A  Experience:  Experience in contract expert for the plant projects – 7 years  Experience in contract expert for the project applying Standard Bidding Documents of defined by JICA - 3 years
8	Environmental Specialists	Education: Graduate in Environmental Management Experience: Experience in environmental management of power plant projects - 5 years

Table 5-2: Qualification of key Team Members of professional (B)

	Designation	Qualification
1	Deputy Project Manager (Plant)	<ul> <li>Education: <ul> <li>Graduate in Electrical or Mechanical Engineering</li> <li>Experience: <ul> <li>Experience in Power plant or related field: 15</li> <li>years</li> </ul> </li> </ul></li></ul>
2	Environmental Specialists	<ul> <li>Education:</li> <li>Graduate in Environmental Management</li> <li>Experience:</li> <li>Experience in environmental management of</li> </ul>

	power plant projects - 3 years

Consultant may propose other experts and supporting staffs required to accomplish the tasks outlined in the ToR. It is the Consultant's responsibility to select the optimum team and to propose the professionals which he believes best meets the needs of the Employer.

#### (2) Scope of works for the respective personnel

Detailed information on the major tasks and duties each member of the detailed engineering design team and the construction supervision team shall perform is provided as follows:

#### A-1 Project Manager

#### Basic Design

- 1) Lead to review and verify all available primary and secondary data collected during the JICA's preparatory survey for the Project.
- 2) Lead to carry out all the required engineering surveys and investigations such as topographical survey, hydrological survey, geotechnical survey, material availability survey, etc, as applicable to the concerned project components.
- 3) Prepare basic work plan, progress reports and implementation schedule for the Project.
- 4) Lead to prepare the basic design of the Project.

#### **Tender Assistance**

- 5) Lead to prepare bidding documents.
- 6) Assist the Employer in issuing bid invitation, conducting pre-bid conferences, issuing addendum/corrigendum, and clarifications to bidders' queries.
- 7) Lead to evaluate bids in accordance with the criteria set forth in the bidding documents.
- 8) Lead to prepare bid evaluation report for approval of the bid evaluation committee.
- 9) Assist the Employer in contract negotiation by preparing agenda and facilitating negotiations including preparation of minutes of negotiation meeting.
- 10) Prepare a draft and final contract agreement.

#### Preparation of Draft of Necessary Agreements

11) Lead to prepare draft of necessary agreements.

#### **Technology Transfer**

12) Lead to carry out the technology transfer

- A-2, B-2 Mechanical Engineer (Boiler)
- A-3, B-3 Mechanical Engineer (Steam Turbine),
- A-4, B-4 Mechanical Engineer (Coal Handling),
- A-5, B-5 Mechanical Engineer (Balance of Plant),
- A-6, B-6 Pollution Abatement Engineer,
- A-7, B-7 Electrical Engineer(Power Plant, Balance of Plant),
- A-8, B-8 Electrical Engineer(Switching Station),
- A-9, B-9 Instrumentation and Control Engineer

#### A-10, B-10 Water Supply and Waste Water Treatment Engineer

Tasks of aforesaid nine engineers are each engineering part,

#### Basic Design

- 1) Review and verify all available primary and secondary data collected during the JICA's preparatory survey for the Project.
- 2) Carry out all the required engineering surveys and investigations such as material availability survey, etc, as applicable to the concerned project components.
- 3) Prepare basic design of the Project.

#### Tender Assistance

- 4) Prepare bidding documents
- 5) Assist the Employer in conducting pre-bid conferences, issuing addendum/corrigendum, and clarifications to bidders' queries.
- 6) Evaluate bids in accordance with the criteria set forth in the bidding documents.
- 7) Prepare bid evaluation report.

#### **Technology Transfer**

8) Carry out the technology transfer

#### A-11, B-11 Civil Engineer

#### A-12, A-12 Architectural Engineer

#### Basic Design

- 1) Review and verify all available primary and secondary data collected during the JICA's preparatory survey for the Project.
- 2) Carry out all the required engineering surveys and investigations such as topographical survey, hydrological survey, geotechnical survey, material availability survey, etc, as applicable to the concerned project components.
- 3) Prepare basic work plan, progress reports and implementation schedule for the Project
- 4) Prepare basic design of the Project.

#### Tender Assistance

- 1) Prepare bidding documents.
- 2) Assist the Employer in conducting pre-bid conferences, issuing addendum/corrigendum, and clarifications to bidders' queries.
- 3) Evaluate bids in accordance with the criteria set forth in the bidding documents.
- 4) Prepare bid evaluation report.

#### **Technology Transfer**

5) Carry out the technology transfer

#### A-15, B-13 Safety Control Specialist

#### Tender Assistance

- 1) Prepare bidding documents in safety control part.
- 2) Assist the Employer in conducting pre-bid conferences, issuing addendum/corrigendum, and clarifications to bidders' queries.
- 3) Evaluate bids in accordance with the criteria set forth in the bidding documents.
- 4) Prepare bid evaluation report.

#### **Technology Transfer**

5) Carry out the safety control knowledge transfer

#### A-16 Power System Analysis Specialists

#### Basic Design

1) Carry out power system analyses taking up-dated power grid plan to be provided by NTDC.

#### A-17, B-14 Contract Expert

#### Tender Assistance

- 1) Prepare bidding documents in commercial parts
- 2) Assist the Employer in conducting pre-bid conferences, issuing addendum/corrigendum, and clarifications to bidders' queries.
- 3) Evaluate bids in accordance with the criteria set forth in the bidding documents.
- 4) Prepare bid evaluation report.

#### A-18, B-15 Environmental Specialist

- 1) Update Project's Environmental Management Plan (EMP) as appropriate incorporate necessary technical specifications with design and contract documentation.
- 2) During the preparation of bidding documents, clearly identify environmental responsibilities as explained in the EIA and EMP.
- 3) Assist the Employer to review the Environmental Program to be prepared by the construction contractor in accordance with EMP, relevant plans and JICA Environmental Guidelines and to make recommendations to The Employer regarding any necessary amendments for its approval
- 4) Assist in procurement of external monitoring agency (EMA).
- 5) Assist the Employer in establishment of grievance redress mechanism including formation of Grievance Redress Committee.
- 6) Assist the Employer to ensure that the PAPs are fully aware of the grievance redress procedure and the process of bringing their complaints, investigate the veracity of the complaints, and recommends actions/measures to settle them amicably, fairly and transparently before they go to the redress committee or the courts of law.
- 7) Confirmation of contents of EMP, EMoP for the transmission line and railway projects respectively dedicated to the project, and report to the Employer and JICA.
- 8) Provide technical services with grievance redress committee for keeping and updating records when necessary.
- 9) Assist the Employer in capacity building of the Employer officers and staffs on land acquisition and resettlement activities through on the job training.
- 10) Conduct simulation for ambient air and noise level based on the final spec of the power plant and the conclusion of treatment of the existing Lakhra power plant.
- 11) Evaluate the result of the simulation.

#### A-19, B-16 Resettlement Specialists

- 1) Assist the Employer in identifying the eligible PAPs, and in updating of the list of eligible PAPs and prepare for 'Payment Statement' for individual eligible PAPs.;
- 2) Assist the employer in conducting social assessment during early stage of the detailed design stage and review the framework existing LARAP and revise/update the contents if necessary;
- 3) Monitor land acquisition and compensation activities being undertaken by the Employer and/or competent authorities, and report the results in monthly progress reports;
- 4) Assist in procurement of external monitoring agency (EMA);
- 5) Assist the Employer in facilitating stakeholder's participation (including focus group discussions for vulnerable PAPs) and providing feedback their comments on LARAP;
- 6) Assist the Employer in capacity building of the Employer officers and staffs on land acquisition and resettlement activities through on the job training.

#### A-20 Coal Procurement and Transportation Specialists

1) Prepare draft agreements of coal supply, coal loading, coal transportation (PIBT to Railway) and inland coal transportation.

#### A-21 Power Purchase Agreement Specialists

2) Prepare draft agreement of power purchase.

#### B-1 Deputy Project Manager

The task of B-1 Deputy Project Manager is to assist A-1 Project Manager whose task is aforesaid.

#### Chapter -6 Reporting

Within the scope of consulting services, the Consultant shall prepare and submit reports and documents to the Employer as shown in Table 6-1. The Consultant shall provide electronic copy of each of these reports.

Table 6-1 Reporting

Category	Type of Report	Timing	No. of Copies
Consultancy	Inception Report	Within 1 month after commencement of the services	10
Services (Basic	Monthly Progress Report	Every month	10
Design, Tender Assistance)	Quarterly Progress Report	Every quarter	10
	Project Completion Report (for submission to JICA)	At the end of Services	10
	Draft Basic Design Report	Within 3 months after commencement of the Services	10
Basic Design	Cost Estimate Report (*)	Within 4 months after commencement of the Services	10
	Final Basic Design Report	Within 4 months after commencement of the Services	10
	Bidding Document Report (including Pre-Qualification)	Within 5 month after commencement of services	20
Tender Assistance	Technical Evaluation Report (including evaluation of PQ)	Within 2.5 months after opening technical envelope	15
	Financial Evaluation Report	Within 1.5 months after opening financial envelope	15

<sup>\*</sup> Cost Estimate Report shall include Economic/Financial IRR for the projects composed of the project, the railway project, and the transmission line project.

#### Chapter-7 Obligations of the Employer

A certain range of arrangements and services will be provided by the Employer to the Consultant for smooth implementation of the Consulting Services. In this context, the Employer will:

#### (1) Report and data

Make available to the Consultant existing reports and data related to the Project as listed below

- Report of Preparatory Survey on Lakhra Coal Fired Thermal Power Plant Construction Project, including Lakhra Railway Project, prepared by JICA
- EIA reports for Plant, Transmission line and Railway

- LARAP report for Plant and Railway
- Operation data of existing Lakhra power station (50MW x 3 units)

#### (2) Office space

Provide an office space in the existing Lakhra Power Station with necessary equipment, furniture and utility. However, the Consultant's requirement for office space, including necessary equipment, furniture and utilities, should be clearly stated in the proposal with its rental cost for the case where the Employer would be unable to provide such facilities;

#### (3) Cooperation and counterpart staff

Appoint counterpart officials, agent and representative as may be necessary for effective implementation of the Consulting Services;

#### (4) Assistance and exemption

Use its best efforts to ensure that the assistance and exemption, as described in the Standard Request for Proposal issued by JICA, will be provided to the Consultant, in relation to

- work permit and such other documents;
- entry and exit visas, residence permits, exchange permits and such other documents;
- clearance through customs;
- instructions and information to officials, agent and representatives of the Borrower's Government;
- exemption from any requirement for registration to practice their profession;
- privilege pursuant to the applicable law in the Borrower's Country.

9 - 2 TERMS OF REFERENCE FOR CONSTRUCTION
SUPERVISION CONSULTANT FOR THE WORKS
UNDER LAKHRA COAL FIRED THERMAL POWER PLANT
CONSTRUCTION PROJECT IN PAKISTAN

## Terms of Reference for Construction Supervision Consultant for the Works under Lakhra Coal Fired Thermal Power Plant Construction Project in Pakistan

#### Chapter-1 Background and Project Outline

#### (1) Background

The Government of Pakistan has received a loan from the Japan International Cooperation Agency (hereinafter referred to as "JICA") to finance the Lakhra Coal Fired Thermal Power Plant Construction Project which is to supply the 600MW (net output) power with ultrasuper critical boiler technology for decreasing power shortage in Pakistan.

The Project comprises of one component of "Power Plant EPC including Water Intake".

The Government of Pakistan intends to use part of the proceeds of the loan for eligible payments for consulting services for which this ToR is issued.

The Project is expected to be completed by March 2024 including 12 months defect liability period.

Location of the Project is Manjhand Taluka, Jamshoro District in Sindh Province, about 175km northeast of Karachi and about 40km northwest of Hyderabad.

Executing Agency is GENCO IV (hereinafter referred to as "The Employer") under GENCO Holding Company Limited.

#### (2) Project package outline

The project tender package will be one which includes following components.

- · Improvement to Site
- · Foundation and Civil Construction
- · Boiler and Auxiliaries
- · Coal & Sorbent Preparation and Feed
- · Coal & Sorbent handling and Storage
- · Ash handling and Disposal
- · Stack & duct works
- · Turbine Generator and Auxiliaries
- · Feed water, Condensate water treatment
- · Cooling water system (including cooling tower)
- · Electrical equipment and systems
- · Controls and Instruments

- · Flue gas clean up
- · Coal receiver
- · Switch Yard (500kV)
- · Freight and insurance
- · Intake water (including 7.8km water pipe from Indus river)
- · Discharge water
- · Operation Simulator
- · O&M support by EPC contractor

"JICA's Standard Bidding Document under Japanese ODA Loans for Design Build (July 2015)" will be applied for the procurement of contractors.

#### (3) Technical Information

- Preparatory Survey on Lakhra Coal Fired Thermal Power Plant Construction Project in Pakistan (hereinafter referred to as "Lakhra CTPP P/S")

#### (4) Related projects:

- Lakhra Railway Project
  - Rehabilitation from Kotri to Budapur Station, construct spur line to the Power station from Budapur Station, procurement of locomotives and wagons for transporting the imported coal
  - To be conducted by GENCO IV utilizing other finance with the cooperation of Pakistan Railways
- Connecting 500kV Transmission Line Project
   To be conducted by National Transmission and Despatch Company (NTDC)
   utilizing their own finance

#### Chapter-2 Objectives of Consulting Services

The consulting services shall be provided by an international consulting firm (hereinafter referred to as "the Consultant") in association with national consultants in compliance with Guidelines for the Employment of Consultants under Japanese ODA Loans, April 2012. The objective of the consulting services is to achieve the efficient and proper preparation and implementation of the Project through the following works:

- (1) Construction supervision and certification
- (2) Preparation of Necessary Agreements and Assistance to make necessary Agreements
- (3) Facilitation of implementation of Environmental Management Plan (EMP), Environmental Monitoring Plan (EMoP) and Land Acquisition & Resettlement

#### Action Plan (LARAP)

(4) Technology transfer

#### Chapter-3 Scope of Consulting Services

#### (1) Construction supervision and certification

The Consultant shall perform his duties during the contract implementation period of the contracts to be executed by the Employer and the Contractor. Standard Bidding Documents under Japanese ODA Loans for Procurement of Electrical and Mechanical Plant, and for Building and Engineering Works, Designed by the Contractor will be applied to this Project. In this context, the Consultant shall:

- (a) Act as the Engineer to execute construction supervision and contract administration services in accordance with the power and authority to be delegated by the Employer;
- (b) Provide assistance to the Employer concerning variations and claims which are to be ordered/issued at the initiative of the Employer. Advise the Employer on resolution of any dispute with the Contractor;
- (c) Issue instructions, approvals and notices as appropriate;
- (d) Monitor the construction progress of railway and transmission project respectively dedicated to the project, and report to the Employer and JICA;
- (e) Monitor the construction progress connecting project between PIBT and railway, and report to the Employer and JICA;
- (f) Provide recommendation to the Employer for acceptance of the Contractor's Performance security, advance payment security and required insurances;
- (g) Provide commencement order to the Contractor;
- (h) Assess adequacy of all inputs such as materials, labor and equipment provided by the Contractor;
- (i) Check and approve the Contractor's method of work, including site organization, program of performance, quality assurance system, safety plan, method statements of safety, and environmental monitoring plan so that the requirements set forth in the applicable laws and regulations, the specifications or other parts of the contract are to be duly respected;
- (j) Regularly monitor physical and financial progress, and take appropriate action to expedite progress if necessary, so that the time for completion set forth in the contract will be duly respected by the Contractor;
- (k) Explain and/or adjust ambiguities and/or discrepancies in the Contract Documents and issue any necessary clarifications or instructions;

- (l) Review and approve the Contractor's design for the works to be constructed, working drawings, shop drawings and drawings for temporary works;
- (m) Liaise with the appropriate authorities to ensure that all the affected utility services are promptly relocated;
- (n) Carry out field inspections on the Contractor's setting out of the works in relation to original points, lines and levels of reference specified in the contract;
- (o) Organize, as necessary, management meetings with the Contractor to review the arrangements for future work. Prepare and deliver minutes of such meetings to the Employer and the Contractor;
- (p) Supervise the works so that all the contractual requirements are met by the Contractor, including those in relation to i) quality of the works, ii) safety and iii) protection of the environment. Confirm that an accident prevention officer proposed by Contractor is duly assigned at the project site. Require the Contractor to take appropriate remedies if any questions are recognized regarding the safety measures;
- (q) Supervise field tests, sampling and laboratory test to be carried out by the Contractor;
- (r) Inspect the construction method, equipment to be used, workmanship at the site, and attend shop inspection and manufacturing tests in accordance with the Employer's Requirements;
- (s) Verify Statements submitted by the Contractor and issue payment certificates such as interim payment certificates and final payment certificate as specified in the contract;
- (t) Coordinate the works among different contractors employed for the Project;
- (u) Modify the Employer's Requirements as may be necessary in accordance with the actual site conditions, and issue variation orders (including necessary actions in relation to the works performed by other contractors working for other projects, if any);
- (v) Carry out timely reporting to the Employer for any inconsistency in executing the works and suggesting appropriate corrective measures to be applied;
- (w) Inspect, verify and fairly determine claims issued by the parties to the contract (i.e. the Employer and the Contractor) in accordance with the;
- (x) Supervise the Test on Completion carried out by the Contractor and assist the Employer in carrying out the Test after Completion, if applicable;
- (y) Perform the inspection of the works and to issue certificates such as the Taking-Over Certificate, Performance Certificate as specified in the contract;
- (z) Provide periodic and/or continuous inspection services during defects notification

period and if any defects are noted, instruct the Contractor to rectify;

- (aa) Check and certify as-built drawings prepared by the Contractor;
- (bb) Check and certify the operation and maintenance manual prepared by the Contractor.

