

**Republic of Serbia  
Ministry of Infrastructure and Energy of the Republic  
of Serbia**

**The Study for  
Introduction of Energy Management  
System in Energy Consumption  
Sectors in the Republic of Serbia**

**FINAL REPORT**

**Appendix**

**June 2011**

**Japan International Cooperation Agency (JICA)**

**Tokyo Electric Power Company (TEPCO)**

## Table of Contents

|             |   |
|-------------|---|
| Appendix 1  | Questionnaire of Energy Assessment by Local Consultants                   |
| Appendix 2  | Training Materials in Pilot Implementation of Energy Management System    |
| Appendix 3  | Results of EE&C Study in Pilot Implementation of Energy Management System |
| Appendix 4  | Evaluation Criteria (Draft)   |
| Appendix 5  | Formats of Periodical Report  |
| Appendix 6  | Guidebook for Energy Management System                                    |
| Appendix 7  | Application Formats regarding Energy Management System                    |
| Appendix 8  | Audit Standards for Accredited Energy Auditors                            |
| Appendix 9  | Inspection Standards  |
| Appendix 10 | Scope of Works for EMS-DB   |

# **Appendix 1**

## **Questionnaire of Energy Assessment by Local Consultants**

## Original Questionnaire

### Questionnaires

#### Section 1. Basic Information

|  |              |         |                  |
|--|--------------|---------|------------------|
| Name of Company /<br>Factory / Institution |              |         |                  |
| Ownership                                  | Public       | Private | Privatized (in ) |
| Capital                                    |              |         |                  |
| Address                                    |              |         |                  |
| Respondent                                 | Department : | Name :  |                  |
|  | TEL:         | FAX:    | E-mail address : |

|                                    |                      |                      |
|------------------------------------|----------------------|----------------------|
| Industrial or Commercial<br>Sector | 1. Industrial Sector | 2. Commercial Sector |
|------------------------------------|----------------------|----------------------|

|                                 |   |                         |                 |             |          |  |
|---------------------------------|---|-------------------------|-----------------|-------------|----------|--|
| Outline of Factory/<br>Building | Kind of Industry/ Building                            | 1. Metal                | 2. Cement       | 3. Refinery | 4. Food  |  |
|                                 |   | 5. Others ( )           |                 |             |          |  |
|                                 |   | 1. Office               | 2. Governmental | 3. Hospital | 4. Hotel |  |
|                                 |   | 5. School 6. Others ( ) |                 |             |          |  |
|                                 | Main Products and Production<br>(in case of industry) | Products                | Amount          |             |          |  |
|                                 | Amount of Production per year                         |                         |                 |             |          |  |
| Number of Employees             |   |                         |                 |             |          |  |
| Operation Days per year         |   |                         |                 |             |          |  |
| Operation Hours per day         |   |                         |                 |             |          |  |

Note: fill in only the related columns

| Energy Consumption<br>per year | Kinds   | Unit            | Amount |  |
|--------------------------------|---|-----------------|--------|--|
|                                | 1. Electricity  | kWh             |        |  |
|                                | 2. Natural Gas  | Sm <sup>3</sup> |        |  |
|                                | 3. LPG  | kg              |        |  |
|                                | 4. Heavy Fuel Oil (Mazut)                                 | kL              |        |  |
|                                | 5. Steam/Hot Water etc. which is<br>supplied from outside | GJ              |        |  |
|                                | 6. Others   |                 |        |  |

Note: fill in only the columns of fuels and heat which you consume.

**Section 2. Data Availabilirily if Energy Management System is introduced**

Energy Data

1. Are monthly data of energy consumption amount of each kind of energy available?

a. Yes      b. No

c. some Yes, others No; available energy (                    )

|  |
|--|
|  |
|--|

2. If no, What kinds of amount data are avialable?

a. yearly amount   b. quaterly amount   c. yearly expenses   d. quarterly expenses

|  |
|--|
|  |
|--|

3. How are they obtained?

a. automatic measurement   b. manual measurement   c. by bills

d. others

4. Are they recorded?

a. Yes (amount and expenses)      b. Yes (only expenses)      c. Yes (only amount)      d. No

|  |
|--|
|  |
|--|

5. Are there any person in charge of the record?

a. Yes      b. No

Equipment

1. Is it possible to identify equipment/systems which in total consume more than 80% of total energy consumption?

a. easily Yes      b. with some help, Yes      c. perhaps, No

2. If yes, are their specifications available?

a. easily Yes      b. with some work, Yes      c. perhaps, difficult

Factor which well describes your business

1. Do you think of good factors which describe your business and strongly relate to energy consumption?

a. amount of production      b. amount of sales      c. total floor area      d. others

Operational Manual

1. Are the operation manuals available, which defines appropriate conditions such as temperatures and pressures and intervals of measurement /record?

a. Yes      b. only for production lines and not for facilities such as air-conditioning

c. No

2. If you have to prepare such manuals, namely Management Standards in EMS, a sample is attached, what kind of help do you need?

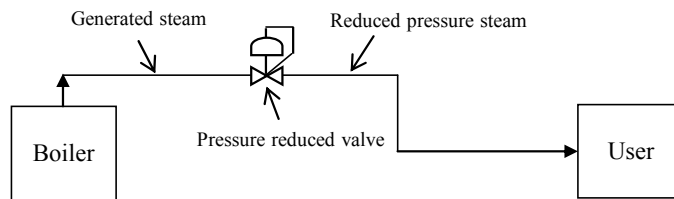
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#### Section4. Tecnological Level of Sites and Possible Technogoly for improvement

##### Steam Boiler and Pipe Line

- 1 How much is generated steam pressure, and if the steam pressure is reduced by pressure reducing valve, how much is reduced steam pressure?



- 2 Are there measurement nozzle for O2% checking on exhaust gas duct?
- 3 Do you check O2% in exhaust gas periodically?  
If you do, is O2% adjusted when required and what is the adjusted range?
- 4 Do you check steam traps periodically on the actions?

##### Hot Water Boiler

- 1 How many degrees are the supply and return temperature?
- 2 Do you check O2% in exhaust gas periodically?  
If you do, is O2% adjusted if required and what is the adjusted range?

##### Air Compressor

- 1 How much pressure is generated compressed air?
- 2 How many air compressors are operated in normal condition?
- 3 How is the compressed air pressure controlled?
- 4 Do you check leaking compressed air periodically?

##### Chiller

- 1 How many degrees do you set the supply temperature of chilled water?
- 2 Is the cooling water temperature is managed considering the efficiency of chillers?  
Note: In general, it is preferable to keep the temperature as low as possible within the practical range for the high efficient operation.

##### Air-Conditioning System

- 1 Is the system controlled from the center?
- 2 Does the system have VAV or VWV?
- 3 Do you use heat recovery system?

##### Cooling

- 1 How much temperature did you set for room temperature this summer?
- 2 Did you change the above temperature compared to the last year?  
If you did, what are the reasons?

##### Heating

- 1 How much temperature did you set for room temperature this summer?
- 2 Did you change the above temperature compared to the last year?
- 3 If you did, what are the reasons?

**Equipment/System**

- 1 Do you adopt any EE&C measures for air-conditioning system?
  - a. shorten operateion time
  - b. regularly clean filters of air-conditioning system
  - c. change to more efficienct equipment
  - d. introduce efficient air-conditioning system
  - e. any other measures?

**Lighting**

- 1 Do you adopt any EE&C measures for lighting? (muptiple answers are allowed)
  - a. Do you switch off lights when unnecessary?
  - b. Do you switch off lights of the office during lunch time?
  - c. Do you decide not to use some lighting equipment?
  - d. Have you changed lighting fixture to more efficient ones such as Bulb type FLR/ Hf lights/ HID lights/ LED lights
  - e. Do you have a thermo sensor for lighting?
  - f. Any other measures for energy efficiency?
- 2 Have you invested to improve EE&C?
- 3 If not, what are the reasons for not investing lighting for EE&C?
  - a. lack of confidence for payback
  - b. too much personnel cost
  - c. too much initial cost
  - d. lack of finance for investment



**Section 5. Detailed Data:Equipment**

**Requested Document for EE&C Audit**

- 1) Site layout drawing
- 2) Flow diagram of steam system
- 3) Flow diagram of hot water system
- 4) Flow diagram of compressed air system
- 5) Design data sheet of every steam boiler
- 6) Design data sheet of every hot water boiler
- 7) Design data sheet of every air compressor
- 8) Design data sheet of every chiller
- 9) Single line diagram of power supply system

**Equipment**

|                            |                              |  |
|----------------------------|------------------------------|--|
| Main Production Facilities | Name and Main Specifications |  |
|                            |                              |  |
|                            |                              |  |
|                            |                              |  |

|   |                                |              |             |                  |     |  |  |
|---|--------------------------------|--------------|-------------|------------------|-----|--|--|
| Utility Facilities  | Steam Boiler                   | 1            | 2           | 3                | 4   |  |  |
|   | Evaporation (Rated) t/h        |              |             |                  |     |  |  |
|   | Steam Press. (Rated) MPaG      |              |             |                  |     |  |  |
|   | Kind of Fuel                   |              |             |                  |     |  |  |
|   | Hot Water Boiler               | 1            | 2           | 3                | 4   |  |  |
|   | Capacity (Rated) MJ/h          |              |             |                  |     |  |  |
|   | Kind of Fuel                   |              |             |                  |     |  |  |
|   | Air Compressor                 | 1            | 2           | 3                | 4   |  |  |
|   | Type                           |              |             |                  |     |  |  |
|   | Air Volume (Rated) Nm3/h       |              |             |                  |     |  |  |
|   | Discharge Press. (Rated) MPaG  |              |             |                  |     |  |  |
|   | Input Power (Rated) kW         |              |             |                  |     |  |  |
|   | Chiller                        | 1            | 2           | 3                | 4   |  |  |
|   | Type                           |              |             |                  |     |  |  |
|   | Capacity (Rated) MJ/h          |              |             |                  |     |  |  |
|   | Input Power (Rated) kW         |              |             |                  |     |  |  |
|   | Receiving Power Transformer    | 1            | 2           | 3                | 4   |  |  |
|   | 1ry and 2ry Voltage            | /            | /           | /                | /   |  |  |
|   | Capacity kVA                   |              |             |                  |     |  |  |
|   | Installed Year                 |              |             |                  |     |  |  |
| Independent Generator   | 1                              |              | 2           |                  |     |  |  |
| Type / Kind of Fuel   | /                              |              | /           |                  |     |  |  |
| Generated Power (Rated)   |                                |              |             |                  |     |  |  |
| Normal use or Emergency use   |                                |              |             |                  |     |  |  |
| Air Conditioners  | Heating                        |              |             |                  |     |  |  |
|   | Heating Floor Area m2          |              |             |                  |     |  |  |
|   | Heat Source                    |              |             |                  |     |  |  |
|   | Cooling                        |              |             |                  |     |  |  |
|   | Cooling Floor Area m2          |              |             |                  |     |  |  |
| Lighting  | Type of Lamps                  | Incandescent | Fluorescent | Fluorescent (HF) | HID |  |  |
|   | Number of Lamps                |              |             |                  |     |  |  |
|   | Ave. Consumed Power per each W |              |             |                  |     |  |  |
| Other Equipment Consuming a Large Quantity of Utilities(Pump, Blower, etc.), and the Specifications |                                |              |             |                  |     |  |  |
|   |                                |              |             |                  |     |  |  |
|   |                                |              |             |                  |     |  |  |

Note: fill in only the columns of equipment which you possess.

**Section 6. Detailed Data: Energy**

**Monthly Energy Consumption of the Latest Year**

| Year/Month |       | Purchased Electricity |            | Generated Power | Natural Gas     | LPG | Heavy Fuel Oil (Mazut) | Coal | Water         |                     | Production      |                   |     |
|------------|-------|-----------------------|------------|-----------------|-----------------|-----|------------------------|------|---------------|---------------------|-----------------|-------------------|-----|
|            |       | Peak in every month   | Cumulative |                 |                 |     |                        |      | Potable Water | Well or River Water | Shipment Amount | Sales Amount      |     |
| Year       | Month | kW                    | kWh        | kWh             | Sm <sup>3</sup> | kg  | kL                     | ton  |               | m <sup>3</sup>      | m <sup>3</sup>  | Ton, Number, etc. | RSD |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
|            |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |
| Total      |       |                       |            |                 |                 |     |                        |      |               |                     |                 |                   |     |

Note: fill in only the columns of equipment which you consume.

**Typical Properties of Fuels**

|             |                     |                    |           |      |                      |
|-------------|---------------------|--------------------|-----------|------|----------------------|
| Natural Gas | Net Heating Value : | KJ/Sm <sup>3</sup> |           |      |                      |
| LPG         | Net Heating Value : | KJ/kg              |           |      |                      |
| Heavy Oil   | Net Heating Value : | KJ/L               | Density : | kg/L | Sulfur Content : wt% |
| Coal        | Net Heating Value : | KJ/kg              | Source :  |      |                      |
|             |                     |                    |           |      |                      |

Note: fill in only the columns of equipment which you consume.

**Unit Prices of Fuels and Water**

|                        |                     |
|------------------------|---------------------|
| Natural Gas            | RSD/Sm <sup>3</sup> |
| LPG                    | RSD/kg              |
| Heavy Fuel Oil (Mazut) | RSD/L               |
| Coal                   | RSD/kg              |
| Water                  | RSD/ton             |
|                        |                     |

**Tariff of Electricity**

|                                    |
|------------------------------------|
| (Demand Charge/Energy Charge/etc.) |
|                                    |
|                                    |
|                                    |
|                                    |

Note: fill in only the columns of equipment which you consume.

## **Appendix 2**

### **Training Materials in Pilot Implementation of Energy Management System**

# TQM Training Program

1

*Basic Management Training  
for  
Energy Manager*

*November 2009*

---

2

**Self-Introduction**

1. Your name.
2. Your job.
3. Your expectations for this training.

\* Within 1 minute.

---

3

**1. Definition of "management"**

All actions whereby various management resources, including people, goods, money, information, technology, time etc, are used effectively, efficiently, economically, and continuously to materialize the objectives and attain the goals of the organization.

---

4

**2. Group Discussion**

1. What are the objectives and goals of your organization?
2. What kind of management resources do you have?
3. What is the most serious problem or issue you are facing?

---

5

**MANAGEMENT TRAINING ACTION PLAN SHEET**

1. What is the most serious issue you are facing in your workplace ?

2. Your action plan.

|             |
|-------------|
| Theme       |
| Action plan |

3. Review

| Your action | Till when | Expected goal |
|-------------|-----------|---------------|
|             |           |               |
|             |           |               |

---

6

**3. Necessity of Energy Conservation Activities**

|                 |                |
|-----------------|----------------|
| Outside factors | Inside factors |
|-----------------|----------------|

---

7

**4. TQM (Total Quality Management)**  
**(1) Dimensions of "Quality"**

- Q: Quality
- C: Cost
- D: Delivery
- P: Productivity
- M: Moral
- S: Safety
- E: Environment

---

8

**4. TQM (Total Quality Management)**  
**(2) Purpose of the Quality Management**

1. To Increase Customer Satisfaction
2. To Reduce Cost
3. To Stimulate Employees

- ISO: What to do
- TQM: How to do

---

9

**4. TQM (Total Quality Management)**  
**(3) Key words of TQM activities**

-View point of Problem Solving-

- Market-in
- Fact control
- Emphasis on process
- Priority orientation
- PDCA cycle

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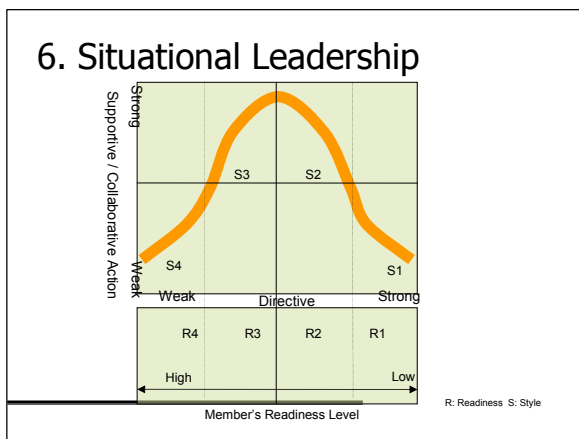
10

**5. Human Resources**

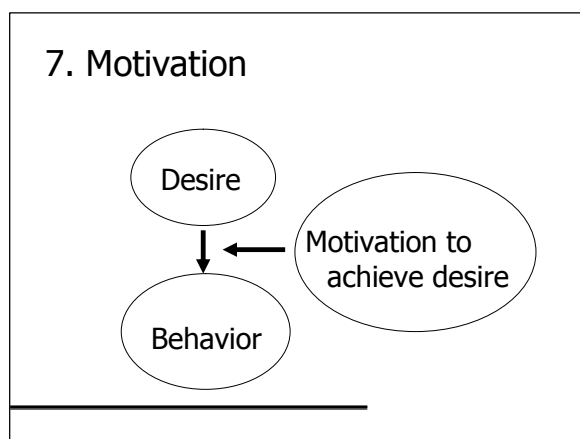
- o Unique Points
  - The more we use them , the more refined they become and higher their resource value becomes.
    - >>>> Training our members
  - Their desires and abilities are drawn out to the maximum. >>> Motivating our members

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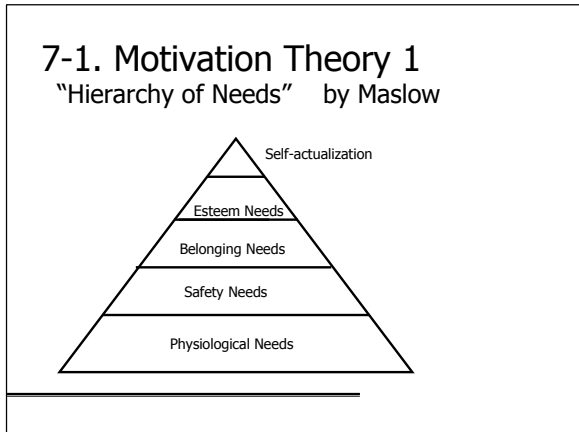
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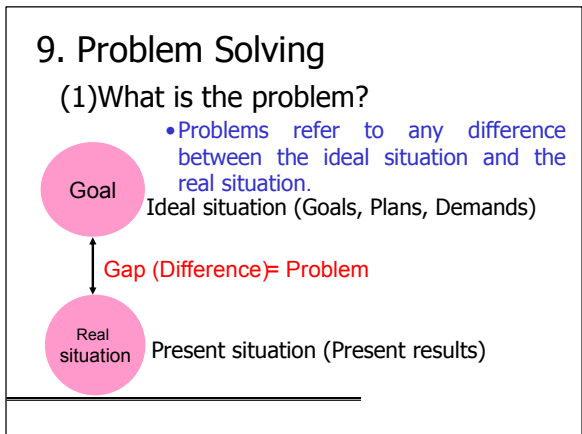
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- ### 7-2. Motivation Theory 2
- "2 Factor Hygiene and Motivation" by Herzberg
- o Hygiene Factors
    - Company policies and administration
    - Supervision
    - Salary, status and security
  - o Motivating Factors
    - Achievement
    - Recognition for achievement
    - Interest in the work
    - Responsibility for enlarged
    - Growth and advancement to higher level tasks

15

- ### 8. Communication
- ① Motivating members
  - ② Good human relation based on the good communication
  - ③ Communication in the workplace
    - Greeting
    - Exchanging Information
    - Sympathizing

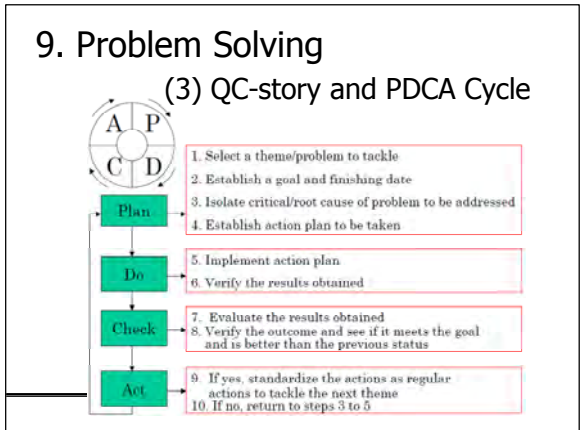
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17

- ### 9. Problem Solving
- (2) Flow of the QC-story
- Step1. Theme selection
  - Step2. Comprehension of present situation and setting target
  - Step3. Action plan scheduling
  - Step4. Analysis of factors
  - Step5. counter-measure study and implementation
  - Step6. Evaluation of the result
  - Step7. Standardization and settlement of control

18



## 9. Problem Solving

### (4) QC 7 Tools

1. check Sheet
  2. Pareto Diagram
  3. Cause and Effect Diagram
  4. Histogram
  5. Graph/Chart
  6. Scatter Diagram
  7. Control Chart
- 

## 9. Problem Solving

### (5) QC 7 Management Tools

1. Affinity Diagram
  2. Relations Diagram
  3. Matrix Diagram
  4. Tree Diagram
  5. PDPC
  6. Arrow Diagram
  7. Matrix Data Analysis
-

# Training Material for Trainers

1

*Training of Trainers*

*November 2009*

---

2

Self-Introduction

1. Your name.
2. Your job.
3. Your expectations for this training.

\* Within 1 minute.

