

 JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)
 
 GOVERNMENT OF SOUTHERN SUDAN
 Ministry of Transport & Roads
 Ministry of Physical Infrastructure, CES

Juba Urban Transport Infrastructure and Capacity Development Study

CAPACITY DEVELOPMENT

8th Stakeholder's Meeting
December 15, 2009

Objective

- The Capacity Development Plan in the Study is aimed at developing the maintenance knowledge, techniques and skills as well as the administrative compliance on road maintenance of the MOPI for collectors and local streets in Juba urban area.

Participatory Workshop and Analysis

- Participatory workshops and analysis were conducted during the course of the Study to confirm the participation and ownership of the project stakeholders.
- Participants of the different workshops include Engineer, Technicians, Supervisors, Assistants and Administrators from both MTR and MOPI Directorate of Roads and Bridges.
- Pilot project in road resurfacing was conducted in Munuki as part of MOPI's CD in road maintenance.

Levels of Capacity Development

- Capacity development has three levels such as individual level, organization level and institutional level. These three levels should be developed through the pilot project implementation. However, there are still many issues to be resolved for the capacity development of entire Roads and Bridges Directorate of MOPI.
- Institutional reforms and policies on road maintenance will need restructuring.
- Within MOPI, one of the most challenging tasks for capacity building is at the individual level.

Capacity Development Program

- Department of Road Maintenance (DORM), MOPI
- Pavement Types
- Maintenance Work Method and Contract Type
- Encouragement of Private Sector

Target Group and Technology

Technical Level	Engineering Capacity Development	Construction Capacity Development
Planner Class	<ul style="list-style-type: none"> Planner Sr. Engineer 	<ul style="list-style-type: none"> Sr. Administrator
Engineer Class	<ul style="list-style-type: none"> Engineer Sr. Supervisor 	<ul style="list-style-type: none"> Administrator Accountant
Technician Class	<ul style="list-style-type: none"> Technician Inspector Supervisor 	<ul style="list-style-type: none"> Engineer Technician Mechanic

Target Group and Technology

Engineering CD Subjects and Groups

Subjects	Target Group	
	Force Account	Force Account
1. Highway Engineering	0	0
1.1 Design of Highway	0	0
1.2 Development of Highway	0	0
1.3 Highway Engineering	0	0
2. Surveying	0	0
2.1 Surveying Methods (Topographic, Hydrographic, Photogrammetry)	0	0
2.2 Surveying Instruments (Total Station, GPS, etc.)	0	0
2.3 Surveying Applications (Road, Bridge, etc.)	0	0
3. Construction Management	0	0
3.1 Construction Management (Planning, Scheduling, Costing)	0	0
3.2 Construction Management (Quality Control, Safety, etc.)	0	0
3.3 Construction Management (Contract Administration, etc.)	0	0
4. Highway Engineering (Road Design, etc.)	0	0
4.1 Highway Engineering (Road Design, etc.)	0	0
4.2 Highway Engineering (Road Design, etc.)	0	0
4.3 Highway Engineering (Road Design, etc.)	0	0
4.4 Highway Engineering (Road Design, etc.)	0	0
4.5 Highway Engineering (Road Design, etc.)	0	0
4.6 Highway Engineering (Road Design, etc.)	0	0
4.7 Highway Engineering (Road Design, etc.)	0	0
4.8 Highway Engineering (Road Design, etc.)	0	0
4.9 Highway Engineering (Road Design, etc.)	0	0
4.10 Highway Engineering (Road Design, etc.)	0	0
4.11 Highway Engineering (Road Design, etc.)	0	0
4.12 Highway Engineering (Road Design, etc.)	0	0
4.13 Highway Engineering (Road Design, etc.)	0	0
4.14 Highway Engineering (Road Design, etc.)	0	0
4.15 Highway Engineering (Road Design, etc.)	0	0
4.16 Highway Engineering (Road Design, etc.)	0	0
4.17 Highway Engineering (Road Design, etc.)	0	0
4.18 Highway Engineering (Road Design, etc.)	0	0
4.19 Highway Engineering (Road Design, etc.)	0	0
4.20 Highway Engineering (Road Design, etc.)	0	0
4.21 Highway Engineering (Road Design, etc.)	0	0
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4.45 Highway Engineering (Road Design, etc.)	0	0
4.46 Highway Engineering (Road Design, etc.)	0	0
4.47 Highway Engineering (Road Design, etc.)	0	0
4.48 Highway Engineering (Road Design, etc.)	0	0
4.49 Highway Engineering (Road Design, etc.)	0	0
4.50 Highway Engineering (Road Design, etc.)	0	0

Target Group and Technology

Construction CD Subjects and Groups

Subjects	Target Group			
	Force Account	Force Account	Force Account	Force Account
1. Construction Management	0	0	0	0
1.1 Construction Management	0	0	0	0
1.2 Construction Management	0	0	0	0
1.3 Construction Management	0	0	0	0
1.4 Construction Management	0	0	0	0
1.5 Construction Management	0	0	0	0
1.6 Construction Management	0	0	0	0
1.7 Construction Management	0	0	0	0
1.8 Construction Management	0	0	0	0
1.9 Construction Management	0	0	0	0
1.10 Construction Management	0	0	0	0
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1.13 Construction Management	0	0	0	0
1.14 Construction Management	0	0	0	0
1.15 Construction Management	0	0	0	0
1.16 Construction Management	0	0	0	0
1.17 Construction Management	0	0	0	0
1.18 Construction Management	0	0	0	0
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1.24 Construction Management	0	0	0	0
1.25 Construction Management	0	0	0	0
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1.27 Construction Management	0	0	0	0
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1.29 Construction Management	0	0	0	0
1.30 Construction Management	0	0	0	0
1.31 Construction Management	0	0	0	0
1.32 Construction Management	0	0	0	0
1.33 Construction Management	0	0	0	0
1.34 Construction Management	0	0	0	0
1.35 Construction Management	0	0	0	0
1.36 Construction Management	0	0	0	0
1.37 Construction Management	0	0	0	0
1.38 Construction Management	0	0	0	0
1.39 Construction Management	0	0	0	0
1.40 Construction Management	0	0	0	0
1.41 Construction Management	0	0	0	0
1.42 Construction Management	0	0	0	0
1.43 Construction Management	0	0	0	0
1.44 Construction Management	0	0	0	0
1.45 Construction Management	0	0	0	0
1.46 Construction Management	0	0	0	0
1.47 Construction Management	0	0	0	0
1.48 Construction Management	0	0	0	0
1.49 Construction Management	0	0	0	0
1.50 Construction Management	0	0	0	0

Target Group and Technology

Curriculum

- **Effective System for Road Maintenance**
- **Maintenance Techniques for Force-Account**
- **Equipment Operation for Force-Account**
- **Development of Engineering Level**
- **Construction Supervision**

Target Group and Technology

Development Method

- **Technical Cooperation Project Type**
 - Course 1: Seminar / Workshop
 - Course 2: Class Room
 - Course 3: On the job Training
 - Course 4: In service Training
 - Course 5: Training Tour In Foreign Countries
- **Incentive upon Completion**
 - To motivate trainees in capacity development, some incentives should be considered for participants.
 - Provision of suitable employment opportunities and proper professional positions and issuance of diploma.

Strengthening of the Private Sector

Roles of the Private Sector

The areas of engineering and construction shall be provided by the private sector which should be responsible for delivering the required services and works through competitive bidding at cost-effective basis.

- **Engineering**
 - The Consultant shall be responsible for rendering engineering services.
- **Maintenance Works**
 - *Private Construction Company* which is suitable for large size maintenance works.
 - *Community-based Road Maintenance Company* which is suitable for small maintenance works.

Strengthening of the Private Sector

Government's Support for the Private Sector

- **To encourage and develop the local construction industry, the government support is absolutely indispensable including the following:**
 - Standard Contractors' Classification System
 - Continuous Supply of Maintenance Projects
 - Establishment of Community-based Road Maintenance Companies
 - Compulsory Engagement of Local Contractor
 - Preference of Local Contractor in International Bidding for Road Project in the country
 - Provision of Access to Credit / Banking / Insurance
 - Practice Training for Business and Engineering

Action Plan

CD Program (1/4)		Program 1: Establishment of Road Maintenance and Management System of the MOPI	
Program Objective	The program aims to establish the practical and effective road maintenance and management system for the MOPI, CB.		
Program Activities	<ul style="list-style-type: none"> Recommendation of the road maintenance and management system suitable for Department of Road Maintenance (DORM) of the MOPI. Preparation of the annual road maintenance plan and budget for the DORM. Establishment of Force-account section for road maintenance in the DORM. Development of Contract-out system for road maintenance to private sector. Capacity Development for the above activities. 		
Counterpart	DORM-MOR		
Target Group	<ul style="list-style-type: none"> Planner Tr. Engineer Tr. Administrative and O&M 		
Inputs from Foreign Donors	<ul style="list-style-type: none"> W. Road Management System W. Road Maintenance System 		
Duration	Scheduled for two (2) years		

Action Plan

CD Program (2/4)		Program 2 Capacity Development of Road Maintenance Technology under Force Account Section for MOPI (Part of Project 1)	
Program Objective	The program is planned to develop the road maintenance technology through implementing pilot project of the Force-account section of the Department of Road Maintenance (DORM, MOPI).		
Program Activities	<ul style="list-style-type: none"> Finalize of road location and inventory. Selection of pilot sites suitable for pilot project of (1) Station and road works, (2) Force-account of pilot sites implemented (Part Project 1). Study on construction / maintenance method of pavement and drainage. Procurement and construction equipment and materials. Procurement of vehicles, spare parts, consumables, etc. Execution of road / maintenance work of pilot sites under force-account system. Preparation of road maintenance manual (drafted). Preparation of force-account system (drafted). Capacity development for the above activities. 		
Counterpart	DORM, MOPI		
Target Group	<ul style="list-style-type: none"> Project Manager Tr. Engineer, Engineer, Technician Construction worker Equipment Operator Support Staff 		
Inputs from Foreign Donors	<ul style="list-style-type: none"> W. Highway Engineer W. Road Maintenance System Procurement of construction equipment and materials 		
Duration	Scheduled for two (2) years		

Action Plan

CD Program (3/4)		Program 3 Capacity Development of Road Maintenance Technology under Contract-out System for Public and Private Sector Road Construction									
Program Objective	The program aims to develop the road maintenance technology through implementing pilot project in the public sector (the Department of Road Maintenance, MOPI) and private sector Road Construction.										
Program Activities	<ul style="list-style-type: none"> Finalize of road location and inventory. Selection of pilot sites suitable for contract-out system (Part Project 1). Preparation of contract-out system (drafted). Study on construction / maintenance method of pavement and drainage. Procurement of vehicles and construction equipment. Construction operation of pilot sites under contract-out system. Preparation of road maintenance manual (drafted). Preparation of contract-out system (drafted). Capacity development for the above activities. 										
Counterpart	DORM, MOPI										
Target Group	<table border="0"> <tr> <td>Public Sector:</td> <td>Private Sector:</td> </tr> <tr> <td>Project Manager</td> <td>Construction Manager</td> </tr> <tr> <td>Tr. Engineer, Engineer, Technician</td> <td>Construction Worker and Technician</td> </tr> <tr> <td>Construction worker</td> <td>Construction Subcontractor</td> </tr> </table>	Public Sector:	Private Sector:	Project Manager	Construction Manager	Tr. Engineer, Engineer, Technician	Construction Worker and Technician	Construction worker	Construction Subcontractor		
Public Sector:	Private Sector:										
Project Manager	Construction Manager										
Tr. Engineer, Engineer, Technician	Construction Worker and Technician										
Construction worker	Construction Subcontractor										
Inputs from Foreign Donors	<ul style="list-style-type: none"> W. Highway Engineer W. Road Maintenance System Procurement of construction equipment and materials 										
Duration	Scheduled for two (2) years										

Action Plan

CD Program (4/4)		Program 4: Equipment Operation and Management for Small-scale Road Maintenance	
Program Objective	The MOPI, the MOPI is expected to provide the small-scale road maintenance mainly for small streets under force account system. The program is, therefore, planned to develop equipment operation and management capacity of the MOPI for multiple road maintenance.		
Program Activities	<ul style="list-style-type: none"> Purchase of minimum number of equipment for road maintenance required for the MOPI. Preparation of manual for equipment operation and management. Capacity development of equipment operation and management. 		
Counterpart	MOPI		
Target Group	<ul style="list-style-type: none"> Force-account section, DORM, MOPI Maintenance Engineer Equipment Operator 		
Inputs from Foreign Donors	<ul style="list-style-type: none"> Tr. Mechanical / Equipment Engineer Equipment Supply 		
Duration	Scheduled for one (1) year		

Action Plan

Program	Main Subjects	Start Date		Duration (Year)						
		Phase One	Phase Two	2018	2019	2020	2021	2022	2023	
1. Establishment of Road Maintenance and Management System of the MOPI (Department of Road Maintenance, MOPI)	<ul style="list-style-type: none"> Recommendation of Road Maintenance System Preparation of Annual Maintenance Plan Establishment of Force Account / Contract-out System 	○	○	■	■	■	■	■	■	■
2. Capacity Development of Small Maintenance Technology under Force Account Section (Department of Road Maintenance, MOPI)	<ul style="list-style-type: none"> Design of Contract-out System Operation of the Pilot Project of Force Account Section Preparation of Road Maintenance Manual 	○	○	■	■	■	■	■	■	■
3. Capacity Development of Small Maintenance Technology under Contract-out System (Department of Road Maintenance, MOPI)	<ul style="list-style-type: none"> Design of Contract-out System Operation of the Pilot Project of Contract-out System Preparation of Road Maintenance Manual 	○	○	■	■	■	■	■	■	■
4. Capacity Development of Small Maintenance Technology under Force Account Section (Department of Road Maintenance, MOPI)	<ul style="list-style-type: none"> Purchase of Construction Equipment Preparation of Manual for Equipment Operation and Management Capacity Development of Equipment Operation and Management 	○	○	■	■	■	■	■	■	■



(g) Mr. Tsuneo Bekki

JICA JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) GOVERNMENT OF SOUTHERN SUDAN Ministry of Transport & Roads, Ministry of Physical Infrastructure, OCS

Juba Urban Transport Infrastructure and Capacity Development Study

CONCLUSIONS AND RECOMMENDATIONS

8th Stakeholder's Meeting
December 15, 2009

CONCLUSIONS

Urban Transport Development Master Plan

Road Network Development <ul style="list-style-type: none"> Formulation of Circumferential and Radial Street Network System Collector Street Development Inside C-4: 115.0km Local Street Rehabilitation Inside C-4: 498.2km 	Public Transport Development <ul style="list-style-type: none"> Policy and Regulation on Operation Designation of Bus Routes Construction of Bus Terminal Vehicle Regulation
Traffic Management <ul style="list-style-type: none"> Policy and Regulation on Management Enforcement of Practical Traffic Rules and Regulations Practice of Traffic Safety Education 	Transport Institution <ul style="list-style-type: none"> Human Resource Development Institutional Development

CONCLUSIONS

Pre-Feasibility Study Projects

Formulation of Urban Street Maintenance System <ul style="list-style-type: none"> Administrative Jurisdiction of Urban Street Maintenance Works 	Urban Street Improvement in Central Commercial District (CCD) <table border="1"> <thead> <tr> <th>Class</th> <th>Length (km)</th> <th>Cost (Mill. USD)</th> </tr> </thead> <tbody> <tr> <td>Collector</td> <td>0.5</td> <td>1.1</td> </tr> <tr> <td>Major Local</td> <td>3.0</td> <td>3.7</td> </tr> <tr> <td>Minor Local</td> <td>8.1</td> <td>3.5</td> </tr> <tr> <td>TOTAL</td> <td>11.6km</td> <td>12.3M USD</td> </tr> </tbody> </table>	Class	Length (km)	Cost (Mill. USD)	Collector	0.5	1.1	Major Local	3.0	3.7	Minor Local	8.1	3.5	TOTAL	11.6km	12.3M USD			
Class	Length (km)	Cost (Mill. USD)																	
Collector	0.5	1.1																	
Major Local	3.0	3.7																	
Minor Local	8.1	3.5																	
TOTAL	11.6km	12.3M USD																	
Route Location Study <ul style="list-style-type: none"> The route alignments for the arterial streets of C2, C3 and R5 are newly established. 	Urban Street Network Development in Southern Juba <table border="1"> <thead> <tr> <th></th> <th>Length (km)</th> <th>Cost (Mill. USD)</th> </tr> </thead> <tbody> <tr> <td>Arterial C-2</td> <td>7.3</td> <td>75.6</td> </tr> <tr> <td>Arterial C-3</td> <td>11.1</td> <td>100.3</td> </tr> <tr> <td>Collector Links</td> <td>3.3</td> <td>33.2</td> </tr> <tr> <td>Collector Network</td> <td>2.0</td> <td>20.0</td> </tr> <tr> <td>TOTAL</td> <td>23.7km</td> <td>229.1M USD</td> </tr> </tbody> </table>		Length (km)	Cost (Mill. USD)	Arterial C-2	7.3	75.6	Arterial C-3	11.1	100.3	Collector Links	3.3	33.2	Collector Network	2.0	20.0	TOTAL	23.7km	229.1M USD
	Length (km)	Cost (Mill. USD)																	
Arterial C-2	7.3	75.6																	
Arterial C-3	11.1	100.3																	
Collector Links	3.3	33.2																	
Collector Network	2.0	20.0																	
TOTAL	23.7km	229.1M USD																	

CONCLUSIONS

Bridge and Culvert Reconstruction Project

The improvement priority of each bridge and culvert (17 bridges) is evaluated in terms of urgency, structural stability and traffic needs and classified as follows:

- Priority "A" bridges: 3 Bridges
- Priority "B" bridges: 1 Bridge
- "B" culverts: 3 culverts

Capacity Development Thru Pilot Project

1. Pilot Project Implementation
2. Capacity Development Plan
3. Government's Support for Strengthening of the Private Sector

RECOMMENDATIONS

1. Plan Authorization
2. Project Arrangement
3. Constitution of Inter-Ministry Committee for Transport (IMCT)
4. Establishment of a Task Force for Road ROW Reservation
5. Adoption of Community Based Local Street Maintenance System
6. Traffic Safety Education and Enforcement
7. Organization and Human Capacity Development

RECOMMENDATIONS

(1) Plan Authorization

- The authorization of the Master Plan by the government of Southern Sudan is vital for the systematic implementation of the projects.
- Projects in the Master Plan should be included in the National Development Plan.

