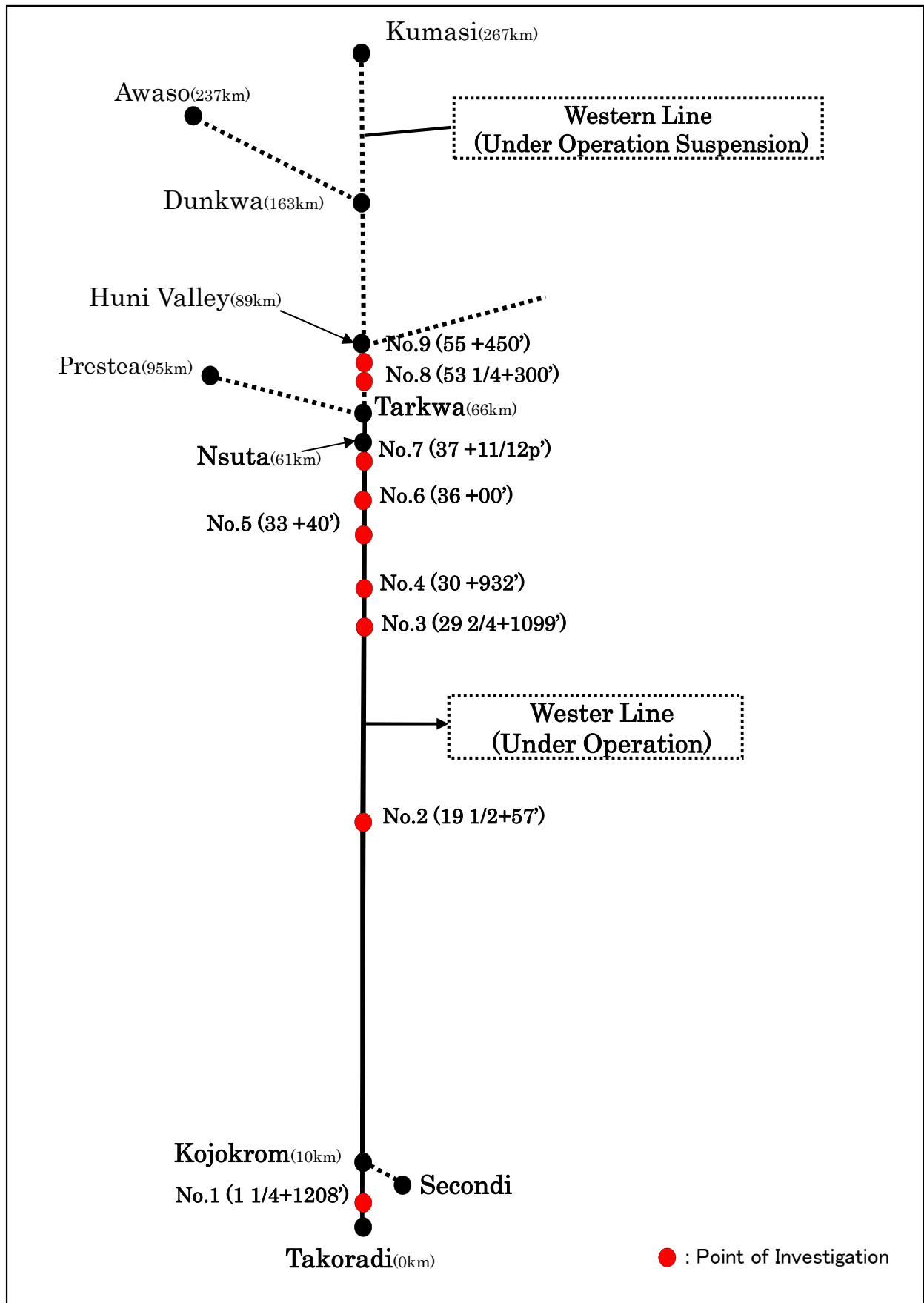


APPENDIX 2

Bride Inspection Ledger


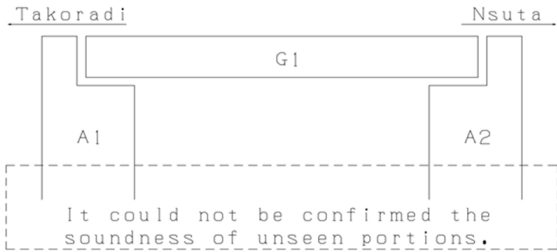
Map of Bridge Site Investigation



| BRIDGE WEST LINE (TAKORADI~NSUTA) | | | | | |
|-----------------------------------|----------------|----------------------------|------|------------|---------|
| No | MILEAGE | TYPE | SPAN | LENGTH | REMARKS |
| 1 | 1 1/4 + 1208' | Steel deck plate girder | 1 | 66' 00" | |
| 2 | 19 1/2 + 57' | Steel deck plate girder | 1 | 20' 00" | |
| 3 | 29 2/4 + 1099' | Steel deck plate girder | 1 | 30' 00" | |
| 4 | 30 + 932' | Steel through plate girder | 3 | 63' 8 3/4" | |
| 5 | 33 + 40' | Steel through plate girder | 1 | 63' 00" | |
| 6 | 36 + 00' | Steel deck plate girder | 2 | 29' 8" | |
| 7 | 37 + 11/12p' | Steel deck plate girder | 1 | 29' 00" | |

| BRIDGE WEST LINE (HUNI VALLEY) | | | | | |
|--------------------------------|---------------|-------------------------|------|---------|---------|
| No | MILEAGE | TYPE | SPAN | LENGTH | REMARKS |
| 8 | 53 1/4 + 300' | Steel deck plate girder | 1 | 23' 00" | |
| 9 | 55 + 450' | Steel deck plate girder | 1 | 23' 00" | |

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | | | |
|---|-----------|---|--|------------------|---|---|---|--------------------------|--|
| Line Name | | Western Line | | Date of Survey | | 03/10/2012 | | | |
| Bridge No. | | 1 | | Mileage | | 1 1/4 + 1208' | | | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 66' 00" × 1(span) = 66' 00" | | | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | | | |
| Photograph | |  | | | | | | | |
| Diagram | |  | | | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Rusty | | | | | | | |
| | | Corroded | | | | | | | |
| | | Cracked | | | | | | | |
| | | Unstable | | | | | | | |
| Handling | Notice | | | | | | | | |
| Evaluation of Substructure | Condition | Abut 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | Handling | Notice | | | | | | | |
| | | Abut 2 | | | | | | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | | Notice | | | | | | | |
| Comment | | <p>The whole bridge gets rusty.</p> <p>The corrosion of the lower flange is severe, and a section loss is seen because clearance under girder is</p> <p>No loss of rivet are seen.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3(Small Emergency) | | Level-4(Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)



(Photo4)



(Photo5)



(Photo6)



(Photo7)



(Photo8)



(Photo9)


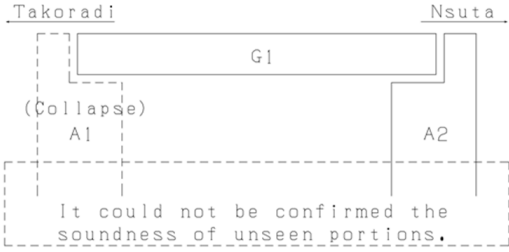
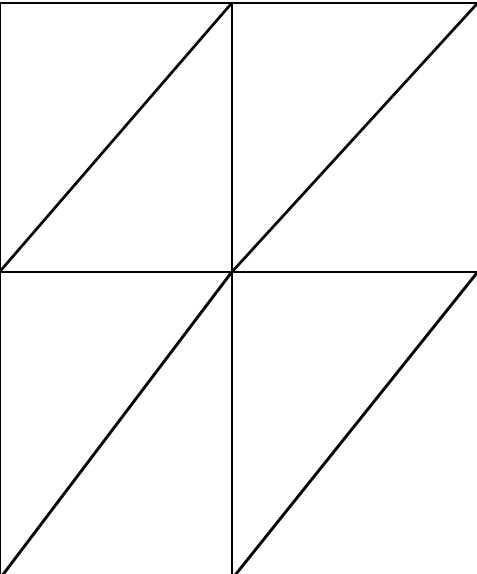
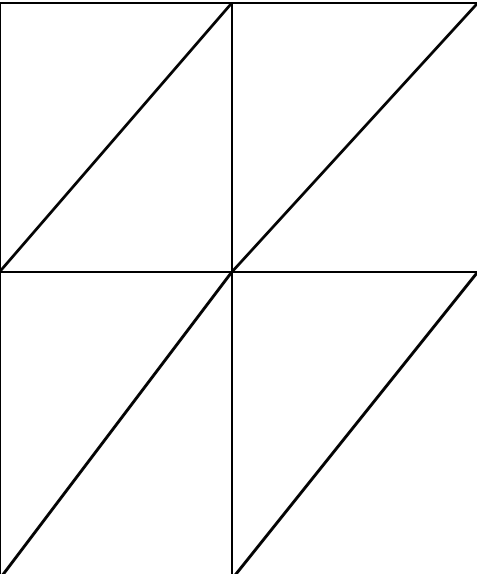


(Photo10)



(Photo11)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | |
|---|-----------|---|--|---|--------------------------|------------------------|
| Line Name | | Western Line | Date of Survey | | 10/10/2012 | |
| Bridge No. | | 2 | Mileage | | 19 1/2 + 57' | |
| Chief Civil Engineer | | William Acken | Inspector | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 20' 00" × 1(span) = 20' 00" | | | | |
| Type of Substructure | | Plain concrete abutment | | | | |
| Photograph | |  | | | | |
| Diagram | |  | | | | |
| Evaluation of Superstructure | Condition | Girder 1 |  | | | |
| | | Usual | | | | |
| | | Rusty | | | | |
| | | Corroded | | | | |
| | | Cracked | | | | |
| | | Unstable | | | | |
| Handling | Notice | | | | | |
| Evaluation of Substructure | Condition | Abut 1 |  | | | Abut 2 |
| | | Usual | | | | Usual |
| | | Exposed Bar | | | | Exposed Bar |
| | | Cracked | | | | Cracked |
| | | Flaked | | | | Flaked |
| | | Scoured | | | | Scoured |
| | | Unstable | | | | Unstable |
| | Handling | Repair(Partial or All) | | | | Repair(Partial or All) |
| Comment | | <p>Abutment of Takoradi side (A1) is collapsed by scouring. Superstructure was modified by using wood sleepers as substructure. The whole bridge gets rusty. No loss of rivet are seen. No rust fluid is not seen in the superstructures. It is desirable to to remove the girder and to restore the roadbed as the embankment as soon as possible.</p> | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | Level-2 (Notice) | Level-3(Small Emergency) | Level-4(Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)



(Photo4)


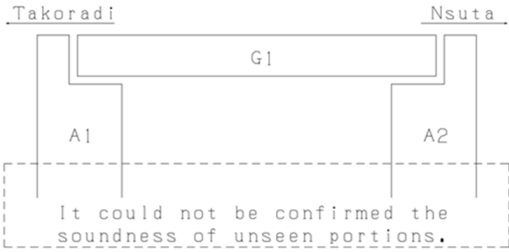


(Photo5)



(Photo6)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | | | |
|---|-----------|---|--|------------------|---|---|---|---------------------------|--|
| Line Name | | Western Line | | Date of Survey | | 11/10/2012 | | | |
| Bridge No. | | 3 | | Mileage | | 29 2/4 + 1099' | | | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 30' 00" × 1(span) = 30' 00" | | | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | | | |
| Photograph | |  | | | | | | | |
| Diagram | |  | | | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Rusty | | | | | | | |
| | | Corroded | | | | | | | |
| | | Cracked | | | | | | | |
| | | Unstable | | | | | | | |
| Handling | Notice | | | | | | | | |
| Evaluation of Substructure | Condition | Abut 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | Handling | Notice | | | | | | Abut 2 | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | | Notice | | | | Notice | | | |
| Comment | | <p>The whole bridge gets rusty. No loss of rivet are seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3 (Small Emergency) | | Level-4 (Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)



(Photo4)



(Photo5)



(Photo6)



(Photo7)



(Photo8)



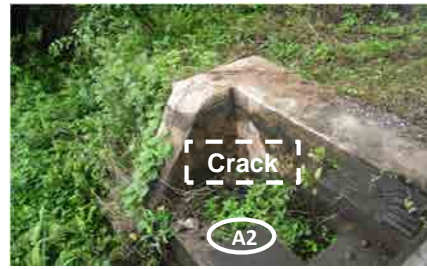
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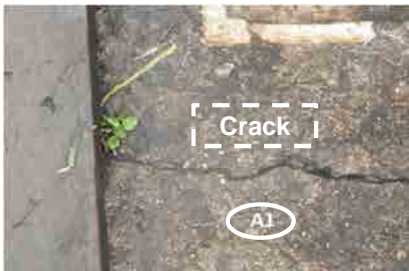
(Photo10)



(Photo11)



(Photo12)



(Photo13)



(Photo14)