# (2) Preparation of Necessary Agreements and Assistance to make necessary Agreements

The Consultant shall review and update the draft of necessary agreements as shown in Table 3-1 and assist the Employer to make the necessary agreements.

Table 3-1 Necessary Agreements

	Table 3-1 Necessary Agreements			
Name of Agreement			Concerned Party	Contents
1.	Coal Supply	>	GHCL/LPGCL	Import of coal from country of
	Agreement	>	Coal Supplier	origin to PIBT
2.	Coal Loading	>	GHCL/LPGCL	Unload imported coal at PIBT
	Agreement	>	PIBT	
3.	Coal	~	GHCL/LPGCL	Transportation (about 4.5 km)
	Transportation	>	Port Qasim Authority	from PIBT to Loading Station in
	Agreement (PIBT		(PQA)	Qasim Port
	to Railway)			
4.	Inland Coal	>	GHCL/LPGCL	> Consignment to PRFC/PR
	Transportation	>	Pakistan Railway Flight	for
	Agreement		Company(PRFC)/Pakistan	- Construction of
	(ICTA)		Railways(PR)	dedicated spur line
				(about 7 km) between
				Budapur and the plant
				- Rehabilitation of
				existing line (about 40
				km) from Kotri to
				Budapur.
				- Procurement of
				Locomotives/Wagons
				- Coal Transportation
				from Loading Station in
				Qasim Port to the plant

5. Power Purchase	>	GHCL/LPGCL	Sale/Purchase of Electricity
Agreement	>	NTDC	generated by GHCL/LPGCL

# (3) Facilitation of implementation of Environmental Management Plan (EMP), Environmental Monitoring Plan (EMoP) and Land Acquisition and Resettlement Action Plan (LARAP)

The Consultant shall:

- (a) Assist the Employer and EPC contractor to implement the measures identified in the EMP
- (b) Monitor the effectiveness of EMP and negative impacts on environment caused by the construction works and provide technical advice, including a feasible solution, so that the Employer can improve situation when necessary;
- (c) Assist the Employer in monitoring the compliance with conditions stated in the contract agreement of the EPC and the requirements under EMP and JICA Environmental Guidelines;
- (d) Assist the Employer in preparation of the answer to the request from JICA's advisory committee for environmental and social considerations if necessary
- (e) Assist the Employer in the capacity building of the Employer staff on environmental management through on-the-job training on environmental assessment techniques, mitigation measure planning, supervision and monitoring, and reporting.
- (f) Confirmation of results of monitoring to be done in accordance with EMP, EMoP and LARAP for the railway and transmission line projects respectively dedicated to the project, and report to the Employer and JICA;
- (g) Monitor the periodical report of ambient air quality and noise prepared by GHCL/LPGCL and confirm that those values are within regulated value, and report the Employer and JICA.

#### (4) Technology transfer

The Consultant shall carry out the technology transfer as an important aspect in design and supervision works. The Consultant shall provide the opportunity to the Employer officers and staffs to be involved in the working team of the Consultant during the contract administration and supervision works for their capacity building wherever possible. If requested by the Employer, the Consultant shall brief and demonstrate the construction supervision and contract management process and procedures. The Consultant shall assist the Employer and its staff to build their capacity as a part of on

the job training under the Project.

(a) Assist the Employer's O&M staff to acquire required knowledge and skills to conduct O&M works defined in the above mentioned rules and processes with manuals developed by consultants for basic design and tender assistance.

## Chapter -4 Expected Time Schedule

The total duration of consulting services will be 73.5 months. The implementation schedule expected is as shown in Table 4-1.

Table 4-1 Implementation Schedule Expected

Key Activities	Date	Duration in Months	
Commencement of Consulting	15 January 2010	_	
Services (Construction Supervision)	15 January 2019		
Preparation period by the EPC	15 February 2019 to 14	1	
contractor	March 2019	1	
Commencement of EPC works	15 March 2019		
Commissioning	15 June 2022	48	
Commercial operation date	15 March 2023		
Defect Liability Period	15 March 2024	12	
Total months	62		

#### Chapter-5 Staffing (Expertise required)

● ● of Professional (A), international, Consultants and ● ● of Professional (B), national, consultants will be engaged, for a total of ● ● man-months for Professional (A) and ● ● man-months for Professional (B). Total consulting input is ● ● man-months.

#### (1) Qualification of key Team Members

Qualification of key Team Members The qualification of team member of professional (A) and key team member of professional (B) are is shown in Table 5-1 and 5-2 respectively.

Table 5-1: Qualification of Team Members of professional (A)

	_	O 1.6
	Designation	Qualification
1	Project Manager (Plant)	<ul> <li>Education:         <ul> <li>Graduate in Electrical or Mechanical Engineering</li> <li>Experience:                 <ul> <li>Experience in Power plant or related field: 15 years or more</li> <li>Experience of construction supervision for two thermal plant projects, of which one is in ICB contract with amount is more than USD 100 million</li> <li>at least one experience of leading a consultants' team as the Project Manager or the Deputy Project Manager</li> </ul> </li> <li>Foject Manager</li> </ul> </li> </ul>
2	Mechanical Engineer (Boiler)	<ul> <li>Education:         <ul> <li>Graduate in Mechanical Engineering</li> <li>Experience:                <ul> <li>Experience in design of boiler or boiler auxiliary equipment - 7 years</li> <li>Experience in construction supervision of boiler or boiler auxiliary and auxiliary equipment - 3 years</li> </ul> </li> </ul> </li> </ul>
3	Mechanical Engineer (Steam Turbine)	<ul> <li>Education:         <ul> <li>Graduate in Mechanical Engineering</li> <li>Experience:</li></ul></li></ul>
4	Pollution Abatement Engineer	Education:     Graduate in Chemical, Mechanical or Electrical     Engineering     Experience:

		<ul> <li>Experience in design of pollution abatement facilities for coal thermal power plant - 7 years</li> <li>Experience construction supervision of pollution abatement facilities for coal thermal power plant - 3 years</li> </ul>
5	Instrumentation and Control Engineer	<ul> <li>Education:         <ul> <li>Graduate in Electrical Engineering</li> </ul> </li> <li>Experience:         <ul> <li>Experience in design of instrumentation and control for power plant - 10 years</li> </ul> </li> <li>Experience in construction supervision of instrumentation and control for power plant-5 years</li> </ul>
6	Civil Engineer	Education:  Graduate in Civil Engineering  Experience:  Experience in civil design in power plant - 10 years  Experience in construction supervision of civil structure in power plant - 5 years
7	Contract Expert	<ul> <li>Education: <ul> <li>N/A</li> </ul> </li> <li>Experience: <ul> <li>Experience in contract expert for the plant projects – 7 years</li> </ul> </li> <li>Experience in contract expert for the project applying Standard Bidding Documents of defined by JICA - 3 years</li> </ul>
8	Environmental Specialists	Education: Graduate in Environmental Management Experience: Experience in environmental management of power plant projects - 5 years

Table 5-2: Qualification of key Team Members of professional (B)  $\,$ 

	Designation	Qualification
1	Deputy Project Manager (Plant)	Education:  • Graduate in Electrical or Mechanical Engineering  Experience:  • Experience in Power plant or related field: 15  years
2	Environmental Specialists	<ul> <li>Education:</li> <li>Graduate in Environmental Management</li> <li>Experience:</li> <li>Experience in environmental management of</li> </ul>

	power plant projects - 3 years

Consultant may propose other experts and supporting staffs required to accomplish the tasks outlined in the ToR. It is the Consultant's responsibility to select the optimum team and to propose the professionals which he believes best meets the needs of the Employer.

(2) Scope of works for the respective personnel

Detailed information on the major tasks and duties each member of the construction supervision team shall perform is provided as follows:

#### A-1 Project Manager

## Construction Supervision and Certification

- 1) Act as the Engineer to execute construction supervision and contract administration services in accordance with the power and authority to be delegated by the Employer.
- 2) Provide assistance to the Employer concerning variations and claims which are to be ordered/issued at the initiative of the Employer. Advise the Employer on resolution of any dispute with the Contractor.
- 3) Issue instructions, approvals and notices as appropriate.
- 4) Monitor the construction progress of railway project and transmission project dedicated to the project respectively, and report to the Employer and JICA.
- 5) Monitor the construction progress connecting project between PIBT and railway, and report to the Employer and JICA.
- 6) Provide recommendation to the Employer for acceptance of the Contractor's Performance security, advance payment security and required insurances.
- 7) Provide commencement order to the Contractor.
- 8) Lead to assess adequacy of all inputs such as materials, labor and equipment provided by the Contractor.
- 9) Lead to check and approve the Contractor's method of work, including site organization, program of performance, quality assurance system, safety plan, method statements of safety, and environmental monitoring plan so that the requirements set forth in the applicable laws and regulations, the specifications or other parts of the contract are to be duly respected.
- 10) Regularly monitor physical and financial progress, and take appropriate action to expedite progress if necessary, so that the time for completion set forth in the contract will be duly respected by the Contractor.
- 11) Explain and/or adjust ambiguities and/or discrepancies in the Contract Documents and issue any necessary clarifications or instructions.
- 12) Lead to review and approve the Contractor's design for the works to be constructed, working drawings, shop drawings and drawings for temporary works.
- 13) Liaise with the appropriate authorities to ensure that all the affected utility services are promptly relocated.
- 14) Lead to carry out field inspections on the Contractor's setting out of the works in relation to original points, lines and levels of reference specified in the contract.
- 15) Organize, as necessary, management meetings with the Contractor to review the arrangements for future work. Prepare and deliver minutes of such meetings to the Employer and the Contractor.
- 16) Lead to supervise the works so that all the contractual requirements are met by the Contractor, including those in relation to i) quality of the works, ii) safety and iii) protection of the environment. Confirm that an accident prevention officer proposed by Contractor is duly assigned at the project site. Require the Contractor to take appropriate remedies if any questions are recognized regarding the safety measures.
- 17) Lead to inspect the construction method, equipment to be used, workmanship at the site, and attend shop inspection and manufacturing tests in accordance with the Employer's Requirements.
- 18) Verify Statements submitted by the Contractor and issue payment certificates such as interim payment certificates and final payment certificate as specified in the contract.
- 19) Coordinate the works among different contractors employed for the Project.
- 20) Modify the Employer's Requirements as may be necessary in accordance with the actual site conditions, and issue variation orders (including necessary actions in relation to the works performed by other contractors working for other projects, if any).
- 21) Lead to carry out timely reporting to the Employer for any inconsistency in executing the works and suggesting appropriate corrective measures to be applied.
- 22) Lead to inspect, verify and fairly determine claims issued by the parties to the contract (i.e. the Employer and the Contractor).
- 23) Lead to supervise the Test on Completion carried out by the Contractor and assist the Employer in carrying out the Test after Completion, if applicable.
- 24) Perform the inspection of the works and to issue certificates such as the Taking-Over Certificate, Performance Certificate as specified in the contract.

- 25) Provide periodic and/or continuous inspection services during defects notification period and if any defects are noted, instruct the Contractor to rectify.
- 26) Lead to check and certify as-built drawings prepared by the Contractor.

#### Preparation of Necessary Agreements and Assistance to make necessary Agreements

27) Lead to prepare necessary agreements and assistance to make necessary agreements.

#### **Technology Transfer**

28) Lead to carry out the technology transfer

### A-2, B-2 Mechanical Engineer (Boiler)

- A-3, B-3 Mechanical Engineer (Steam Turbine),
- A-4, B-4 Mechanical Engineer (Coal Handling),
- A-5, B-5 Mechanical Engineer (Balance of Plant),
- A-6, B-6 Pollution Abatement Engineer,
- A-7, B-7 Electrical Engineer(Power Plant, Balance of Plant),
- A-8, B-8 Electrical Engineer(Switching Station),
- A-9, B-9 Instrumentation and Control Engineer

### A-10, B-10 Water Supply and Waste Water Treatment Engineer

Tasks of aforesaid nine engineers are each engineering part,

### Construction Supervision and Certification

- 1) Assess adequacy of all inputs such as materials, labor and equipment provided by the Contractor.
- 2) Check and approve the Contractor's method of work.
- 3) Review and approve the Contractor's design for the works to be constructed, working drawings, shop drawings and drawings for temporary works.
- 4) Carry out field inspections on the Contractor's setting out of the works in relation to original points, lines and levels of reference specified in the contract.
- 5) Supervise the works so that all the contractual requirements are met by the Contractor, including those in relation to i) quality of the works, ii) safety and iii) protection of the environment.
- 6) Inspect the construction method, equipment to be used, workmanship at the site, and attend shop inspection and manufacturing tests in accordance with the Employer's Requirements.
- 7) Inspect, verify and fairly determine claims issued by the parties to the contract (i.e. the Employer and the Contractor).
- 8) Supervise the Test on Completion carried out by the Contractor and assist the Employer in carrying out the Test after Completion, if applicable.
- 9) Perform the inspection of the works.
- 10) Provide periodic inspection services during defects notification period and if any defects are noted, instruct the Contractor to rectify.
- 11) Check and certify as-built drawings prepared by the Contractor
- 12) Check and certify the operation and maintenance manual prepared by the Contractor.

## Technology Transfer

13) Carry out the technology transfer

### A-11, B-11 Civil Engineer

#### A-12, A-12 Architectural Engineer

### Construction Supervision and Certification

- 1) Assess adequacy of all inputs such as materials, labor and equipment provided by the Contractor.
- 2) Check and approve the Contractor's method of work.
- 3) Review and approve the Contractor's design for the works to be constructed, working drawings, shop drawings and drawings for temporary works.
- 4) Carry out field inspections on the Contractor's setting out of the works in relation to original points, lines and levels of reference specified in the contract.
- 5) Supervise the works so that all the contractual requirements are met by the Contractor, including those in relation to i) quality of the works, ii) safety and iii) protection of the environment.
- Supervise field tests, sailing and laboratory test to be carried out by the Contractor.
- 7) Inspect the construction method, equipment to be used, workmanship at the site, and attend shop inspection and manufacturing tests in accordance with the Employer's Requirements.
- 8) Coordinate the works among different contractors employed for the Project.
- 9) Inspect, verify and fairly determine claims issued by the parties to the contract (i.e. the Employer and the Contractor).
- 10) Supervise the Test on Completion carried out by the Contractor and assist the Employer in carrying out the Test after Completion, if applicable.
- 11) Perform the inspection of the works.
- 12) Provide periodic inspection services during defects notification period and if any defects are noted, instruct the Contractor to rectify.
- 13) Check and certify as-built drawings prepared by the Contractor
- 14) Check and certify the operation and maintenance manual prepared by the Contractor.

### **Technology Transfer**

15) Carry out the technology transfer

### A-13 Commissioning Engineer

### Construction Supervision and Certification

- 1) Lead and coordinate Test on Completion carried out by the Contractor and assist the Employer in carrying out the Test after Completion.
- 2) Provide periodic inspection services during defects notification period and if any defects are noted, instruct the Contractor to rectify.

# **Technology Transfer**

3) Carry out the technology transfer

### A-14 O&M Engineer

### Construction Supervision and Certification

- 1) Monitor the Test on Completion carried out by the Contractor and assist the Employer in carrying out the Test after Completion, if applicable.
- 2) Lead to check and certify the operation and maintenance manual prepared by the Contractor.

#### **Technology Transfer**

1) Carry out the technology transfer

# A-15, B-13 Safety Control Specialist

## Construction Supervision and Certification

- 1) Lead to supervise the works so that all the contractual requirements are met by the Contractor, regarding safety and protection of the environment.
- 2) Lead to confirm that an accident prevention officer proposed by Contractor is duly assigned at the project site.
- 3) Require the Contractor to take appropriate remedies if any questions are recognized regarding the safety measures.

### **Technology Transfer**

4) Carry out the safety control knowledge transfer

### A-17, B-14 Contract Expert

#### Construction Supervision and Certification

- 1) Supervise the works so that all the contractual requirements are met by the Contractor, including those in relation to i) quality of the works, ii) safety and iii) protection of the environment.
- 2) Modify the Employer's Requirements as may be necessary in accordance with the actual site conditions, and issue variation orders (including necessary actions in relation to the works performed by other contractors working for other projects, if any).
- 3) Inspect, verify and fairly determine claims issued by the parties to the contract (i.e. the Employer and the Contractor).
- 4) Provide periodic inspection services during defects notification period and if any defects are noted, instruct the Contractor to rectify.