RECOMMENDATIONS

(2) Project Arrangement

- To implement the project as scheduled, such Feasibility Studies and Detailed Engineering Studies should be performed a few years before the commencement of project construction.
- The Feasibility Study on C3 Nile Bridge No.1 (south side) should be conducted as soon as possible.

RECOMMENDATIONS

(3) Constitution of Inter-Ministry Committee for Transport (IMCT)

- The clear and comprehensive transport development policy, strategy and plan for Juba urban area are indispensable for the development, management and operation of efficient urban transport infrastructures.
- The Inter Ministry Committee for Transport (IMCT) is recommended to be organized in order to discuss and enforce such clear and consistent plan.

RECOMMENDATIONS

(4) Establishment of a Task Force for Road ROW Reservation

- The proposed routes for the arterial streets (4 circumferential streets and 6 radial streets) are identified only at the Pre Feasibility Study level.
- A Task Force is recommended to be established to define the road right of way (ROW) in order to reserve the ROW land and minimize encroachment.

RECOMMENDATIONS

(5) Adoption of Community Based Local Street Maintenance System

- The routine maintenance of local streets if carried out with labor intensive maintenance method by the community based working groups can also be expected to contribute to job creation.
- Community based groups are recommended to be organized with the guidance of the Ministry of Physical Infrastructure (MOPI).

RECOMMENDATIONS

(6) Traffic Safety Education and Enforcement

- When roads are improved, vehicles tend to travel at higher speeds resulting in increase in traffic accident. A traffic safety education program should be established involving education in schools and periodic education of drivers.
- The strengthening of traffic enforcement is also indispensable for maintaining certain urban activities of people and trust by community.

RECOMMENDATIONS

(7) Organization and Human Capacity Development

- An effective organization for the systematic implementation approach is the vital key to the successful realization of the plan.
- Human capacity development programs is the major task that should be strongly instituted to develop the required experience through on the job training and other systemized training programs.





**JUBA URBAN TRANSPORT
INFRASTRUCTURE
AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Roads, Yei Road Jebel Kujur, Juba
Government of South Sudan



MINUTES OF DISCUSSION

**8th Stakeholder's Meeting
JUTI Draft Final Report Presentation**

Purpose : **Presentation of the Draft Final Report**
Date and Time : **December 15, 2009 (10:00am)**
Venue : **Ground Floor Conference Room, Home and Away Restaurant**

Minutes of Discussion:

1. The following highlights the Stakeholders' presentation:
 - MTR (Mr. Otim) presented the different issues relating to the implementation of the Road Network Master consisting of – time frame/time period of implementation, institutional and organizational issues, administrative and technical capacity of MTR and MOPI, urban transport issues and maintenance strategy issues.
 - The Study Team presented the results and summary of the “Juba Urban Transport Infrastructure and Capacity Development Study” including the Overall Implementation Schedule, the Urban Street Maintenance System, Urban Street Improvement in Central Commercial District (CCD), Urban Street Network Development in Southern Juba, Capacity Development and the Study Conclusions and Recommendations.
2. A series of comments and discussions proceeded after the presentation of draft final report with the following highlights:
 - 2.1. The Proposed Master Plan and the Issue of Road Right-of-Way (ROW)
 - The proposed Juba Urban Road Network Master Plan was appreciated by the stakeholders with the issue of ROW being raised. It was pointed out that the acquisition of ROW should start at present to avoid future costly problems.
 - Encroachment on the road reserve/ROW is a problem in Juba that needs close coordination between MOPI and MTR. MOPI requested MTR to issue the ROW limits of Juba roads which they are willing to protect once defined clearly.
 - With the completion of the Juba road network master plan, the next task would be to mark the required ROW limit for the different proposed roads. The committee that was set-up for the master plan ROW should start preparation for the marking of the road ROW.
 - MTR acknowledge that the master plan will be the reference point for road development in Juba.
 - The provision of space for public utilities within the ROW was clarified with the response that there will be enough space to cover such utilities

2.2. Road Maintenance and Capacity Development for MOPI

- MTR recommends to include the topic on environmental impact assessment for road maintenance projects in the proposed curriculum for capacity development.
- The participants acknowledged the labor-based maintenance system for job creation and improvement of road conditions at the community level.
- It was also pointed out that one of the problems facing the authorities regarding maintenance would be the financial resources necessary to sustain maintenance activities and protect the investments in road infrastructure.

2.3. Traffic Management and Traffic Safety

- MTR pointed out that traffic management and traffic safety are two aspects in road development that has to be looked into by MTR, MOPI and the Police Department.
- An issue on traffic safety is raised, in particular with the Juba Teaching Hospital where conflicts between vehicles and pedestrians cause concerns on traffic efficiency and safety. Recommendations on improving traffic management with traffic signals and pedestrian crossing, relocation of hospital entrance gate, widening the road to provide parking area/bus stops were raised.
- The example of road improvement with road amenities and ancillary facilities including traffic management was cited for the CCD and can be applicable to such area.

2.4. Updating the Master Plan

- Since Juba urban is currently developing at a rapid rate, update of the master plan is necessary according to the changes and development in the region such as socio-economic activities and changes in land use pattern. Master plans are usually updated every ten years but with the rapid changes in Juba urbanization, the update maybe needed much earlier.

2.5. Nile River Bridge

- Plans for the construction of the Nile river bridge was presented and appreciated by the participants. It was acknowledge that Juba will need the second Nile river bridge as soon as possible to support expansion of the socio-economic activities in either side of the Nile river.
- Provision of sufficient navigation clearance was clarified which needs further investigation depending on the future plans of the Department of River Navigation.

3. The Closing Remarks were given by MOPI 1st Dir. Gen Lewis and MTR Dir. Gen. Jacob acknowledging the assistance given by the Government of Japan to Juba thru JICA.

8.4 List of Attendees



**JUTI
STUDY**

**JUBA URBAN TRANSPORT INFRASTRUCTURE
AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Road, Tel Road, Juba City, Juba
Government of South Sudan








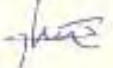

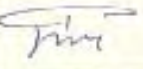

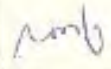
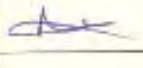
8TH STAKEHOLDER'S MEETING "JUTI DRAFT FINAL REPORT PRESENTATION"

Conference Room (Ground Floor), Home and Away Restaurant

December 15, 2009

ATTENDANCE SHEET

NAME	AGENCY/ COMPANY	POSITION	CONTACT NO./E-MAIL	SIGNATURE
1. Ambrose Chongbil Okok	Juba Concrete & Steel Eng Ltd	Manager	0477101798	
2. OTHMAN BOULTS	MTR - GO SS		0477112080	
3. Kiyotaka Tamari	JICA	Project Formulation Adviser	091-4636201	
4. Remo Samuel	Hadu & bolts Co Ltd	Operation manager	0477115369	
5. HESSAU ABEGAY	OWC	D/ANALYSIS	0477124338	
6. TERRANCE KRAMER	USAID	ENGINEERING Advisor	0477-251748	TK
7. LEWIS GORE	PHY. INFR.	1-STE/DIG	0477112564	
8. Emmanuel Mestery	HOUSING	DIG	0477113030	
9. DR SAMSON PAUL BABA	MOH - GOSS JUBA	DIG	0477195799	
10. OSIRI DUKE	LBG	PROCUREMENT SPECIALIST	095501382	
11. Tsuno Pochi	JICA	Team Leader		
12. RYUICHI UENO		Transport Planner		

NAME	AGENCY/ COMPANY	POSITION	CONTACT NO./E-MAIL	SIGNATURE
13. JOVITO SANTOS	JICA STUDY TEAM	MEMBER	santos@ctii. co.jp	
14. Chamanya Awou Adagpok	LGB	D/G Planning Programmes	0918285310	
15. Eng. MATU	PWC	MONITORING ENGINEER	+2542129337	
16. Isaac Koon	"	"	0477249779	
17. SHISHIRO Eg	JICA	Representative	091-4589933	
18. Jazob Masril	MTR	D/G Roads & B	0477104451	
19. HILARY DADA	MUNUKI Dayam	Manager	0915376633	
20. Milton Sapini Paul	Subs. Unvers. ity	Director Services	0126603166 or 0477103614	
21. Patricia Cabul	MTR	Environment Unit	0955060810	
22.				
23. NORIKO TAKAHASHI	JICA	Local consultant	09087 75453	
24. MARY KOBALU	PMT	ADMIN. ASST	0955052419	
25.				
26.				
27.				

**APPENDIX 9 NINTH STAKEHOLDER'S MEETING
(2nd PILOT PROJECT PRESENTATION)**

9.1 Agenda

**9TH STAKEHOLDER'S MEETING
2nd Pilot Project Presentation/Workshop**

Shalom Hotel & Restaurant
Off Airport Road, Hi Matar, Juba
June 3, 2010

PROGRAM

	Opening Remarks	Peter Laku Loro Ladu Director General Ministry of Physical Infrastructure, CES	10:00 –10:05
	JICA Remarks	Mr. Kenichi Shishido Representative of JICA Sudan	10:05 –10:10
	Munuki Payam Remarks	Mr. Emmanuel Constantino Severino Munuki Executive Director	10:10 –10:15
1.	Background and Objectives of 2 nd Pilot Project	Dr. Jovito Santos JICA JUTI Study	10:15 –10:25
2.	Planning and Project Implementation	Mr. Toyohiro Takagi JICA JUTI Study	10:25 –10:40
3.	Implementation of Gravel Maintenance by CCG	Mr. Bullen Pitya Abraham and Mr. Charles Hakim Mila MOPI Directorate of Roads and Bridges	10:40 - 11:00
	COFEE BREAK		11:00 –11:10
4.	2 nd Pilot Project Evaluation	Dr. Jovito Santos JICA JUTI Study	11:10 –11:25
5.	MTR Comments and Recommendations on Road Maintenance by MOPI	Mr. Philip Waiwai and Mr. John Kenyi Sasa Ministry of Transport and Roads, GOSS	11:25 –11:35
6.	Discussion – Next Steps	Mr. John Kenyi Sasa Ministry of Transport and Roads, GOSS	11:35 –11:55
	Closing Remarks	Mr. Lewis Gore George 1 st Director General Ministry of Physical Infrastructure, CES	11:55 –12:00
	LUNCH		12:00 -

9.2 Presentation Material

(a) Dr. Jovito Santos

JICA JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) GOVERNMENT OF SOUTHERN SUDAN Ministry of Transport & Roads Ministry of Physical Infrastructure, CES

Juba Urban Transport Infrastructure and Capacity Development Study

2nd Pilot Project Presentation

9th Stakeholder's Meeting
June 03, 2010

Presentation Outline

1. Background and Objectives of 2nd Pilot Project
2. Planning and Implementation
3. Implementation of Gravel Road Maintenance by CCG/MOPI
4. Pilot Project Evaluation
5. MTR Comments and Recommendations on Road Maintenance by MOPI
6. Discussion-Next Steps

Juba Urban Transport Infrastructure and Capacity Development Study

JICA JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) GOVERNMENT OF SOUTHERN SUDAN Ministry of Transport & Roads Ministry of Physical Infrastructure, CES

Juba Urban Transport Infrastructure and Capacity Development Study

1. Background and Objectives of 2nd Pilot Project

Session Outline

- Background – JUTI Master Plan
- Project Objectives
- Project Approach
- Project Schedule and Organization
- Site Selection
- Site Inspection and Condition
- Project Scope and Outline

Juba Urban Transport Infrastructure and Capacity Development Study

Background – JUTI Master Plan

ADMINISTRATIVE ROAD CLASSIFICATION

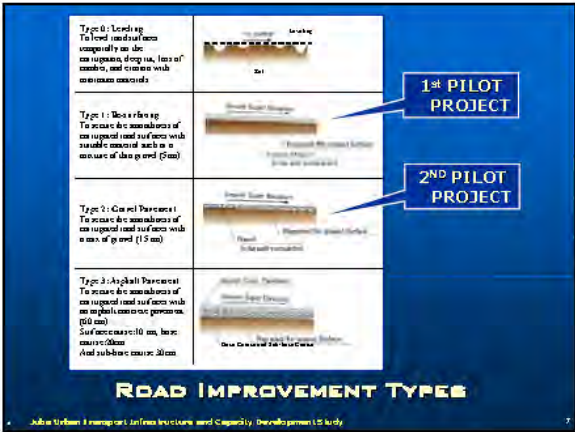
Juba Urban Transport Infrastructure and Capacity Development Study

ROAD MAINTENANCE SYSTEM SCENARIO

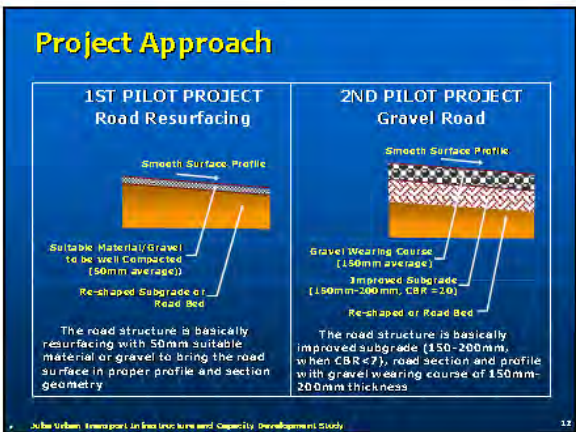
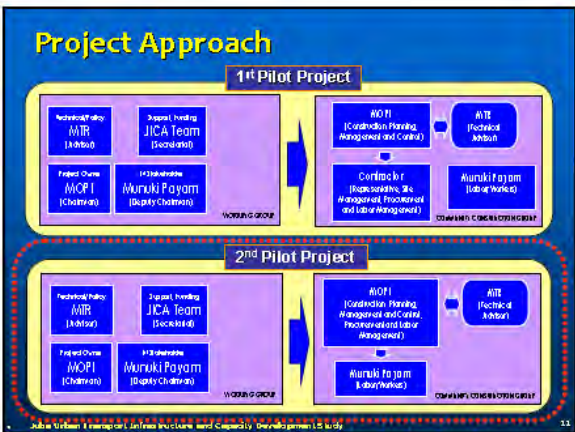
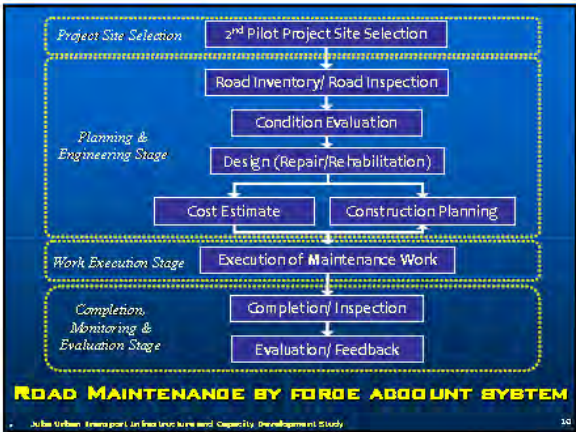
Road Type	Status	Responsible Agency	Short Term			Medium Term			Long Term			
			2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	
NATIONAL ROADS	Establishment of Maintenance Policy	MOPI										
	Contracting out MOPI	MOPI										
	Contracting out MOPI	MOPI										
STATE ROADS	Contracting out MOPI	MOPI										
	Contracting out MOPI	MOPI										
	Contracting out MOPI	MOPI										
COUNTY ROADS	Contracting out MOPI	MOPI										
	Contracting out MOPI	MOPI										
	Contracting out MOPI	MOPI										

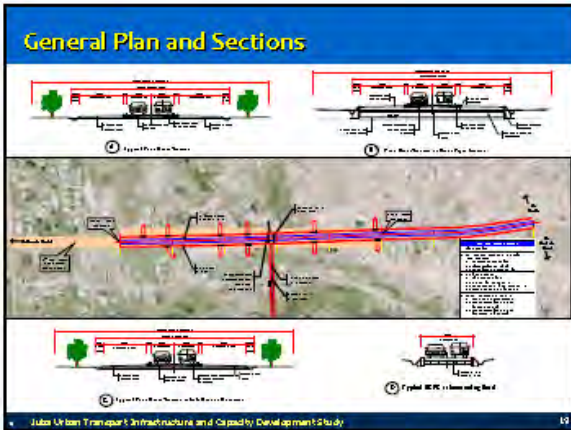
■ G TYPE – FORCE ACCOUNT ■ C TYPE – CONTRACT-OUT