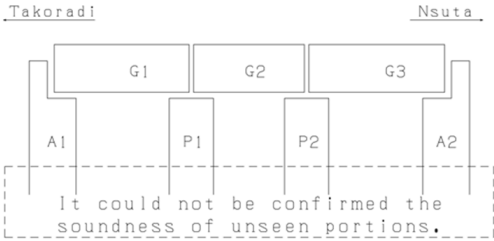
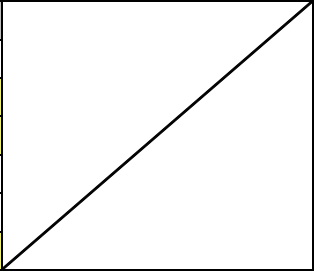


(Photo15)



(Photo16)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | |
|---|-----------|--|------------------|---------------------------|---|---|--|
| Line Name | | Western Line | | Date of Survey | | 12/10/2012 | |
| Bridge No. | | 4 | | Mileage | | 30 + 932' | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel through plate girder 63' 8 3/4" × 3(span) = 189' 26 1/4" | | | | | |
| Type of Substructure | | Plain concrete abutment , Plain concrete pier | | | | | |
| Photograph | |  | | | | | |
| Diagram | |  | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | Girder 2 | Girder 3 |  | | |
| | | Usual | Usual | Usual | | | |
| | | Rusty | Rusty | Rusty | | | |
| | | Corroded | Corroded | Corroded | | | |
| | | Cracked | Cracked | Cracked | | | |
| | | Unstable | Unstable | Unstable | | | |
| | Handling | Notice | Notice | Notice | | | |
| Evaluation of Substructure | Condition | Abut 1 | Pier 1 | Pier 2 | Abut 2 | | |
| | | Usual | Usual | Usual | Usual | | |
| | | Exposed Bar | Exposed Bar | Exposed Bar | Exposed Bar | | |
| | | Cracked | Cracked | Cracked | Cracked | | |
| | | Flaked | Flaked | Flaked | Flaked | | |
| | | Scoured | Scoured | Scoured | Scoured | | |
| | Unstable | Unstable | Unstable | Unstable | | | |
| Handling | Notice | Notice | Notice | Notice | | | |
| Comment | | <p>The whole bridge gets rusty.</p> <p>No loss of rovet and splice plate is seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | Level-2 (Notice) | Level-3 (Small Emergency) | Level-4 (Large Emergency) | | |



(Photo1)



(Photo2)



(Photo3)



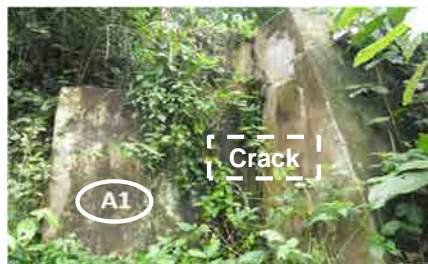
(Photo4)



(Photo5)



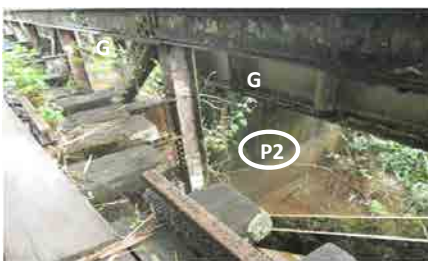
(Photo6)



(Photo7)



(Photo8)


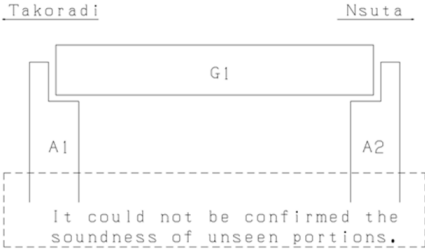


(Photo9)



(Photo10)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | | | |
|---|-----------|--|--|------------------|---|---|---|---------------------------|--|
| Line Name | | Western Line | | Date of Survey | | 16/10/2012 | | | |
| Bridge No. | | 5 | | Mileage | | 33 + 40' | | | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel through plate girder 63' 00" × 1(span) = 63' 00" | | | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | | | |
| Photograph | |  | | | | | | | |
| Diagram | |  | | | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Rusty | | | | | | | |
| | | Corroded | | | | | | | |
| | | Cracked | | | | | | | |
| | | Unstable | | | | | | | |
| Handling | Notice | | | | | | | | |
| Evaluation of Substructure | Condition | Abut 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | Handling | Notice | | | | | | | |
| | | Abut 2 | | | | | | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | | Notice | | | | | | | |
| Comment | | <p>The whole bridge gets rusty. No loss of rivet are seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>Concrete in the front of para-pet by moving shoe is broken.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3 (Small Emergency) | | Level-4 (Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)



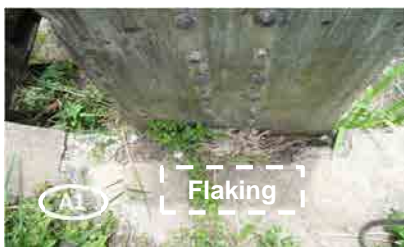
(Photo4)



(Photo5)



(Photo6)



(Photo7)



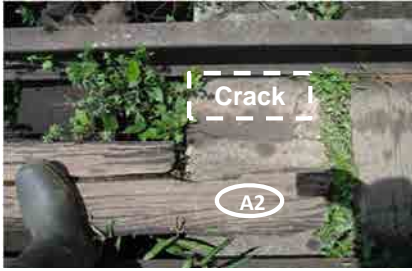
(Photo8)



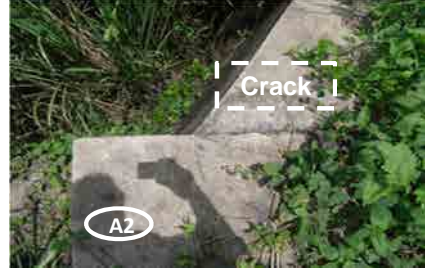
(Photo9)



(Photo10)



(Photo11)


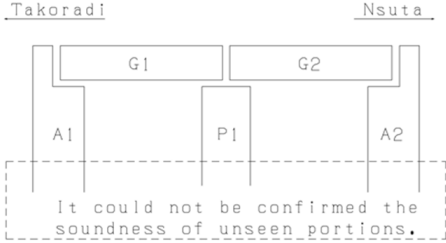
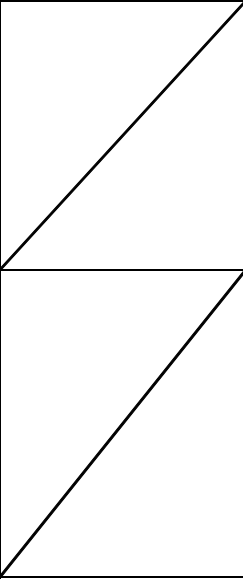


(Photo12)



(Photo13)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | |
|---|-----------|---|--------|------------------|--------|--|--------|
| Line Name | | Western Line | | Date of Survey | | 15/10/2012 | |
| Bridge No. | | 6 | | Mileage | | 36 + 00' | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 29' 8" × 2(span) = 58' 16" | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | |
| Photograph | |  | | | | | |
| Diagram | |  | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | Girder 2 | |  | |
| | | Usual | | Usual | | | |
| | | Rusty | | Rusty | | | |
| | | Corroded | | Corroded | | | |
| | | Cracked | | Cracked | | | |
| | | Unstable | | Unstable | | | |
| Handling | | Notice | | Notice | | | |
| Evaluation of Substructure | Condition | Abut 1 | | Pier 1 | | Abut 2 | |
| | | Usual | | Usual | | Usual | |
| | | Exposed Bar | | Exposed Bar | | Exposed Bar | |
| | | Cracked | | Cracked | | Cracked | |
| | | Flaked | | Flaked | | Flaked | |
| | | Scoured | | Scoured | | Scoured | |
| | | Unstable | | Unstable | | Unstable | |
| | Handling | | Notice | | Notice | | Notice |
| Comment | | <p>The whole bridge gets rusty. No loss of rivet are seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3 (Small Emergency) | |
| | | | | | | Level-4 (Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)



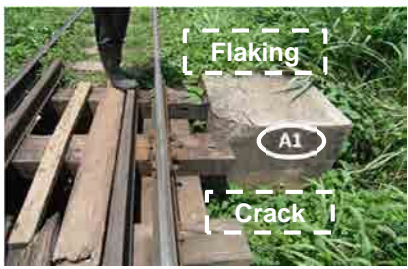
(Photo4)



(Photo5)



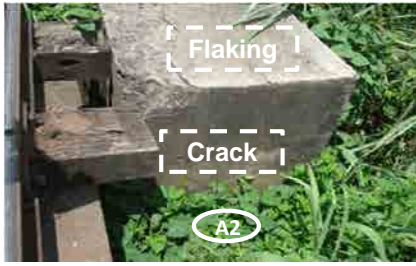
(Photo6)



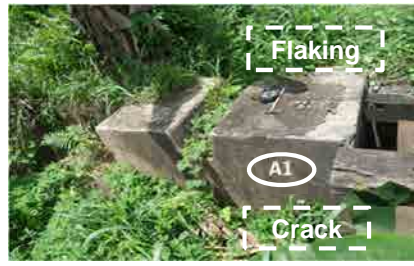
(Photo7)



(Photo8)



(Photo9)



(Photo10)



(Photo11)



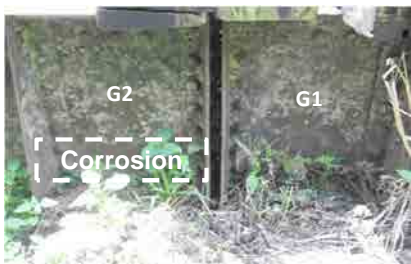
(Photo12)



(Photo13)


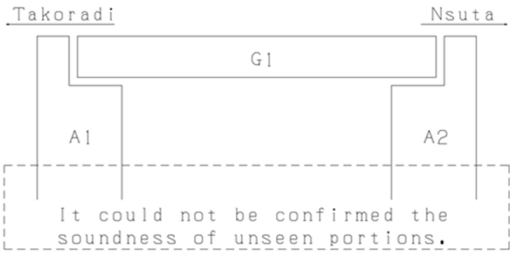


(Photo14)



(Photo15)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | | | |
|---|-----------|--|--|------------------|---|---|---|---------------------------|--|
| Line Name | | Western Line | | Date of Survey | | 12/10/2012 | | | |
| Bridge No. | | 7 | | Mileage | | 37 + 11/12p' | | | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 29'00" × 1(span) = 29'00" | | | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | | | |
| Photograph | |  | | | | | | | |
| Diagram | |  | | | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Rusty | | | | | | | |
| | | Corroded | | | | | | | |
| | | Cracked | | | | | | | |
| | | Unstable | | | | | | | |
| Handling | Notice | | | | | | | | |
| Evaluation of Substructure | Condition | Abut 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | Handling | Notice | | | | | | | |
| | | Abut 2 | | | | | | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | | Notice | | | | | | | |
| Comment | | <p>Since clearance under girder is small, there is a possibility that the girder lower surface is immersed in water during the flood.</p> <p>The whole bridge gets rusty.</p> <p>No loss of rivet are seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3 (Small Emergency) | | Level-4 (Large Emergency) | |



(Photo1)



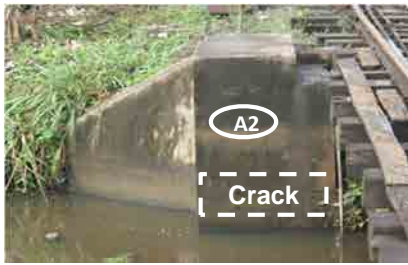
(Photo2)



(Photo3)



(Photo4)



(Photo5)



(Photo6)


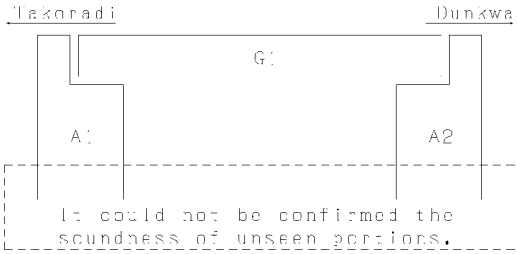


(Photo7)



(Photo8)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | | | |
|---|-----------|---|--|------------------|---|---|---|---------------------------|--|
| Line Name | | Western Line | | Date of Survey | | 18/10/2012 | | | |
| Bridge No. | | 8 | | Mileage | | 53 1/4 + 300' | | | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 23' 00" × 1(span) = 23' 00" | | | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | | | |
| Photograph | |  | | | | | | | |
| Diagram | |  | | | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Rusty | | | | | | | |
| | | Corroded | | | | | | | |
| | | Cracked | | | | | | | |
| | | Unstable | | | | | | | |
| Handling | Nothing | | | | | | | | |
| Evaluation of Substructure | Condition | Abut 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | Handling | Nothing | | | | | | Abut 2 | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | | Nothing | | | | | | | |
| Comment | | <p>The whole bridge gets rusty. No loss of rivet are seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3 (Small Emergency) | | Level-4 (Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)


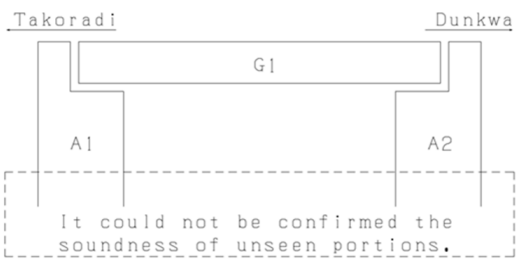


(Photo4)