#### A-18, B-15 Environmental Specialist

- 1) Assist the Employer and EPC contractor to implement the measures identified in the EMP.
- 2) Monitor the effectiveness of EMP and negative impacts on environment caused by the construction works and provide technical advice, including a feasible solution, so that the Employer can improve situation when necessary.
- 3) Assist the Employer in monitoring the compliance with conditions stated in the contract agreement of the EPC and the requirements under EMP and JICA Environmental Guidelines.
- 4) Assist the Employer in preparation of the answer to the request from JICA's advisory committee for environmental and social considerations if necessary.
- 5) Assist the Employer in the capacity building of the Employer staff on environmental management through on-the-job training on environmental assessment techniques, mitigation measure planning, supervision and monitoring, and reporting.
- 6) Confirmation of contents of EMP and EMoP for the transmission line and railway projects respectively dedicated to the project, and report to the Employer and JICA.
- 7) Confirmation of results of monitoring to be done in accordance with EMP and EMoP for the transmission line and railway projects respectively dedicated to the project, and report to the Employer and JICA.
- 8) Provide technical services with grievance redress committee for keeping and updating records when necessary.
- 9) Monitor the periodical report of ambient air quality and noise prepared by GHCL/LPGCL and confirm that those values are within regulated value, and report the Employer and JICA.

#### <u>Technology Transfer</u>

10) Carry out the technology transfer.

#### A-19, B-16 Resettlement Specialists

- 1) Assist the Employer in identifying the eligible PAPs, and in updating of the list of eligible PAPs and prepare for 'Payment Statement' for individual eligible PAPs.
- 2) Assist the employer in conducting social assessment during early stage of the detailed design stage and review the framework existing LARAP and revise/update the contents if necessary.
- 3) Monitor land acquisition and compensation activities being undertaken by the Employer and/or competent authorities, and report the results in monthly progress reports.
- 4) Assist in procurement of external monitoring agency (EMA).
- 5) Assist the Employer in facilitating stakeholder's participation (including focus group discussions for vulnerable PAPs) and providing feedback their comments on LARAP.
- 6) Assist the Employer in establishment of grievance redress mechanism including formation of Grievance Redress Committee.
- 7) Assist the Employer to ensure that the PAPs are fully aware of the grievance redress procedure and the process of bringing their complaints, investigate the veracity of the complaints, and recommends actions/measures to settle them amicably, fairly and transparently before they go to the redress committee or the courts of law.
- 8) Confirmation of contents of LARAP for the railway and transmission line projects respectively dedicated to the project, and report to the Employer and JICA.
- 9) Confirmation of results of monitoring to be done in accordance with LARAP for the railway project dedicated to the project, and report to the Employer and JICA.
- 10) Provide technical services with grievance redress committee for keeping and updating records when necessary.
- 11) Assist the Employer in capacity building of the Employer officers and staffs on land acquisition and resettlement activities through on the job training.

### A-20 Coal Procurement and Transportation Specialists

1) Prepare agreements of coal supply, coal loading, coal transportation (PIBT to Railway) and inland coal transportation.

### A-21 Power Purchase Agreement Specialists

1) Prepare agreement of power purchase.

### **B-1 Deputy Project Manager**

The task of B-1 Deputy Project Manager is to assist A-1 Project Manager whose task is aforesaid.

# Chapter -6 Reporting

Within the scope of consulting services, the Consultant shall prepare and submit reports and documents to the Employer as shown in Table 6-1. The Consultant shall provide electronic copy of each of these reports.

Table 6-1 Reporting

Category	Type of Report	Timing	No. of Copies
	Quality Control Report	Every month	10
	Safety Management Report	Every month	10
Construction Supervision	Commissioning Report	Just before the commercial operation date	10
	Completion Report (and Asbuilt Drawings, if any)	At the end of the Project	15
Technology Transfer	Training Plan	At appropriate timing in accordance with the Inception Report	10
	Training Execution and Evaluation Report	Within one month after training	10
	Environmental Monitoring Report	Every quarter	10
Environment and Social Safeguard	Land Acquisition and Resettlement Monitoring Report	Every month	10
	Environmental and Social Safeguard Evaluation Report	At the end of the Project	10
Other Report	Technical Report	As required or upon request	As required

# Chapter-7 Obligations of the Employer

A certain range of arrangements and services will be provided by the Employer to the Consultant for smooth implementation of the Consulting Services. In this context, the

## Employer will:

## (1) Report and data

Make available to the Consultant existing reports and data related to the Project as listed below

- Report of Preparatory Survey on Lakhra Coal Fired Thermal Power Plant Construction Project, including Lakhra Railway Project, prepared by JICA
- EIA reports for Plant, Transmission line and Railway
- LARAP report for Plant and Railway
- Operation data of existing Lakhra power station (50MW x 3 units)
- Basic Design Report, Cost Estimate Report and Bidding Document

# (2) Office space

Provide an office space in the existing Lakhra Power Station with necessary equipment, furniture and utility. However, the Consultant's requirement for office space, including necessary equipment, furniture and utilities, should be clearly stated in the proposal with its rental cost for the case where the Employer would be unable to provide such facilities;

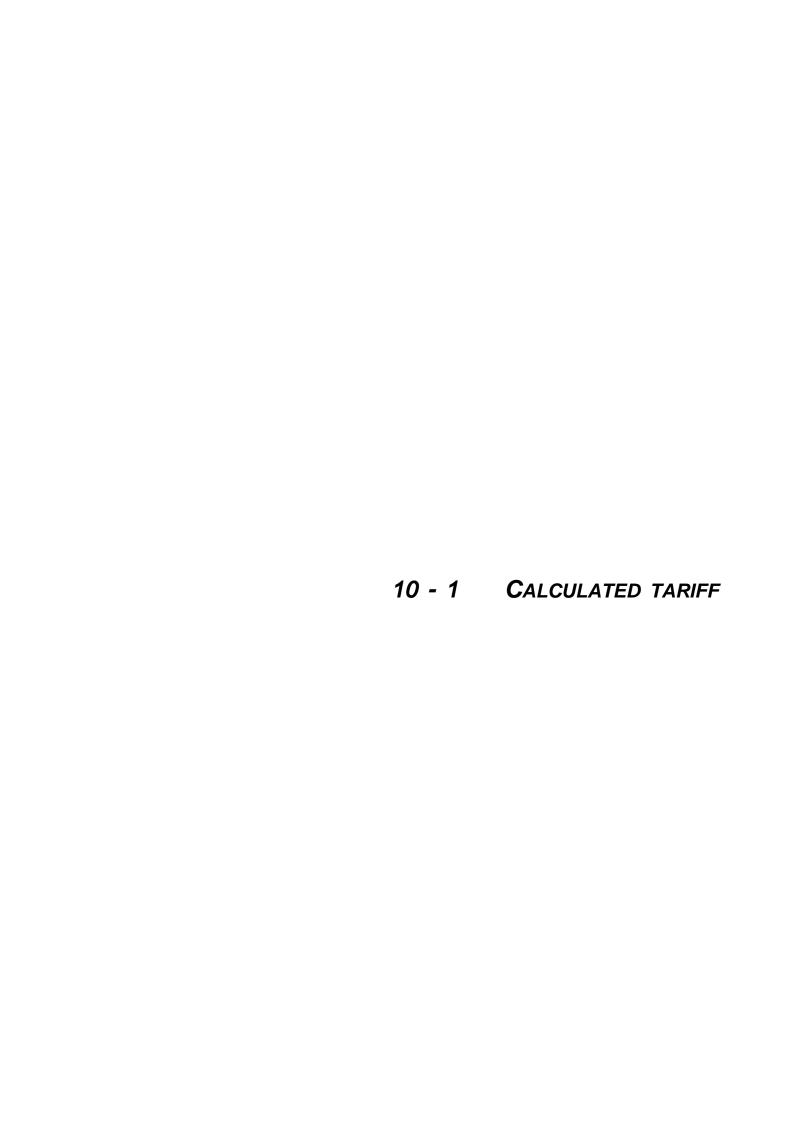
## (3) Cooperation and counterpart staff

Appoint counterpart officials, agent and representative as may be necessary for effective implementation of the Consulting Services;

## (4) Assistance and exemption

Use its best efforts to ensure that the assistance and exemption, as described in the Standard Request for Proposal issued by JICA, will be provided to the Consultant, in relation to

- work permit and such other documents;
- entry and exit visas, residence permits, exchange permits and such other documents;
- clearance through customs;
- instructions and information to officials, agent and representatives of the Borrower's Government;
- exemption from any requirement for registration to practice their profession;
- privilege pursuant to the applicable law in the Borrower's Country.



			Ener	gy charge (	Rs./kWh)			Capacity charge (Rs./kWh)											
F	uel	Ash	Limestone	Variable O&M (foreign)	Variable O&M (Local)	O&M (Railway)	Energy Charge	Fixed O&M (foreign)	Fixed O&M (local)	Working capital	Insurance		Plant (Principal)	Plant (Interest)	Railway (Principal)	Railway (Interest)	Capacity Charge	Tariff (Rs./kWh)	
1	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0000	0.2131	0.0951	0.7993	1.1611	1.6704	0.1888	0.8180	4.9893	10.2496	
2	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.6148	0.1888	0.7908	4.9609	10.2212	
3	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.5591	0.1888	0.7635	4.8780	10.1383	
4	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.5034	0.1888	0.7362	4.7950	10.0553	
5	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.4477	0.1888	0.7090	4.7121	9.9724	
6	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.3920	0.1888	0.6817	4.6291	9.8894	
7	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.3364	0.1888	0.6544	4.5462	9.8065	
8	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.2807	0.1888	0.6272	4.4632	9.7235	
9	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.2250	0.1888	0.5999	4.3803	9.6406	
10	4.3220	0.2200	0.0900	0.3625	0.0000	0.2658	5.2603	0.0435	0.0545	0.2131	0.0951	0.7993	1.1611	1.1693	0.1888	0.5726	4.2973	9.5576	
11	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	1.1136	0.1888	0.5454	4.2145	9.4759	
12	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	1.0579	0.1888	0.5181	4.1315	9.3929	
13	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	1.0023	0.1888	0.4908	4.0486	9.3100	
14	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.9466	0.1888	0.4636	3.9656	9.2270	
15	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.8909	0.1888	0.4363	3.8827	9.1441	
16	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.8352	0.1888	0.4090	3.7997	9.0611	
17	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.7795	0.1888	0.3817	3.7168	8.9782	
18	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.7239	0.1888	0.3545	3.6338	8.8952	
19	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.6682	0.1888	0.3272	3.5509	8.8123	
20	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.6125	0.1888	0.2999	3.4679	8.7293	
21	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.5568	0.1888	0.2727	3.3850	8.6464	
22	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.5011	0.1888	0.2454	3.3020	8.5634	
23	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.4455	0.1888	0.2181	3.2191	8.4805	
24	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.3898	0.1888	0.1909	3.1361	8.3975	
25	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.3341	0.1888	0.1636	3.0532	8.3146	
26	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.2784	0.1888	0.1363	2.9702	8.2316	
27	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.2227	0.1888	0.1091	2.8873	8.1487	
28	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.1670	0.1888	0.0818	2.8043	8.0657	
29	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.1114	0.1888	0.0545	2.7214	7.9828	
30	4.3220	0.2200	0.0900	0.3262	0.0374	0.2658	5.2614	0.0316	0.0665	0.2131	0.0951	0.7993	1.1611	0.0557	0.1888	0.0273	2.6384	7.8998	
lized	4.3220	0.2200	0.0900	0.3499	0.0130	0.2658	<u>5.2607</u>	0.0394	0.0534	0.2131	0.0951	0.7993	<u>1.1611</u>	1.2152	0.1888	0.5951	4.3604	9.6211	

10 - 2 Financial cost

Lakhra: Financial Cost (Unit: Mil PRs)

			Year I Year 2			Year 3			Year 4			Year 5			year 6			Year /			Year 8										
		reign co			Local co:		Total cost	F/C	L/C	Sub total	F/C	L/C	Sub tota	I F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total
	Project cost	%	Financial cost	Project cost	%	Financial cost	Total Cost	110		oub total	170		oub tota			oub total	170	20	oub total	.,,	20	oub total	170		oub total	.,,		oub total	.,,		oub total
I. Eligible portion																															
Construction/procurement																															
1	107,359	100%	107,359	9,878		9,878																									
Sub-Total	107,359	100%	107,359	9,878	100%	9,878	117,237	0	0	0	0		0	0 10,736	1,190	11,926	0	2,432	2,432	25,707	2,432	28,138	54,877	2,432	2 57,308	10,672	899	11,571	5,368	494	5,862
2. Civil works	0	100%	0	0	100%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<ol><li>Erection, Repair, Commissionning Test</li></ol>	0	100%	0	0	100%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4-1. Cost Escalation (Equipment)	8,261	0%	0	2,598	0%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4-2. Cost Escalation (Consulting)	187	0%	0	72	0%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5-1. Physical contingency (Equipment)	5,862	100%	5,862	624	100%	624	6,486	0	0	0	0		0	0 586	75	661	0	154	154	1,404	154	1,557	2,997	154	3,150	583	57	640	293	31	324
5-2. Physical contingency (Consulting)	156	100%	156	18	100%	18	173	0	0	0	34		4	7 9	1	10	17	2	19	18	2	20	36	4	1 40	21	2	24	21	2	23
6-1. IDC (Equipment)	4,613	0%	0	0	0%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6-2. IDC (Consulting)	1	0%	0	0	0%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7. Front end fee	276	0%	0	0	0%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7. Consulting service	2,926	100%	2,926	284	100%	284	3,210	0	0	0	631	6	3 6	3 167	15	182	324	31	355	337	34	371	677	69	746	400	36	437	390	36	426
Sub-total I	129,641		116,303	13,475		10,804	127,107	0	0	0	664	6	6 7	1 11,498	1,282	12,780	341	2,619	2,959	27,465	2,621	30,087	58,587	2,658	61,245	11,676	994	12,671	6,071	564	6,635
II. Non Eligible portion																															
1-1. Land acquisition (Plant)	0	100%	0	100	100%	100	100	0	0	0	0		0	0 0	12	12	0	25	25	0	25	25	0	25	5 25	0	9	9	0	5	5
1-2. Land acquisition (Railway)	0	100%	0	963	100%	963	963	0	0	0	0		0	0 0	0	0	0	67	67	0	221	221	0	293	3 293	0	315	315	0	67	67
2. Railway infrastructure	6,288	100%	6,288	13,911	100%	13,911	20,199	0	0	0	10		0	0 104	0	104	107	969	1,076	1,527	3,198	4,726	1,977	4,237	6,214	2,125	4,544	6,669	438	962	1,400
3. Transmission	379	100%	379	56	100%	56	435	0	0	0	0		0	0 38	7	45	0	14	14	91	14	105	194	14	208	38	5	43	19	3	22
4. Administration cost	0	100%	0	1,705	100%	1,705	1,705	0	0	0	0		0	0 0	205	205	0	420	420	0	420	420	0	420	420	0	155	155	0	85	85
5. Cost escalation	843	0%	0	6,197	0%	0	0	0	0	0	0		0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6-1. Physical contingency (Plant)	20	100%	20	9	100%	9	29	0	0	0	0		0	0 2	1	3	0	2	2	5	2	7	10	2	2 12	2	1	3	1	0	1
6-2. Physical contingency (Railway)	398	100%	398	1,053	100%	1,053	1,451	0	0	0	1		0	1 7	0	7	7	73	80	97	242	339	125	321	446	135	344	478	28	73	101
7. VAT	0	100%	0	5,379	100%	5,379	5,379	0	0	0	0		0	0 0	648	648	0	1,324	1,324	0	1,324	1,324	0	1,324	1,324	0	490	490	0	269	269
8. Import tax	0	100%	0	6,548	100%	6,548	6,548	0	0	0	0		0	0 0	789	789	0	1,612	1,612	0	1,612	1,612	0	1,612	1,612	0	596	596	0	327	327
9. Tax (Railway)	1,839	100%	1,839	3,758	100%	3,758	5,597	0	0	0	3		0	3 31	0	31	31	262	293	447	864	1,311	578	1,145	1,723	622	1,228	1,849	128	260	388
10. Consulting service (Railway)	854	100%	854	0	100%	0	854	0	0	0	1		0	1 14	0	14	14	0	14	207	0	207	268	0	268	289	0	289	59	0	59
Sub-total II	10,622		9,779	39,678		33,481	43,260	0	0	0	15		0	5 196	1,663	1,858	159	4,767	4,926	2,374	7,922	10,296	3,153	9,392	12,544	3,210	7,686	10,896	673	2,052	2,724
Grand Total (Sub-total I+II)	140,263		126,081	53,153		44,285	170,367	0	0	0	680	6	6 7-	6 11,694	2,944	14,638	500	7,386	7,886	29,839	10,543	40,382	61,739	12,050	73,789	14,886	8,680	23,566	6,744	2,615	9,359