Juba Urban Transport Infrastructure and Capacity Development Study



- ### 2nd Pilot Project Objectives
- Assess and assist in improving capabilities of the MOPI in executing periodic maintenance works for gravel roads
 - Undertake maintenance/rehabilitation of 500m long gravel road as pilot project type
 - Organize community for labor-based gravel road maintenance
- Joba Urban Transport Infrastructure and Capacity Development Study





Project Outline

Road Classification	Major Local Road
Traffic	50-100 pcu/day (Design)
Road Project Length	500m
Road Section	Travelledway - 2 lanes @ 3.5m/lane = 7.0m Shoulder/Sidewalk - 2 @ 5.5m = 11.0m Ditch - 2 @ 1.0m/ea side = 2.0m Total Road Width = 20.0m
Cross Fall	4%
Cross Drainage	450mm RC Pipe Culverts Earth canal for discharge of storm water to existing stream channel
Subgrade Improvement	Replacement of black cotton soil, L = 100m (0.3-0.6m deep)
Access Road	Provision of 450mm RC Pipe Culverts,
Road Side Drain	1.0m wide earth ditch, L = 800m/ea side
Gravel Wearing Course	150mm thick at W = 7.0m for 500m for Travelledway 50mm thick for rest of road section (11.0m wide)

Juba Urban Transport Infrastructure and Capacity Development Study 20

- ### Note:
- The 2nd Pilot Project will focus in assessing and improving the MOPI capacity in periodic maintenance of gravel road and not the road project itself.
 - Therefore, the project termination is decided when either:
 - the project duration is reached, or
 - the project budget is exhausted
- Juba Urban Transport Infrastructure and Capacity Development Study 21



Expenses as of May 29th

Category	Item	Amount (\$)	Balance (\$)
CCB	Salaries & commissions	2,810	
	Payroll taxes & insurance	13,029	
	Equipment expenses	1,021	
	Materials & fuel		
	Subtotal	16,860	
Materials	Gravel	15,288	
	Bedding	1,028	
	Concrete	1,225	
	Shims	600	
	Sand	220	
	Expenses	145	
	Gas	824	
	Wages	1,100	
	Shovel & Wheel loader	100	
	Other	126	
	Subtotal	22,526	
Fuel	Equipment, Bedding and Bedding	3,271	
	Gravel, concrete and bed	14,112	
	Subtotal	17,383	
Other	Expenses	1,021	
	CCB Fee	100	
	Subtotal	1,121	
Total		89,211	

283,522 SDG

Thank you for your attention

- Next →
Implementation of Gravel Maintenance



Juba Urban Transport Infrastructure and Capacity Development Study

3. IMPLEMENTATION OF GRAVEL ROAD MAINTENANCE BY CCG/MOPI

9th Stakeholder's Meeting
June 03, 2010

PRESENTATION OF 2ND PILOT PROJECT AT MUNUKI AREA/JUBA SOUTHERN SUDAN

- THE AIM OF THIS PILOT PROJECT FOR CAPACITY DEVELOPMENT OF MTR, MOPI AND MUNUKI PAYAM ON GRAVEL ROAD MAINTENANCE AND CONSTRUCTION
- ALSO ON THE IMPROVEMENT OF MUNUKI ROADS USING THE SKILLED AND UNKILLED WORKERS ON THE PILOT PROJECT TO LEARN MORE FROM ONE ANOTHER.

- THIS PROJECT HAD TRAIN STUDENT , AND NONE STUDENT DURING THE HOLIDAYS
- ALSO IT HAS TRAIN PEOPLE FROM THE MINISTRY OF PHYSICAL INFRASTRUCTURE DIRECTORATE OF ROADS AND BRIDGE S ON DIFFERENT ROAD ACTIVITIES
- EXAMPLES,
 - TRAFFIC MANAGEMENT
 - SOIL ANALYSIS
 - ROAD CONSTRUCTION & MAINTENANCE
 - DRAINAGE CONSTRUCTION, AND CONCRETE MIXING

2.5.3.4 CONSTRUCTION PLANNING

Programme work programme schedule, construction planning, scheduling

(2ND PILOT PROJECT) STARTED ON February 1st 2010 and will end up on 15th of May 2010 Please see the schedule for the project as shown below.

2ND PILOT PROJECT GENERAL WORK SCHEDULE

Activity	Start	End	Duration	Predecessor	Successor
1. SITE INVESTIGATION	02/01/2010	02/01/2010	1		2
2. DESIGN	02/01/2010	02/01/2010	1	1	3
3. CONSTRUCTION	02/01/2010	02/01/2010	1	2	4
4. MAINTENANCE	02/01/2010	02/01/2010	1	3	5
5. EVALUATION	02/01/2010	02/01/2010	1	4	6

Resources/equipment/main power, traffic management planning, O C plan

Resource/Equipment	JANUARY				FEBRUARY				MAY			
	1	2	3	4	1	2	3	4	1	2	3	4
1. Motor Vehicle	1	1	1	1	1	1	1	1	1	1	1	1
2. Fuel	1	1	1	1	1	1	1	1	1	1	1	1
3. Labour - Unskilled	10	10	10	10	10	10	10	10	10	10	10	10
4. Fuel	1	1	1	1	1	1	1	1	1	1	1	1
5. Equipment	1	1	1	1	1	1	1	1	1	1	1	1
6. Power	1	1	1	1	1	1	1	1	1	1	1	1
7. Traffic Management	1	1	1	1	1	1	1	1	1	1	1	1
8. Main Power	1	1	1	1	1	1	1	1	1	1	1	1
9. Daily Fuel	1	1	1	1	1	1	1	1	1	1	1	1



CULVERT CONSTRUCTION
FIGURE 2



AFTER MAINTENANCE
FIGURE 3



Figure 4 Typical Road Cross-Section

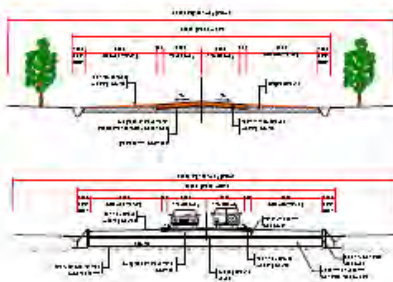


Figure 4 Road Cross-Section with Cross Pipes
Section

ROAD EQUIPMENT

- BULL-DOZER
- EXCAVATOR
- GRADER
- ROLLER
- WATER TANKER
- TIPPERS, AND
- ROAD LABORATORY FOR SOIL TESTING

ROLE OF CCG GROUP

- MTR- POLICY MAKING & SUPERVISION
- MOPI- IMPLEMENTATION OF 2ND PILOT PROJECT MAINTENANCE AND CONSTRUCTION
- MUNUKI PAYAM – LABOR RECRUITMENT AND SUPERVISION
- JICA-ROLE IS FUNDING AND DESIGN MANAGEMENT OF ALL ACTIVITES ON SITE
- CONDUCT MEETING AND MANAGEMENT OF THE PILOT PROJECT

ADVANTAGES OF 2ND PILOT PROJECT

- SECURITY DURING NIGHT
- FREE MOVEMENT OF VEHICLES/PEOPLE
- EMERGENCY CALL OUT IN THE NIGHT
- CHILDREN ABLE TO GO FOR SCHOOLING
 - WATER PRICES LOWERING
 - LOCAL AREA BUILDING NEW HOUSES
- POLICE WERE ABLE TO PATROL THE AREA
 - MARKETING AREA

DISADVANTAGES

- RAIN WATER DIRECTED TO LOWER LAND
- LAND WERE GIVEN TO LOCAL ON VERY LOW AREA
- TRAFFIC MANAGEMENT, NEEDS FOR SPEEDT LIMIT
- DUMPING OF WASTE MATERIALS ON ROAD

REQUESTED TO JICA

- NEED FOR ROAD EQUIPMENTS, EXAMPLES
 - EDM / LEVELLING MACHINES
 - GPS MACHINES FOR EASY LOCATION
 - VECHLES FOR SUPERVISION AND MONITORING OF ROADS
 - COMPUTERS FOR DATA COLLECTION
 - Lab Materials Testing

COMMENTS

- 2ND PILOT PROJECT HAS MADE US TO LEARN FROM EACH OTHER, MTR, MOPI, MUNUKI & JICA STUDY TEAM
- UNDERSTANDING THE TEAM WORKS
- NEEDED FOR CONTUNING CAPACITY DEVELOPMENT OF MOPI STAFFS, ENGEERS AND TECHNICIANS ON ROAD MAINTENANCES AND CONSTRUCTION , MANEGEMENT

FINAL REMARKS

THANK YOU FOR GIVING ME YOUR TIME & LISTENING

ENG: Bullen pitya Abraham

JICA JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) GOVERNMENT OF SOUTHERN SUDAN Ministry of Transport & Roads Military & Physical Infrastructure, C&S

Juba Urban Transport Infrastructure and Capacity Development Study

4. 2nd Pilot Project Evaluation

Session Outline

- Evaluation Method
- Project Evaluation
 - ✓ Relevance
 - ✓ Effectiveness and Achievement
 - ✓ Efficiency
 - ✓ Impact
 - ✓ Sustainability

Evaluation Method

Evaluation Criteria	Description	Evaluation Method	Target Group
1. Relevance	Consistency of purpose and overall goal with MTR, MOPI and the Juba Urban Transport Infrastructure Master Plan and the needs of the local community.		MOPI MTR Mukki
2. Effectiveness	Assessment of extent of project achievement considering purpose and target output.	• Questionnaire • Interview • Discussion	MOPI MTR Mukki
3. Efficiency	Analyzing project efficiency with emphasis on the relationships between outputs and inputs in terms of timing, quality and quantity.	with W.G and CCG	MOPI MTR
4. Impact	Assessing the project impact - positive and negative.	• Review of CCG Reports • Project Site Visit	MOPI MTR Mukki
5. Sustainability	Extent to which the achievements of the projects are sustained or expanded after project completion.		MOPI MTR

1. RELEVANCE

Evaluation Items	Evaluation Results	Recommendations
1. Relevance	<ul style="list-style-type: none"> • MTR's "Transport Sector Policy" has the objective to "maintain, rehabilitate, improve and construct roads in order to ensure accessibility and minimize the road transport costs". • MTR's "Strategic Plan for the Road Sector" focuses in addressing the training and professional development needs for road development and maintenance thru in-service and on-the-job training. • JICA Study "Juba Urban Transport Infrastructure" Master Plan recommends improve and strengthening the capability of the MOPI in road maintenance. 	<ul style="list-style-type: none"> • Although the MTR has a clear policy and strategy in addressing the needs for improving the road infrastructure at the national level, the MOPI, on the contrary, has no clear policy and programs in the aspect of road improvement and maintenance. • MOPI should then establish a definite set of policies, strategies and programs in road development and maintenance and address the issues of strengthening its capacity for road rehabilitation and maintenance.

The Directorate of Roads and Bridges in the MOPI is faced with a big challenge to rehabilitate and maintain the collector and local streets to improve mobility and accessibility in the community and should have the capacity to address the issues of road improvement and maintenance.

2. ACHIEVEMENT AND EFFECTIVENESS

Road Project Length : 500m Gravel Road + 300m Resurfacing
 Gravel Wearing Course : 1.50m thick (7.0m wide) for 500m Travelway
 90mm thick for rest of road section (11.0m wide)
 Cross Drainage : 2x1.0m - #600mm RC Pipe Culverts for main road
 2x1.0m - #600mm RC Pipe Culverts for side road
 Road Side Drain : 800m x 1.0m wide (2sides) earthen ditch for main road
 150m (x2sides) earthen canal for discharge of storm water to existing stream channel
 Subgrade/Ground Improvement : Replacement of black cotton soil, L ~ 100m (D ~ 0.3)

2. EFFECTIVENESS (SELF EVALUATION)

Road Maintenance Stage	2 nd Pilot Project Activities	MOPI	MTR
Inception Stage	Site Selection for Road Maintenance Project	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Subsiding Condition Inspection	<input type="checkbox"/>	<input type="checkbox"/>
	Coordination with Stakeholders	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Planning and Engineering Stage	Site Survey	<input type="checkbox"/>	<input type="checkbox"/>
	Basic Design	<input type="checkbox"/>	<input type="checkbox"/>
	Cost Estimate	<input type="checkbox"/>	<input type="checkbox"/>
Construction Execution Stage	Work Scheduling	<input type="checkbox"/>	<input type="checkbox"/>
	Construction Planning	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Schedule and Output Management	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Materials Procurement Management	<input type="checkbox"/>	<input type="checkbox"/>
	Quality Management	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Monitoring Stage	Equipment Management	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Labor Management	<input type="checkbox"/>	<input type="checkbox"/>
	Site and Safety Management	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Financial/Budget Management and Control	<input type="checkbox"/>	<input type="checkbox"/>
	Meeting and Reporting	<input type="checkbox"/>	<input type="checkbox"/>
	Final Inspection at Project Completion	<input type="checkbox"/>	<input type="checkbox"/>
	Monitoring Project Impact	<input type="checkbox"/>	<input checked="" type="checkbox"/>

- Very much effective
 - effective
 - Somewhat effective
 - Not effective/Not Score

2. ACHIEVEMENT AND EFFECTIVENESS



1. No gravel wearing course and drainage away and sidewalks
2. No gravel wearing course and drainage away and sidewalks



1. No gravel wearing course and drainage away and sidewalks
2. No gravel wearing course and drainage away and sidewalks



1. No gravel wearing course and water ponding



Call on a pipe culvert outlet

3. ACHIEVEMENT AND EFFECTIVENESS

Evaluation Items	Evaluation Results	Recommendations
2. Achievement and Effectiveness	<ul style="list-style-type: none"> The project achievement is evaluated based on the performance of the MOPI counterparts in undertaking the pilot project activities. Project planning was undertaken during the pilot project implementation, but MOPI still need to develop skills in planning for road maintenance project on its own, including: <ul style="list-style-type: none"> road inspection and condition evaluation, design for road maintenance, cost estimating, value engineering and construction planning. 	<ul style="list-style-type: none"> Additional capacity development and technical cooperation programs are necessary to improve further MOPI's technical capability in road rehabilitation and maintenance including: <ul style="list-style-type: none"> establishment of road inventory database and computer literacy preparation of road inspection and road maintenance manuals planning and design for road rehabilitation and maintenance technology on road repair and rehabilitation drainage works project execution management and quality control

2. ACHIEVEMENT AND EFFECTIVENESS

Evaluation Items	Evaluation Results	Recommendations
2. Achievement and Effectiveness	<ul style="list-style-type: none"> On pilot project works execution, about 500m of road section was improved with gravel and 300m resurfaced. However, MOPI's performance indicated it still need to improve its skills in undertaking such work, including: <ul style="list-style-type: none"> interpreting and implementing design and construction plans and specifications, schedule and output management (daily records of accomplishment), quality control, mentoring labor and equipment site productivity, cost control facilitating meetings and reporting. The CCG, as a partnership between MOPI and the Community, is an effective means of undertaking road maintenance project successfully. Involvement of the community is very important in road maintenance works. 	<ul style="list-style-type: none"> Additional CD on Project Management <ul style="list-style-type: none"> interpreting and implementing plans and design Labor, equipment, materials, safety management Quality, cost control improving site productivity Involvement of the Community in road maintenance works including: <ul style="list-style-type: none"> basic skills training for labor based maintenance works (masonry, concrete, carpentry, etc.) repairing of road pavement and road structures (including drainage structures).

3. EFFICIENCY (INPUT AND OUTPUT)

Participants	
MOPI/CCG	1 - Co-ordinator Engineer, 1 - Pb. mtry, 1 - Administrator, 1 - Technician
IMTR	2 - Engineers
Muruki	1 - Labor Supervisor, 1 - Foreman, 1 - Timekeeper, 2 - Skilled Workers, 1 - Security
JICA Team	2 - Members

Equipment	
1 - Excavator/Backloader	under MOPI charges include fuel and maintenance
1 - Roller/Compactor	under MOPI charges include fuel and maintenance
1 - Grader	rented out from contractor
1 - Water Truck	rented out from contractor
1 - Loader	rented out from contractor

3. EFFICIENCY (INPUT AND OUTPUT)

Summary of Cost Performance				
Work Item	UNIT	2 nd Pilot Project Cost	Other Project Cost**	Remarks
1. Gravel Wearing Course	\$/m ²	25.40	(a) 27.50 (b) 23.80	(a) Juba Urban roads project (b) Interstate road projects
2. Subgrade Improvement	\$/m ²	23.70	(a) 33.70 (b) 33.80	(a) Juba Urban roads project (b) Interstate road projects
3. Birth Birth Bravafor	\$/m ²	22.72	(a) 18.00 (b) 22.00	(a) Juba Urban roads project (b) Interstate road projects
4. RC Pipe Culvert, 600mm ϕ	\$/m	319.72	340.00	Juba Urban roads project

* Source: IMTR.

3. EFFICIENCY (INPUT AND OUTPUT)

Evaluation Items	Evaluation Results	Recommendations
3. Efficiency (Input and Output)	<ul style="list-style-type: none"> The pilot project was undertaken with certain limitations in inputs which affected the outcome of the project: <ul style="list-style-type: none"> Duration - the constraint of the overall project duration limited the physical output of gravel road maintenance and capacity development. Budget - the project budget is limited to focus on gravel road structure. Equipment - problems with availability encountered during project execution has affected project performance, schedule and cost. Materials - the availability and quality of materials such as gravel wearing course material and pipe culverts for road drainage caused delays in project schedule. 	<ul style="list-style-type: none"> Taking into account the local conditions in Juba in terms of availability of resources such as technical staff, materials, equipment and skilled labor, programs for technical cooperation and capacity development should consider sufficient time and duration in implementing similar pilot projects.