---

3

1. Group Discussion

1. Your Experiences
2. Your Expected Abilities

---

4

2. Making a Training Plan (1)

1. Clarifying the Aims and Objectives
2. Clarifying the Targets
3. Clarifying the Goals
4. Grasping the Real Situations of the Target

---

5

2. Making a Training Plan (2)

5. Making a Scenario to achieve the Goal
6. Grasping the Restrictions
7. Making a Training Program
8. Making an Implementation Plan
9. Collecting Participants

---

6

2. Making a Training Plan (3)

10. Preparing the Training
11. Implementing the Training
12. Evaluating the Training

\* Grasping the Needs

---



7

### 3. Training Method (1)

1. Lecture
  2. Group Discussion
  3. Case Study (Case Method)
  4. Role Playing
- 

8

### 3. Training Method (2)

5. Practice/Experiment
  6. Test
  7. Questionnaires (Evaluation)
- 

9

### 4. Instruction Skills

1. Speech
  2. Asking and Answering Questions
  3. Writing on a board
  4. Attitude, Outfits, etc.
- 

10

### 5. TQM (Total Quality Management)

#### (1) Dimensions of "Quality"

- Q: Quality
  - C: Cost
  - D: Delivery
  - P: Productivity
  - M: Moral
  - S: Safety
  - E: Environment
- 

11

### 5. TQM (Total Quality Management)

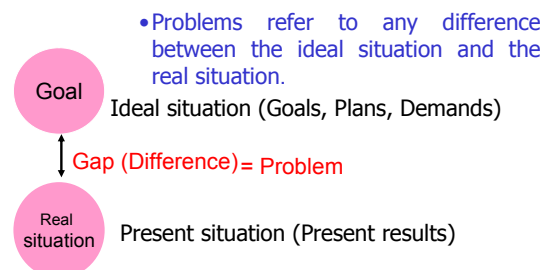
#### (2) Purpose of the Quality Management

1. To Increase Customer Satisfaction
  2. To Reduce Cost
  3. To Stimulate employees
- ISO: What to do
  - TQM: How to do
- 

12

### 5. TQM (Total Quality Management)

#### (3) Problem Solving – What is the problem?



13

## 5. TQM (Total Quality Management)

### (4) Key words of TQM activities

-View point of Problem Solving-

Market-in

Fact control

Emphasis on process

Priority orientation

PDCA cycle

14

## 5. TQM (Total Quality Management)

### (5) Flow of the QC-story

Step1. Theme selection

Step2. Comprehension of present situation and setting target

Step3. Action plan scheduling

Step4. Analysis of factors

Step5. counter-measure study and implementation

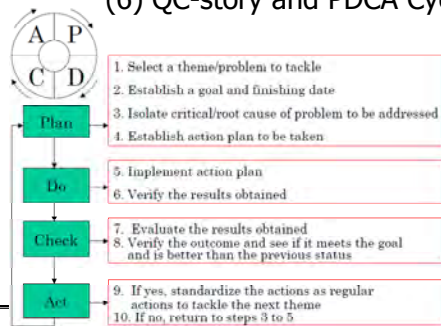
Step6. Evaluation of the result

Step7. Standardization and settlement of control

15

## 5. TQM (Total Quality Management)

### (6) QC-story and PDCA Cycle



16

## 5. TQM (Total Quality Management)

### (7) QC 7 Tools

1. check Sheet

2. Pareto Diagram

3. Cause and Effect Diagram

4. Histogram

5. Graph/Chart

6. Scatter Diagram

7. Control Chart

17

## 5. TQM (Total Quality Management)

### (8) QC 7 Management Tools

1. Affinity Diagram

2. Relations Diagram

3. Matrix Diagram

4. Tree Diagram

5. PDPC

6. Arrow Diagram

7. Matrix Data Analysis

18

## 6. Action Plan

1. Your strong points as an Instructor

2. Your weak points as an Instructor

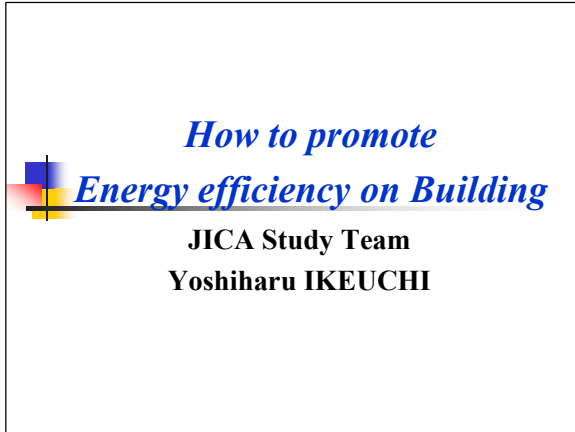
3. 3 points which you want to improve

4. An action plan to achieve the goal

5. Your evaluation method

# Training Materials for Factory and Building

1



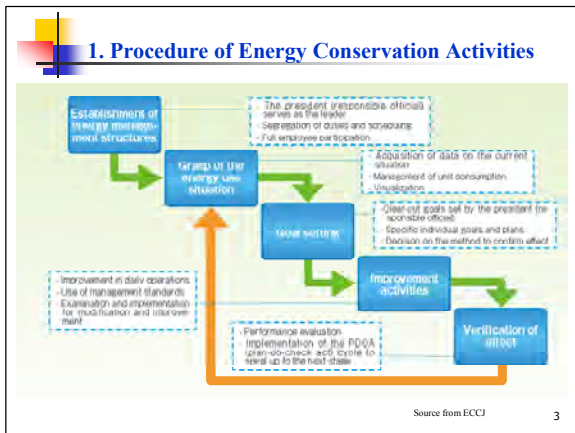
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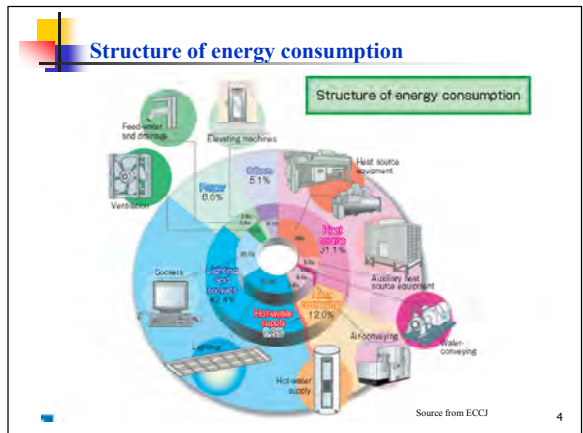
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| 1. Procedure of Promoting Energy Conservation   | 3  |
| 2. Promotion of Energy Conservation Measures  | 9  |
| (1) General management items  | 9  |
| (2) Heat source and heat con-veying equipment   | 16 |
| (3) Air-conditioning and ventilation equipment  | 32 |
| (4) Heat-water supply, feed-water and drainage, freezing and refrigeration, kitchen equipment | 39 |
| (5) Power receiving and transforming, lighting, and electrical equipment                      | 43 |
| (6) Elevating machines and buildings  | 60 |
| (7) Load leveling   | 60 |

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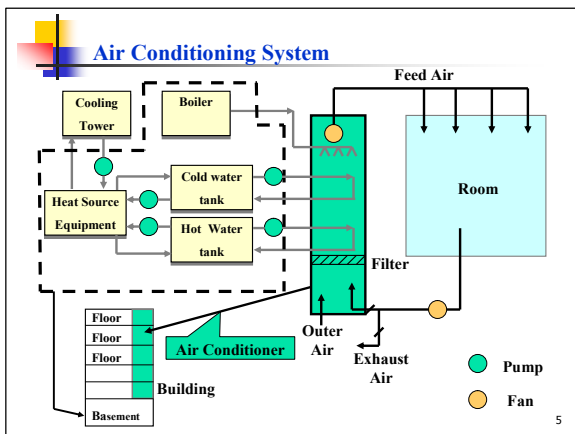
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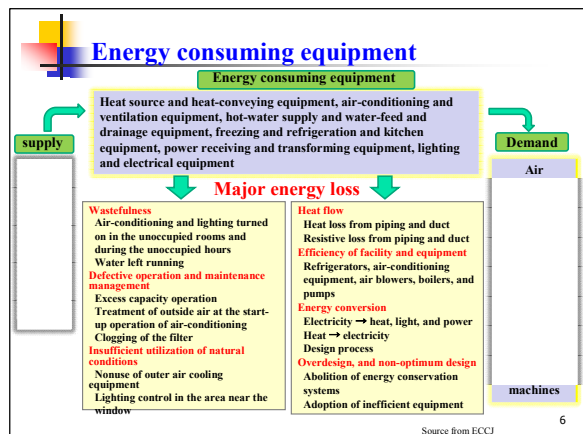
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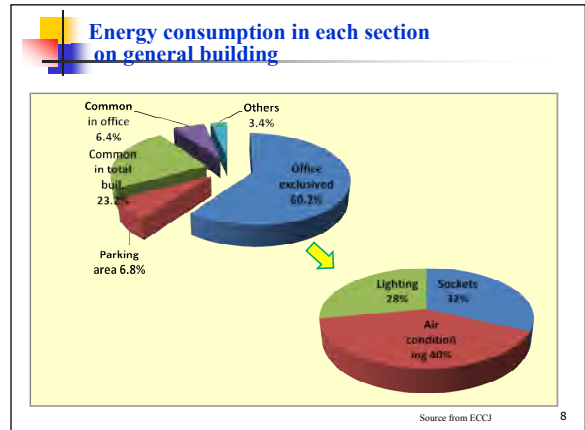
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### Classification table of energy consumption item & equipment

Source from ECCJ

| Classification of energy consumption |                       | Main energy consumption equipment                     |
|--------------------------------------|-----------------------|---|
| Item                                 | Particulars           |   |
| Heat Source                          | Heat Source           | Refrigerating equipment, water cooler/heaters, Boiler |
|                                      | Auxiliary Facility    | Pump, Cooling Tower, 1 <sup>st</sup> stage pump       |
| Heat Conveyance                      | Water Conveyance      | 2 <sup>nd</sup> stage pump,                           |
|                                      | Air Conveyance        | Air conditioning equipment, Fan coil unit,            |
| Hot water supply                     | Heat Source           | Boiler, electric water heater, pump                   |
| Lighting & Sockets                   | Lighting              | Lighting equipment                                    |
|                                      | Sockets               | OA machines   |
| Power                                | Ventilation           | Fan for parking facilities                            |
|                                      | Feed-water & Drainage | Lifting pump  |
|                                      | Elevating machines    | Elevator, Escalator                                   |
| Others                               | Others                | Transformer s and kitchen equipment                   |

8



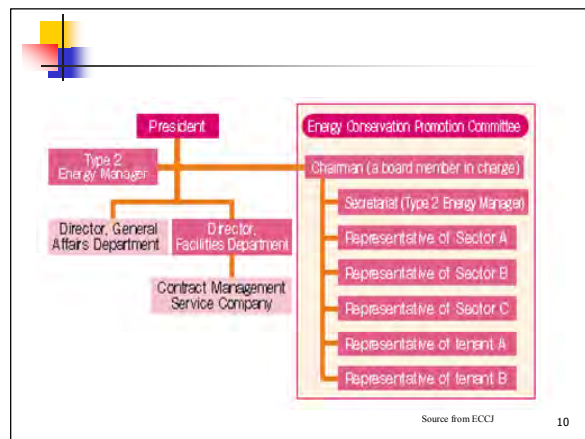
9

### Promotion of Energy Conservation Measures 1. General management items

Source from ECCJ

|                                     |  |
|-------------------------------------|--|
| 1. Energy management system         | <ul style="list-style-type: none"> <li>Establishment of the organization and employee education</li> <li>Establishment of the management standards</li> <li>Targets of energy conservation and investment budget</li> <li>Status of implementation of energy conservation</li> </ul>   |
| 2. Measurement & recording          | <ul style="list-style-type: none"> <li>Installation of measuring instruments and the status of operation</li> <li>Implementation of periodical measurements and recording</li> <li>Status of the maintenance and inspection of measuring instruments</li> <li>Status of the introduction of measuring and control systems</li> </ul> |
| 3. Energy consumption management    | <ul style="list-style-type: none"> <li>Status of recording of the daily reports</li> <li>Monthly consumption</li> <li>Daily consumption and daily load curve</li> <li>Graphs for comparison with the data for the previous year</li> </ul>   |
| 4. Equipment maintenance management | <ul style="list-style-type: none"> <li>Periodical inspection and daily check</li> <li>Management of system performance</li> <li>Management of equipment performance</li> <li>Cleaning of equipment (filters and strainers)</li> </ul>  |
| 5. Management of energy intensity   | <ul style="list-style-type: none"> <li>Energy intensity (MJ/m<sup>2</sup> per year)</li> <li>Unit consumption by building</li> <li>Specific energy cost (yen/m<sup>2</sup> per year)</li> <li>Unit consumption by destination</li> </ul>   |
| 6. PDCA management cycle            | <ul style="list-style-type: none"> <li>Status of exercise of the PDCA management</li> <li>Status of implementation of continuous improvements ("kaizen")</li> </ul>  |

10



11

### Example of management standard (Boiler)

● Management or criteria

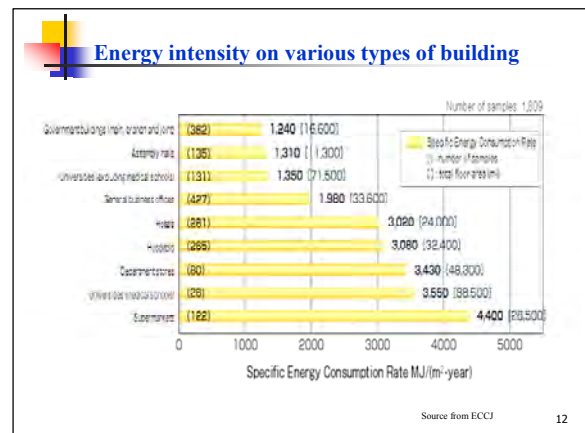
| NO | Item                          | Content                                      | Remark |
|----|-------------------------------|--|--------|
| 1  | Air ratio                     | > 1.3  |        |
| 2  | Pressure, volume, temperature | 0.85-0.90 Mpa<br>8.0-8.5 ton/h<br>290 - 300C |        |
| 3  | Flue gas temperature          | > 200 C                                      |        |
| 4  | Drain recovery                | < 80%  |        |

● Measurement and record  
**Fuel consumption, flue gas temp., O<sub>2</sub> content of flue gas, Pressure, volume and temperature of steam**

● Maintenance and inspection  
**Combustion equipment, removing soot, ACC system, heat transfer area, leakage of steam**

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13

### Calculation of energy intensity of building

**Type of building : General office building**

**Total floor area : 40,000 m<sup>2</sup>**

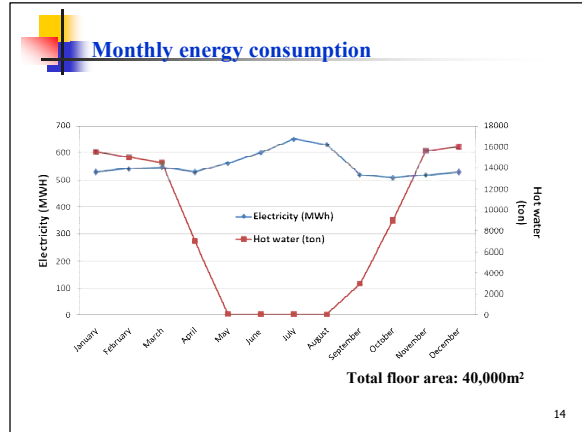
**Annual energy consumption**  
 Electricity : 6,000 MWh  
 Hot water : 100,000 ton(80 °C)  
 N.G : 115,000 Nm<sup>3</sup>

● **Energy consumption( one year)**  
 Electricity = 6,000 x 10<sup>3</sup> kWh x 9.76MJ/kWh = 58,560 x 10<sup>3</sup> MJ  
 Hot water = 100,000 ton x 335 MJ/ton = 33,500 x 10<sup>3</sup> MJ  
 NG = 115,000 Nm<sup>3</sup> x 43,500 MJ/1000Nm<sup>3</sup> = 5,000 x 10<sup>3</sup> MJ

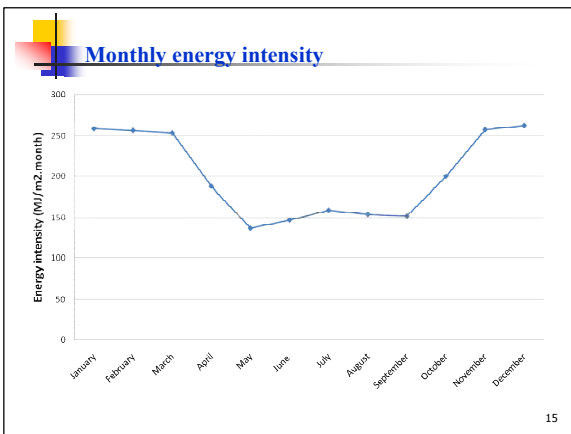
● **Energy intensity = (58,560 + 33,500 + 5,000) x 10<sup>3</sup> MJ/ 40,000 m<sup>2</sup> = 2,426 MJ/ m<sup>2</sup>. year**

13

14



15



16

### 2. Heat source and heat con-veying equipment

|  |   |
|--|---|
| 1. Performance management of combustion equipment    | <ul style="list-style-type: none"> <li>• <b>Management of air ratio and exhaust gas</b> • <b>Combustion control devices</b></li> <li>• Burners, fuel, and draft system • Fuel conversion (boilers, generators, etc.)</li> </ul>   |
| 2. Performance management of refrigerating equipment | <ul style="list-style-type: none"> <li>• <b>Coefficient of performance (COP)</b> • Descaling of heat exchangers</li> <li>• Setting of chilled water outlet temperature • Temperature efficiency of heat exchangers</li> <li>• Setting of cooling water temperature</li> </ul> |
| 3. Operation and efficiency management               | <ul style="list-style-type: none"> <li>• Load factor and start-up/shutdown status • Steam pressure</li> <li>• Quantity control • Water quality management and blow control</li> <li>• Heat efficiency, heat balance, and heat distribution</li> </ul>                         |
| 4. Operation management of auxiliary equipment       | <ul style="list-style-type: none"> <li>• Operation control of cooling towers</li> <li>• <b>Operation control of pumps (water volume and lift)</b></li> <li>• Water quality management (electric conductivity)</li> <li>• Improvement of routing</li> </ul>                    |

Source from ECCJ 16

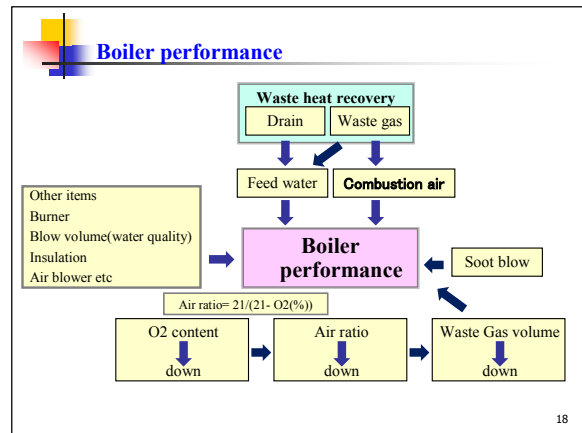
17

### Continued

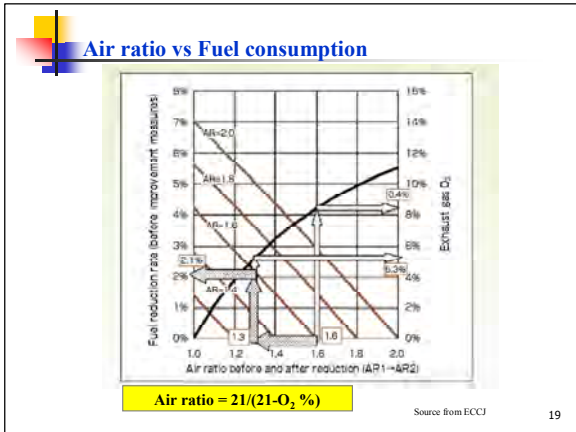
|  |  |
|--|--|
| 5. Operation management of heat-conveying equipment  | <ul style="list-style-type: none"> <li>• Quantity control of pumps and fans • Flow rate and pressure</li> <li>• <b>Revolution control of pumps and fans</b> • Improvement of routing (open or closed)</li> <li>• Status of valve opening and closing (automatic valves, header bypass valves, etc.)</li> </ul> |
| 6. Exhaust gas temperature and exhaust heat recovery | <ul style="list-style-type: none"> <li>• Management of exhaust gas temperature</li> <li>• Heat recovery (HP, CGS, etc.)</li> </ul>   |
| 7. Steam leak and heat retention management          | <ul style="list-style-type: none"> <li>• <b>Piping system</b></li> <li>• Loading equipment</li> </ul>  |
| 8. Management of heat storage tank                   | <ul style="list-style-type: none"> <li>• Heat storage efficiency • Improvement of conveying route</li> <li>• Heat storage and heat release time</li> </ul>   |

Source from ECCJ 17

18



19



20

### Valves insulated with covers (Example 1)

**Problems with the current operation**

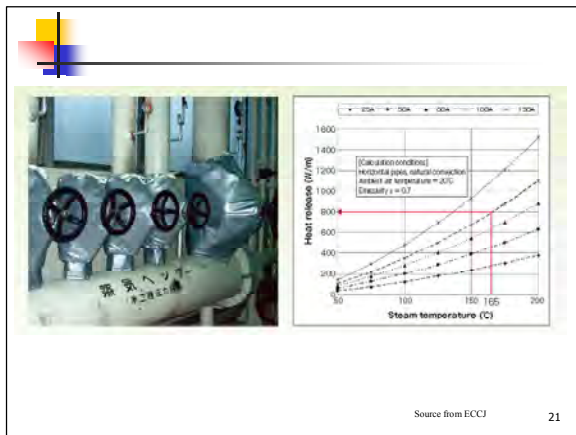
In a large hospital (total floor area: 60,000 m<sup>2</sup>), steam piping valves, which are not insulated, so cause great heat loss from the surface.

**Improvement measures**

Heat loss was prevented by putting insulating covers with a hook and loop fastener on steam valves. They can be quickly attached to and removed from intricately-shaped valves.

Source from ECCJ 20

21



22

### Effect estimation

Source from ECCJ

**■ Preconditions of estimation**

Steam pressure/temperature (saturated): 0.7 MPa•165°C

Specifications and number of steam valves: 100A flanged type spherical valve, 100 units

Bare valve heat loss: 100A bare steam pipe heat loss (see the Chart 2) x straight pipe length equivalent to the valve surface area = 800 W/m x 1.27 m/unit = 1.0 kW/unit

Heat insulating efficiency (= heat loss reduction after heat retention ÷ bare pipe heat loss): 85%

Boiler efficiency: 70% (including operation efficiency)

Operating hours: 12 h/day x 365 day/year = 4,380 h/year

Calorific value of gas (13A): 45.0 MJ/m<sup>3</sup>

Average gas unit price: 70 yen/m<sup>3</sup>

**■ Effect estimation**

Heat loss reduction = 1.0 kW/unit x 100 units x 0.85 x 4,380 h/year x 3.6 MJ/kWh = 1,340,280 MJ/year

Gas reduction = 1,340,280 MJ/year ÷ (45.0 MJ/m<sup>3</sup> x 0.7) = 42,549 m<sup>3</sup>/year

22

23

### COP (Coefficient of Performance)

**COP = Capacity of cooling/ heating of equipment (kW)**  
 ÷ Energy consumption for cooling/heating of equipment (kW)

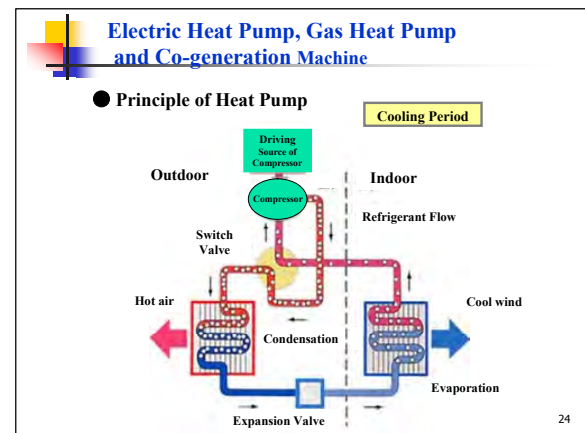
Absorption refrigerating equipment (Gas type): 1.2~1.5  
 Heat pump (Gas type): 1.2~1.4  
 Heat pump (Electricity type) :  
 Centrifugal water chiller : 6.4(100%load) Max 11.4

Detail calculation method of COP is described in JIS(Japan Industrial Standards)

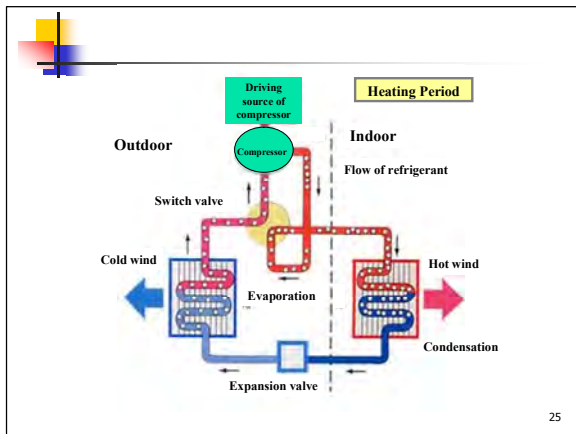
It is very important to compare COP value of usual operating and design one.

