Attachment - 1.5 Minutes of Meeting (3.5th Mission)

MINUTES OF MEETING OF THE 3.5TH MISSION FOR THE EIA STUDY OF THE PREPARATORY STUDY FOR DEVELOPMENT OF SOUTHERN LARGE SCALE THERMAL POWER PLANT IN IRAQ

AGREED UPON BETWEEN MINISTRY OF ELECTRICITY AND THE STUDY TEAM OF JAPAN INTERNATIONAL COOPERATION AGENCY

Amman, 19th-22nd January 2012

MINISTRY OF ELECTRICITY

120/2

Dr. Mohammed Ahmed SALIH EIA Team Renewable & Environment Energy Center Ministry of Electricity (MOE) Baghdad – Iraq THE JICA STUDY TEAM

Shunji USU EIA Group JICA Study Team

22/Jan/2012

The Study Team has been implementing the Preparatory Study for Development of Southern Large Scale Thermal Power Plant (referred to as the Study), and received the EIA Team of MOE in TEPSCO Amman Representative Office for the special mission on the EIA Study as the 3.5th Mission.

The EIA Team of MOE and the JICA Study Team have reviewed the current status and pending issues in the EIA Study of the Feasibility Study of the Nasiryah II Project (referred to as the F/S). The discussion followed the agenda below:

1. Confirmation of the information

To confirm the current status of the information needed such as the 1st stakeholders meeting, the descriptions of Nasiryah and Nasiryah I and the contents of the fuel natural gas.

- Confirmation of the contents of the draft EIA Report To confirm the current status and the contents of the draft EIA Report.
- Verification between the assessment and the Project To verify the assessment by overviewing the Draft Final Report (DFR) of the entire study.
- Formulation of the DFR of the EIA Report
 To formulate the draft final report of the EIA Report. It includes discussion on the
 recommendations in the EIA Report (to discuss what the EIA Report needs to recommend).
- Confirmation of the schedule To discuss the schedule until the end of March 2012 and the responsibility and tasks of each party.

The main points of the discussion and agreements reached during the meeting are as follows:

1 Confirmation of the information

The EIA Team will request the Management Unit of the Nasiryah TPP to send the latest information on the social environment of Nasiryah City, and the Anbar University will update the "Chapter 5. Baseline data" of the EIA Report with the information.

2 Confirmation of the contents of the draft EIA Report

> Both parties have agreed the contents of the draft EIA Report dated 13 January 2012.

3 Verification between the assessment and the Project

Because of the delay of the progress of the F/S, the detailed verification has not been conducted during the mission. The JICA Study Team is responsible for verifying the assessment by overviewing the Draft Final Report (DFR) of the F/S. The final verification will be conducted by both parties in the 4th Mission in February 2012.

M.A. Salih

4 Formulation of the DFR of the EIA Report

The formulation of the DFR of the EIA Report has not been completed because of time constraints. Both parties have agreed the following tasks. The deadlines of each task are described in the attached schedule.

EIA Tea				
MOE	Anbar University	JICA Study Team		
To collect more information on	To finalize "4. Approach and	To finalize "7. Environmental		
the current waste management	t methodology" and the social impacts", "8. Environ			
of the Nasiryah TPP and to	environment section in	Management plan", "9.		
discuss the options of the solid	Nasiryah City of the "5.	Consultation" and "10.		
waste management for the	Baseline data".	Conclusions".		
Project in MOE.	To conduct air emission	To provide the Anbar		
	simulation.	University with the necessary		
		information for the air		
		emission simulation.		

5 Confirmation of the schedule

The schedule until the end of March 2012 has been discussed and the both parties have agreed on the attached schedule.

(End of the document)

M.A. Salih

The Schedul of the EIA Study from January to March 2012

	Dat	te	MOE	Anber Univ. (AU)	Study Team (ST)
		T	Collect more information on		
January			the current waste	Submit the DFR of "4.	
			management of the Nasiryah	Approach and methodology"	Provide the Anbar University
	30	Mon		and the social environment	with the necessary
	50		Discuss the options of the	section of the "5. Baseline	information for the air
		8	solid waste management for	data" to ST.	emission simulation.
רן			the Project in MOE.	uata to 51.	
				Start conducting the	
	31	Tue		simulation on the air	
	1	Wed		simulation on the air	
		Thu			
					Bussies the DED for the
	3	Fri			Prepare the DFR for the
		Sat		and the second se	discussion at the 4th mission.
		Sun			
	- 5	Sun		Submit the result of the	
	6	Mon		the second se	
	7	Tue		simulation to ST.	<u>.</u>
		Wed			
		Thu Fri		Discussion on the DFR of the	
-				Discussion on the DFR of the	
·		Sat		Discussion on the DFR of the	
ł		Sun		Discussion on the DFR of the	
ŀ		Mon	4th mission:	Discussion on the DFR of the	EIA Report.
ł		Tue			
ł		Wed	2nd Stakeholders	meeting (tentative)	
>		Thu			
- je		Fri	·		
February	18	Sat			
щļ				Submit the informaiton on	
	19	Sun		the 2nd Stakeholders	
-				meeting to ST.	
		Mon			
		Tue			
		Wed			
	23	Thu	to the state of	the second second second second second	
	24	Fri		and set of the set of the	Finalize the EIA Report and
					send it to MOE and AU.
	25	Sat		Final confirmation of the EIA	
				Report.	
	26	Sun		Final confirmation of the EIA	
			-	Report.	
	27	Mon		Final confirmation of the EIA	
ļ				Report.	
	28	Tue		Final confirmation of the EIA	
				Report.	
- F	20	Wed		Submit the Final Report to	
		1104		MOE	
		Thu	Final confirmation within	- 199.00	
ch	1		Final confirmation within MOE		
larch	1	Thu Mon	MOE		
March	1 19				

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M.A. Salih

Attachment - 1.6 Minutes of Meeting (4th Mission)

MINUTES OF MEETING OF THE 4TH MISSION OF THE PREPARATORY STUDY FOR DEVELOPMENT OF SOUTHERN LARGE SCALE THERMAL POWER PLANT IN IRAQ

AGREED UPON BETWEEN MINISTRY OF ELECTRICITY AND THE STUDY TEAM OF JAPAN INTERNATIONAL COOPERATION AGENCY

ISTANBUL, 9TH-13TH FEBRUARY 2012

MINISTRY OF ELECTRICITY

Adel H. MAHDI Minister Advisor Ministry of Electricity Baghdad – Iraq

THE JICA STUDY TEAM

JA TA Feb 13, 2012

Hideki YUKIMURA Team Leader JICA Study Team

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JICA Study Team has been conducting the Preparatory Study for Development of Southern Large Scale Thermal Power Plant (referred to as the Study), and received the Ministry of Electricity (MOE) Team in Istanbul, Turkey, to further discuss and agree on the outcomes of the Study.

I. Introductory Meeting

The JICA Study Team inaugurated the meeting and welcomed Ministry of Electricity (MOE) Team led by Mr. Adel H. MAHDI.

Mr. Adel H. MAHDI has conveyed the Minister willingness for implementation of this project as it will support electricity sector at the Southern part of Iraq.

The JICA Study Team presented the following items.

- 1. JICA Study Team understanding of Hydrological and Meteorological Issues
- 2. Water Intake and Waste Water Discharge to Euphrates River
- 3. Facilities Design
 - 3.1 Overall Power Plant Design
 - 3.2 Cooling System Comparison
 - 3.3 Interface between GE Facility and JICA facility
 - 3.4 Instrumentation System
 - 3.5 Embankment Works
- 4. Project Cost
- 5. Operation and Maintenance
- 6. Economic and Financial Analysis
- 7. Environmental and Social Considerations

II. The outcome of main points of discussion and agreements

- 1. JICA Study Team understanding of Hydrological and Meteorological issues (Attachment 1)
 - 1.1 JICA Study Team expressed its concerns about steam turbine condenser cooling issues, such as remarkable decline of Euphrates river discharge, waste water treatment and disposal, and condenser vacuum problem by high ambient temperature in summer. In this regard, JICA Study Team suggested MOE Team apply a cooling option based on the design philosophy of least water consumption.
 - 1.2 MOE Team shared the same concerns as above and therefore agreed upon



application of the design philosophy presented by JICA Study Team.

2. Water Intake and Waste Water Discharge to Euphrates River

- 2.1 In response to JICA Study Team's request, MOE Team provided the information on Euphrates river water use and waste water disposal at the existing Nasiryah power plants. The main points are as follows:
 - The highest salinity level of Euphrates river was recorded at 9,000 ppm at Nasiryah site in the summer of 2009 due to low flow level.
 - At the existing Nasiryah power plants, each steam turbine condenser has stopped operation at least once three weeks for the cleaning purpose. Suspended solid such as mud is plugged the condenser tubes and therefore periodically removed. The removed mud is recycled as a gardening material.
 - Nasiryah power plant has a plan to derive fresh water at the amount of 0.5m3/sec from Tigris River because its water quality is better than Euphrates. In fact, the plan has been approved by the irrigation authority. But it is not allowable to increase the authorized volume of water intake from Tigris for Nasiryah II project because the flow rate of Tigris River is also gradually declined. In addition, the provincial stakeholders along Tigris River probably oppose further river water diversion.
 - MOE has participated in the committee of national water resource development strategy managed by Ministry of Water Resources. The first preliminary report will be issued in March. In the next meeting MOE intends to raise the actual figure of river water demand for all the thermal power projects planned over the country.
 - There is an Iraqi national standard regarding waste water discharge. The standard was shared between two parties for the environmental consideration.

3. Facilities Design (Attachment 2)

3.1 Overall Power Plant Design (Attachment No. 2.1)

Conceptual design of the combined cycle power plant configuration is presented focusing mostly on what has been changed from the 3^{rd} mission in Amman last year.

Overall schematic diagrams, plot plans and water balance diagrams are presented for 2 (two) alternative cases of steam turbine condenser cooling methods of wet cooling towers and air cooled condensers with water spray cooling (the hybrid



ACC).

The large capacity river water pre-treatment and desalination system is understood necessary in response to ongoing degradation of Euphrates river water quality.

MOE team implies that the reduction may become acceptable for emergency fuel (diesel oil) storage in site to a couple of days from the current 15 days depending on improved reliabilities of main fuel (natural gas) supply.

In accordance with the following comparison and discussion over the steam turbine condenser cooling options, the hybrid ACC case is agreed as the design applicable to Nasiryah II combined cycle power plant because mainly of the least water consumption with minimal impact to the plant performance.

3.2 Cooling System Comparison

A comparison study is explained in details for 2 (two) alternative cases of steam turbine condenser cooling methods.

3.3 Interface between Nasiryah I (GE) and Nasiryah II (JICA)

MOE Team explained the interface between Nasiryah I (GE) and Nasiryah II (JICA) in the Nasiryah I gas power station.

A) Single Line Diagram

Attachment-2.2 is the Single Line Diagram for Nasiryah I provided by MOE and Attachment-2.3 is the Single Line Diagram provided by JICA Study Team. Feeder connection of the diameters is typical only as JICA Study Team suggested such philosophy that one busbar is for generator connection and the other is for transmission lines. It shall be developed and concluded at the detail design of the Nasiryah I power station.