(Photo5)

INVESTIGATION RECORD SHEET FOR BRIDGE

| | | | | | | | | | |
|---|-----------|--|--|------------------|---|---|---|---------------------------|--|
| Line Name | | Western Line | | Date of Survey | | 18/10/2012 | | | |
| Bridge No. | | 9 | | Mileage | | 55 + 450' | | | |
| Chief Civil Engineer | | William Acken | | Inspector | | GRCL: Mr.Amissah JICA Study Team: Osamu Ohkawa | | | |
| Type of Superstructure (Bridge Length & Number of Spans) | | Steel deck plate girder 23' 00" × 1(span) = 23' 00" | | | | | | | |
| Type of Substructure | | Plain concrete abutment | | | | | | | |
| Photograph | |  | | | | | | | |
| Diagram | |  | | | | | | | |
| Evaluation of Superstructure | Condition | Girder 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Rusty | | | | | | | |
| | | Corroded | | | | | | | |
| | | Cracked | | | | | | | |
| | | Unstable | | | | | | | |
| Handling | Nothing | | | | | | | | |
| Evaluation of Substructure | Condition | Abut 1 | | / | / | / | / | | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | Handling | Nothing | | | | | | Abut 2 | |
| | | Usual | | | | | | | |
| | | Exposed Bar | | | | | | | |
| | | Cracked | | | | | | | |
| | | Flaked | | | | | | | |
| | | Scoured | | | | | | | |
| | | Unstable | | | | | | | |
| | | Nothing | | | | | | | |
| Comment | | <p>The whole bridge gets rusty.</p> <p>No loss of rivet are seen.</p> <p>Big horizontal cracks thought to be the dry shrinkage is seen on the front of para-pet and the skeleton of the A1 and A2 abutment.</p> <p>No rust fluid is not seen in the superstructures.</p> | | | | | | | |
| Overall Evaluation | | Level-1 (Ordinary) | | Level-2 (Notice) | | Level-3 (Small Emergency) | | Level-4 (Large Emergency) | |



(Photo1)



(Photo2)



(Photo3)



(Photo4)



(Photo5)



(Photo6)

APPENDIX 3

Workshop Attendance List

Workshop on Study for Safety Operation and Management of Railway in the Republic of Ghana
27th September 2012, Accra

| No. | Name | Organization | Position |
|-----|--------------------|-----------------------|--|
| 1 | Emmanuel Opoku | GRDA | Ag. Chief Executive |
| 2 | G.J Bracke | GRDA | Board Member |
| 3 | A.A Sadigue | GRDA | Project Director |
| 4 | J.E Odotei | GRDA | Board Member |
| 5 | Sam K. Barnes | GRDA | Board Member |
| 6 | M.K Dzimah | GRCL | Chief Mech/Elect Engineer |
| 7 | Emmanuel Toff Gozo | GRCL | Ag. Traffic Engineer |
| 8 | William Acken | GRCL | Ag. Chief Civil Engineer |
| 9 | Derrick Anedeme | MoFEP | Assistant Economics Officer/Bilateral |
| 10 | Benjamin W-Kissi | MoFEP | Officer / Budget Division |
| 11 | Francis Mensah | MoFEP | Desk officer |
| 12 | Siisi E Ocrem | MoT | Director M&E |
| 13 | Akwasi Prempeh | MoT | Planning and Officer |
| 14 | Edward Agbodjan | MoT | Asst. Planning Officer |
| 15 | Doreen Anner | MoT | Asst. Director/Administration |
| 16 | J.K Fang | Ghana Bauxite Company | General Manager |
| 17 | J.K Nsiah | Ghana Bauxite Company | Board Secretary |
| 18 | Michele Nemesi | Team Engineering | Ghana Representative |
| 19 | Brozio Tonini | Team Engineering | Transport Engineer |
| 20 | Y Amoyaw Osei | Team Engineering | Director |
| 21 | Konina Out Okhne | Team Engineering | consultant |
| 22 | Puneet Kumar | RITES (India) | Group General Manager, Expotech Division |
| 23 | A. Jha | RITES (India) | General Manager (T&S) |

APPENDIX 4

Workshop Presentation Materials



Workshop in Ghana

Study for Safety Operation and Management of Railway in the Republic of Ghana

27 September 2012

JICA Study Team

0

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

1. Workshop agenda

2

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Table of Contents

1. Workshop agenda
2. About Workshop
3. Outline of the JICA study

1

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

1. Today's Workshop

◆ Agenda:

- About Workshop
- Outline of the JICA study

Session 1: Organization and Management

Session 2: Train operation

Session 3: Track

Session 4: Civil structures/Bridges

Session 5: Rolling Stock

- Introduction of Indian railway system on safety operation

Note: The time will be set aside for question and answers after every session.

3

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

2. About Workshop

4

2. Workshop / Main topics

■ Main Topics:

- **Current situation and issues** of the Western Line (Takoradi – Tarkwa – Dunkwa - Awaso)
- Introduction of **Japanese and Indian railway systems** for safety operation
- Suggestions on **setting goals**, which the Ghana Railway can actually reach, for **safety improvement and reinforcing systems**

6

1. Workshop / Objectives

■ Objective:

- Sharing the reorganization of **the current situation and the improvement goals** with stakeholders
- Suggestions on **setting goals for safety improvement and reinforcing systems**

5

3. Workshop / Schedule

| Date | 27th September | |
|------|--|--|
| AM | 8 | |
| | ● 9:00–9:05 Opening speech : JICA Ghana Office | |
| | ● 9:05–9:10 Opening speech : GRDA | |
| | 9 | ● 9:10–9:20 Outline of this Study |
| | | ● 9:20–9:50 Railway operation and organization |
| | 10 | ● 9:50–10:20 Train operation |
| | | ● 10:20–10:50 Short break |
| | 11 | ● 10:50–11:20 Track |
| | | ● 11:20–11:50 Civil structures/Bridges |
| | 12 | ● 11:50–12:20 Rolling stock |
| | | ● 12:20–13:20 Lunch break |

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3. Workshop / Schedule



| | | |
|------|---------------------------|--|
| PM | 13 | ●13:20-13:30 Speech : JICA India office |
| | | ●13:30-15:00 Introduction of Indian railway system on safety operation |
| | 14 | |
| | | ●15:00-15:30 Q&A |
| | 15 | ●15:30-15:40 Closing speech : JICA head office Tokyo |
| | | ●15:40- Meeting with Ghana government |
| 16 | | |
| Site | JICA Ghana Office (Accra) | |

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3. Outline of the JICA study

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1. Tasks of the study



Objective of the Study

- Create **appropriate maintenance** for railway system
- Reduce of accidents, **delay** and **suspension** of train operation

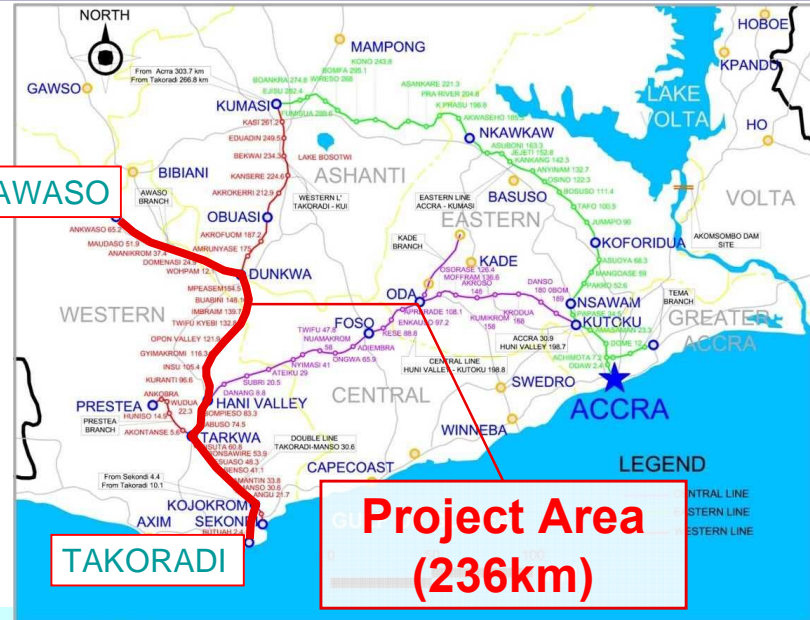
Activities

- To grasp and analyze the present situation of the railway in Ghana
- To set up **the improvement goals** for maintenance of track and rolling stock
- To **update the O&M plan**
- To support **the implementation of O&M plan**

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2. Project Area



11

To Grasp and Analyze the present situation of the railway in Ghana

Grasp, analyze and evaluate condition and deficiency of track bed, track and rolling stock based on analysis of existing data and site reconnaissance for the entire West Line



Waving Track



Derelict Locomotive in depot

12

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

To update the operation and maintenance plan

To Update the O&M plan suitable for present status

- Regulations, method and structure of O&M Plan
- Record and recurrence prevention measures
- Capital expenditure plan

14

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

To set up the improvement goals for maintenance of track and rolling stock

Setting improvement goals

- No accidents due to causes that are the responsibility of the railway
- Reduction of transport disorder (suspension, delay etc)
- Improvement of safety consciousness etc

Holding Workshop

- Sharing the recognition of the present situation and challenges with GRDA/GRCL
- Setting goals for safety improvement and an enforcement system
- Introduction of railway operation in Japan and India

13

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

To update the operation and maintenance plan

Conformity of the current system and project

- ENGINEERING MANUAL
- Railway Act, 2008
- GRDA scheme of service
- Regional development projects of Ghana
- Improvement project of the railway facilities
- Modernization and expansion project for the railway network

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Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013



3. Scope of Work (5)



To update the operation and maintenance plan

Cooperation with other donors' development project

- World Bank
 - Organization enhancement of GRDA
- European Development Fund (EDF)
 - Rehabilitation of the West Line and North Extension F/S
- Chinese Fund
 - Railway Network Extension and Locomotive Procurement
- Others

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3. Scope of Work (6)



To support the implementation of operation and maintenance plan

Thorough implementation of the education and training for safe operation and maintenance management

| Classification | Training Item |
|----------------|---|
| Soft | The measures for human error prevention |
| | Planning and technique of O&M plan |
| | Usage of preservation equipment, Planning of maintenance plan |
| Hard | Planning and Techniques of track maintenance |
| | Planning and Techniques of track bed maintenance |
| | Planning and Techniques of bridge maintenance |
| | Planning and Techniques of rolling stock maintenance |

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3. Scope of Work (7)



To support the implementation of operation and maintenance plan

Monitoring and evaluation of the training results based on PDCA Cycle

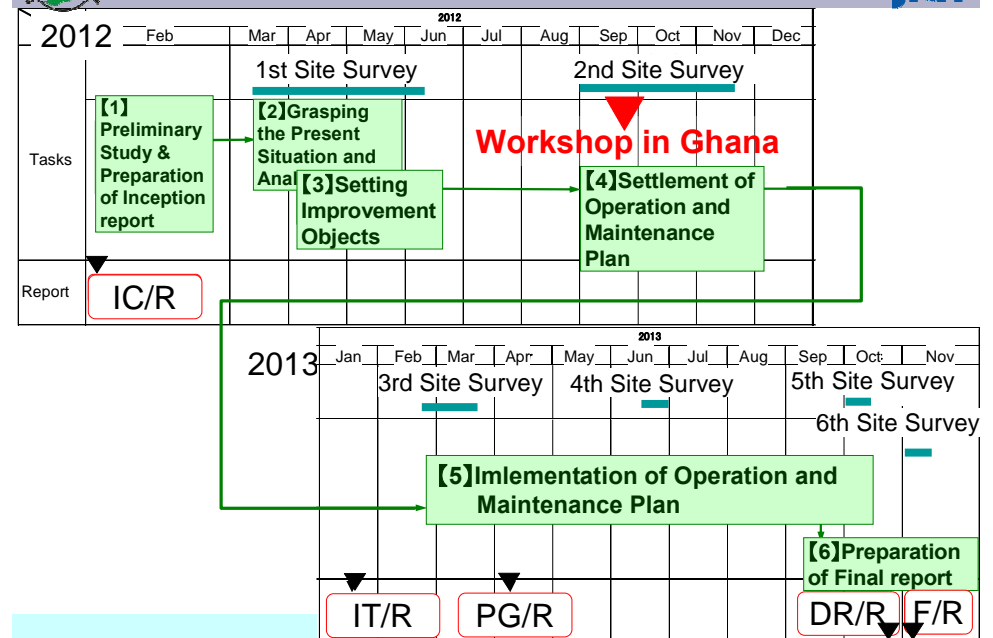


- Plan:** Planning how to improve what
- Do:** Doing in accordance with the plan
- Check:** Checking and analyzing the contents done
- Act:** Acting to feedback improvement to the next plan

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4. Study Schedule (Feb 2012 to Nov 2013)





5. Study Team Member



PROJECT MANAGEMENT GROUP

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Thank you

Japan International Cooperation Agency (JICA)

Oriental Consultants Co., Ltd.
Japan International Consultants for Transportation Co., Ltd.



Oriental Consultants Co., Ltd.