3. EFFICIENCY (INPUT AND OUTPUT)

Evaluation Items	Evaluation Results	Recommendations
3. Efficiency (Project Input and Output)	<p>Project Counterparts - the number of counterparts from MOPI Directorate of Roads and Bridges limited the benefits of capacity development.</p> <p>Community Participation - full cooperation of Muhuki Payam with the project helped in the smooth project implementation. The project has generated employment within the community and gave the people an experience to work in road maintenance.</p>	<ul style="list-style-type: none"> MTR and MOPI should provide sufficient number of counterparts for similar capacity development programs to increase the project's output and efficiency. More involvement of the Community is recommended in future capacity development/technical cooperation programs.

Juba Urban Transport Infrastructure and Capacity Development Study 13

4. PROJECT IMPACT

- THE 1ST AND THE 2ND PILOT PROJECTS ENABLED THE COUNTERPARTS OF MOPI AND THE COMMUNITY TO HAVE HANDS-ON EXPERIENCE IN PERIODIC ROAD MAINTENANCE BY RESURFACING AND GRAVEL ROAD TYPES.
- THE COMPLETION OF THE 2ND PILOT PROJECT HAS IMPROVED 1.6KM OF A MAJOR LOCAL ROAD IN MUHUKI WHICH INCREASED MOBILITY AND ACCESSIBILITY IN THE AREA.

Juba Urban Transport Infrastructure and Capacity Development Study 14

4. PROJECT IMPACT

BEFORE

AFTER

Increased in mobility and accessibility

Employment generation

Job as well as an opportunity

Juba Urban Transport Infrastructure and Capacity Development Study 15

4. PROJECT IMPACT

Evaluation Items	Evaluation Results	Recommendations
4. Impact	<ul style="list-style-type: none"> The pilot project has contributed to the overall goal of improving the road condition in the area and has led to an increase in mobility and accessibility of the immediate vicinity in the project area. (+) The MOPI counterparts were able to gain knowledge and experience in implementing proper gravel road maintenance during the course of the pilot project. (+) The Community benefited during and after completion of the pilot road project through employment generation, increased business opportunity, increase in mobility and accessibility in the area, improve delivery of services due to road accessibility, improved security in the area, improved public transport and better road drainage. (+) 	<ul style="list-style-type: none"> The overall positive impacts (within MOPI and the Community) of the pilot road project far outweigh the negative impacts mentioned. In this sense, similar pilot road projects should be undertaken as a technical cooperation project type to improve road conditions in Juba.

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4. PROJECT IMPACT

Evaluation Items	Evaluation Results	Recommendations
4.3 Impact	<ul style="list-style-type: none"> Some negative impacts of the pilot road project in the community include traffic safety concern due to increase in vehicle speeds and local flooding near the streams. (-) 	<ul style="list-style-type: none"> The concern for traffic safety should be addressed by the proper authority (Police, Traffic Agency, etc.) through better traffic education and campaign and strict traffic law enforcement. Drainage system in Juba should be taken at a macro level for the whole urban area considering topography, river systems, rainfall, etc. MTR and MOPI should work on a plan for Juba drainage and flood control systems to minimize flood damages on the road and the community.

Juba Urban Transport Infrastructure and Capacity Development Study 17

5. SUSTAINABILITY

Evaluation Items	Evaluation Results	Recommendations
5. Sustainability	<ul style="list-style-type: none"> The sustainability of MOPI capacity strengthening for road maintenance and the improvement in Juba is difficult due to factors including: <ul style="list-style-type: none"> Organizational <ul style="list-style-type: none"> unclear policy and programs for capacity development insufficient number of technical staff insufficient number of equipment for road maintenance no testing equipment and laboratory to control work quality no road inventory data base as a basis for annual road maintenance plan no standard manuals and technical guides for road maintenance 	<ul style="list-style-type: none"> Although the pilot projects (1st and 2nd) contributed to the knowledge and skills of the MOPI counterpart in road resurfacing and gravel road maintenance/technical work, it is obvious that there is a need to broaden and expand the scope of capacity development program for MTR and MOPI to make it more effective and sustainable.

Juba Urban Transport Infrastructure and Capacity Development Study 18

5. SUSTAINABILITY		
Evaluation Items	Evaluation Results	Recommendations
5. Sustainability	<ul style="list-style-type: none"> • Financial <ul style="list-style-type: none"> - Insufficient funds for road maintenance - no fund allocation for human resource development - no funds for road rehabilitation • Methodical <ul style="list-style-type: none"> - need skills improvement in inspection, planning and executing road maintenance works - needs motivation on work responsibilities 	<ul style="list-style-type: none"> • It is thus recommended that a more comprehensive program such as Technical Cooperation Project on Sustainable Road Maintenance be developed for MTR and MOPI to address the organizational, financial and individual issues of capacity development.



(e) Mr. Philip Waiwai

3rd JUNE, 2010
2nd PILOT PROJECT CLOSING MEETING

5.
**COMMENTS AND
RECOMMENDATIONS**
BY PHILIP MARLOW WAIWAI

**PROTOCOL,
THANKS GIVING**

**Director General, State Ministry of Physical Infrastructure
and Public Utilities, CES, Juba.**
**Director General, Directorate of Roads and Bridges,
MOPI, CES, Juba.**
Senior Administrators, Munuki Payam, CES, Juba.
JAICA Representatives,
Protocol respected. Ladies and Gentlemen.

Pilot Project Objectives.

May I thank JAICA for organizing and funding 2nd PP, intended for *capacity development* of MOPI staff and Community of Munuki Payam, to be able to undertake future *road maintenance management activities*.

Though the objectives of the training may not have been fully achieved, I believe a lot has been learned from the exercise.

**COMPARISON BETWEEN MTR AND PP
ROAD MAINTENANCE STRATEGIES.**

Before the movement that ended by the signing of the CPA between the Government of Sudan (GoS) and the Sudan People's Liberation Movement (SPLM) on 9th January, 2005, former Southern Sudan Regional Government (1972–1983) had different system of road maintenance:

Road gangs were recruited and stationed 10 km apart all along the trunk roads in order to execute road maintenance programmes.

With the CPA, the GOSS was formed.

GOSS introduced new system, whereby road maintenance is to be contracted to private local contractors (Trained in Kisumu, Kenya) and international contractors.

Unlike MTR/GOSS road maintenance policy, JAICA planned to develop the capacity of MOPI staff to be able to manage and carry out the road maintenance activities by themselves.

RECOMMENDATIONS.

By the lessons learned from problems encountered during implementation of the 1st and 2nd Pilot Projects, there is need for the following points to be considered by JAICA (And OCG):

- 1) That thorough review and evaluation of the first two PPs be carried out in order to identify areas of concern.
- 2) That JAICA plans another similar training for MOPI staff in all the ten (10) states in order to achieve Pilot Project objectives.
- 3) That emphasis be put on *planning and resource* (time, manpower, funds, materials, equipment, etc.) *management skills* that seem to be lacking.
- 4) That any similar training programme must be closely monitored and evaluated by the facilitators for *better performance and effectiveness*.
- 5) *Report forms/forms* be prepared for daily and weekly progress reports.
- 6) *Report forms* to include: type of activities, required workforce, achieved results, time spent, date and signatures.
- 7) *Certificate of participation* be issued to the participants at the end of the training period.

Thank you.

Document 27/10

JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) GOVERNMENT OF SOUTHERN SUDAN Ministry of Transport & Roads Ministry of Physical Infrastructure, CES

Juba Urban Transport Infrastructure and Capacity Development Study

6. DISCUSSIONS

NEXT STEPS



Road Maintenance System Scenario

Item	Responsible Agency	Short Term			Medium Term			Long Term		
		2011	2012	2013	2014	2015	2016	2017	2018	2019
Pilot Project (Juba)	Establishment of Maintenance Policy	ITN								
	Formulation of MTR	ITN								
	Implementation of MTR	ITN								
Maintenance Works	Initial Works (Juba)	Force Account								
		Contract Out								
	Subsequent Works (Juba)	Force Account								
		Contract Out								
	Subsequent Works (Other Roads)	Force Account								
		Contract Out								

* G TYPE - FORCE ACCOUNT * C TYPE - CONTRACT-OUT

Road Maintenance Stages and Activities

Maintenance Stage	Activities
Inspection Stage	Road Inventory Road Condition Inspection and Evaluation Site Selection for Road Maintenance Project
Planning and Engineering Stage	Coordination with Stakeholders Initial Survey and Basic Preliminary Design Detailed Design Cost Estimate Scheduling Construction Plan
	Budgeting Stage
Construction Execution Stage	Schedule and Output Management Materials Procurement Management Quality Management Equipment Management Labor Management Financial/Budget Management and Control Site and Safety Management Facilitating Meeting and Reporting
	Monitoring Stage

ISSUES

- Lack of Road Inventory Database

Plans/Required Assistance

- Developing Manual on Road Inspection and Condition Evaluation
- Preparing Road Inventory Database
- Training in Conducting Road Inventory and Inspection and Maintaining Inventory Database
- Pilot Project in Road Inventory and Inspection
- Computers for use in Database Management
- Tools/Equipment in Inventory and Inspection

ISSUES

- Needs Skills and Knowledge Improvements in Planning:
 - Scheduling
 - Cost Estimating and Budget Preparation
 - Road Maintenance and Repair Technology
 - Value Engineering

Plans/Required Assistance

- Developing Guidelines and Manuals on Maintenance Planning
 - Work Scheduling
 - Cost Estimating
 - Value Engineering
- Training in Using and Application of Guidelines and Manuals on Maintenance Planning
- Training in Road Maintenance Technology

ISSUES

- Needs Skills and Knowledge Improvements in Design:
 - Identifying and Analyzing Damages/Defects in Roads
 - Understanding MTR/AASHTO Design and Specification Manuals
 - Methods of maintenance, repair and road rehabilitation
 - Road Design
 - Drainage System and Design

Plans/Required Assistance

- Developing Manuals on Road Maintenance, Repair and Rehabilitation
- Training in Road Technology and Application of Road Maintenance, Repair and Rehabilitation Manuals
- Training in Analyzing Road Damages and Defects
- Training in using MTR/AASHTO Design and Specifications Manuals
- Training in Basic Road Design
- Training in Drainage Design
- Hands-on Planning and Design for a Pilot Road Maintenance Project
- Computers for Planning and Design

Issues	Plans/Required Assistance
<ul style="list-style-type: none"> ◆ Needs Skills and Knowledge Improvements in Executing Maintenance Works : <ul style="list-style-type: none"> ■ Schedule Control and Output Management ■ Management of Site, Labor and Equipment ■ Quality Control and Testing ■ Budget and Cost Control ■ Materials Management ■ Project Management ■ Project Evaluation 	<ul style="list-style-type: none"> ➢ Preparing Guidelines and Manuals on Project Management and Control <ul style="list-style-type: none"> ■ Resources Management/Control ■ Quality Control ■ Cost Control ■ Materials Management ➢ Training in Using and Application of Guidelines and Manuals on Project Management and Control ➢ Training in Project Management ➢ Laboratory and Field Testing Equipment ➢ Pilot Project in Road Rehabilitation and Maintenance ➢ Equipment for Road Maintenance Training

Issues	Plans/Required Assistance
<ul style="list-style-type: none"> ◆ Lack of Technicians <ul style="list-style-type: none"> ■ Equipment Operators ■ Equipment Maintenance Technicians ■ Laboratory Technicians ◆ Lack of Skilled Workers <ul style="list-style-type: none"> ■ Masonry Works for Roads ■ Carpentry Works ■ Steel/Rebar Fixer 	<ul style="list-style-type: none"> ➢ Training in Equipment Operation ➢ Training in Equipment Maintenance ➢ Training in Laboratory and Field Testing ➢ Cooperation with JICA Vocational Training Center for Training on Masonry, Carpenter and Steel/Rebar Fixer

Issues	Plans/Required Assistance
<ul style="list-style-type: none"> ◆ Lack of Hardware <ul style="list-style-type: none"> ■ Computers for Database, Planning and Design ■ Heavy Equipment for Road Maintenance ■ Laboratory and Field Test Equipment 	<ul style="list-style-type: none"> ➢ Assistance in Procuring <ul style="list-style-type: none"> ■ Computers for Database, Planning and Design ■ Heavy Equipment for Road Maintenance ■ Laboratory and Field Test Equipment

"JICA and the Study Team expresses its deep appreciation to the Ministry of Transport and Roads and the Ministry of Physical Infrastructure and all the Counterparts for all the support in this Study"

9.3 Minutes of Discussion

MINUTES OF DISCUSSION **9th Stakeholder's Meeting** **2nd Pilot Project Presentation**

Purpose : **Presentation of the results of the 2nd Pilot Project**
Date and Time : **June 03, 2010 (10:00am)**
Venue : **Conference Room, Shalom Hotel & Restaurant**

Minutes of Discussion:

1. The following highlights the Stakeholders' presentation:
 - The JICA Study Team presented the Background and Objectives of the 2nd Pilot Project, Planning and Project Implementation, 2nd Pilot Project Evaluation and summarized the Next Steps during the discussion. It was pointed out that the 2nd Pilot Project as a capacity development for MOPI focused on gravel road periodic maintenance simulating the force account maintenance system.

The project evaluation was also presented based on the criteria for relevance, effectiveness, efficiency, impact and sustainability. On effectiveness, it is noted that the MOPI needs more improvement in skills and knowledge for planning and project implementation. The cost effectiveness is compared on work item costs for projects undertaken by the MTR which indicated that the pilot project cost for gravel surface is lower than the Juba urban roads project but higher than the Interstate road projects. Although the cost is slightly higher due to the training component, this can be further reduced once capacity is built and if the MOPI itself manage its own equipment. The overall project impact (especially for the improvement of the community, in terms of accessibility and mobility and daily social life improvement), further outweigh the negative impacts.
 - The MOPI, in behalf of the CCG presented the Implementation of Gravel Maintenance Works under take by the CCG from project planning to implementation. The partnership between MOPI and the Munuki Payam community was highlighted. The MOPI also noted the positive impacts of the project in the Munuki Payam, where accessibility, mobility, security and provision of basic services are improved. Further, it was noted that there is a need for more improvement of the skills and knowledge of the MOPI staffs and the need for support in acquiring equipment and laboratory facilities for road maintenance.
 - The MTR gave their comments and recommendations regarding the 2nd Pilot Project. Although MTR's policy is to contract-out road maintenance for national roads (interstate and international roads), it is acknowledged the pilot project assisted the MOPI in carrying out road maintenance activities by themselves. It is further recommended that similar pilot projects be carried out in the other 10 states.
 - In the discussions, the Study Team presented some issues and recommendations which include: Lack of Road Inventory Database, Need for Skills and Knowledge Improvement in Planning, Design and Execution, Lack of Technicians, Lack of Skilled Workers and Lack of Hardware/Equipment.

2. A series of comments and discussions proceeded after the presentation of draft final report with the following highlights:
 1. Munuki Payam.
 - The Munuki Payam expressed their appreciation on the JICA Pilot Project which has improved a section of their road network. The Payam's population has increased 3 times since 2006 and community projects by JICA had helped them a lot. However, they need more training in the area to help the people improve their skills and secure better source of income.
 2. Plans by Munuki Payam for Pilot Project Participants who have gained some skills in road maintenance.
 - On the MOPI's inquiry about the Payam's plans on how to utilize the labor who participated in the pilot project, the Payam responded that they will look into the matter on how to incorporate these participants in their crews. However, the Payam is now contracting-out the cleaning and garbage collection in the area and may have to look into the labor demand.
 3. Policy on Road Maintenance
 - JICA brought out the issue on road maintenance policy by the Government and ask that it be made clear – force account or contract-out system.
 - MTR responded that the MTR's policy is to contract-out the road maintenance but their responsibility is only for the Interstate and International Roads. State roads and County Roads (local roads) are under the jurisdiction of the MOPI (State) but the policy is not yet clear.
 4. MOPI's Lack of Equipment
 - The MOPI stressed that they lack the equipment necessary for road maintenance and requested assistance for procuring such equipment

The Closing Remarks were given by the Dir. Gen. of Roads and bridge in behalf of the MOPI
1st Dir. Gen Lewis.