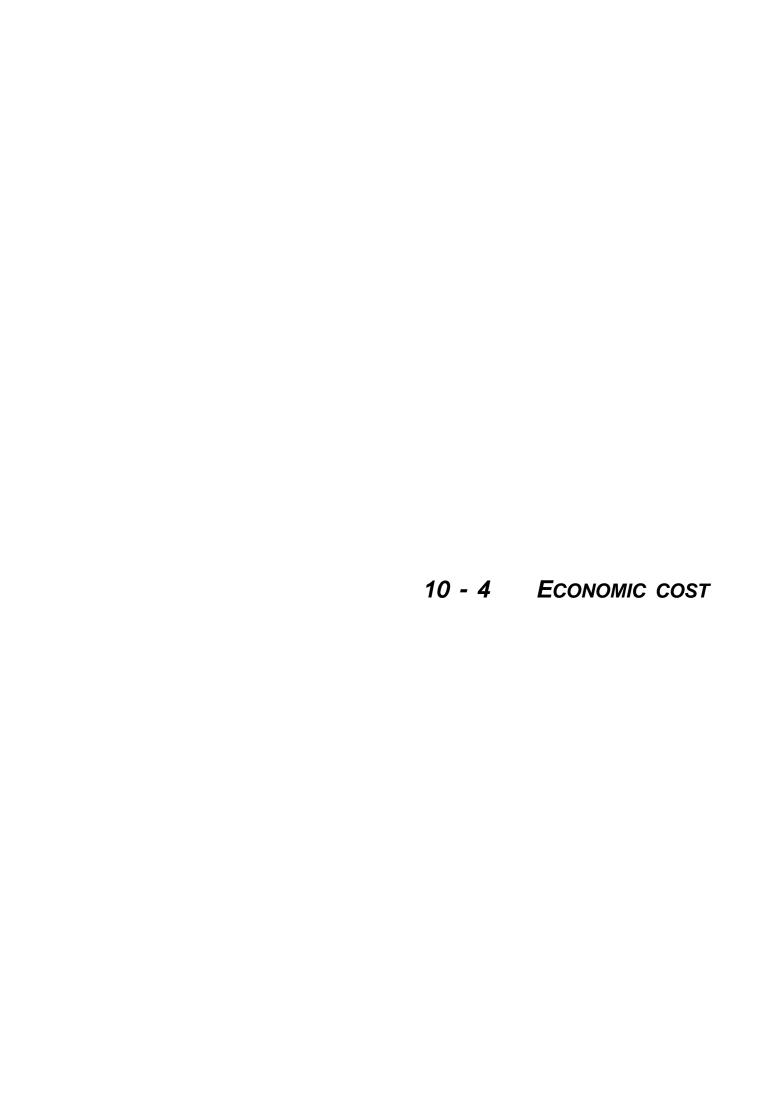
10 - 3 FINANCIAL INTERNAL RATE OF RETURN (FIRR)

AND FINANCIAL NET PRESENT VALUE (FNPV)

FIRR= <u>8.38%</u> FNPV= <u>40,163</u>

(Unit: Mil. PRs)

				Co	st			G	eneration/Revenue		
	FY	Capital cost	Fixed O&M cost	Working capital	Insurance	Railway O&M	Total cost	Incremental generation (GWh)	revenue before	Incremental revenue after tax	Net cash flow (before tax)
1	2015	0	0	0	0	0	0	0	0	0	0
2	2016	746	0	0	0	0	746	0	0	0	(746)
3	2017	14,638	0	0	0	0	14,638	0	0	0	(14,638)
4	2018	7,886	0	0	0	0	7,886	0	0	0	(7,886)
5	2019	40,382	0	0	0	0	40,382	0	0	0	(40,382)
6	2020	73,789	0	0	0	0	73,789	0	0	0	(73,789)
7	2021	23,566	0	0	0	0	23,566	0	0	0	(23,566)
8	2022	9,359	185	907	404	578	17,593	4,255	23,077	16,918	11,643
9	2023	0	417	907	404	578	7,153	4,255	22,946	18,099	20,639
10	2024	0	417	907	404	578	5,105	4,255	22,562	19,763	20,255
11	2025	0	417	907	404	578	5,228	4,255	22,178	19,257	19,872
12	2026	0	417	907	404	578	5,357	4,255	21,795	18,745	19,488
13	2027	0	417	907	404	578	5,491	4,255	21,411	18,227	19,104
14	2028	0	417	907	404	578	5,631	4,255	21,027	17,703	18,721
15	2029	0	417	907	404	578	5,778	4,255	20,644	17,172	18,337
16	2030	0	417	907	404	578	5,931	4,255	20,260	16,635	17,953
17	2031	0	417	907	404	578	6,092	4,255	19,876	16,091	17,570
18	2032	0	418	907	404	578	6,320	4,255	19,493	15,480	17,186
19	2033	0	418	907	404	578	6,499	4,255	19,109	14,918	16,802
20	2034	0	418	907	404	578	6,685	4,255	18,726	14,348	16,419
21	2035	0	418	907	404	578	6,879	4,255	18,342	13,770	16,035
22	2036	0	418	907	404	578	7,083	4,255	17,958	13,183	15,651
23	2037	0	418	907	404	578	7,296	4,255	17,575	12,586	15,268
24	2038	0	418	907	404	578	7,518	4,255	17,191	11,980	14,884
25	2039	0	418	907	404	578	7,751	4,255	16,807	11,364	14,500
26	2040	0	418	907	404	578	7,994	4,255	16,424	10,737	14,117
27	2041	0	418	907	404	578	8,248	4,255	16,040	10,099	13,733
28	2042	0	418	907	404	578	8,514	4,255	15,656	9,450	13,349
29	2043	0	418	907	404	578	8,792	4,255	15,273	8,788	12,966
30	2044	0	418	907	404	578	9,082	4,255	14,889	8,114	12,582
31	2045	0	418	907	404	578	9,386	4,255	14,506	7,427	12,198
32	2046	0	418	907	404	578	9,703	4,255	14,122	6,726	11,815
33	2047	0	418	907	404	578	10,035	4,255	13,738	6,010	11,431
34	2048	0	418	907	404	578	10,382	4,255	13,355	5,279	11,047
35	2049	0	418	907	404	578	10,745	4,255	12,971	4,533	10,664
36	2050	0	418	907	404	578	11,125	4,255	12,587	3,770	10,280
37	2051	0	418	907	404	578	11,521	4,255	12,204	2,989	9,896



Lakchra: Economic Cost (Unit: Mil PRs)

					Year 1			Year 2			Year 3				Year 4			Year 5			Year 6			Year 7			Year 8				
Foreign cost Local cost Total cos				Tatal anat	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total	F/C	L/C	Sub total			
	Project cost	% E	conomic cost	Project cost	% E	conomic cost	i otai cost	r/C	LIC .	Sub total	170	L/C	Sub total	F/C	ыс	Sub total	F/C	ьс	Sub total	170	Lic	Sub total	r/C	ыс	Sub total	1/0	ыс	Sub total	r/C	ыс	Sub total
I. Eligible portion																															
1. Construction/procurement																													1		
1	107,359	100%	107,359	9,878	83%	8,189																							1		
Sub-Total	107,359	100%	107,359	9,878	83%	8,189	115,548	0	0	0	0	0	0	10,736	987	11,723	0	2,016	2,016	25,707	2,016	27,722	54,877	2,016	56,892	10,672	745	11,417	5,368	409	5,777
2. Civil works	0	100%	0	0	97%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3. Erection, Repair, Commissionning Test	0	100%	0	0	97%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4-1. Cost Escalation (Equipment)	8,261	0%	0	2,598	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4-2. Cost Escalation (Consulting)	187	0%	0	72	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5-1. Physical contingency (Equipment)	5,862	100%	5,862	624	97%	605	6,467	0	0	0	0	0	0	586	73	659	0	149	149	1,404	149	1,553	2,997	149	3,145	583	55	638	293	30	323
5-2. Physical contingency (Consulting)	156	100%	156	18	97%	17	173	0	0	0	34	4	37	9	1	10	17	2	19	18	2	20	36	4	40	21	2	24	21	2	23
6-1. IDC/commitment charge (Equipment)	4,613	0%	0	0	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6-2. IDC/commitment charge (Consulting)	1	0%	0	0	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7. Front end fee	276	0%	0	0	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8. Consulting service	2,926	100%	2,926	284	97%	276	3,202	0	0	0	631	61	691	167	15	182	324	31	354	337	33	370	677	67	744	400	35	436	390	35	425
																													in .		
Sub-total I	129,641		116,303	13,475		9,087	125,390	0	0	0	664	64	729	11,498	1,076	12,574	341	2,197	2,538	27,465	2,200	29,665	58,587	2,235	60,822	11,676	838	12,514	6,071	477	6,548
																													1		
II. Non Eligible portion																													in .		
1-1. Land acquisition (Plant)	0		0	100	97%	97	97	0	0	0	0	0	0	0	12	12	0	24	24	0	24	24	0	24	24	0	9	9	0	5	5
1-2. Land acquisition (Railway)	0	100%	0	963	97%	934	934	0	0	0	0	0	0	0	0	0	0	65	65	0	215	215	0	285	285	0	305	305	0	65	
2. Railway	6,288	100%	6,288	13,911	83%	11,532	17,820	0	0	0	10	0	10	104	0	104	107	803	910	1,527	2,651	4,179	1,977	3,513	5,489	2,125	3,767	5,892	438	798	1,235
3. Transmission	379	100%	379	56	83%	46	426	0	0	0	0	0	0	38	6	44	0	11	11	91	11	102	194	11	205	38	4	42	19	2	21
4. Administration cost	0	100%	0	1,705	97%	1,654	1,654	0	0	0	0	0	0	0	199	199	0	407	407	0	407	407	0	407	407	0	151	151	0	83	83
5. Cost escalation	843	0%	0	6,197	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6-1. Physical contingency (Plant)	20	100%	20	9	97%	8	29	0	0	0	0	0	0	2	1	3	0	2	2	5	2	7	10	2	12	2	1	3	1	0	1
6-2. Physical contingency (Railway)	398	100%	398	1,053	97%	1,021	1,419	0	0	0	1	0	1	7	0	7	7	71	78	97	235	332	125	311	436	135	334	468	28	71	98
7. VAT	0	0%	0	5,379	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8. Import tax	0	0%	0	6,548	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
9. Tax (Railway)	1,839	0%	0	3,758	0%	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<ol><li>Consulting service (Railway)</li></ol>	854	100%	854	0	97%	0	854	0	0	0	1	0	1	14	0	14	14	0	14	207	0	207	268	0	268	289	0	289	59	0	59
																													in .		
Sub-total II	10,622		7,940	39,678		15,293	23,233	0	0	0	12	0	12	165	218	383	128	1,384	1,512	1,927	3,545	5,472	2,575	4,553	7,127	2,588	4,570	7,158	545	1,023	1,568
Grand Total (Sub-total I+II)	140,263		124,242	53,153		24,380	148,623	0	0	0	677	64	741	11,663	1,293	12,956	469	3,581	4,050	29,392	5,745	35,138	61,161	6,788	67,949	14,264	5,408	19,672	6,616	1,501	8,116

10 - 5 ECONOMIC INTERNAL RATE OF RETURN (EIRR)

AND ECONOMIC NET PRESENT VALUE (ENPV)

EIRR= <u>13.2%</u> ENPV= <u>8,497</u>

(Unit: Mil. PRs)

			Co	ost				Benefit	
	FY	Capital cost	Fixed O&M cost	Working capital	Insurance	Railway O&M	Total cost	Economic benefit	Net cash flow
1	2016	0	0	0	0	0	0	0	0
2	2017	741	0	0	0	0	741	0	(741)
3	2018	12,956	0	0	0	0	12,956	0	(12,956)
4	2019	4,050	0	0	0	0	4,050	0	(4,050)
5	2020	35,138	0	0	0	0	35,138	0	(35,138)
6	2021	67,949	0	0	0	0	67,949	0	(67,949)
7	2022	19,672	0	0	0	0	19,672	0	(19,672)
8	2023	8,116	185	907	404	578	10,191	26,274	16,083
9	2024	0	417	907	404	578	2,307	26,274	23,967
10	2025	0	417	907	404	578	2,307	26,274	23,967
11	2026	0	417	907	404	578	2,307	26,274	23,967
12	2027	0	417	907	404	578	2,307	26,274	23,967
13	2028	0	417	907	404	578	2,307	26,274	23,967
14	2029	0	417	907	404	578	2,307	26,274	23,967
15	2030	0	417	907	404	578	2,307	26,274	23,967
16	2031	0	417	907	404	578	2,307	26,274	23,967
17	2032	0	417	907	404	578	2,307	26,274	23,967
18	2033	0	418	907	404	578	2,307	26,274	23,967
19	2034	0	418	907	404	578	2,307	26,274	23,967
20	2035	0	418	907	404	578	2,307	26,274	23,967
21	2036	0	418	907	404	578	2,307	26,274	23,967
22	2037	0	418	907	404	578	2,307	26,274	23,967
23	2038	0	418	907	404	578	2,307	26,274	23,967
24	2039	0	418	907	404	578	2,307	26,274	23,967
25	2040	0	418	907	404	578	2,307	26,274	23,967
26	2041	0	418	907	404	578	2,307	26,274	23,967
27	2042	0	418	907	404	578	2,307	26,274	23,967
28	2043	0	418	907	404	578	2,307	26,274	23,967
29	2044	0	418	907	404	578	2,307	26,274	23,967
30	2045	0	418	907	404	578	2,307	26,274	23,967
31	2046	0	418	907	404	578	2,307	26,274	23,967
32	2047	0	418	907	404	578	2,307	26,274	23,967
33	2048	0	418	907	404	578	2,307	26,274	23,967
34	2049	0	418	907	404	578	2,307	26,274	23,967
35	2050	0	418	907	404	578	2,307	26,274	23,967
36	2051	0	418	907	404	578	2,307	26,274	23,967
37	2052	0	418	907	404	578	2,307	26,274	23,967

10 - 6 FORECAST OF FINANCIAL STATEMENT
FOR NEW LAKHRA POWER STATION (PROJECT)