B) Plant Layout and Cable Routing

Attachment-2.4 is JICA Study Team mark-up of the Nasiryah I power station layout, DWG No. 143E9054_01_RevG, on which JICA Study Team suggested as follows by a mail on Jan-28-2012;-

- 1) JICA-GIS to be at the East of GE. 400kV GIS
- Total six (6) 400kV OHLs to be provided from the GIS building. Four (4) from Nasiryah I and two (2) including one (1) spare from Nasiryah II GIS. The Rev.G layout shows those OHL gantries appropriately.

- Contraction

- The best location for the 400kV/132kV Auto Transformer to be between the two GISs as shown on the Nasiryah I Conceptual Layout Rev. G.
- 4) The 400kV cable from 400kV GIS to the Auto Transformers to be routed at the North of the GIS building.
 As the two (2) Auto Transformers are located side by side without the space of 400kV OHL gantry on the Rev. G layout, it is considered the connection from 400kV GIS to the Auto Transformer to be by cable instead of OHL in the GE's design.
- 5) The 400kV cables from Nasiryah II generators should be routed from the South to the GIS building. Space between 400kV OHL gantry and 132kV OHL gantry should be sufficient (20m typical) to route the 400kV cables from Nasiryah II.
- 6) The 400kV Cables to be installed on cable ladder tray in concrete cable trench, as a typical installation method and preference may be specified in the tender document by MOE.

Attachment-2.5 is the Cable Routing drawing which shows the right of way for the 400kV Cable Trench from Nasiryah II to Nasiryah I.

C) Cable Connection

MOE stated that oil-to-air bushing connection at the Generator Step-Up Transformer (GSUT) is preferable based on the experiences of existing substations, while JICA Study Team suggested the direct 400kV cable connection to the elephant style oil-to-cable bushing. It will be further investigated and specified in the tender document by MOE. 400kV cables shall be directly connected to the 400kV GIS via gas-to-cable bushing. MOE express a concern on the charging current of the 400kV cable of more than 2000m, and JICA Study Team explained that the careful design of circuit breaker current rating and relay coordination is required.

3.4 Instrumentation System

An instrumentation system in facility design was explained with the plant control system configuration including the related control and field instruments per areas i.e. control room, rack room and field (Attachment No.2.6). Because the provided drawing represents the overall concept of instrumentation system, JICA Study Team explained that any specific requirement on instrumentation system will be included by MOE after this preparatory study (ex. tender document preparation stage).

3.5 Embankment Works

MOE Team has provided JICA Study Team with information on the Borrow area which is located at approximately 12km north west of Nasiryah Π site.

MOE will consider to carry out the land formation (preparation) work by its budget to keep the project schedule on time.

4. Project Cost (Attachment 3)

- 1) GT-Pro/PEACE based approaches of Nasiryah II combined cycle power plant cost estimation are presented.
- GT-Pro/PEACE program estimated the reference EPC and Owner's costs of the specified combined cycle power plant configuration assuming the project site in the USA.
- 3) Factors applied to convert the reference costs to the estimated costs of the project in Iraq for equipment and materials, labors, securities and contingencies to compensate risks and uncertainties associated with the project operation in Iraq.
- 4) Major items out of GT-Pro/PEACE estimation are added.
- 5) The estimated costs are discussed and understood that the risks and uncertainties will be clarified and reasonably minimized in the tendering process to follow the feasibility study.

5. Operation and Maintenance (Attachment 4.1)

Power Plant operation & maintenance consideration are presented and explained to keep operation effective under appropriate indicators considering;

- Concept of Maintenance Management
- > Types of Maintenance
- Basic Operation Maintenance concerning the Plant Operation
- Plant diagnosis, Maintenance Plan and Budget, and work preparation implementations based on P-D-C-A cycle.

In addition to the above, recommended power plant management organization is also presented.

O &M cost for the project is presented to be used for financial and economic analysis.

For maintaining the plant reliability and well performance, roll- in/ roll-out repair method, and Long Term Maintenance service method are introduced.

Special consideration to Iraq power sector reform is introduced to promote more effective

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organization to be established.

Simplified Generating cost for the project is presented and explained as shown in attachment

no. (Attachment 4.2)

All these explanations and introductions concerning O&M considerations have been understood and agreed upon by MOE.

6. Financial and Economic Analysis (Attachment 5)

- The result of financial and economic analysis of 5.8% as FIRR and of 24.4% as EIRR was presented to MOE although these figures might be adjusted further to keep consistency with other basic figures.
- 2) Methodology was briefly presented to calculate FIRR and EIRR. It was explained that FIRR was imaginarily calculated for reference with assumptions that the Project would supposedly be implemented as a financially independent project although in reality it would be difficult for MOE. Meanwhile, EIRR was calculated based on the benefits made by the Project for Iraq such as willingness to pay.
- 3) Assumptions and basis of the calculation of FIRR and EIRR and also the calculation table was presented to MOE.

7. Environmental and Social Considerations (Attachment 6)

JICA Study Team and MOE Team recognized that the EIA Study had been implemented smoothly, and understood that the EIA Report shall be finalized in close collaboration with the both parties, and the Anbar University according to the schedule as Attachment 7.

JICA Study Team requested MOE Team to hold the 2nd stakeholders meeting, and MOE Team accepted the request to hold the meeting on February 21st, 2012.

JICA Study Team requested the information on status of the waste water discharge (i.e. RO reject water) especially its amount (m3/s, or m3/h or m3/day) from other thermal power plants (TPPs) such as Hartha TPP, and the MOE Team agreed on sending the information by February 15th, 2012.

III. Next Step

a. Both parties have confirmed that there has been no significant obstruction in feasibility of Nasiryah II project under the scope of the JICA preparatory

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study.

- b. MOE Team, JICA mission, and JICA Study Team confirmed remaining tasks up to the completion of JICA preparatory study and MOE's EIA study as shown in **Attachment 7**.
- c. The JICA mission explained general procedures for formulating a new ODA project to be followed after the completion of the JICA preparatory study as shown in Attachment 8. JICA mission stated that, based on the result of the JICA preparatory study, JICA would proceed with further examinations on the possibility of financing the ODA loan project.
- d. MOE Team expressed their willingness to implement the Project as soon as possible and expectation for JICA's continuing supports.

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IV. Others

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29 hectares of land has been dedicated by MOF in favor of the project. Furthermore, another 21 hectares of land is in process of dedication to MOE for the Project. And MOE will inform JICA Study Team officially by mid of March, 2012.

4th Mission

JICA Team Understandings of Hydrological and Meteorological Issues

February 2012

Preface

- Options for steam turbine condenser cooling
 - Wet Cooling Tower (Typical) selected
 - Air Cooled Condenser (ACC)
 - HELLER
- Application for water allocation permit
- Rehabilitation project of cooling water facilities of Nasiryah TPP

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Attachment 1

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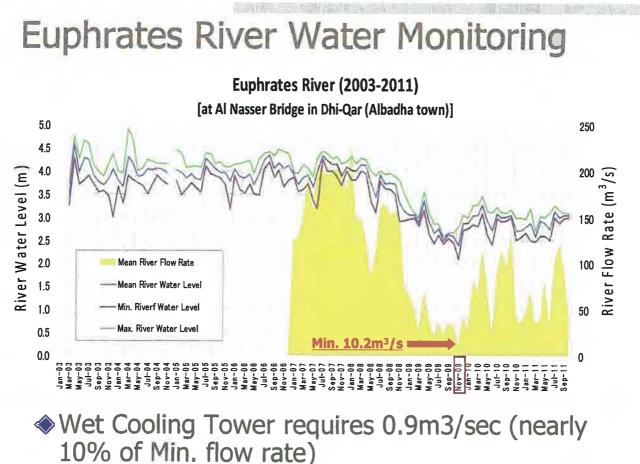
Facts concerning Cooling Option

For Wet Cooling Tower,

- Remarkable decline of Euphrates River discharge
- Waste disposal plan of reject water from RO plant (river water pretreatment)

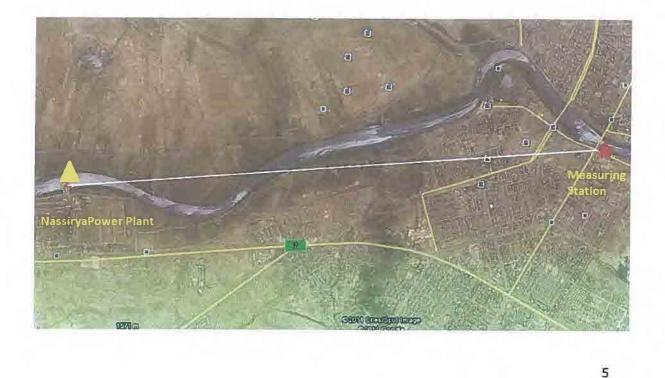
For ACC,

Condenser vacuum problem by High ambient temperature in Summer



3

Euphrates River Monitoring Point



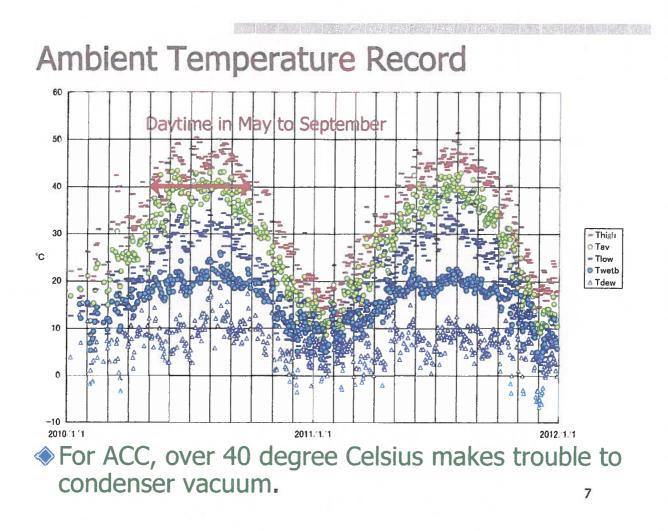
Implication from MOWR's Water Resource Development Strategies

- The strategy paper was issued by Ministry of Water Resource in 2008 as a five-year plan from 2010 to 2014.
- Remarkable decline of Euphrates and Tigris river discharges did occur and is further expected in light of the multi-purpose water use. >>> Countrywide comprehensive strategy to be needed

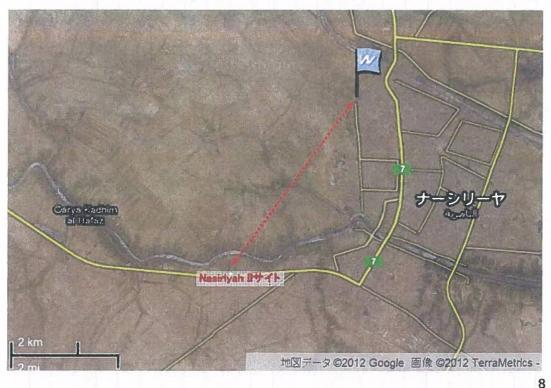
Annual River Inflow Average at the borders	Until 1989	1990-2005	Until 2014 (Planned)
Euphrates River	27.4 BCM	17.4 BCM	8.5 BCM
Tigris River	9 4 3	19.4 BCM	9.2 BCM

The deterioration of river water quality is expected due to continuing to discharge drainage water. The outfall drain projects are planned to convert the drainage water directly to the Gulf.
>> Waste water disposal to be more strictly regulated

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Ambient Temperature Measuring Point



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Pending Issues

For facility design and environmental considerations, you need to consider,
Reducing volume requirement of river water, >>>How much water can you take?
Planning appropriate waste treatment and disposal, >>>How to dispose waste water? (How much RO reject water can you discharge to the river?)
Extremely high ambient temperature. >>>What cooling option is effective?

