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## 2-2-4 Implementation Plan

## 2-2-4-1 Implementation Policy

The Project shall be implemented based on the Government of Japan's Grant Aid scheme. According to this, the Project shall receive approval by the Government of Japan, the Exchange of Notes (E/N) shall be signed by the two countries' governments, and the Grant Agreement (G/A) shall be concluded by JICA (Japan International Cooperation Agency) and the Government of Tanzania before the Project progresses to the implementation stage. The following paragraphs describe the basic items and points requiring particular consideration in the event where the Project is implemented.

## (1) Implementing Agency

The supervising government agency on the Tanzanian side shall be the Ministry of Energy and Minerals (MEM). The responsible department for the Project in the MEM shall be the Department of Energy and Petroleum, while TANESCO (the implementing agency) shall be responsible for the operation and maintenance of facilities after they go into service. It will be necessary for the MEM Department of Energy and Petroleum and TANESCO to liaise and communicate closely with the Japanese consultant and contractor and to appoint staff in charge of the Project in order to smoothly advance the Project.

The appointed Project staff member in TANESCO will need to fully explain and secure understanding for the contents of the Project to related MEM and TANESCO personnel and residents of the target areas with a view to eliciting cooperation for Project implementation.

## (2) Consultant

In order to implement the equipment and materials procurement and installation works, the Japanese Consultant shall conclude a Design Supervision Contract with TANESCO and conduct the implementation design and execution supervision work for the Project. Moreover, the Consultant shall prepare the tender documents and act for TANESCO in conducting the tender work.

# (3) Contractor

In accordance with the framework of Japan's Grant Aid scheme, the Japanese contractor that has been selected by the Tanzanian side in general open tender shall implement the equipment and materials procurement and installation works of the Project.

Following completion of the Project, since it will be necessary to continue supplying spare parts and conducting post-installation service to resolve breakdowns and so on, it will be necessary to conduct thorough liaison and coordination after the handover of equipment and materials.

## (4) Need for Dispatch of Engineers

Since the Project will entail construction of substations involving civil engineering, building and transforming equipment installation works at multiple sites, construction of approximately 5 km of distribution line and 34 km of transmission line, and interconnection with existing transforming equipment, it will be necessary to coordinate the different components. Moreover, since the bulk of works will be implemented simultaneously, it will be essential to understand the Grant Aid scheme of the Government of Japan and dispatch a site chief from Japan to conduct consistent management and guidance on schedule, quality, progress and safety throughout the works.

## 2-2-4-2 Implementation Conditions

## (1) Construction Conditions and Technology Transfer in Tanzania

As was described in section 2-1-4, there are numerous general construction companies and electrical works firms in Tanzania, meaning that it is possible to locally procure laborers, transportation vehicles and construction equipment and order the general workers for conducting the substation civil engineering and building works and transmission and distribution line construction works to local contractors. However, since the project will be implemented under the Government of Japan's Grant Aid scheme and will be simultaneously advanced at multiple sites, it will be necessary to coordinate and generally manage each works component. Accordingly, it will be essential to dispatch Japanese engineers to ensure schedule control, quality control and safety control.

Furthermore, since the transforming equipment installation works and transmission line construction works entail a high degree of difficulty and will need to be certainly implemented with the minimum required equipment and materials, and since highly skilled engineers shall be needed to conduct adjustment and testing during and after equipment installation, it will be hard to find local personnel with these skills. Accordingly, when implementing the installation work, it is desirable that the Japanese contractor procures local laborers and works equipment and dispatches engineers from Japan or a third country. Moreover, the Japanese engineers shall conduct technology transfer in the shape of OJT for the Tanzanian engineers during the installation period.

## (2) Minimization of Black Out Period

In order to minimize black out period during the construction works of renewal and expansion of the existing substations, electricity distribution diverting a substation under work will be considered. In the case of upgrading YMCA substation, 33 kV cables which will be used to bypass the substation is procured under the Project to minimize shut down period of the substation because a distribution path to divert YMCA substation is difficult to form.

## (3) Utilization of Local Equipment and Materials

The wooden poles for use in distribution line works and aggregate, cement and reinforcing bars, etc. required for the civil engineering and building works in the Project can be procured in Tanzania, and there have been numerous examples of such local procurement in the past. Accordingly, when compiling the procurement plan, locally procurable equipment shall be utilized as far as possible with a view to nurturing local industries. However, since equipment and materials for the scale of substations and transmission and distribution facilities required in the Project are imported in Tanzania, i.e. locally produced equipment and materials are not available, these items shall be procured from Japan or third countries.

#### (4) Safety Measures

Tanzania has relatively few problems in terms of law and order compared to other countries in Africa, however, because the Project target area is one of the most popular tourist destinations in Tanzania, there is risk of pickpockets, baggage thieves and fraudsters targeting tourists in addition to general theft and burglary. It shall thus be necessary to display ample care for preventing theft of equipment and securing the safety of works personnel. It shall also be indispensible for the Tanzanian side to take the necessary safety measures. Also, the Japanese side will need to take thorough safety measures around the accommodation facilities, site offices and equipment and materials stores, secure means of communication, confirm methods of response to emergency situations, and establish a liaison setup.

### (5) Tax Exemptions

In order to receive exemptions of Tanzanian taxes (including value added tax) on the Project equipment and materials, the contractor will need to request TANESCO to implement the required procedure. In response, TANESCO, working through MEM, shall request the Ministry of Finance to issue a letter of tax exemption to the tax authorities (copies shall also be issued to MEM and the contractor at the same time). When the Project equipment and materials arrive at the port or airport in Tanzania, the contractor shall attach the said copy of the tax exemption letter to the shipping documents and present them to the customs office in order to obtain tax exemption. Ample care will be required to ensure that progress of the Project is not impacted by any delays in the tax exemption measures.

#### 2-2-4-3 Scope of Works

Concerning the scope of works on both sides, the Japanese side shall implement the necessary procurement of equipment and materials, installation works, tests and adjustments and civil engineering works for the upgrading, expansion and construction of substations and construction of 66kV transmission line and 33kV distribution line. The Tanzanian side shall be responsible for leveling land on the works sites and connecting the upgraded and newly constructed substations to

existing distribution lines. Table 2-2-4-3.1 shows the detailed scope of works on the Japanese and Tanzanian sides.

Item		Equipment and Materials Procurement		Installation Works		Remarks			
		Japan	Tanzania	Japan	Tanzania				
1. General construction works									
(1)	Provision of equipment and materials storage areas		0		0	To be completed by the start of works by the Japanese side			
(2)	Securing of safety for site personnel during works	0	o (Note)	0	o (Note)	(Note) The Tanzanian side shall take the necessary safety measures during works by the Japanese side.			
(3)	Response and compensation to consumers, etc. when planned power outages occur during works		0		0				
(4)	Communication to consumers of the power outage plan during works		0		0	(As needed)			
(5)	Road traffic controls		0		0	(As needed)			
(6)	Provision of treatment sites for handling residual earth and miscellaneous wastewater from works		0		0	(As needed)			
<b>2.</b> U	2. Upgrading and expansion works at existing S/S								
ľ	pgrading of existing S/S】(YMCA/La	wate)							
(1)	Ground leveling and improvement (including removal of obstructions) on the site		0		0	To be completed by the start of works by the Japanese side			
(2)	Access road (main road and sub-road)		0		0	(As needed)			
(3)	Drainage facilities on the site and access road		0		0	(As needed)			
(4)	Fence and gates	0		0					
(5)	Substation civil engineering and building works (including outdoor lights)	0		0					
(6)	Transforming equipment works	0		0					
(7)	Earthing works	0		0					
(8)	Connection of existing 33kV and 11kV distribution lines and upgraded transforming equipment		0		0				
(E	xpansion of existing S/S】Trade Schoo	ol/Kiyung	gi)			-			
(1)	Ground leveling and improvement (including removal of obstructions) on the site		0		0	To be completed by the start of works by the Japanese side			
(2)	Access road (main road and sub-road)		0		0	(As needed)			
(3)	Drainage facilities on the site and access road		0		0	(As needed)			
(4)	Fence and gates	0		0					
(5)	Substation civil engineering and building works	0		0					
(6)	Transforming equipment works	0		0					

Table 2-2-4-3.1 Scope of Works on the Japanese and Tanzanian Sides

Item		Equipment and Materials Procurement		Installation Works		Remarks			
		Japan	Tanzania	Japan	Tanzania				
(7)	Earthing works	0	o (Note)	0	o (Note)	(Note) Overhead grounding wire expansion works to be implemented on the Tanzanian side			
(8)	Connection of existing 33kV and 11kV distribution lines and upgraded transforming equipment		0		0				
<b>3.</b> C	3. Construction of new S/S (Makuyuni/KCMC)								
(1)	Ground leveling and improvement (including removal of obstructions) on the site		0		0	To be completed by the start of works by the Japanese side			
(2)	Access road (main road and sub-road)		0		0	(As needed)			
(3)	Drainage facilities on the site and access road	0	0	0	0	(As needed) The Japanese side shall conduct work inside the S/S, and the Tanzanian side shall conduct work outside.			
(4)	Fence and gates	0		0					
(5)	Substation civil engineering and building works (including outdoor lights, plumbing and fire extinguishers)	0		0					
(6)	Transforming equipment works	0		0					
(7)	Station power supply	0		0					
(8)	Earthing equipment (including overhead optical grounding wire)	0		0					
(9)	Connection of existing 33kV distribution line and transforming equipment after construction		0		0				
4.6	6kV transmission line and 33kV distri	bution lir	e constructio	on works					
(1)	Access road (road and sub-road needed for the 66kV transmission line works)		0		0				
(2)	Tree cutting and relocation/removal of obstructions, etc. (objects on the 66kV transmission line and 33kV distribution line routes)		0		0				
(3)	Road traffic controls		0		0	(As needed)			
(4)	Civil engineering and steel tower construction works for transmission line construction	0		0					
(5)	Transmission line and distribution line construction works	0		0					
(6)	Earthing equipment	0		0					
(7)	Overhead optical grounding wire (OPGW) and accessories		0		0				
5. Others									
(1)	Spare parts and maintenance tools (including test materials)	0			ہ (Storage)	Maintenance tools may be used during installation works by the Japanese side)			

Item	Equipment and Materials Procurement		Installation Works		Remarks
	Japan	Tanzania	Japan	Tanzania	
(2) Tools for installing transformers		0	0		Oil tank, oil purifier, oil insulation tester, etc. The Tanzanian side shall transport tools to sites.
(3) Handover test			0		
(4) OJT			o (Guida nce)		

(Note): Circles ( $\bigcirc$ ) indicate responsible work areas.