23

24

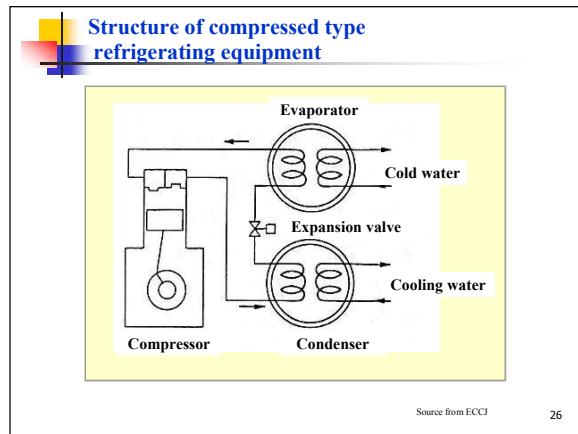


25



25

26



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27

### Electricity consumption of pump & blower

**Blower;**  
 $P \text{ (kw)} = \frac{Q \times H}{6,120 \times E_f}$

**Pump;**  
 $P \text{ (kw)} = \frac{Q \times H \times D_s}{6,120 \times E_f}$

| Symbol         | Item               | Dimension                  |                     |
|----------------|--------------------|----------------------------|---------------------|
|                |                    | Pump                       | Blower              |
| Q              | Flow Volume        | m <sup>3</sup> /min        | m <sup>3</sup> /min |
| H              | Discharge pressure | m(kg/cm <sup>2</sup> =10m) | mmAq                |
| E <sub>f</sub> | Efficiency         | —                          | —                   |
| D <sub>s</sub> | Density            | Kg/m <sup>3</sup>          | —                   |

$Q = k_1 N$ ,  $H = k_2 N^2$ ,  
 $P = k_3 N^3$

N=Rotation speed

27

28

### Use of inverter for chilled water pumps (Example 2)

**Problems with the current operation**

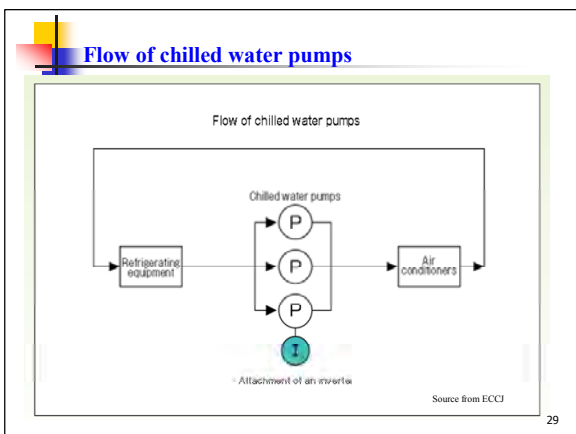
In a big hotel (total floor area: 36,000 m<sup>2</sup>), three secondary chilled water pumps are running under multiple unit control systems in response to air-conditioning load. However, the rated flow is applied to all pumps.

**Improvement measures**

Power consumption was reduced by attaching an inverter to one of the three chilled water pumps, and controlling the flow volume.

Source from ECCJ 28

29



29

30

### Effect estimation

■ Preconditions of estimation  
 Secondary chilled water pump capacity: 55kW x 3 units, secondary hot water pump capacity: 15 kW x 1 unit  
 Operating hours:  
 (Chilled water pumps) March-June, October-November (12h/day): 2,160 h  
 July-September (22h/day): 1,980 h; Total 4,140 h/year

★ Average pump flow volume after attachment of an inverter: estimated to be 70% of the current volume

★ Total pressure difference in the vicinity of the pump after attachment of an inverter: estimated to be 90% of the current value

★ Inverter efficiency: 0.95

★ Average electricity unit price: 18 yen/kWh

■ Effect estimation  
 Reduced power consumption = 55 kW x 4,140 h/year x  
 $(1 - 0.7 \times 0.9 \div 0.95) = 76,699 \text{ kWh/year}$

Source from ECCJ 30



### Rated efficiency on high efficiency mortar

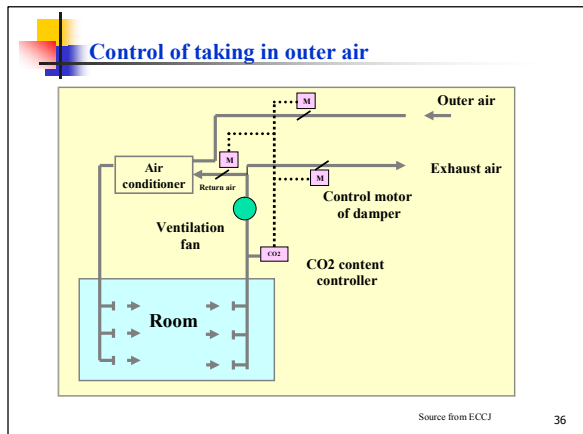
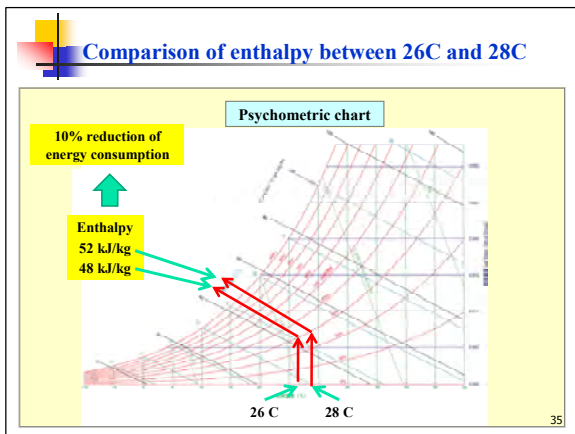
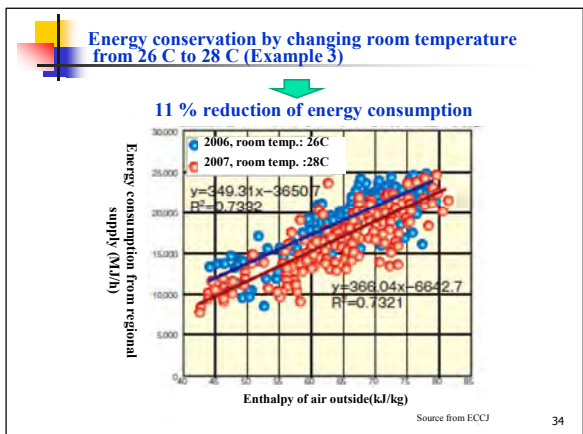
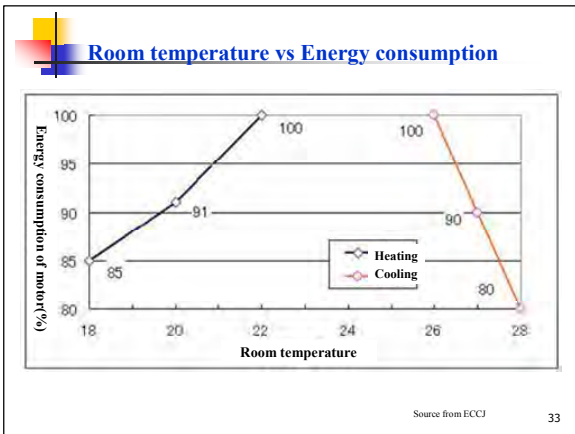
| 出力<br>kW | 2P   |      | 4P   |      | 6P   |      |
|----------|------|------|------|------|------|------|
|          | 50Hz | 60Hz | 50Hz | 60Hz | 50Hz | 60Hz |
| 0.2      | 73.8 | 75.3 | 72.6 | 75.4 | —    | —    |
| 0.4      | 78   | 79.4 | 77.5 | 80   | 74.6 | 78   |
| 0.75     | 81.8 | 82.4 | 81.4 | 83.2 | 80   | 82   |
| 1.5      | 84.4 | 84.8 | 84.4 | 85.8 | 83.5 | 85   |
| 2.2      | 86.5 | 86.3 | 86.6 | 87.6 | 85.8 | 86.8 |
| 3.7      | 88   | 87.8 | 88.4 | 89.2 | 87.4 | 88   |
| 5.5      | 89.3 | 89   | 89.8 | 90.3 | 88.8 | 89.3 |
| 7.5      | 90.4 | 90   | 90.8 | 91.4 | 89.8 | 90.3 |
| 11       | 91.2 | 90.8 | 91.6 | 91.8 | 90.8 | 91.2 |
| 15       | 91.8 | 91.5 | 92.2 | 92.2 | 91.6 | 91.8 |
| 18.5     | 92.4 | 92   | 92.6 | 92.6 | 92.2 | 92.4 |
| 22       | 92.9 | 92.3 | 93   | 92.8 | 92.7 | 92.8 |
| 30       | 93.3 | 92.6 | 93.3 | 93   | 93   | 93   |
| 37       | 93.5 | 92.8 | 93.5 | 93.2 | —    | —    |

Source from ECCJ 31

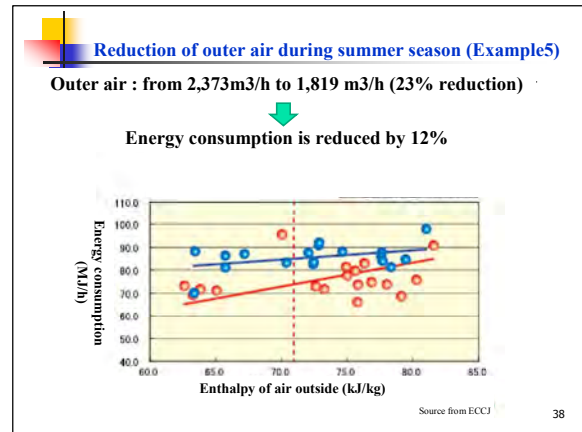
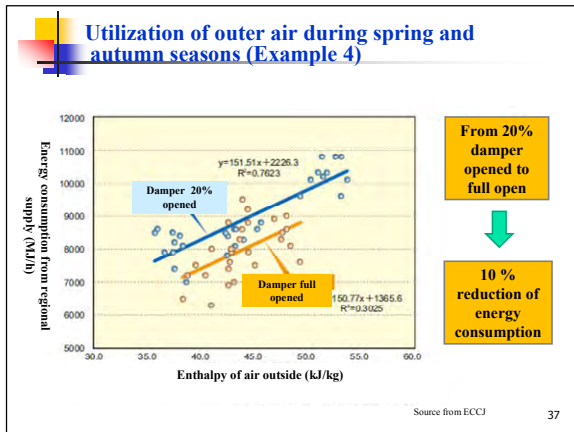
### 3. Air-conditioning and ventilation equipment

|  |   |
|--|---|
| 1. Operation management of air-conditioning      | <ul style="list-style-type: none"> <li>• Optimization of preset temperature and humidity</li> <li>• Control of external air intake volume</li> <li>• Suitability of humidifying zone and method</li> <li>• Review of operating hours</li> <li>• Suitability of reheating</li> <li>• Switching off of air-conditioning in unoccupied rooms</li> <li>• Uneven temperature distribution</li> <li>• Keeping outside air from entering</li> <li>• Warm-up operation</li> <li>• Management of indoor condition (CO<sub>2</sub>, etc)</li> </ul> |
| 2. Management of air-conditioning efficiency     | <ul style="list-style-type: none"> <li>• Confinement of air-conditioning compartment</li> <li>• Night purge</li> <li>• Utilization of outside air (outdoor air cooling)</li> <li>• Sprinkling of water on the rooftop and outdoor condensing unit</li> <li>• Setting of dew-point control</li> <li>• Accuracy of automatic control</li> <li>• Prevention of mixing loss</li> </ul>  |
| 3. Introduction of energy conservation equipment | <ul style="list-style-type: none"> <li>• Control of heat-conveying speed (VAV and VWV)</li> <li>• Installation of total heat exchangers</li> <li>• Local cooling and exhaust</li> <li>• Planting on the rooftop, etc.</li> <li>• Outer air inlet control system (Control by CO<sub>2</sub> content)</li> </ul>  |
| 4. Management of ventilation equipment           | <ul style="list-style-type: none"> <li>• Optimization of air change rate</li> <li>• Local ventilation</li> <li>• Review of operating hours</li> <li>• Ventilation control of parking facilities (Control by CO<sub>2</sub> concentration)</li> <li>• Switching off of ventilation in unoccupied rooms</li> <li>• Speed control of air blowers and exhaust fans (VAV and VWV)</li> <li>• Management of operating temperature (electric room, machine room, and CVCF room)</li> </ul>   |

Source from ECCJ 32







### 4.Heat-water supply, feed-water and drainage, freezing and refrigeration, kitchen equipment

|   |  |
|---|--|
| 1. Management of hot water supply equipment                       | <ul style="list-style-type: none"> <li>Hot-water supply temperature</li> <li>Scheduled control for holidays and nighttime</li> <li>Improvement in hot-water supply efficiency (descaling, etc.)</li> <li>Utilization of waste heat</li> <li>Shutting off of supply except in winter season</li> <li>Utilization of solar heat</li> </ul>             |
| 2. Management of water-feed and drainage equipment                | <ul style="list-style-type: none"> <li>Hot-water supply temperature</li> <li>Scheduled control for holidays and nighttime</li> <li>Improvement in hot-water supply efficiency (descaling, etc.)</li> <li>Utilization of waste heat</li> <li>Shutting off of supply except in winter season</li> <li>Utilization of solar heat</li> </ul>             |
| 3. Management of freezing and refrigeration and kitchen equipment | <ul style="list-style-type: none"> <li>Management of heat retention</li> <li>Management of heat insulation and defrosting</li> <li>Management of door opening and closing</li> <li>Showcase management</li> <li>Management of kitchen equipment (cooking equipment, tableware dryer, dishwasher, etc.)</li> <li>Enhancement of efficiency</li> </ul> |

Source from ECCJ 39

### Water-saving by automatic faucets (Example6)

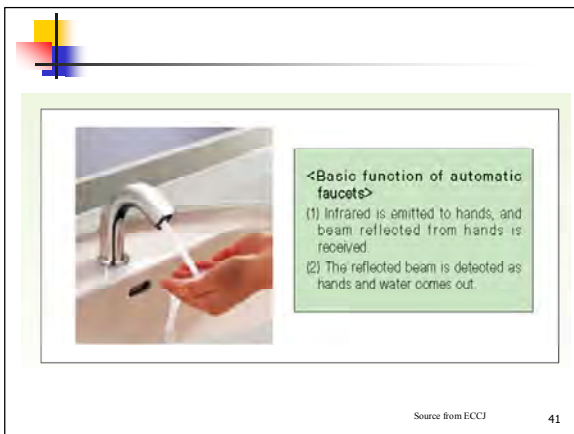
**Problems with the current operation**

In a public facility (total floor area: 30,000 m<sup>2</sup>), valve-type cold and hot water faucets for wash basins in toilets induce excessive water consumption.

**Improvement measures**

Valve-type water faucets were changed to automatic faucets in order to reduce the amount of water from the tap and prevent the wasteful consumption of water (hot water). Also, users were encouraged to cooperate with "water-saving" by posters.

Source from ECCJ 40



### Effect estimation

**Preconditions of estimation**

Number of users: (business days) employees: 1,600 person/day; visitors: 400 persons/day (holidays) employees: 100 person/day

Number of days: (business days) 244 days/year, (holidays) 121days/year

Frequency of wash basin use: (employees) 4 times/person-day, (citizens) 1 time/person-day

Water consumption: (valve-type) 2.0 L/use, (automatic) 0.8 L/use

Average water and sewage unit price: 780 yen/m<sup>3</sup>

Annual number of users:

Total number of employees: 1,600 persons/day x 244 days/year + 100 persons/day x 121 days/year = 402,500 persons/year

Total number of visitors: 400 persons/day x 244 days/year = 97,600 persons/year

Annual frequency of wash basin use: 402,500 persons/year x 4 times/persons + 97,600 persons/year + 1 time/person = 1,707,600 times/year

**Effect estimation**

Annual amount of water saving = (2.0 - 0.8) L/use x 1,707,600 times/year = 2,049 m<sup>3</sup>/year

Source from ECCJ 42

### 5. Power receiving and transforming, lighting, and electrical equipment

|   |   |
|---|---|
| 1. Management of the power receiving and transforming equipment | <ul style="list-style-type: none"> <li>Voltage adjustments</li> <li>Consumption management</li> <li>Power factor management</li> <li>Utilization of night power</li> <li>Transformer capacity</li> <li>Power factor improvement control</li> <li>Demand factor, and load adjustments</li> <li>Demand control</li> <li>Cutting-off of unnecessary transformers</li> <li>Low-loss transformers</li> <li>Optimization of demand</li> <li>Quantity control of transformers</li> </ul>   |
| 2. Operation management of lighting equipment                   | <ul style="list-style-type: none"> <li>Optimum illumination control</li> <li>Management of outdoor light</li> <li>Switching off of the light during the time of day when no lighting is necessary (utilization of daylight, etc.)</li> <li>Switching off of nighttime guide light</li> <li>Cleaning and replacement of lighting fixtures</li> <li>Adoption of high-efficiency lamps</li> <li>Lamp fitting mounting position and circuit segmentation</li> <li>Adoption of high-efficiency apparatuses</li> <li>Dimming and switching-off of the light with automatic light controller</li> <li>Inverter stabilizer</li> <li>Local lighting</li> <li>Task and ambient lighting</li> <li>Adoption of energy-saving bulbs</li> <li>On-off lighting control</li> <li>Improvement in light output ratio (reflectivity)</li> <li>Natural lighting system</li> </ul> |
| 3. Management of OA equipment                                   | <ul style="list-style-type: none"> <li>Reduction in standby power requirement</li> <li>Introduction of energy saving models</li> <li>Power-off when not in service</li> </ul>   |
| 4. Management of vending machine                                | <ul style="list-style-type: none"> <li>Introduction of energy-saving equipment</li> <li>Time control</li> </ul>   |

Source from ECCJ 43

### Life of various kind of lamp

| Kind of lamp      | Life(Hr) |
|-------------------|----------|
| LED               | 40,000   |
| Hf fluorescence   | 12,000   |
| Mercury lamp      | 6,000    |
| Halogen lamp      | 4,000    |
| Incandescent lamp | 1,000    |

44

### Installation of inverters for fluorescent chokes (Example 7)

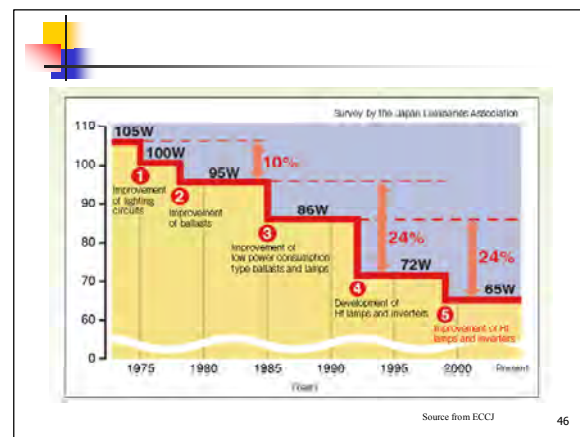
**Problems with the current operation**

In a store, copper-iron fluorescent chokes, which were installed twenty years ago, are inefficient in lighting power consumption.

**Improvement measures**

Copper-iron fluorescent chokes were replaced with Hf inverter chokes with less power consumption.  
[Measures at the time of upgrading equipment]

Source from ECCJ 45



### Effect estimation

Source from ECCJ

**Preconditions of estimation**

- Number of units: 100
- Power consumption: Power consumption of lighting equipment has been decreased while producing the same light output.
- Lighting equipment installed in the current situation: 86 W/unit at the point of 1. shown in the above chart
- Lighting equipment installed after improvement: 65 W/unit at the point of 5. shown in the above chart
- Lighting hours: 12 h/day x 365 days/year = 4,380 h/year
- Average electricity unit price: 18 yen/kWh

**Effect estimation**

- Electric power in the current situation = 86 W/unit x 100 units x 4,380 h/year = 37,668 kWh/year
- Electric power after improvement = 65 W/unit x 100 units x 4,380 h/year = 28,500 kWh/year
- Electric power reduction = 37,668 kWh/year - 28,500 kWh/year = 9,168 kWh/year

47

### LED Lighting

**Energy conservation and long life**

■ Energy conservation : Comparison of energy consumption under same luminous intensity

|                   |                  |
|-------------------|------------------|
| Incandescent lamp | 54.0w            |
| fluorescence      | 12.0w (87% down) |
| LED               | 6.9w             |

■ Long life : Lighting period (10 h/day)

|                   |                    |
|-------------------|--------------------|
| Incandescent lamp | 1500Hr             |
| fluorescence      | 8,000Hr (27 times) |
| LED               | 40,000Hr           |

from Panasonic catalog 48

### Figures of LED Lamp

|  |                                |
|--|--------------------------------|
| <b>Energy conservation</b><br>Electricity fee<br>90% reduction | <b>Long life</b><br>40,000 hrs |
|--|--------------------------------|

1. Mercury isn't included
2. Brighten quickly
3. Bug not drawn
4. 90 % reduction of CO<sub>2</sub>
5. Strong against frequency of ON,OFF
6. Low UV, low infrared ray

49

### Use of high-intensity guidance light (Example 8)

**Problems with the current operation**

In a business office, fluorescent tube guidance lights (single 20W lamp) are installed.  
 There is room for improvement, including replacement by high-intensity guidance lights with less power consumption..

**Improvement measures**

Fluorescent tube guidance lights were replaced by high-intensity guidance lights (cold cathode fluorescent lamps).