Thank you.

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Attachment 2.1

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3. Facilities Design

What has been changed from the 3rd Mission

(1) Facilities Overall Configuration

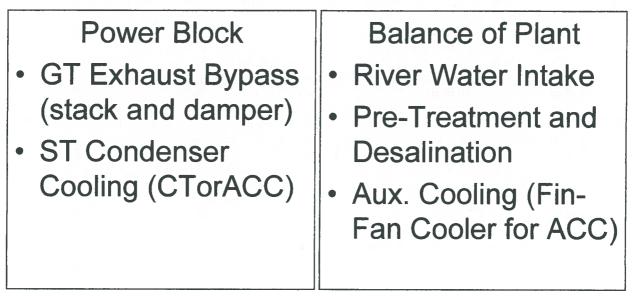
Major Changes from the 3rd Mission

Power Block	Balance of Plant
 GT Exhaust Bypass 	River Water Intake
(stack and damper)	 Pre-Treatment and
ST Condenser	Desalination
Cooling (CTorACC)	Aux. Cooling (Fin-
	Fan Cooler for ACC)
	 400kV Cable Trench

Ref. Overall Schematic Diagrams

(2) Plot Plan

Major Changes from the 3rd Mission



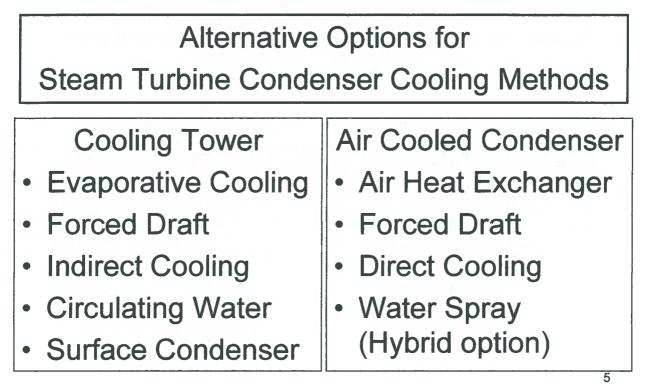
Ref. Plot Plans

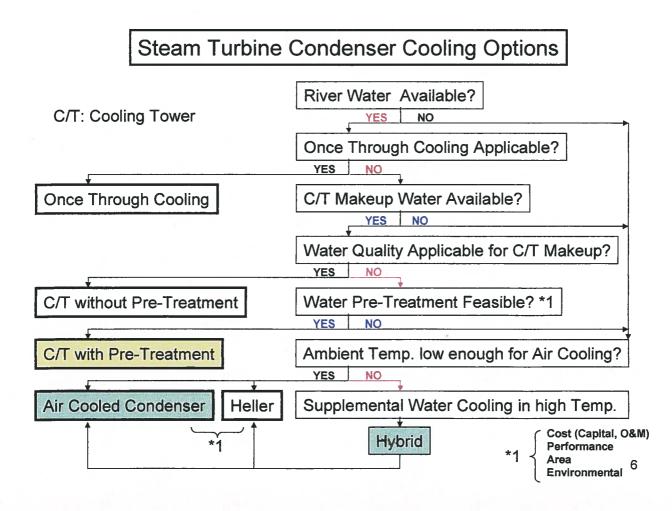
(3) Water Balance

Major Changes from the 3rd Mission

Raw Water TreatmentWater User• Settling Separation• ACC Hybrid Cooling
Spray• Pre-Filter (Sand
Filter, DAF, etc.)• No Blow-down for
ACC• Desalination• No Blow-down for
ACC• Waste Water from
Pre-Treatment• ACC

(4) Major Options (Water Issue)





Conceptual Volumetric Evaluation of STG Cooling Water

(300MWe STG with 35% Efficiency as the evaluation basis)

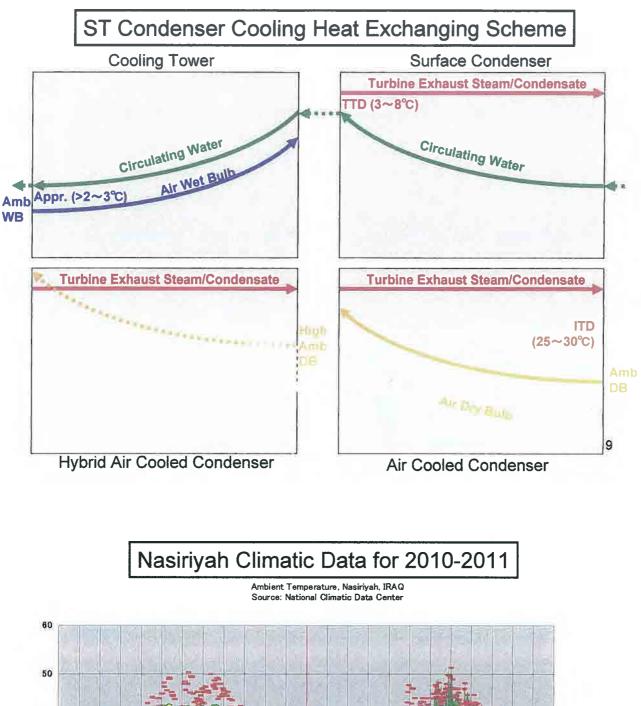
Circulating Water	Cooling Tower Makeup Water		
Thermal Loads to Condenser 300 / 0.35 - 300 = 560MWth = 560MJ/s	Thermal Loads to Condenser 300 / 0.35 - 300 = 560MWth = 560MJ/s		
Specific Energy of Water ~ 4.2MJ/ton/degC	Thermal Energy for Water Evaporation ~ 2.4MJ/kg		
Circulating Water Required 560 / 4.2 = 130ton · degC/s	Evaporation Required for Cooling 560 / 2.4 = 230kg/s = 840ton/h = E		
ΔT = 7degC	M: makeup, B: blowdown, C: concentration		
130 / 7 x 3600 = 67,000ton/h	$M = E + B$, $M = C \times B$		
$\Delta T = 10 \text{degC}$	B = E / (C - 1) $M = E \times C / (C - 1)$		
130 / 10 x 3600 = 47,000ton/h	where $C \sim 5$		
<u></u>	M = 840 x 5 / 4 = 1,050ton/h		

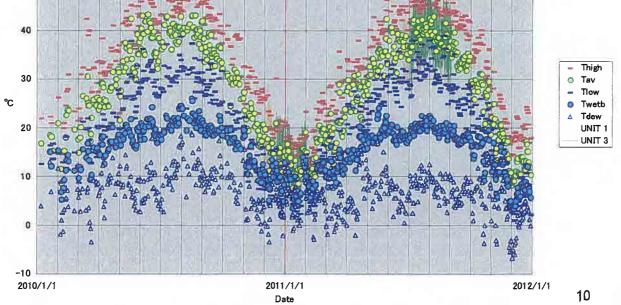
Cooling Tower Makeup Water Quality Guideline

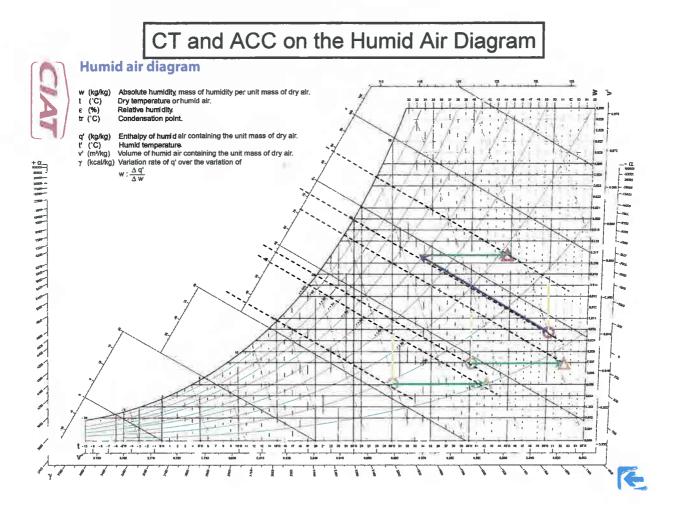
ITEM	EFFECTs	Limits in Circ. Water
Calsium Hardness	Scaling	<120ppm as CaCO3
COD, BOD	Slime	<20ppm
TDS	Corrosion	<3,000ppm
SS	Fouling	<10ppm
Conductivity	Corrosion	<4,000 μ V/c m

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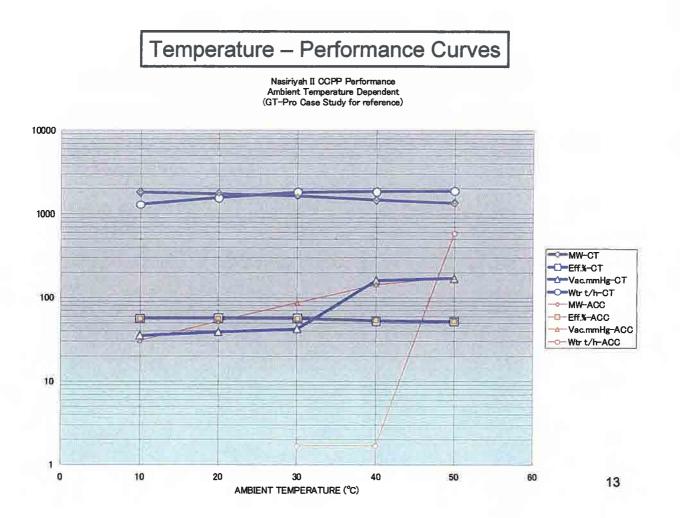