Japan International Consultants for Transportation Co., Ltd

Study for Safety Operation and Management of Railway in the Republic of Ghana



Workshop Session 1 Organization and Management

27 September 2012
JICA Study Team
Deputy Team Leader/Railway Plan 2 : Takashi KIKUIRI

0

Table of Contents

1. Organization
2. Budget of the Maintenance
3. Procurement Procedure
4. Human Resource
5. Poorly-motivated Worker
6. Document Management by Conventional Means
7. Improvement Goals

1

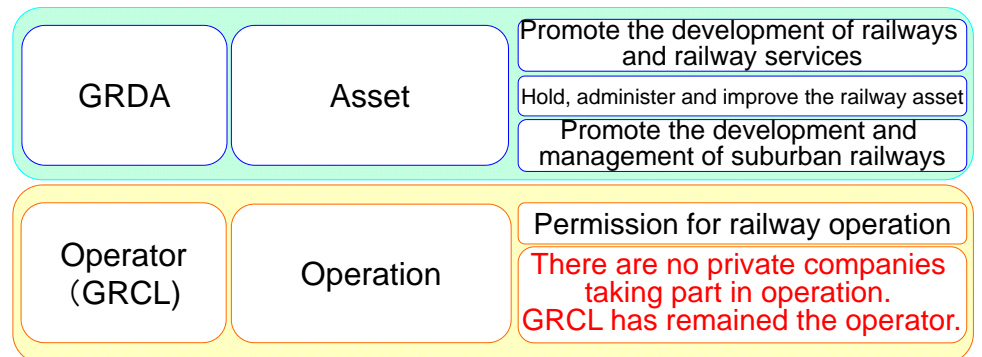


Establishment of Ghana Railway Development Authority (GRDA)



- 14 Nov., 2008 Railway Act, 2008 (Act 779) passed by Parliament

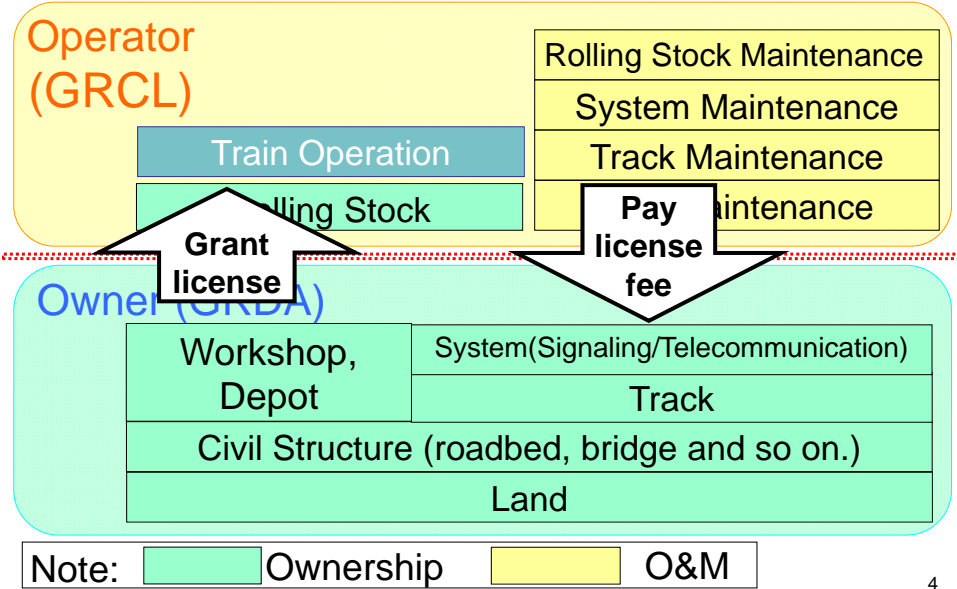
Objective of Railway Act, 2008
"Implementation of Vertical Separation"



2

3

1. Organization



■ Issue:

As of 2012, Owner (GRDA) has not granted the license of railway operation and service to Operator (GRCL) yet.

➤ Operator (GRCL) carry out railway operation and service without the license

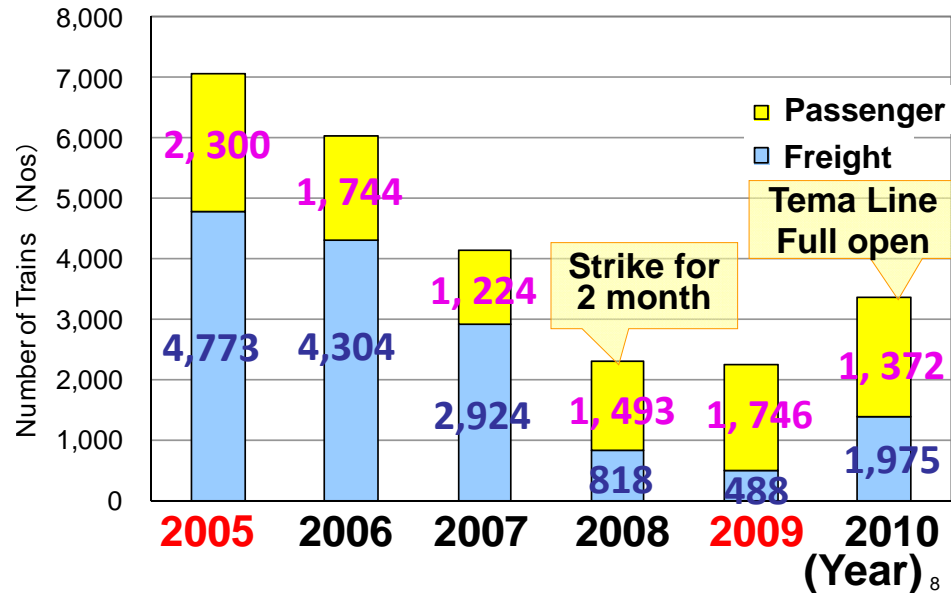
■ Measures:

To contract with Operator (GRCL) railway operation and railway service and grant license as soon as possible

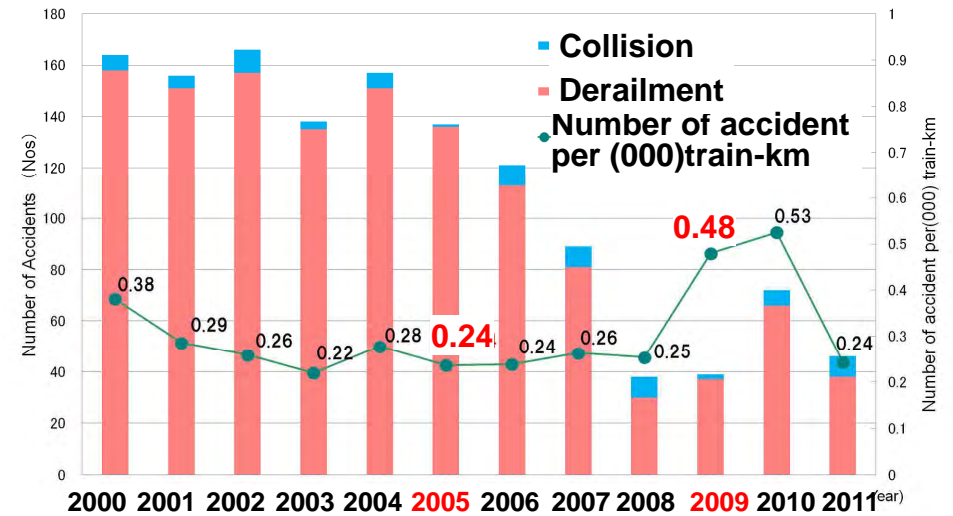
2. Budget of the Maintenance



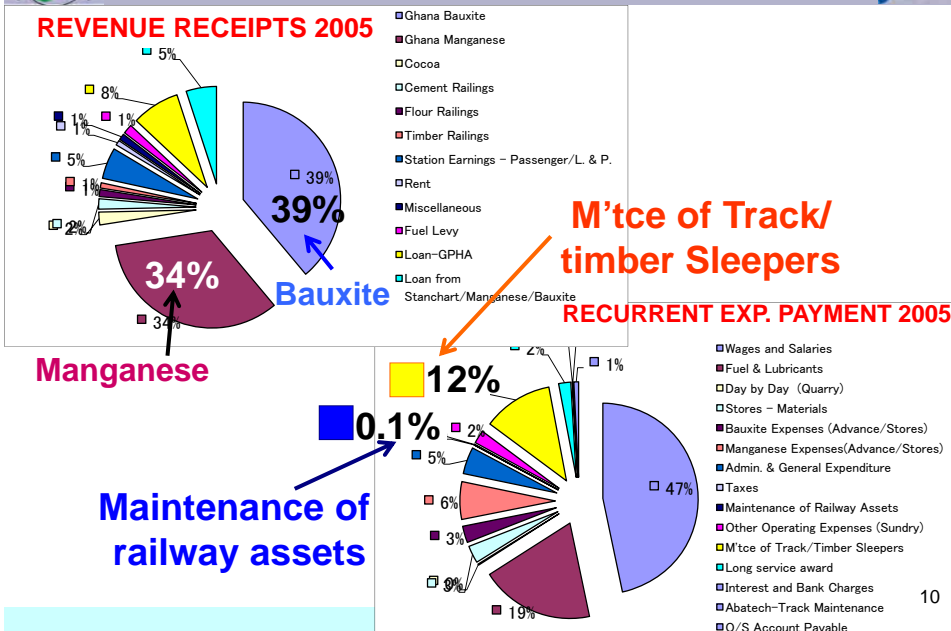
Number of Train Operation



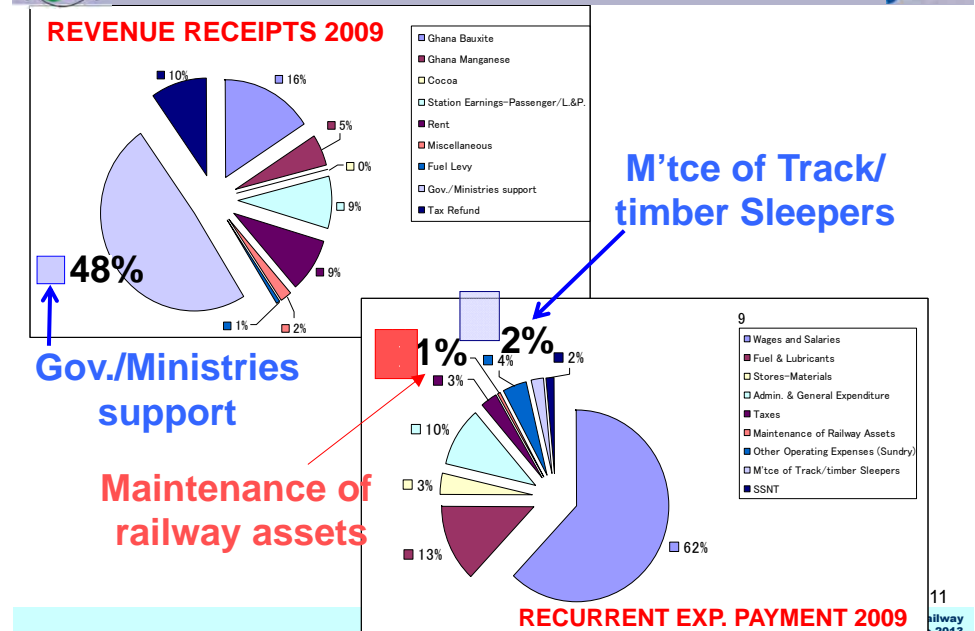
Number of Accidents



Maintenance Cost 2005



Maintenance Cost 2009



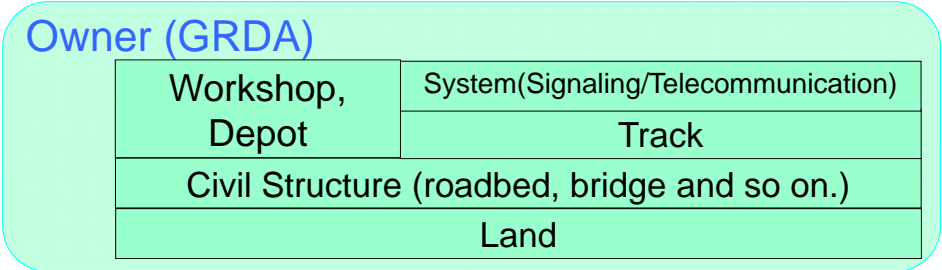
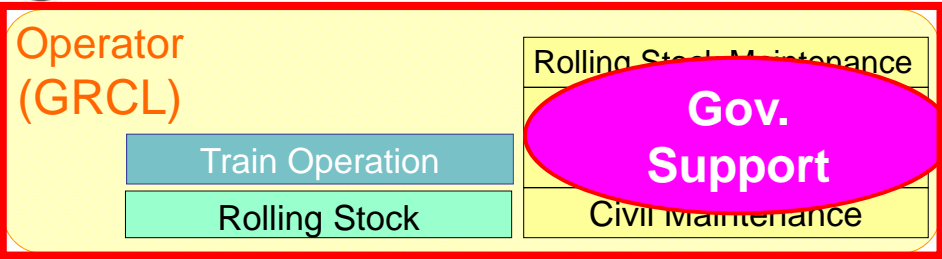
Issue :

The budget for the maintenance of track/structure/rolling stock is inadequate. This obviously affects spare parts acquisition.