Source from ECCJ 50

Fluorescent tube guidance light (single 20W lamp) → High-intensity guidance light (single 6W lamp)

Source from ECCJ 51

### Effect estimation

■ Preconditions of estimation

**Current situation:**  
 Fluorescent tube guidance lights (single 20W lamp) Installed lights: 20 units;  
 Power consumption: 23 W/unit (including ballasts)

**After improvement:**  
 High-intensity guidance lights (cold cathode fluorescent lamps) Installed lights:  
 20 units; Power consumption: 6 W/unit

Lighting hours: 24 h/day x 365 days/year = 8,760 h/year  
 Average electricity unit price: 18 yen/kWh

■ Effect estimation

Electric power in the current situation = 23 W/unit x 20 units x 8,760 h/year  
 = 4,030 kWh/year

Electric power after improvement = 6 W/unit x 20 units x 8,760 h/year  
 = 1,050 kWh/year

Electric power reduction = 4,030 kWh/year - 1,050 kWh/year  
 = 2,980 kWh/year

Source from ECCJ 52

### International Energy Star Program

Area adopted international energy star program

53

### Subjected equipment

Computer, Scanner, Printer, Display, Subjected Equipment, Copy, Complex, Fax, Digital printer

54

### Criteria of International energy star program

**Electricity consumption during operating period, sleeping period and off period is adopted as a subject of standard on “International Energy Star Program”**

**Adopted equipment automatically shifts to sleeping and off mode, while condition of equipment keeps no operation.**

55

**Example of note book computer**  
 Unified type of CPU: Memory: 8Gb, 1HDD  
 TEC electricity consumption : < 41.6 kWh  
 TEC: Typical electricity consumption

**Example of work station**  
 Max. electricity consumption 180W, 2HDD installed  
 TEC electricity consumption : < 53.2 W  
 Standard value = 0.28 x (180 + (2 x 5)) =53.2 W  
 Where: 5 HDD installed

**Example of small size server type**  
 Electricity consumption during off period: < 2.0 W  
 Electricity consumption during Idle period : < 50.0 W

56

### Criteria of computer

| Grouping                          | Criteria of electricity consumption  | Automatically shift to sleeping mode  |
|-----------------------------------|--|---|
| Desk top.<br>Note book            | Conceptual standard annual electricity consumption considering idle period, sleeping period and off period (kWh) | After equipment isn't using,<br>>15 minutes (Display)<br>>30 minutes (Computer)           |
| Work station                      | Conceptual standard electricity consumption considering idle period, sleeping period and off period (W)          | But concerned small size server type and thin client type, computer itself is not adopted |
| Small size server.<br>Thin client | Electricity consumption of idle period and off period. (W)   |   |

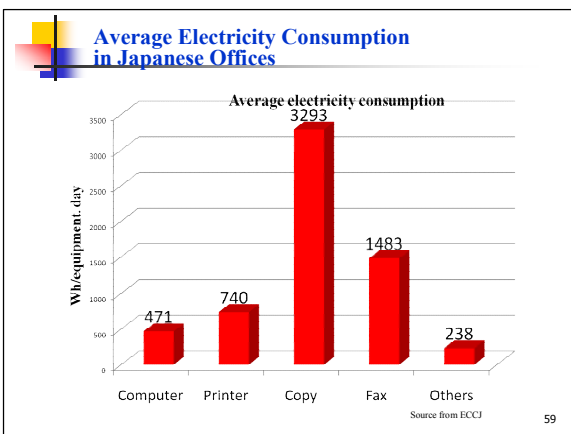
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### OA equipment vs Electricity consumption

|          | Electricity consumption |           |             | Shift time (minutes) |
|----------|-------------------------|-----------|-------------|----------------------|
|          | Operating(W)            | Idling(W) | Sleeping(W) |                      |
| Computer | 58                      | 34        | 15          | < 30                 |
| Display  | 85                      | 85        | 15          |                      |
| Scanner  | 50                      | 16        | 12          |                      |
| Fax      | 430                     | 120       | 15          | < 5                  |
| Printer  | 430                     | 65        | 20          | < 30                 |
| Copy     | 1,100                   | 180       | 120         | < 15                 |
| Complex  | 1400                    | 120       | 204         | < 15                 |

From: International energy star program

58



### 6. Elevating machines and buildings

Source from ECCJ

|   |   |
|---|---|
| 1. Operation management of elevating machines | <ul style="list-style-type: none"> <li>Control in the number of units in operation</li> <li>Reduction in the number of floors at which the elevator stops</li> <li>Management of operation schedule by time of day</li> <li>Adoption of inverter control</li> <li>Reduction of mechanical loss at power transmission parts</li> </ul>   |
| 2. Operation management of escalators         | <ul style="list-style-type: none"> <li>Management of operation schedule by time zone</li> <li>Adoption of human motion sensors</li> </ul>   |
| 3. Energy conservation in buildings           | <ul style="list-style-type: none"> <li>Thermal insulation properties of a structure</li> <li>Blocking off solar radiation on the roof</li> <li>Thermal insulation and airtight windows</li> <li>Air flow windows</li> <li>Shielding of intrusion of external air</li> <li>Rooftop gardening</li> <li>Blocking off solar radiation on the window</li> <li>Green government building plans</li> </ul> |

### 7. Load leveling

|                               |  |
|-------------------------------|--|
| 1. Measures for load leveling | <ul style="list-style-type: none"> <li>Review of the operation forms (operation time, operating rate, load factor, etc.)</li> <li>Adoption of equipment to meet the purpose (ice thermal storage system, gas-fired absorption chiller/heater, etc.)</li> </ul>                       |
| 2. Cogeneration               | <ul style="list-style-type: none"> <li>Operation management (power generation efficiency, waste heat recovery, total efficiency, etc.)</li> <li>Seasonal load variation</li> <li>Rate of utilization and heat-to-power ratio</li> <li>Equipment model, capacity, and fuel</li> </ul> |
| 3. Renewable energy           | <ul style="list-style-type: none"> <li>Fuel cell</li> <li>Solar heat</li> <li>Geothermal power generation</li> <li>Wind-power generation</li> </ul>  |

60

61

### Automatic operation of escalators Example(9)

**Problems with the current operation**

At a private railway station in the suburbs, all escalators are used exclusively for ascent except during rush hour, and empty escalators also keep going up most of the time.

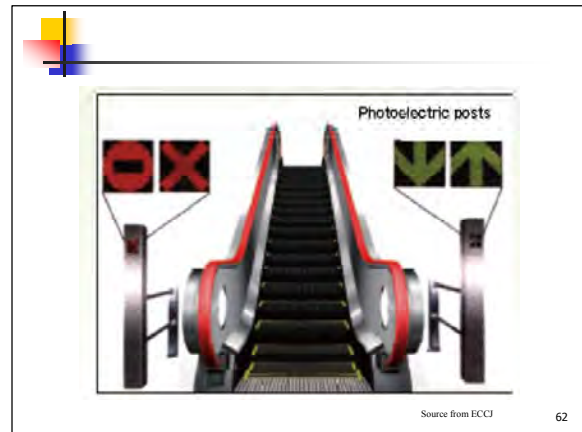
**Improvement measures**

During off-hours, it was arranged that escalators automatically start operation for ascent only by detecting passengers with "photoelectric posts" (human motion sensors) installed just before escalators on the platform floor, and stop operation if they are left without passengers for a certain time. During morning and evening rush hours, they are used exclusively for descent according to the manual as before.

Source from ECCJ

61

62



63

### Effect estimation

**Preconditions of estimation**

Power for escalators: 11 kW/unit x 2 units (each one on No. 1 and 2 platforms, H = 6.7 m) = 22 kW  
 Automatic operating hours: 9.25 h/day (9:00-16:00 and 22:00-24:15)  
 Annual automatic operating hours: 9.25 h/day x 365 day/year = 3,376.25 h/year  
 Escalator electric-load factor: 50% (The same level should be maintained before and after improvement).  
 Operating hour reduction rate by automatic operation: 70%  
 Average electricity unit price: 18 yen/kWh

**Effect estimation**

Electric power reduction = 22 kW x 0.5 x 3,376.25 h/year x 0.7 = 25,997 kWh/ye

Source from ECCJ

63

64

### Reduction of solar radiation load through window glass (Example 10)

**Problems with the current operation**

An assembly hall (total floor area: 13,000 m<sup>3</sup>) has a heavy solar radiation load from window glass of the south wall in the cooling period. Although blinds are attached to windows, they are not used effectively.

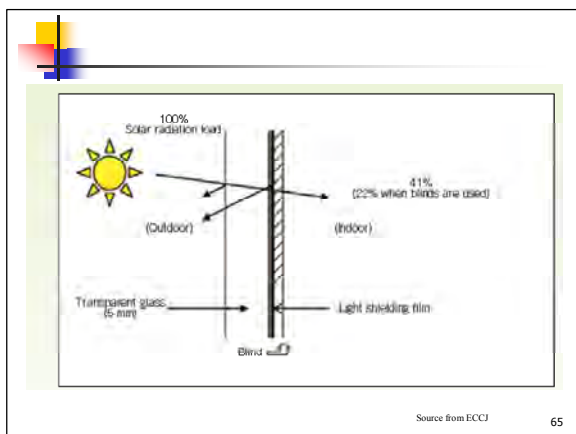
**Improvement measures**

Light shielding films were put on window glass in combination with blinds, aiming for reduction of solar radiation load.  
 [Measures at the time of renewal of building]

Source from ECCJ

64

65



66

### Effect estimation

Source from ECCJ

**Preconditions of estimation**

South wall window glass area: 1,000 m<sup>2</sup>  
 Solar radiation shading coefficient: (glass) 0.97, (glass + light shielding film) 0.41 (glass + blind) 0.53, (glass + blind + light shielding film) 0.22  
 Blind usage rate (both in current situation and after improvement): 50%  
 South wall solar radiation (Wh/(m<sup>2</sup>·day)): (June) 2,006 (July) 2,042 (August) 2,479 (September) 3,344 (based on regional data from the Meteorological Agency)  
 Days in the cooling period x sunshine rate = sunshine days: (June) 22 days x 0.29 = 6.38 days; (July) 20 days x 0.45 = 9.0 days; (August) 23 days x 0.49 = 11.27 days; (September) 20 days x 0.35 = 7.0 days  
 Electric compression refrigerating machine COP: 3.5  
 Average electricity unit price: 18 yen/kWh

**Effect estimation**

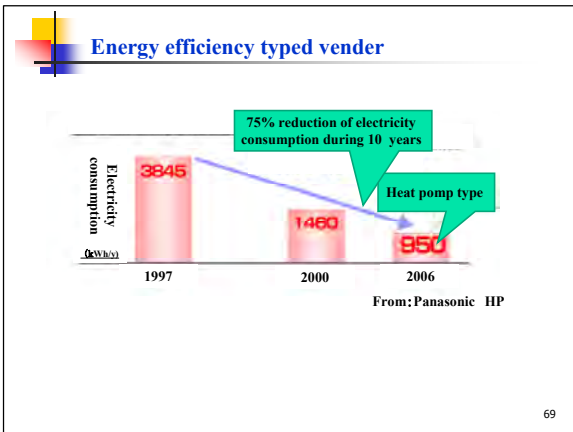
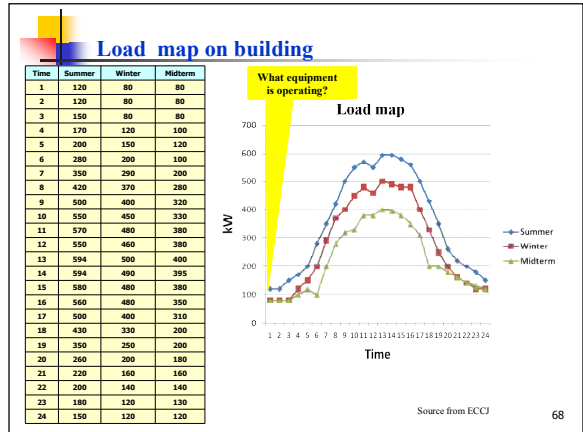
Solar radiation heat input  
 : (2,006 x 6.38 + 2,042 x 9.0 + 2,479 x 11.27 + 3,344 x 7.0) Wh/m<sup>2</sup> x 1,000 m<sup>2</sup> = 82,523 kWh  
 Insolation transmission heat reduction after improvement  
 : 82,523 kWh x [(0.97 - 0.41) x 0.5 + (0.53 - 0.22) x 0.5] = 35,898 kWh  
 Heat source electric power reduction = 35,898 kWh/year ÷ 3.5 = 10,257 Wh/year

66

### High efficiency transformer

| Phase       | kVA | 50 HZ               |                  |                   | 60 HZ               |                  |                   |
|-------------|-----|---------------------|------------------|-------------------|---------------------|------------------|-------------------|
|             |     | Nb-load loss Wt (W) | Load loss Wc (W) | Total loss Wt (W) | Nb-load loss Wt (W) | Load-loss Wc (W) | Total loss Wt (W) |
| One phase   | 50  | 35                  | 600              | 635               | 30                  | 720              | 750               |
|             | 75  | 45                  | 1,050            | 1,095             | 45                  | 1,000            | 1,045             |
|             | 100 | 50                  | 1,400            | 1,450             | 50                  | 1,350            | 1,400             |
|             | 150 | 80                  | 2,000            | 2,080             | 80                  | 2,000            | 2,080             |
|             | 200 | 100                 | 2,550            | 2,650             | 100                 | 2,550            | 2,650             |
|             | 300 | 140                 | 2,040            | 2,180             | 170                 | 2,035            | 2,205             |
| Three phase | 500 | 160                 | 4,235            | 4,395             | 175                 | 4,000            | 4,175             |
|             | 75  | 60                  | 900              | 960               | 55                  | 880              | 935               |
|             | 100 | 85                  | 1,280            | 1,365             | 70                  | 1,285            | 1,355             |
|             | 150 | 105                 | 2,365            | 2,470             | 105                 | 2,365            | 2,470             |
|             | 200 | 120                 | 3,000            | 3,120             | 120                 | 3,000            | 3,120             |
|             | 300 | 160                 | 1,790            | 1,950             | 220                 | 1,470            | 1,690             |
| 500         | 220 | 3,250               | 3,470            | 265               | 2,720               | 2,985            |                   |

From Hitach catalog



# A Big Thank You!!

1

*How to Promote  
Energy Efficiency On Factory*

JICA Study Team  
Yoshiharu IKEUCHI

2

**Contents**

Slide No.

|  |           |
|--|-----------|
| <b>1. Procedure of promoting energy efficiency</b>                       | <b>3</b>  |
| <b>2. Technology of energy efficiency for utility equipment/facility</b> | <b>27</b> |
| (1) Industrial furnace   | 28        |
| (2) Boiler   | 37        |
| (3) Pump and Blower  | 54        |
| (4) Compressor   | 70        |

2

3

*1. Procedure of promoting energy efficiency*

3

4

**Energy Efficiency Benefits**

| Industry   | Nation  | Globe  |
|--|---|--|
| <ul style="list-style-type: none"> <li>* Reduced energy bills</li> <li>* Increased competitiveness</li> <li>* Increased productivity</li> <li>* Improved quality</li> <li>* Increased profits</li> </ul> | <ul style="list-style-type: none"> <li>* Reduced energy imports</li> <li>* Conservation of limited resources</li> <li>* Improved energy security</li> </ul> | <ul style="list-style-type: none"> <li>* Reduced GHG and other emissions</li> <li>* Maintains a sustainable environment</li> </ul> |

4

5

**The key points for promoting energy conservation**

**1. Roles of Top Manager**

(1) **Top down decisions & Strong determinations**  
(Concrete target, period of energy efficiency activities, amount of investment and standard of ROI)

(2) Top managers always have to

- have the awareness and enthusiasm of energy efficiency,
- know the status of energy efficiency results and take the lead in promoting energy efficiency

5

6

**The key points for promoting energy conservation**

**2. Having the organization or person in charge of energy efficiency activity.**

(1) The organization or he has to have an awareness for promoting energy efficiency activity

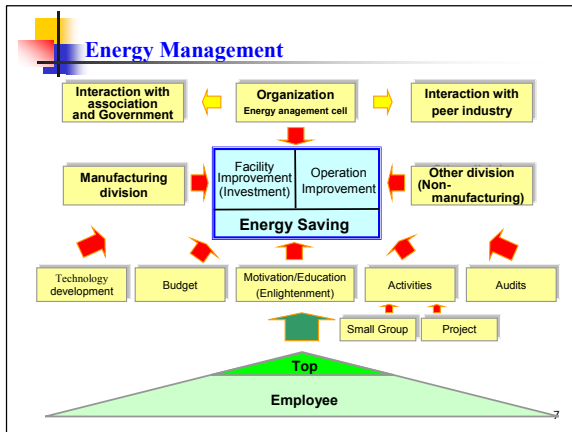
(2) The organization or he is given the power and responsibility for promoting energy efficiency activity by top manager.

3. Energy efficiency activities by all employees

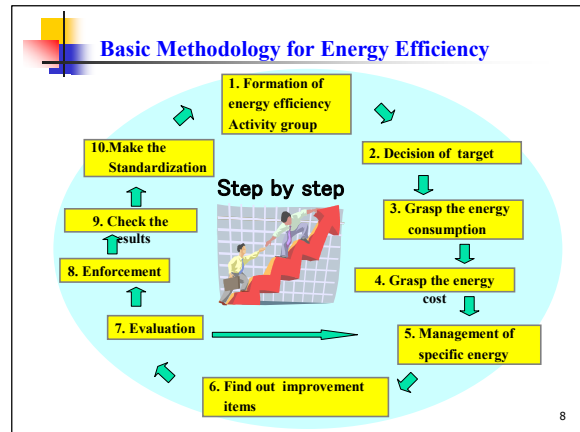
4. Study of peer company's energy efficiency activities

6

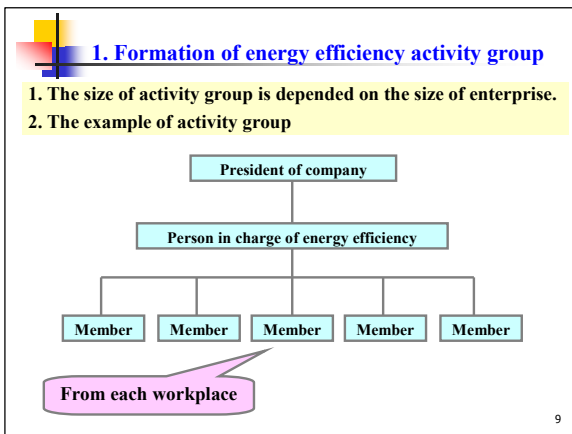
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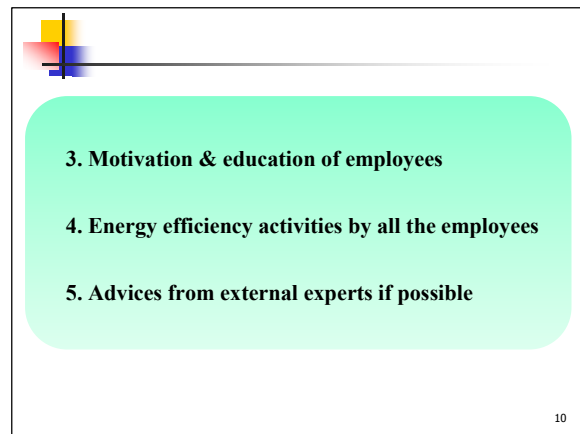
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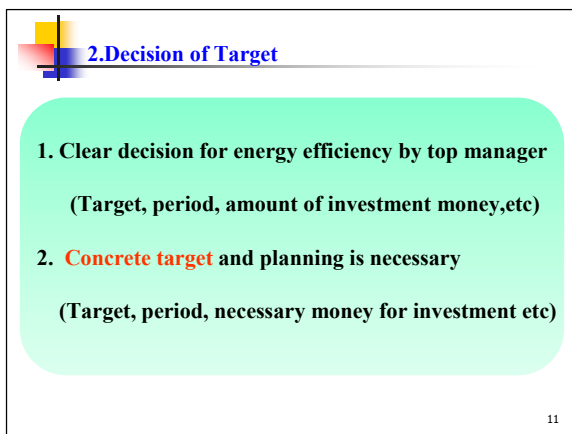
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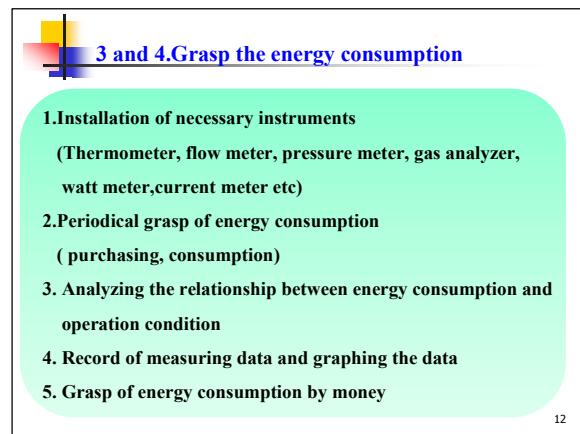
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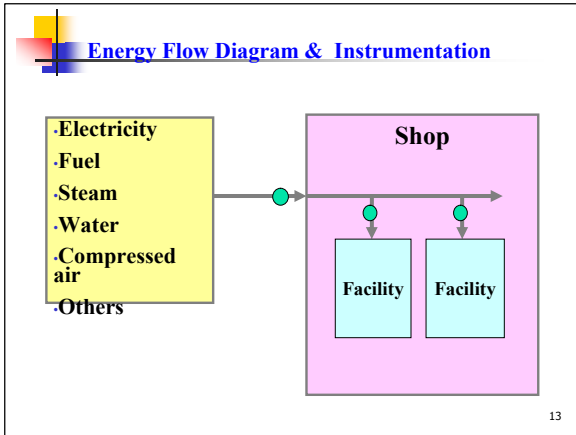


12





13



13

14

### Energy Equipment Book

| Manage't No | Installed Place | Producer | Model | Flow (m3/hr) | Capacity (Kw) | Head (m) | Voltage (V) | Current (A) | Installed year |
|-------------|-----------------|----------|-------|--------------|---------------|----------|-------------|-------------|----------------|
| A-01        | Boiler          | Ebara    | FS2F6 | 60           | 10            | 50       | 400         | 15          | 1989           |
|             |                 |          |       |              |               |          |             |             |                |
|             |                 |          |       |              |               |          |             |             |                |
|             |                 |          |       |              |               |          |             |             |                |
|             |                 |          |       |              |               |          |             |             |                |
|             |                 |          |       |              |               |          |             |             |                |
|             |                 |          |       |              |               |          |             |             |                |
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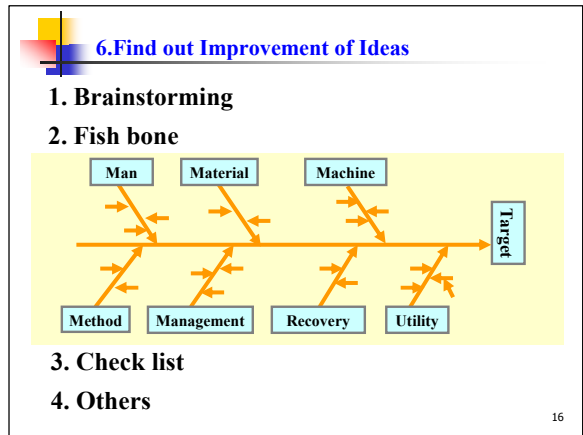
14

15

- ### 5. Management of specific energy consumption
1. Management of specific energy consumption
  2. Energy consumption & amount of manufacturing products
  3. Specific energy consumption is showed by energy consumption/products (Kcal/ton, Kcal/kg, Kwh/ton)

15

16



16

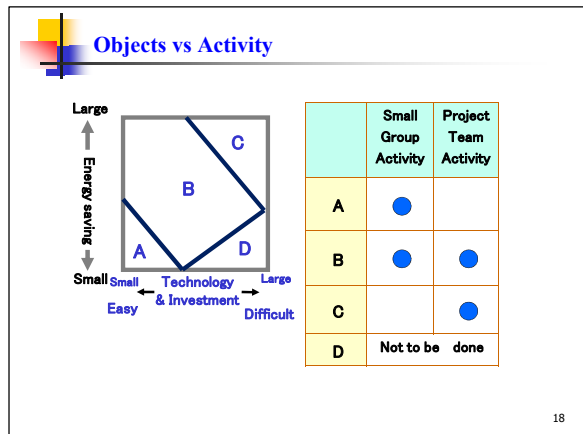
17

### Checking points for energy saving

| Step     | Aiming points  | Examples   |
|----------|--|--|
| Stop-1   | Stop of waste energy   | No load operation, no operation during interval, reexamine the working up time, no light on during nobody is |
| Decrease | Temp., flow volume, pressure, contract of electricity                            | Pressure of air and steam, heating temp., water volume, blow air volume,                                     |
| Maintain | Maintenance of equipment   | Air leak, steam leak, insulation material, lights  |
| Stop-2   | Stop the equipment that are not necessary  | Shorten the supplying line,  |
| Divide   | Divide the route depending on using objects                                      | Divide the light circuit, independence of one of compressed air line   |
| Recover  | Recovery of waste heat   | Recover of drain, utilize the waste heat gas   |
| Change   | Production method, process, kinds of energy, Adopt the high efficiency equipment | Electricity → fuel gas, air condition, illumination, hydraulic pressure → electricity, co-generation,        |