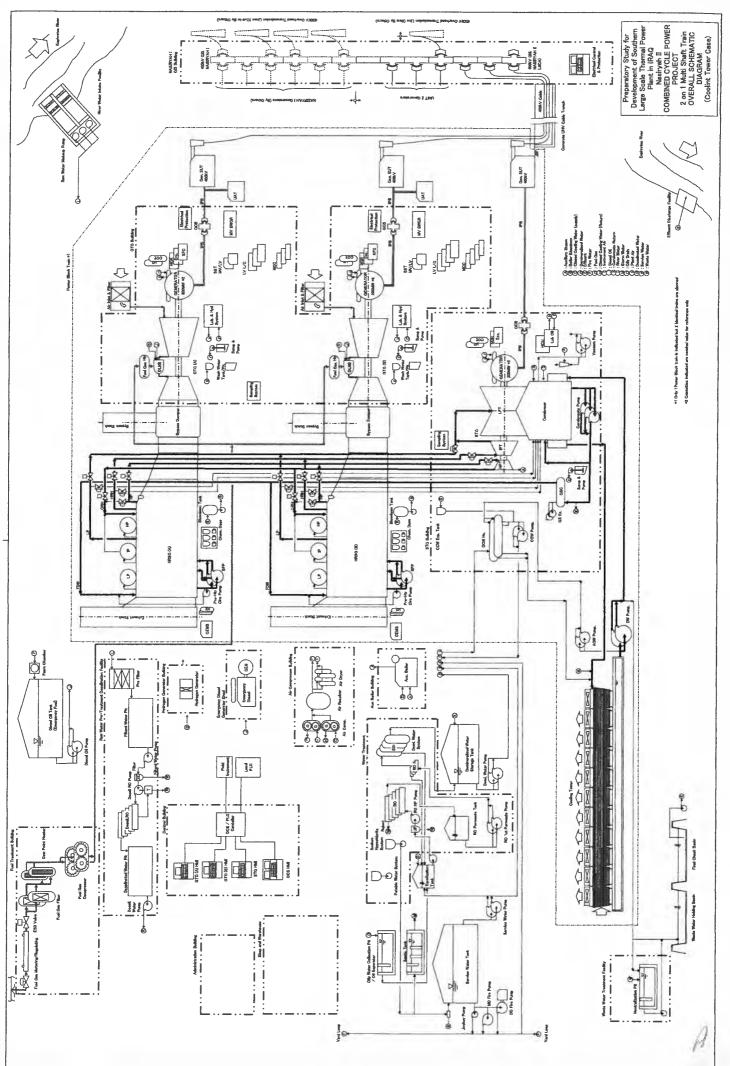


Combined Cycle Performance Summary

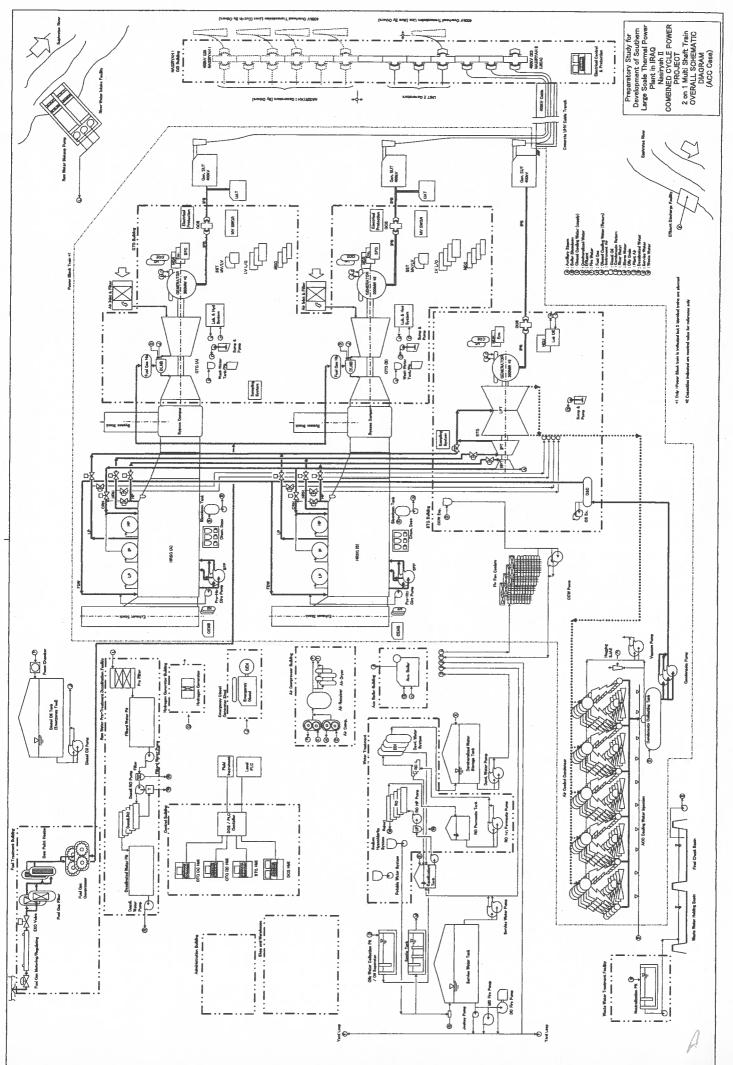
		С	ooling Tow	er	Air Cooled	d Condense	er (Hybrid)
Amb. Temp	°C	10	30	50	10	30	50
Gross Output	MW	1880.9	1725.8	1411.3	1865.6	1688.5	1435.3
Gross Efficiency	%	58.8	59.0	54.0	58.3	57.8	55.0
Aux. Power	MW	57.9	58.7	51.6	57.6	55.1	54.3
Net Output	MW	1823.0	1667.1	1359.7	1807.8	1633.4	1381.0
Net Efficiency	%	56.9	57.0	52.1	56.5	55.9	52.9
Cooling Water Consumption	t⁄h	1310.0	1830.3	1885.6	0.0	0.0	590.8
Cooling Fan Power	MW	4.8	4.7	0.5	11.6	11.6	11.6
CWP Power	MW	6.8	6.8	6.8	0.0	0.0	0.0
Desali. Water Production	t/h	1200.0	2400.0	2400.0	400.0	400.0	1200.0
Desalination Power	MW	3.0	6.0	6.0	1.0	1.0	3.1

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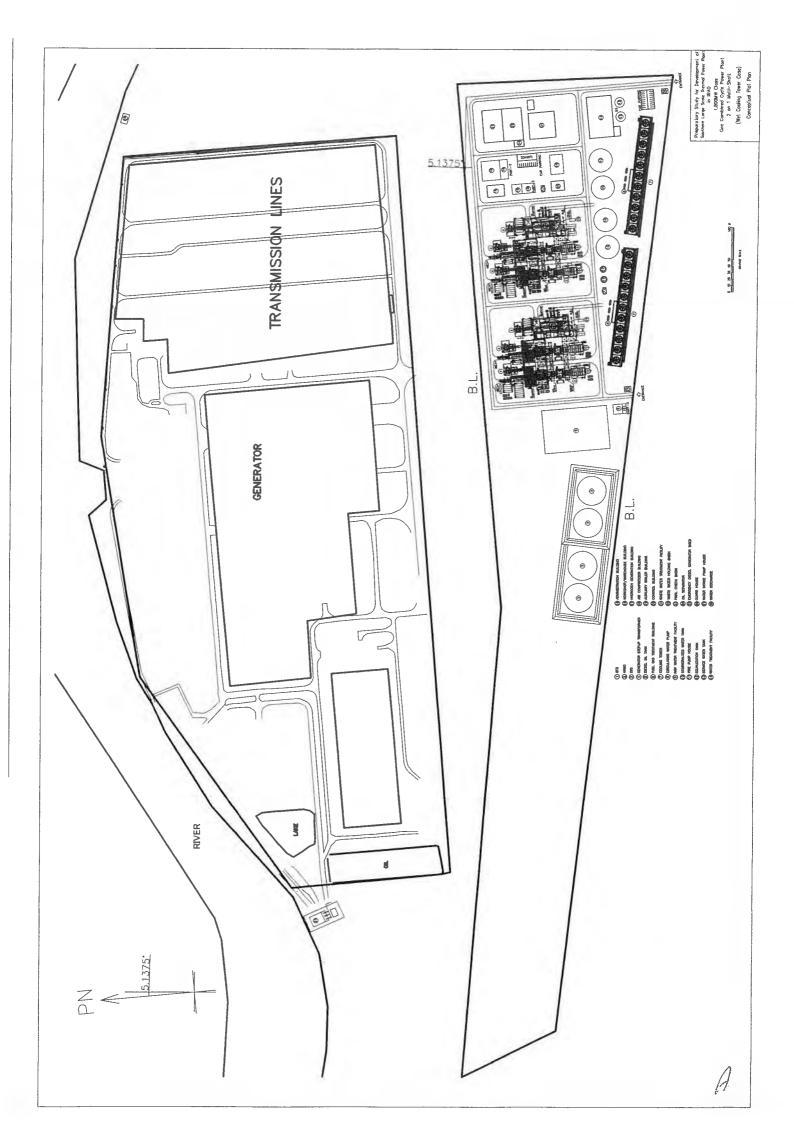