➤ **Accidents happen frequently because of lack of maintenance of aged assets.**

Measures:

➤ **To invest sufficient budget in maintenance of railway assets. Possibly, the GRDA (Government) should provide subsidy .**



Note: Ownership O&M

3. Procurement Procedure

Issue:

Procurement procedure is complicated.
Operator (GRCL) lacks adequate budget to procure needed spare parts.

- Normal maintenance is delayed.
- Emergency maintenance cannot be done promptly.
- Plant and machinery break often and cannot be repaired.
- Operator (GRCL) is obliged to do cannibalization of assets.

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Operator (GRCL)

Civil Engineering Department

Mechanical/Electrical Department

Signal/Telecom Department

Other Department

Procurement Plan

Controller of Supplies (COS)

Check the prices of each items

17

MD (Operator (GRCL))

Ministry of Transport (MoT)

Ministry of Finance and Economic Planning (MoFEP)

NOT approve

Operator (GRCL) could not procure the items

Approve

Procurement process can start

18

Operator (GRCL)

| | | | |
|------------|-------------------------|---------------------------|---------------|
| >5,000 Gh¢ | > 5,000 ~ 25,000 Gh¢ | > 25,000 ~ 800,000 Gh¢ | < 800,000 Gh¢ |
|------------|-------------------------|---------------------------|---------------|

Head of Entity (MD)

Entity Tender Committee

Ministerial Tender Board

Central Review Board

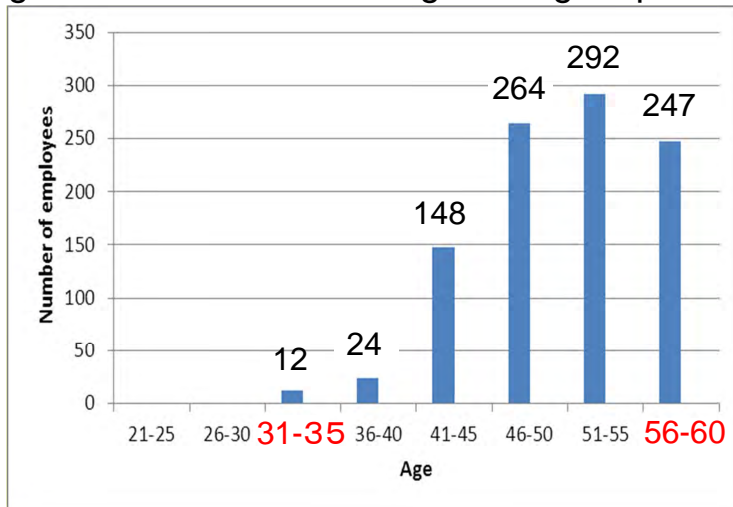
19

■ Measures:

- To **increase amount** which Operator (GRCL) can decide to procure.
- To **simplify** the procurement procedure to make GRCL operation efficient.
 - GRCL should improve earning capacity to procure items **in good time**.
 - GRCL should enter into **partnership** with other private organization.

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Age distribution of Civil Engineering department



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4. Human Resource

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■ Issue:

There is no younger generation because recruitment is not carried out for a long time and aging of organization is going.

- **Loss of know-how about operation and maintenance**
- **Scatter and Loss of data**

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■Measures:

- Recruit younger professional to take over know-how from retiring elder professional
- Training/Education to young generation
- Dispatch to abroad for training

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

■Issue :

Daily maintenance work such as cutting grass in the track, drainage cleaning is insufficient.

Workers do not fully recognize the importance of daily maintenance work.

- **Poor motivation of workers is one of the cause of assets aging.**

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

5. Poorly-motivated Worker

25

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

■Measures:

- Awareness training for workers
- Commendation and Incentive
- Preparation of daily maintenance work manual

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

6. Document Management by Conventional Means

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



■ Measures:

- Preparation of Report Writing Manual
- Development of operation and inspection recording system with use of computer

30

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



■ Issue:

Documents management is implemented without much use of computer basically by **conventional means**.

These documents is not unified format.

- The required information may not be lack.
- It is hard to review the past performance statistically.
- It may be hard to accumulate and share know-how about train operation and maintenance.

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

7. Improvement Goals

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

Short Term 2012~2013

- To contract railway operation and service with Operator (GRCL)
- To grant of license to Operator (GRCL)

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Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Medium Term 2012~2015

- To secure sufficient budget for maintenance

33

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Medium Term 2012~2015

- Development of the scheme that Operator can procure the spare parts and maintenance facilities whenever they need.

34

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Short Term 2012~

- Recruit younger professional
- Training/Education to young generation



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Training school in Secondi

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013



Short Term 2012~2013

➤ **Development of operation and inspection recording system with use of computer**

Thank you

Japan International Cooperation Agency (JICA)

Oriental Consultants Co., Ltd.

Japan International Consultants for Transportation Co., Ltd.



Oriental Consultants Co., Ltd.



Japan International Consultants for Transportation Co., Ltd.

Study for Safety Operation and Management of Railway in the Republic of Ghana



Work shop Session 2; Train Operation

September 2012
JICA Study Team
Operation Plan/Safety system expert : Setsuo KIKUCHI

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Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

1. Present Situation of The Railway in Ghana

2

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

Table of Contents

1. Present Situation of the Ghana Railway
2. Issues and Measures
3. Japanese System for Securing Safety in Railway

1

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



Present Situation of the Ghana Railway: Train Operation



■ Site Survey at Derailment Points

- ① MAUDASO~ANKWASO (33M from DUNKWA) 22.MAY2012
- ② ANGU~KOJOKROM(13M ¾ from TAKORADI) 31.MAY.2012

Analysis of the site situation:

TRACK: Joints of rails is different between right and left side and bad condition of connection.

Rolling stock's wheels down at joints of rails and also lack of sleeper direct under the joint case the rolling stock's sink.

ROADBED: Lack of ballast sleepers end and the caved-in are observed.

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



Site Survey at Derailment Points



ROADBED CAVED IN



DEFECTIVE JOINTS



DEFECTIVE JOINTS



DEFECTIVE JOINTS



DEFECTIVE JOINTS



WAGON'S SINK



Rolling Stock's movement at derailment points



Irregular rolling happens wagon's right and left side case derailment easily. Especially curves with severe cant is most dangerous.



Rules and Regulations

GRCL's Rules and Regulations about Train Operation

- Rule Book
- Traffic Manual
- Staff Manual
- Appendix to Working Time Table
- Official Tariff
- Regulation for Train Signalling, Station Account Manual



For more than 40 years have passed after enactment , it is not suitable present situation. Management regulations is sloppy.



Present Rule book (1968)



Pages missing



Rule book at NUSTA (1949)



Accidents Records

GRCL's accident records obey Accident Manual

- Accident Diary
- Accident Records
- General Accident Report



GHANA RAILWAY COMPANY LTD. Reference: DR/100/2017
GENERAL ACCIDENT REPORT OFFICER IN CHARGE OF SECTION: DR/100/2017
 HEADQUARTERS OFFICE: 1984 CLASS: 102

NOTE: If a person injured or killed, a Personal Accident Report Form must be attached.

1. Nearest Station: Amakye Up or Down Line: Down
 2. Month in which accident occurred: 1984 Date of Accident: 15-6-2010
 3. Time of Accident: 10:45 Time of Discovery of Accident and by whom: 10:45 PM 3 M P/100/2017
 4. Time reported to Station Master and by whom: 10:45 PM 3 M P/100/2017
 5. Time accident telegram sent out: 10:45 PM 3 M P/100/2017
 6. Time assistance sent for and means of sending: 10:45 PM 3 M P/100/2017
 7. What assistance was specially asked for: 10:45 PM 3 M P/100/2017
 8. Time assistance arrived and from whom: 10:45 PM 3 M P/100/2017
 9. Brief advice of assistance provided: 10:45 PM 3 M P/100/2017
 10. Cause of delay, if any, in getting assistance: 10:45 PM 3 M P/100/2017
 11. Brief and concise History of Accident: 10:45 PM 3 M P/100/2017

All data haven't been digitized

2. Issues and Measures

8

■ Issues of Operation Plan/Safety System

- ◆ Defective Track and Civil structures
- ◆ Defective Rolling Stocks
- ◆ Defective weight measure and weight balance
- ◆ Improper Traction capacity



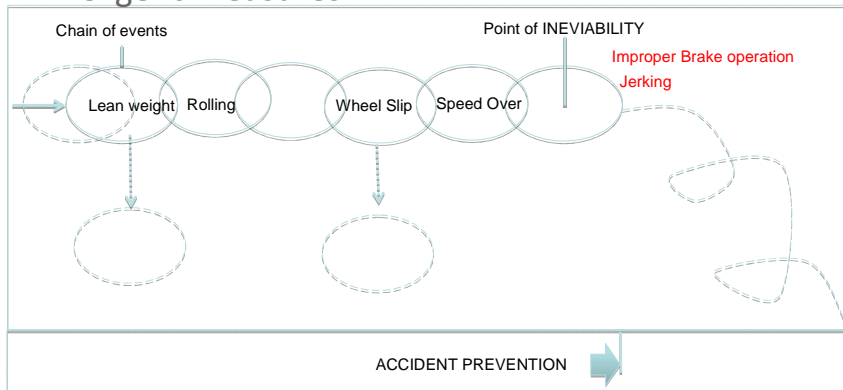
Rush of Wheel Slip
Irregular Rolling



WHEEL SLIP

Irregular rolling

■ Urgent Measures



(source: ICAO Accident Prevention Manual 1984)

Prevention of Wheel Slip

Prevention of Improper Movement



REEXAMINE HAULING CAPACITY
SAND BOX
WEIGHT MEASURE

3. Japanese System for Securing Safety in Railway

Japanese System for Securing Safety in Railway

Government (Ministry of Land, Infrastructure and Transport: MLIT)

- Standardization of facilities, rolling stocks, and operational handling
- Testing and licensing for power car operators (drivers)
- New and improvement facility inspection
- Regular-basis safety inspection
- On-the-spot investigation and cause finding in case of accident

Railway operator

- Establishment and strict usage of operation manuals
- Education and training of railway personnel in charge
- Maintenance management of facilities and rolling stocks and update of equipment
- Accident report to government and introduction of recurrence preventive measures

Users and general public

- Observation of transportation rules based on the provisions
- Prohibition obstructions including entry or level stone-throwing onto roadway, damage to signals or level crossing facilities by penal regulations
- Prohibition behaviors disturbing order in cars by penal regulations

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Rules and Regulations

Railway Bureau

- ◉ Railway Business Act
- ◉ Railway Operation Act
- ◉ Ministerial Ordinance to Provide the Technical Standard on Railway
- ◉ Technical Regulatory Standards on Japanese Railways
- ◉ Explanation of Fire Prevention Standards for Underground Stations
- ◉ Environmental Quality Standards for Shinkansen Superspeed Railway Noise
- ◉ Nationwide Shinkansen Railway Development Act
- ◉ Order for Enforcement of the Nationwide Shinkansen Railway Development Act
- ◉ Ordinance for Enforcement of the Nationwide Shinkansen Railway Development Act
- ◉ Act on Special Provisions Concerning the Punishment for Conduct Impeding the Safety of the Train Operation on the Shinkansen Railway
- ◉ Ordinance for Enforcement of the Act on Special Provisions Concerning the Punishment for Conduct Impeding the Safety of the Train Operation on the Shinkansen Railway
- ◉ The Law Concerning Passenger Railway Companies and the Japan Freight Railway Company
- ◉ The Amendment to the Law concerning Passenger Railway Companies and Japan Freight Railway Company
- ◉ Policy Concerning Matters which the New Companies Must Consider in Conducting Their Business Operations
- ◉ The Japanese National Railways Restructuring Law

- ◆ Railway Business Act
- ◆ Railways Operation Act
- ◆ Ministerial Ordinance to Provide the Technical Standard on Railway

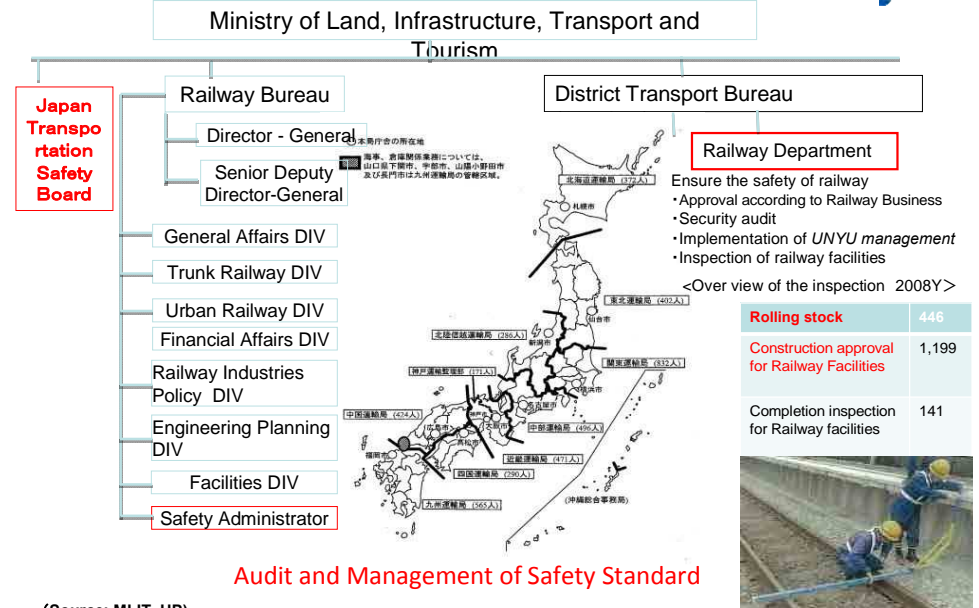
These are the bases of all rules and regulations of the company.