## 2-2-4-4 Consultant Supervision

Based on the Government of Japan's Grant Aid scheme, the Consultant shall organize a consistent project team to smoothly conduct the implementation design and Consultant supervision work according to the principles of the basic design. Since the Project sites are dispersed over the target area and entail substation construction works, transmission line works, distribution line works and interconnections with existing distribution facilities, and it will be necessary to advance supervision based on coordination with TANESCO on site, the Consultant shall permanently assign at least one engineer during the Consultant supervision stage in order to conduct general schedule control, quality control, performance control and safety control. Furthermore, an expert in Japan shall attend the installation, trial operation, adjustment and handover tests, etc. of equipment in order to supervise these work components by the local contractor. Moreover, where necessary, the expert shall attend plant inspections and pre-shipping inspections of equipment and materials manufactured in Japan with a view to ensuring that no troubles occur following delivery of materials and equipment to Tanzania.

#### (1) **Basic Concept of Consultant Supervision**

The basic concept of supervision by the Consultant shall be as follows: to supervise the works progress to ensure they finish within the designated period, and to supervise and instruct the contractor to ensure that the quality, performance and delivery times specified in the contract are secured and that the site works are executed safely.

The important points to consider in Consultant supervision are described below.

### 1) Schedule Control

The contractor shall compare progress with the implementation schedule decided in the contract every month or every week in order to adhere to the delivery deadline given in the contract. In cases where delays are predicted, the contractor shall warn the subcontractors, demand the submission and implementation of a plan of countermeasures and offer guidance to ensure that the works and delivery of equipment and materials are completed within the contract period. The comparison of the planned schedule and actual progress shall be carried out according to the
following items.

- ① Confirmation of works performance (manufacture of equipment and materials in plant and performance of civil engineering and building works on site)
- <sup>(2)</sup> Confirmation of equipment and materials delivery (switching equipment, transmission and distribution equipment and materials, and civil engineering and building works equipment and materials)
- ③ Confirmation of temporary installation works and construction machinery preparations
- ④ Confirmation of yield and actual numbers of engineers, skilled workers and laborers, etc.

#### 2) Quality and Performance Control

Supervision shall be carried out based on the following items to determine whether the manufactured, delivered and installed equipment and materials and constructed facilities satisfy the required quality and performance stated in the contract documents. In cases where doubts arise over quality and performance, the Consultant shall immediately demand that the contractor make amendments, revisions or corrections.

- ① Checking of shop drawings and specifications of equipment and materials
- ② Attendance of plant inspections of equipment and materials and checking of plant inspection results
- ③ Checking of packing, transportation and on-site temporary storage methods
- ④ Checking of shop drawings and installation guidelines of equipment and materials
- ⑤ Checking of trial operation, adjustment, test and inspection guidelines of equipment and materials
- 6 Supervision of equipment and materials site installation works and attendance of trial operations, adjustments, tests and inspections
- ⑦ Checking of equipment installation work drawings and shop drawings with site performance

#### 3) Safety Control

Discussions shall be held and cooperation sought with responsible officers of the contractor and safety control shall be exercised during the construction period in order to prevent industrial accidents and accidents affecting third parties. Important points to consider in safety control on the site are as follows:

- ① Establishment of safety control regulations and appointment of manager
- ② Prevention of accidents through implementation of periodic inspections of construction machinery

- ③ Planning of the works vehicles and construction machinery operating routes and thorough enforcement of safe driving
- ④ Encouragement of laborers to utilize welfare measures and vacations

#### (2) Overall Relationships concerning Project Implementation

Figure 2-2-4-4.1 shows the mutual relationships between Project parties including the Consultant supervision.



\*Note: The Consultant Agreement and Works Contract require attestation by the Government of Japan.

Figure 2-2-4-4-.1 Project Implementation Relationships

#### (3) Works Supervisor

The contractor shall procure and supply the equipment and materials for the substation upgrading, expansion and construction works and the 66kV transmission line and 33kV distribution line works, and implement the civil engineering and building works. Moreover, in order to implement these works, the contractor shall employ a subcontractor(s) in Tanzania. Therefore, since the contractor will need to thoroughly ensure that the subcontractor(s) complies with the works schedule, quality, performance and safety measures prescribed in the contract, it shall dispatch an engineer who has experience of similar projects in overseas countries to provide guidance and advice on the sites.

Based on the scale and contents of transforming equipment and transmission/distribution line works in the Project, it is desirable that the contractor(s) assign the engineers and technicians indicated in Table 2-2-4-4.2 to the works sites.

Dispatched Engineer	Number	Work Contents	Dispatch Period
Site procurement control staff member (site manager)	1	Management of works overall, liaison and coordination with related agencies and acquisition of approval, OJT implementation, equipment and materials procurement management, customs clearance procedures, labor management, accounting	Entire works period
Site procurement control staff member (building)	1	Equipment and materials procurement management, labor management and safety control regarding the building works	Building works period
Inspector 1 (transmission and distribution facilities)	1	Confirmation of and checking against equipment (general) shop drawings, pre-shipping inspection	Drawings approval period
Inspector 2 (substation facilities)	1	Confirmation of and checking against equipment (general) shop drawings, pre-shipping inspection, equipment (general) on-site inspection	Equipment test and pre-shipping inspection period
Inspector 3 (building)	1	Confirmation of and checking against building shop drawings	Drawings approval period
Procurement control assistant 1 (locally recruited)	1	Manager's assistant: Equipment and materials in general Adjustment of equipment (general) installation test and coordination with local subcontractors On-site inspections, OJT assistance	Entire works period
Procurement control assistant 2 (locally recruited)	1	Manager's assistant: Civil engineering and building On-site inspections, OJT assistance	Civil engineering and building works period
Procurement control assistant 3 (locally recruited)	1	All clerical affairs including accounting work	Entire works period
Procurement control assistant 4 (locally recruited)	1	Miscellaneous tasks	Entire works period

Table 2-2-4-4.2 Engineer Dispatch by the Contractor(s)

#### 2-2-4-5 Quality Control Plan

The Consultant's construction supervisor shall carry out supervision and checking based on the following items to ensure that the contractor secures the quality of Project equipment and materials and the execution and installation performance stipulated in the contract documents (technical specifications and implementation design drawings, etc.). In cases where doubts arise over quality and performance, the construction supervisor shall immediately demand that the contractor make amendments, revisions or corrections.

- ① Checking of shop drawings and specifications of equipment and materials
- ② Attendance of plant inspections of equipment and materials and checking of plant inspection results
- ③ Checking of packing, transportation and on-site temporary storage methods

- ④ Checking of shop drawings and installation guidelines of equipment and materials
- (5) Checking of trial operation, adjustment, test and inspection guidelines of equipment and materials
- 6 Supervision of site installation works of equipment and materials and attendance of trial operations, adjustments, tests and inspections
- $\bigcirc$  Checking of facilities shop drawings against work performance on site

#### 2-2-4-6 Procurement Plan

The transforming equipment, transmission and distribution facilities and parts of the electrical fittings to be procured and installed in the Project are not manufactured in Tanzania on the scale required. For this reason, equipment and materials for projects in Tanzania are procured from European countries and Japan depending on the source of funding. Although some European transforming equipment makers have agents and manufacturing plants (transformers, switchgear, etc.) in Tanzania, not many makers have the necessary post-installation setups to deal with breakdowns and repairs or provide spare parts for high voltage transformers. Meanwhile, TANESCO, which will be responsible for operating and maintaining equipment and materials following completion of the Project, has experience of handling Japanese products procured in past grant aid projects, and its post-installation service is reliable. Accordingly, when selecting the suppliers of transforming equipment in the Project, it will be necessary to take local conditions, ease of operation and maintenance by local engineers, and existence of the post-installation setup for procuring spare parts and responding to breakdowns, etc. into account.

However, concerning 132kV equipment, although this is a standard voltage class in Europe, it corresponds to 154kV equipment in Japan and, due to differences in insulation, it is forecast that Japanese circuit breakers, line switches and other switchgear shall be less competitive in terms of prices. Accordingly, procurement of 132kV equipment shall be opened to products from Japan and DAC countries with a view to securing competition. Moreover, concerning the 66kV transmission steel towers, Tanzania has procured products from South Africa, India and China in the past, however, because products from India and China especially have poor quality, officials in Tanzania are hoping to procure steel towers made in Japan. Moreover, because the transmission steel towers procured in the project will entail difficult design with a view to enabling TANESCO to procure and install OPGW (optical grounding wire) in future, it is desirable to procure products made by a Japanese corporation.

In consideration of the above points, the suppliers of equipment and materials in the Project shall be as follows.

#### (1) Locally procured equipment and materials

Works equipment and materials: Wooden poles (for 33kV distribution line), cement, sand, concrete blocks, aggregate, reinforcing bars, timber, gasoline, diesel oil, works vehicles, cranes, trailers and other temporary installation equipment

#### (2) Equipment and materials procured in Japan

#### 1) Transforming equipment and materials

132/66kV, 66/33kV, 33/11kV transformers, 33/11kV switchgear cubicles, etc.

#### 2) Transmission and distribution line equipment and materials

66kV transmission steel towers, transmission and distribution line equipment and materials, etc. (steel poles, conductors, insulators, cross arms, earthing equipment)

#### (3) Equipment and Materials procured in Japan and Third Countries (DAC Countries)

132kV and 66kV switchgear

Concerning equipment and materials procured in Japan, products shall be packed in a manner that can fully withstand long-term sea transportation, port landing, inland transportation to the Project sites and storage.

#### 2-2-4-7 Soft Component (Technical Assistance) Plan

Before the works are finished, guidance shall be carried out on the initial equipment controls and operation and maintenance methods. Such guidance shall basically be carried out by instructors from the manufacturer or works contractor via site OJT according to the operation and maintenance manual.