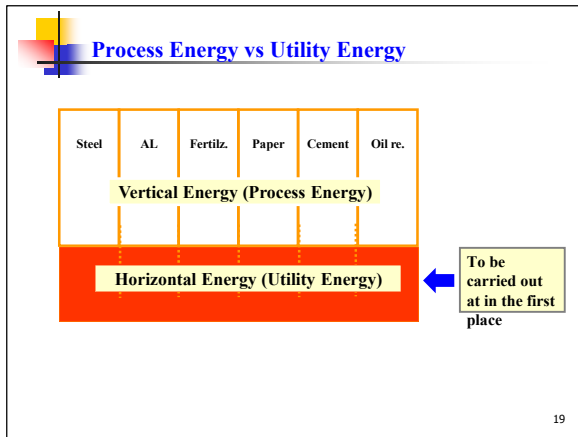
17

18

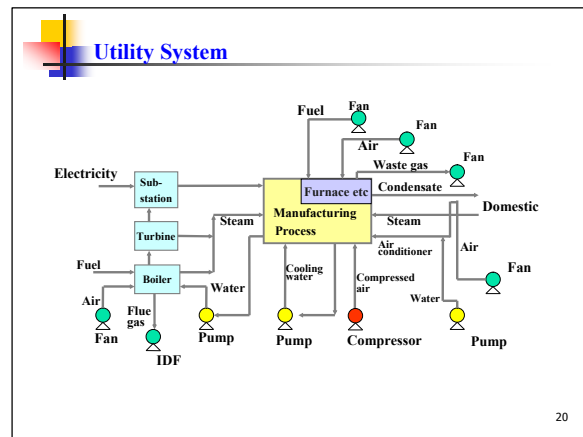


18

19



20



21

### Work on the improvement items from ideas

Pick up good ideas through the evaluation filter

| Difficulty \ Effect | Small | Middle | Big |
|---------------------|-------|--------|-----|
| Small               | B     | C      | CC  |
| Middle              | A     | B      | C   |
| Big                 | AA    | A      | B   |

After above check, cost and time should be examined

21

22

### 7.Evaluation

1. Operation improvement (Non investment)
2. ROI(Return on Investment)

$$ROI \text{ (year)} = \frac{\text{Facility cost (\$)}}{\text{Profit (\$/y)} - (\text{Facility cost} \times \text{Interest}) (\$/y)}$$

| Company Rule                |               |
|-----------------------------|---------------|
| ROI is less than 3 years    | Enforcement   |
| ROI is between 3 to 5 years | Discuss again |
| ROI is more than 5 years    | Rejection     |

3. Timing and period of enforcement should be examined

22

23

### 8.Enforcement

1. The earlier , the better
2. Settle on the enforcement plan
  - (1) Decision of starting date
  - (2) Decision of person in charge (5W 2H)
  - (3) Recognition of top manager
  - (4) Cooperation with other job sites

23

24

### 9.Check the Results

Actual profit

1. Management graph
  - \* Compare the present specific energy consumption with before enforcement
2. Heat balance and Energy balance of facility

Human Effect

1. Growth of team members
  - Leader → Team work, Solution ability,
  - Members → Method, Awareness, Own ability, Cooperation

24

### 10. Make the Standardization

1. Make the standards to be easy understood
2. Check the standards to be obeyed
3. Periodical check of effects  
(Using the management graph)

25

### Example of Standard

| Standard Name | Standards of operation | Specifications  |
|---------------|------------------------|---|
| Facility name | NO 1 Oil boiler        | Evaporation: 47 ton/h, Pressure: 18 kg/cm <sup>2</sup> , Temp.: 280 C |
|               | Number of boiler       | 1   |

| Item                | Implementation standard                             | Measurement & record   |                 |                   |
|---------------------|---|--|-----------------|-------------------|
|                     |   | Item   | Record          | Frequency         |
| 1. Consumption unit | Fuel consumption                                    | 1) Fuel consumption<br>2) Evaporation volume<br>3) Energy consumption unit                                       | Management note | Daily             |
| 2. Air ratio        | O <sub>2</sub> control<br>(Keep less than 4 %)      | 1) Fuel consumption<br>2) Flue gas temp. of outlet boiler  | Chart           | Continuous record |
| 3. Furnace pressure | 10.0 mmHg   | 3) O <sub>2</sub> % of flue gas  |                 |                   |
| 4. Heat recovery    | Management of outlet temp. of flue gas              | 4) Flue gas temp. of outlet recup.<br>5) Air temp. of outlet recup.<br>6) Furnace pressure                       |                 |                   |
| 5. Water quality    | PH: 11.9-11.4, Cl ion: 800-600 ppm<br>Conductivity: | Depend on JIS  | Management note | Once / day        |
| 6. Insulation       | Ceiling: 90 C Side: 60 C                            | 1) Surface temp. of boiler<br>2) Atmosphere temp. around boiler<br>3) Inside temp. when above items are measured | Report          |                   |
| 7. Heat balance     |   | Depend on JIS  | Report          | Once / 1 year     |

26

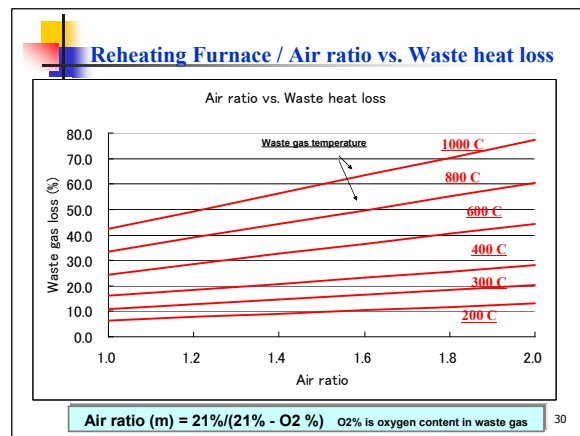
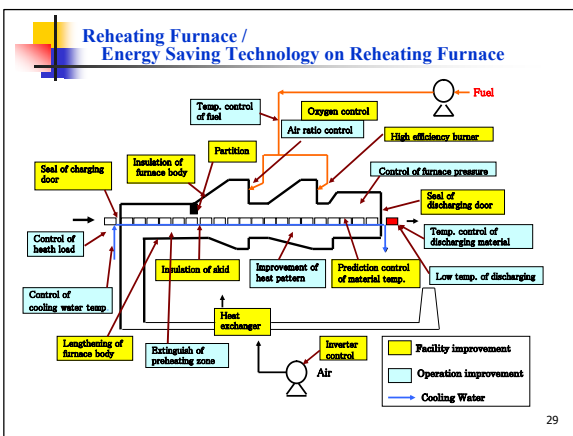
## 2. Technology of energy efficiency for utility equipment / facility

- (1) Industry Furnace
- (2) Boiler
- (3) Pump and Blower
- (4) Compressor

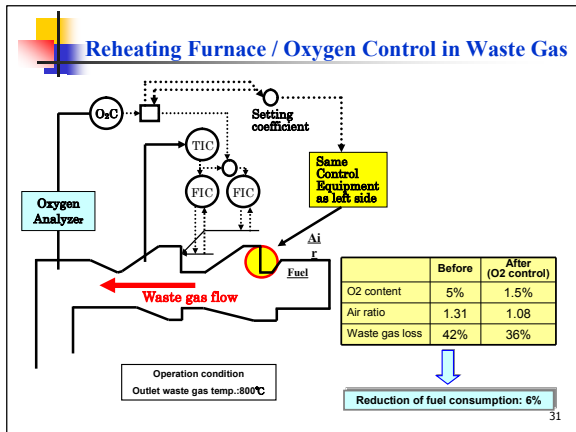
27

### (1) Industry Furnace (Reheating Furnace)

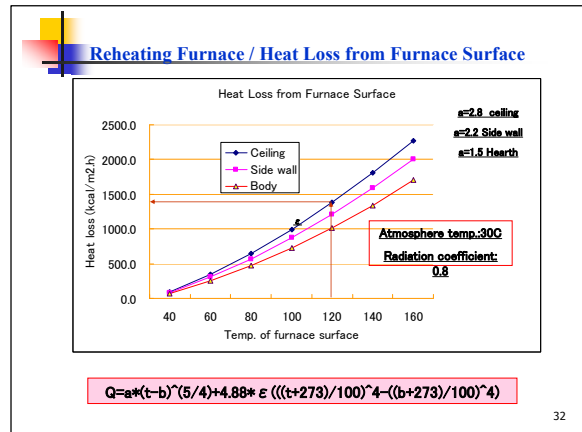
28



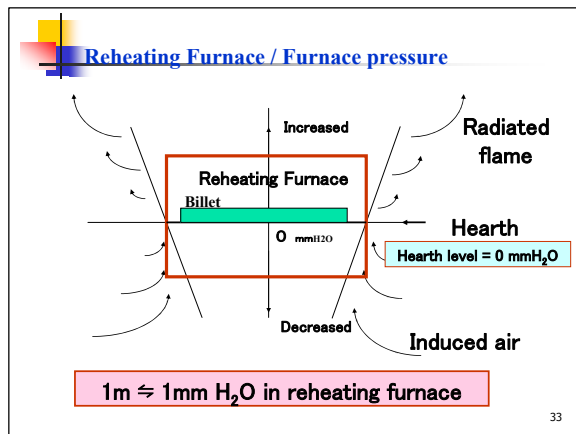
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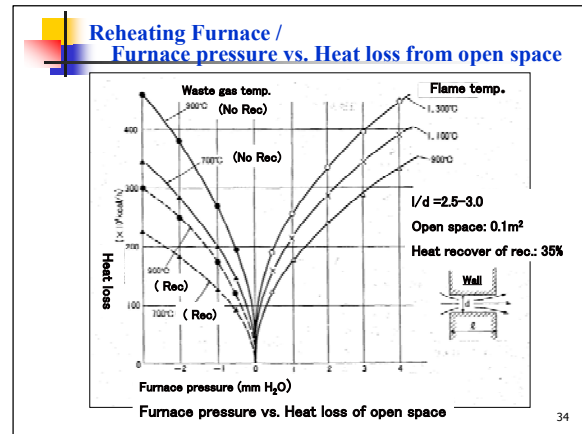
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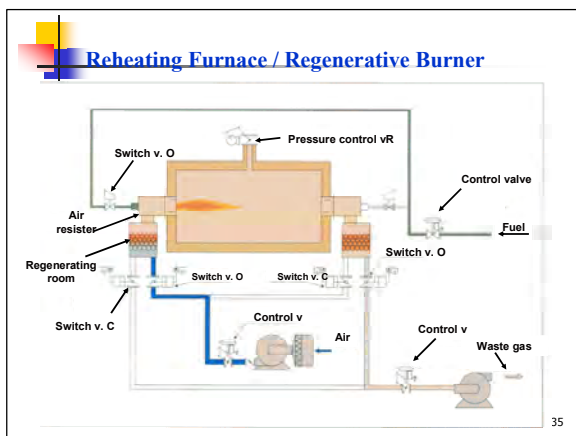
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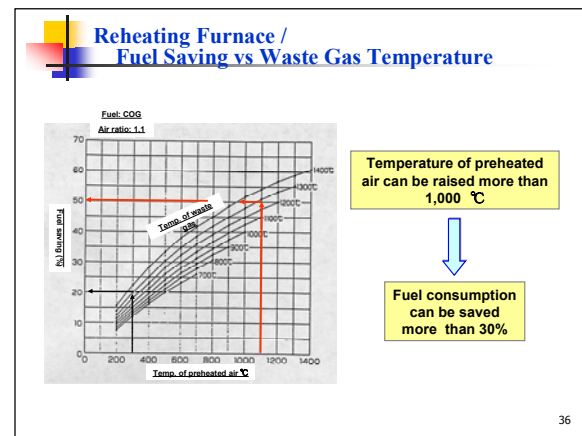
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35



36

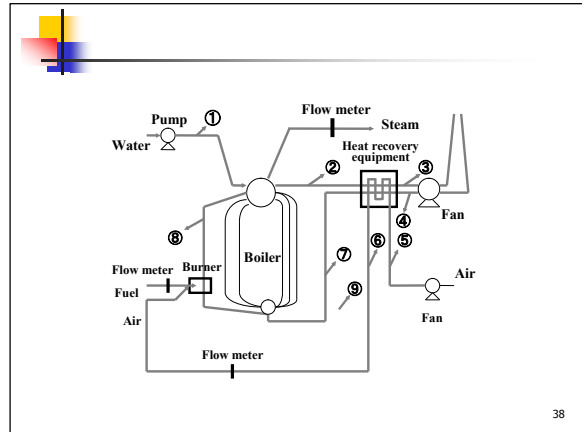


37

## (2) Energy Efficiency of Boiler

37

38



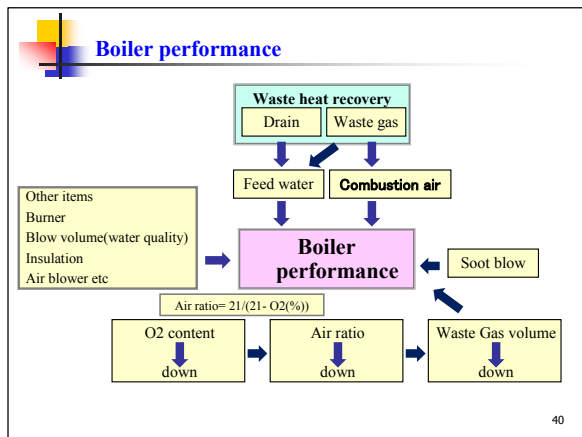
38

39

- ### Measuring points for Audit
- ① Water flow.....Ultrasonic flow meter
  - ② Gas content(inlet of recuperator).. CO,CO<sub>2</sub>,O<sub>2</sub> analyzer  
Gas temp.(inlet of recuperator).....K type thermocouple
  - ③ Gas temp. (outlet of recuperator)  
.....K type thermocouple  
Gas content(outlet of recuperator)... O<sub>2</sub> analyzer
  - ④ Pressure(Static & Dynamic).....Pitot
  - ⑤ Air temp. (inlet of recuperator)....K type thermocouple
  - ⑥ Air temp. (outlet of recuperator)  
.....K type thermocouple
  - ⑦⑧ Surface temp.....Surface thermometer
  - ⑨ Atmosphere temp.....K type Thermocouple

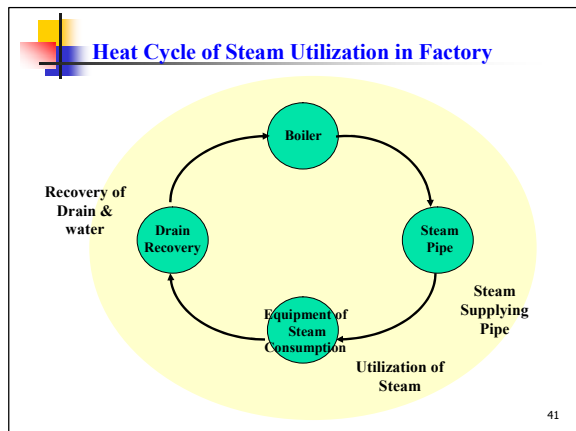
39

40



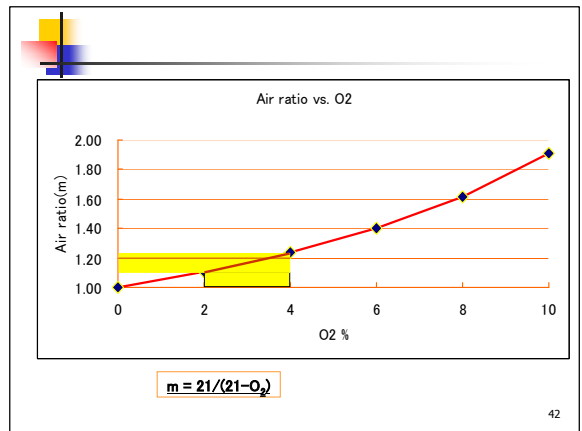
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41



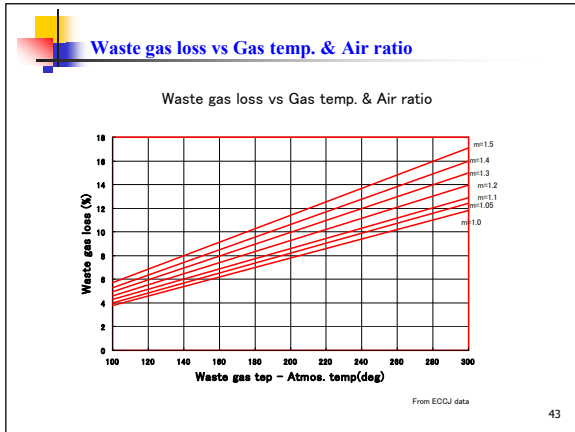
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42



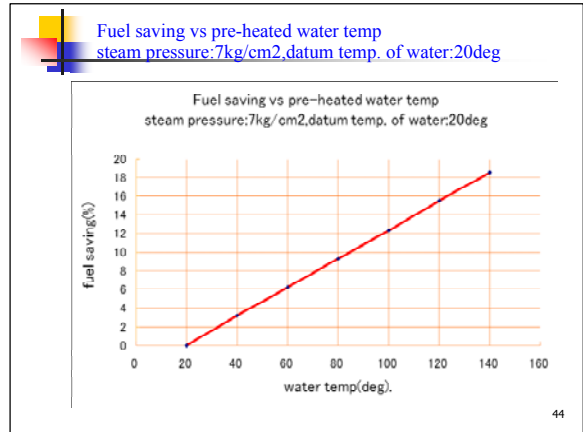
42

43



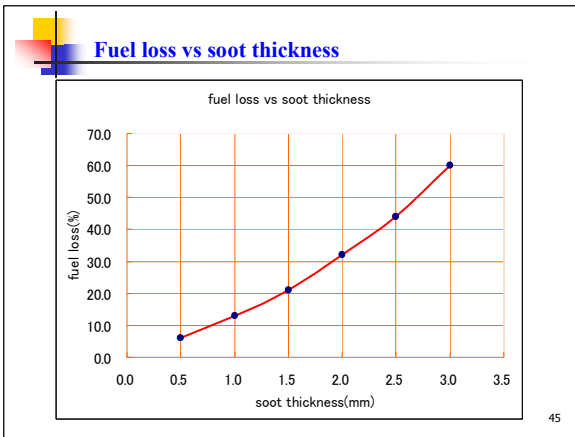
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44



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### Steam leak from small hole

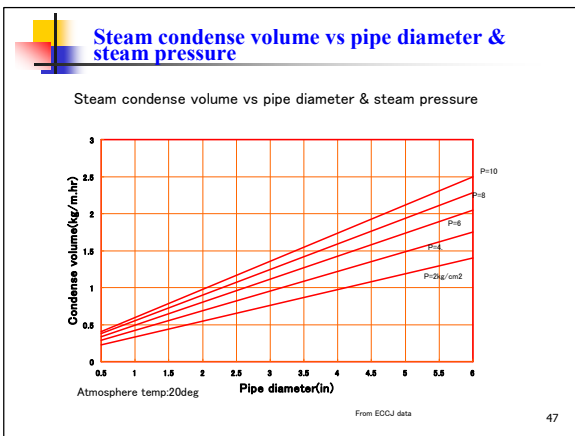
Steam leak volume; G kg/hr  
 $G = K' \times P$   
 P; Absolute pressure of steam(kg/cm<sup>2</sup>)  
 K'; Coefficient

| Diameter Of small hole(mm) | 1.8  | 2.0  | 2.5 | 3.0 | 4.0 | 5.0 |
|----------------------------|------|------|-----|-----|-----|-----|
| K'                         | 0.62 | 0.97 | 1.5 | 2.2 | 3.9 | 6.0 |

From ECCJ data

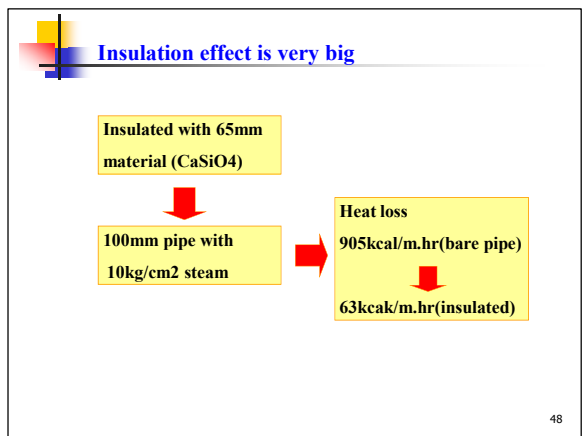
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47



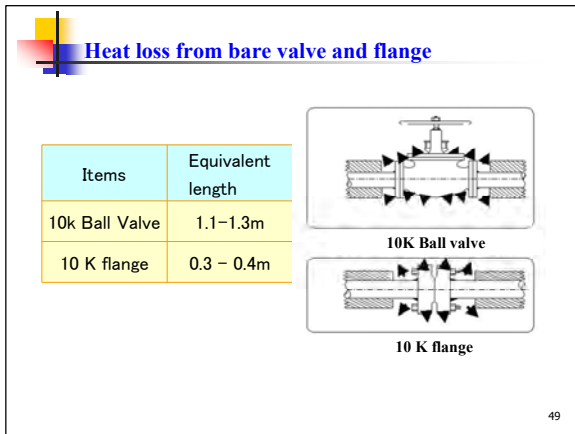
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48