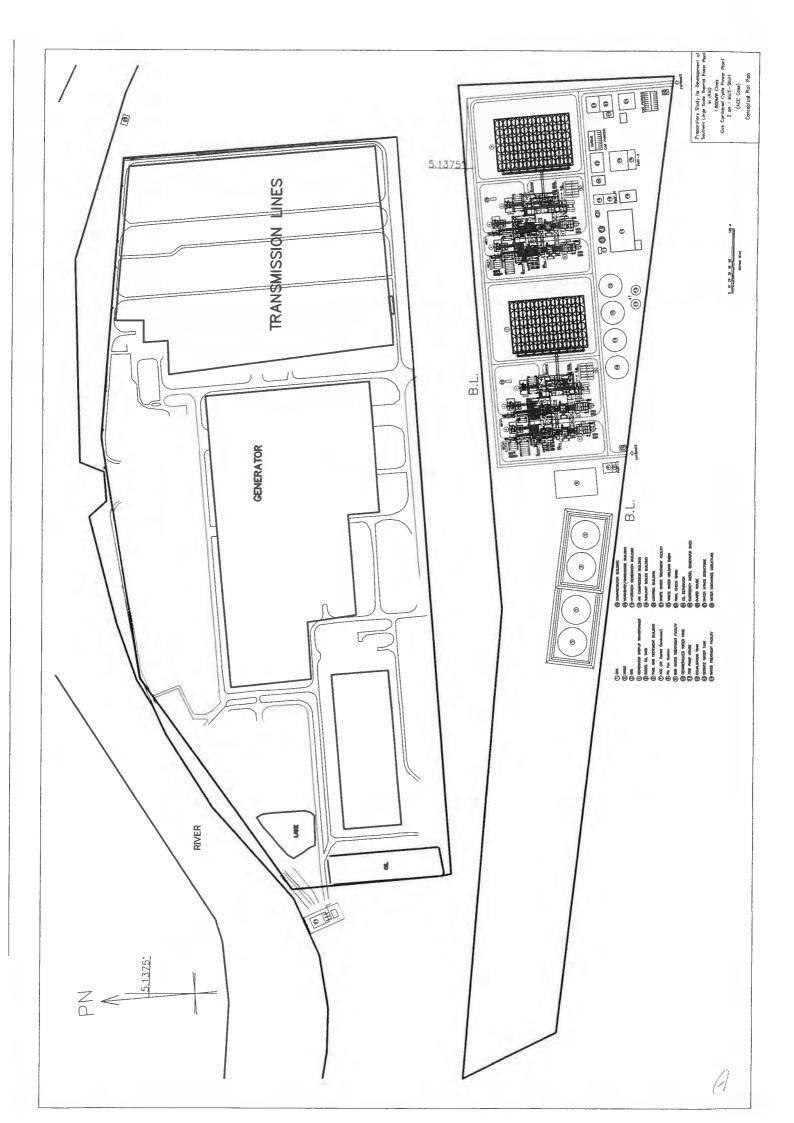


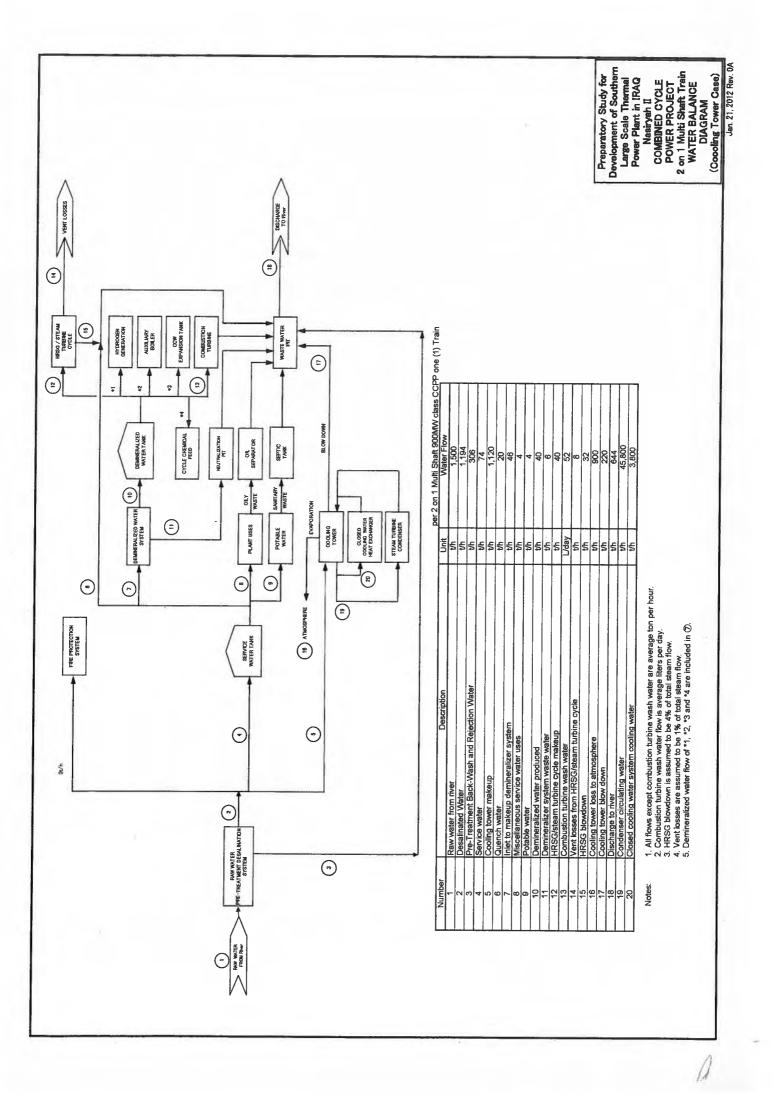
2012/1/20 Rev.00

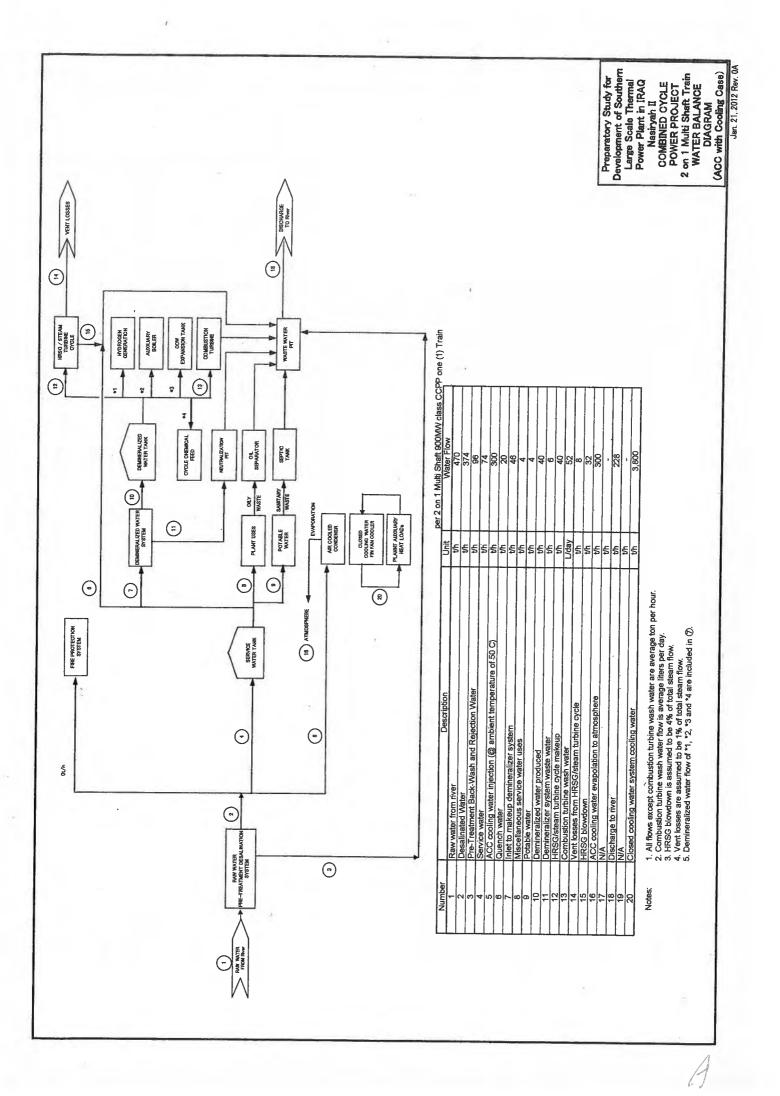


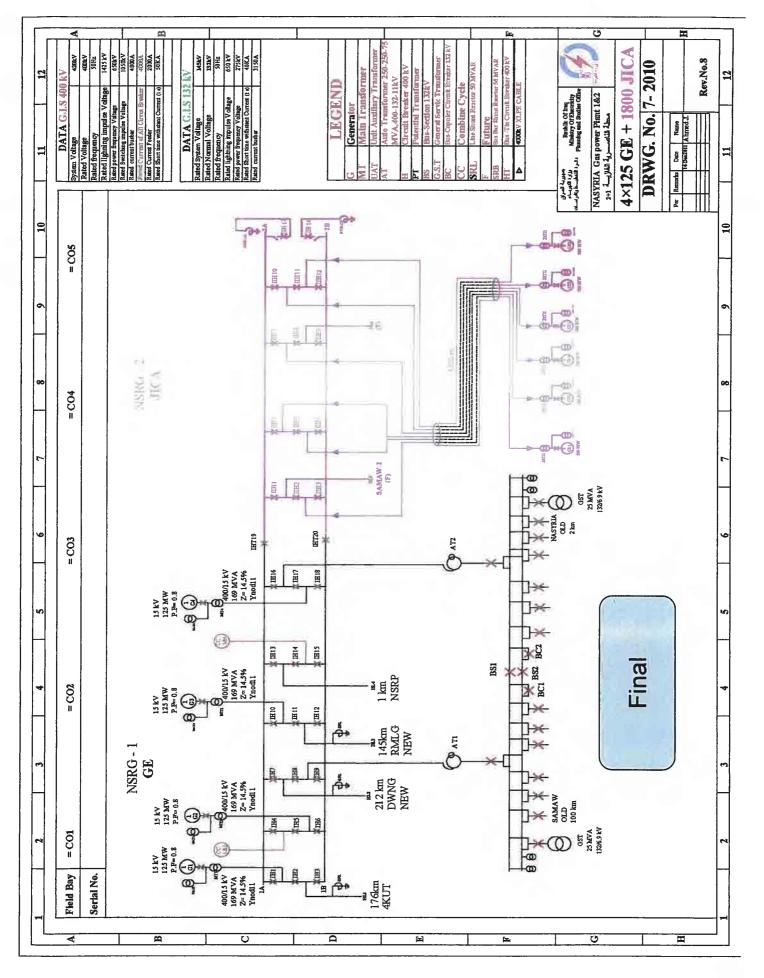
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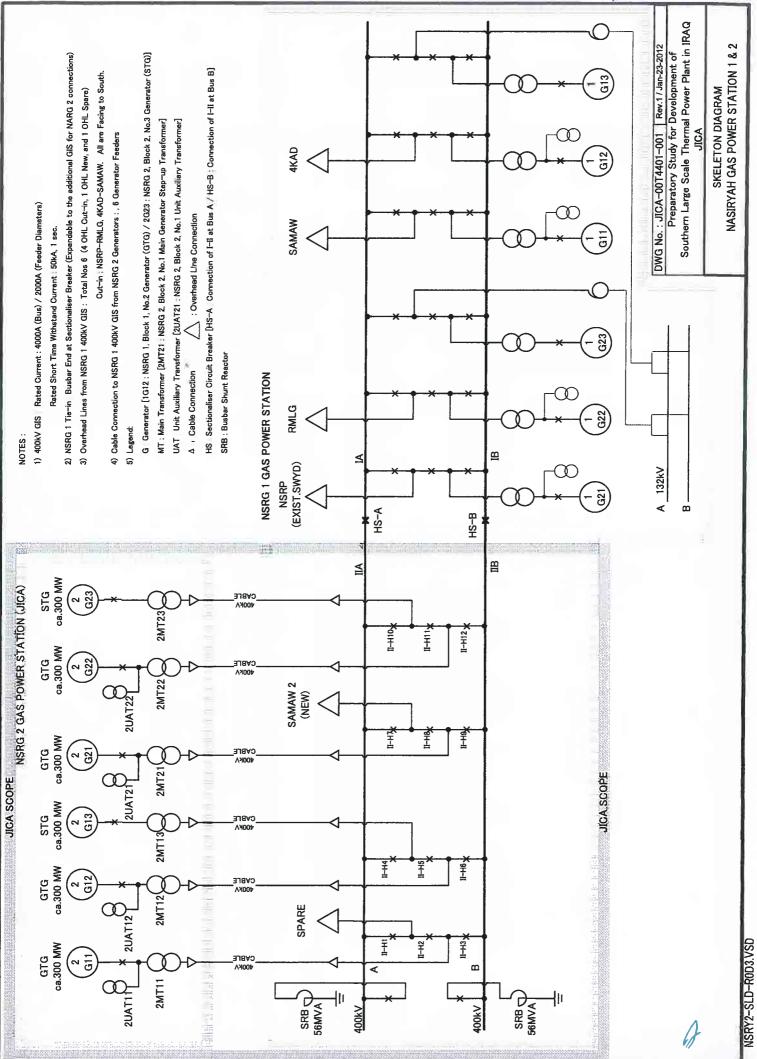