In order to advance the plan of guidance smoothly, TANESCO will need to hold close communications and discussions with the Consultant and contractor and appoint a full-time engineer to take part in the OJT. The appointed engineer will need to convey technology to other employees who cannot participate in the Project and cooperate in enhancing the maintenance capability of TANESCO.

Moreover, since high level engineers will be required in order to operate transforming equipment and conduct adjustment and testing, etc. of 66kV transmission lines following installation, it will be difficult to recruit such personnel other than laborers locally. Accordingly, it will be necessary to dispatch engineers from Japan in order to conduct quality control, technical guidance and schedule control.

#### 2-2-4-8 Implementation Schedule

The Project implementation schedule was compiled as shown in Figure 2-2-4-8.1 based on the scheme of the Government of Japan's Grant Aid.



Figure 2-2-4-8.1 Project Implementation Schedule

#### 2-3 Obligations of recipient country

When it comes to implementing the Project, in addition to the scope of works on the Tanzanian side indicated in 2-4-3 Scope of Works, Procurement and Construction, items to be implemented or borne by the Tanzanian side are as follows.

#### **Common Items**

- (1) To provide information and data necessary for the Project.
- (2) To secure tax exemption and customs clearance and the speedy unloading of products for the Project at the port of unloading in Tanzania.
- (3) To exempt taxes and tariffs and provide conveniences regarding products and services required for the Project and Japanese nationals dispatched therein.
- (4) To exempt business taxes regarding products and services required for the Project, Japanese corporations and Japanese individuals including the exemption of registration fee for Japanese Consultant and Contactor to engage in construction works in Tanzania.

- (5) To pay commission fees to the Japanese bank in relation to opening of a bank account for the Project
- (6) To bear all items not covered under Japan's Grant Aid when implementing the Project
- (7) To appoint specialist engineers for the transfer of operation and maintenance technology and to attend equipment and materials quality inspections on site
- (8) To properly and effectively use and maintain the equipment and materials procured under Japan's Grant Aid
- (9) To implement environmental monitoring

#### **Preparatory works**

- (10) To construct access roads for construction of the 66kV transmission line
- (11) To upgrade the access roads to Makuyuni substation, Kiyungi substation and Trade School substation
- (12) To level land on the substation upgrading and construction sites
- (13) To cut trees and clear obstructions on the routes of the 66kV transmission line and 33kV distribution line
- (14) To provide works offices, equipment and materials storage areas and temporary installation sites free of charge

#### Works to be borne by the Tanzanian side

- (15) To construct the 33kV distribution line leading from Makuyuni substation
- (16) To connect upgraded and constructed substations and the existing 33kV and 11kV distribution network
- (17) To procure and install SCADA and telecommunications equipment
- (18) To procure and install 66kV transmission line optical grounding wire (OPGW) and accessories

#### 2-4 Project Operation Plan

#### 2-4-1 Basic Concept

In order to improve the reliability of power supply to consumers in the Project target area and conduct stable operation of the supply utility, it is essential to conduct the appropriate operation and maintenance (O&M) of transmission and distribution facilities and maintain the peripheral environment. Accordingly, it is desirable to implement appropriate preventive maintenance and regular maintenance geared to reducing breakdown rates in facilities and enhancing reliability, safety and efficiency.

Figure 2-4-1.1 shows the basic thinking regarding the maintenance of transmission and distribution facilities. According to this, it will be necessary to primarily conduct preventive maintenance on the equipment and facilities to be installed and constructed in the Project.



Figure 2-4-1.1 Basic Thinking on Maintenance of Transmission, Distribution and Transforming Facilities

In the Project, it is planned for the engineers dispatched by the Japanese contractor to implement OJT on operation and maintenance of transmission, distribution and transforming facilities during the installation works and testing and adjustment period. At the same time, through providing the necessary spare parts, test equipment, maintenance tools and operation and maintenance manuals from the Japanese side and making proposals about the operation and maintenance setup after commissioning, it will be possible to ensure the full effectiveness of the OJT.

#### 2-4-2 Operation and Maintenance Setup

Since TANESCO, which will be responsible for operation and maintenance following the Project, is planning an implementation setup operated by the following offices under the supervision of its Kilimanjaro branch, the necessary organization and personnel setup for conducting appropriate operation of the power utility can be anticipated.

- Kiyungi substation
- Makuyuni substation

- 66kV transmission line (Kiyungi substation ~ Makuyuni substation) and 33kV distribution line (Trade School substation ~ KCMC substation): TANESCO Kilimanjaro branch

#### 2-4-3 Periodic Inspection Items

#### (1) Periodic Inspection of Transforming equipment

Table 2-4-3.1 shows the standard periodic inspection items for transforming equipment to be procured and installed in the Project.

As is shown in the table, equipment inspections are classified into the following three types: (1) patrol inspections in which abnormal heating or noises, etc. are inspected for everyday based on the five senses; (2) ordinary inspections in which inspections are conducted on live sections that cannot be inspected in routine patrols, for example, torque of equipment bolts, surface dirt on insulated objects, etc. and (3) detailed inspections on functions of interlocking mechanisms between instruments and for maintaining precision of measuring instruments.

Ordinary inspections are normally conducted once every one or two years, while detailed inspections are conducted around once every four years. Moreover, it is desirable to replace parts such as fuses, meters and relays, etc. fitted inside switchgear cubicles when they are found to have deteriorated performance, deteriorated insulation performance, worn contacts or altered characteristics in ordinary inspections and detailed inspection.

Inspection Item	Inspection Contents (Method)	Patrol Inspection	Ordinary Inspection	Detailed Inspection
	Display conditions of switching indicators, switching display lamps	0	0	
	Abnormal noise and odor	0	0	
Environment	Heating discoloration of terminals	0	0	
exterior	Cracking, damage and staining of bushing and porcelain tubes	0	0	
	Rust on installation booths and frames, etc.	0	0	
	Abnormal temperature (thermometer)	0	0	
	Bushing terminals torque (mechanical check)	0	0	
	Display conditions on measuring instruments	0	0	0
	Indications on operation counters		0	0
	Condensation, rust and dirt inside operating boxes and panels		0	0
	Lubrication and cleaning conditions		0	0
	Wiring terminals torque	0	0	0
Operating	Confirmation of switching display status		0	0
device and	Air and oil leaks		0	0
control panel	Pressure check before and after operation (air pressure, etc.)		0	0
	Operation check of operation meters		0	0
	Rust, deformation and damage of springs (repair)	0	0	0
	Abnormality of pins at tightening parts		0	0
	Inspection (repair) of auxiliary switches and relays		0	0
	Inspection of DC control power source	0		
	Measurement of insulation resistance		0	0
Measurement	Measurement of contact resistance			0
and testing	Heater disconnections		0	0
	Operation test of relays		0	0

Table 2-4-3.1 Periodic Inspection Items in Standard Equipment

#### (2) Periodic Inspection of Transmission Lines

- ① Damage or uneven sag of line, etc.
- ② Damage of insulators
- ③ Contact between power line and trees, etc.
- ④ Scratches on steel poles (steel towers), loose bolts and leaning
- 5 Damage of steel poles

#### (3) Periodic Inspection of Distribution Lines

Maintenance of distribution lines is the most important service to consumers and entails discovering breakdown, damage and breakage areas through routine patrol inspections and implementing immediate recovery work when breakdowns occur. Moreover, when there is risk of earthing faults, etc. being caused by contact of lines with trees and so on, it is necessary to take preventive measures such as cutting trees, etc. The major inspection items in routine patrols

are as follows.

- ① Cutting of power line
- ② Damage to insulators
- ③ Contact between power line and trees, etc.
- ④ Damage to electric poles
- **(5)** Leaning of electric poles
- (6) Status check of switches

#### 2-4-4 Spare Parts Purchase Plan

In the Project, it is planned to procure a minimum one year supply of necessary spare parts (consumable parts and replacement parts). It will be necessary for the Tanzanian side to budget for the purchase of additional spare parts for up to a year ahead.

Moreover, since replacement parts are sometimes needed to cope with emergencies arising from degradation and accidents, etc., it will be necessary for the Tanzanian side to purchase parts upon investigating what is needed in the above-mentioned periodic inspections.

#### 2-5 **Project Cost Estimation**

#### 2-5-1 Initial Cost Estimation

#### (1) Costs to be borne by the Tanzanian side

#### US\$ 2.36 million (approximately 218 million yen)

The contents and costs to be borne by the Tanzanian side are as follows:

- ① Provision of temporary road for construction of the 66kV transmission line: US\$1.00 million (approximately 92 million yen)
- ② Construction of 33kV distribution line (from Makuyuni S/S): US\$ 1.33 million (approximately 123 million yen)
- ③ Bank commission for banking arrangement: US\$ 27 thousand (approximately 2.5 million yen)

#### (2) Estimation criteria

- ① Estimation point: : July 2010
- 2 Exchange rate : 1 US\$=92.35 yen (TTS mean value from January to June 2010)
   1 Euro=122.72 (TTS mean value from January to June 2010)

#### 2-5-2 Operation and Maintenance Cost

The Kilimanjaro branch of TANESCO conducts maintenance on existing substations and transmission and distribution lines in the region and it shall be responsible for operating and maintaining the upgraded and newly constructed substations and newly installed transmission and distribution lines in the Project.

Out of the substations to be newly constructed in the Project, only Makuyuni substation shall be a manned facility, having 10 operating personnel, however, since it is planned to assign these personnel from other departments in TANESCO, it will not be necessary to recruit new staff. As for the other substations to be upgraded and constructed and the transmission and distribution lines to be installed, the existing staff at the TANESCO branch shall be responsible.

Moreover, in order to soundly operate the substations to be upgraded and constructed in the Project, it will be necessary to always keep the spare parts (consumable parts and replacement parts) shown in Table 2-2-21 on hand and for the said TANESCO branch to budget for necessary parts (approximately 32 million Tsh/year). Since the branch's budget for repair and maintenance in 2010 was 671 million Tsh, it should be possible for the branch to afford the cost of maintaining the substations upgraded and constructed in the Project.

#### 2-6 Other Relevant Issues

The following issues need to be considered as important points that may directly impact the smooth implementation of the Project.