These are unofficial translations. Only the original Japanese texts of the laws and regulations have legal effect, and the translations are to be used solely as reference material to aid in the understanding of Japanese laws and regulations.

[The Japanese date is here \(e-gov system\)](#)

(Source: MLIT HP)

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013



(Source: MLIT HP)

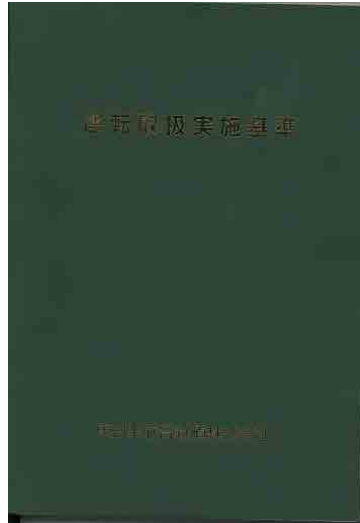
Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Structure :LAW, Ministerial Ordinance, Regulations of the private company (JR EAST)

| Laws 法律 | Ministerial Ordinance 省令 | Regulations of the Private Company | |
|---|--|--|---|
| | | 実施基準 | 規程(細則・手続等) |
| Railway Business Act 鉄道事業法 (鉄道事業等の運営の適正化、利用者の保護等) | 鉄道事業法施行規則 → 道施設等検査規則 → 鉄道事故等報告規則 → 鉄道事業等監査規則 Railway Accident Reporting Rules | | 鉄道施設設計業務実施要領 → 運転事故報告手続 Railway Accident Reporting Procedures |
| (Optimization of business management, Protection of the user) | | | |
| Railway Operation Act 鉄道営業法 (鉄道の建設、車両、運転、保員、運営等) | 鉄道に関する技術上の基準を定める省令 Ministerial Ordinance to Provide the Technical Standard on Railway 動力車操縦者運転免許に関する省令 → 運転の安全の確保に関する省令 | 運転取扱実施基準 → Handling Train Operation Performance Standards 新幹線運転取扱実施基準 (電車等) 整備実施基準 車両構造実施基準 軌道施設実施基準 土木施設実施基準 電気設備実施基準 運転保安設備実施基準 運転安全規範 | 運転作業要領 → 列車運転速度表 → Train Operation Task Procedure |
| (Construction, Rolling Stock Train Operation, The person in charge), Fare | | | |

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Private Railway company's Standard



新幹線土木施設実施基準
 ○新幹線土木施設実施基準 平成14.3.22 鉄道03
 改正 平成14.10 鉄道08 平成16.6 国12 平成17.3 国51 平成19.6 国12
 平成19.9 国44 平成21.2 国11 平成21.3 国30
 国鉄標準管理規程(平成14年3月改正版(4号) 第3条の規定に基づき、新幹線土木施設実施基準を次のように定める。
 新幹線土木施設実施基準
 第1章 総則
 第1条 適用範囲
 第2条 用語の定義
 第3条 災害等の取扱い
 第4条 危険の防止
 第5条 緊急停止
 第6条 緊急停止の防止
 第7条 緊急停止の防止
 第8条 緊急停止の防止
 第9条 緊急停止の防止
 第10条 緊急停止の防止
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 第98条 緊急停止の防止
 第99条 緊急停止の防止
 第100条 緊急停止の防止
 附 則
 第1条 施行期日
 第2条 特例の経過等の取可
 第3条 経過措置

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

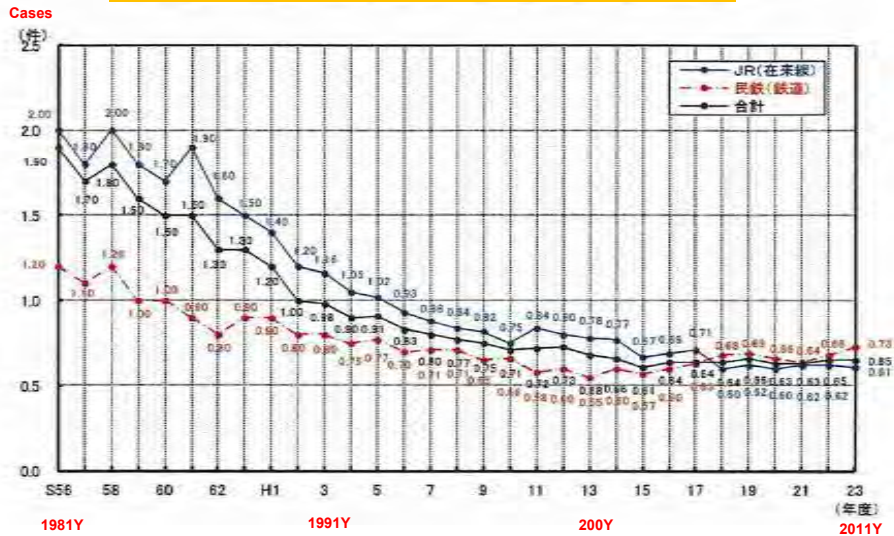
Definitions and Types of Railway Operation Accidents

Obligated to immediately report any of accidents listed below to the government

| Railway Operation Accident | Transportation Obstruction | Critical Incident |
|---|--|--|
| ①Train accident ・Train collision ・Train derailment ・Train fire ②Level crossing obstruction accident ③Human obstruction accident ④Property damage accident | ① Delay of passenger train by 30 min. or more ②Delay of freight train by 1 hr. or more ③Cancelled operation of train | Situation where railway operation accident is likely to occur, including ・Train moving forward when block handling is incomplete; ・Another train's route obstruction by driving through signals; ・Train overrun |

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

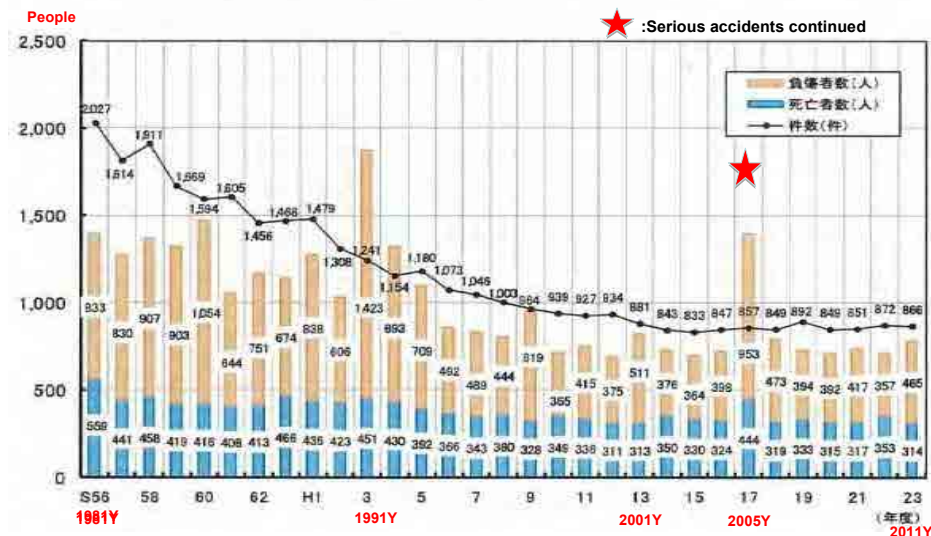
Railway Accidents in Japan (N/million Km)



(Source: MLIT HP)

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Railway Accidents and Casualties in Japan



(Source: MLIT HP)

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013



Amend The Railway Business ACT

- Introduction of transportation safety management
- Implementation of transportation safety management evaluation

Ensure the safety of railway transportation

Establishment of safety management of Railway Operators

- Creating and notification of **SAFETY MANAGEMENT CODE**
- Appointment and Notification of **THE SAFETY MANAGER** and **THE OPERATION MANAGER**

Monitoring by the User

- Publication of information relating to safety by Government
- Publication of The Safety report by Railway Operators

(Source: MLIT HP)

Government guidance and Supervision

- Change Order of the safety management code
- Dismissal Order of the safety manager and the Operation manager
- Strengthened Penalties

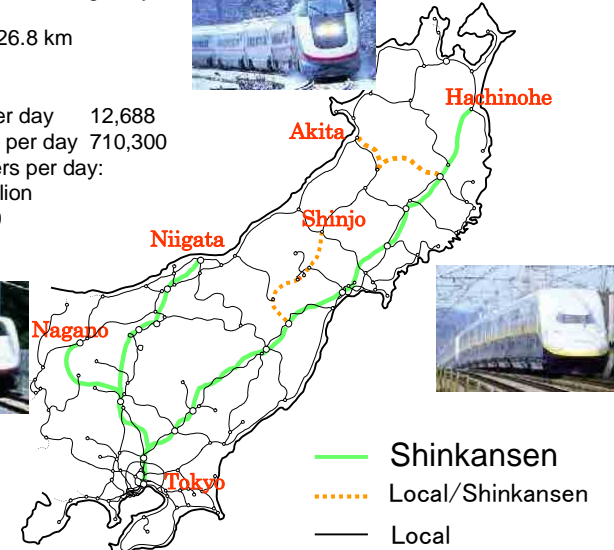
20

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Activities of the private Railway company

JR East Overview

- Service Area: Eastern Honshu including Tokyo
- Number of railway lines: 70
- Passenger Line Network: 7,526.8 km
- Number of stations: 1,705
- Train operations:
 - average number of trains per day 12,688
 - average number of train km per day 710,300
- Average number of passengers per day: (2008) 16.86 million
- Units of Rolling Stock: 13,179
- Electrified lines: 5,512.7 km
- CTC installation: 6,992.1 km



Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013



Activities of the private Railway company

Settle on MEDIUM-TERM SAFETY PLAN

Overall view of the 2013 Safety Vision



2013 Safety Vision Brochure



Pursuing "Ultimate Safety Levels"

(Source: JR East Group Sustainability Report 2011)

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013



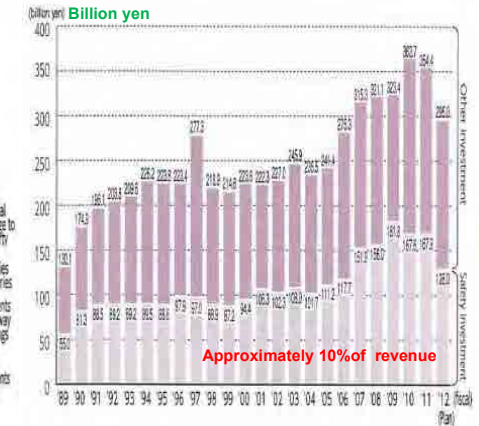
Activities of the private Railway company

Positively Investment in Equipment

Trends in railway accidents



Trends in safety investment



- Physical damage to property: accidents causing more than 5 million yen damage to property by train operation
- ▨ Fatalities or injuries: people killed or injured by train operation
- ▨ Accidents at railway crossings: people or automobiles being hit by trains
- Train accidents: train collisions, derailments, and train fires

Pursuing "Ultimate Safety Levels"

(Source: JR East Group Sustainability Report 2011)

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

■ **Activities of the private Railway company**
Training : Never Fade Unfortunately Past Accidents



Driving cab simulator



Accident History Exhibition Hall



Pursuing "Ultimate Safety Levels"

(Source: JR East Group Sustainability Report 2011)

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

■ The main point at issues of Operation Plan/Safety System

- ◆ Prevention of Wheel Slip
- ◆ Prevention of Improper Movement of Wagons
- ◆ Improvement of Accidents Records

Activity of securing safety in Japan

History of securing safety in railway is a trace of persistent efforts with reconsideration of accidents as a lesson



Accident prevention by establishing operation manuals and observing rules

+

Prevention of accidents caused by human error through introduction of mechanization and backup facilities

//

Safety measures with integrated hardware and software

Study for Safety Operation and Management of Railway in the Republic of Ghana 2012 to 2013

Thank you



Japan International Cooperation Agency (JICA)

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Study for Safety Operation and Management of Railway in the Republic of Ghana



Workshop Session 3 Track

27 September 2012
JICA Study Team
Track Expert : Kiyoshi MIYAMOTO

0

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



Sleepers and Fastenings



1. Sleepers and Fastenings

2

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



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Table of Contents

1. Sleepers and Fastenings
2. Track Irregularity
3. Other Issues and Measures
4. Proposed Track Equipment for Keeping Acceptable Maintenance Level between Takoradi and Nsuta.