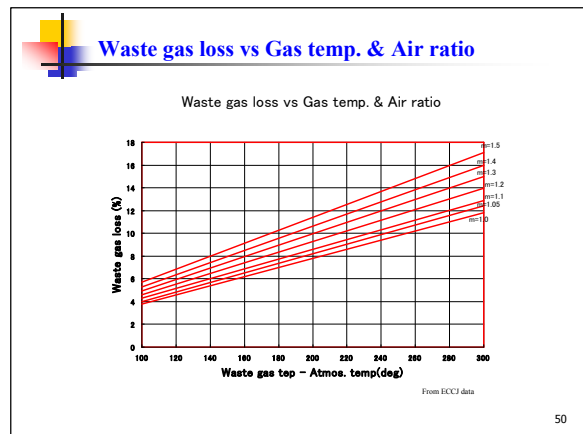


48

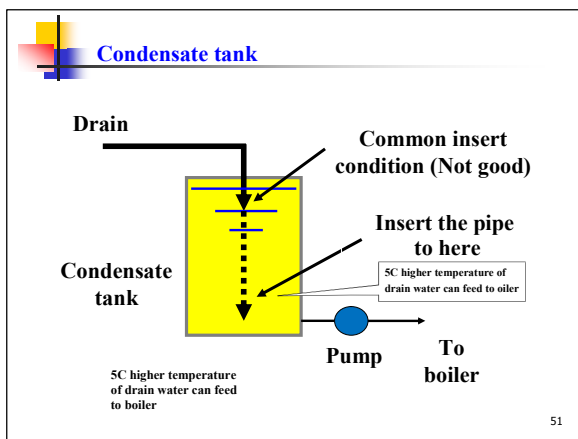
49



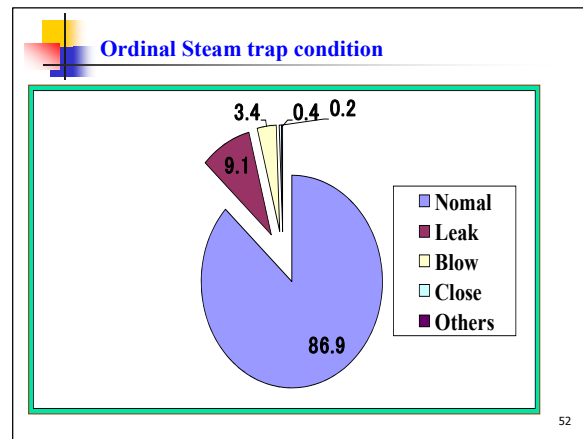
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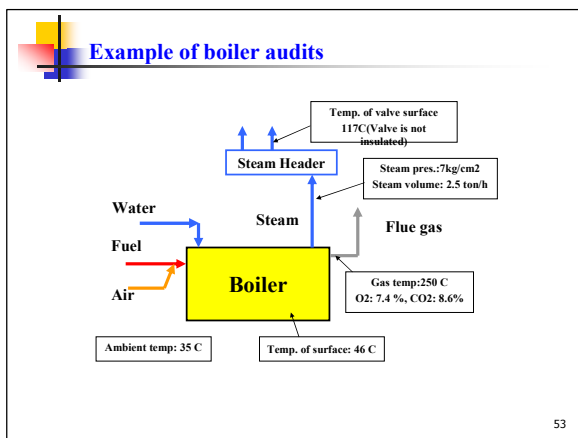
51



52



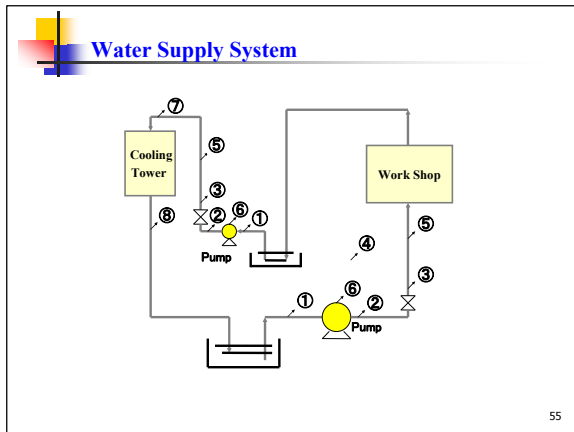
53



54

### (3) Energy Efficiency of Pump & Boiler

54



### Measuring Points

**Measuring points for pump audit**

- ① Pressure of inlet pump.... Vacuum gauge
- ② Pressure of outlet pump....Pressure gauge
- ③ Pressure of after valve.....Pressure gauge
- ④ Atmospheric pressure..... .Barometer
- ⑤ Water flow..... .Ultrasonic flow meter
- ⑥ Voltage,currency,power.....Clamp-on meter
- ⑦ Temp. of inlet cooling tower
- ⑧ Temp. of outlet cooling tower  
.....Thermocouple

### Electricity consumption of pump & blower

| Symbol         | Item                      | Dimension              |                     |
|----------------|---------------------------|------------------------|---------------------|
|                |                           | Pump                   | Blower              |
| Q              | Flow Volume               | m <sup>3</sup> /min    | m <sup>3</sup> /min |
| H              | Discharge pressure<br>10m | m/kg/cm <sup>2</sup> = | mmAq                |
| E <sub>r</sub> | Efficiency                | —                      | —                   |
| D <sub>c</sub> | Density                   | Kg/m <sup>3</sup>      | —                   |

**Blower;**  
 $P (kw) = \frac{Q \times H}{6,120 \times E_r}$

**Pump;**  
 $P (kw) = \frac{Q \times H \times D_c}{6,120 \times E_r}$

$Q = k_1 N,$      $H = k_2 N^2,$   
 $P = k_3 N^3$

N=Rotation speed

### Improvement Items

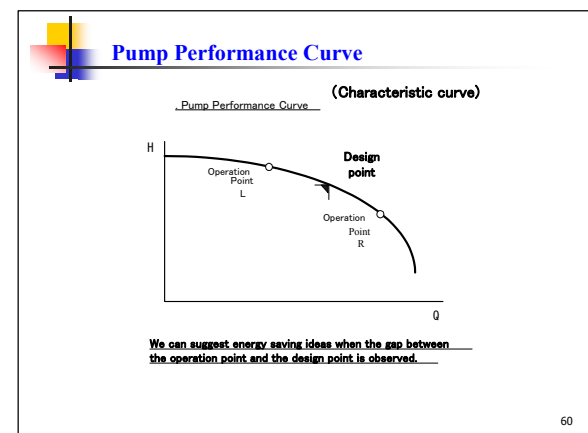
1. Reexamination of Numbers of operation pumps
2. Reexamination of Q and H  
    Small Pump or Impeller Cut
3. High Efficiency Pump
4. Rotation Control(Inverter control)

### Improvement measures for pump & fan

Installed capacity > Required capacity

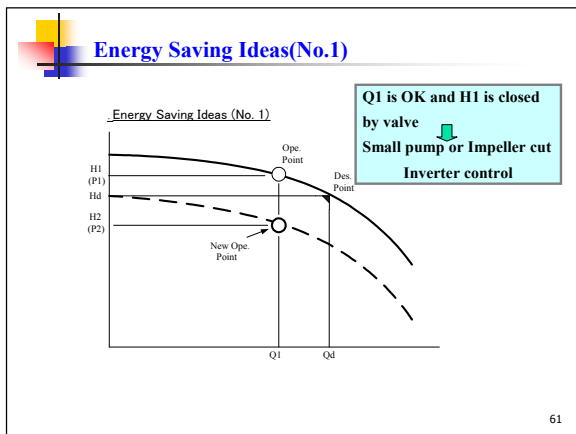
Pump & fan

1. Inverter control(rotation speed control)
2. Impeller cut
3. High efficiency motor
4. Numbers control
5. Damper control(fan)
6. Enforcement of operation control

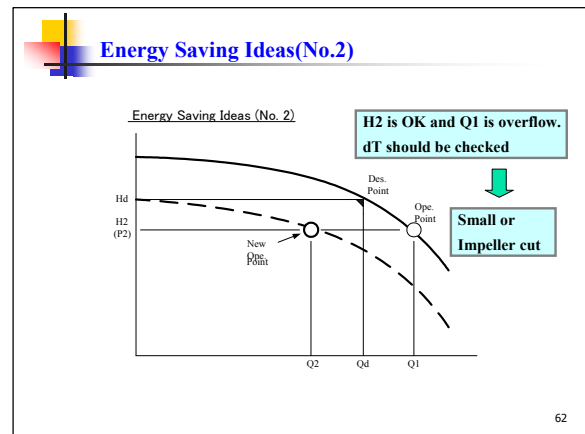




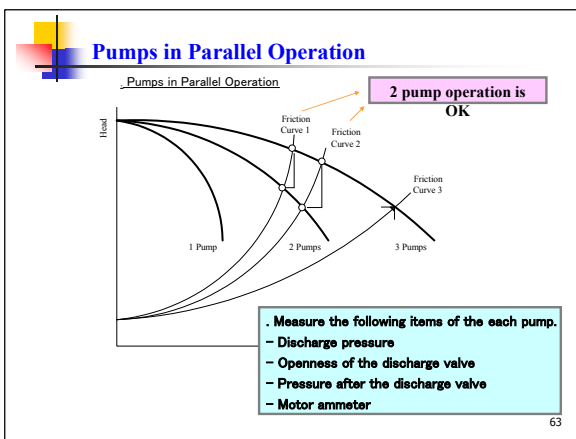
61



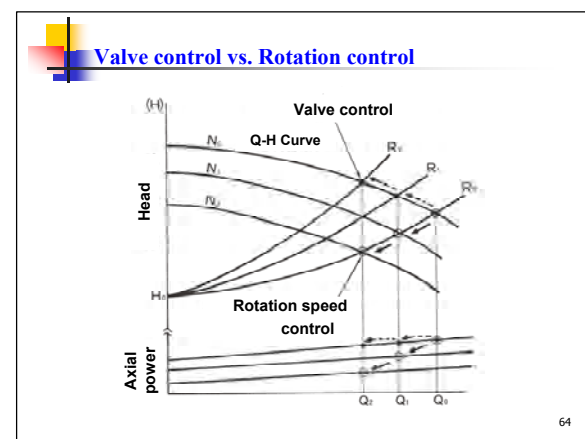
62



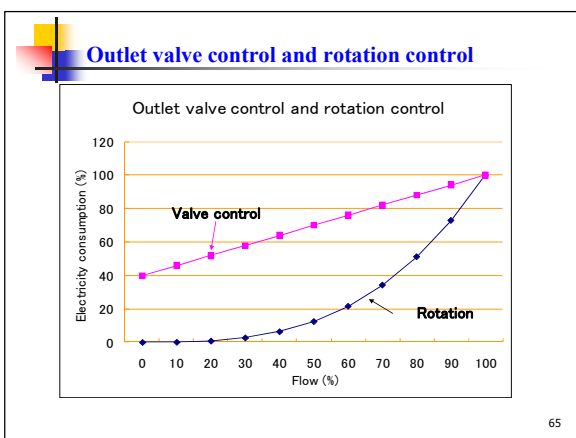
63



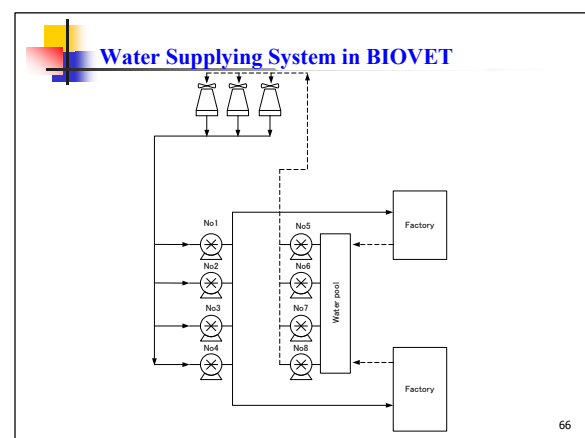
64



65



66



### Audit Data

| NO | Model    | Data   | Flow | Head  | Power (KW) | Voltage (V) | Current (A) | Power factor | Rotation r.p.m |
|----|----------|--------|------|-------|------------|-------------|-------------|--------------|----------------|
| 1  | 3000 70  | Rated  | 1080 | 48m   | 280        | 380         | 440         | 88.5         | 1480           |
|    |          | Actual | -    | 5.5kw | -          | -           | 280         | -            | -              |
| 2  | 3000 70  | Rated  | 1080 | 48m   | 280        | 380         | 440         | 88.5         | 1480           |
|    |          | Actual | -    | 5.5kw | -          | -           | 280         | -            | -              |
| 3  | 3000 70  | Rated  | 1080 | 48.m  | 280        | 380         | 440         | 88.5         | 1480           |
|    |          | Actual | -    | -     | -          | -           | -           | -            | -              |
| 4  | 3000 70  | Rated  | 1080 | 48.m  | 280        | 380         | 440         | 88.5         | 1480           |
|    |          | Actual | -    | 8.0kw | -          | -           | 330         | -            | -              |
| 5  | 3000 70A | Rated  | 1008 | 24.m  | 110        | 380         | 180         | 88.5         | 920            |
|    |          | Actual | -    | 3.0kw | -          | -           | 140         | -            | -              |
| 6  | 3000 70A | Rated  | 1008 | 24.m  | 110        | 380         | 180         | 88.5         | 920            |
|    |          | Actual | -    | -     | -          | -           | -           | -            | -              |
| 7  | 3000 70A | Rated  | 1008 | 24.m  | 110        | 380         | 180         | 88.5         | 920            |
|    |          | Actual | -    | 2.3kw | -          | -           | 130         | -            | -              |
| 8  | 3000 70A | Rated  | 1008 | 24.m  | 110        | 380         | 180         | 88.5         | 920            |
|    |          | Actual | -    | 2.4kw | -          | -           | 100         | -            | -              |

### Example of Pump

Example (Pump)(1)

(1) Survey the present operation

<Designed point: 6.0 m³/min x35m x60kw (47Kw-Axial power)  
<Operation point: 8.0 m³/min x20m x60kw (50Kw-Axial power)  
<Operation point is right side from designed point  
<Try the test of  
Decrease the flow volume until designed point  
Confirm some trouble will happen or not (for equipment)  
—If Ok —> Decrease the flow volume more  
Check again —> Find out the suitable point

(2) Study of test data  
Designed point is suitable in this case  
It is possible to supply water: Flow volume:6.0 m³/min Total head : 20 m

(3) Improvement  
<Change the impeller(total head 35 m → 20m) → 47Kw → 35Kw(-12Kw)  
<Change the pump(Motor is changed) → 47Kw → 26Kw(-21Kw)

(4) Conclusion Cut the impeller(because of better profit)  
Expected profit:12kw x 8760 h/y x 0.9=94608Kwh/y(2800\$) (0.03\$/kwh)

### Example of Pump

Example (Pump)(2)

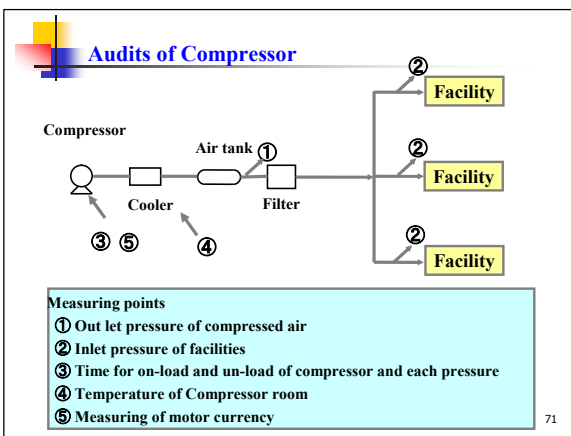
(1) Survey the present operation

<Designed point: 10.0/min x 14m  
<Operation point: 7.6m³/min x 14m  
Flow volume is measured by ultra sonic flow meter.  
Head is measured by gauge(P2)  
Valve is usually little close during operation

(2) Study of test data  
Present operation point:  
Flow volume:7.6m³/min Total head : 14m

(3) Improvement  
<Change the impeller(head 21.5m → 14m)  
37.5Kw → 25.5Kw  
Expected profit (37.5-25.5)kw x 8760h/y x 0.9=94608Kwh/y(2800\$) <0.03\$/kwh>

## (4) Energy Efficiency of Compressor



### Improvement measures for compressor

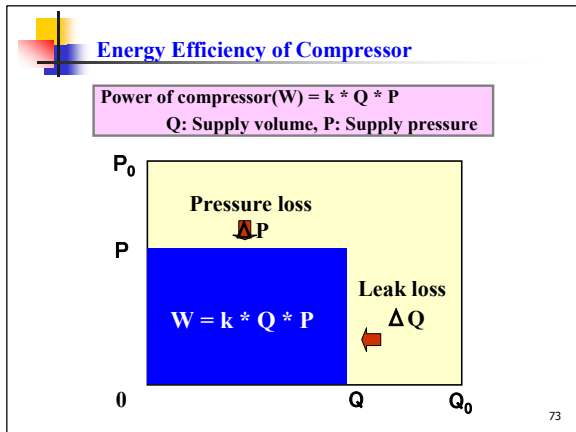
#### Compressor

1. Decrease the discharge pressure
2. Decrease the temp. & humidity of induced air
3. Adopt the high efficiency compressor
4. Adopt the parallel operation & numbers control operation
5. Survey the present operating condition

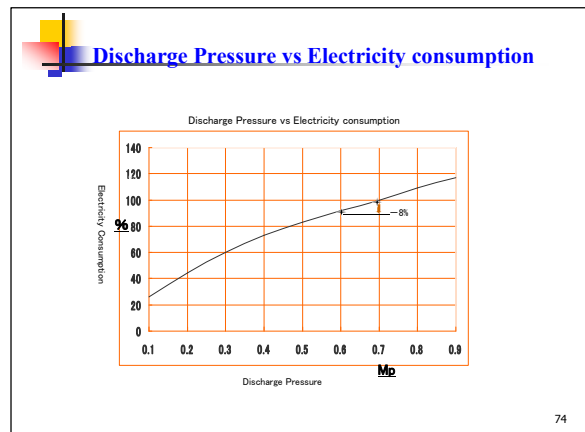
#### Supplying pipe lines

1. Prevent the leakage
2. Decrease the pipe line pressure loss
3. Periodical drain out
4. Periodical maintenance

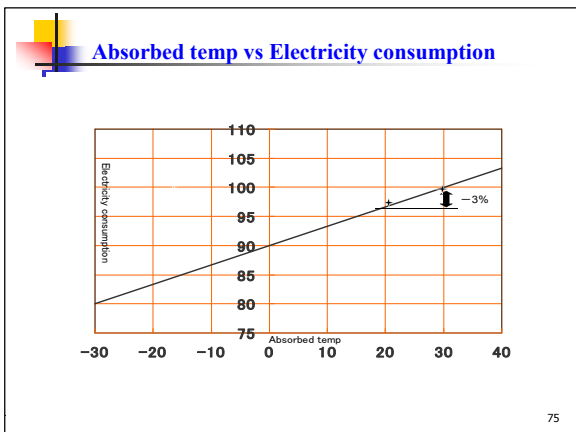
73



74



75



76

### Survey the present operating condition

Almost all installed capacity > Required capacity

1. Survey the present operating load of each compressor
2. Survey the time of on-load & un-load on each compressor

76

77

### Compressor operation (Example1)

|                              | On-load | Un-load | Remarks           |
|------------------------------|---------|---------|-------------------|
| No.1<br>(535 Kw,<br>7kg/cm2) | 30 %    | 70 %    | On:6.8k<br>Un:7.4 |
| No.2<br>(535 Kw,<br>7kg/cm2) | 30 %    | 70 %    | On:6.8k<br>Un:7.4 |
| No.3<br>(535 Kw,<br>7kg/cm2) | —       | —       | Stop              |

Stop one comp.: 77

78

### Compressor operation (Example2)

**High pressure**

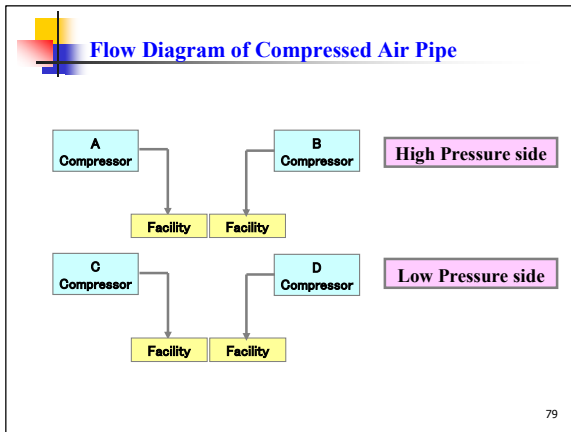
| Model                          | On load              | Un load           | Volume                  | Remarks |
|--------------------------------|----------------------|-------------------|-------------------------|---------|
| 35kg/cm <sup>2</sup> G<br>15kw | 18%<br>33A, 10kw     | 82%<br>16A, 4.3kw | 1.2m <sup>3</sup> /min  |         |
| 35kg/cm <sup>2</sup> G<br>15kw | 9%<br>88A,<br>24.4kw | 91%<br>20A, 5kw   | 3.01m <sup>3</sup> /min |         |

**Low pressure**

| Model                         | On load                | Un load           | Volume                  | Remarks |
|-------------------------------|------------------------|-------------------|-------------------------|---------|
| 7kg/cm <sup>2</sup> G<br>15kw | 9%<br>32A, 9kw         | 91%<br>18A, 4.4kw | 2.95m <sup>3</sup> /min |         |
| 7kg/cm <sup>2</sup> G<br>37kw | 30%<br>138A,<br>40.6kw | 70%<br>50A,13kw   | 7.37m <sup>3</sup> /min |         |

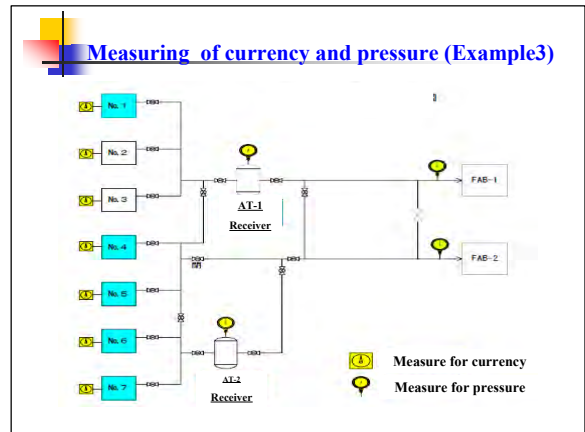
78

79

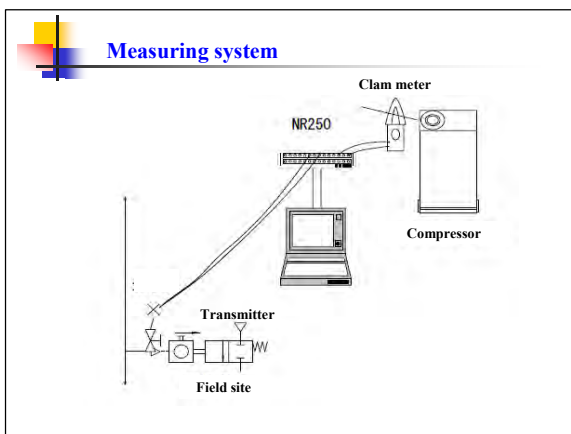


79

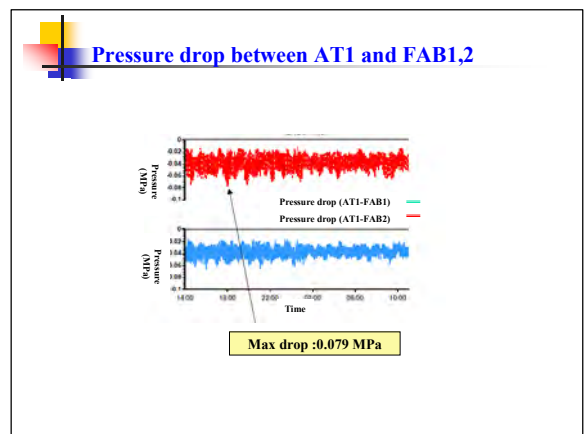
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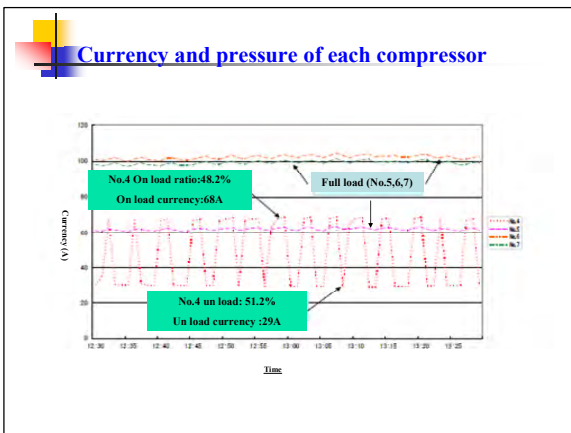
81