		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Gene	ration & Tariff  Gross Generation (GWh)	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8 4,625	Year 9 4,625	Year 10 4,625	Year 11 4,625	Year 12 4,625
	Net Generation (GWh)	-	-	-	-	-	-	-	-	4,025	4,025	4,025	4,025	4,025
	Capacity charge (Mil. Rs.)	-	-	-	-	-	-	-	-	23,077	22,946	22,562	22,178	21,795
	Energy charge (Mil. Rs)	-	-	-	-	-	-	-	-	24,330	24,330	24,330	24,330	24,330
PL	(Unit: Mil. Rs.)	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12
	Turnover	-	-	-	-	-	-	-	-	47,407	47,276	46,892	46,509	46,125
	Cost of sales (fuel, limestone & ash)  Gross profit	<u>-</u>	<del></del>	<u> </u>				<u>-</u>	<del>-</del>	<u>(21,424)</u> 25,983	<u>(21,424)</u> 25,852	<u>(21,424)</u> 25,468	<u>(21,424)</u> 25,084	<u>(21,424)</u> 24,701
	Varialbe O&M	-	-	-	-	-	-	-	-	(2,966)	(2,966)	(2,966)	(2,966)	(2,966)
	Fixed O&M	-	-	-	-	-	-	-	-	(185)	(417)	(417)	(417)	(417)
	Administration, labor, tax Railway O&M (not passthrough) Other operating expenditure	-	-	-	-	-	-	-	-	(578)	(578)	(578)	(578)	(578)
	Depreciattion _	<u>-</u>				<u> </u>				(5,525)	(5,857)	(5,857)	(5,857)	(5,857)
	Operational profit	-	-	-	-	-	-	-	-	16,728	16,033	15,649	15,265	14,882
	Non operating income (interest)	-	-	-	-	-	-	-	-	2,294	3,330	4,293	4,673	5,068
	Non operating expendiure (insurance)	-	-	-	-	-	-	-	-	(440)	(440)	(440)	(440)	(440)
	Non operating expenditure (working capital)	-		-	-	-	-	-	-	(985)	(985)	(985)	(985)	(985)
	Non operating expenditure (Loan interest)	<u>-</u>									(4,090)	(10,521)	(10,166)	(9,810)
	Oridinary profit	-	-	-	-	-	-	-	-	17,597	13,847	7,996	8,347	8,714
	Extraordinary gain & loss Profit before tax	<del></del>		<del></del> -	<del></del>			<del></del>	<del></del>	17,597	13,847	7,996	8,347	8,714
	Tax	-	-	-	-	-	-	-	-	(6,159)	(4,847)	(2,799)	(2,922)	(3,050)
	Net profit		-	-	-	-	-	-	-	11,438	9,001	5,198	5,426	5,664
	Accumulated earnings at begining of year	-	-	-	-	-	-	-	-	-	11,438	20,439	25,636	31,062
	Net profit	-	-	-	-	-	-	-	-	11,438	9,001	5,198	5,426	5,664
	Dividend _ Accumulated earnings at end of year			<u> </u>			<u> </u>		-	11,438	20,439	25,636	31,062	36,726
	(Accumulated earnings for tax calculation)	-	-	-	-	-	-	-	-	11,438	20,439	25,636	31,062	36,726
D.C	e localitation cultilings for tax calculditori)	V •	V	W 0	V 2	V	V	V '	v =					
BS	Cook 8 control of	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12
	Cash & equivalent Receivables	-	29,278	29,166	29,166	28,203	28,203	28,203	32,768	47,566 3,951	61,332 3,940	66,750 3,908	72,397 3,876	78,282 3,844
	Stocks	-	-	-	-	-	-	-	-	-	3,740	-	-	- 5,044
	Other current assets	-	-	-	-	-	-	-	-	-	-	-	-	-
	Fixed asset (Building & Equipment)	-	-	781	14,086	16,463	58,132	138,140	166,425	170,892	165,035	159,178	153,320	147,463
	Fixed asset (Land)	-	=	111	111	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074
	Other fixed assets Other items	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total asset	-	29,278	30,059	43,364	45,740	87,410	167,417	200,268	223,483	231,380	230,910	230,667	230,664
	Payable	-	=	-	-	=	=	-	-	1,785	1,785	1,785	1,785	1,785
	Current portion of long-term loan	-	-	-	-	-	-	-	4,565	4,565	4,565	4,565	4,565	4,565
	Other current liability	-	-	- 701	-	- 1/ 4/2	-	120.140	1// 105	-	175 014	-	-	150.010
	Debt Other fixed liability	-	-	781	14,086	16,463	58,132	138,140	166,425	176,417	175,314	169,646	163,978	158,310
	Capital	-	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278
	Accumulated profit									11,438	20,439	25,636	31,062	36,726
	Liabliliteis & shareholder's equity	-	29,278	30,059	43,364	45,740	87,410	167,417	200,268	223,483	231,380	230,910	230,667	230,664
CF	<u>_</u>	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12
	Balance at begginng of year	-	29,278	29,278	29,166	29,166	28,203	28,203	28,203	32,768	47,566	61,332	66,750	72,397
	Operational CF: Net profit after tax	-	=	=	-	-	-	•	-	11,438	9,001	5,198	5,426	5,664
	Operational CF: Change in working capital Operational CF: Depreciation	-	-	-	-	-	-	-	-	(2,165) 5,525	11 5,857	32 5,857	32 5,857	32 5,857
	Operational CF: Depreciation  Operational CF: Others	-	-	-	-	-	-	-	4,565	5,525	3,637	3,637	3,637	5,657
	Investment CF: Fixed asset (Building & Equipment)	-	_	(781)	(13,305)	(2,377)	(41,669)	(80,008)	(28,285)	(9,992)	(0)	(0)	(0)	(0)
	Investment CF: Fixed asset (Land)	-	-	(111)	-	(963)	-	-	-	-	-	-	-	-
	Financial CF: Capital	29,278	-	-	-	-	-	-	28,285	9,992	(1,103)	(5,668)	(5,668)	/F / / (1)
	Financial CF. Dobt principal			701	12.205		41 ((0				(1,103)		(0.000)	(5,668)
	Financial CF: Debt principal  Balance at end of year	29.278	29.278	781 29,166	13,305 29,166	2,377 28,203	41,669 28,203	80,008 28,203			61.332			78.282
	Balance at end of year	29,278	29,278	781 29,166	13,305 29,166	28,203	41,669 28,203	28,203	32,768	47,566	61,332	66,750	72,397	78,282
<b>Assu</b> PL		29,278 Year 0	29,278 Year 1								61,332 Year 9			78,282 Year 12
	Balance at end of year			29,166	29,166	28,203	28,203	28,203	32,768	47,566		66,750	72,397	
	Balance at end of year mptions Interest rate for loan Interest rate for deposit	Year 0 15% 7%	Year 1 15% 7%	29,166 Year 2 15% 7%	29,166 Year 3 15% 7%	28,203 Year 4 15% 7%	28,203 Year 5 15% 7%	28,203 Year 6 15% 7%	32,768  Year 7  15% 7%	47,566 Year 8 15% 7%	Year 9 15% 7%	66,750 Year 10 15% 7%	72,397  Year 11  15% 7%	Year 12 15% 7%
	Balance at end of year mptions  Interest rate for loan	Year 0 15%	Year 1	29,166 Year 2	29,166 Year 3	28,203 Year 4 15%	28,203 Year 5	28,203 Year 6 15%	32,768 Year 7 15%	47,566 Year 8	Year 9 15%	66,750 Year 10 15%	72,397 Year 11 15%	Year 12
PL	Balance at end of year mptions Interest rate for loan Interest rate for deposit	Year 0 15% 7%	Year 1 15% 7%	29,166 Year 2 15% 7%	29,166 Year 3 15% 7%	28,203 Year 4 15% 7%	28,203 Year 5 15% 7%	28,203 Year 6 15% 7%	32,768  Year 7  15% 7%	47,566 Year 8 15% 7%	Year 9 15% 7%	66,750 Year 10 15% 7%	72,397  Year 11  15% 7%	Year 12 15% 7%
PL	Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months)	Year 0 15% 7% 35%	Year 1 15% 7% 35%	29,166  Year 2  15% 7% 35%	29,166  Year 3  15% 7% 35%	28,203  Year 4  15% 7% 35%	28,203 Year 5 15% 7% 35%	28,203  Year 6  15% 7% 35%	32,768  Year 7  15% 7% 35%	47,566  Year 8  15% 7% 35%	Year 9 15% 7% 35%	Year 10 15% 7% 35%	72,397  Year 11  15% 7% 35%	Year 12 15% 7% 35%
PL	Balance at end of year  mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital	Year 0 15% 7% 35%	Year 1	29,166  Year 2  15% 7% 35%	29,166  Year 3  15% 7% 35%	28,203 Year 4 15% 7% 35%	28,203 Year 5 15% 7% 35%	28,203 Year 6 15% 7% 35%	32,768  Year 7  15% 7% 35%	47,566 Year 8 15% 7% 35%	Year 9 15% 7% 35%	Year 10 15% 7% 35%	72,397  Year 11  15% 7% 35%	Year 12 15% 7% 35%
PL BS-	Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)	Year 0 15% 7% 35%	Year 1 15% 7% 35%	29,166  Year 2  15% 7% 35%	29,166  Year 3  15% 7% 35%  1.0 1.0	28,203  Year 4  15% 7% 35%  1.0 1.0	28,203  Year 5  15% 7% 35%  1.0 1.0	28,203  Year 6  15% 7% 35%  1.0 1.0	32,768  Year 7  15% 7% 35%  1.0 1.0	Year 8 15% 7% 35%	Year 9  15% 7% 35%  1.0 1.0	Year 10 15% 7% 35%	72,397  Year 11  15% 7% 35%  1.0 1.0	Year 12 15% 7% 35% 1.0 1.0
PL BS-	Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year	Year 0 15% 7% 35%	Year 1 15% 7% 35%	29,166  Year 2  15% 7% 35%  1.0 1.0	29,166  Year 3  15% 7% 35%  1.0 1.0	28,203  Year 4  15% 7% 35%  1.0 1.0	28,203 Year 5 15% 7% 35% 1.0 1.0	28,203  Year 6  15% 7% 35%  1.0 1.0	32,768  Year 7  15%     7%     35%  1.0     1.0	47,566  Year 8  15% 7% 35%  1.0 1.0	Year 9 15% 7% 35%	Year 10 15% 7% 35%	72,397  Year 11  15% 7% 35%	Year 12 15% 7% 35%
PL BS-	mptions  Interest rate for loan Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months) Fixed assets (Building & Equipment) Balance at beggining of year Capital expenditure	Year 0 15% 7% 35%	Year 1 15% 7% 35%	29,166  Year 2  15% 7% 35%	29,166  Year 3  15% 7% 35%  1.0 1.0	28,203  Year 4  15% 7% 35%  1.0 1.0	28,203  Year 5  15% 7% 35%  1.0 1.0	28,203  Year 6  15% 7% 35%  1.0 1.0	32,768  Year 7  15% 7% 35%  1.0 1.0	Year 8  15% 7% 35%  1.0 1.0 166,425 9,992	Year 9  15% 7% 35%  1.0 1.0 170,892	Year 10  15% 7% 35%  1.0 1.0 165,035	72,397  Year 11  15% 7% 35%  1.0 1.0	Year 12 15% 7% 35% 1.0 1.0
PL BS-	Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year	Year 0 15% 7% 35%	Year 1 15% 7% 35%	29,166  Year 2  15% 7% 35%  1.0 1.0	29,166  Year 3  15% 7% 35%  1.0 1.0	28,203  Year 4  15% 7% 35%  1.0 1.0	28,203 Year 5 15% 7% 35% 1.0 1.0	28,203  Year 6  15% 7% 35%  1.0 1.0	32,768  Year 7  15%     7%     35%  1.0     1.0	47,566  Year 8  15% 7% 35%  1.0 1.0	Year 9  15% 7% 35%  1.0 1.0	Year 10 15% 7% 35%	72,397  Year 11  15% 7% 35%  1.0 1.0	Year 12 15% 7% 35% 1.0 1.0
PL BS-	mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure  Depreciation	Year 0 15% 7% 35%	Year 1 15% 7% 35%	29,166  Year 2  15% 7% 35%  1.0 1.0 781	29,166  Year 3  15% 7% 35%  1.0 1.0 781 13,305	28,203  Year 4  15% 7% 35%  1.0 1.0  14,086 2,377	28,203  Year 5  15%     7%     35%  1.0     1.0 16,463 41,669	28,203  Year 6  15% 7% 35%  1.0 1.0 58,132 80,008	32,768  Year 7  15%     7%     35%  1.0     1.0 138,140 28,285	47,566  Year 8  15% 7% 35%  1.0 1.0 166,425 9,992 (5,525)	Year 9 15% 7% 35% 1.0 1.0 170,892 - (5,857)	Year 10 15% 7% 35% 1.0 1.0 165,035 (5,857)	72,397  Year 11  15%     7%     35%  1.0     1.0 159,178     . (5,857)	Year 12  15% 7% 35%  1.0 1.0 153,320 - (5,857)
PL BS-	mptions  Interest rate for loan Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation	Year 0  15% 7% 35%  1.0 1.0	Year 1  15% 7% 35%  1.0 1.0	29,166  Year 2  15% 7% 35%  1.0 1.0 - 781	29,166  Vear 3  15% 7% 35%  1.0 1.0  781 13,305 - 14,086	28,203  Year 4  15% 7% 35%  1.0 1.0  14,086 2,377 16,463	28,203  Year 5  15% 7% 35%  1.0 1.0  16,463 41,669 - 58,132	28,203  Year 6  15% 7% 35%  1.0 1.0  58,132 80,008 - 138,140	32,768  Year 7  15% 7% 35%  1.0 1.0  138,140 28,285 - 166,425	47,566  Year 8  15% 7% 35%  1.0 1.0 166,425 9,992 (5,525) 170,892	Year 9 15% 7% 35% 1.0 1.0 170,892 - (5,857) 165,035	Year 10 15% 7% 35% 1.0 1.0 165,035 (5,857) 159,178	72,397  Year 11  15%     7%     35%  1.0     1.0     1.0     159,178     .     (5,857)     153,320	Year 12  15% 7% 35%  1.0 1.0  153,320 - (5,857) 147,463
PL BS-	Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months) Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation ators  Return on Equity (ROE)	Year 0  15% 7% 35%  1.0 1.0	Year 1 15% 7% 35% 1.0 1.0 0.0%	29,166  Year 2  15% 7% 35%  1.0 1.0 - 781 0.0%	29,166  Year 3  15% 7% 35%  1.0 1.0 781 13,305 - 14,086 0.0%  N.A.	28,203  Year 4  15% 7% 35%  1.0 1.0 14,086 2,377 16,463 0.0%  N.A.	28,203  Year 5  15% 7% 35%  1.0 1.0 16,463 41,669 58,132 0.0%  N.A.	28,203  Year 6  15% 7% 35%  1.0 1.0  58,132 80,008  138,140 0.0%  N.A.	32,768  Year 7  15% 7% 35%  1.0 1.0 138,140 28,285 - 166,425 0.0%  N.A.	47,566  Year 8  15% 7% 35%  1.0 1.0 166,425 9,992 (5,525) 170,892 3.3%	Year 9 15% 7% 35% 1.0 1.0 170,892 (5.857) 165,035 3.3% 18.1%	Year 10 15% 7% 35% 1.0 1.0 165,035 (5,857) 159,178 3.3%	72,397  Year 11  15% 7% 35%  1.0 1.0 159,178	Year 12 15% 7% 35% 1.0 1.0 153,320 (5.857) 147,463 3.3% 8.6%
PL BS-	mptions  Interest rate for loan Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months) Fixed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation ators  Return on Equity (ROE) Return on Asset (ROA)	Year 0  15% 7% 35%  1.0 1.0	Year 1 15% 7% 35% 1.0 1.0 0.0% N.A. N.A.	29,166  Year 2  15% 7% 35%  1.0 1.0 781 0.0%  N.A. N.A.	29,166  Year 3  15% 7% 35%  1.0 1.0 1.0  781 13,305  14,086 0.0%  N.A. N.A.	28,203  Year 4  15% 7% 35%  1.0 1.0  14,086 2,377  16,463 0.0%  N.A. N.A.	28,203  Year 5  15% 7% 35%  1.0 1.0 16,463 41,669 58,132 0.0%  N.A. N.A.	28,203  Year 6  15% 7% 35%  1.0 1.0 58,132 80,008  138,140 0.0%	32,768  Year 7  15% 79% 35%  1.0 1.0 138,140 28,285 -166,425 0.0%  N.A. N.A.	47,566  Year 8  15% 79% 35%  1.0 1.0 166,425 9,992 (5,525) 170,892 3.3%  28.1% 5.1%	Year 9 15% 7% 35% 1.0 1.0 170.892 (5.857) 165,035 3.3% 18.1% 3.9%	Year 10 15% 7% 35% 1.0 1.0 165,035 (5,857) 159,178 3.3%	72,397  Year 11  15% 7% 35%  1.0 1.0 159,178 - (5,857) 153,320 3.3%  9.0% 2.4%	Year 12 15% 7% 35% 1.0 1.0 153,320 (5,857) 147,463 3.3% 8.6% 2.5%
PL BS-	mptions  Interest rate for loan Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation  ators  Return on Equity (ROE) Return on Asset (ROA) Debt service coverage ratio (DSCR)	Year 0  15% 7% 35%  1.0 1.0	Year 1 15% 7% 35% 1.0 1.0 0.0%	29,166  Year 2  15% 7% 35%  1.0 1.0 - 781 0.0%	29,166  Year 3  15% 7% 35%  1.0 1.0 1.0  781 13,305  14,086 0.0%  N.A. N.A. N.A.	28,203  Year 4  15% 7% 35%  1.0 1.0  14,086 2,377  16,463 0.0%  N.A. N.A. N.A.	28,203  Year 5  15% 7% 35%  1.0 1.0 16,463 41,669  58,132 0.0%  N.A. N.A. N.A.	28,203  Year 6  15% 7% 35%  1.0 1.0 58,132 80,008 138,140 0.0%  N.A. N.A. N.A.	32,768  Year 7  15% 7% 35%  1.0 1.0 138,140 28,285 - 166,425 0.0%  N.A. N.A. N.A.	47,566  Year 8  15% 7% 35%  1.0 1.0 166,425 9,992 (5,525) 170,892 3.3%  28.1% 5.1% 0.0	Year 9 15% 7% 35% 1.0 1.0 170,892 (5,857) 165,035 3.3% 18.1% 3.9% 3.3	15% 7% 35% 1.0 1.0 165,035 (5,887) 159,178 3.3% 9.5% 2.3% 1.2	72,397  Year 11  15% 7% 35%  1.0 1.0 159,178 (5.857) 153,320 3.3%  9.0% 2.4% 1.2	Year 12 15% 7% 35% 1.0 1.0 153,320 (5,857) 147,463 3.3% 8.6% 2.5% 1.1
PL BS-	mptions  Interest rate for loan Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months) Fixed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation ators  Return on Equity (ROE) Return on Asset (ROA)	Year 0  15% 7% 35%  1.0 1.0	Year 1 15% 7% 35% 1.0 1.0 0.0%  N.A. N.A.	29,166  Year 2  15% 7% 35%  1.0 1.0 781	29,166  Year 3  15% 7% 35%  1.0 1.0 1.0  781 13,305  14,086 0.0%  N.A. N.A.	28,203  Year 4  15% 7% 35%  1.0 1.0  14,086 2,377  16,463 0.0%  N.A. N.A.	28,203  Year 5  15% 7% 35%  1.0 1.0 16,463 41,669 58,132 0.0%  N.A. N.A.	28,203  Year 6  15% 7% 35%  1.0 1.0 58,132 80,008  138,140 0.0%	32,768  Year 7  15% 79% 35%  1.0 1.0 138,140 28,285 -166,425 0.0%  N.A. N.A.	47,566  Year 8  15% 79% 35%  1.0 1.0 166,425 9,992 (5,525) 170,892 3.3%  28.1% 5.1%	Year 9 15% 7% 35% 1.0 1.0 170.892 (5.857) 165,035 3.3% 18.1% 3.9%	Year 10 15% 7% 35% 1.0 1.0 165,035 (5,857) 159,178 3.3%	72,397  Year 11  15% 7% 35%  1.0 1.0 159,178 - (5,857) 153,320 3.3%  9.0% 2.4%	Year 12 15% 7% 35% 1.0 1.0 153,320 (5,857) 147,463 3.3% 8.6% 2.5%