1

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013



Criteria for defective sleeper and fastening(1)



Sleepers(Wooden):

1. Sleepers which are not functional because of the rotten condition.
2. Sleepers of which parts are broken and are not functional because of the past derailment of vehicles.
3. Sleepers which the inside is assumed to be hollow by listening to the sound made when hit with hand hammer.
4. Plug holes - enlarged and not tight

3

Study for Safety Operation and Management of Railway
in the Republic of Ghana 2012 to 2013

Fastenings:

1. Fastenings that are missing from the appointed place.
2. Fastenings that rise up from the base of the rail and are not functional as connectors between rail and sleeper.
3. Fastenings that are able to be easily pulled out by hand
4. Fastenings that come loose when hit with a hand hammer.

4



- Broken sleeper by the past derailment of vehicles.
- Rotten sleepers.

5



- Fastenings that rise up from the base of the rail



- Fastenings that can be pulled up easily by hand

6



- Fastenings that is missing at the appointed place.

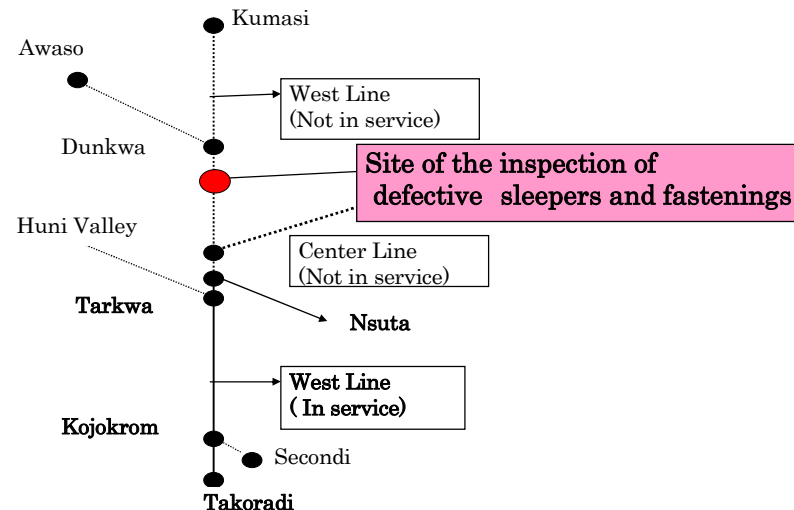
7

Result Example of the Inspection of Defective Sleepers and Fastenings (Imbraim~Buabin Section)

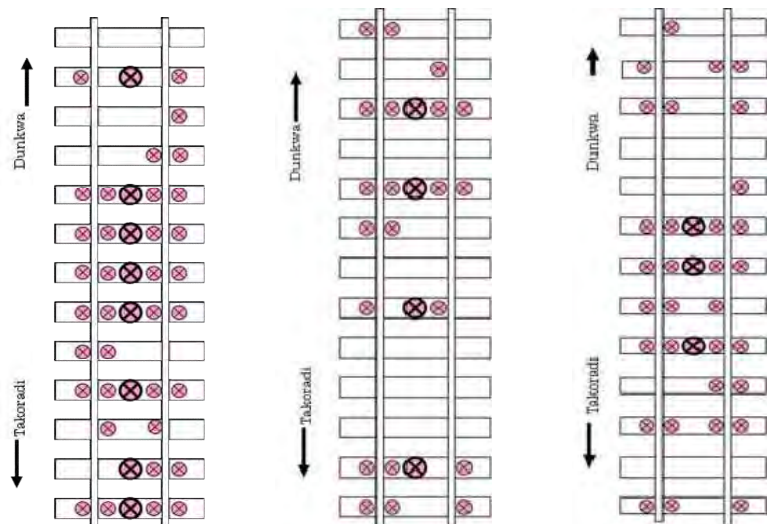
Defective Sleeper :

Defective Fastening :

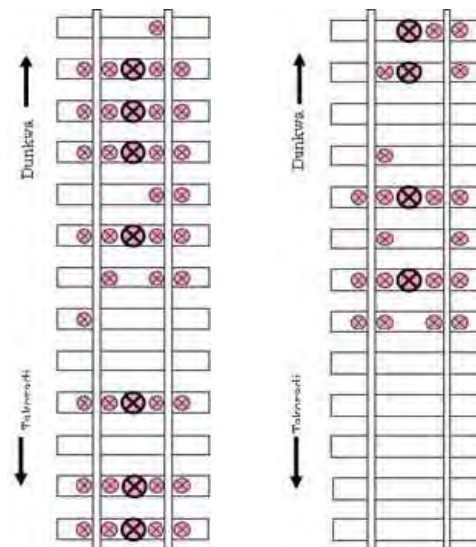
Sound Sleeper and Fastening : Nothing



Drawing of defective sleepers and fastenings (1)



Drawing of defective sleepers and fastenings (2)



Ratio of defective sleepers=43%
(26/60)

Ratio of defective fastenings=59%
(141/(60 × 4))

Japanese standard
Defective sleeper : ≤7%
Defective fastening: ≤5%



Current condition

- Visual inspection by GRCL staff – Not enough

Recommendation



- Establishment of standard for defective sleeper and fastening
- Periodical inspection (Once a year- Japanese Standard)
- Make drawings for controlling defective materials.
- This action should be carried out as soon as possible Between Takoradi and Nsuta .

Level of Urgency



(Urgent)



Track Irregularity



2 . Track Irregularity



Current condition

- Regular maintenance postponed due to lack of materials

Recommendation



- There must be adequate materials to make regular maintenance possible .
- Immediate action must be taken to repair the Takoradi-Nsuta section which is currently operational.

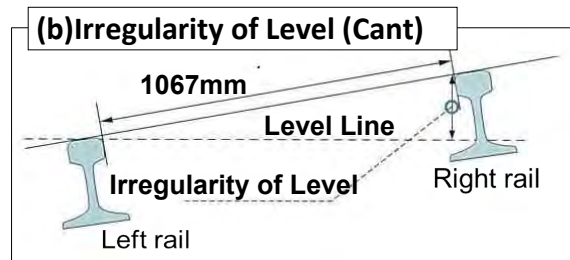
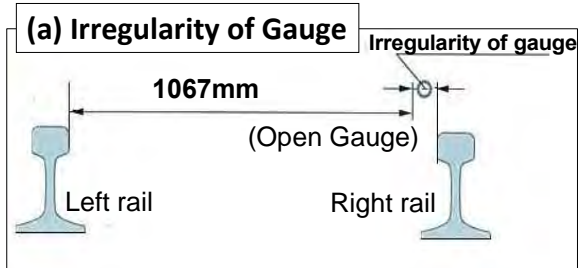
Level of Urgency

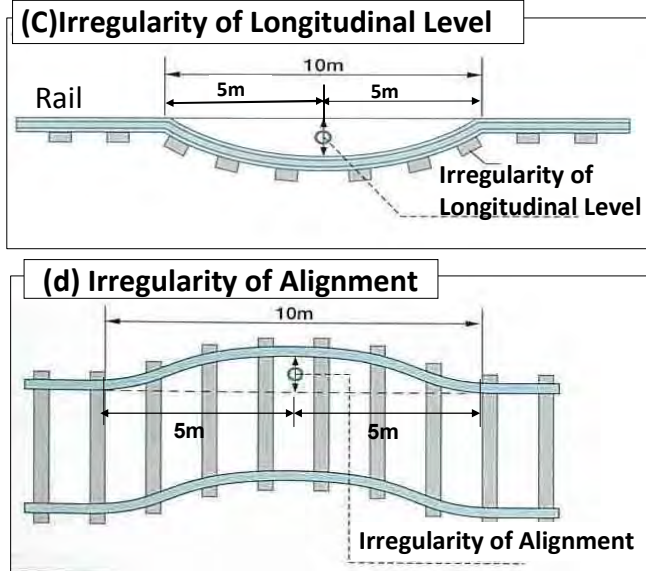


(Urgent)

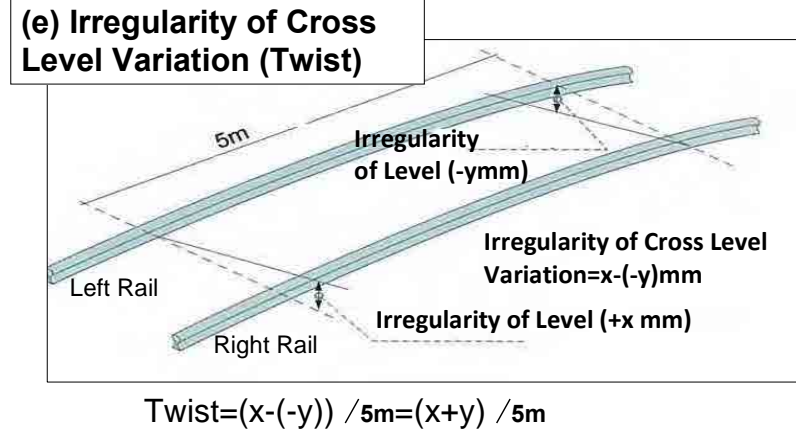


Irregularity of Track (1)





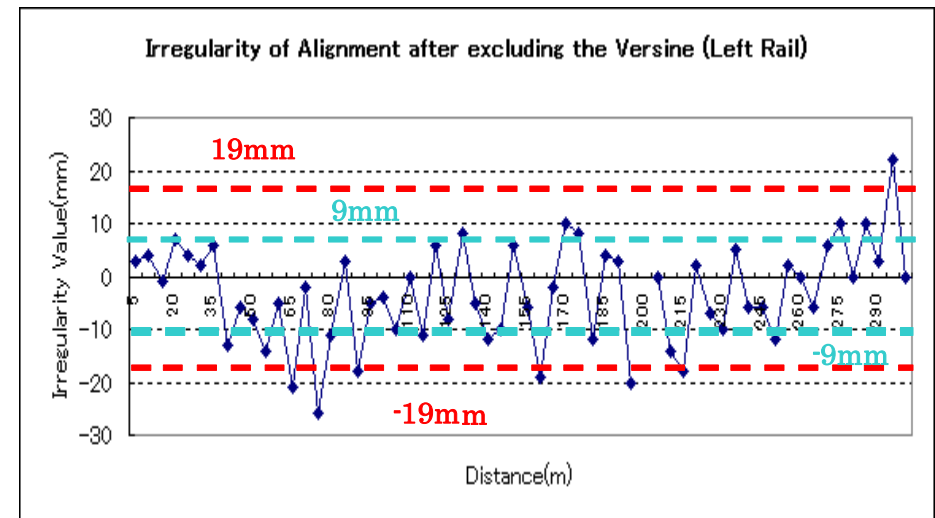
16



17



18



19

| Kind of irregularity | gauge | Level | Longitudinal Level | Alignment | Cross Level variation |
|---|-----------|-------|--------------------|-----------|-----------------------|
| Tolerable Limit For Regular maintenance | +6 - 4 | | ± 9 | | _____ |
| Tolerable Limit for Urgency | _____ | _____ | ± 19 | | ± 18 |

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Tolerable Limit of Track Irregularity for Regular Maintenance

(Remark)

- When the track irregularity is over the blue dotted line, maintenance work has to be done at some time
- Maintenance work result is reported by ordinary channels

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Tolerable limit of track irregularity for urgency

(Remark)

- When the track irregularity is over the red dotted line, maintenance work has to be done immediately within three weeks
- The maintenance work result has to be reported to the director of maintenance section of area control branch division.
- If maintenance work is not carried out within three weeks, train speed has to be reduced.

22

Current condition

- Visual Inspection by GRCL staff.- Not enough
- Tolerable track irregularity limit is not clear.



Recommendation

- Establishment of the tolerable track irregularity standard (It is preferable to adopt the standard of Japanese 3rd class line for the time being.)
- Periodical inspection to measure track irregularity (4 times a year - Standard of Japanese 3rd class line)

Level of Urgency



(Urgent)

23

Current condition

- Regular maintenance postponed due to lack of fund.



Recommendation

- There must be adequate funds to make regular maintenance possible.
- Immediate action must be taken to repair the Takoradi-Nsuta section which is currently operational.

Level of Urgency (Urgent)

Defective rails



Wheel burn (Kojokrom ~ Angu section)



Joint gap is wider than 100mm, and end of right side rail is chipped(Kojokrom ~ Angu section)

3. Other Issues and measures

Rail Joint and Condition of Ballast and Formation



The rail joint structure is not correct (Dunkwa ~ Awaso section)



Ballast under the sleeper is too short and width of formation does not measure to standard (Takoradi ~ Kojokrom section)



Current condition and recommendation (1)



Current condition

(Rail)

Wheel burns are found on the top of rail in several sections.

Recommendation



(Rail)

Wheel burns have to be eliminated as soon as possible by changing to new rail.

Level of Urgency



(Urgent)

28



Current condition and recommendation (2)



Current condition

(Rail Joint)

The structure of rail joints is not correct at many rail joints

- Joint gap is too much
- Two rails are connected with only one bolt
- Rail of insufficient length is inserted into the joint gap

Recommendation



(Rail Joint)

Pull back rail and insert full length rail or more than 5m length rail (-Japanese standard).

Level of Urgency



(Moderate)

29



Current condition and recommendation(3)



Current condition

(Ballast and Formation)

1. Ballast under the sleeper is too short and width of formation is insufficient at several locations.

Recommendation



(Ballast and Formation)

1. The study of these locations has to be carried out.
2. In the section of Takoradi~Nsuta. The study has to be carried out as soon as possible
3. If defective locations are found, suitable counter-measure has to be implemented as soon as possible.