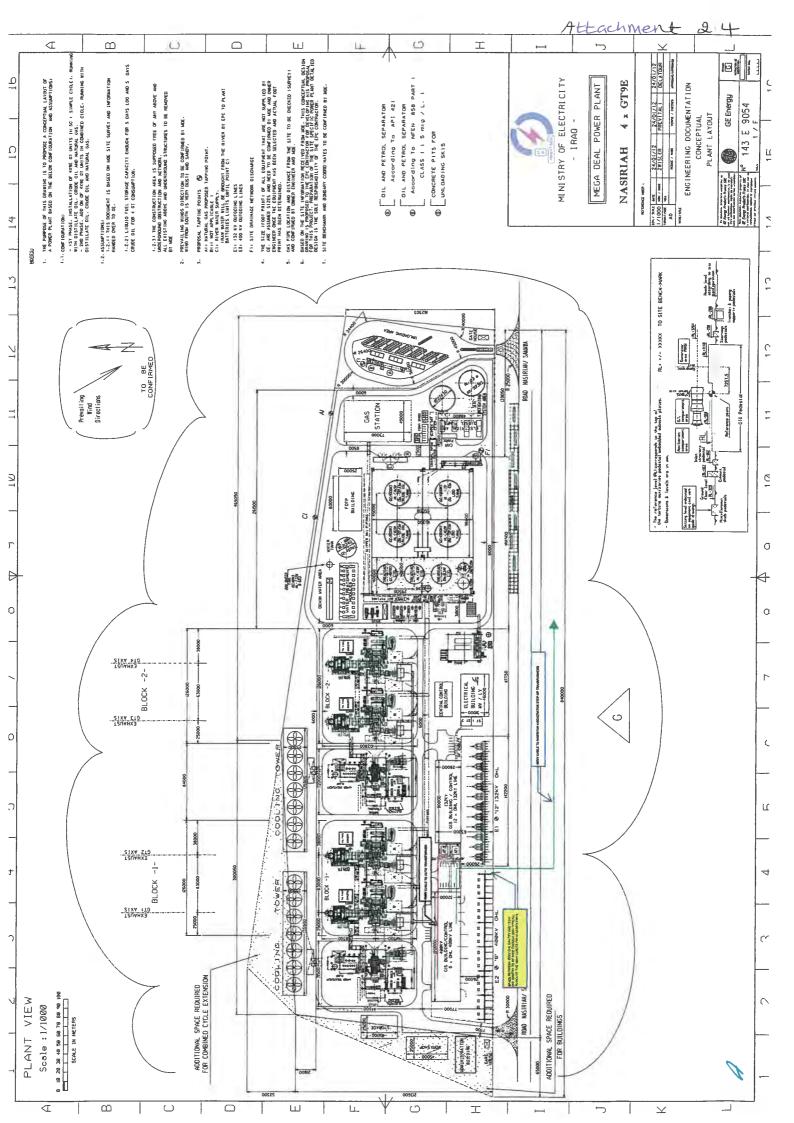


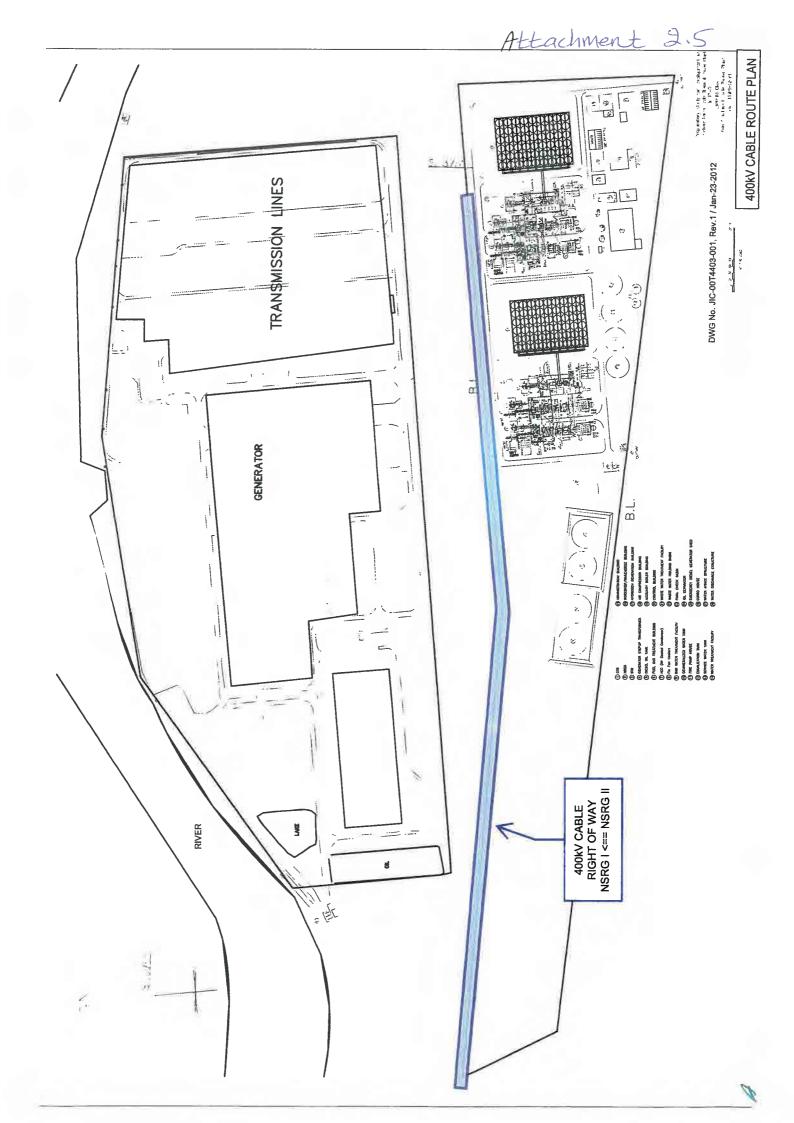


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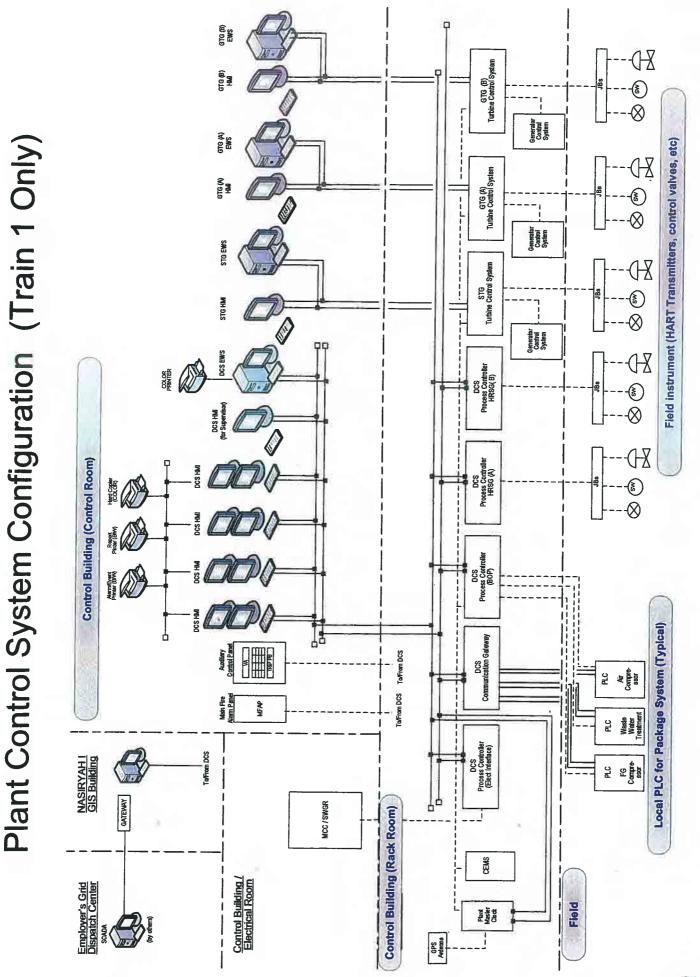


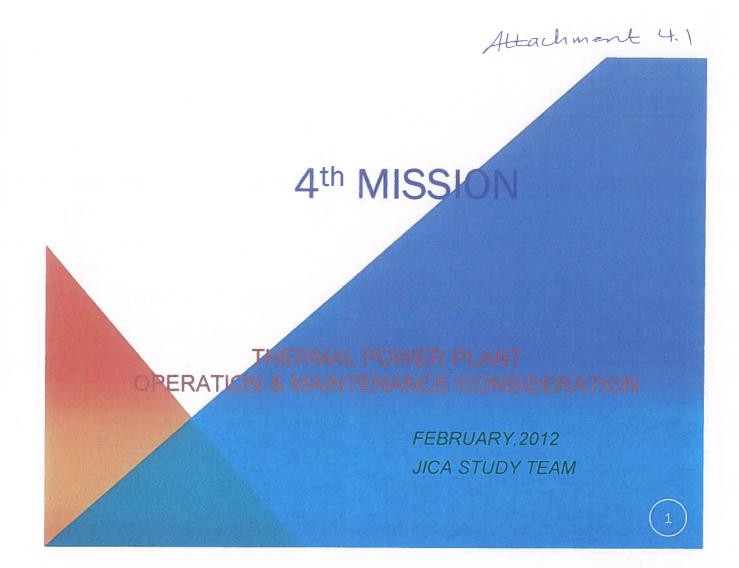
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Attachment 21





OPERATION EFFECTIVE INDICATOR FOR MAINTENANCE Purpose

The operation performances can be assessed in terms of overall facility efficiency. Assessment items in a power plant include:

Operation performance

- Availability factor
- Maintaining of plant performances (output) and efficiency
- Percentage of upplanned outage

CONCEPT OF OPERATION & MAINTENANCE (1)

- The thermal power plant is required to implement facility management with consideration given to facility reliability and efficiency maintenance after the construction.
- Amid the drastic speed of computerization and improvement of working environment in the 1980s, there has been a growing demand for the effective operation management of the facilities in a thermal power plant. The efforts for meeting such demands have resulted in easier operation, greater power saving and improved working conditions. However, this will bring about an increase in investment funds for new facilities and maintenance management expenditures.
- Computerization of the facilities contributes to improved availability factor of facilities, stabilized quality of generated power and reduced production costs. At the same time, computerization of the facilities is also intended to promote power saving, increase the degree of safety and improve the environment.

CONCEPT OF MAINTENANCE MANAGEMENT (2)

- The target of the management technique should cover the range from a single corrective maintenance (repair of a trouble) to improvement in the capacity factor and availability factor of the power generation facility.
- The area of facility management, in the meantime, has been expanded to include an introduction plan and facility layout, and a greater importance has been attached to the management of the jigs, tools and measuring instruments for the machinery and equipment.
- In recent years, consideration is being given to the selection and layout of the equipment for easier repair work subsequent to installation of the facilities, beyond conventional method of merely creating a spare parts delivery plan. However, the subsequent maintenance management is characterized by a trade-off relationship between mutually conflicting targets of higher productivity (economic efficiency in terms of servicing advantages by facility management) and lower costs for facility maintenance management.