ation & Tariff  Gross Generation (GWh)  Net Generation (GWh)  Capacity charge (Mil. Rs.)  Energy charge (Mil. Rs.)  (Unit: Mil. Rs.)  Turnover  Cost of sales (fuel, limestone & ash)	Year 13 4,625	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040
Net Generation (GWh) Capacity charge (Mil. Rs.) Energy charge (Mil. Rs.) (Unit: Mil. Rs.) Turnover		Year 14 4,625	Year 15 4,625	Year 16 4,625	Year 17 4,625	Year 18 4,625	Year 19 4,625	Year 20 4,625	Year 21 4,625	Year 22 4,625	Year 23 4,625	Year 24 4,625
Capacity charge (Mil. Rs.) Energy charge (Mil. Rs.) (Unit: Mil. Rs.) Turnover	4,255	4,025	4,025	4,255	4,255	4,025	4,255	4,025	4,025	4,255	4,025	4,255
(Unit: Mil. Rs.)	21,411	21,027	20,644	20,260	19,876	19,493	19,109	18,726	18,342	17,958	17,575	17,191
Turnover	24,330	24,330	24,330	24,330	24,330	24,335	24,335	24,335	24,335	24,335	24,335	24,335
	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	Year 21	Year 22	Year 23	Year 24
Cost of sales (fuel, limestone & ash)	45,741	45,358	44,974	44,590	44,207	43,829	43,445	43,061	42,678	42,294	41,910	41,527
	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)
Gross profit	24,317	23,933	23,550	23,166	22,782	22,404	22,021	21,637	21,253	20,870	20,486	20,102
Varialbe O&M Fixed O&M	(2,966) (417)	(2,966) (417)	(2,966)	(2,966)	(2,966) (417)	(2,798) (418)	(2,798)	(2,798) (418)	(2,798)	(2,798)	(2,798)	(2,798) (418)
Administration, labor, tax	(417)	(417)	(417)	(417)	(417)	(410)	(418)	(410)	(418)	(418)	(418)	(410)
Railway O&M (not passthrough) Other operating expenditure	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)
Depreciattion _	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)
Operational profit	14,498	14,114	13,731	13,347	12,963	12,753	12,369	11,985	11,602	11,218	10,834	10,451
Non operating income (interest)	5,480	5,909	6,357	6,824	7,310	7,818	8,355	8,915	9,500	10,110	10,746	11,410
Non operating expendiure (insurance)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)
Non operating expenditure (working capital)	(985)	(440) (985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(440) (985)	(440) (985)
Non operating expenditure (Loan interest)	(9,455)	(9,100)	(8,745)	(8,389)	(8,034)	(7,679)	(7,324)	(6,968)	(6,613)	(6,258)	(5,903)	(5,547)
Oridinary profit	9,098	9,499	9,918	10,356	10,814	11,467	11,975	12,507	13,063	13,645	14,253	14,888
Extraordinary gain & loss												
Profit before tax	9,098	9,499	9,918	10,356	10,814	11,467	11,975	12,507	13,063	13,645	14,253	14,888
Tax _	(3,184)	(3,325)	(3,471)	(3,625)	(3,785)	(4,013)	(4,191)	(4,378)	(4,572)	(4,776)	(4,988)	(5,211)
Net profit	5,913	6,174	6,447	6,731	7,029	7,453	7,784	8,130	8,491	8,869	9,264	9,677
Accumulated earnings at begining of year	36,726	42,639	48,814	55,260	61,992	69,021	76,474	84,258	92,388	100,879	109,748	119,012
Net profit	5,913	6,174	6,447	6,731	7,029	7,453	7,784	8,130	8,491	8,869	9,264	9,677
Dividend												
Accumulated earnings at end of year	42,639	48,814	55,260	61,992	69,021	76,474	84,258	92,388	100,879	109,748	119,012	128,689
	-	-	-	-	-	-	-	-	-	-	-	-
(Accumulated earnings for tax calculation)	42,639	48,814	55,260	61,992	69,021	76,474	84,258	92,388	100,879	109,748	119,012	128,689
	V 12	V14	V 15	V1/	V 17	V 10	V10	V 20	V 01		V 00	V 24
	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	Year 21	Year 22	Year 23	Year 24
Cash & equivalent Receivables	84,417 3,812	90,812 3,780	97,479 3,748	104,432 3,716	111,682 3,684	119,356 3,652	127,361 3,620	135,712 3,588	144,424 3,556	153,514 3,524	162,999 3,493	172,897 3,461
Stocks	3,012	3,760	3,748	3,/10	3,004	3,032	3,020	3,300	3,330	3,324	3,493	3,401
Other current assets	-	-		-	-	-	-	-	-	-	-	-
	141,606	135,749	129,892	124,035	118,178	112,321	106,464	100,607	94,750	88,893	83,036	77,179
Fixed asset (Land)	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074
Other fixed assets	-	-	-	-	-	-	-	-	-	-	-	-
Other items _												
Total asset	230,909	231,415	232,194	233,257	234,619	236,404	238,520	240,981	243,804	247,006	250,602	254,611
Payable	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785
Current portion of long-term loan	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565
Other current liability	-	-	-	-	-	-	-	-	-	-	-	-
Debt	152,642	146,974	141,306	135,638	129,970	124,302	118,634	112,966	107,298	101,630	95,962	90,294
Other fixed liability	-	-	-	-	-	-	-	-	-	-	-	-
Capital	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278
Accumulated profit Liabliliteis & shareholder's equity	42,639 230,909	48,814 231,415	55,260 232,194	61,992 233,257	69,021 234,619	76,474 236,404	84,258 238,520	92,388 240.981	100,879 243,804	109,748 247,006	119,012 250,602	128,689 254,611
Liabiliteis & Shareholder's equity	230,707	231,413	232,174	233,237	234,017	230,404	230,320	240,701	243,004	247,000	230,002	234,011
_	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	Year 21	Year 22	Year 23	Year 24
Balance at begginng of year	78,282	84,417	90,812	97,479	104,432	111,682	119,356	127,361	135,712	144,424	153,514	162,999
Operational CF: Net profit after tax	5,913	6,174	6,447	6,731	7,029	7,453	7,784	8,130	8,491	8,869	9,264	9,677
Operational CF: Change in working capital	32	32	32	32	32	32	32	32	32	32	32	32
Operational CF: Depreciation Operational CF: Others	5,857	5,857	5,857	5,857	5,857	5,857	5,857	5,857	5,857	5,857	5,857	5,857
	(0)	(0)	-	-	-	-	-	-	-	-	-	-
·	(0)	(0)	-	-	-	-	-	-	-	-	-	
nvestment CF: Fixed asset (Building & Equipment)	-	-	-	-	-	-	-	-	-	-	-	
·	(5,668)	(5,668)	(5,668)						(5,668)	(5,668)	(5,668)	(5 ( ( 0 )
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land)	(3,000)		(3,000)	(5,668)	(5,668)	(5,668)	(5,668)	(5,668)	(3,000)			(5,668)
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital	84,417	90,812	97,479	(5,668) 104,432	(5,668) 111,682	(5,668) 119,356	(5,668) 127,361	(5,668) 135,712	144,424	153,514	162,999	172,897
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial Financial CF: Debt principal Balance at end of year		90,812								153,514		
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial Financial CF: Debt principal Balance at end of year	84,417		97,479	104,432	111,682	119,356	127,361	135,712	144,424		162,999	172,897
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year	84,417 Year 13	Year 14	97,479 Year 15	104,432 Year 16	111,682 Year 17	119,356 Year 18	127,361 Year 19	135,712 Year 20	144,424 Year 21	Year 22	162,999 Year 23	172,897 Year 24
vestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year	84,417		97,479	104,432	111,682	119,356	127,361	135,712	144,424		162,999	172,897
vestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year tions Interest rate for Ioan	84,417 Year 13	Year 14 15%	97,479 Year 15 15%	104,432 Year 16	111,682 Year 17 15%	119,356 Year 18 15%	127,361 Year 19	135,712 Year 20 15%	144,424 Year 21 15%	Year 22 15%	162,999 Year 23 15%	172,897 Year 24
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year otions Interest rate for Joan Interest rate for Joan Corporate tax	84,417  Year 13  15% 7%	Year 14 15% 7%	97,479 Year 15 15% 7%	104,432 Year 16 15% 7%	111,682 Year 17 15% 7%	119,356 Year 18 15% 7%	127,361 Year 19 15% 7%	135,712 Year 20 15% 7%	144,424 Year 21 15% 7%	Year 22 15% 7%	162,999 Year 23 15% 7%	172,897 Year 24 15% 7%
investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  stions Interest rate for loan Interest rate for deposit Corporate tax	84,417  Year 13  15% 7% 35%	Year 14 15% 7% 35%	97,479  Year 15  15% 7% 35%	Year 16 15% 7% 35%	Year 17 15% 7% 35%	119,356 Year 18 15% 7% 35%	127,361  Year 19  15% 7% 35%	Year 20 15% 7% 35%	Year 21 15% 7% 35%	Year 22 15% 7% 35%	Year 23 15% 7% 35%	172,897  Year 24  15% 7% 35%
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months)	84,417  Year 13  15% 7% 35%	Year 14 15% 7% 35%	97,479  Year 15  15% 7% 35%	Year 16 15% 7% 35%	Year 17 15% 7% 35%	119,356  Year 18  15% 7% 35%  1.0	127,361  Year 19  15% 7% 35%	Year 20 15% 7% 35%	144,424  Year 21  15% 7% 35%  1.0	Year 22 15% 7% 35%	Year 23 15% 7% 35%	172,897  Year 24  15% 7% 35%
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year otions Interest rate for loan Interest rate for deposit Corporate tax	84,417 Year 13 15% 7% 35%	Year 14 15% 7% 35%	97,479  Year 15  15% 7% 35%	Year 16 15% 7% 35%	Year 17 15% 7% 35%	119,356 Year 18 15% 7% 35%	127,361  Year 19  15% 7% 35%	Year 20 15% 7% 35%	Year 21 15% 7% 35%	Year 22 15% 7% 35%	Year 23 15% 7% 35%	172,897 Year 24 15% 7% 35%
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Financial CF: Debt principal Balance at end of year  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months)	84,417  Year 13  15% 7% 35%	Year 14 15% 7% 35%	97,479  Year 15  15% 7% 35%	Year 16 15% 7% 35%	Year 17 15% 7% 35%	119,356  Year 18  15% 7% 35%  1.0	127,361  Year 19  15% 7% 35%	Year 20 15% 7% 35%	144,424  Year 21  15% 7% 35%  1.0	Year 22 15% 7% 35%	Year 23 15% 7% 35%	172,897  Year 24  15% 7% 35%
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Balance at end of year  otions  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months)  ted assets (Building & Equipment)	84,417  Year 13  15% 7% 35%	Year 14 15% 7% 35%	97,479  Year 15  15% 7% 35%	Year 16 15% 7% 35%	Year 17 15% 7% 35%	119,356  Year 18  15% 7% 35%  1.0	127,361  Year 19  15% 7% 35%	Year 20 15% 7% 35%	144,424  Year 21  15% 7% 35%  1.0	Year 22 15% 7% 35%	Year 23 15% 7% 35%	172,897  Year 24  15% 7% 35%
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Balance at end of year  otions  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months)  ted assets (Building & Equipment)	Year 13 15% 7% 35% 1.0 1.0	Year 14 15% 7% 35% 1.0 1.0	97,479  Year 15  15% 7% 35%  1.0 1.0	Year 16 15% 7% 35% 1.0 1.0	111,682 Year 17 15% 7% 35% 1.0 1.0	119,356  Year 18  15% 7% 35%  1.0 1.0	127,361  Year 19  15% 7% 35%  1.0 1.0	135,712 Year 20 15% 7% 35% 1.0 1.0	144,424  Year 21  15% 7% 35%  1.0 1.0	Year 22 15% 7% 35% 1.0 1.0	162,999 Year 23 15% 7% 35% 1.0 1.0	172,897 Year 24 15% 7% 35% 1.0 1.0
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Financial CF: Debt principal Balance at end of year  ottons  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months)  xed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation	Year 13 15% 7% 35% 1.0 1.0	Year 14 15% 7% 35% 1.0 1.0	97,479  Year 15  15% 7% 35%  1.0 1.0	Year 16 15% 7% 35% 1.0 1.0 129,892 - (5,857)	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 (5,857)	119,356  Year 18  15% 7% 35%  1.0 1.0 118,178 - (5,857)	127,361  Year 19  15%     7%     35%  1.0     1.0     112,321     .     (5,857)	135,712 Year 20 15% 7% 35% 1.0 1.0 106,464 - (5,857)	Year 21  15% 7% 35%  1.0 1.0 100,607 - (5,857)	Year 22  15% 7% 35%  1.0 1.0 94,750 - (5,857)	162,999 Year 23 15% 7% 35% 1.0 1.0	172,897  Year 24  15% 7% 35%  1.0 1.0
rivestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Balance at end of year  bitions  Interest rate for loan Interest rate for loan Interest rate for deposit Corporate tax  briking capital  Sales to receivable (Months) Sales to payable (Months)  seed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year	Year 13 15% 7% 35% 1.0 1.0 147,463 (5,857) 141,606	Year 14  15% 7% 35%  1.0 1.0 141,606 (5,857) 135,749	97,479  Year 15  15%     7%     35%  1.0     1.0     135,749     (5,857)     129,892	Year 16 15% 7% 35% 1.0 1.0 1.0 129,892 (5,857) 124,035	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 (5,857) 118,178	119,356  Year 18  15% 7% 35%  1.0 1.0 118,178 - (5,857) 112,321	127,361  Year 19 15% 7% 35%  1.0 1.0 112,321 - (5,857) 106,464	135,712  Year 20 15% 7% 35%  1.0 1.0 106,464 - (5,857) 100,607	Year 21 15% 7% 35% 1.0 1.0 100,607 (5,857) 94,750	Year 22 15% 7% 35% 1.0 1.0 94,750 - (5,857) 88,893	162,999  Year 23  15%     7%     35%  1.0     1.0     88,893     .     (5,857)     83,036	172,897  Year 24  15% 7% 35%  1.0 1.0  83,036 - (5,857) 77,179
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  otions  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months)  wed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation	Year 13  15% 7% 35%  1.0 1.0  147,463 - (5,857)	Year 14  15% 7% 35%  1.0 1.0 141,606 - (5,857)	97,479  Year 15  15% 7% 35%  1.0 1.0 135,749 - (5,857)	Year 16 15% 7% 35% 1.0 1.0 129,892 - (5,857)	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 (5,857)	119,356  Year 18  15% 7% 35%  1.0 1.0 118,178 - (5,857)	127,361  Year 19  15%     7%     35%  1.0     1.0     112,321     .     (5,857)	135,712 Year 20 15% 7% 35% 1.0 1.0 106,464 - (5,857)	Year 21  15% 7% 35%  1.0 1.0 100,607 - (5,857)	Year 22  15% 7% 35%  1.0 1.0 94,750 - (5,857)	162,999  Year 23  15%  7%  35%  1.0  1.0  88,893  - (5,857)	172,897  Year 24  15% 7% 35%  1.0 1.0  83,036 - (5,857)
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  obtions  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months) seed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation	Year 13 15% 7% 35% 1.0 1.0 147,463 (5,857) 141,606	Year 14  15% 7% 35%  1.0 1.0 141,606 (5,857) 135,749	97,479  Year 15  15%     7%     35%  1.0     1.0     135,749     (5,857)     129,892	Year 16 15% 7% 35% 1.0 1.0 1.0 129,892 (5,857) 124,035	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 (5,857) 118,178	119,356  Year 18  15% 7% 35%  1.0 1.0 118,178 - (5,857) 112,321	127,361  Year 19 15% 7% 35%  1.0 1.0 112,321 - (5,857) 106,464	135,712  Year 20 15% 7% 35%  1.0 1.0 106,464 - (5,857) 100,607	Year 21 15% 7% 35% 1.0 1.0 100,607 (5,857) 94,750	Year 22 15% 7% 35% 1.0 1.0 94,750 - (5,857) 88,893	162,999  Year 23  15%     7%     35%  1.0     1.0     88,893     .     (5,857)     83,036	172,897  Year 24  15% 7% 35%  1.0 1.0  83,036 - (5,857) 77,179
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Financial CF: Debt principal Balance at end of year  orking capital  Sales to receivable (Months) Sales to payable (Months)  xed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation	Year 13 15% 7% 35% 1.0 1.0 147,463 (5,857) 141,606	Year 14  15% 7% 35%  1.0 1.0 141,606 (5,857) 135,749	97,479  Year 15  15%     7%     35%  1.0     1.0     135,749     (5,857)     129,892	Year 16 15% 7% 35% 1.0 1.0 1.0 129,892 (5,857) 124,035	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 (5,857) 118,178	119,356  Year 18  15% 7% 35%  1.0 1.0 118,178 - (5,857) 112,321	127,361  Year 19 15% 7% 35%  1.0 1.0 112,321 - (5,857) 106,464	135,712 Year 20 15% 7% 35% 1.0 1.0 106,464 (5,857) 100,607	Year 21 15% 7% 35% 1.0 1.0 100,607 (5,857) 94,750	Year 22 15% 7% 35% 1.0 1.0 94,750 - (5,857) 88,893	162,999  Year 23  15%     7%     35%  1.0     1.0     88,893     .     (5,857)     83,036	172,897  Year 24  15% 7% 35%  1.0 1.0  83,036 - (5,857) 77,179
nvestment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Financial CF: Debt principal Balance at end of year  Interest rate for loan Interest rate for deposit Corporate tax  orking capital Sales to receivable (Months) Sales to payable (Months)  xed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year	Year 13 15% 7% 35% 1.0 1.0 147,463 - (5,857) 141,606 3.3%	Year 14 15% 7% 35% 1.0 1.0 141,606 (5.857) 135,749 3.3%	97,479  Year 15  15% 7% 35%  1.0 1.0  135,749 (5.857) 129,892 3.3%	104,432 Year 16 15% 7% 35% 1.0 1.0 129,892 (5,857) 124,035 3.3%	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 - (5,857) 118,178 3.3%	119,356  Year 18  15% 7% 35%  1.0 1.0  118,178 (5,857) 112,321 3.3%	127,361  Year 19  15% 7% 35%  1.0 1.0  112,321 - (5.857) 106,464 3.3%	135,712 Year 20 15% 7% 35% 1.0 1.0 106,464 (5.857) 100,607 3.3%	144,424 Year 21 15% 7% 35% 1.0 1.0 100,607 (5,857) 94,750 3.3%	Year 22 15% 7% 35% 1.0 1.0 94,750 (5,857) 88,893 3.3%	162,999  Year 23  15%     7%     35%  1.0     1.0  88,893     -     (5,857) 83,036     3.3%	172,897  Year 24  15%     7%     35%  1.0     1.0  83,036     (5,857)  77,179     3.3%
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Financial CF: Debt principal Balance at end of year  Interest rate for loan Interest rate for deposit Corporate tax  orking capital  Sales to receivable (Months) Sales to payable (Months) sales to payable (Months)  xed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation  ors  Return on Equity (ROE)	Year 13 15% 7% 35% 1.0 1.0 147,463 - (5,857) 141,606 3.3%	Year 14 15% 7% 35% 1.0 1.0 141,606 (5,857) 135,749 3.3%	97,479  Year 15  15% 7% 35%  1.0 1.0 135,749 (5,857) 129,892 3.3%	Year 16 15% 7% 35% 1.0 1.0 129,892 (5,857) 124,035 3.3%	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 (5,857) 118,178 3.3%	119,356  Year 18  15% 7% 35%  1.0 1.0 118,178 (5,857) 112,321 3.3% 7.0%	127,361  Year 19  15% 7% 35%  1.0 1.0  112,321 - (5,857) 106,464 3.3%  6.9%	135,712  Year 20  15% 7% 35%  1.0 1.0 106,464 (5.857) 100,607 3.3%	144,424 Year 21 15% 7% 35% 1.0 1.0,607 (5,857) 94,750 3.3%	Year 22 15% 7% 35% 1.0 1.0 94,750 (5,857) 88,893 3.3%	162,999  Year 23  15% 7% 35%  1.0 1.0 88,893 - (5,857) 83,036 3,3% 6,2%	172,897  Year 24  15% 79% 35%  1.0 1.0  83,036 - (5,857) 77,179 3.3%  6.1%
Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Debt principal Financial CF: Debt principal Balance at end of year  Interest rate for loan Interest rate for deposit Corporate tax  orking capital Sales to receivable (Months) Sales to payable (Months)  sed assets (Building & Equipment) Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation  ors  Return on Equity (ROE) Return on Asset (ROA)	Year 13  15% 7% 35%  1.0 1.0 147,463 (5,857) 141,606 3.3%	Year 14 15% 7% 35% 1.0 1.0 141,606 (5,857) 135,749 3.3%	97,479  Year 15  15% 7% 35%  1.0 1.0 135,749 (5,857) 129,892 3.3%	104,432 Year 16 15% 796 35% 1.0 1.0 129,892 (5,857) 124,035 3.3% 7.4% 2.9%	111,682 Year 17 15% 7% 35% 1.0 1.0 124,035 - (5.857) 118,178 3.3% 7.2% 3.0%	119,356  Year 18  15% 796 35%  1.0 1.0 118,178 (5,857) 112,321 3.3%  7.0% 3.2%	127,361  Year 19  15% 7% 35%  1.0 1.0  112,321 (5,857) 106,464 3.3%	135,712 Year 20 15% 7% 35% 1.0 1.0 106,464 (5,857) 100,607 3.3% 6.7% 3.4%	144,424 Year 21 15% 7% 35% 1.0 1.0 100,607 (5.857) 94,750 3.3% 6.5% 3.5%	Year 22 15% 7% 35% 1.0 1.0 94,750 (5,857) 88,893 3.3%	162,999  Year 23  15% 7% 35%  1.0 1.0 88,893 - (5,857) 83,036 3.3%  6.2% 3.7%	172,897  Year 24  15% 7% 35%  1.0 1.0  83,036 - (5,857) 77,179 3.3%  6.1% 3.8%