ATTENDANCE LIST



**JUTI
STUDY**

**JUBA URBAN TRANSPORT INFRASTRUCTURE
AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Roads, Yellow Road, Juba, Kordofan State,
Government of South Sudan



9th STAKEHOLDER'S MEETING "2nd Pilot Project Presentation"

SHALOM HOTEL & RESTAURANT

June 3, 2010

ATTENDANCE SHEET

NAME	AGENCY/ COMPANY	POSITION	CONTACT NO./E-MAIL	SIGNATURE
1. Charles Hakim	MOPI	D/Directn Planning	0122213840 0477108324	
2. Eng. Bullen Ator Abraham	MOPI	D/Directn For Road & Bridge	0909329760	
3. PHILIP WAMBA	WTR	D/D	0919114846 0129497938	
4. Peter Lileso	MOPI	As-D/C	0477180 795	
5. Kiyotaka Tamari	JICA	Project Formulation Adviser	091- 4 4636201	
6. ALISON SAMUEL TALIPI	MUNUKI PAYAM	Act. Director	0904186 505	
7. Lily Lader Bingelle	Municipal Payam	Chief		
8. Mary Mathny Lomole	Labourer Municipal Payam	Labourer		
9. NYARSI MORRIS ELUZU	CCG MUNUKI	Labourer	nyasimam@ yahoo.com 0955022203	
10. Mary Mathny	MUNUKI	Labourer	09112227511	
11. SHISHIRO K	JICA	Representation	091-463933	
12. JOVITO SANTOS	JICA STUDY TEAM	MEMBER		

NAME	AGENCY/ COMPANY	POSITION	CONTACT NO./E-MAIL	SIGNATURE
13. TAKAGI TOYOHIRO	JICA STUDY TEAM	MEMBER		
14. Yuzo MIZOTA	CTII	GM		

**APPENDIX 10 DESCRIPTION OF DAILY MAINTENANCE WORKS
(UNDER CHAPTER 16)**

Cleaning of Road Surface and Drains

Activity:	Cleaning of Road Surface (Labour-based)			CR	
Description of Work					
Cleaning shall consist of the removal of brush, other vegetation, rubbish, and all other objectionable material. Material obtained from cleaning shall be disposed of in borrow pits or other suitable places and covered up with soil or gravel.					
Assumed Quantity of Maintenance Works (Daily)					
		Local ER/GR	Local AC	Collector AC	Arterial AC
Road Width (Approx.)		W=10 m	W=10m	W=20m	W=40 m
Road Length (km)		1 km	4 km	2 km	1 km
Labour					
Supervisors		1	1	1	1
Skilled		1	1	1	1
Unskilled		20	20	20	20
Equipment					
	1 Picup Truck	1	1	1	1
	Tool				
	2 Shovel	2	2	2	2
	3 Hoe	2	2	2	2
	4 Broom	20	20	20	20
	5 Cutlasses	2	2	2	2
	6 Wheel Barrow	2	2	2	2
Materials					
		-	-	-	-

Activity:	Cleaning/Reparing of Drain (Labour-based)			CD
Description of Work				
The original section of drain should be maintained to remove debris, siltation and grass and reshape the damaged and eroded section in order to provide smooth stable slope and ensure free flow of discharge water. Waste material from ditch cleaning should be deposited in a suitable location.				
Assumed Quantity of Maintenance Works (Daily)				
		ER/GR	AC	
Road Length (km)		1 km	2 km	
Labour				
Supervisors		1	1	
Skilled		1	1	
Unskilled		20	20	
Equipment				
	1 Picup Truck	1	1	
	Tool			
	2 Shovel	2	2	
	3 Hoe	2	2	
	4 Broom	20	20	
	5 Cutlasses	2	2	
	6 Wheel Barrow	2	2	
Materials				
		-	-	

AC: Patching

Activity:	Patching				PA
Description of Work					
<p>With all patching work, it is important to remove the failed area entirely and to cut the road back to sound material. The sides and bottom of the patch should be squared-off to provide a firm coherent surface. Where bituminous patching material is to be used, the excavated and trimmed area should be carefully brushed, moistened slightly with water and painted with bitumen emulsion or rapid-curing cut-back so as to provide a good bond with the in-filling material. The material should be compacted into the hole in 50-70mm layers using hand-rammers or a small vibrating roller. The surface of the completed patch should be slightly higher than the road surface so as to permit final compaction by traffic.</p>					
Procedures of Patching Work					
<p>Step 1 Ripping of existing pavement slab at the failed area Step 2 Removing of base course and sub-base course damaged Step 3 Leveling and compacting of sub-base course and base course Step 4 Tack Coat Spraying, paving of binder course and/or wearing course Step 5 Compacting</p>					
Assumed Quantity of Maintenance Works (Daily)					
Number of Potholes		4	spots/day		
Labour					
	Supervisors	1			
	Skilled	2			
	Unskilled	5			
Equipment					
	1 Small Truck	1			
	2 Hand Rammer	1			
Tool					
	3 Asphalt Sprayer	1			
	4 Pic-axe	1			
	5 Broom	1			
	6 Shovel	1			
	7 Drum for water	1			
Materials					
	1 Asphalt Mixture	0.013 m3	0.5m x 0.5m x 0.05m		
	2 Gravel	0.13 m3	0.5m x 0.5m x 0.5m		

AC: Sealing

Activity:	Sealing				SE
Description of Work					
<p>This is used where reflection cracking has occurred and the aim is to fill the cracks as completely as possible with bituminous binder to keep out water. Bitumen emulsion can use for sealing the cracks. Sealed cracks may be blinded with quarry fines.</p>					
Assumed Quantity of Maintenance Works (Daily)					
Number of Potholes		4	spots/day		
Labour					
	Supervisors	1			
	Skilled	2			
	Unskilled	3			
Equipment					
	1 Picup Truck	1			
Tool					
	2 Asphalt Sprayer	1			
	3 Broom	2			
Materials					
	1 Asphalt Emulsion	2 liter	4 spots/day		
	2				

GR: Re-Gravelling

Activity:	Regravelling (Equipment-based)	No.	RG-E
Description of Work			
<p>A gravel surface should be spread in a depth of about 5 inch to protect the earth surface. Tippers circulate continuously between the quarry and the site. The gravel is supplied in advance and tipped in heaps on one side of the road at the correct spacing to give the required thickness of material when spread across the road. The gravel is then spread right across the road using the grader, and watered by the tanker until its moisture content is correct for compaction. Once the material has been spread evenly across the road and it is at the correct moisture content, it should be graded to shape. The camber of the gravel surface should be checked to ensure that it is between 4 and 6 per cent. Finally, the camber should be checked with the camber board and, if the required standard has not been reached, the grading should be repeated.</p>			
Assumed Quantity of Maintenance Works (Daily)			
		AC	
Road Length	1.3 km	$9\text{m} \times 0.125\text{ m} \times 1.0\text{ km} \times 20\% = 225\text{ m}^3$ $(300\text{ m}^3/\text{day}) / 225\text{ m}^3 = 1.3\text{ km/day}$ Reference: 300 m ³ /day (British Road Note)	
Labour			
	Supervisors	1	
	Skilled	13	
	Unskilled	20	
Equipment			
	1 Tipper Truck	9	3 trucks/100m ³ (Hauling Distance: 10km)
	2 Grader	1	
	3 Roller	1	
	4 Wheel Loader	1	
	5 Water Truck	1	
Tool			
	6 Shovel	1	
Materials			
	1 Gravel	300 m ³	

GR: Re-Shaping/Re-Grading

Activity:	Regrading (Equipment-based)	No.	RES-E
Description of Work			
<p>Re-grading/re-shaping should be carried out on the basis to restore a smooth riding surface and cross fall by removing spots, moving the loose material and reshaping the surface to repair potholes, corrugations, erosion gullies and wheel ruts. Cross fall on gravel and earth roads should be between 4-6 per cent to minimize the erosion by discharging surface rainfall water.</p> <p>Patching is to be needed on gravels containing large lumps of material. Loose material and standing water should then be brushed from the area to be repaired. Large or deep pot-holes and defects should have their sides cut back and should be deepened to reach sound material. The patch and defects should then be filled in layers not exceeding 10 cm at a time. Each layer should be compacted with roller or with small vibrating compactors. The layers of the patch should be built up in this way and, finally, the patch is filled with gravel to approximately 30mm above the level of the road surface and is spread and raked to the correct shape. The patch is then compacted to give a surface which is slightly above the level of the surrounding road. Loose materials should be stockpiled at the nearest maintenance camp or dumped by the side of the road near where it will be used. Loose rocks, roots and grass shall be removed.</p>			
Assumed Quantity of Maintenance Works (Daily)			
		AC	
Road Length	0.6 km	$9\text{m} \times 0.3\text{ m} \times 1.0\text{ km} \times 20\% = 540\text{ m}^3$ $(300\text{ m}^3/\text{day}) / 540\text{ m}^3 = 0.6\text{ km/day}$ Reference: 300 m ³ /day (British Road Note)	
Labour			
	Supervisors	1	
	Skilled	13	
	Unskilled	20	
Equipment			
	1 Tipper Truck	9	3 trucks/100m ³ (Hauling Distance: 10km)
	2 Grader	1	
	3 Roller	1	
	4 Wheel Loader	1	
	5 Water Truck	1	
Tool			
	6 Shovel	1	
Materials			
	1 Gravel	300 m ³	

ER: Re-Surfacing

Activity:	Re-surfacing (Equipment-based)			RS
Description of Work				
<p>A gravel surface should be spread in a depth of about 50 mm to protect the earth surface. Tippers circulate continuously between the quarry and the site. The gravel is supplied in advance and tipped in heaps on one side of the road at the correct spacing to give the required thickness of material when spread across the road. The gravel is then spread right across the road using the grader, and watered by the tanker until its moisture content is correct for compaction. Once the material has been spread evenly across the road and it is at the correct moisture content, it should be graded to shape. The camber of the gravel surface should be checked to ensure that it is between 4 and 6 per cent. Finally, the camber should be checked with the camber board and, if the required standard has not been reached, the grading should be repeated.</p>				
Assumed Quantity of Maintenance Works (Daily)				
		AC		
Road Length		1.3 km	$9\text{m} \times 0.05\text{ m} \times 1.0\text{ km} \times 50\% = 225\text{ m}^3$ $(300\text{ m}^3/\text{day}) / 225\text{ m}^3 = 1.3\text{ km}/\text{day}$ Reference: 300 m ³ /day (British Road Note)	
Labour				
	Supervisors	1		
	Skilled	13		
	Unskilled	20		
Equipment				
	1 Tipper Truck	9	3 trucks/100m ³ (Hauling Distance: 10km)	
	2 Grader	1		
	3 Roller	1		
	4 Wheel Loader	1		
	5 Water Truck	1		
Tool				
	6 Shovel	1		
Materials				
	1 Gravel	300 m ³		

ER: Re-Shaping/Re-Grading

Activity:	Re-grading/Re-shaping (Labor-based)	No.	RES-L
Description of Work			
<p>Re-grading/re-shaping should be carried out on the basis to restore a smooth riding surface and cross fall by removing spots, moving the loose material and reshaping the surface to repair potholes, corrugations, erosion gullies and wheel ruts. Cross fall on gravel and earth roads should be between 4–6 per cent to minimize the erosion by discharging surface rainfall water.</p> <p>Patching is to be needed on gravels containing large lumps of material. Loose material and standing water should then be brushed from the area to be repaired. Large or deep pot-holes and defects should have their sides cut back and should be deepened to reach sound material. The patch and defects should then be filled in layers of about 50–70mm at a time. Each layer should be compacted with hand rammers or with small vibrating compactors. The layers of the patch should be built up in this way and, finally, the patch is filled with gravel to approximately 30mm above the level of the road surface and is spread and raked to the correct shape. The patch is then compacted to give a surface which is slightly above the level of the surrounding road. Loose materials should be stockpiled at the nearest maintenance camp or dumped by the side of the road near where it will be used. Loose rocks, roots and grass shall be removed.</p>			
Assumed Quantity of Maintenance Works (Daily)			
Road Length	100 m		
Labour			
	Supervisors	1	
	Skilled	2.7	
	Unskilled	20	Volume by one unskilled labour: 2.7 m ³ /day (2.5 to 3 m ³ /day) 9m x 0.3 m x 100 m x 20%=54 m ³ 54/(2.7 m ³)= 20 labours Reference: 3 m ³ /day (British Road Note) 2.3 person/10m ³ (Japanese Standard)
Equipment			
	1 Tipper Truck	1.6	3 trucks/100m ³ (Hauling Distance: 10km)
	2 Hand Rammer	1	1 rammer/50m ³
Tool			
	3 Pick-axe	1	
	4 Shovel	1	
	5 Hoe	1	
	6 Wheelbarrow	1	
	7 Camber Board	1	
	8 Sprit Level	1	
Materials			
	Earth/Gravel approved on site	54 m ³	

APPENDIX 11 PAVEMENT DESIGN OF STREETS IN CENTRAL COMMERCIAL DISTRICT (CCD) (UNDER CHAPTER 17)

(1) Pavement Type and Design Sections

Road Network in CCD

As shown in Figure 1, the streets in the CCD are functionally classified into the following 4 categories:

- Arterial Streets (component roads of C-1, C-2 and R-5)
- Collector Streets
- Major Local Streets
- Minor Local Streets



Figure 1 Road Network in CCD

Pavement Type

Considering that the CCD is the busy area with relatively high traffic demand, the following type of pavement is proposed:

- Arterial Streets : asphalt concrete
- Collector Streets : asphalt concrete
- Major Local Streets : asphalt concrete
- Minor Local Streets : gravel

Design Sections

The road on the west side (Sections C1-1~C1-3) which is a part of C-1 is excluded from the discussion in this Chapter since it has already been paved.

The sections with high traffic volume or relatively weak roadbed soil of each class of street are selected for design section, as follows:

- Arterial Street : Section C2-3 (high traffic volume in C-2) and Section R5-2 (high traffic volume in R-5)

- Collector Street : Section CR1 (high traffic volume) and Section CR3 (low roadbed CBR)
- Major Local Street : Section L(I)1 (high traffic volume)
- Minor Local Street : not specified

(2) Methodology

Pavement design is carried out based on “AASHTO Guide for Design of Pavement Structures 1993” (AASHTO Guide).

Asphalt Pavement

The AASHTO Guide gives the basic design equation for flexible pavement (asphalt pavement) as follows:

Basic Design Equation for Flexible Pavement

$$\log_{10}(W_{18}) = Z_R \times S_0 + 9.36 \times \log_{10}(SN + 1) - 0.20 + \frac{\log_{10} \left[\frac{\Delta PSI}{4.2 - 1.5} \right]}{0.40 + \frac{1094}{(SN+1)^{5.19}}} + 2.32 \times \log_{10}(M_R) - 8.07$$

where

- W_{18} = predicted number of 18-kip equivalent single axle load (ESAL) applications,
- Z_R = standard normal deviate corresponding to level of reliability,
- S_0 = combined standard error of the traffic prediction and performance prediction,
- ΔPSI = difference between the initial design serviceability index, p_0 , and the design terminal serviceability index, p_t , and
- M_R = resilient modulus of roadbed soil (psi).

SN is equal to the structural number indicative of the total pavement thickness required:

$$SN = a_1 D_1 + a_2 D_2 m_2 + a_3 D_3 m_3$$

where

- a_i = i^{th} layer coefficient,
- D_i = i^{th} layer thickness (inches), and
- m_i = i^{th} layer drainage coefficient.

i=1 : Surface Course
i=2 : Base Course
i=3 : Subbase Course

Gravel Pavement

The AASHTO Guide gives the design procedure with nomograph for the design of the aggregate surfaced roads based on the following inputs : (1) predicted number of 18-kip ESAL, W_{18} , (2) length of the seasons, (3) seasonal resilient moduli of roadbed soil, M_R , (4) elastic modulus of aggregate base layer, E_{BS} , (5) elastic modulus of aggregate subbase layer, E_{SB} , (6) design serviceability loss, ΔPSI , (7) allowable rutting, RD and (8) aggregate loss, GL. To facilitate the design, the AASHTO Guide provides the design catalog that may be used for the design of low-volume roads. The catalog shows the recommended aggregate base thickness, for various ranges of three factors: the relative quality of roadbed soil, traffic level and U.S. Climate Region*. The design catalog is applied to the pavement design in this Study.

* The United States are divided into six climate regions depending on the meteorological characteristics.

(3) Design Inputs

Performance Period

This refers to the period of time that an initial pavement structure will last before it needs rehabilitation.

For asphalt pavement, the performance period is set at 10 years, expecting that some type of rehabilitation or resurfacing is carried out within 10 years, while for gravel pavement, the performance period is assumed to be 3 years. The opening year is assumed to be 2012. Accordingly, the performance period is as follows:

- asphalt pavement : 10 years from 2012 to 2021

- gravel pavement : 3 years from 2012 to 2014

Traffic

The traffic load is expressed by cumulative number of 18-kip equivalent single axle load (ESAL) applications (w_{18}) during the performance period in the design lane. w_{18} is considered to be half of two-directional 18-kip ESAL applications in case of 2-lane road.

w_{18} is calculated based on the forecast future truck volume considering that other types of vehicles have little effect due to light axle load comparing with that of trucks. The cumulative number of trucks during the performance period is given in Table 1.

Table 1 Cumulative Number of Trucks during the Performance Period

Arterial Street (Section C2-3)		Arterial Street (Section R5-2)		Collector Street (Section CR1)		Collector Street (Section CR3)	
Year	Number of Trucks	Year	Number of Trucks	Year	Number of Trucks	Year	Number of Trucks
2012	2,439 /day x 365 days	2012	3,005 /day x 365 days	2012	1,595 /day x 365 days	2012	930 /day x 365 days
2013	3,014 /day x 365 days	2013	3,691 /day x 365 days	2013	1,774 /day x 365 days	2013	1,035 /day x 365 days
2014	3,723 /day x 365 days	2014	4,533 /day x 365 days	2014	1,973 /day x 365 days	2014	1,151 /day x 365 days
2015	4,599 /day x 365 days	2015	5,568 /day x 365 days	2015	2,194 /day x 365 days	2015	1,280 /day x 365 days
2016	4,970 /day x 365 days	2016	5,679 /day x 365 days	2016	2,364 /day x 365 days	2016	1,379 /day x 365 days
2017	5,371 /day x 365 days	2017	5,793 /day x 365 days	2017	2,546 /day x 365 days	2017	1,486 /day x 365 days
2018	5,804 /day x 365 days	2018	5,908 /day x 365 days	2018	2,743 /day x 365 days	2018	1,600 /day x 365 days
2019	6,272 /day x 365 days	2019	6,026 /day x 365 days	2019	2,955 /day x 365 days	2019	1,724 /day x 365 days
2020	6,777 /day x 365 days	2020	6,147 /day x 365 days	2020	3,183 /day x 365 days	2020	1,857 /day x 365 days
2021	7,324 /day x 365 days	2021	6,270 /day x 365 days	2021	3,429 /day x 365 days	2021	2,001 /day x 365 days
Total	50,293 /day x 365 days = 18,357,000	Total	52,620 /day x 365 days = 19,206,000	Total	24,756 /day x 365 days = 9,036,000	Total	14,443 /day x 365 days = 5,272,000

Major Local Street (Section L(I)1)	
Year	Number of Trucks
2012	688 /day x 365 days
2013	765 /day x 365 days
2014	851 /day x 365 days
2015	946 /day x 365 days
2016	1,019 /day x 365 days
2017	1,098 /day x 365 days
2018	1,183 /day x 365 days
2019	1,274 /day x 365 days
2020	1,373 /day x 365 days
2021	1,479 /day x 365 days
Total	10,676 /day x 365 days = 3,897,000

Minor Local Street	
Year	Number of Trucks
2012	83 /day x 365 days
2013	92 /day x 365 days
2014	102 /day x 365 days
Total	277 /day x 365 days = 101,000

Note : Arterial, Collector and Major Local Streets : see Section 17.4.4.