- (1) In the event where connections between substations and existing 33 kV and 11 kV distribution systems (works to be implemented by the Tanzanian side) are delayed, since this could impact the realization of Project effects, it will be necessary to implement these works without delay in unison with progress of works on the Japanese side.
- (2) Since any delays in the provision of compensation and acquisition of consent from residents who will be affected by construction of the 66kV and 33kV distribution lines could exert an impact on the construction schedule for transmission and distribution lines, it will be necessary for the Tanzanian side to pay close attention to the progress of works.
- (3) Regarding Kiyungi S/S and Trade School S/S, which are to be expanded in the Project, since there are also plans by other donors to expand and upgrade transforming equipment, it will be necessary for the Tanzanian side to coordinate the equipment layout plan and installation schedule so that work goes smoothly on both sides.

# CHAPTER 3 PROJECT EVALUATION

### 3. Project Evaluation

#### 3-1 Recommendations

#### 3-1-1 Prerequisites for Project Implementation

The prerequisites for Project implementation are acquisition of land for substation works, compensation for occupation of land by transmission lines and acquisition of the necessary environmental permits, however, the Tanzanian side is taking the necessary procedures and there are no major concerns.

#### 3-1-2 Prerequisites and External Conditions for Attaining the Overall Project Plan

In order to realize and sustain the Project effects, the Tanzanian side will need to tackle the following issues.

- (1) It will be necessary to appropriately implement routine maintenance to ensure that the transmission and distribution lines and transforming facilities procured and installed by the Japanese side in the Project are utilized to the full.
- (2) It will be necessary to assign personnel to the new Makuyuni substation and to plan and implement training to ensure that operation of the facility is smoothly commenced.
- (3) It will be necessary to construct the 33 kV distribution line from the new Makuyuni substation to the distribution substation and switching station and to make connections to consumer households by the end of the works on the Japanese side.
- (4) It will be necessary to implement the procurement and installation of optical fiber complex overhead lines and SCADA for use in 66 kV transmission lines, scheduled for implementation under the Tanzanian side's budget, in unison with the Japanese side's works and without delay.
- (5) It will be necessary to conduct management and adjustment to ensure that the project for improvement of the transmission and distribution line network in Kilimanjaro Region, which is planned for implementation under the support of other donors, is implemented without any delays.

#### **3-2 Project Evaluation**

#### 3-2-1 Relevance

As is described below, the Project is deemed to be highly relevant as an aid undertaking since it will contribute to the realization of development plans and energy policy in Tanzania and impart benefits for the general public including impoverished people in Tanzania.

#### (1) Benefiting population

Project implementation will lead to the supply of stable, good quality electricity to approximately 1.57 million residents in Kilimanjaro Region. The number of power consumers in the target area is approximately 49,200, comprising 33,000 ordinary households, 11,000 commercial facilities, 4,800 public facilities and 400 industrial facilities.

#### (2) Urgency

The frequently occurring power interruptions in Kilimanjaro Region are causing problems such as deterioration of the living environment for residents, worsening of public services and lowering of local industrial productivity. Therefore, there is an urgent need to remedy this situation through implementing the Project.

#### (3) Contribution to the stable operation of public welfare facilities

Kilimanjaro Region is currently experiencing frequent power interruptions and reduced power supply quality (voltage drop) due to the deterioration and lack of capacity of transmission and distribution facilities. This unstable power supply is adversely affecting the operation of public facilities such as hospitals and schools: for example, in hospitals, power interruptions cause treatment to be suspended while voltage drop prevents medical instruments from operating. Through implementing the Project and thereby enabling stable electricity to be supplied to KCMC Hospital, which is the largest hospital in the north of Tanzania, and other public welfare facilities such as the tuberculosis hospital and schools, the Project will contribute to the stable operation of these facilities.

#### (4) Operation and maintenance capacity

The Kilimanjaro branch of TANESCO routinely implements operation and maintenance of 132 kV and 66 kV transmission lines, 132/66/33 kV core substations, 33/11 kV distribution substations and 33/11 kV distribution lines, so it has ample experience for operating and maintaining such transformation, transmission and distribution facilities. Therefore, the 66 kV transmission and transformation equipment and 33 kV distribution equipment to be procured in the Project can be comfortably operated and maintained by TANESCO with its current technical capacity, and there will be no major problems in terms of Project implementation. Furthermore, JICA is implementing the Capacity Building Project for Efficient Transmission and Distribution Networks over five years since 2009, and since this also targets engineers from regional branches, it is anticipated that this will produce a synergistic effect with the Project.

#### (5) Contribution to national development plans

In the National Strategy for Growth and Reduction of Poverty (NSGRP, or MKUKUTA in Swahili) that was formulated in July 2005, the following three core strategies were adopted in order to achieve growth and poverty reduction: Strategy 1: Economic growth and reduction of poverty in terms of income; Strategy 2: Improvement in living quality and social welfare, and Strategy 3: Governance and accountability. As separate measures under Strategy 1, in the energy sector, "Supply of reliable and cheap energy to consumers" is given as the objective.

In the National Energy Policy that was compiled in February 2003, the following goal was raised for the energy sector: "To build the foundation for supplying safe, reliable, efficient, competitive and environmentally friendly energy to all sectors by sustainable methods."

In the Project, construction and upgrading of transmission, distribution and transformer facilities in Kilimanjaro Region will be conducted with a view to stabilizing power supply and

improving the quality of electricity. Accordingly, the Project will contribute to the realization of development plans and energy policy in Tanzania.

#### (6) Environmental and social impacts

Project implementation will entail the payment of compensation for land acquired for substations and land occupied under transmission lines. TANESCO implemented an environmental impact assessment study based on the Environmental Management Law (Law No. 20, 2004) and, via consultations with the stakeholders, explained the Project contents and compensation policy and schedule to the residents who will be affected. Regarding calculation of the compensation amount, market prices are applied based on the Land Law (Law No. 4, 1999) and Village Land Law (Law No. 5, 1999), while compensation for lost profits and inconvenience satisfies the OP 4.12 standard prescribed by the World Bank, and basic consent has been obtained from all affected residents. Accordingly, compensation procedures are being smoothly conducted under the initiative of the government assessor belonging to the Moshi District Land Office and are scheduled to be completed by the end of April 2011.

In the natural environmental field, none of the Project sites (substations and transmission lines) are situated in or around national parks or other protected areas. Moreover, as they are also located away from the tourist spots around Mt. Kilimanjaro, they will not damage the landscape at all. Also, it has been confirmed that no rare flora and fauna exist around the Project sites.

In consideration of the above points, the Project will impart no major impacts in terms of natural and social environment.

#### (7) Japan's Grant Aid scheme

Since the Project has been planned with reasonable contents and schedule compliant with the framework of the Grant Aid scheme, for example, the main source of Project equipment will be Japan and the Project will finish within the E/N limit, it can be implemented without any great difficulty.

#### 3-2-2 Effectiveness

The following effects can be anticipated from Project implementation.

#### ① Quantitative effects

Indicator	Current value (2010)	Planned value (2013)	
Restricted supply time	159	32	
(hours/month)			
Time of power interruptions	272	190	
due to failures			
(hours/month)			
Voltage drop	11kV system (KCMC Hospital):	11kV system (KCMC Hospital):	
	18% drop (11→9 kV)	No drop (11 $\rightarrow$ 11 kV)	
	0.4 kV system (Lombo): 16%	0.4 kV system (Lombo):5% drop	
	drop (0.4→0.338 kV)	(0.4→0.380 kV)	

## 2 Qualitative effects

Current conditions and problems	Project measures (Project works)	Project effects and degree of improvement
1. In Kilimanjaro Region, there are frequent power interruptions caused by the deterioration and overload of transmission and distribution facilities, and these adversely impact development of local industries.	Upgrade and construct substations and construct transmission and distribution lines.	The provision of stable power supply will vitalize local industries such as the illumination culture of flowers and plants, timber processing, manufacture of potable water and coffee processing.
2. In Kilimanjaro Region, there are frequent power interruptions caused by the deterioration and overload of transmission and distribution facilities, and these adversely impact stable operation or medical care agencies.	Upgrade and construct substations and construct transmission and distribution lines.	Through enabling stable power supply to KCMC Hospital and the tuberculosis hospital, the Project will contribute to the stable operation of medical agencies and improvement of medical services.
3. In Kilimanjaro Region, there are frequent power interruptions caused by the deterioration and overload of transmission and distribution facilities, and these adversely impact the living environment of local residents.	Upgrade and construct substations and construct transmission and distribution lines.	Through enabling stable power supply, the Project will improve the living environment of local residents.

The beneficial effects imparted by each of the Project components are as indicated in the following table.

(3)	Oualitative effects	(by each	component)
S	Quantant o onoois	(by cuch	component)

No	Component	Current Problems and Anticipated Effects
1	YMCA S/S upgrading	Since the substation was already overloaded in 2007 and is
		having to conduct rotating power interruptions, there is an
		urgent and high need for upgrading. Since YMCA substation is
		located in the center of Moshi, beneficial effects in the shape of
		economic vitalization and improvement of the living
		environment can be anticipated if stable power supply can be
		provided to the various commercial, industrial and public
		facilities and ordinary households in the area.
		• Forecast number of beneficiaries at Moshi University:
		Employees 350, students 3,000
2	Lawate S/S upgrading	Since the substation was already overloaded in 2006 and is
		having to conduct rotating power interruptions, there is an
		urgent and high need for upgrading. Since Lawate substation
		supplies electricity to the tuberculosis hospital and facilities
		supplying water to the west of Kilimanjaro Region, beneficial
		effects can be anticipated in terms of the stable operation of
		public facilities.
		• Forecast number of beneficiaries at the tuberculosis
		hospital: Inpatients 180, outpatients 1,600/month (80/day)

No	Component	Current Problems and Anticipated Effects
3	• KCMC S/S construction	Currently power is distributed from YMCA substation at 11
	• Trade School SS circuit	kV, however, voltage drop is extreme. The greatest beneficiary
	breaker installation	of KCMC substation construction will be KCMC Hospital,
	• 33kV distribution line	where frequent power interruptions and voltage drop interrupt
	installation (Trade	treatment and hamper the operation of instruments and the
	School-KCMC)	instable power supply is hindering medical care services.
		Moreover, since the hospital generator has to be operated
		frequently due to the power outages and voltage drop, the
		resulting fuel costs are putting pressure on the hospital
		business.
		Through constructing KCMC substation and distributing 33
		kV power, voltage drop will be improved and stable power
		supply to the hospital and medical university can be
		anticipated. Since KCMC Hospital is the largest hospital in
		the north of Tanzania and it receives government subsidies in
		order to receive impoverished people, the beneficial effect in
		terms of the stable hospital operation will be large.
		• Forecast number of beneficiaries at KCMC Hospital:
		Inpatients 500, outpatients 123,000/year (out of the
		outpatients, 105,000 are resident in Kilimanjaro Region.
		• Forecast number of beneficiaries at KCMC Medical
		University: Employees 150, students 900
4	• Makuyuni S/S	Power from Kiyungi substation is supplied to Himo Town in
	construction	the east of Moshi and to Marangu and Rombo in the northeast,
	• 66kV transmission line	however, the distribution feeder for these areas only accounts
	installation	for roughly half of the load from the substation, so a single 33
	(Kiyungi-Makuyuni)	kV line distributes power over more than 50 km. Accordingly,
	• Kiyungi S/S	accidents are prone to frequently occur, and when accidents do
	transformer installation	occur, power is interrupted along the entire line, a long time is
		Numerous, timber processing plants are leasted in Dombo
		district at the and of the 22 LV line and their productivity is
		district at the end of the 55 kV line, and their productivity is
		greatly nampered by the frequent power interruptions. Some of
		chiese under processing plants were established with the
		people
		$\Gamma$ Construction of Makuwuni substation, which can receive 66 kW
		of power close to the demand area will improve the voltage
		dron situation and boost supply reliability
		arop situation and boost supply renability.