Level of Urgency



(Urgent)

30



Proposed Equipment for Keeping the Acceptable Maintenance Level



4. Proposed Equipment for Keeping the Acceptable Maintenance Level between Takoradi and Nsuta

31

| Equipment for inspection | | |
|--------------------------|---|--|
| Item | Measurement device for gauge and level irregularity | Block of Measuring for Longitudinal level and alignment irregularities |
| Purpose | Measurement of track irregularity | Measurement of longitudinal level and alignment irregularities |
| Required quantity | 4 set (2 set to each DST) | 8 pieces (4 pieces to each DST) |
| Cost | JPY 280,000 (1 set is JPY 70,000) | (It is possible to make the same block equipment in Ghana) |

DST: District Superintendent of Track (Takoradi and Tarkwa DST)
JPY: Japanese Yen

32



34

| | The machine for conveyance | The machine for maintenance | |
|--------------------------|--|--|--|
| Item | Gang Trolley with crane | Tie Tamper | Generator for tie tamper |
| Purpose | Conveyance of track materials. | Maintenance for track | Power source of the tie tamper |
| Required quantity | 2 gang trolleys (1 gang trolley to each DST) | 2 set (1 set to each DST) | 2 set (1 set to each DST) |
| Cost | Tens of millions of JPY | JPY 1.8 million (1 set is JPY 0.9 million) | JPY 0.8 million (1 set is JPY 0.4 million) |

DST: District Superintendent of Track (Takoradi and Tarkwa DST)
JPY: Japanese Yen

33



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Tie Tamper and Generator



Tie Tamper



Generator

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Study for Safety Operation and Management of Railway in the Republic of Ghana



Workshop Session 4 Civil Structures / Bridges

27 September 2012
JICA Study Team
Civil / Bridge Expert : Osamu OKAWA

0



1. Present Situation of Civil Structures / Bridge

2



Table of Contents

1. Present Situation of Civil Structures / Bridges
2. Issues and Measures
3. Recommendations

1



Number of Bridges in Relation to the Construction Years



| Structure \ Generation | 1901 | 1922 | 1923 | 1927 | 1945 | 1949 | 1954 | Ignorance |
|------------------------|------|------|------|------|------|------|------|-----------|
| Over head conc./steel | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 1 |
| Girder/Steel | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Steel | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Rivet(Abandoned) | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rivet Weded Plate | 1 | 1 | 11 | 0 | 8 | 0 | 0 | 3 |
| Con. | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rivet Steel Joint | 0 | 1 | 0 | 0 | 8 | 0 | 0 | 1 |
| Weded Plate | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 0 |
| Trust Girder | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 |
| Total | 1 | 5 | 11 | 1 | 23 | 1 | 1 | 6 |

3



Number of Culverts in Relation to the Construction Years



| Structure \ Generation | 1916-1920 | 1921-1925 | 1926-1930 | 1931-1935 | 1936-1940 | 1941-1945 | 1946-1950 | 1951-1955 | 1956-1960 | 1961-1965 | 1966-1970 | 1971-1975 | 1976-1980 |
|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Concrete Box | 0 | 56 | 0 | 0 | 1 | 102 | 36 | 72 | 6 | 19 | 11 | 8 | 0 |
| Concrete Pipe | 0 | 15 | 0 | 0 | 0 | 113 | 4 | 2 | 2 | 1 | 2 | 1 | 1 |
| Concrete Drain | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| Concrete Arch | 0 | 22 | 0 | 0 | 0 | 0 | 5 | 11 | 1 | 1 | 1 | 1 | 0 |
| Underground Subway | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Amco Pipe | 0 | 49 | 0 | 0 | 1 | 9 | 6 | 10 | 5 | 8 | 6 | 2 | 0 |
| Pipe Culvert | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Steel Pipe | 0 | 40 | 0 | 0 | 0 | 3 | 9 | 18 | 2 | 1 | 0 | 2 | 0 |
| Earthen Ware | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 196 | 0 | 0 | 2 | 227 | 60 | 116 | 16 | 30 | 20 | 14 | 1 |



Superstructure



Steel Bridge in the Suburbs of Butuah



Corrosion



Steel Bridge in the Suburbs of Butuah



Section loss



Soil deposits



Corrosion



Corrosion

Substructure



Corrosion



Corrosion



Japanese Steel Bridge
26 years after painting,
but still good condition



Crack

Flaking



Crack



Collapse



Flaking

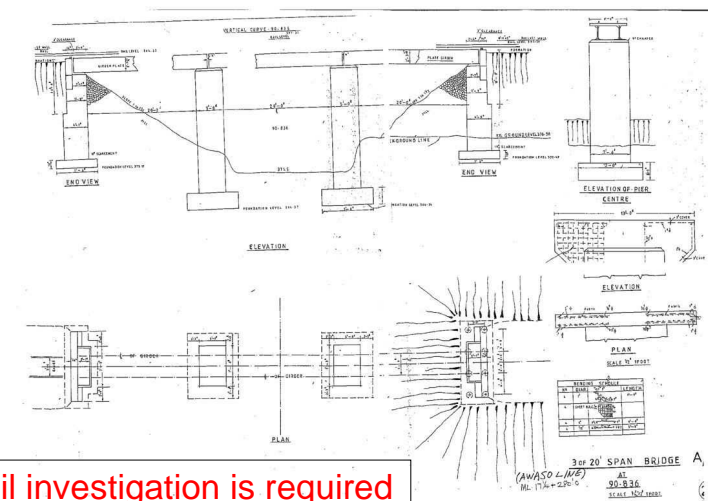
Crack

Crack



Scouring

Structural Drawing of the Bridge



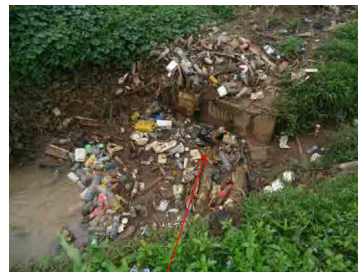
Soil investigation is required for bridge design

Drainage

Situation of Problems with Drainage due to Accumulated Soil and Garbage Deposits



Accumulated soil



Deposit of garbage

Situation of Problems with Drainage due to Accumulated Soil and Garbage Deposits



Accumulated soil

Banking and Cutting



In the Banking Area, Cracking and Landslides



Cracking and landslide

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In the Cutting Area, Landslide Soil and Rock



Landslide soil



Landslide rock

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In the Banking Area, Deep Landslide Collapse



Deep landslide collapse

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2. Issues and Measures

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Superstructure

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Substructure

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Measures

- Watch the progress of the rust and the situation of encrustation and deposits regularly.
- Remove the rust and repainting with durable materials.
- Remove the soil and garbage deposits in the shoes.
- Remove the loose rivets and replace them with high tensile bolts.

Level of Urgency

☆☆☆ (Measures must be carried out urgently)

25

Measures

- Watch flaking of concrete and progression of crack.
- Hit the surface of the concrete with a hammer and determine the degree of floating.
- Strengthen visual checks on the abutment (collapse) of Manso.

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- For the abutment of Manso, construct a temporary support and pile sand bags to prevents the inflow of water.
- For cracks and flaking of the concrete, carry out the injection method.

Level of Urgency

☆☆☆ (Measures must be carried out urgently)



Measures

- Remove of accumulating soil in the station yard outside.
- Repair of the broken drainage system and improve water flow.
- Dig out the drains filled with soil and revive the function of the drainage system.
- Remove garbage in the drainage system regularly.

Level of Urgency

☆☆☆ (Measures must be carried out urgently)



Drainage



Banking and Cutting

Measures

- Watch for defects in the banking and cutting and signs of collapse regularly.
- Watch for defects in the banking and cutting immediately after heavy rain.
- When there is a risk of the collapse, the train service must be limited.

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3. Recommendations

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- In the banking area, infiltrated water must be prevented from entering the banking.
- In the cutting area, remove the risk of the collapse beforehand.

Level of Urgency

☆☆☆ (Measures must be carried out urgently)

33

- Judgment of the structure diagnosis by Japanese standards.



- The kinds of measures include:
 - ① Watching
 - ② Repair, Reinforcement
 - ③ Restrictions
 - ④ Reconstruction

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(Reference1) Judgment Division of the State of the Structure and a Standard Diagnosis



| Diagnosis | State of the structure |
|-----------|--|
| | Threatened security to safe driving, to travelers, the public and normal service of the train; or the fear of deformation |
| A | AA There is deformation threatening the security of driving, the travelers, the public and normal service of trains that urgently needs attention. |
| | A1 There is gradual deformation, and the stability of the structure is declining, which might be further affected by heavy rainfall, a flood or an earthquake. |
| | A2 It is certain that the deformation will reduce the stability of the structure in the future. |
| B | Future, deformation which might become level A. |
| C | Slight deformation. |
| S | Normal condition. |

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(Reference2) Relationship Standard Diagnosis and the Degree of Deformation



| Diagnosis | Influence on security such as driving preservation, travelers and the public | Degree of Deformation | Measures |
|-----------|---|---|---|
| A | AA Threatened | Serious | Implement measures urgently |
| | A1 Threats in the near future Threats at the time of action of the external force at abnormality | Deformation in progress with decline in performance | Implement measures Immediately |
| | A2 Threats in the future | Deformation with the fear of decline in performance | Implement measures at some stage |
| B | It will become diagnosis A if it progresses | It will become diagnosis A if it progresses | Observation if necessary |
| C | There is no influence under the present condition | Minimal | Investigate at the time of inspection as needed from time to time |
| S | There is no influence | Nothing | Nothing |

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Recommendations



- Considering lack of budget and rehabilitation in near future using Chinese fund
 - ① Watching
 - ② Repair, Reinforcement and
 - ③ Restrictions
 must be carried out as first measures.
- Establishment of Reporting Format

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Specific Examples



- ① Watching
 - : Measuring cracks with crack gauge
 - : Measuring structure slant with level gauge
 - : Measuring thickness of steel materials with calipers
- ② Repair, Reinforcement
 - : Removing the rust with a rust collecting electric tool and painting
 - : Reinforcement using steel plate
 - : Enlargement of foundations
- ③ Restrictions
 - : Speed and Weight

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List of Instruments



① Check tools

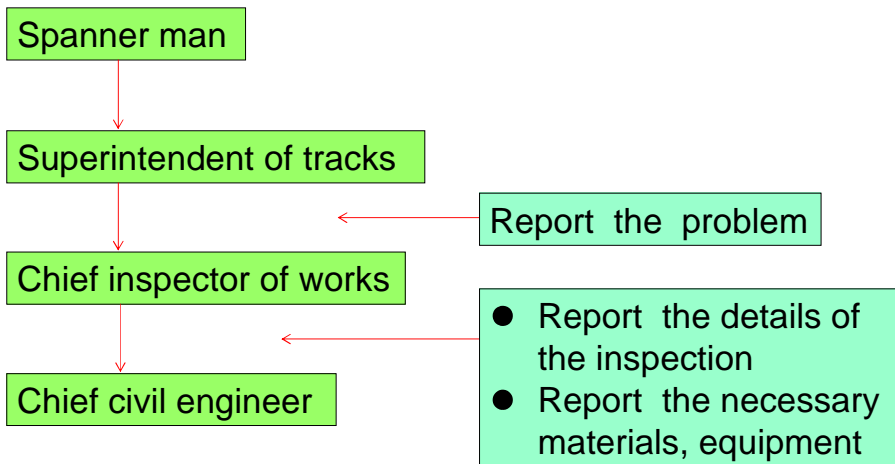
- Calipers: Measure thickness of steel material
- Crack gauge: Measure quantity of displacement of cracking in the concrete structure
- Laser distance meter: Measure span of bridge
- Rust collecting electric tool : Remove rust
- Level gauge: Measure level

② Recording tools

- Camera

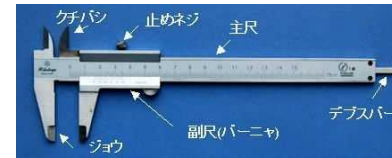


The system of the inspection



Instruments

(Target : Current operating section Takoradi to Nusta)



Calipers(n=3)



Crack gauge(n=5)



Rust collecting electric tool(n=3)



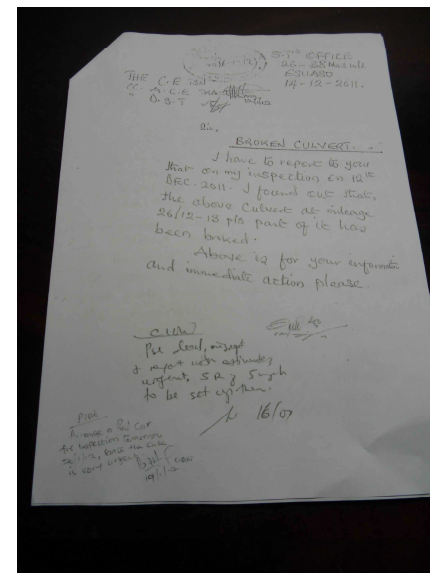
Laser distance meter (n=2)



Level gauge(n=5)



Report of the inspection



Formatting and digitalization are necessary