	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053
ration & Tariff  Gross Generation (GWh)	Year 25 4,625	Year 26 4,625	Year 27 4,625	Year 28 4,625	Year 29 4,625	Year 30 4,625	Year 31 4,625	Year 32 4,625	Year 33 4,625	Year 34 4,625	Year 35 4,625	Year 36 4,625	Year 37 4,625
Net Generation (GWh)	4,025	4,025	4,025	4,025	4,025	4,025	4,025	4,025	4,025	4,025	4,025	4,025	4,025
Capacity charge (Mil. Rs.)	16,807	16,424	16,040	15,656	15,273	14,889	14,506	14,122	13,738	13,355	12,971	12,587	12,204
Energy charge (Mil. Rs)	24,335	24,335	24,335	24,335	24,335	24,335	24,335	24,335	24,335	24,335	24,335	24,335	24,335
(Unit: Mil. Rs.)	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37
Turnover	41,143	40,759	40,376	39,992	39,608	39,225	38,841	38,457	38,074	37,690	37,306	36,923	36,539
Cost of sales (fuel, limestone & ash)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)	(21,424)
Gross profit Varialbe O&M	19,719 (2,798)	19,335 (2,798)	18,951 (2,798)	18,568 (2,798)	18,184 (2,798)	17,800 (2,798)	17,417 (2,798)	17,033 (2,798)	16,649 (2,798)	16,266 (2,798)	15,882 (2,798)	15,498 (2,798)	15,115 (2,798)
Fixed O&M	(418)	(418)	(418)	(418)	(418)	(418)	(418)	(418)	(418)	(418)	(418)	(418)	(418)
Administration, labor, tax Railway O&M (not passthrough) Other operating expenditure	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)	(578)
Depreciation	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)	(5,857)
Operational profit	10,067	9,683	9,300	8,916	8,532	8,149	7,765	7,382	6,998	6,614	6,231	5,847	5,463
Non operating income (interest)	12,103	12,826	13,581	14,368	15,191	16,049	16,945	17,881	18,858	19,878	20,943	22,056	23,218
Non operating expendiure (insurance)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)	(440)
Non operating expenditure (working capital)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)	(985)
Non operating expenditure (Loan interest)  Oridinary profit	(5,192) 15,553	(4,837) 16,247	(4,482) 16,974	<u>(4,127)</u> 17,733	(3,771) 18,527	(3,416) 19,357	<u>(3,061)</u> <b>20,225</b>	<u>(2,706)</u> 21,132	(2,350) 22,080	<u>(1,995)</u> 23,072	(1,640) 24,109	(1,285) 25,193	(929) 26,326
Extraordinary gain & loss		10,247				- 17,557			-				
Profit before tax	15,553	16,247	16,974	17,733	18,527	19,357	20,225	21,132	22,080	23,072	24,109	25,193	26,326
Tax Net profit	(5,443) 10,109	(5,687) 10,561	(5,941) 11,033	<u>(6,207)</u> 11,526	<u>(6,484)</u> 12,042	(6,775) 12,582	<u>(7,079)</u> 13,146	<u>(7,396)</u> 13,736	<u>(7,728)</u> 14,352	(8,075) 14,997	(8,438) 15,671	(8,818) 16,375	(9,214) 17,112
Accumulated earnings at begining of year	128,689	138,799	149,359	160,392	171,919	183,961	196,543	209,689	223,425	237,777	252,774	268,445	284,820
Net profit Dividend	10,109	10,561	11,033	11,526	12,042	12,582	13,146	13,736	14,352	14,997	15,671	16,375	17,112
Accumulated earnings at end of year	138,799	149,359	160,392	171,919	183,961	196,543	209,689	223,425	237,777	252,774	268,445	284,820	301,932
(Accumulated earnings for tax calculation)	138,799	149,359	160,392	171,919	183,961	196,543	209,689	223,425	237,777	252,774	268,445	284,820	301,932
	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30	Year 31	Year 32	Year 33	Year 34	Year 35	Year 36	Year 37
Cash & equivalent	183,228	194,009	205,263	217,011	229,274	242,077	255,444	269,401	283,974	299,192	315,084	331,680	344,448
Receivables Stocks	3,429	3,397	3,365	3,333	3,301	3,269	3,237	3,205	3,173	3,141	3,109	3,077	3,045
Other current assets	-	-	-	-	-	-	-	-	-	-		-	-
Fixed asset (Building & Equipment)	71,322	65,465	59,608	53,751	47,894	42,037	36,180	30,323	24,466	18,609	12,751	6,894	1,037
Fixed asset (Land) Other fixed assets	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074	1,074
Other items													
Total asset	259,052	263,945	269,310	275,168	281,543	288,456	295,934	304,002	312,686	322,015	332,018	342,726	349,605
Payable	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785	1,785
Current portion of long-term loan	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	4,565	-
Other current liability  Debt	- 04 (2)	-	73,290	- (7 (22	- (1.054	56,286	50,618	44,950	-	-	- 27.04/	-	-
Other fixed liability	84,626	78,958		67,622				44,930	39,282	33,614			
Other inter additity	-	-	-	-	61,954	- 30,200	-	-	-	-	27,946	22,278	16,610
Capital	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	29,278	- 29,278	29,278	29,278
· ·	29,278 138,799 259,052	29,278 149,359 263,945	-	-	-	-	-	29,278 223,425 304,002	29,278 237,777 312,686	-	-	-	-
Capital Accumulated profit	138,799 259,052	149,359 263,945	29,278 160,392 269,310	29,278 171,919 275,168	29,278 183,961 281,543	29,278 196,543 288,456	29,278 209,689 295,934	223,425 304,002	237,777 312,686	29,278 252,774 322,015	29,278 268,445 332,018	29,278 284,820 342,726	29,278 301,932 349,605
Capital Accumulated profit Liabliliteis & shareholder's equity	138,799 259,052 Year 25	149,359 263,945 Year 26	29,278 160,392 269,310 Year 27	29,278 171,919 275,168 Year 28	29,278 183,961 281,543 Year 29	29,278 196,543 288,456 Year 30	29,278 209,689 295,934 Year 31	223,425 304,002 Year 32	237,777 312,686 Year 33	29,278 252,774 322,015 Year 34	29,278 268,445 332,018 Year 35	29,278 284,820 342,726 Year 36	29,278 301,932 349,605 Year 37
Capital Accumulated profit	138,799 259,052	149,359 263,945	29,278 160,392 269,310	29,278 171,919 275,168	29,278 183,961 281,543	29,278 196,543 288,456	29,278 209,689 295,934	223,425 304,002	237,777 312,686	29,278 252,774 322,015	29,278 268,445 332,018	29,278 284,820 342,726	29,278 301,932 349,605
Capital Accumulated profit Liabliliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital	138,799 259,052 Year 25 172,897 10,109 32	149,359 263,945 Year 26 183,228 10,561 32	29,278 160,392 269,310 Year 27 194,009 11,033 32	29,278 171,919 275,168 Year 28 205,263 11,526 32	29,278 183,961 281,543 Year 29 217,011 12,042 32	29,278 196,543 288,456 Year 30 229,274 12,582 32	29,278 209,689 295,934 Year 31 242,077 13,146 32	223,425 304,002 Year 32 255,444 13,736 32	237,777 312,686 Year 33 269,401 14,352 32	29,278 252,774 322,015 Year 34 283,974 14,997 32	29,278 268,445 332,018 Year 35 299,192 15,671 32	29,278 284,820 342,726 Year 36 315,084 16,375 32	29,278 301,932 349,605 Year 37 331,680 17,112 32
Capital Accumulated profit Liabliliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation	138,799 259,052 Year 25 172,897 10,109	149,359 263,945 Year 26 183,228 10,561	29,278 160,392 269,310 Year 27 194,009 11,033	29,278 171,919 275,168 Year 28 205,263 11,526	29,278 183,961 281,543 Year 29 217,011 12,042	29,278 196,543 288,456 Year 30 229,274 12,582	29,278 209,689 295,934 Year 31 242,077 13,146	223,425 304,002 Year 32 255,444 13,736	237,777 312,686 Year 33 269,401 14,352	29,278 252,774 322,015 Year 34 283,974 14,997	29,278 268,445 332,018 Year 35 299,192 15,671	29,278 284,820 342,726 Year 36 315,084 16,375	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857
Capital Accumulated profit Liabiliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: change in working capital Operational CF: Others Investment CF: Fixed asset (Building & Equipment)	138,799 259,052 Year 25 172,897 10,109 32	149,359 263,945 Year 26 183,228 10,561 32	29,278 160,392 269,310 Year 27 194,009 11,033 32	29,278 171,919 275,168 Year 28 205,263 11,526 32	29,278 183,961 281,543 Year 29 217,011 12,042 32	29,278 196,543 288,456 Year 30 229,274 12,582 32	29,278 209,689 295,934 Year 31 242,077 13,146 32	223,425 304,002 Year 32 255,444 13,736 32	237,777 312,686 Year 33 269,401 14,352 32	29,278 252,774 322,015 Year 34 283,974 14,997 32	29,278 268,445 332,018 Year 35 299,192 15,671 32	29,278 284,820 342,726 Year 36 315,084 16,375 32	29,278 301,932 349,605 Year 37 331,680 17,112 32
Capital Accumulated profit Liabiliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Operaciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land)	138,799 259,052 Year 25 172,897 10,109 32	149,359 263,945 Year 26 183,228 10,561 32 5,857	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857	29,278 171,919 275,168 Year 28 205,263 11,526 32	29,278 183,961 281,543 Year 29 217,011 12,042 32	29,278 196,543 288,456 Year 30 229,274 12,582 32	29,278 209,689 295,934 Year 31 242,077 13,146 32	223,425 304,002 Year 32 255,444 13,736 32	237,777 312,686 Year 33 269,401 14,352 32	29,278 252,774 322,015 Year 34 283,974 14,997 32	29,278 268,445 332,018 Year 35 299,192 15,671 32	29,278 284,820 342,726 Year 36 315,084 16,375 32	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital	138,799 259,052 Year 25 172,897 10,109 32 5,857	149,359 263,945 Year 26 183,228 10,561 32 5,857	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857	223,425 304,002 Year 32 255,444 13,736 32 5,857	237,777 312,686 Year 33 269,401 14,352 32 5,857	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565)
Capital Accumulated profit Liabiliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Operaciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land)	138,799 259,052 Year 25 172,897 10,109 32	149,359 263,945 Year 26 183,228 10,561 32 5,857	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857	29,278 171,919 275,168 Year 28 205,263 11,526 32	29,278 183,961 281,543 Year 29 217,011 12,042 32	29,278 196,543 288,456 Year 30 229,274 12,582 32	29,278 209,689 295,934 Year 31 242,077 13,146 32	223,425 304,002 Year 32 255,444 13,736 32	237,777 312,686 Year 33 269,401 14,352 32	29,278 252,774 322,015 Year 34 283,974 14,997 32	29,278 268,445 332,018 Year 35 299,192 15,671 32	29,278 284,820 342,726 Year 36 315,084 16,375 32	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857
Capital Accumulated profit Liabiliteis & shareholder's equity  Balance at begginng of year Operational CF: We profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year	259,052 Year 25 172,897 10,109 32 5,857 - (5,668)		29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857	223,425 304,002 Year 32 255,444 13,736 32 5,857	237,777 312,686 Year 33 269,401 14,352 32 5,857	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565)
Capital Accumulated profit Liabiliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Bulding & Equipment) Investment CF: Fixed asset (Land) Financial CF: Oebt principal	259,052 Year 25 172,897 10,109 32 5,857 - (5,668)		29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857	223,425 304,002 Year 32 255,444 13,736 32 5,857	237,777 312,686 Year 33 269,401 14,352 32 5,857	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565)
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipmen) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  mptions  Interest rate for loan	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25	149,359 263,945 Year 26 183,228 10,561 32 5,857 - - (5,668) 194,009 Year 26	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 - - (5,668) 205,263 Year 27	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 - - (5,668) 217,011 Year 28	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31	223,425 304,002 Year 32 255,444 13,736 32 5,857 - (5,668) 269,401 Year 32	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33	29,278 252,774 322,015  Year 34 283,974 14,97 32 5,857 (5,668) 299,192  Year 34	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084 Year 35	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) - - (5,668) 344,448 Year 37
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  mptions  Interest rate for loan Interest rate for deposit	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25 15% 7%	149,359 263,945 Year 26 183,228 10,561 32 5,857  (5,668) 194,009 Year 26 15% 7%	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 (5,668) 205,263 Year 27 15% 7%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 - (5,668) 217,011 Year 28 15% 7%	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857 - - (5,668) 255,444 Year 31 15% 7%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - (5,668) 269,401 Year 32 15% 7%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7%	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - - (5,668) 315,084 Year 35 15% 7%	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  mptions  Interest rate for loan Interest rate for deposit Corporate tax	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25	149,359 263,945 Year 26 183,228 10,561 32 5,857 - - (5,668) 194,009 Year 26	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 - - (5,668) 205,263 Year 27	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 - - (5,668) 217,011 Year 28	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31	223,425 304,002 Year 32 255,444 13,736 32 5,857 - (5,668) 269,401 Year 32	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33	29,278 252,774 322,015  Year 34 283,974 14,97 32 5,857 (5,668) 299,192  Year 34	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084 Year 35	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) - - (5,668) 344,448 Year 37
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipmen) Investment CF: Fixed asset (Building & Equipmen) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25 15% 7% 35%	149,359 263,945 Year 26 183,228 10,561 32 5,857 - - - (5,668) 194,009 Year 26 7% 35%	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 - (5,668) 205,263 Year 27 15% 7% 35%	29,278 171,919 275,168  Year 28 205,263 11,526 32 5,857 (5,668) 217,011  Year 28 15% 7% 35%	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35%	29,278 196,543 288,456  Year 30 229,274 12,582 32 5,857 (5,668) 242,077  Year 30 15% 7% 35%	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857 (5,668) 255,444 Year 31 15% 7% 35%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - (5,668) 269,401 Year 32 15% 7% 35%	237,777 312,686 Year 33 269,401 14,352 32 5,857  (5,668) 283,974 Year 33 15% 7% 35%	29,278 252,774 322,015  Year 34 283,974 14,97 32 5,857 (5,668) 299,192  Year 34 15% 7% 35%	29,278 268,445 332,018  Year 35 299,192 15,671 32 5,857 (5,668) 315,084  Year 35 15% 7% 35%	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35%	29,278 301,932 349,605  Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year  mptions  Interest rate for loan Interest rate for deposit Corporate tax	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25 15% 7%	149,359 263,945 Year 26 183,228 10,561 32 5,857  (5,668) 194,009 Year 26 15% 7%	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 (5,668) 205,263 Year 27 15% 7%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 - (5,668) 217,011 Year 28 15% 7%	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857 - - (5,668) 255,444 Year 31 15% 7%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - (5,668) 269,401 Year 32 15% 7%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7%	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - - (5,668) 315,084 Year 35 15% 7%	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25 15% 7% 35%	149,359 263,945 Year 26 183,228 10,561 32 5,857 - - (5,668) 194,009 Year 26 7% 35%	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011  Year 28 15% 7% 35%	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 (5,668) 229,274 Year 29 15% 7% 35%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077  Year 30 15% 7% 35%	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - (5,668) 269,401 Year 32 15% 7% 35%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7% 35%	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084 Year 35 15% 7% 35%	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857 - (5,668) 331,680  Year 36 15% 7% 35%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448 Year 37 15% 7% 35%