(4) Concrete example of beneficial effects on KCMC Hospital arising from construction of KCMC Substation

#### 1) Outline of KCMC Hospital

KCMC Hospital is the largest general hospital in the north of Tanzania and is one of four referral hospitals in Tanzania. Accordingly, patients visit the hospital not only from Kilimanjaro Region but also all areas of Tanzania and neighboring countries. However, residents of Kilimanjaro Region account for 82% of inpatients and 86% of outpatients at the hospital. In 2009, the hospital has an aggregate total of approximately 22,000 inpatients and 123,000 outpatients, and it conducted 3,111 childbirths.

Regions			Out-patients		
		In-patients	New	Return attendance	Total
	Kilimanjaro	17,957	16,773	88,605	105,378
	Arusha	1,663	2,928	5,075	8,003
	Tanga	598	981	1,601	2,582
	Manyara	542	886	1,242	2,128
	Singida	208	374	518	892
	Dodoma	155	273	472	745
	Dar es salaam	154	380	362	742
	Iringa	24	72	42	114
	Mbeya	29	76	74	150
	Kigoma	23	21	57	78
Tanzania main land	Lindi	3	3	2	5
	Mara	50	115	259	374
	Morogoro	68	153	201	354
	Mtwara	2	10	10	20
	Mwanza	38	122	125	247
	Pwani	7	12	47	59
	Rukwa	10	39	42	81
	Shinyanga	54	99	132	231
	Ruvuma	2	10	9	19
	Tabora	87	123	186	309
	Z. Magharibi	17	23	36	59
7anizhar	Zanzibar	20	20	35	55
	Pemba	2	4	0	4
	Kenya	106	188	79	267
Foreign	Uganda	2	3	2	5
	Burundi	1	2	0	2
Total		21,822	23,690	99,213	122,903

Table 3-2-2.1Breakdown of Patients at KCMC Hospital by Area (2009 actual figures)

Source: KCMC Hospital annual report 2009

 Table 3-2-2.2
 Ratio of Patients by Medical Department at KCMC Hospital

Modical Dopartmonto	Percentage
Medical Departments	of patients
1 Casualty	15.6%
2 Dermatology	12.6%
3 Internal Medicine	11.4%
4 Gynecology/Obstetrics	11.0%
5 Orthopedic	7.7%
Others	41.6%
Total	100.0%

Source: KCMC Hospital annual report 2009

Looking at the number of patients by medical department, casualty accounts for the most at around 16%, followed in order by dermatology and internal medicine,

For patients who are too impoverished to pay treatment costs, KCMC Hospital grants exemptions or extensions on payments, and 818 patients received such support in 2009.

#### 2) Current problems arising from power supply

Problems arising from the current unstable power supply are as follows:

- Power interruptions cause the measurement data of medical instruments (CT scanners, etc.) to be lost.
- Voltage fluctuations cause damage to medical instruments.
- Voltage drop causes medical instruments to cease operating.
- The emergency generator is operated during power interruptions, however, high fuel costs put pressure on the hospital business.
- Since the emergency generator does not have sufficient capacity to fill the power demand of the entire hospital, treatment activities have to be suspended in a number of departments during power cuts.

#### 3) Effects of Project implementation

Through overcoming the above problems through implementing the Project, the following effects can be expected and this will contribute to improvement in the medical care services at KCMC Hospital.

- Loss of measurement data in medical instruments due to power interruptions will be prevented.
- Damage of medical instruments due to voltage fluctuations will be prevented.
- Malfunctioning of medical instruments caused by voltage drop will be resolved.
- Operating time of emergency generators will be reduced, thereby enabling fuel costs to be cut.
- Suspensions to medical treatment services due to power interruptions will be resolved.

Furthermore, because the above improvements can be anticipated at KCMC Hospital, which handles more than 3,000 childbirths per year, contribution will be made to achieving the Millennium Development Goals 4 (Reduction of infant mortality rate) and 5 (Improvement in health of pregnant women).

Appendices

## Appendix 1 Member List of the Study Team

## **A**ppendices

- 1. Member List of the Study Team
- (1) First Field Survey

Name	Work Assignment	Position
Mr. Mitsuhiro Maehara	Leader	Director Electric Power and Energy Division Natural Resource and Energy Group Industrial Development Department, JICA
Mr. Tetsuya Takimoto	Planning Management	Deputy Director Electric Power and Energy Division Natural Resource and Energy Group Industrial Development Department, JICA
Mr. Kyoji Fujii	Chief Consultant / Power Development Planning/ Substation Facilities Planning	Yachiyo Engineering Co., Ltd.
Mr. Masayuki Tamai	Transmission and Distribution System Planning	Yachiyo Engineering Co., Ltd.
Mr. Sigeki Takashima	Environmental and Social Considerations	Yachiyo Engineering Co., Ltd.
Mr. Daisuke Akatsuka	Coordinator	Yachiyo Engineering Co., Ltd.

### (2) Second Field Survey

Name	Work Assignment	Position
Mr. Tetsuya Takimoto	Leader	Deputy Director Electric Power and Energy Division Natural Resource and Energy Group Industrial Development Department, JICA
Mr. Kyoji Fujii	Chief Consultant / Power Development Planning/ Substation Facilities Planning	Yachiyo Engineering Co., Ltd.
Mr. Masayuki Tamai	Transmission and Distribution System Planning	Yachiyo Engineering Co., Ltd.
Mr. Susumu Imai	Civil Structure / Facility Planning / Natural Condition Survey	Yachiyo Engineering Co., Ltd.
Mr. Sigeki Takashima	Environmental and Social Considerations	Yachiyo Engineering Co., Ltd.
Mr. Makoto Abe	Construction and Procurement Planning / Cost Estimation	Yachiyo Engineering Co., Ltd.
Mr. Daisuke Akatsuka	Coordinator	Yachiyo Engineering Co., Ltd.

Name	Work Assignment	Position
Mr. Toshihisa Hasegawa	Leader	Senior Representative JICA Tanzania Office
Mr. Tetsuya Takimoto	Leader	Deputy Director Electric Power and Energy Division Natural Resource and Energy Group Industrial Development Department, JICA
Mr. Kyoji Fujii	Chief Consultant / Power Development Planning/ Substation Facilities Planning	Yachiyo Engineering Co., Ltd.
Mr. Sigeki Takashima	Environmental and Social Considerations	Yachiyo Engineering Co., Ltd.
Mr. Daisuke Akatsuka	Coordinator	Yachiyo Engineering Co., Ltd.

(3) Third Field Survey (Explanation on Draft Final Report)

Appendix 2 Study Schedule

#### Tentative 1st Field Survey Schedule for Preparatory Survey on the Project for Rehabilitation of Substation and Transmission Line in Kilimanjaro Region in the Republic of Tanzania