TYPE OF MAINTENANCE (1)

1.Corrective Maintenance

- This is a conventional concept of the maintenance management where a product is repaired after having been broken. This method is adopted in many of the developing countries at present.
- This is the method for repairing a product after a failure has occurred. According to this method, repair work occurs sporadically and a plan cannot be easily worked out in advance. Arrangement of the personnel and procurement of the equipment and material are not efficient. However, this method is adopted when parts replacement cost on a periodic basis is very high.
- In this case, unplanned outage is applied in an extenuating circumstance where there is a breakdown of a boiler tube, a feedwater pump and others which constitute the major equipment playing a critical role in the heat cycle of power generation

TYPE OF MAINTENANCE (2)

2. Preventive maintenance

- Preventive maintenance is based on the concept of providing maintenance to the facilities before they are subjected to a failure subsequent to their production. The preventive maintenance is intended to prevent sporadic failure and shutdown of the facilities, and provides maintenance of the facilities and their operations by replacement of parts and apparatuses at economical time intervals.
- The facilities are subjected to periodic inspection, repair and overhaul at prescribed time intervals of the maintenance, in conformity to the size and service life of the particular facilities. It should be noted that a plan that ignores economic efficiency (in an overall study of availability factor and maintenance cost) may be worked out, if one is too careful in the periodic inspection of the power generation facility (at intervals of one year, two years or four years) or in the preventive inspection in a typical example of the power plant.

TYPE OF MAINTENANCE (3)

3.Production maintenance

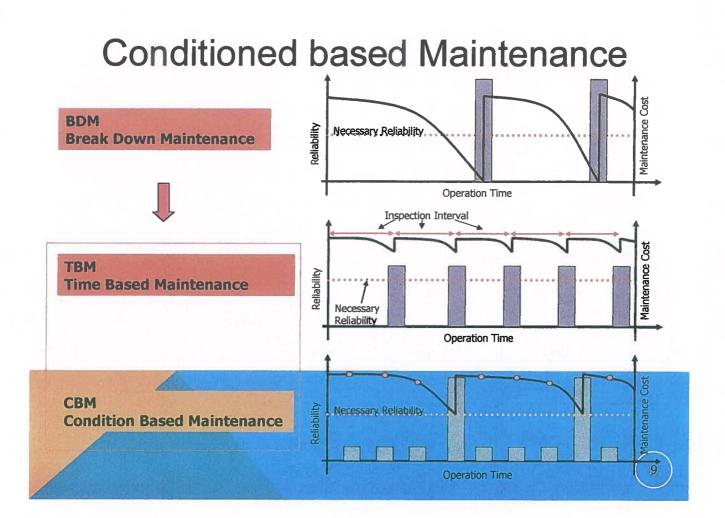
Production maintenance to the service life of the LCC (Life cycle cost) facilities, and by minimizing the loss resulting from deterioration of the facilities. Production maintenance is based on two concepts:

- One concept is intended to provide improvement maintenance where the facilities are improved in such a way as to ensure easier maintenance and repair, and to minimize the need for maintenance. Going a step further, this concept intends to improve the productivity.
- Another concept is intended to ensure maintenance prevention. To achieve a radical cutdown of the facility maintenance cost, this concept encourages production of the facilities that do not require maintenance, rather than making efforts for improved maintenance method. This concept puts priority to procurement. This concept is applied to procurement and improvement of the facilities wherever possible. This is the method of maintenance prevention. Adoption of this concept in the phase of designing is Production maintenance offers the most economical method for maintenance management in terms of improving the facility productivity. This is intended to enhance the overall efficiency by reducing all costs involved in the operation maintenance related equivalent to application of the method of maintenance prevention.

TYPE OF MAINTENANCE (4)

4. Predictive maintenance

- In recent years, the concept of predictive maintenance (PM) is coming to be adopted. This concept is to determine the conditions of deterioration and status of performances of the faculties. Maintenance work is started based on this decision.
- To implement this concept, it is necessary to get accurate information on the condition of deterioration of the facilities. The CBM (Condition-based maintenance) is the concept of providing maintenance whenever required, based on the accurate observation of the conditions of deterioration. Due to the development of the facility diagnostic technology capable of capturing quantitative information of the status of the facilities, this technique has been converted from the time-based inspection and repair procedures to the procedures based on the information on the status of the facilities.



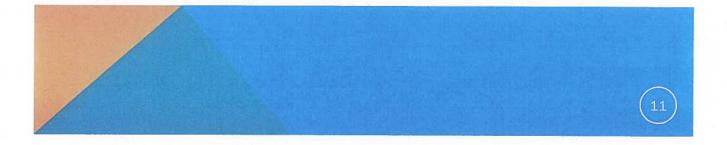
BASIC OPERATION & MAINTENANCE MANAGEMENT

- > Plant Operation
- > Daily Maintenance
- Period Inspection Program
- Plant Engineering and Plant Diagnosis
- Maintenance Plan and Budget
- Work Preparation/Implementation

/Commissioning

PLANT OPERATION

- In order to Keep Plant Efficiency, Plant availability, and avoid Plant outage;
- Monitoring critical parameters
- Site inspection
- Standard operation procedure
- Thermal efficiency/condition monitoring

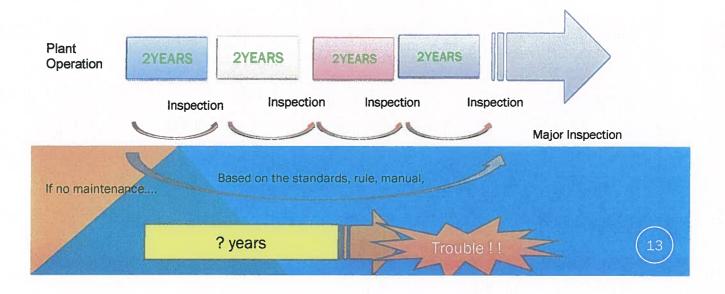


DAILY MAINTENANCE

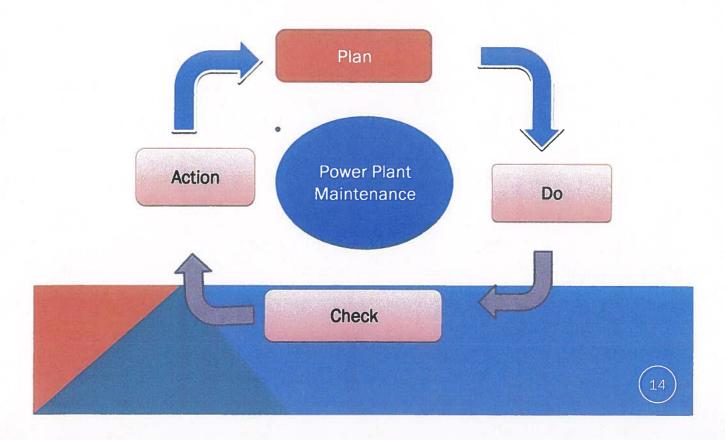
 Daily maintenance standards -Preventive maintenance -Condition Based -Time Based Plant Operation A `equipment Maintenance Maintenance Maintenance 1 week 1 week 1 week 1 week 2 weeks 2 weeks **B**`equipment

PERIODIC INSPECTION PROGRAM

- The electricity utilities industry standards
- Voluntary preservation of safety
- Safety rule
- Principles and manuals on periodic inspection
- Scope, interval for each equipment



WHAT IS P-D-C-A CYCLE



MAINTENANCE PDCA CYCLE (ACTION)

- Plant Diagnosis Procedure
- Check engineering information / site condition
- Carry out hazard identification and risk assessment
- Discuss most appropriate action ;
 when, where, what, how, who, why and how much
- Prepare plant diagnosis report
- Authorization
- To be followed by maintenance work plan

MAINTENANCE PLAN / ANNUAL BUDGET (PLAN)

Prioritize all the maintenance work plan to meet budget guideline on

- Thermal power plant
- Thermal power office
- Thermal power department

Build up 5-year maintenance plan

- Outage schedule
- - Optimized maintenance works
- > Set up annual budget
- Design of inspection / repair/ modification work

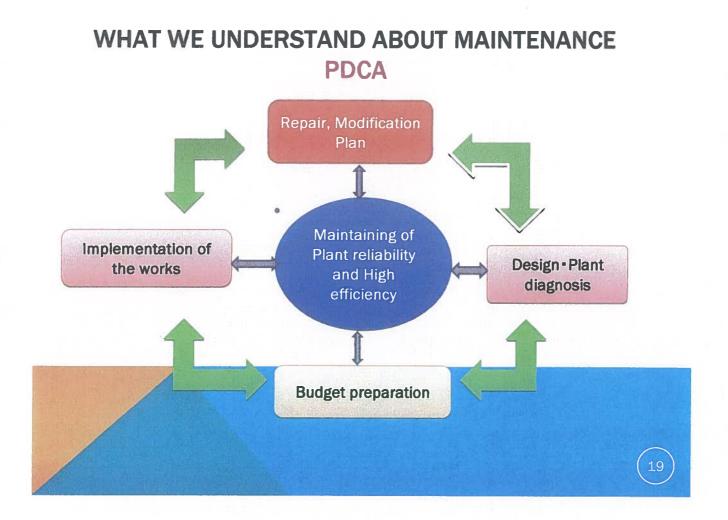
PREPARATION OF MAINTENANCE WORK (DO)

- > To manage safety, schedule and quality of work
- Preparation by operation / maintenance team and contractors through close communication
- > Hazard identification and risk assessment



IMPLEMENTATION OF MAINTENANCE WORK (DO)

- > Daily and weekly meeting
- > Change of schedule
- > Supervise
- Isolation
- Work and plant conditions
- Inspection data
- > Commissioning
- Data to be checked carefully



RECOMMENDED POWER PLANT MANAGEMENT ORGANIZATION

Assuming that the following current organization will be employed for the time being for power plant maintenance management subsequent to completion of this Project and the constituent number of each group for management will be adequately determined, we recommend a total of about 250 persons for the management of power plant organization.

	Manager	Administration Dept	General Affair G	staff
		Dept	Labor & Legal G	staff
		Account & Finance	Account/Finance G GG	staff
	To any second second second second	-	Filei Control G	staff
P/S GM	(Safety, Envi.)		Shift Eng	staff
GIM		Operation	Shift Eng	staff
			Shift Eng	staff
		Maintenance	Chief Boller Eng	staff
		Dept	Chief Turbine Eng	staff
		10.00 B	Chief i&C Eng	staff
			Chief Electrical Eng	staff
		Received The	Chief Chemist Eng	staff
			Workshop Cont	staff
			Spare Cont	staff 20

PERIODIC INSPECTION (SPECIAL METHOD)

"Explanation": Roll-in/roll-out repair method

- The roll-in/roll-out repair method was first adopted in the Futtsu Thermal Power Plant of the Tokyo Electric Power Co., Ltd. (TEPCO) in 1984. After that, this method has been employed by the Japanese power utilities over an extensive range as a combined thermal power plant repair method. This conforms to the TEPCO maintenance policy.
- This method, a set of parts constituting the gas turbine are owned as spare parts. To minimize the inspection intervals in the periodic inspection (8,000,16000, 24,000, 46,000 EOT time), the fuel nozzle (inspection time will be reduced if operated hydraulically). The transition portion, peripheral parts, combustion liner, turbine first stage, nozzle/bucket and turbine second nozzle/bucket are prepared in advance. The parts whose operation time has reached the EOT level at the time of inspection are entirely replaced by the parts on hand.

The parts taken out will be carefully inspected. If repair is required, the relevant parts will be sent to the manufacturer for repair. These parts will be managed as spare parts to be used in the next inspection.