Minor Local Street : Truck volume in 2009 on Minor Local Street is assumed to be 60/day, somewhat less than that on Major Local Streets which varies from 45 to 114/day except on L(I)1 and L(I)2. Annual growth rate is assumed to be 11.2 %, both for Major and Minor Local Streets.

The truck volume is converted to 18-kip ESAL, based on the axle load distribution and the axle load equivalency factor, which is given to each axle load in Appendix D of the AASHTO Guide. The axle load distribution is assumed as shown in Table 2.

Table 2 Assumption of Axle Load Distribution

Truck Type and Total Weight	Distribution of Axle Loads	% Share		
		Arterial Street	Collector Street	Minor Street
Truck (5.0 ton or less)	1.0 ton (S)+ 4.0 ton (S)	30%	40%	40%
Truck (9.0 ton)	1.8 ton (S)+ 7.2 ton (S)	25%	30%	30%
Truck (18.0 ton)	3.6 ton (S)+14.4 ton (T)	20%	10%	20%
Semi-trailer (18.0 ton)	3.6 ton (S)+14.4 ton (T)	10%	10%	10%

Trailer (32.4 ton)	3.6 ton (S)+ 9.6 ton (S)+19.2 ton (T)	10%	10%	-
Double-trailer (61.2 ton)	3.6 ton (S)+ 9.6 ton (S)+19.2 ton (T) +9.6 ton (S)+19.2 ton (T)	5%	-	-

Note : S=Single Axle, T=Tandem Axle

Based on the above distribution, 18-kip ESAL of each axle is obtained from Appendix D of the AASHTO Guide and taking into account the shares of trucks by type, the average number of 18-kip ESALs per truck (Truck Load Factor) is calculated as shown in Table 3.

Table 3 Truck Load Factor

Arterial Streets ($p_r=2.5$, SN=4)

Vehicle Type	Share	Axle Load - 1				Axle Load - 2				Axle Load - 3				Σ ALEF	Σ ALEF x Share
		Axle Load - 4				Axle Load - 5									
		*	ton	kips	ALEF	*	ton	kips	ALEF	*	ton	kips	ALEF		
Truck (5.0 ton or less)	30%	S	1.0	2.2	0.000	S	4.0	8.8	0.065	-				0.065	0.020
Truck (9.0 ton)	25%	S	1.8	4.0	0.003	S	7.2	15.9	0.632	-				0.635	0.159
Truck (18.0 ton)	20%	S	3.6	7.9	0.040	T	14.4	31.7	0.858	-				0.898	0.180
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.040	T	14.4	31.7	0.858	-				0.898	0.090
Trailer (32.4 ton)	10%	S	3.6	7.9	0.040	S	9.6	21.1	1.811	T	19.2	42.3	2.498	4.349	0.435
Double-trailer (61.2 ton)	5%	S	3.6	7.9	0.040	S	9.6	21.1	1.811	T	19.2	42.3	2.498	8.658	0.433
													Truck Load Factor		1.317

Collector Streets ($p_r=2.5$, SN=3)

Vehicle Type	Share	Axle Load - 1				Axle Load - 2				Axle Load - 3				Σ ALEF	Σ ALEF x Share
		Axle Load - 4				Axle Load - 5									
		*	ton	kips	ALEF	*	ton	kips	ALEF	*	ton	kips	ALEF		
Truck (5.0 ton or less)	40%	S	1.0	2.2	0.001	S	4.0	8.8	0.078	-				0.079	0.032
Truck (9.0 ton)	30%	S	1.8	4.0	0.004	S	7.2	15.9	0.634	-				0.638	0.191
Truck (18.0 ton)	10%	S	3.6	7.9	0.049	T	14.4	31.7	0.861	-				0.910	0.091
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.049	T	14.4	31.7	0.861	-				0.910	0.091
Trailer (32.4 ton)	10%	S	3.6	7.9	0.049	S	9.6	21.1	1.864	T	19.2	42.3	2.565	4.478	0.448
													Truck Load Factor		0.853

Local Streets ($p_r=2.0$, SN=2)

Vehicle Type	Share	Axle Load - 1				Axle Load - 2				Axle Load - 3				Σ ALEF	Σ ALEF x Share
		Axle Load - 4				Axle Load - 5									
		*	ton	kips	ALEF	*	ton	kips	ALEF	*	ton	kips	ALEF		
Truck (5.0 ton or less)	40%	S	1.0	2.2	0.000	S	4.0	8.8	0.055	-				0.055	0.022
Truck (9.0 ton)	30%	S	1.8	4.0	0.003	S	7.2	15.9	0.585	-				0.588	0.176
Truck (18.0 ton)	20%	S	3.6	7.9	0.034	T	14.4	31.7	0.793	-				0.827	0.165
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.034	T	14.4	31.7	0.793	-				0.827	0.083
													Truck Load Factor		0.446

ALEF : Axle Load Equivalency Factor

* S : Single Axle T : Tandem Axle

The traffic load (w_{18}) is expressed by cumulative number of 18-kip equivalent single axle load (ESAL) applications, which is calculated by the following equation:

$$w_{18} = V_{TR} \times TLF \times D_D \times D_L$$

where

V_{TR} = Cumulative two-directional number of trucks,

TLF = Truck load factor,

D_D = Directional distribution factor (0.5 for 2-lane street and 1.0 for 1-lane street), and

D_L = Lane distribution factor, expressed as a ratio, that accounts for distribution of traffic when two or more lanes are available in one direction.

The traffic load (w_{18}) of each section is calculated as shown in Table 4.

Table 4 Traffic Load

	V_{TR}	TLF	D_D	D_L	w_{18}
Arterial (C2-3)	18,357,000	1.317 *	0.5 (2-lane)	1.0	12,088,000
Arterial (R5-2)	19,206,000	1.317 *	0.5 (2-lane)	1.0	12,647,000

Collector (CR1)	9,036,000	0.853 **	0.5 (2-lane)	1.0	3,854,000
Collector (CR3)	5,272,000	0.853 **	0.5 (2-lane)	1.0	2,249,000
Major Local (L(I)1)	3,897,000	0.446 ***	0.5 (2-lane)	1.0	869,000
Minor Local	101,000	0.446 ***	1.0 (1-lane)	1.0	45,000

TLF * : in case of $p_t=2.5$ and SN=4, ** : in case of $p_t=2.5$ and SN=3, *** : in case of $p_t=2.0$ and SN=2

Reliability

Reliability is a means of incorporating some degree of certainty into the design process to ensure that the various design alternatives will last the analysis period. The reliability design factor accounts for chance variations in both traffic prediction (w_{18}) and the performance prediction (W_{18}), and therefore provides a predetermined level of assurance (R) that pavement sections will survive the period for which they were designed.

The AASHTO Guide suggests the level of reliability (R) for urban principal arterials, collectors and local to be 80–99%, 80–95% and 50–80% respectively. In this Study, R is set at 80%, 80% and 60% for arterial, collector and local streets respectively. The AASHTO Guide gives the standard normal deviate (Z_R) values corresponding to selected levels of reliability as shown in Table 5 and suggests the combined standard error of the traffic prediction and performance prediction (S_o) of 0.45 for flexible pavement based on the AASHTO Road Test.

Table 5 Standard Normal Deviate (Z_R) Values Corresponding to Selected Levels of Reliability

Reliability, R (%)	Standard Normal Deviate, Z_R	Reliability, R (%)	Standard Normal Deviate, Z_R	Reliability, R (%)	Standard Normal Deviate, Z_R
50	0	90	-1.282	96	-1.751
60	-0.253	91	-1.340	97	-1.881
70	-0.524	92	-1.405	98	-2.054
75	-0.674	93	-1.476	99	-2.327
80	-0.841	94	-1.555	99.9	-3.090
85	-1.037	95	-1.645	99.99	-3.750

Source : The AASHTO Guide

Following the AASHTO Guide suggestion, R, Z_R and S_o are set as shown in Table 6.

Table 6 Reliability Related Values

	Level of Reliability (R)	Standard Normal Deviate (Z_R)	Combined standard error of the traffic prediction and performance prediction (S_o)
Arterial Streets	80 %	-0.841	0.45
Collector Streets	80 %	-0.841	0.45
Local Streets	60 %	-0.253	0.45

Performance Criteria

Pavement performance is represented by the serviceability history of a pavement. The serviceability of a pavement is defined as its ability to serve the type of traffic (automobiles and trucks) which use the facility. The primary measure of serviceability is the Present Serviceability Index (PSI), which ranges from 0 (impossible road) to 5 (perfect road).

Selection of the lowest allowable PSI or *terminal serviceable index* (p_t) is based on the lowest index that will tolerated before rehabilitation, resurfacing, or reconstruction becomes necessary. An index of 2.5 or higher is suggested by the AASHTO Guide for design of major highways and 2.0 for highways with lesser traffic volumes.

The *initial serviceability index* (p_o) is the value immediately after construction. p_o observed at the AASHTO Road Test was 4.2 for flexible pavement.

The total change in serviceability index is expressed by $\Delta PSI = p_o - p_t$

In this design, p_o and p_t are established as shown in Table 7.

Table 7 Performance Criteria

	Initial Serviceability Index (p_o)	Terminal Serviceability Index (p_t)	Change in Serviceability Index (Δ PSI)
Arterial Streets	4.2	2.5	1.7
Collector Streets	4.2	2.5	1.7
Local Streets	4.2	2.0	2.2

Roadbed soil

The resilient modulus (M_R) is used to characterize roadbed soil property. The AASHTO Guide introduces the equation estimating M_R from CBR or R-value, as follows:

$$M_R \text{ (psi)} = 1,500 \times \text{CBR}$$

This equation, which is considered reasonable with a soaked CBR of 10 or less, is used in this Study limiting to CBR of 10 (regarding 10 in case of CBR more than 10).

According to the CBR test results, the CBRs of all design sections are 10 or more, except for Collector Road CR3 where the CBR is 7. Accordingly, the resilient moduli are estimated to be 15,000 psi for all design sections, except for Collector Road CR3 where the resilient modulus is 10,500 psi.

Pavement Structure**Structural Layer Coefficient**

The pavement strength is expressed by the structural number (SN) which is indicative of the total pavement thickness required. In order to convert actual layer thickness into SN, the structural layer coefficients (a_i) are required. The AASHTO Guide provides the charts that may be used to estimate the structural layer coefficients.

Based on the charts, the following structural layer coefficients are assumed in this Study :

- Asphalt concrete surface course : $a_1 = 0.390$ (in case of $E_{AC}^* = 350,000$ psi)
- Granular base course : $a_2 = 0.135$ (in case of CBR=80)
- Granular subbase course : $a_3 = 0.094$ (in case of CBR=20)

* E_{AC} : elastic modulus of asphalt concrete at 68°F

Drainage Coefficient

The structural layer coefficients are modified considering the effects of certain levels of drainage on predicted pavement performance. The factor for modifying the structural layer coefficient is referred to as m_i value. The recommended m_i values are given in the AASHTO Guide as shown in Table 8.

Table 8 Recommended m_i values for Modifying Structural Layer Coefficients of Untreated Base and Subbase Materials in Flexible Pavements

Quality of Drainage	Percent of Time Pavement Structure is Exposed to Moisture Levels Approaching Saturation			
	Less than 1 %	1 – 5 %	5 – 25 %	Greater than 25 %
Excellent (water removed within 2 hours)	1.25 – 1.20	1.35 – 1.30	1.30 – 1.20	1.20
Good (water removed within 1 day)	1.20 – 1.15	1.25 – 1.15	1.15 – 1.00	1.00
Fair (water removed within 1 week)	1.15 – 1.10	1.15 – 1.05	1.00 – 0.80	0.80
Poor (water removed within 1 month)	1.10 – 1.00	1.05 – 0.80	0.80 – 0.60	0.60
Very poor (water will not drain)	1.00 – 0.90	0.95 – 0.75	0.75 – 0.40	0.40

Source : The AASHTO Guide

In this Study, m_2 and m_3 are estimated at 1.00 assuming that the quality of drainage is fair and that the pavement structure is exposed to moisture levels approaching saturation during 5 % of the year.

Summary

Table 9 summarizes the design inputs.

Table 9 Summary of Design Inputs

Item	Design Conditions/Assumptions	Arterial Street (C2-3)	Arterial Street (R5-2)	Collector Street (CR1)	Collector Street (CR3)	Major Local Street (L(I)1)	Minor Local Street
Performance Period	10 years, except for Minor Local Street (3 years)	10 years (2012-2021)	10 years (2012-2021)	10 years (2012-2021)	10 years (2012-2021)	10 years (2012-2021)	3 years (2012-2014)
Traffic	Directional Distribution Factor (D_D) = 0.5 Truck load factor = 1.317 (Arterial Street) 0.853 (Collector Street) 0.446 (Local Street)	w_{18} =12,088,000	w_{18} =12,647,000	w_{18} =3,854,000	w_{18} =2,249,000	w_{18} =869,000	w_{18} =45,000
Reliability	Level of Reliability (R) - Standard Normal Deviate (Z_R) - Combined Standard Error of the Traffic Prediction and Performance Prediction (S_o)	R=80 % $Z_R=-0.841$ $S_o=0.45$	R=80 % $Z_R=-0.841$ $S_o=0.45$	R=80 % $Z_R=-0.841$ $S_o=0.45$	R=80 % $Z_R=-0.841$ $S_o=0.45$	R=60 % $Z_R=-0.253$ $S_o=0.45$	-
Performance Criteria	Initial Design Serviceability Index (p_o) Design Terminal Serviceability Index (p_t) - Difference between p_o and p_t (ΔPSI)	$p_o=4.2$ $p_t=2.5$ $\Delta PSI=1.7$	$p_o=4.2$ $p_t=2.5$ $\Delta PSI=1.7$	$p_o=4.2$ $p_t=2.5$ $\Delta PSI=1.7$	$p_o=4.2$ $p_t=2.5$ $\Delta PSI=1.7$	$p_o=4.2$ $p_t=2.0$ $\Delta PSI=2.2$	-
Roadbed Soil	Resilient Modulus (M_R) = 1,500 x CBR (CBR<10) = 15,000 (CBR≥10)	$M_R=15,000$ (CBR≥10)	$M_R=15,000$ (CBR≥10)	$M_R=15,000$ (CBR≥10)	$M_R=10,500$ (CBR=7)	$M_R=15,000$ (CBR≥10)	$M_R=10,500$ ~ 15,000
Structural Layer Coefficient	Asphalt Concrete Surface Course (a_1) = 0.390 ($E_{AC}=350,000$ psi) Granular Base Course (a_2) = 0.135 (CBR=80) Granular Subbase Course (a_3) = 0.094 (CBR=20)	$a_1=0.390$ $a_2=0.135$ $a_3=0.094$	$a_1=0.390$ $a_2=0.135$ $a_3=0.094$	$a_1=0.390$ $a_2=0.135$ $a_3=0.094$	$a_1=0.390$ $a_2=0.135$ $a_3=0.094$	$a_1=0.390$ $a_2=0.135$ $a_3=0.094$	$a_2=0.135$ $a_3=0.094$
Drainage	Quality of drainage is fair (water removed within 1 week). Pavement structure is exposed to moisture levels approaching saturation during 5% of the year. - Drainage Coefficient of Granular Base Course (m_2) - Drainage Coefficient of Granular Subbase Course (m_3)	$m_2=1.0$ $m_3=1.0$	$m_2=1.0$ $m_3=1.0$	$m_2=1.0$ $m_3=1.0$	$m_2=1.0$ $m_3=1.0$	$m_2=1.0$ $m_3=1.0$	$m_2=1.0$ $m_3=1.0$

(4) Flexible Pavement (Asphalt Pavement) Design

Procedure

The pavement structural design is carried out in the following procedures:

- ① Determine the design inputs, including
 - W_{18} (predicted number of 18-kip ESAL applications,
 - Z_R (standard normal deviate),
 - S_o (combined standard error of the traffic prediction and performance prediction),
 - ΔPSI (difference between the initial design serviceability index, p_o , and the design terminal serviceability index, p_t , and
 - M_R (roadbed soil resilient modulus in psi).
- ② Determine the design structural number (SN) required applying the Basic Design Equation for Flexible Pavement (shown in (2) above).
The AASHTO Guide gives the nomograph for determining SN.
- ③ Select the materials and thicknesses of layers composing the pavement structure, including asphalt concrete surface course, base course and subbase course. Then, calculate the structural number and check it against the required SN determined in ② above.