									As of 1 Apr. 10
			Contents of Survey Concentration			-			
No.	Date	A day of the week	IL	CA	Tes	eam 1 Team 2			Stay at
1	12 Apr	Tuo	Maehara	Takimoto	Fujii	Akatsuka	Tamai	Takashima	Dubai (Takimata)
2	14-Apr	Wed		Trip (Dubai 10:50 Dar es Salaam 15:20 by EK725)			Trin (Narita 11:00 Banekok 15:35 by II.717)		Dar es Salaam (Takimoto)
							Trip (Benetick 02:40 Dubei 05:45 bu EK440)		Bangkok (Tamai, Takashima) Dar es Salaam
3	15-Apr	Thu		Meeting on Technical Assistance			Trip {Dubai 10:50 Dar es Salaam 15:20 by EK72!	5}	(Takimoto, Tamai, Takashima)
4	16-Apr	Fri		Courtesy call and Explanation of Inception Report to JICA Tanzania Office, Ministry of Energy and Mine, TANESCO			Courtesy call and Explanation of Inception Report to JICA Tanzania Office, Ministry of Energy and Mine, TA	ANESCO	Dar es Salaam (Takimoto, Tamai, Takashima)
5	17-Apr	Sat	Trip {Narita Dubai}	Trip{Dar es Salaam 07:20 Ki imanjaro 08:40 by PW420}	Trip {Narita 11:00 Bangkok 15:35 by JL717}		Trip{Dar es Salaam 16:45 Kilimanjaro 18:05 by PW432} Sorting of the collecting data and Internal meeting		Kilimanjaro (Takimoto, Tamai, Takashima) Dubai (Maehara) Bangkok (Tamai, Takashima)
6	18-Apr	Sun	Trip {Dubai Dar es Salaam Kilimanjaro }	Sorting of the collecting data and Internal meeting	Trip (Bangkok 02:40         Dubai 05:45 by EK419)           Trip (Dubai 10:50         Dar es Salaam 15:20 by EK725)           Trip (Dar es Salaam 18:30         K limanjaro19:50 by PW725)		Sorting of the collecting data and Internal meeting		Kilimanjaro
7	19-Apr	Mon	Courtesy call and Explanation of Inception Report to T	ANESCO Kilimanjaro Office, Confirmation of Request	ed Contents, Site Survey (Lawati S/S Machame S/S	YMCA S/S)			Kilimanjaro
8	20-Apr	Tue	Site Survey (KCMC S/S Gomberi S/S Kiyungi S/S	S Route of 66kV Transmission Line Makunyuni S/S	Same S/S)		Γ		Kilimanjaro
9	21-Apr	Wed	Trip {Kilimanjaro 10:30 Dar es Salaam 12:35 by PV Discussion on Minutes of Discussion (M/D) with Ministry of Energy and Mine and TANESCO	¥420}		Current Situation Survey for Facilities in Substations (Lawati S/S, Machame S/S, YMCA S/S) Collecting Data	Current Situation Survey for Fac lities in Substations (Lawati S/S, Machame S/S, YMCA S/S)	Environmental and Social Consideration on Route of Transmission Line (Current Situation Survey for Natural Environment and Social Environment)	Kilimanjaro (Tamai, Takashima, Akatsuka) Dar es Salaam ( Maehara, Takimoto, Fujii)
10	22-Apr	Thu	Discussion on Minutes of Discussion (M/D) with Ministry of Energy and Mine and TANESCO			Current Situation Survey for Facilities in Substations (Kiyungi S/S, Same S/S) Collecting Data	Current Situation Survey for Facilities in Substations (Kiyungi S/S, Same S/S)	Environmental and Social Consideration on Route of Transmission Line (Ascertain Presence of Relocation of Inhabitant and Current Situation Survey for Land Expropriation)	Kilimanjaro (Tamai, Takashima, Akatsuka) Dar es Salaam ( Maehara, Takimoto, Fujii)
11	23-Apr	Fri	Signing on Minutes of Discussion (M/D) with Ministry of Energy and Mine and TANESCO Report to JICA Tanzania Office and Embassy of Japan			Current Situation Survey for Transmission Line (existing 66/33/11kV) Collecting Data	Current Situation Survey for Transmission Line (existing 66/33/11kV)	Environmental and Social Consideration on Land Required for Substation (Current Situation Survey for Natural Environment and Social Environment and Land Expropriation)	Kilimanjaro (Tamai, Takashima, Akatsuka) Dar es Salaam ( Maehara, Takimoto, Fujii)
12	24-Apr	Sat	Trip (Dar es Salaam 16:5	0 Dubai 23:20 by EK726}	Trip {Dar es Salaam 07:20 Kilimanjaro 08:40 by PW420}	D Preparation of Field Report		Kilimanjaro Dubai (Maehara, Takimoto)	
13	25-Apr	Sun	Trip (Dub	ai Narita}		Preparation	of Field Report		Kilimanjaro
14	26-Apr	Mon			Current Situation Survey for Power Load and Power Demand Forecast Preparation of Field Report	Collecting Data Preparation of Field Report	Technical Evaluation for Requested Contents Preparation of Field Report	Supporting of Formulation of Resettlement Action Plan Preparation of Field Report	Kilimanjaro
15	27-Apr	Tue			Current Situation Survey for Power Load and Power Demand Forecast Preparation of Field Report	Collecting Data Preparation of Field Report	Technical Evaluation for Requested Contents Preparation of Field Report	Supporting of Formulation of Resettlement Action Plan Preparation of Field Report	Kilimanjaro
16	28-Apr	Wed			Technical Discussion with TANESCO Kilimanjaro Office, Preparation of Field Report	Technical Discussion with TANESCO Kilimanjaro Office, Collecting Data Preparation of Field Report	Technical Discussion with TANESCO Kilimanjaro Office, Preparation of Field Report	Technical Discussion with TANESCO Kilimanjaro Office, Preparation of Field Report	Kilimanjaro
17	29-Apr	Thu			Submission, Explanation and Discussion on Field Repo Modification of Field Report	tt (TANESCO Kilimanjaro Office),			Kilimanjaro
18	30-Apr	Fri			Discussion and Signing on Field Report (TANESCO K	limanjaro Office)			Kilimanjaro
19	1-May	Sat			Sorting of the collecting data and Internal meeting Trip{Kilimanjaro 10:30 Dar es Salaam 12:35 by PW-	120)			Dar es Salaam
20	2-May	Sun			Sorting of the collecting data and Internal meeting		Sorting of the collecting data and Internal meeting Trip (Dar es Salaam 16:50 Dubai 23:20 by EK726)		Dar es Salaam Dubai (Tamai, Takashima)
21	3-May	Mon			Survey for Other Doner'sAssistance: EDCF, World Ban	k	Trip {Dubai 03:15 Bangkok 12:25 by EK384} Trip {Bangkok 23:00 Narita 07:10 1 by JL718}		Dar es Salaam
22	4-May	Tue			Report to JICA Tanzania Office, Ministry of Energy and Mine, TANESCO) Arrive at Narita (07:10)			Dar es Salaam	
23	5-May	Wed			Trip (Dar es Salaam 16:50 Dubai 23:20 by EK726)				Dubai
24	6-May	Thu			Trip {Dubai 03:15         Bangkok 12:25 by EK384 }           Trip {Bangkok 23:00         Narita 07:10 1 by JL718 }				on board
25	7-May	Fri	[Damselo]		Arrive at Narita(07:10)				

A-2-1

2. Study Schedule

[Remarks] JICA Japan International Cooperation Agency TANESCO Tanzania Electric Supply Company

PW Precis on Air S/S Substation

#### Tentative 2nd Field Survey Schedule for Preparatory Survey on the Project for Rehabilitation of Substation and Transmission Line in Kilimanjaro Region in the Republic of Tanzania

						Contractor ( C			As of 2 Jun. '10
No.	Date	Day of the	JICA		1	Contents of Survey	sultant	<b>T</b>	Stay at
		week	Takimoto	Fuiii	Imai	Akatsuka	Takashima	Tamai Abe	-
1	6-Jun	Sun		· • •µ.	Trip (Narita 20:50	Noha 05:15+1 by QR803}		Trip {Narita 20:50 Doha 05:15+1 by QR803}	on Flight
2	7-Jun	Mon			Trip (Doha 7:45 Dar e	s Salaam 13:25 by QR544}		Trip {Doha 7:45 Dar es Salaam 13:25 by QR544} Trip {Dar es Salaam 18:00 Kilimanjaro 19:20 by PW725}	Dar es Salaam (Fujii, Imai, Akatsuka, Takashima) Kilimanjaro (Tamai, Abe)
3	8-Jun	Tue		Courtesy call and Explanation of Analysis in Japan to 9:00 JICA Tanzania Office 11:00 TANESCO	Meeting with Sub-Contractor for Geological and Topographic Survey	same as on the left	Confirm the Progress of Environmental Impact Assessment Procedure	Courtesy call and Explanation of Analysis in Japan to TANESCO Kilimanjaro Office	Dar es Salaam (Fujii, Imai, Akatsuka, Takashima) Kilimanjaro (Tamai, Abe)
4	9-Jun	Wed		Confirmation of Schedule of TEDAP Project and Contents of Design (TANESCO and TEDAP Consultant) Contract Negotiation with Local Contructor	Contract Negotiation with Sub-Contructor for Geological and Topographic Survey	same as on the left	Survey for Environmental Laws	Site Survey at Kiyungi S/S (1)	Dar es Salaam (Fujii, Imai, Akatsuka, Takashima) Kilimanjaro (Tamai, Abe)
5	10-Jun	Thu		Survey for Power Development Planning and Transmission Line Expansion Planning in Whole of Country Survey for Cost of Transmission and Distribution Project by Other Donors	Survey for Ability of Local Contractor Collection of Estimation of Materials, Equipment, Labors	same as on the left	Survey for Railway Expansion Planning and Building Restrictions in Kilimanjaro Region	Site Survey at Kiyungi S/S (2)	Dar es Salaam (Fujii, Imai, Akatsuka, Takashima) Kilimanjaro (Tamai, Abe)
6	11-Jun	Fri		Survey for Organization, Personnel, Financial Standing of TANESCO	Market Survey (Materials, Installation) Conclution of a Contract with Local Contructor for Geological and Topographic Survey	same as on the left	Survey for Basis of Conservation Area of Widening of Road Collecting Information of Land Registration in Project Site for New Construction of S/S and Transmission Line	Detail Site Survey for Route of 66 kV Transmission Line (1) (Kiyungi S/S, Paddy Field)	Dar es Salaam (Fujii, Imai, Akatsuka, Takashima) Kilimanjaro (Tamai, Abe)
7	12-Jun	Sat	Trip {Narita Dubai}	Internal Meeting	Internal Meeting Trip{Dar es Salaam 16:45 Kilimanjaro 18:05 by PW43	2}		Detail Site Survey for Route of 66 kV Transmission Line (2) (Makuyuni S/S)	Dar es Salaam (Fujii) Kilimanjaro (Tamai, Abe, Imai, Akatsuka, Takashima)
8	13-Jun	Sun	Trip {Dubai 10:50 Dar es Salaam 15:20 by EK725} Internal Meeting	Sorting of the Collecting Data Internal Meeting	Sorting of the Collecting Data and Internal Meeting				Fujii) Kilimanjaro (Tamai, Abe, Imai, Akatsuka, Takashima)
9	14-Jun	Mon	10:00 JICA Tanzania Office 11:00 Miratry of Energy and Minerals 14:00 TANESCO		Witness of Sub-Contract Works and Sight Survey (Lawati S/S, Machame S/S, YMCA S/S)	Additional Survey for to Study Outcome & Effect of the Project (Interview to Main Consumer of TANESCO)	Environmental and Social Consideration Survey for Proposed Updating Substation (Lawati S/S, Machame S/S, YMCA S/S)	Sight Survey for Proposed Updating Substation (Lawati S/S, Machame S/S, YMCA S/S)	Fujii) Kilimanjaro(Tamai, Abe, Imai, Akatsuka Takashima)
10	15-Jun	Tue	14:00 Discussion on Minutes of Discussion (M/D) (Ministry of	Energy and Minerals, TANESCO)	Witness of Sub-Contract Works and Sight Survey (KCMC S/S) Survey for Ability of Local Contractor	Additional Survey for to Study Outcome & Effect of the Project (Interview to Main Consumer of TANESCO) Survey for Ability of Local Contractor	Environmental and Social Consideration Survey (Trade School S/S, KCMC S/S)	Sight Survey (Trade School S/S) Sight Survey(KCMC S/S)	Fujii) Kilimanjaro(Tamai, Abe, Imai, <u>Akatsuka, Takashima)</u> Der es Salaam (Takimata
11	16-Jun	Wed	9:00 Signing on Minutes of Discussion (W/D) (Ministry of Er Report to JICA Tanzania Office and Embassy of Japan	nergy and Minerals, TANESCO)	(Makuyuni S/S) Survey for Carry-in Route of Materials and Equipments Survey for Ability of Local Contractor	Base Line Survey for Outcome Indicator of the Project	Environmental and Social Consideration Survey (Makuyuni S/S)	Sight Survey(Makuyuni S/S and Carry-in Route)	Fujii) Kilimanjaro(Tamai, Abe, Imai, Akatsuka, Takashima)
12	17-Jun	Thu	Trip {Dar es Salaam 16:50 Dubai 23:20 by EK726}	PW432} Courtesy call to TANESCO Kilimanjaro Office Internal Meetino	Market Survey (Materials, Installation) Survey for Ability of Local Contractor Internal Meeting	Base Line Survey for Outcome Indicator of the Project Survey for Ability of Local Contractor Internal Meeting	Environmental and Social Consideration Survey for Route of 33 kV Distribution Line (Trade School ~ KCMC S/S) Internal Meeting	Survey for Route of 33 kV Distribution Line (Trade School ~ KCMC S/S) Internal Meeting	Kilimanjaro
13	18-Jun	Fri	Trip {Dubai Narita}	Detail Site Survey for Route of 66 kV Transmission Line	Witness of Sub-Contract Works and Sight Survey (Route of 66 kV Transmission Line)	Detail Site Survey for Route of 66 kV Transmission Line	Environmental and Social Consideration Survey for Route of 66 kV Transmission Line	Detail Site Survey for Route of 66 kV Transmission Line (3) (Rocky Mountain)	Kilimanjaro
14	19-Jun	Sat		Preparation of Field Report Additional Survey					Kilimanjaro
15	20-Jun	Sun		Preparation of Field Report					Kilimanjaro
16	21-Jun	Mon		Preparation of Field Report Additional Survey					Kilimanjaro
17	22-Jun	Tue		Preparation of Field Report Additional Survey					Kilimanjaro
18	23-Jun	Wed		Submission, Explanation and Discussion on Field Report (	TANESCO Kilimanjaro Office)				Kilimanjaro
19	24-Jun	Thu		Discussion on Field Report(TANESCO Kilimanjaro Office)	)				Kilimanjaro
20	25-Jun	Fri		Discussion and Signing on Field Report(TANESCO Kilima	anjaro Office)				Kilimanjaro
21	26-Jun	Sat		Trip (Kilimanajro 10:30 Dar es Salaam 12:35 by PW420	}				Dar es Salaam
22	27-Jun	Sun		Sorting of the Collecting Data and Internal Meeting					Dar es Salaam
23	28-Jun	Mon		Discussion on Field Report(TANESCO)					Dar es Salaam
24	29-Jun	Tue		Discussion on Field Report(TANESCO)					Dar es Salaam
25	30-Jun	Wed		Discussion and Signing on Field Report(TANESCO)					Dar es Salaam
26	1-Jul	Thu		Courtesy call to JICA Tanzania Office, TANESCO					Dar es Salaam
27	2-Jul	Fri		Trip {Dar es Salaam 14:25 Doha 20:00 by QR545}					on Flight
28	3-Jul	Sat		Trip {Doha 01:05 Narita 19:30 by QR802}					
			[Remarks]						