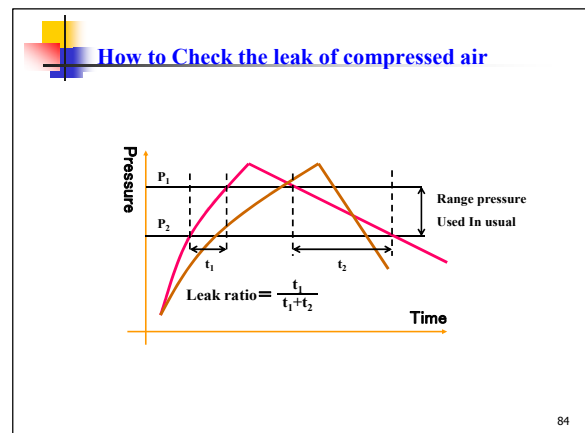
82



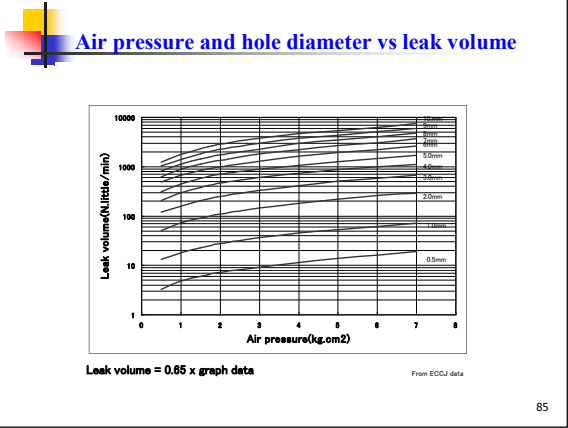
83



84



84



**A  
BIG  
THANK YOU !**

1

# How to Prepare a Medium - and Long-Term Plan

JICA Study Team  
Yoshiharu IKEUCHI

2

## Contents

|  |    |
|--|----|
| 1. Format of medium-and long-term plan (1)           | 3  |
| 2. Format of medium- and long-term plan (2)          | 6  |
| 3. Let's try to prepare a medium- and long-term plan | 7  |
| (1) Lay out of factory                               | 8  |
| (2) Annual energy consumption                        | 9  |
| (3) Boiler   | 10 |
| (4) Pump   | 12 |
| (5) Compressor                                       | 15 |
| (6) Lighting   | 17 |

2

3

## 1. Medium- and long term plan (1)

I Planning Period  
FY \_\_\_\_\_ - FY \_\_\_\_\_ Medium-and long-term means about 3-5 years

II Plan for EE&C and Expected Effects

**"Hard" measures**

| Process/Facility               | Plan  | Expected Effects of EE&C (toe) in primary energy |
|--------------------------------|---|--|
| pumps of hot/cold water system | ex. Add inverters for pumps   |  |
|                                | This plan should be described mainly "hard" measures related to installing facility, equipment. |  |

**"Soft" measures**

| Process/Facility | Plan   | Expected Effects of EE&C (toe) in primary energy |
|------------------|--|--|
|                  | This plan should be described mainly "soft" measure related to operation improvement |  |

3

4

## Example of described plan for EE&C and expected effect

**Hard measures**

| Process/facility      | Plan   | Expected effect of EE&C (toe) in primary energy |
|-----------------------|--|---|
| Boiler facility       | Renewal of No2-No5 boilers(10t/h) (2011-2014)<br>(1)Renewal to high efficiency boiler (15kL)<br>(2)Improvement of air ratio by installation of O2 control system (32 kL) | 47 kL   |
| Compressor facility   | Change from compressors( 10 units) to blower one by one (2011- 2013)   | 15kL (61,000kWh)                                |
| Cooling system (Pump) | Renewal of circulation pumps(3 units, 30kW) (2012-2015)<br>(1)Adoption of high efficiency motor(29,000kWh)<br>(2)Adoption of inverter(121,000kWh)                        | 38kL (150,000kWh)                               |

Described in name of process or facility      Described in concrete name of installation facility      Described in toe

4

5

## Soft measures (operation improvement)

| Process/facility        | Plan  | Expected effect of EE&C (toe) in primary energy |
|-------------------------|---|---|
| Boiler facility         | Improving air ratio of No5-7 boilers(10t/h) by using portable O2 analyzer (from 6% to 3%) (2011)  | 15kL  |
| Lighting                | Turn off lights while out seated (2011-2012)  | 7kL (28,000 kWh)                                |
| Air-conditioning system | (1) Change room temperature from 24C to 20C in winter season (2011-2012)<br>(2) Taking in outer air during Spring & Fall seasons (2011) | 8 kL (33,000kWh)<br>15kL (61,000 kWh)           |

5

6

## 2. Medium- and long term plan (2)

III Comparison to Plan of Previous Fiscal Year

| Process         | Deleted Contents of Measures                            | Reasons  |
|-----------------|---|----------|
| Boiler facility | High efficiency boiler is adopted at No1 boiler in 2010 | Enforced |

| Process             | Added Contents of Measures   | Reasons   |
|---------------------|--|---|
| Compressor facility | Change from compressors( 10 units) to blower one by one (2011- 2013) | Adopted newly for 1% annual reduction of energy intensity |

IV Other Issues on Planning

6

7

### 3. Let's try to prepare a medium- and long-term plan

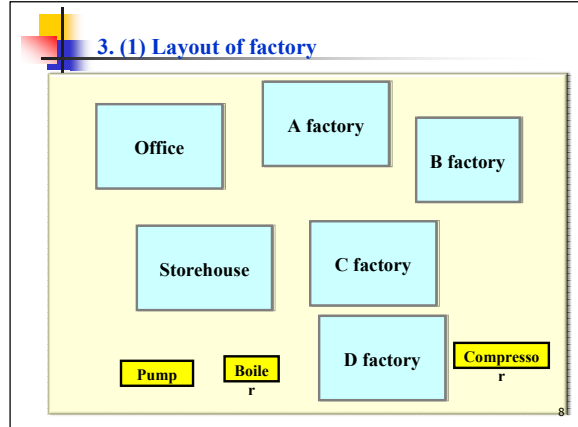
A one factory is manufacturing some goods with three shift system.

Annual energy consumption of energy facilities and operation conditions are shown as following sheets.

**Then,** would you try to prepare a medium- and long-term plan by yourselves?

7

8



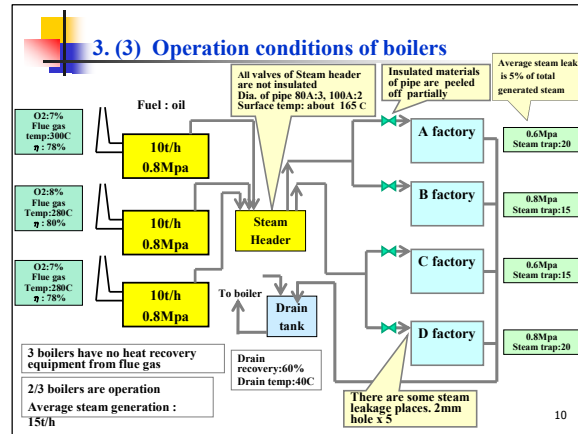
9

### 3. (2) Operation condition and annual energy consumption of Factory

1. Operation hours  
: factory :8,400 hours/ year, office: 2,000 hours/year
2. Annual energy consumption
  - (1) Boiler : 10,000 KL
  - (2) Compressor : 756,000 kWh
  - (3) Pump: 420,000 kWh
  - (4) Lighting: 600,000 kWh
  - (5) Manufacturing machine : 1,200,000 kWh
  - (6) Air conditioner : 400,000 kWh
  - (7) Others : 300 kWh

9

10



11

### Reference data and sheets for boiler

Energy efficiency on building; sheet No.19,21

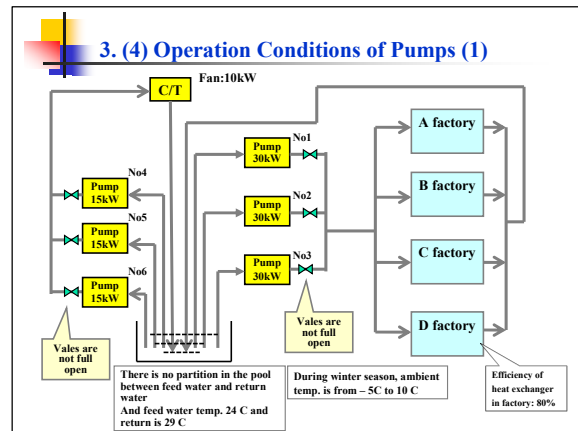
Energy efficiency on factory;  
sheet No. 50,51,53,54,55,57,59,60

If you install the heat exchanger, its efficiency will be 90%

If you improve drain tank, temperature and recovery rate will be from 40C to 80C and from 60% to 80%.

11

12



13

### Operation Conditions of Pumps (2)

| NO | Data      | Flow (m <sup>3</sup> /h) | Head (m) | Power (kW) | Voltage (V) | Current (A) | Power factor |
|----|-----------|--------------------------|----------|------------|-------------|-------------|--------------|
| 1  | Rated     | 154                      | 50       | 30         | 400         | 55          | 0.8          |
|    | Operation | *109                     | 5.2 kg   | *22        |             | 40          |              |
| 2  | Rated     | 154                      | 50       | 30         | 400         | 55          | 0.8          |
|    | Operation | *106                     | 5.2 kg   | *21.5      |             | 39          |              |
| 3  | Rated     | 154                      | 50       | 30         | 400         | 55          | 0.8          |
|    | Operation | *102                     | 5.3 kg   | *21        |             | 38          |              |
| 4  | Rated     | 154                      | 25       | 15         | 400         | 27          | 0.8          |
|    | Operation | *104                     | 2.7kg    | *11        |             | 20          |              |
| 5  | Rated     | 154                      | 25       | 15         | 400         | 27          | 0.8          |
|    | Operation | *101                     | 2.8 kg   | *11        |             | 20          |              |
| 6  | Rated     | 154                      | 25       | 15         | 400         | 27          | 0.8          |
|    | Operation | *101                     | 2.8 kg   | *11        |             | 20          |              |

\* : Necessary to calculate

$$P = 3^{1/2} \times V \times I \times \cos \phi \quad P = (Q \times H) / (6.12 \times \eta)$$

$\cos \phi$  : Power factor,  $\eta$  : Efficiency of motor  $\eta : 0.7$

14

### Reference data and sheets for Pump

Energy efficiency on factory; sheet No. 71,73,75,76

If you install the separate partition, feed water temp. will decrease by 1 C

14

15

### 3. (5) Operation Conditions of Compressor

| No | On load | Un load |
|----|---------|---------|
| 1  | 60%     | 40%     |
| 2  | 55%     | 45%     |
| 3  | —       | —       |

Un load : 15 kW

3 kW/m<sup>3</sup>/min at 0.8Mpa

Pressure drop through pipe :0.5 Mpa

15

16

### Reference data and sheets for compressor

Energy efficiency on factory; sheet No. 83,84,86-92,94

16

17

### 3. (6) Operation Conditions of Lighting

| Place      | Lamp   | Remarks |
|------------|--|---------|
| Office     | Fluorescent lamp: 40Wx2 x200                             |         |
| Storehouse | Mercury lamp: 400 W x 60                                 |         |
|            | Fluorescent lamp: 40Wx2 x20                              |         |
| A factory  | Mercury lamp: 400 W x 20<br>Fluorescent lamp: 40Wx2 x100 |         |
| B factory  | Mercury lamp: 400 W x 15<br>Fluorescent lamp: 40Wx2 x100 |         |
| C factory  | Mercury lamp: 400 W x 25<br>Fluorescent lamp: 40Wx2 x150 |         |
| D factory  | Mercury lamp: 400 W x 30<br>Fluorescent lamp: 40Wx2 x180 |         |

Places where lightings are turned on while no persons are, are found here and there.  
And fluorescent lamps are old type.

17

18

### Reference data and sheets for lighting

Energy efficiency on building; sheet No. 45,46,47

Mercury lamp : Electricity consumption :427W  
Ceramic metal halide lamp : Electricity consumption: 237 W  
Both lamp are almost same bright.  
Old type fluorescent lamp : 86 W (2units)  
Hf type fluorescent lamp : 65 W (2units)

18



**A  
Big  
Thank You!!**

1

**Example of Medium-  
and Long-Term Plan**  
JICA Study Team  
Yoshiharu IKEUCHI

2

**Contents**

|                      |           |
|----------------------|-----------|
| <b>1. Boiler</b>     | <b>3</b>  |
| <b>2. Pump</b>       | <b>6</b>  |
| <b>3. Compressor</b> | <b>9</b>  |
| <b>4. Lighting</b>   | <b>11</b> |

2

3

**1. Boiler**

**Hard measures**

| Process/Facility | Plan  | Expected effect of EE&C (toe) in primary energy |
|------------------|---|---|
| Boiler system    | Renewal of 3 boilers ( $\eta$ : 90%) (2012-2015)                              | ① 1,255 kL                                      |
| Boiler system    | Improvement air ratio by installing O <sub>2</sub> control system (2012-2014) | ② 280 kL  |
| Boiler system    | Insulation of valve on steam header (2011)                                    | ③ 4 kL  |
| Boiler system    | Improvement of drain recovery (from 60% to 80%) (2011-2012)                   | ④ 428 kL  |
| Boiler system    | Replace of new steam traps (2011-2014)  | ⑤ 566 kL  |
| Boiler system    | Repair the insulation materials of pipe (2011)                                | ⑥   |

**Soft measures**

|               |   |         |
|---------------|---|---------|
| Boiler system | Repair the steam leakage (2011)                 | ⑦ 33 kL |
| Boiler system | Repair the insert pipe to condensate tank(2011) | ⑧ 69 kL |

3

4

**Calculation**

① Average  $\eta$  of existing boilers :  $(78+80+78)/3 = 78.7\%$   
 $\eta$  of new installing boiler is 90%  
 Present annual oil consumption is 10,000 kL  
 So reduction of oil consumption:  $10,000 \text{ kL} \times (1 - 78.7/90)$   
 $= 1,255 \text{ kL}$

② Present average O<sub>2</sub> content in flue gas :  $(7+8+7)/3 = 7.3\%$   
 Installation of O<sub>2</sub> control system : O<sub>2</sub> content will be 3%  
 By sheet No17 of energy efficiency on building, approximately 2.8% reduction of oil consumption will be improved.  
 So, reduction of fuel:  $10,000 \text{ kL} \times 0.028 = 280 \text{ kL}$

③ By sheet No.21(on building), heat losses from bare valves are 700W/m for 80A and 800W/m for 100A.  
 Pipe length equivalent of ball valve : 1.27m (see sheet No22)  
 Insulation efficiency is 85% (see sheet No.22)  
 Operation hour: 8,400 hours/y  
 Reduction of heat loss :  $1/1.163 \times 1.27 \text{ m} \times (700 \text{ W/m} \times 3 + 800 \text{ W/m} \times 2) \times 8,400 \text{ h/y} \times 0.85 = 29 \text{ Gcal/y}$   
 Boiler efficiency: 78.7% . Reduction oil consumption :  $29/0.787 = 37 \text{ Gcal/y} = 4 \text{ kL}$

4

5

**Calculation**

④ Drain recovery: from 60% to 80%  
 Drain temp.: from 40C to 80C  
 Total drain volume is 80% of total generation steam  
 Increasing recovery drain energy:  $15 \text{ t/h} \times 0.8 \times 8,400 \text{ h/y} \times ((80 \text{ C} \times 0.8 - 40 \text{ C} \times 0.6) \times 1 \text{ kcal/kg} \cdot \text{C} \times 1000 \text{ kg/t} = 4,000 \text{ Gcal/y} = 428 \text{ kL/y}$

⑤ 5% of total generated steam is leaked from bad quality steam traps.  
 Total leak steam through steam traps:  $15 \text{ t/h} \times 0.05 \times 8,400 \text{ h/y} = 6,300 \text{ t/y}$   
 $= 6,300 \text{ t/y} \times 660 \text{ kcal/kg} \times 1,000 \text{ kg/t} = 4158 \text{ Gcal/y}$   
 Reduction of fuel consumption :  $4158 \text{ Gcal}/0.787 = 566 \text{ kL/y}$

⑥ Omit

⑦ By sheet No54 (on factory), leakage steam volume for 2mm hole:  
 $0.97 \text{ cm}^3/\text{h} \times 9 \text{ kg/cm}^3 \times 5 \times 8,400 \text{ h/y} = 367 \text{ t/y} = 367 \text{ t/y} \times 660 \text{ kcal/kg} \times 1000 \text{ kg/t} = 242 \text{ Gcal/y}$   
 Transfer to oil volume :  $242 \text{ Gcal/y}/0.787 = 307 \text{ Gcal/y} = 33 \text{ kL/y}$

⑧ By sheet No 59 (on building) , 5 C higher hot water can feed to boiler by deep inserted pipe.  
 Reduction energy of boiler:  $15 \text{ t/h} \times 0.8 \times 5 \text{ C} \times 1000 \text{ kcal/ton} \cdot \text{C} \times 8,400 \text{ h/y} \div 0.787 = 640 \text{ Gcal/y} = 69 \text{ kL/y}$

5

6

**2. Pump**

**Hard measures**

| Process/Facility | Plan  | Expected effect of EE&C (toe) in primary energy |
|------------------|---|---|
| Cooling system   | Install the inverter system (2013-2014)             | ① 57 kL (221,000 kWh)                           |
| Cooling system   | Install the separate partition in water pool (2011) | ② 18 kL (70,000 kWh)                            |

**Soft measures**

|                |  |                        |
|----------------|--|------------------------|
| Cooling system | Stop the each one pump of feed water to factory and of feed water to cooling tower(2011) | ③ 16.4 kL (63,000 kWh) |
| Cooling system | Stop the fan of cooling tower during winter season (2011)                                | ④ 7.4 kL (28,800 kWh)  |

6

7

### Calculation

① Inverter efficiency: 0.95  
 Water flow is about 70% of rated one.  
 Total efficiency included with motor, pump and inverter: 0.65 (0.7 x 0.95)  
 Electricity reduction by inverter:  $30 \text{ kW} \times 3 \times 8400 \text{ h/y} \times (1 - (0.7)^3 / 0.65)$   
 $= 357,000 \text{ kWh/y}$   
 Electricity reduction by present operation:  $(90 - 22 - 21.5 - 21) \times 84,000 \text{ h/y}$   
 $= 214,000 \text{ kWh/y}$   
 Electricity reduction 143,000 kWh/y  
 As same way, pumps for feed water to cooling tower  
 Electricity reduction : 78,000 kWh/y  
 Total reduction 221,000 kWh/y = 57 kL

② Present temperature difference between feed and return water: 5 C  
 If partition is installed, it becomes 6C  
 Efficiency of heat exchanger in each factory: 0.8  
 Therefore, necessary feed water will decrease by 16.7% (1/6 x 100%)  
 Electricity reduction is 16.7%  
 $420,000 \text{ kWh} \times 0.167 = 70,000 \text{ kWh} = 18 \text{ kL}$

8

### Calculation

③ Electricity consumption of two pumps operation : 60kW  
 Present electricity consumption :  $22 + 21.5 + 21 = 64.5 \text{ kW}$   
 Reduction electricity consumption :  $4.5 \text{ kW} \times 8,400 \text{ h/y} = 37,800 \text{ kWh/y}$   
 $= 9.7 \text{ kL}$   
 As same way, pumps for feed water to cooling tower,  
 Reduction of electricity consumption :  $25,200 \text{ kWh/y} = 6.5 \text{ kL}$   
 Total reduction =  $9.7 \text{ kL} + 6.5 \text{ kL} = 16.4 \text{ kL}$

④ Winter season : 120 days  
 Electricity reduction :  $10 \text{ kWh} \times 120 \text{ days/y} \times 24 \text{ h/day} = 28,800 \text{ kWh/y}$   
 $= 7.4 \text{ kL}$

9

### 3. Compressor

**Hard measures**

| Process/Facility  | Plan   | Expected effect of EE&C (toe) in primary energy |
|-------------------|--|---|
| Compressor system | Install the inverter system (2012)   | ① 55kL (214,000 kWh)                            |
| Compressor system | Install the booster valve at C factory<br>Or install the baby compressor at C factory (2011) | ② 39 kL (151,000 kWh)                           |

**Soft measures**

|                   |                              |                     |
|-------------------|------------------------------|---------------------|
| Compressor system | Repair the air leakage(2011) | ③ 6 kL (23,000 kWh) |
|-------------------|------------------------------|---------------------|

10

### Calculation

① One compressor works full time with full load.  
 Another one works 15% of full time.  
 Present electricity consumption:  $(60 \text{ kW} \times 1.15 (115\%) + 30 \text{ kW} \times 0.85) \times 8,400 \text{ h/y} = 794,000 \text{ kWh/y}$   
 After installation of inverter, electricity consumption:  
 $60 \text{ kW} \times 1.15 \times 8,400 \text{ h/y} = 580,000 \text{ kWh/y}$   
 Reduction of electricity consumption :  $214,000 \text{ kWh/y} = 55 \text{ kL/y}$

② Outlet pressure of compressor can be reduced by 0.25Mpa  
 Annual electricity consumption : 756,000 kWh  
 By sheet No.83(on factory), reduction of electricity consumption:  
 $756,000 \text{ kWh/y} \times 8\% / \text{kg} \times 2.5 \text{ kg} = 151,000 \text{ kWh/y} = 39 \text{ kL/y}$

③ Air leak from 1mm hole:  $90 \text{ L/m} = 5.4 \text{ Nm}^3/\text{h}$  (by sheet No.94)  
 Air leak from 2mm hole :  $125 \text{ L/m} = 7.5 \text{ Nm}^3/\text{h}$   
 By repairing leaking holes, reduction of compressed air consumption:  
 $(5.4 \times 10 + 7.5 \times 4) \text{ m}^3/\text{h} \times 8,400 \text{ h/y} \times 0.65 = 459,000 \text{ m}^3/\text{y}$   
 Reduction of electricity consumption :  $3 \text{ kW/m}^3/\text{min} \times 459,000 \text{ m}^3/\text{y}$   
 $= 23,000 \text{ kWh/y} = 6 \text{ kL/y}$

11

### 4. Lighting

**Hard measures**

| Process/Facility | Plan  | Expected effect of EE&C (toe) in primary energy |
|------------------|---|---|
| Lighting         | Replace the fluorescent lamps to Hf type (2011-2013)                | ① 27kL (105,400 kWh)                            |
| Lighting         | Replace the mercury lamps to ceramic metal halide lamps (2012-2014) | ② 62kL (239,400 kWh)                            |

**Soft measures**

|          |   |   |
|----------|---|---|
| Lighting | Turn off lamps while nobody seated (2011) | ③ |
|----------|---|---|