Required Structural Number

Table 10 shows the required structural number.

Table 10 Required Structural Number

Road Class		Arterial Street		Collector Street		Major Local
Section		C2-3	R5-2	CR1	CR3	L(I)1
Inputs	W_{18}	12,088,000	12,647,000	3,854,000	2,249,000	869,000
	Z_R	-0.841	-0.841	-0.841	-0.841	-0.253
	S_o	0.45	0.45	0.45	0.45	0.45
	ΔPSI	1.7	1.7	1.7	1.7	2.2
	M_R	15,000	15,000	15,000	10,500	15,000
Required SN		3.724	3.751	3.087	3.238	2.148

Selection of Pavement Materials

The following materials are selected.

- Surface course : dense-graded asphalt concrete with elastic modulus (E_{AC}) of 350,000 psi at 68° F
- Base Course : mechanically stabilized crushed stone with CBR=80
- Subbase Course : crusher-run with CBR=20

Structural Number (SN)

The structural number (SN) is calculated by the following equation :

$$SN = a_1D_1 + a_2D_2m_2 + a_3D_3m_3$$

Table 11 shows the SNs of various thicknesses of pavement.

Table 11 Structural Numbers of Various Thicknesses of Pavement

AC Surface Course ($a_1=0.390$)				
Thickness (cm) t_1	a_1	D_1		$a_1 \cdot D_1$
5	0.390	1.969		0.768
10	0.390	3.937		1.535

Base Course ($a_2=0.135, m_2=1.0$)				
Thickness (cm) t_2	a_2	D_2	m_2	$a_2 \cdot D_2 \cdot m_2$
10	0.135	3.937	1.0	0.531
15	0.135	5.906	1.0	0.797
20	0.135	7.874	1.0	1.063

Subbase Course ($a_3=0.094, m_3=1.0$)				
Thickness (cm) t_3	a_3	D_3	m_3	$a_3 \cdot D_3 \cdot m_3$
15	0.094	5.906	1.0	0.555
20	0.094	7.874	1.0	0.740
25	0.094	9.843	1.0	0.925
30	0.094	11.811	1.0	1.110
35	0.094	13.780	1.0	1.295

Combination	
Thickness (cm) $t_1-t_2-t_3$	SN
5-10-15	$0.768 + 0.531 + 0.555 = 1.854$
5-10-20	$0.768 + 0.531 + 0.740 = 2.039$
5-15-25	$0.768 + 0.797 + 0.925 = 2.490$
5-15-30	$0.768 + 0.797 + 1.110 = 2.675$
5-20-35	$0.768 + 1.063 + 1.295 = 3.126$
10-10-15	$1.535 + 0.531 + 0.555 = 2.621$
10-10-20	$1.535 + 0.531 + 0.740 = 2.806$
10-15-25	$1.535 + 0.797 + 0.925 = 3.257$
10-15-30	$1.535 + 0.797 + 1.110 = 3.442$
10-20-30	$1.535 + 1.063 + 1.110 = 3.708$
10-20-35	$1.535 + 1.063 + 1.295 = 3.893$

AC Surface Course

Base Course

Subbase Course

\updownarrow t_1

\updownarrow t_2

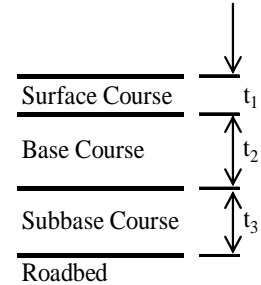
\updownarrow t_3

Selection of Layer Thicknesses

Table 12 shows the thicknesses selected.

Table 12 Layer Thicknesses Selected

		Arterial Street (Section C2-3 & Section R5-2)	Collector Street (Section CR1 & Section CR3)	Major Local St. (Section L(I)1)
Thickness	Surface Course (t_1)	10 cm	10 cm	5 cm
	Base Course (t_2)	20 cm	15 cm	15 cm
	Subbase Course (t_3)	35 cm	25 cm	25 cm
	Total	65 cm	50 cm	45 cm
Structural Number (SN)		3.893	3.257	2.490
Required Structural Number		3.724 (C2-3) 3.751 (R5-2)	3.087 (CR1) 3.238 (CR3)	2.148



The structural number (SN) is superior to the required.

(5) Aggregate-Surfaced Road (Gravel Pavement) Design

The AASHTO Guide provides the design catalog that may be used for the design of low-volume roads, as shown in Table 13.

Table 13 Aggregate Surfaced Road Design Catalog : Recommended Aggregate Base Thickness (in Inches) for the Six U.S. Climate Regions, Five Relative Qualities of Roadbed Soil and Three Levels of Traffic

Relative Quality of Roadbed Soil	Traffic Level	U.S. Climate Region					
		I	II	III	IV	V	VI
Very good	High	8	10	15	7	9	15
	Medium	6	8	11	5	7	11
	Low	4	4	6	4	4	6
Good	High	11	12	17	10	11	17
	Medium	8	9	12	7	9	12
	Low	4	5	7	4	5	7
Fair	High	13	14	17	12	13	17
	Medium	11	11	12	10	10	12
	Low	6	6	7	5	5	7
Poor	High	**	**	**	**	**	**
	Medium	**	**	**	15	15	**
	Low	9	10	9	8	8	9
Very poor	High	**	**	**	**	**	**
	Medium	**	**	**	**	**	**
	Low	11	11	10	8	8	9

** Higher type pavement design recommended.

Source : AASHTO Guide

Relative quality of roadbed soil, traffic level and U.S. Climate Region in Table 13 are given in Table 14.

Table 14 Ranges of Relative quality of roadbed soil, traffic level and U.S. Climate Region in Table 13

U.S. Climate Region	Relative Quality of Roadbed Soil (Effective Resilient Modulus in case of U.S. Climate Region IV)	Traffic Level (18-kip ESAL applications)
I : Wet, no freeze		
II : Wet, freeze-thaw cycling	Very Poor : 3,200 psi	High : 60,000 to 100,000
III : Wet, hard-freeze, spring thaw	Poor : 4,100 psi	Medium : 30,000 to 60,000
IV : Dry, no freeze	Fair : 5,600 psi	Low : 10,000 to 30,000
V : Dry, freeze-thaw cycling	Good : 7,900 psi	
VI : Dry, hard-freeze, spring thaw	Very Good : 11,700 psi	

The following conditions are considered to be applicable to Minor Local Streets:

- 'U.S. Climate Region IV' (dry, no freeze),
- relative quality of roadbed soil : 'Good' (resilient modulus 10,500 – 15,000 psi), and
- traffic level : 'Medium' (18-kip ESAL 45,000),

Recommended aggregate base thickness corresponding to the above conditions is 7 inches according to Table 13.

The AASHTO Guide provides the chart to convert a portion of the aggregate base layer thickness to an equivalent thickness of subbase. Out of 7 inches of required base thickness, 3 inches are converted to the equivalent thickness of subbase based on the said chart.

Conditions : D_{BS_i} (thickness of base course required) = 7 inches,

D_{BS_f} (final thickness of base course) = 4 inches,

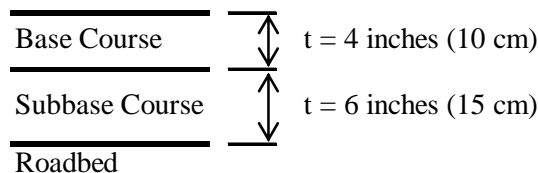
$D_{BS_i} - D_{BS_f}$ (reduction in base thickness) = 3 inches

E_{SB} (resilient modulus of subbase course material) = 13,000 psi, and

E_{BS} (resilient modulus of base course material) = 30,000 psi

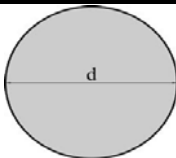
Solution : D_{SB} (required subbase thickness corresponding to the reduction in base thickness, 3 inches) is given as 6 inches.

The final layer thickness is as follows:



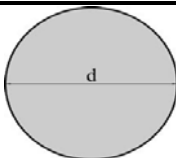
**APPENDIX 12 DRAINAGE DESIGN IN CCD
(UNDER CHAPTER 17)**

1) Discharge Capacity of Pipe Drain (Dia. 600mm)

Input Data		
diameter		
d (cm)	60.0	
roughness		
n	0.013	

grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I (%)	A (m2)	R (cm)	V (m/sec)	Q (litter/sec)	Q80 (litter/sec)
0.200%	0.28274	15.00000	0.97118	274.6	219.7
0.400%	0.28274	15.00000	1.37345	388.3	310.7
0.600%	0.28274	15.00000	1.68213	475.6	380.5
0.800%	0.28274	15.00000	1.94236	549.2	439.4
1.000%	0.28274	15.00000	2.17162	614.0	491.2
1.200%	0.28274	15.00000	2.37889	672.6	538.1
1.400%	0.28274	15.00000	2.56950	726.5	581.2
1.600%	0.28274	15.00000	2.74691	776.7	621.3
1.800%	0.28274	15.00000	2.91354	823.8	659.0
2.000%	0.28274	15.00000	3.07114	868.3	694.7

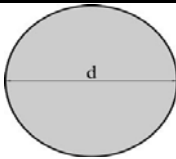
2) Discharge Capacity of Pipe Drain (Dia. 800mm)

Input Data		
diameter		
d (cm)	80.0	
roughness		
n	0.013	

grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I (%)	A (m2)	R (cm)	V (m/sec)	Q (m3/sec)	Q80 (m3/sec)
0.200%	0.50265	20.00000	1.17650	591.4	473.1
0.400%	0.50265	20.00000	1.66382	836.3	669.1
0.600%	0.50265	20.00000	2.03776	1,024.3	819.4
0.800%	0.50265	20.00000	2.35300	1,182.7	946.2
1.000%	0.50265	20.00000	2.63073	1,322.4	1,057.9
1.200%	0.50265	20.00000	2.88182	1,448.6	1,158.8
1.400%	0.50265	20.00000	3.11272	1,564.6	1,251.7
1.600%	0.50265	20.00000	3.32764	1,672.7	1,338.1
1.800%	0.50265	20.00000	3.52950	1,774.1	1,419.3
2.000%	0.50265	20.00000	3.72042	1,870.1	1,496.1

3) Discharge Capacity of Pipe Drain (Dia. 1000mm)

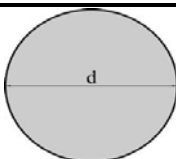
Input Data	
diameter	
d (cm)	100.0
roughness	
n	0.013



grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I	A	R	V	Q	Q80
(%)	(m2)	(cm)	(m/sec)	(m3/sec)	(m3/sec)
0.200%	0.78540	25.00000	1.36521	1,072.2	857.8
0.400%	0.78540	25.00000	1.93069	1,516.4	1,213.1
0.600%	0.78540	25.00000	2.36461	1,857.2	1,485.7
0.800%	0.78540	25.00000	2.73041	2,144.5	1,715.6
1.000%	0.78540	25.00000	3.05269	2,397.6	1,918.1
1.200%	0.78540	25.00000	3.34406	2,626.4	2,101.1
1.400%	0.78540	25.00000	3.61200	2,836.9	2,269.5
1.600%	0.78540	25.00000	3.86139	3,032.7	2,426.2
1.800%	0.78540	25.00000	4.09562	3,216.7	2,573.4
2.000%	0.78540	25.00000	4.31716	3,390.7	2,712.6

4) Discharge Capacity of Pipe Drain (Dia. 1200mm)

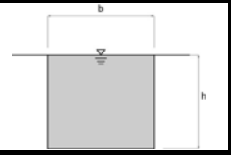
Input Data	
diameter	
d (cm)	120.0
roughness	
n	0.013



grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I	A	R	V	Q	Q80
(%)	(m2)	(cm)	(m/sec)	(m3/sec)	(m3/sec)
0.200%	1.13097	30.00000	1.54165	1,743.6	1,394.9
0.400%	1.13097	30.00000	2.18022	2,465.8	1,972.6
0.600%	1.13097	30.00000	2.67022	3,019.9	2,416.0
0.800%	1.13097	30.00000	3.08330	3,487.1	2,789.7
1.000%	1.13097	30.00000	3.44723	3,898.7	3,119.0
1.200%	1.13097	30.00000	3.77626	4,270.8	3,416.7
1.400%	1.13097	30.00000	4.07882	4,613.0	3,690.4
1.600%	1.13097	30.00000	4.36044	4,931.5	3,945.2
1.800%	1.13097	30.00000	4.62495	5,230.7	4,184.6
2.000%	1.13097	30.00000	4.87513	5,513.6	4,410.9

5) Discharge Capacity of Pipe Drain (Open Channel 400mm x 400mm)

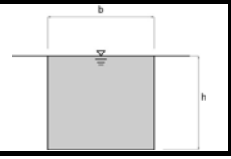
Input Data		
width	b(cm)	40.0
height	h(cm)	40.0
roughness		
n		0.015



grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I	A	R	V	Q	Q80
(%)	(m2)	(cm)	(m/sec)	(litter/sec)	(litter/sec)
0.200%	0.16000	13.33333	0.77813	124.5	99.6
0.400%	0.16000	13.33333	1.10044	176.1	140.9
0.600%	0.16000	13.33333	1.34775	215.6	172.5
0.800%	0.16000	13.33333	1.55625	249.0	199.2
1.000%	0.16000	13.33333	1.73994	278.4	222.7
1.200%	0.16000	13.33333	1.90601	305.0	244.0
1.400%	0.16000	13.33333	2.05873	329.4	263.5
1.600%	0.16000	13.33333	2.20087	352.1	281.7
1.800%	0.16000	13.33333	2.33438	373.5	298.8
2.000%	0.16000	13.33333	2.46065	393.7	315.0

6) Discharge Capacity of Pipe Drain (Open Channel 600mm x 600mm)

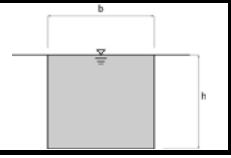
Input Data		
width	b(cm)	60.0
height	h(cm)	60.0
roughness		
n		0.015



grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I	A	R	V	Q	Q80
(%)	(m2)	(cm)	(m/sec)	(litter/sec)	(litter/sec)
0.200%	0.36000	20.00000	1.01963	367.1	293.7
0.400%	0.36000	20.00000	1.44198	519.1	415.3
0.600%	0.36000	20.00000	1.76606	635.8	508.6
0.800%	0.36000	20.00000	2.03927	734.1	587.3
1.000%	0.36000	20.00000	2.27997	820.8	656.6
1.200%	0.36000	20.00000	2.49758	899.1	719.3
1.400%	0.36000	20.00000	2.69769	971.2	776.9
1.600%	0.36000	20.00000	2.88396	1,038.2	830.6
1.800%	0.36000	20.00000	3.05890	1,101.2	881.0
2.000%	0.36000	20.00000	3.22436	1,160.8	928.6

7) Discharge Capacity of Pipe Drain (Open Channel 800mm x 800mm)

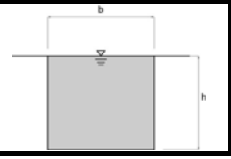
Input Data		
width	b(cm)	80.0
height	h(cm)	80.0
roughness		
n		0.015



grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I	A	R	V	Q	Q80
(%)	(m2)	(cm)	(m/sec)	(litter/sec)	(litter/sec)
0.200%	0.64000	26.66667	1.23520	790.5	632.4
0.400%	0.64000	26.66667	1.74683	1,118.0	894.4
0.600%	0.64000	26.66667	2.13942	1,369.2	1,095.4
0.800%	0.64000	26.66667	2.47039	1,581.1	1,264.8
1.000%	0.64000	26.66667	2.76198	1,767.7	1,414.1
1.200%	0.64000	26.66667	3.02560	1,936.4	1,549.1
1.400%	0.64000	26.66667	3.26802	2,091.5	1,673.2
1.600%	0.64000	26.66667	3.49366	2,235.9	1,788.8
1.800%	0.64000	26.66667	3.70559	2,371.6	1,897.3
2.000%	0.64000	26.66667	3.90604	2,499.9	1,999.9

8) Discharge Capacity of Pipe Drain (Open Channel 1000mm x 1000mm)

Input Data		
width	b(cm)	100.0
height	h(cm)	100.0
roughness		
n		0.015



grade	section	hydraulic mean depth	Manning's Formula		
			velocity	discharge	torerable discharge
I	A	R	V	Q	Q80
(%)	(m2)	(cm)	(m/sec)	(litter/sec)	(litter/sec)
0.200%	1.00000	33.33333	1.43332	1,433.3	1,146.7
0.400%	1.00000	33.33333	2.02702	2,027.0	1,621.6
0.600%	1.00000	33.33333	2.48258	2,482.6	1,986.1
0.800%	1.00000	33.33333	2.86664	2,866.6	2,293.3
1.000%	1.00000	33.33333	3.20500	3,205.0	2,564.0
1.200%	1.00000	33.33333	3.51090	3,510.9	2,808.7
1.400%	1.00000	33.33333	3.79221	3,792.2	3,033.8
1.600%	1.00000	33.33333	4.05404	4,054.0	3,243.2
1.800%	1.00000	33.33333	4.29996	4,300.0	3,440.0
2.000%	1.00000	33.33333	4.53255	4,532.6	3,626.0

**APPENDIX 13 PAVEMENT DESIGN OF URBAN STREETS
IN SOUTHERN JUBA
(UNDER CHAPTER 19)**

(1) Methodology

Pavement design is carried out based on “AASHTO Guide for Design of Pavement Structures 1993” (AASHTO Guide).