JICA Japan International Cooperation Agency TANESCO Tanzania Electric Supply Company S/S: Substation

#### Tentative Field Survey (Explanation of Draft Outline Design Report) Schedule for Preparatory Survey on the Project for Rehabilitation of Substation and Transmission Line in Kilimanjaro Region in the Republic of Tanzania

				Contents of Survey					
		Contents of Survey							
NO.	Date	A day of the week	A day of the week	A day of the week	JICA		Consultant		Stay at
			Mr. Takimoto	Mr. Fujii	Mr. Takashima	Mr. Akatsuka			
1	20-Nov	Sat		Trip {Narita 20:50 Doha 05:10+1 by QR803}			on Flight		
2	21-Nov	Sun		Trip (Doha 7:20 Dar es Salaam 13:15 by QR544)			Dar es Salaam		
3	22-Nov	Mon		Courtesy call to JICA Tanzania Office, EOJ, Ministry of Energy and Minerals, TANESCO Preparation for Explanation of Draft Basic Design Report	same as left, Environmental and Social Consideration	Survey	Dar es Salaam		
4	23-Nov	Tue	Trip {Narita 20:50 Doha 05:10+1 by QR803}	Explanation of Draft Basic Design Report (Ministry of Energy and Minerals, TANESCO) Additional Survey	same as left Environmental and Social Consideration Trip {Dar es Salaam 18:00 Kilimanjarc	Survey 19:20 by PW434}	Dar es Salaam (Fujii) Kilimanjaro (Takashima, Akatsuka) on Flight(Takimoto)		
5	24-Nov	Wed	Trip {Doha 7:20 Dar es Salaam 13:15 by QR544} Preparation for Discussion on Minutes of Discussion (M/D) Meeting on Technical Cooperation Project	Explanation of Draft Basic Design Report (Ministry of Energy and Minerals, TANESCO) Additional Survey	Explanation of Draft Basic Design Report Environmental and Social Consideration Additional Survey	(TANESCO Kilimanjaro Office) Survey	Dar es Salaam (Takimoto, Fujii) Kilimanjaro (Takashima, Akatsuka)		
6	25-Nov	Thu	Discussion on Minutes of Discussion (M/D) (Ministry of Energ Additional Survey	gy and Minerals, TANESCO)	Explanation of Draft Basic Design Report Environmental and Social Consideration Additional Survey	(TANESCO Kilimanjaro Office) Survey	Dar es Salaam (Takimoto, Fujii) Kilimanjaro (Takashima, Akatsuka)		
7	26-Nov	Fri	Discussion on Minutes of Discussion (M/D) (Ministry of Energy and Minerals, TANESCO) Additional Survey	Discussion on Minutes of Discussion (M/D) (Ministry of Energy and Minerals, TANESCO) Trip {Dar es Salaam 18:00 Kilimanjaro 19:20 by PW434} Internal Meeting	Explanation of Draft Basic Design Report Environmental and Social Consideration Additional Survey Internal Meeting	(TANESCO Kilimanjaro Office) Survey	Dar es Salaam(Takimoto) Kilimanjaro (Fujii, Takashima, Akatsuka)		
8	27-Nov	Sat	Trip {Dar es Salaam 9:20 Zanzibar 9:50 by PW730} Follow up for Zanzibar Project	Additional Survey			Zanzibar (Takimoto) Kilimanjaro (Fujii, Takashima, Akatsuka)		
9	28-Nov	Sun	Follow up for Zanzibar Project Trip (Zanzibar 17:00 Dar es Salaam 17:30 by PW431) Internal Meeting	Additional Survey Trip{Kilimanajro 10:30 Dar es Salaam 12:35 by PW420} Internal Meeting			Dar es Salaam		
10	29-Nov	Mon	Discussion and Signing on Minutes of Discussion (M/D) (Min	istry of Energy and Minerals, TANESCO)	same as left, Environmental and Socia	Consideration Survey	Dar es Salaam		
11	30-Nov	Tue	Report to JICA Tanzania Office, EOJ Trip {Dar es Salaam 14:25 Doha 20:00 by QR545}				on Flight		
12	1-Dec	Wed	Trip {Doha 01:10 Narita 19:05 by QR802}						

[Remarks]: EOJ: Embassy of Japan

JICA: Japan International Cooperation Agency TANESCO: Tanzania Electric Supply Company

## Appendix 3 List of Parties Concerned

in the Recipient Country

### 3. List of Parties Concerned in the Recipient Country

#### Name and Organization

#### **Position**

#### Ministry of Energy and Minerals (MEM)

Mr. Bashir J. Mrindoko Mr. Prosper Victus Mr. Juma Mkobya Mr. Salum M. Inegeja Mr. John F. Kitonga Mr. Marwa R. Petro Mr. Levina Kashushura Commissioner for Energy and Petroleum Affairs Assistant Commissioner of Petroleum and gas Acting Assistant Commissioner of Electricity Energy Engineer Energy Engineer Energy Engineer Eng. Trainee

### **Tanzania Electric Supply Company ltd (TANESCO)**

Mr. Wiliam G. Mhando	Managing Director
Mr. Felchesmi J. Mramba	Ag. General Manager (Marketing)
Ms. Sophia S. Mgonja	Senior Manager Distribution
Mr. Robert M. Semsella	Manager Electrification
Mr. Seleman Mgwira	Principal Engineer
Mr. Theodory F. Bayona	Principal Engineer – Distribution Planning
Mr. Emmanuel G. Manirabona	Senior Electrical Engineer (Projects)
Mr. Hamdun R. Mansur	Principal Environmental Engineer
Mr. Elisa Kirimbo	Mapping Engineer

#### Tanzania Electric Supply Company ltd (TANESCO) Kilimanjaro Office

Mr. Zakayo G. Temu	Regional Manager
Mr. Stephan J. Mfundo	Principal Engineer / Regional Revenue Protection Engineer
Mr. Honest E. Moshy	Principal Engineer
Mr. Donasiano J. Shamba	Construction Engineer
Mr. Charles Mwandu	Design and Planning Engineer
Mr. Peter U. Masanja	Emergency and Maintenance Engineer
Mr. Jackson J. Mndeme	Electrical Technician
Mr. Rajab M. Haule	Electrical Technician
Mr. Amir Kilimo	Senior Technician
Mr. Oscar Muhanba	Surveyor of Tanga Office
Mr. James E. Chinula	District Manager of Hai Office
Mr. Hashim M. Munisi	Electrical Engineer of Hai Office