12

### Calculation

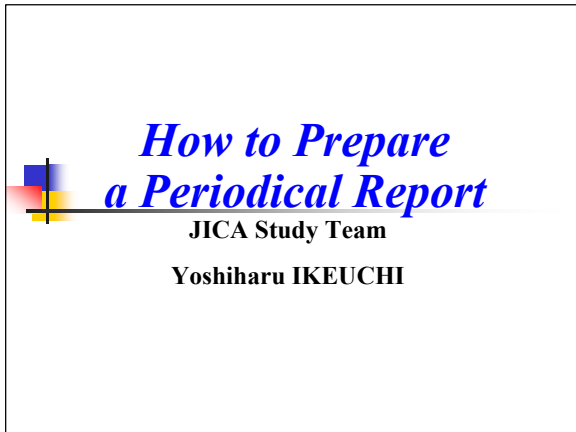
① Electricity consumption of present fluorescent lamp: 86 W (2units)  
 Electricity consumption of Hf fluorescent lamp : 65W (2units)  
 Reduction of electricity consumption in factory and storehouse:  
 $(86 - 65) \text{ W} \times 550 \times 8,400 \text{ h/y} = 97,000 \text{ kWh} = 25 \text{ kL}$   
 Reduction of electricity consumption in office:  
 $(86 - 65) \text{ W} \times 200 \times 2,000 \text{ h/y} = 8,400 \text{ kWh/y} = 2 \text{ kL}$   
 Total reduction of electricity consumption : 27 kL

② Electricity consumption of present mercury lamp: 427W  
 Electricity consumption of ceramic metal halide lamp : 237W  
 Reduction of electricity consumption:  
 $(427 - 237) \text{ W} \times 150 \times 8,400 \text{ h/y} = 239,400 \text{ kWh} = 62 \text{ kL}$

③ Omit



1



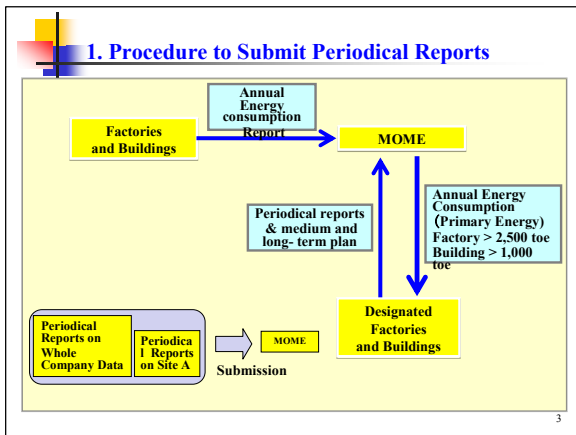
2

**Contents**

- 1. Procedure to submit periodical reports 3
- 2. Contents of Periodical Reports for Whole company and Site 4
- 3. Contents of each Table
- (1) Table-1 Energy consumption calculation sheet for the site including renewable energy and water 5
- (2) Table-2 Energy consuming equipment list and operation status 10
- (3) Table-3 Production quantity and others 12
- (4) Table-4 Calculation of energy intensity of the site 13
- (5) Table-5 Historical trend of the energy intensity of the site 14
- (6) Table-6 Reasons if numerical target is not achieved 15
- (7) Table-7 Compliance check list for the site 18

2

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4

**2. Items of Periodical Reports for Whole company and Site**

| Whole company   | Site of company  |
|---|--|
| EE&C Results Report   | EE&C Results Report  |
| (1) Energy consumption calculation Sheet for the company including RE and water | (1) Energy consumption calculation Sheet for the site including RE and water |
| (2) Energy consumption data of each site of the company                         | (2) Energy consuming equipment list and operation status                     |
| (3) Calculation of energy intensity of the company                              | (3) Calculation of energy intensity of the site                              |
| (4) Historical trend of the energy intensity of the company                     | (4) Historical trend of the energy intensity of the site                     |
| (5) Reasons if numerical target is not achieved                                 | (5) Reasons if numerical target is not achieved                              |
| (6) Compliance check list for the company                                       | (6) Compliance check list for the site                                       |
| (7) Calculation of CO2 emission of the company                                  | (7) Calculation of CO2 emission of the site                                  |

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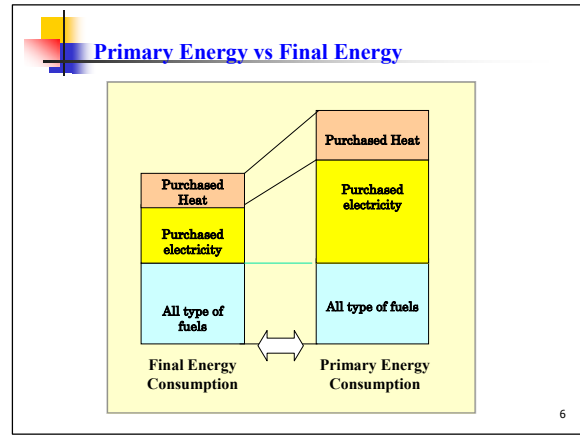
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**Table-1 Energy consumption calculation sheet for the site including RE and water**

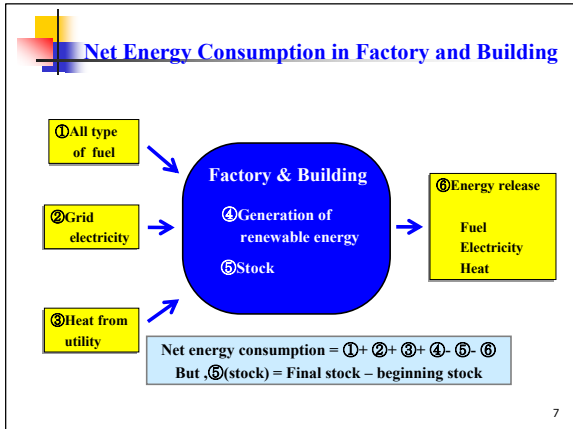
|                  | Unit           | (Fiscal year) |               |               |                    | Primary Energy (toe) | Carbon Dioxide (tCO <sub>2</sub> ) |
|------------------|----------------|---------------|---------------|---------------|--------------------|----------------------|------------------------------------|
|                  |                | Used energy A | Sold energy B | Net Total A-B | Final Energy (toe) |                      |                                    |
| Lignite raw      | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Lignite dried    | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Brown Coal       | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Hard Coal        | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Heating oil      | m <sup>3</sup> |               |               | 0             | 0                  | 0                    | 0                                  |
| Heavy fuel oil   | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Kerosene         | m <sup>3</sup> |               |               | 0             | 0                  | 0                    | 0                                  |
| Propane-butane   | m <sup>3</sup> |               |               | 0             | 0                  | 0                    | 0                                  |
| Natural gas      | m <sup>3</sup> |               |               | 0             | 0                  | 0                    | 0                                  |
| Biogas           | m <sup>3</sup> |               |               | 0             | 0                  | 0                    | 0                                  |
| Coke             | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Wood             | m <sup>3</sup> |               |               | 0             | 0                  | 0                    | 0                                  |
| Wood waste       | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Biomass          | t              |               |               | 0             | 0                  | 0                    | 0                                  |
| Steam            | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Hot water        | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Technical steam  | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Geothermal water | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Sub-total        |                |               |               |               |                    |                      |                                    |
| EPS              | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Solar (PV)       | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Wind Power       | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Others           | kWh            |               |               | 0             | 0                  | 0                    | 0                                  |
| Sub-total        |                |               |               |               |                    |                      |                                    |
| Total            |                |               |               |               |                    |                      |                                    |

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### List of designated factory/Building

| Category of designation (Factory/Building) | Registered Number of Designated Factory/Building/Site | Name of Factory/Building | Address of Factory/Building | Energy Consumption (toe) | Business category No. | Name of business category |
|--|---|--------------------------|-----------------------------|--------------------------|-----------------------|---------------------------|
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |
|  |   |                          |                             |                          |                       |                           |

8

9

### Converter table

|                  | Unit         | Final as CO2          |                         |                                   |      |
|------------------|--------------|-----------------------|-------------------------|-----------------------------------|------|
|                  |              | to Final Energy (kWh) | to Primary Energy (kWh) | to Carbon Dioxide (kWh as eq CO2) |      |
| Lignite raw      | t            | 3,600                 | 3,600                   | 0.35                              |      |
| Lignite dried    | t            | 4,200                 | 4,200                   | 0.35                              |      |
| Brown Coal       | t            | 5,000                 | 5,000                   | 0.35                              |      |
| Hard Coal        | t            | 6,000                 | 6,000                   | 0.35                              |      |
| Heating oil      | m3           | 11,300                | 11,300                  | 0.25                              |      |
| Heavy fuel oil   | t            | 11,000                | 11,000                  | 0.28                              |      |
| Kerosene         | m3           | 11,000                | 11,000                  | 0.25                              |      |
| Propane-Butane   | m3           | 11,000                | 11,000                  | 0.24                              |      |
| Natural gas      | m3           | 9.26                  | 9                       | 0.30                              |      |
| Biogas           | m3           | 9.60                  | 9                       | 0.20                              |      |
| Coke             | t            | 7,000                 | 7,000                   | 0.35                              |      |
| Wood             | m3           | 1,600                 | 1,600                   | 0.30                              |      |
| Wood waste       | t            | 4,500                 | 4,500                   | 0.30                              |      |
| Biomass          | t            | 3,500                 | 3,500                   | 0.30                              |      |
| Steam            | kWh          | 1.00                  |                         | 0.40                              |      |
| Hot water        | kWh          | 1.00                  |                         | 0.40                              |      |
| Technical steam  | kWh          | 1.00                  |                         | 0.40                              |      |
| Geothermal water | kWh          | 1.00                  |                         | 0.00                              |      |
|                  |              |                       |                         |                                   |      |
|                  |              |                       |                         |                                   |      |
|                  |              |                       |                         |                                   |      |
| Ordinary Supply  |              |                       |                         |                                   |      |
|                  | EPS          | kWh                   | 1.00                    | 0.80                              |      |
|                  | Solar energy | kWh                   | 1.00                    | 1.00                              | 0.00 |
|                  | Wind Energy  | kWh                   | 1.00                    | 1.00                              | 0.00 |
| RE               |              |                       |                         |                                   |      |
|                  |              |                       |                         |                                   |      |
| Others           |              |                       |                         |                                   |      |
|                  |              |                       |                         |                                   |      |

9

10

### Table-2 Energy consuming equipment list and operation status

|  | Name of facilities | Outline of facilities | Operational status | New installation, remodeling or dismantling |
|--|--------------------|-----------------------|--------------------|---|
|  |                    |                       |                    |   |
|  |                    |                       |                    |   |
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10

11

### Example of described sheet

|  | Facilities related to rational use of energy |                       |                    | New installation, remodeling or dismantling |
|--|--|-----------------------|--------------------|---|
|  | Name of facilities                           | Outline of facilities | Operational status |   |
|  |  |                       |                    |   |
|  |  |                       |                    |   |
|  |  |                       |                    |   |
|  |  |                       |                    |   |
|  |  |                       |                    |   |
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|  |  |                       |                    |   |
|  |  |                       |                    |   |

11

12

### Table-3 Production quantity and others

| Fiscal Year   | FY2010 | Comparison to previous fiscal year (%) |
|---|--------|--|
| Values closely related to energy consumption such as production quantity, gross floor space or others | 2,500  | 104.5                                  |

12

13

**Table-4 Calculation of energy intensity of the site**

|  |         |                                |
|--|---------|--------------------------------|
|  | FY 2010 | Comparison to previous year(%) |
| $\text{Energy Consumption Unit} = \frac{\text{Quantity energy used (Primary energy in kWh)}}{\text{Values closely related to energy consumption such as production quantity, gross floor space and other value.}}$ | 1455    | 98.3                           |

Quantity energy used: Converted to kWh of (A-(B+C)) in Table-1

Figures are described in 4-digit number. Round off to whole number

Energy intensity in FY2010 X 100  
Energy intensity in FY2009  
Round off to one decimal place

14

**Table-5 Historical trend of the energy intensity of the site**

|                                 |        |           |           |           |           |  |
|---------------------------------|--------|-----------|-----------|-----------|-----------|--|
|                                 | FY2006 | FY2007    | FY2008    | FY2009    | FY2010    | Average change of energy intensity for 5 years |
| Energy intensity                | 1525   | 1510      | 1495      | 1480      | 1455      |  |
| Comparison to previous year (%) |        | 99.0<br>① | 99.0<br>② | 99.0<br>③ | 98.3<br>④ | 98.8<br>⑤                                      |

Figures are described in 4-digit number in principal.

Round off to one decimal place

Average change of energy intensity for 5 years =  $(\text{①} \times \text{②} \times \text{③} \times \text{④})^{1/4}$

15

**Table-6 Reasons if numerical target is not achieved**

Reasons for (A) a case where average change of unit energy consumption for the past five years did not improve by 1% or more (The value of ⑥ in previous sheet is more than 99.0%)

Reasons for (B) a case where unit energy consumption to the previous fiscal year did not improve. (The value of ④ in previous sheet is over 100%)

16

**Example of reasons why average energy intensity for the past five years couldn't improve by 1% or more**

- Decline of product price. Fall of value added product. Reduction of amount money of shipment and sale.
- Reduction of production.
- Trouble of manufacturing facilities.
- Being too old for manufacturing facilities. Reduction of efficiency of facilities
- Change of production structure
- Correspondence for market need (high quality, high added value, small lot and many kinds of product)
- measures for environment (protection for pollution, measures for local environment)
- Measures for productivity improvement (Automation, robot)
- Measures for resource protection (Recycle of raw material, Recycling)
- Increasing air-conditioning for production (Clean room, constant temperature room)
- Change of climate (Heat wave, severe cold, water shortage)
- Increasing trial operation and trial piece
- Change of fuel structure (Fuel change, increasing waste fuel)

17

**Evaluation criteria of rational energy use**

| NO  | Contents  |
|-----|---|
| 1.  | Rationalization of combustion of Fuels  |
| 2.  | Rationalization of heating and cooling as well as heat transfer.                |
| 2-1 | ● Heating units, etc  |
| 2-2 | ● Air-conditioning equipment and hot water supply system, etc.                  |
| 3.  | Recovery and utilization of waste heat.   |
| 4.  | Rationalization of conversion of heat into power, etc.                          |
| 4-1 | ● Exclusive generation system   |
| 4-2 | ● Cogeneration system   |
| 5.  | Prevention of Energy loss due to emission, conduction, resistance, etc          |
| 5-1 | ● Prevention of heat loss due to radiation and conduction, etc                  |
| 5-2 | ● Prevention of electricity loss due to resistance, etc                         |
| 6.  | Rationalization of conversion of electricity into power, heat, etc.             |
| 6-1 | ● Electric motor appliances and electric heating appliances, etc                |
| 6-2 | ● Lighting system, elevating machines, office appliances and consumer equipment |

18

**Table-7 Compliance check list for the site**

| Target item (facilities)                  | Operation control   | Measurement /record  | Maintenance /inspection  | Measures for installation of new facilities  |
|---|---|--|--|--|
| (1) Rationalization of combustion of fuel | Control of fuel combustion  | Measurement /record for fuel combustion  | Maintenance /inspection for combustion facilities  | Measures for installation of new combustion facilities   |
| <b>Mark ✓ on the corresponding item</b>   | Status of establishing management standards   | Status of establishing management standards regarding to Measurement /record   | Status of establishing management standards regarding to Maintenance /inspection   | <input type="checkbox"/> Take measures as standard criteria in installation of new facilities.       |
|   | <input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | <input type="checkbox"/> Already established<br><input type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | <input type="checkbox"/> Already established<br><input type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | <input type="checkbox"/> Not to take measures as standard criteria in installation of new facilities |
|   | Status of following items decided in Management standards   | Status of following items of Measurement /record decided in Management standards   | Status of following items of Maintenance /inspection decided in Management standards   | <input type="checkbox"/> No installation of new facilities   |
| <b>Fill out achievement rate</b>          | <input type="checkbox"/> Enforced<br><input type="checkbox"/> Partially enforced<br><input type="checkbox"/> Not enforced                                 | <input type="checkbox"/> Enforced<br><input type="checkbox"/> Partially enforced<br><input type="checkbox"/> Not enforced                      | <input type="checkbox"/> Enforced<br><input type="checkbox"/> Partially enforced<br><input type="checkbox"/> Not enforced                      |  |

19

**Table-7 Compliance check list for the site (1)**

| Target item (facilities)   | Status of establishing management standards   | Status of observing measurement/record   | Status of observing maintenance/inspection   | Status of measures to be taken on new installation   |
|--|---|--|--|--|
| (1)Rationalization of combustion of fuel<br><b>Mark <math>f</math> on the corresponding item</b> | Status of establishing management standards for air ratio and others<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of combustion facilities<br><input type="checkbox"/> Done<br><input type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable |
| <b>Fill out achievement rate</b>   |   |  |  |  |

19

20

**Table-7 Compliance check list for the site (2)**

| Target item (facilities)   | Status of establishing management standards   | Status of observing measurement/record  | Status of observing maintenance/inspection  | Status of measures to be taken on new installation   |
|--|---|---|---|--|
| (2)Rationalization of heating, cooling and heat transfer (Heat consumption facility) | Status of establishing management standards for heating equipment and others<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established                   | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of heating equipment and others<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable |
|  | Status of establishing management standards for air-conditioning and hot water supply facility<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of air-conditioning and others<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable  |

20

21

**Table-7 Compliance check list for the site (3)**

| Target item (facilities)                               | Status of establishing management standards   | Status of observing measurement/record   | Status of observing maintenance/inspection   | Status of measures to be taken on new installation  |
|--|---|--|--|---|
| (3) Waste heat recovery (Waste heat recovery facility) | Status of establishing management standards for waste heat recovery facility<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of waste heat recovery facility<br><input type="checkbox"/> Done<br><input type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable |

21

22

**Table-7 Compliance check list for the site (4)**

| Target item (facilities)   | Status of establishing management standards  | Status of observing measurement/record  | Status of observing maintenance/inspection  | Status of measures to be taken on new installation   |
|--|--|---|---|--|
| (4) Rationalization of converting heat to power and others (Power generation facility and cogeneration facility) | Status of establishing management standards for gas turbine of power generation facility and others<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of power generation facility and others<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable |
|  | Status of establishing management standards for cogeneration facility<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established                               | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of cogeneration facility<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable                |

22

23

**Table-7 Compliance check list for the site (5)**

| Target item (facilities)   | Status of establishing management standards  | Status of observing measurement/record  | Status of observing maintenance/inspection  | Status of measures to be taken on new installation  |
|--|--|---|---|---|
| (5) Prevention of energy loss by radiation, conduction, resistance and others (Heat consumption facility, power receiving & transforming facility and distribution facility) | Status of establishing management standards for heat loss<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established   | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of heat consumption facility<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable   |
|  | Status of establishing management standards for power receiving & transforming facility and distribution facility<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of power receiving & transforming facility and distribution facility<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable |

23

24

**Table-7 Compliance check list for the site (6)**

| Target item (facilities)  | Status of establishing management standards   | Status of observing measurement/record  | Status of observing maintenance/inspection  | Status of measures to be taken on new installation  |
|---|---|---|---|---|
| (6) Rationalization of converting electricity to power and heat and others (Electricity utilizing facility) | Status of establishing management standards for applied electric power facility, electric heating facility, electrolysis facility and others<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input type="checkbox"/> To be established  | Status of measures to be taken on new installation of applied electric power facility and other<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable |
|   | Status of establishing management standards for lighting facility and others<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established (80%)<br><input type="checkbox"/> To be established   | Status of measurement/record defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of maintenance/inspection defined in management standards<br><input type="checkbox"/> Already established<br><input checked="" type="checkbox"/> Being established ( % )<br><input type="checkbox"/> To be established | Status of measures to be taken on new installation of lighting facility and others<br><input type="checkbox"/> Done<br><input checked="" type="checkbox"/> Not done<br><input type="checkbox"/> Not applicable              |

24



1

# A Way of Finding EE&C Potential

November 2009

1

2

## Contents

1. Draw a Picture of Flow/System Diagram
2. Make a Table "Estimation of Consumed Energy and Money"
3. Make a "Matrix" and Check one by one
4. Evaluate the level of each possibility roughly and Make a table of them

2

3

- ◆ This activity should be done **by a Team** consisting of different section, **not just by a specialist**, such as energy manager.
- ◆ An example
  - A firm (chemical factory) tried this method
  - Operators, Engineers, Designers: 2,212 man/hour
  - Results
    - Possible EE&C theme: 608
      - Difficult A: 250, B 285, C:73
    - Conducted: 95
    - EE&C rate: 27.8%

3

4

## 1. Draw a Picture of Flow/System Diagram

- ◆ Objective
  - To confirm the relationships between the equipment
- ◆ Together with the Picture,
  1. Make a table with basic specifications of equipment and operation conditions
  2. Check the conditions of the equipment  
If you already have data, also put them in.

4

5

◆ Sample: A Picture of System Diagram

5

6

## 2. Make a Table "Estimation of Consumed Energy and Money"

- ◆ Objective
  - To grasp the situation, finding out which is the key equipment such as most energy and money consuming and relating various equipment
- ◆ Just estimate roughly, do not get into too much details
  - Capacity, Operation hours/schedule, Working rate, etc.
- ◆ Estimation in "Money" is important to keep it in mind

6

7

### A Sample:

Example: TABLE. Estimation of Consumed Energy and Money

| Process                    | Material | Process      |            |          |       | Process of Steam, Oil, Water |     |       |             |                |       |       |       | Days  |
|----------------------------|----------|--------------|------------|----------|-------|------------------------------|-----|-------|-------------|----------------|-------|-------|-------|-------|
|                            |          | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other |       |
| Sub-process                | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |
| Specification of equipment | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |
| Fuel                       | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |
| Water                      | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |
| Electricity                | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |
| Compressed Air             | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |
| Other                      | Material | Distillation | Extraction | Reaction | Other | Steam                        | Oil | Water | Electricity | Compressed Air | Other | Other | Other | Other |

8

### 3. Make a "Matrix" and Check

1. Make a Matrix for Heat (fuel, steam, water) and Electricity
2. Fill in the process and major equipment
3. Modify the columns according to the situation

- EE&C is defined here is, for example, energy/**production**.
- So, **production efficiency**, such as improving production rate, reducing failure, also contributes energy efficiency.

9

| Finding Direction | Process       |                  |                                   |  |
|-------------------|---------------|------------------|-----------------------------------|--|
|                   | Equipment A   | Equipment B      |                                   |  |
| UNIT              | Kind          | Change Service   | Ex. Change to higher calorie fuel |  |
|                   | Logistics     | Grade Change     | Ex. Change to lower pressure      |  |
| INPUT             | Reduce Amount | Transport Change |                                   |  |
|                   | Reduce Loss   |                  |                                   |  |

10

### 4. Make a Table and "Check"

- Check each column on its possibility

1. Some possibility-----Mark in Green
2. See some problems-----Mark in Yellow
3. Idea of measures-----Mark in Red

- At the beginning, no need for considering the reality or possible measures, like brainstorming

11

### 4. Evaluate possibility and Make a Table

- Make a Table with possible parts
- Consider the measures

| Address | Situation and Problems | What you want to do and its way  | Energy | Calculation | Money to be saved |
|---------|------------------------|--|--------|-------------|-------------------|
| 50      | 3                      | Motor has been on when not in operation, water operation is not necessary. 1 time/day, 1h/time | power  |             |                   |
| 18      | 15                     | When checking, cold drought comes in and temperature decreases. It needs extra heating.        |        |             |                   |

12

Thank you for your attention!