WHY LONG TERM SERVICE AGREEMENT IS REQUIRED

- The major facilities of the combined cycle power generation facility include a gas turbine, HRSG and steam turbine. Generally, of these major facilities, the gas turbine is characterized by the greatest failure rate.
- The maintenance of the gas turbine has a serious impact on the overall availability factor of the plant. The combustor and turbine blade as high-temperature parts of the gas turbine are exposed to a high-temperature gas of 1,000°C or more during the operation. This means more serious deterioration and damage as compared to the blade of the steam turbine. Inspection, repair and replacement are required in a shorter period of time.
- Thus, these high-temperature parts have their expected service life set for each type by the manufacturer, the user is required to conduct inspection, repair and replacement at prescribed maintenance intervals until the service life expires.

WHY LONG TERM SERVICE AGREEMENT IS REQUIRED (CURRENT TREND OF EOT)

The gas turbine inspection intervals may differ to some extend in conformity to each manufacturer. Generally, inspection is carried out for each of the following three types in recent years. Due to the technological development and improvement of the material used for the gas turbine, the combustor inspection interval of 8,000h has come to be extended. For example, GE has changed the EOT concept to allow the extension of the inspection intervals. Similarly, MHI (Mitsubishi Heavy Industries, Ltd.) and Siemens allow the combustor inspection intervals to be extended to 12,000h.



Features of the Long-term maintenance management service

Item	Long-term maintenance management agreement	Separate ordering
Inspection, repair and replacement management for high- temperature parts	Package management by provider	Management by user
Monitoring of gas turbine operation status	Contribution to improvement of remote monitoring availability factor also on the part of the provider	Monitoring by user alone
Engineer	Stationed	Not stationed
Availability factor	Assured (optional)	Not assured
Costs of inspection, repair and replacement	Monthly payment of a fixed amount at a	For each inspection, the amount corresponding to
management for high- temperature parts, and payment	package price. The price is equal to or less than the total cost at the time of separate ordering. The cost of unexpected repairs or replacements is paid by the provider (except when the user is responsible)	the repair and replacement is paid. The cost of unexpected repairs or replacements is paid by the user. 23

SPECIAL CONSIDERATION TO IRAQ POWER SECTOR IN FUTURE



GOAL TO BE ACHIEVED BY MOE

Why MOE dose require structural reform of the power sector

➢It is necessary to illustrate the ideal image of the power sector as they ought to be in future when this Project is implemented. Especially during the period from 2015 through 2018, a great number of gas turbines will be laid out in parallel on the system. The gas turbines to be placed in parallel will be converted into a combined cycle. When the MOE as a national agency is to work out a plan of installing new facilities and to take charge of the management in the maintenance of the existing power generation facilities, the MOE will be required to take correct steps in various aspects in the distribution of the national budget and efficient management. The MOE as an agent responsible for power supply is required to reconsider the reason for the need of implementing the structural reform in terms of "characteristics of the electricity as an asset" and "mission of electric industry".



Characteristics of the electricity as an asset

>Electricity has inherent characteristics that cannot be found in other assets. Electricity requires the supply-demand balance to be kept at all times. For example, the electric industry and telecommunications industry belong to the same network industry. However, when the demand has been increased close to the limit of the supply capacity, "The line is busy" will occur and communications will be disabled in the telecommunications industry. When the supply-demand balance has been recovered, communications are resumed. However, electricity cannot be stored. This requires the supply-demand balance to be kept at every moment. If the demand/supply balance cannot be maintained, blackout may occur over an extensive range.

>If the required supply cannot be ensured and supply-demand balance cannot be maintained due to a failure in the design of the business model, the people's living and economic activities will be exposed to a serious impact.

>Electricity cannot be easily replaced by other alternative, and the demand is less elastic, although electricity is essential to people's lives and economic activities.

>Much time is required to construct the facilities and shortage of electricity cannot be covered immediately. To put it another way, the supply of electricity is less elastic,

•Mission of electric industry

The mission of the electric industry is to supply electricity at a stable and reduced price.

>To achieve this mission, compatibility between the public requirements (ensuring the energy security and environment for maintaining the supply reliability) and efficiency is indispensable.

>Efforts should be made to promote efficiency in business administration and to form the facilities for power source distribution as an integral unit from the long-term viewpoint, thereby meeting the public requirements through the operation.

>Because of the characteristics of electricity as an asset, the national agency as an electricity supplier is faced with difficult management problems in meeting the public requirements, when consideration is given to such a basic item as mission of the electric industry.

History of Power Sector Reform in Japan

Looking back on the transition of electric industrial regime in Japan

>State control management was enforced in the 1940s.

overall policy of reduced and uniform low-electric power rate was adopted throughout Japan, the result that the Government subsidy had to be granted. Further, the location and scope of responsibility for power supply and distribution became less clear for the Government.

This resulted in frequent blackout and deterioration in services.

Based on the experience learnt from these problems,

> Japan was divided into nine areas in the 1950s

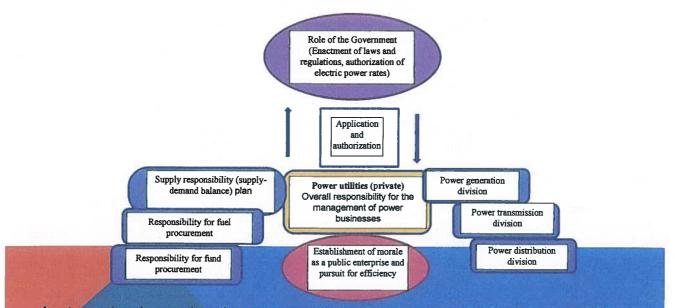
private companies voluntarily took responsibility for power supply in a system covering both power transmission and distribution in an integrated manner, thereby ensuring stable power supply to all parts of the country.

As a result, the supply of electricity as a major segment of the social infrastructure was successfully separated from the management by the national agency.

These private companies were responsible for voluntary business administration and operation in the supply of electricity, so that demand/supply balance for each region could be achieved at an earlier date.

This has successfully encouraged development and improvement of power supply in each region, and made a significant contribution to the development of the Japanese economy thereafter.

Demarcation Image of Governmental Authorities and Power Utilities Responsibility



As shown the above, when the power supply structure has grown in size, it is essential for Iraq to minimize the impact of the Government and to design a system capable of improving the electricity infrastructure through quick decision-making step.

Road map for implementing the structural reform of power sector (2015-2020)

Reform of the existing power plant

>All the existing power plants in the public sector should be converted into profit centers, which should be integrated into several corporations in the final phase.

> The business management and financial planning should be worked out.

>The Government (MOE) should be responsible for the structural reform of power sector, and new businesses should be managed on a commercial basis.

>Technological level should be upgraded and management efficiency should be enhanced. A management plan should be worked out in an effort to establish the optimum governance.

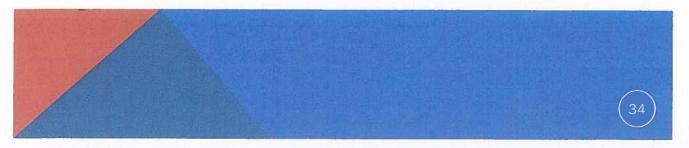


Road map for implementing the structural reform of power sector (2015-2020)

- Particular care should be taken in working out a human resource development program.
- Quality management activities should be introduced to upgrade technological level and management capacity, and to establish an accountability framework.

A new power plant

> The optimum governance, effective O&M and commercial environment should be established in the power plant of the public sector.



4th Mission Environmental and social considerations

Attachment 6

February 2012

- 1. Progress of the EIA Report
- 2. Major expected impacts and mitigation measures
- 3. Conclusion (to be discussed)
- 4. Recommendations (to be discussed)
- 5. Submission of the EIA Report to MOEN (to be discussed)

1. Progress of the EIA Report

- (1) It is in a process of finalization. The contents of Chapter 7 "Environmental impacts" and Chapter 8 "Environmental management plan" are to be finalized.
- (2) At the 4th mission, the EIA Team will check the contents of the entire report.

- 2. Major expected impacts and mitigation measures (1)
 - (1) Resettlement

It is one of the major impacts to the social environment.

<u>Mitigation measures</u> It has been avoided by the comprehensive site selection.

2. Major expected impacts and mitigation measures (2)

(2) Impacts on natural environment Precious natural environment such as a national park, and critical habitats for endangered species are to be protected.

Mitigation measures

Although these areas are excluded in the process of the site selections, the water issue needs to be considered.

2. Major expected impacts and mitigation measures (3)

(3) Impacts by environmental pollution Without appropriate mitigation measures, air pollution, water pollution, solid waste, noise/vibration pollution are expected.

The next slide shows examples of mitigation measures.

2. Major impacts and mitigation measures (4)

Air pollution is mitigated by:

1) Selection of fuel (natural gas)

2) Selection of generation type (combined cycle)

3) Selection of height of stack

Water pollution is mitigated by:

1) Appropriate selection and design of the facility

2) Adequate waste water management at the plant

3. Conclusion (1)

(The contents need to be discussed)

The Project is designed to fulfill both Iraqi laws and the JICA Guidelines for environmental considerations.

(1) Comprehensive and logical evaluation of candidate sites have been successfully conducted to have resulted in the best site, Nasiryah, for Mega-Power project (Nasiryah II Project) in economic, technical and environmental aspects.

3. Conclusion (2)

- (2) Nasiryah II is designed to follow the Iraqi and international environmental standards.
- (3) Every mitigation measure will be taken under MOE's supervision during both the construction and operation stages.
- (4) Stakeholders and relevant authorities have been involved in the process of authorization of the EIA activities of the Project, and their comments are reflected in the Project.

4. Recommendations (1)

(The contents need to be discussed)

Pending issues: they are related to the overall budget

- The detailed design of the facility
 To follow the guidelines, a further survey is
 needed to measure backgound ambient air
 quality around the site to determine the stack
 height.
- (2) Solid waste management within the project site A further survey is needed to determine the capacity and structure of the solid waste management site (dumping site) within the project site.

4. Recommendations (3)

(The contents need to be discussed)

- For the planned transmission line for Nasiryah I, MOE should be responsible for conduct the environmental and social considerations for its construction.
- (2) For the planned gas pipeline for Nasiryah I, MOE should be responsible for communicating with MOO to conduct the environmental and social considerations for its construction.

11

5. Submission of the EIA Report to MOEN

(The schedule needs to be discussed)

- The Study Team plans to submit the version for the 2nd stakeholders meeting to MOE by the middle of March 2012.
- (2) MOE is responsible for submitting the EIA Report to MOEN by the end of March 2012.

Date	JICA report	EIA report (Reference)
6 to 15 - Feb	4 th Mission (ISTANBUL)	
20 - Feb		EIA Df/R
21 - Feb		2 nd Stake holder meeting
23 - Feb		Anbar Uni. to JICA Team
2 - March	Df/R (Submission to JICA & MOE)	
11 - March	Df/R (Comment from JICA & MOE)	Finalization by MOE
17 to 22 -March	F/R (Printing and Booking)	
23 - March	F/R (Submission to MOE & JICA)	
29 - March		F/R(Submission to MOEn)
30 - March	Completion JICA Study	

Schedule for completion of JICA preparatory study

Attachment 7