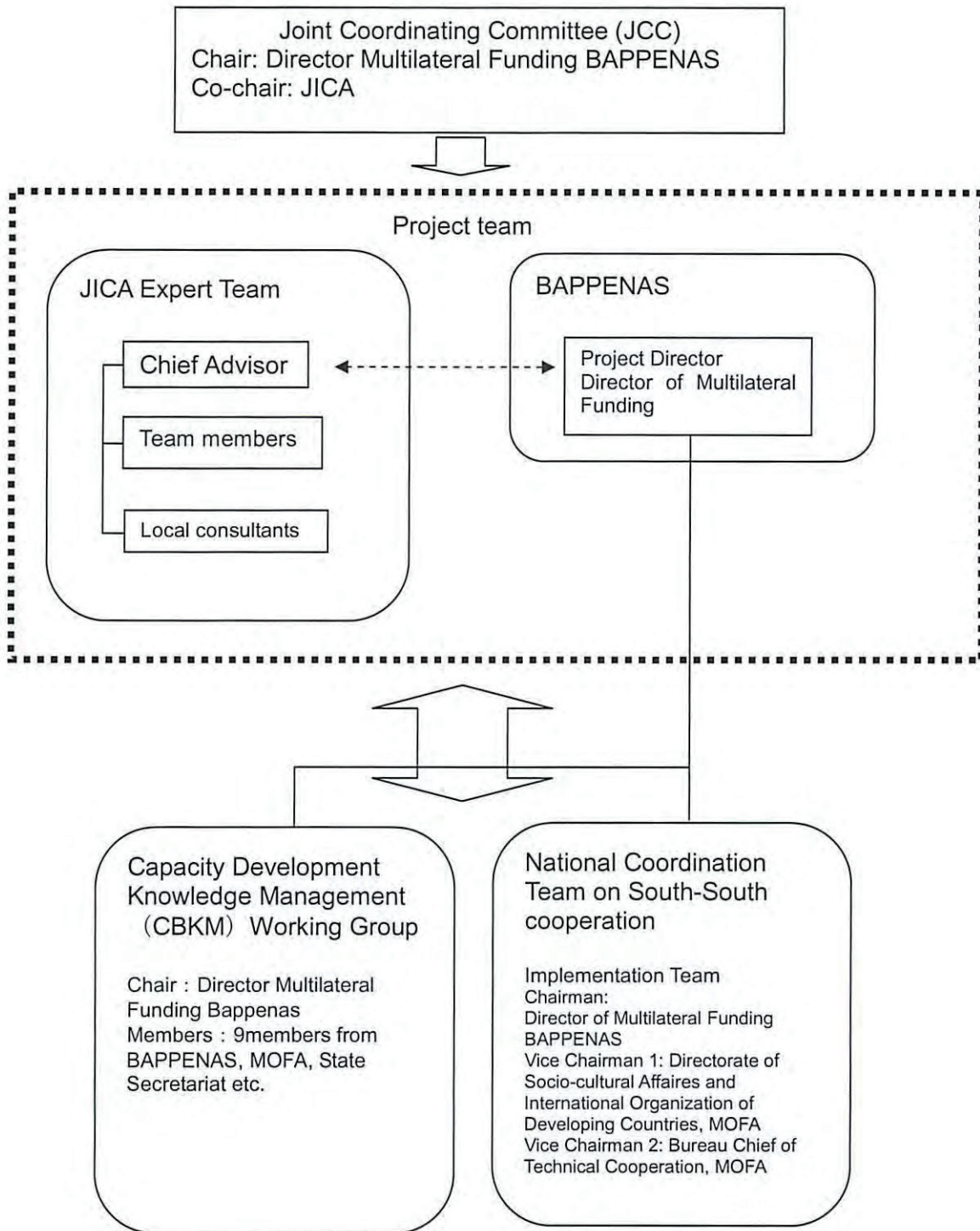


Annex III
Project Organization Chart



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**A List of Proposed Members of
Joint Coordinating Committee**

Joint Coordinating Committee Members

Chairman: Director for Multilateral Foreign Financing, Ministry of National
Development Planning/ National Development Planning Agency (BAPPENAS)

Co-Chairman: JICA Representative

Members:

Director, Social-cultural Affairs and International Organization of Developing
Countries, Ministry of Foreign Affairs

Director, Technical Cooperation, Ministry of Foreign Affairs

Director, Technical Cooperation, State Secretariat

JICA Indonesia office

Observer:

Embassy of Japan



MAIN POINTS DISCUSSED

1. The concept of “knowledge management” originated from Japanese private firms’ experiences in creating new products that had tremendous market success through a series of processes, among other things, where tacit knowledge owned by each employee was made into explicit one, shared within a company and used to ignite various innovations. Many institutions were attracted by this approach, not only by private companies but also public entities, development projects etc.
2. Although the term “knowledge management” is widely used, the word “management” may not rightly reflect the nature of practices to be done under the project. Making formatted information available on a database does not work if it is not used by practitioners. Lessons learned obtained from past experience are designed to be fed back on its own development process to enhance the country’s development effectiveness, implying that knowledge is not only managed but should be created to tackle development challenges. The project will shed a light on **knowledge creation** through taking stock of Indonesia’s development experiences and lessons learned to promote its South-South cooperation initiative.
3. Strong aspiration by GOI to take a leading role in promotion of **South-South cooperation** was well recognized by the detailed planning mission dispatched from October to November 2011. This Project will bring the idea of knowledge management one step forward with a view that knowledge will be used for South-South cooperation. More emphasis will be given to creation of Indonesia’s knowledge that can be shared with partner countries and tailored to their needs.
4. The title of the Project shall be the “Project on Knowledge Management for South-South Cooperation” to reflect GOI’s needs mentioned above, thus be amended from the original title “Development of Knowledge Management System to Support Development Effectiveness.”
5. The G20 working group Pillar 9 promotes a concept of “**knowledge sharing**,” differentiating it from traditional technical cooperation which is viewed as one-way transfer of knowledge from the donor to the recipient, whilst knowledge sharing looks at mutual learning process to be done by developing countries on a peer-to-peer basis. “Knowledge sharing” may fit the context of South-South cooperation where countries are learning each other and one should not necessarily be advanced in a particular field of cooperation than the other. In this sense, the real challenge is how the partner country can add values from shared knowledge to make it applicable to its local context. This is no doubt beyond the project scope, but worth noted because it adequately captures one important aspect of south-south cooperation.