Capital Accumulated profit Liabiliteis & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Capital Financial CF: Debt principal Balance at end of year  mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital Sales to receivable (Months) Sales to payable (Months) Fixed assets (Building & Equipment) Balance at beggining of year	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25 15% 35%	149,359 263,945 Year 26 183,228 10,561 32 5,857  (5,668) 194,009 Year 26 15% 7% 35%	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 355%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011 Year 28 15% 7% 355%	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077 Year 30 15% 7% 35%	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35%	223,425 304,002 Year 32 255,444 13,736 32 5,857  (5,668) 269,401 Year 32 15% 7% 35%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7% 35%	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35%	29,278 268,445 332,018  Year 35 299,192 15,671 32 5,857 (5,668) 315,084  Year 35 15% 7% 35%	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) - - (5,668) 344,448 Year 37 15% 7% 35%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)	138,799 259,052 Year 25 172,897 10,109 32 5,857 - - (5,668) 183,228 Year 25 15% 7% 35%	149,359 263,945 Year 26 183,228 10,561 32 5,857 - - (5,668) 194,009 Year 26 7% 35%	29,278 160,392 269,310 Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011  Year 28 15% 7% 35%	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 (5,668) 229,274 Year 29 15% 7% 35%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077  Year 30 15% 7% 35%	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - (5,668) 269,401 Year 32 15% 7% 35%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7% 35%	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084 Year 35 15% 7% 35%	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857 - (5,668) 331,680  Year 36 15% 7% 35%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448 Year 37 15% 7% 35%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year	138,799 259,052 Year 25 172,897 10,109 32 5,857 - (5,668) 183,228 Year 25 15% 7% 35%	149,359 263,945  Year 26 183,228 10,561 32 5,857 - (5,668) 194,009  Year 26 15% 7% 355%  1.0 71,322 (5,857) 65,465	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35% 1.0 1.0 65,465 - (5,857) 59,608	29,278 171,919 275,168 Year 28 205,263 31,526 32 5,857 (5,668) 217,011 Year 28 15% 7% 35% 1.0 1.0 59,608 (5,857) 53,751	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 79% 35% 1.0 1.0 53,751 (5,857) 47,894	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 - (5,668) 242,077  Year 30 15% 7% 35% 1.0 1.0 47,894 - (5,857) 42,037	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 - (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 - (5,857) 36,180	223,425 304,002 Year 32 255,444 13,736 32 5,857 - (5,668) 269,401 Year 32 15% 7% 35%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7% 35%  1.0 1.0 30,323 (5,857) 24,466	29,278 252,774 322,015 Year 34 14,997 32 5,857 - (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 (5,857) 18,609	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084 Year 35 15% 7% 35% 1.0 1.0 18,609 (5,857) 12,751	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35% 1.0 1.0 12,751 (5,857) 6,894	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35% 1.0 1.0 6,894 (5,857) 1,037
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Change in working capital Investment CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation	138,799 259,052 Year 25 172,897 10,109 32 5,857 - (5,668) 183,228 Year 25 15% 7% 35%	149,359 263,945  Year 26 183,228 10,561 32 5,857	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35% 1.0 1.0 65,465 - (5,857)	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011 Year 28 15% 7% 35% 1.0 1.0 59,608 (5,857)	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35% 1.0 1.0 53,751 (5,857)	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077 Year 30 15% 7% 35% 1.0 1.0 47,894 (5,857)	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 (5,857)	223,425 304,002 Year 32 255,444 13,736 32 5,857	237,777 312,686  Year 33 269,401 14,352 32 5,857	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 (5,857)	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 (5,668) 315,084 Year 35 15% 7% 35% 1.0 1.0 18,609 (5,857)	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35% 1.0 1.0 12,751 (5,857)	Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35% 1.0 1.0 6,894 - (5,857)
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Operational CF: Change in working capital Operational CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation itors	138,799 259,052 Year 25 172,897 10,109 32 5,857	149,359 263,945  Year 26 183,228 10,561 32 5,857 - (5,668) 194,009  Year 26  15% 7% 35%  1.0 71,322 - (5,857) 65,465 3.3%	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35% 1.0 1.0 65,465 - (5,857) 59,608 3.3%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011 Year 28 15% 7% 35% 1.0 1.0 59,608 (5,857) 53,751 3.3%	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35% 1.0 1.0 53,751 (5,857) 47,894 3.3%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077 Year 30 15% 7% 35% 1.0 1.0 47,894 (5,857) 42,037 3.3%	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 (5,857) 36,180 3.3%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - (5,668) 269,401 Year 32 15% 7% 35% 1.0 1.0 (5,857) 30,323 3.3%	237,777 312,686  Year 33 269,401 14,352 32 5,857	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 - (5,857) 18,609 3.3%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084  Year 35 15% 7% 35% 1.0 1.0 18,609 - (5,857) 12,751 3.3%	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 79% 35%  1.0 1.0 12,751 - (5,857) 6,894 3.3%	Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35% 1.0 1.0 6,894 - (5,857) 1,037 3,3%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Others Investment CF: Fixed asset (Bulding & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for Ioan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation itors  Return on Equity (ROE)	138,799 259,052  Year 25 172,897 10,109 32 5,857 (5,668) 183,228  Year 25 15% 7% 35%  1.0 1.0 77,179 - (5,857) 71,322 3,3%	149,359 263,945  Year 26 183,228 10,561 32 5,857 - (5,668) 194,009  Year 26 15% 7% 35%  1.0 1.0 71,322 (5,857) 65,465 3.3%	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35%  1.0 1.0 65,465 - (5,857) 59,608 3.3%	29,278 171,919 275,168 Year 28 205,263 31,526 32 5,857 (5,668) 217,011  Year 28 15% 7% 35%  1.0 1.0 59,608 - (5,857) 53,751 3.3%	29,278 183,961 281,543 Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35% 1.0 1.0 53,751 - (5,857) 47,894 3.3%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077  Year 30 15% 7% 35% 1.0 1.0 47,894 - (5,857) 42,037 3.3%	29,278 209,689 295,934 Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 - (5,857) 36,180 3.3%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - (5,668) 269,401 Year 32 15% 7% 35% 1.0 1.0 4.0 (5,857) 30,323 3,3%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7% 35% 1.0 1.0 30,323 (5,857) 24,466 3.3%	29,278 252,774 322,015 Year 34 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 - (5,857) 18,609 3.3%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084 Year 35 15% 7% 35% 1.0 1.0 18,609 (5,857) 12,751 3.3%	29,278 284,820 342,726 Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35% 1.0 1.0 12,751 - (5,857) 6,894 3,3%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35%  1.0 1.0 6,894 (5,857) 1,037 3,3%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Operational CF: Change in working capital Operational CF: Fixed asset (Building & Equipment) Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation itors	138,799 259,052 Year 25 172,897 10,109 32 5,857	149,359 263,945  Year 26 183,228 10,561 32 5,857 - (5,668) 194,009  Year 26  15% 7% 35%  1.0 71,322 - (5,857) 65,465 3.3%	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 7% 35% 1.0 1.0 65,465 - (5,857) 59,608 3.3%	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011 Year 28 15% 7% 35% 1.0 1.0 59,608 (5,857) 53,751 3.3%	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35% 1.0 1.0 53,751 (5,857) 47,894 3.3%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077 Year 30 15% 7% 35% 1.0 1.0 47,894 (5,857) 42,037 3.3%	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 (5,857) 36,180 3.3%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - (5,668) 269,401 Year 32 15% 7% 35% 1.0 1.0 (5,857) 30,323 3.3%	237,777 312,686  Year 33 269,401 14,352 32 5,857	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 - (5,857) 18,609 3.3%	29,278 268,445 332,018 Year 35 299,192 15,671 32 5,857 - (5,668) 315,084  Year 35 15% 7% 35% 1.0 1.0 18,609 - (5,857) 12,751 3.3%	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 79% 35%  1.0 1.0 12,751 - (5,857) 6,894 3.3%	Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35% 1.0 1.0 6,894 - (5,857) 1,037 3,3%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Operational CF: Depreciation Operational CF: Change in working capital Operational CF: Fixed asset (Land) Financial CF: Fixed asset (Land) Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for loan Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation itors  Return on Equity (ROE) Return on Asset (ROA) Debt service coverage ratio (DSCR) Current Ratio	138,799 259,052  Year 25 172,897 10,109 32 5,857 (5,668) 183,228  Year 25 15% 7% 35%  1.0 1.0 77,179 - (5,857) 71,322 3,3% 6.0% 3,9% 1.0 2939%	149,359 263,945  Year 26 183,228 10,561 32 5,857 - (5,668) 194,009  Year 26  1.0 71,322 (5,857) 65,465 3.3%  5,9% 4,0% 0,9 3109%	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857	29,278 171,919 275,168  Year 28 205,263 11,526 32 5,857 (5,668) 217,011  Year 28 15% 7% 35%  1.0 1.0 59,608 - (5,857) 53,751 3.3% 4.2% 0.9 3470%	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35%  1.0 1.0 53,751 - (5,857) 47,894 3.3% 5.6% 4.3% 0.8 3662%	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077  Year 30 15% 7% 35% 1.0 1.0 47,894 - (5,857) 42,037 3.3% 5.6% 4.4% 0.8 3864%	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 - (5,857) 36,180 3.3% 5.5% 4.4% 0.8 4074%	223,425 304,002 Year 32 255,444 13,736 32 5,857 - (5,668) 269,401 Year 32 15% 7% 35% 1.0 1.0 (5,857) 30,323 3.3%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33  15% 7% 35%  1.0 1.0 30,323 - (5,857) 24,466 3.3%  5.4% 4.6% 4.6% 4.6% 4.622%	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 - (5,857) 18,609 3.3% 4.7% 0.6 4761%	29,278 268,445 332,018  Year 35 299,192 15,671 32 5,857 (5,668) 315,084  Year 35 15% 7% 35% 1.0 1.0 18,609 - (5,857) 12,751 3.3% 4.7% 0.5 5011%	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35% 1.0 1.0 12,751 - (5,857) 6,894 3.3% 5,2% 4,8% 0,4 5272%	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35% 1.0 1.0 6,894 - (5,857) 1,037 3,3% 5,2% 4,9% 0,3 19464%
Capital Accumulated profit Liabilities & shareholder's equity  Balance at begginng of year Operational CF: Net profit after tax Operational CF: Change in working capital Operational CF: Depreciation Investment CF: Fixed asset (Land) Financial CF: Capital Financial CF: Capital Financial CF: Debt principal Balance at end of year mptions  Interest rate for deposit Corporate tax  Working capital  Sales to receivable (Months) Sales to payable (Months)  Sales to payable (Months)  Fixed assets (Building & Equipment)  Balance at beggining of year Capital expenditure Depreciation Balance at end of year Annual percentage of depreciation itors  Return on Asset (ROA)  Debt service coverage ratio (DSCR)	138,799 259,052  Year 25 172,897 10,109 32 5,857	149,359 263,945  Year 26 183,228 10,561 32 5,857	29,278 160,392 269,310  Year 27 194,009 11,033 32 5,857 (5,668) 205,263  Year 27 15% 35%  1.0 1.0 65,465 - (5,857) 59,608 3,3% 5.8% 4.1% 0.9	29,278 171,919 275,168 Year 28 205,263 11,526 32 5,857 (5,668) 217,011  Year 28 15% 7% 35% 1.0 1.0 59,608 - (5,857) 53,751 3,3% 4,2% 0,9	29,278 183,961 281,543  Year 29 217,011 12,042 32 5,857 (5,668) 229,274  Year 29 15% 7% 35%  1.0 1.0 53,751 (5,857) 47,894 3.3% 5.6% 4.3% 0.8	29,278 196,543 288,456 Year 30 229,274 12,582 32 5,857 (5,668) 242,077 Year 30 15% 7% 35% 1.0 1.0 47,894 - (5,857) 42,037 3,33% 5,6% 4,4% 0,8	29,278 209,689 295,934  Year 31 242,077 13,146 32 5,857 (5,668) 255,444  Year 31 15% 7% 35% 1.0 1.0 42,037 - (5,857) 36,180 3.3% 5,5% 4,4% 0.8	223,425 304,002 Year 32 255,444 13,736 32 5,857 - - - (5,668) 269,401 Year 32 15% 7% 35% 1.0 1.0 36,180 - (5,857) 30,323 3,33%	237,777 312,686  Year 33 269,401 14,352 32 5,857 (5,668) 283,974  Year 33 15% 7% 35%  1.0 1.0 30,323 - (5,857) 24,466 3.3% 5,4% 4,6% 0,6	29,278 252,774 322,015 Year 34 283,974 14,997 32 5,857 (5,668) 299,192 Year 34 15% 7% 35% 1.0 1.0 24,466 - (5,857) 18,609 3.3% 4.7% 0.6	29,278 268,445 332,018  Year 35 299,192 15,671 32 5,857 (5,668) 315,084  Year 35 15% 35% 1.0 1.0 18,609 - (5,857) 12,751 3,33% 4,7% 0,5	29,278 284,820 342,726  Year 36 315,084 16,375 32 5,857 (5,668) 331,680  Year 36 15% 7% 35% 1.0 1.0 12,751 - (5,857) 6,894 3,3% 5,2% 4,8% 0,4	29,278 301,932 349,605 Year 37 331,680 17,112 32 5,857 (4,565) (5,668) 344,448  Year 37 15% 7% 35%  1.0 1.0 6,894 (5,857) 1,037 3,3% 5,2% 4,9% 0,3