Mr. Raymond H. Tuppa	District Manager of Rombo Office
Mr. Gabriel Shoo	Accounts Supervisor of Tarakea Office
Mr. Rodrock Kiwea	Foreman of Tarakea Office
Mr. Festo Nhembo	System Supervisor of Same Substation

#### Tanzania National Road Agency (TANROADS - KILIMANJARO)

Eng. Japherson M. Nnko	Head of Planning Unit
Eng. Leonard M. E. Chimagu	Head of Engineering Unit

#### National Environmental Management Council (NEMC – Dar es Salaam)

Mr. Kamugenyi Lutenganya	Environmental Consultancy
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#### **Ministry of Infrastructure Development**

Ms. Fauster M. Ngowi Mr. Sihaba S. Nkinga Mr. Aunyisa Boniface Meena Principal State Attorney (Head Legal Unit) Director for Policy and Planning Senior Transport Economist

#### Ministry of Lands, Housing & Human Settlement (Dar es Salaam)

Dr. Selassie D. Mayunga Assistant Director, Surveys & Mapping Division

#### International Union for Conservation of Nature (IUCN - Dar es Salaam)

Mr. Abdallah Said Shah Mr. Victor Kamagenge Head of Tanzania Office Program Officer

### Ministry of Natural Resources and Tourism

Mr. Julius M. Mkumbo

Mr. Msami Mshana

#### **Regional Commissioner Office**

Mr. Hassan M. Bendeyeko

Senior Forest Officer of Forestry and Beekeeping Division District Natural Resources Officer

Assistant of Regional Administrative Secretary

#### Pangani Basin Water Office

Mr. Phillipo Patrick

Assistant of Regional Administrative Secretary

#### Moshi Municipal Council

Ms. Bernadette Kinabo Mr. Mr. Neville D. Msaki Mr. Mwasumbi A. E

Moshi District Council

Ms. E. N. Mbarian Mr. Mseo P. Hro Eng. Joag S. LA. Luntrgnner Municipal Director Acting Municipal Engineer Town Planner

Acting District Director Director of Human Resource Director of Engineering

The World Bank Tanzania Office

Mr. Robert Schlotterer

Financial Analyst, Energy Team

Korea Eximbank

Ms. Hye-Kyung Lee

EDCF Tanzania Country Director

#### **Tanzania Railways Limited**

Mr. Surendra Singh Bisht	Addl Executive Director (Infrastructure)
Mr. S. Musakileo	Permanent Way Inspector

#### **Others (Factories, Schools, Hospitals)**

Mr. Jaffari Ally

Mr. David Calwell Mr. Nizam Codabux Mr. Wilfred N. Swai Ms. Juliana R. Muro Mr. Nsairo Nkiwi Mr. Peris S. Ayo Ms. Ngina Maitru Mr. Mariin K. Magogwa Mr. Edward Kavishi Mr. Mandonde H. S. Mr. Euzebio Mveyange Mr. Onesmo Silaa Corporate Services Executive Manager of TPC Limited Senior Electrical Engineer of TPC Limited AFEO of TPC Limited Head of Engineering of KCMC Hospital Senior Admin Officer Admin Officer of Wild Life College Head of PMU of Wild Life College Housekeeper of Wild Life College Health Secretary of Kibongoto National TB Hospital Electrician of Kibongoto National TB Hospital Electrical Engineer of Dekker Bruins Electrical Engineer of Dekker Bruins Manager of Kiliwood Products LTD

Mr. Samuel	Operator of Kiliwood Products LTD
Ms. Eupheia Masita	Manager of Woman's Saw Mill Company
Ms. Cesilia Mrema	Accountant of Woman's Saw Mill Company
Mr. Joseph Silialla	Electrical Foreman of Kilimanjaro Plantation LTD.
Mr. A. H. B. M. Nijenhuis M. Sc	Managing Director of Vasso Agroventures Ltd.

#### **Embassy of Japan in Tanzania**

Mr. Hiroshi Nakagawa	Ambassador
Mr. Yukinori Seki	Second Secretary

#### JICA Tanzania Office

Mr. Yukihide Katsuta	Chief Representative
Mr. Toshihisa Hasegawa	Senior Representative
Mr. Shin Maruo	Representative
Mr. Minako Yamamoto	Representative
Mr. Tomoko Tauchi	Programme Advisor, Infrastructure

### JICA Experts (The Project for Capacity Development of Efficient Distribution and Transmission Systems)

Mr.	Jiro Nagasaka
Mr.	Hisao Odagiri

Chief Advisor Coordinator Appendix 4 Minutes of Discussions
# Minutes of Discussions on 1<sup>st</sup> Preparatory Survey on the Project for Rehabilitation of Substation and Transmission Line in Kilimanjaro Region in the United Republic of Tanzania

In response to the request from the Government of the United Republic of Tanzania (hereinafter referred to as "Tanzania"), the Japan International Cooperation Agency (hereinafter referred to as "JICA"), in consultation with the Government of Japan, decided to conduct a Preparatory Survey (hereinafter referred to as "the Survey") on the Project for Rehabilitation of Substation and Transmission Line in Kilimanjaro Region (hereinafter referred to as "the Project").

JICA sent to Tanzania the 1<sup>st</sup> Preparatory Survey Team (hereinafter referred to as "the Team"), headed by Mr. Mitsuhiro MAEHARA, Director for Electric Power Division, Industrial Development Department for International Cooperation, JICA. The Team is scheduled to stay in the country from April 14 to May 5, 2010.

The Team held discussions with the officials of Tanzanian authorities concerned (hereinafter referred to as "Tanzania side"). In the course of the discussions, both sides have confirmed the main items described in the sheets attached hereto.

Dar es Salaam, April 23, 2010

Mitsuhiro Maehara Leader 1<sup>st</sup> Preparatory Survey Team Japan International Cooperation Agency

Bashir J. Mrindoko Commissioner for Energy and Petroleum Affairs Ministry of Energy and Minerals The United Republic of Tanzania

Witnessed by :

Ngosha Said Magonya Commissioner for External Finance Ministry of Finance and Economic Affairs The United Republic of Tanzania

inhad?

Willian G. Mhando Acting Managing Director Tanzania Electric Supply Company Ltd. The United Republic of Tanzania

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## ATTACHMENT

#### 1. Objective of the Project

The objective of the Project is to rehabilitate the substations and transmission/distribution network in Kilimanjaro Region.

### 2. Project Site

The Project sites are located in Kilimanjaro Region as shown in Annex-1.

## 3. Responsible and Implementing Organization

- (1) The responsible ministry is Ministry of Energy and Minerals (MEM).
- (2) The implementing Organization is Tanzania Electric Supply Company Ltd (TANESCO).
- (3) The Organization Structure of MEM and TANESCO are shown in Annex-2 and Annex-3.

#### 4. Items Requested by the Tanzania side

The Tanzania side requested to revise the component of Japan's Grant Aid Application which was submitted in July, 2008, and the Summary of the requests are described below. Also detailed contents of each request are described in Annex-4.

- (1) Construction of 33/11kV substations (KCMC, Gomberi)
- (2) Upgrading of existing 33/11kV substations (YMCA, Lawati, Machame)
- (3) Construction of 66/33kV substation (Makuyuni)
- (4) Installation of 66kV transmission line from Kiyungi to Makuyuni
- (5) Installation of 33kV transmission lines from Trade School to Gomberi
- (6) Installation of 33kV transmission lines from Makuyuni to existing lines
- (7) Installation of switching bay at Mkuu Rombo
- (8) Installation of 132/66kV transformer at Kiyungi substation
- (9) Installation of 132kV incoming/outgoing bays at Same substation JICA will assess the appropriateness of the request for Japan's Grant Aid.

#### 5. Japan's Grant Aid Scheme

- (1) The Tanzania side has understood Japan's Grant Aid Scheme explained by the Team as described in Annex-5.
- (2) The Tanzania side will take the necessary measures, as described in Annex-6, for smooth implementation of the Project as prerequisites for the Japan's Grant Aid to be implemented.

# 6. Schedule of the 1st Preparatory Survey

The Team will continue the Survey in Tanzania until May 5, 2010. Based on the results of the Survey, JICA will send the 2<sup>nd</sup> Preparatory Survey Team.

### 7. Other Relevant Issues

(1) Status of the 1<sup>st</sup> Preparatory Survey

The Team explained that the purpose of the Survey is to collect necessary information and data

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4 Minutes of Discussions

for evaluating the relevance, appropriateness and urgency of the Project, and identify the issues to be cleared for implementation of the Project.

(2) Coordination among relevant donors and agencies

The Team requested the Tanzania side to ensure coordination among relevant donors and agencies for smooth implementation of the Project.

- (3) Environmental and Social Considerations
  - a) The Team requested the Tanzania side to ensure access to the site and undertake expropriation if necessary in order to secure the project site.
  - b) The Team requested the Tanzania side to conduct the required environmental works, and obtain approval on environmental clearance for implementation of the Project
  - c) The Tanzania side agreed to comply with the JICA Guidelines for Environmental and Social Considerations (hereinafter referred to as "JICA Guidelines") as well as Tanzanian laws and regulations, and requested to prepare Environmental Checklist and Monitoring Form which are designated by JICA Guidelines for an outline design.
  - d) The Tanzania side agreed to make necessary arrangements with governmental organizations concerned in order to secure funding for and execution of the above environmental matters in a schedule as required for smooth execution of the Project.
- (4) Counterpart Personnel

The Team requested the Tanzania side that necessary number of counterpart personnel shall be assigned to the Team and necessary arrangements with related organizations be made during the Survey in Tanzania.

The Team requested the Tanzania side that the answers to the questionnaire which the Team already submitted to the Tanzania side shall be given to the Team by April 30, 2010.

(End)

- Annex-1 Project site
- Annex-2 Organization Structure of Ministry of Energy and Minerals
- Annex-3 Organization Structure of TANESCO (Head office and Kilimanjaro office)
- Annex-4 Detailed contents of each request
- Annex-5 Japan's Grant Aid Scheme

Annex-6 Major Undertakings to be taken by Each Government

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Annex-1



ORGANIZATION STRUCTURE OF MINISTRY OF ENERGY AND MINERALS



# ORGANIZATION STRUCTURE OF TANESCO HEAD OFFICE

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## ORGANIZATION STRUCTURE OF TANESCO KILIMANJARO OFFICE

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