The basic design equation for flexible pavement (asphalt pavement) is as follows:

Basic Design Equation for Flexible Pavement

$$\log_{10}(W_{18}) = Z_R \times S_0 + 9.36 \times \log_{10}(SN + 1) - 0.20 + \frac{\log_{10} \left(\frac{\Delta PSI}{4.2 - 1.5} \right)}{0.40 + \frac{1094}{(SN+1)^{5.19}}} + 2.32 \times \log_{10}(M_R) - 8.07$$

where

- W_{18} = predicted number of 18-kip equivalent single axle load (ESAL) applications,
- Z_R = standard normal deviate corresponding to level of reliability,
- S_0 = combined standard error of the traffic prediction and performance prediction,
- ΔPSI = difference between the initial design serviceability index, p_0 , and the design terminal serviceability index, p_t , and
- M_R = resilient modulus of roadbed soil (psi).

SN is equal to the structural number indicative of the total pavement thickness required:

$$SN = a_1 D_1 + a_2 D_2 m_2 + a_3 D_3 m_3$$

where

- a_i = i^{th} layer coefficient,
- D_i = i^{th} layer thickness (inches), and
- m_i = i^{th} layer drainage coefficient.

- i=1 : Surface Course
- i=2 : Base Course
- i=3 : Subbase Course

(2) Design Inputs

Performance Period

This refers to the period of time that an initial pavement structure will last before it needs rehabilitation. Expecting that some type of rehabilitation or resurfacing is carried out within 10years, the performance period is set at 10 years.

As per the construction schedule in the master plan, the performance period is assumed as shown in Table 1.

Table 1 Performance Periods

	Completion Year	Opening Year	Performance Period
C-2 (Southern Section)	2015	2016	10 years (2016-2025)
C-3 (Southern Section)	2015	2016	10 years (2016-2025)
Lologo Radial Road	2020	2021	10 years (2021-2030)
Nyakuron Radial Road	2020	2021	10 years (2021-2030)

Traffic

The traffic load is expressed by cumulative number of 18-kip equivalent single axle load (ESAL) applications (w_{18}) during the performance period in the design lane, which is given in the following equation:

$$w_{18} = D_D \times D_L \times \hat{w}_{18}$$

where

D_D = a directional distribution factor,

D_L = a lane distribution factor, expressed as a ratio, that accounts for distribution of traffic when two or more lanes are available in one direction, and

\hat{w}_{18} = the cumulative number of two-directional 18-kip ESAL applications.

D_D is assumed to be 0.5. The AASHTO Guide gives D_L values which may be used as a guide, as shown in Table 2. In this Study, all roads are planned to be 2-lane roads in the initial stage (1 lane in one direction). Therefore, D_L is 1.0.

Table 2 Lane Distribution Factor (D_L)

Number of Lanes in Each Direction	Lane Distribution Factor (D_L)
1	1.00
2	0.80 – 1.00
3	0.60 – 0.80
4	0.50 – 0.75

\hat{w}_{18} is calculated based on the forecast future truck volume considering that other types of vehicles have little effect due to light axle load comparing with that of trucks. The cumulative number of trucks during the performance period is given in Table 3.

Table 3 Cumulative Number of Trucks during the Performance Period

C-2 (Section 4)	
Year	Number of Trucks
2016	4,969 /day x 365 days
2017	5,370 /day x 365 days
2018	5,803 /day x 365 days
2019	6,271 /day x 365 days
2020	6,777 /day x 365 days
2021	7,324 /day x 365 days
2022	7,915 /day x 365 days
2023	8,553 /day x 365 days
2024	9,243 /day x 365 days
2025	9,989 /day x 365 days
Total	72,214 /day x 365 days = 26,358,000

C-3 (Section 2)	
Year	Number of Trucks
2016	1,556 /day x 365 days
2017	1,740 /day x 365 days
2018	1,946 /day x 365 days
2019	2,177 /day x 365 days
2020	2,434 /day x 365 days
2021	2,723 /day x 365 days
2022	3,045 /day x 365 days
2023	3,406 /day x 365 days
2024	3,809 /day x 365 days
2025	4,260 /day x 365 days
Total	27,096 /day x 365 days = 9,890,000

Lologo Radial Road	
Year	Number of Trucks
2021	3,251 /day x 365 days
2022	3,412 /day x 365 days
2023	3,580 /day x 365 days
2024	3,757 /day x 365 days
2025	3,943 /day x 365 days
2026	4,138 /day x 365 days
2027	4,342 /day x 365 days
2028	4,557 /day x 365 days
2029	4,782 /day x 365 days
2030	5,019 /day x 365 days
Total	40,781 /day x 365 days = 14,885,000

Nyakuron Radial Road	
Year	Number of Trucks
2021	2,167 /day x 365 days
2022	2,398 /day x 365 days
2023	2,653 /day x 365 days
2024	2,935 /day x 365 days
2025	3,247 /day x 365 days
2026	3,592 /day x 365 days
2027	3,974 /day x 365 days
2028	4,397 /day x 365 days
2029	4,864 /day x 365 days
2030	5,382 /day x 365 days
Total	35,609 /day x 365 days = 12,997,000

The truck volume is converted to 18-kip ESAL, based on the axle load distribution and the axle load equivalency factor, which is given to each axle load in Appendix D of the AASHTO Guide. The axle load distribution is assumed as shown in Table 4

Table 4 Assumption of Axle Load Distribution

Truck Type and Total Weight	Distribution of Axle Loads	% Share	
		C-2, C-3 (Arterial Street)	Lologo/Nyakuron Radial Road (Collector Street)
Truck (5.0 ton or less)	1.0 ton (S)+ 4.0 ton (S)	30 %	40 %
Truck (9.0 ton)	1.8 ton (S)+ 7.2 ton (S)	25 %	30 %
Truck (18.0 ton)	3.6 ton (S)+14.4 ton (T)	20 %	10 %
Semi-trailer (18.0 ton)	3.6 ton (S)+14.4 ton (T)	10 %	10 %
Trailer (32.4 ton)	3.6 ton (S)+ 9.6 ton (S)+19.2 ton (T)	10 %	10 %
Double-trailer (61.2 ton)	3.6 ton (S)+ 9.6 ton (S)+19.2 ton (T) +9.6 ton (S)+19.2 ton (T)	5 %	-

Note : S=Single Axle, T=Tandem Axle

Based on the above distribution, 18-kip ESAL of each axle is obtained from Appendix D of the AASHTO Guide and taking into account the shares of trucks by type, the average number of 18-kip ESALs per truck (Truck Load Factor) is calculated as shown in Table 5.

Table 5 Truck Load Factor

C-3 ($p_t=2.5$, SN=3)

Vehicle Type	Share	Axle Load - 1 Axle Load - 4			Axle Load - 2 Axle Load - 5			Axle Load - 3			Σ ALEF	Σ ALEF x Share			
		*	ton	kips	ALEF	*	ton	kips	ALEF	*			ton	kips	ALEF
Truck (5.0 ton or less)	30%	S	1.0	2.2	0.001	S	4.0	8.8	0.078	-			0.079	0.024	
Truck (9.0 ton)	25%	S	1.8	4.0	0.004	S	7.2	15.9	0.634	-			0.638	0.160	
Truck (18.0 ton)	20%	S	3.6	7.9	0.049	T	14.4	31.7	0.861	-			0.910	0.182	
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.049	T	14.4	31.7	0.861	-			0.910	0.091	
Trailer (32.4 ton)	10%	S	3.6	7.9	0.049	S	9.6	21.1	1.864	T	19.2	42.3	2.565	4.478	0.448
Double-trailer (61.2 ton)	5%	S	3.6	7.9	0.049	S	9.6	21.1	1.864	T	19.2	42.3	2.565	8.907	0.445
											Truck Load Factor		1.350		

C-2 ($p_t=2.5$, SN=4)

Vehicle Type	Share	Axle Load - 1 Axle Load - 4			Axle Load - 2 Axle Load - 5			Axle Load - 3			Σ ALEF	Σ ALEF x Share			
		*	ton	kips	ALEF	*	ton	kips	ALEF	*			ton	kips	ALEF
Truck (5.0 ton or less)	30%	S	1.0	2.2	0.000	S	4.0	8.8	0.065	-			0.065	0.020	
Truck (9.0 ton)	25%	S	1.8	4.0	0.003	S	7.2	15.9	0.632	-			0.635	0.159	
Truck (18.0 ton)	20%	S	3.6	7.9	0.040	T	14.4	31.7	0.858	-			0.898	0.180	
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.040	T	14.4	31.7	0.858	-			0.898	0.090	
Trailer (32.4 ton)	10%	S	3.6	7.9	0.040	S	9.6	21.1	1.811	T	19.2	42.3	2.498	4.349	0.435
Double-trailer (61.2 ton)	5%	S	3.6	7.9	0.040	S	9.6	21.1	1.811	T	19.2	42.3	2.498	8.658	0.433
											Truck Load Factor		1.317		

Lologo Radial Road ($p_t=2.5$, SN=3)

Vehicle Type	Share	Axle Load - 1			Axle Load - 2			Axle Load - 3			Σ ALEF	Σ ALEF x Share			
		*	ton	kips	ALEF	*	ton	kips	ALEF	*			ton	kips	ALEF
Truck (5.0 ton or less)	40%	S	1.0	2.2	0.001	S	4.0	8.8	0.078	-			0.079	0.032	
Truck (9.0 ton)	30%	S	1.8	4.0	0.004	S	7.2	15.9	0.634	-			0.638	0.191	
Truck (18.0 ton)	10%	S	3.6	7.9	0.049	T	14.4	31.7	0.861	-			0.910	0.091	
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.049	T	14.4	31.7	0.861	-			0.910	0.091	
Trailer (32.4 ton)	10%	S	3.6	7.9	0.049	S	9.6	21.1	1.864	T	19.2	42.3	2.565	4.478	0.448
											Truck Load Factor		0.853		

Nyakuron Radial Road ($p_t=2.5$, SN=4)

Vehicle Type	Share	Axle Load - 1			Axle Load - 2			Axle Load - 3			Σ ALEF	Σ ALEF x Share			
		*	ton	kips	ALEF	*	ton	kips	ALEF	*			ton	kips	ALEF
Truck (5.0 ton or less)	40%	S	1.0	2.2	0.000	S	4.0	8.8	0.065	-			0.065	0.026	
Truck (9.0 ton)	30%	S	1.8	4.0	0.003	S	7.2	15.9	0.632	-			0.635	0.191	
Truck (18.0 ton)	10%	S	3.6	7.9	0.040	T	14.4	31.7	0.858	-			0.898	0.090	
Semi-trailer (18.0 ton)	10%	S	3.6	7.9	0.040	T	14.4	31.7	0.858	-			0.898	0.090	
Trailer (32.4 ton)	10%	S	3.6	7.9	0.040	S	9.6	21.1	1.811	T	19.2	42.3	2.498	4.349	0.435
											Truck Load Factor		0.832		

ALEF : Axle Load Equivalency Factor

* S : Single Axle T : Tandem Axle

The traffic load (w_{18}) is calculated as shown in Table 6.

Table 6 Traffic Load

	Cumulative Two-directional Number of Trucks	Truck Load Factor	\hat{w}_{18}	D_D	D_L	w_{18}
C-2	26,358,000	1.317	34,713,000	0.5	1.0	17,357,000
C-3	9,890,000	1.350	13,352,000	0.5	1.0	6,676,000
Lologo Radial Rd.	14,885,000	0.853	12,697,000	0.5	1.0	6,349,000
Nyakuron Radial Rd.	12,997,000	0.832	10,814,000	0.5	1.0	5,407,000

Reliability

Reliability is a means of incorporating some degree of certainty into the design process to ensure that the various design alternatives will last the analysis period. The reliability design factor accounts for chance variations in both traffic prediction (w_{18}) and the performance prediction (W_{18}), and therefore provides a predetermined level of assurance (R) that pavement sections will survive the period for which they were designed.

The AASHTO Guide suggests the level of reliability (R) for urban principal arterials, collectors and local to be 80–99%, 80–95% and 50–80% respectively. In this Study, R is set at 80%. The standard normal deviate (Z_R) and combined standard error of the traffic prediction and performance prediction (S_o) are set as follows:

$$Z_R = -0.841 \text{ (corresponding to } R=80\% \text{ from Table 7)}$$

$$S_o = 0.45 \text{ (suggested value by the AASHTO Guide based on the AASHO Road Test)}$$

Table 7 Standard Normal Deviate (Z_R) Values Corresponding to Selected Levels of Reliability

Reliability, R (%)	Standard Normal Deviate, Z_R	Reliability, R (%)	Standard Normal Deviate, Z_R	Reliability, R (%)	Standard Normal Deviate, Z_R
50	0	90	-1.282	96	-1.751
60	-0.253	91	-1.340	97	-1.881
70	-0.524	92	-1.405	98	-2.054
75	-0.674	93	-1.476	99	-2.327
80	-0.841	94	-1.555	99.9	-3.090
85	-1.037	95	-1.645	99.99	-3.750

Source : The AASHTO Guide

Performance Criteria

Pavement performance is represented by the serviceability history of a pavement. The serviceability of a pavement is defined as its ability to serve the type of traffic (automobiles and trucks) which use the facility. The primary measure of serviceability is the Present Serviceability Index (PSI), which ranges from 0 (impossible road) to 5 (perfect road).

Selection of the lowest allowable PSI or *terminal serviceable index* (p_t) is based on the lowest index that will be tolerated before rehabilitation, resurfacing, or reconstruction becomes necessary. An index of 2.5 or higher is suggested by the AASHTO Guide for design of major highways and 2.0 for highways with lesser traffic volumes.

The *initial serviceability index* (p_o) is the value immediately after construction. p_o observed at the AASHO Road Test was 4.2 for flexible pavement.

The total change in serviceability index is expressed by $\Delta \text{PSI} = p_o - p_t$

In this design, p_o and p_t are established at 4.2 and 2.5 respectively.

Roadbed soil

The resilient modulus (M_R) is used to characterize roadbed soil property. The AASHTO Guide introduces the equation estimating M_R from CBR or R-value, as follows:

$$M_R \text{ (psi)} = 1,500 \times \text{CBR}$$

This equation, which is considered reasonable with a soaked CBR of 10 or less, is used in this Study limiting to CBR of 10 (regarding 10 in case of CBR more than 10).

According to the CBR test results, the CBRs of all design sections are 10 or more, except for Nyakuron Radial Road where the CBR is 7. Accordingly, the resilient moduli are estimated to be 15,000 psi for all design sections, except for Nyakuron Radial Road where the resilient modulus is 10,500 psi.

Pavement Structure

Structural Layer Coefficient

The pavement strength is expressed by the structural number (SN) which is indicative of the total pavement thickness required. In order to convert actual layer thickness into SN, the structural layer coefficients (a_i) are required. The AASHTO Guide provides the charts that may be used to estimate the structural layer coefficients.

Based on the charts, the following structural layer coefficients are assumed in this Study :

- Asphalt concrete surface course : $a_1 = 0.390$ (in case of $E_{AC}^* = 350,000$ psi)
- Granular base course : $a_2 = 0.135$ (in case of CBR=80)
- Granular subbase course : $a_3 = 0.094$ (in case of CBR=20)

* E_{AC} : elastic modulus of asphalt concrete at 68°F

Drainage Coefficient

The structural layer coefficients are modified considering the effects of certain levels of drainage on predicted pavement performance. The factor for modifying the structural layer coefficient is referred to as m_i value. The recommended m_i values are given in the AASHTO Guide as shown in Table 8.

Table 8 Recommended m_i values for Modifying Structural Layer Coefficients of Untreated Base and Subbase Materials in Flexible Pavements

Quality of Drainage	Percent of Time Pavement Structure is Exposed to Moisture Levels Approaching Saturation			
	Less than 1 %	1 – 5 %	5 – 25 %	Greater than 25 %
Excellent (water removed within 2 hours)	1.25 – 1.20	1.35 – 1.30	1.30 – 1.20	1.20
Good (water removed within 1 day)	1.20 – 1.15	1.25 – 1.15	1.15 – 1.00	1.00
Fair (water removed within 1 week)	1.15 – 1.10	1.15 – 1.05	1.00 – 0.80	0.80
Poor (water removed within 1 month)	1.10 – 1.00	1.05 – 0.80	0.80 – 0.60	0.60
Very poor (water will not drain)	1.00 – 0.90	0.95 – 0.75	0.75 – 0.40	0.40

Source : The AASHTO Guide

In this Study, m_2 and m_3 are estimated at 1.00 assuming that the quality of drainage is fair and that the pavement structure is exposed to moisture levels approaching saturation during 5 % of the year.

Summary

Table 9 summarizes the design inputs.

Table 9 Summary of Design Inputs

Item	Design Conditions/Assumptions	C-2	C-3	Lologo Radial Road	Nyakuron Radial Road
Performance Period	10 years	2016- 2025	2016- 2025	2021- 2030	2021- 2030
Traffic	Directional Distribution Factor (D_D) = 0.5 Truck Load Factor 1.317 (C-2), 1.350 (C-3), 0.853 (Lologo Radial Road), 0.832 (Nyakuron Radial Road)	W_{18} =17,357,000	W_{18} =6,676,000	W_{18} =6,349,000	W_{18} =5,407,000
Reliability	Level of Reliability (R) - Standard Normal Deviate (Z_R) - Combined Standard Error of the Traffic Prediction and Performance Prediction (S_o)	R=80 % Z_R =-0.841 S_o =0.45	R=80 % Z_R =-0.841 S_o =0.45	R=80 % Z_R =-0.841 S_o =0.45	R=80 % Z_R =-0.841 S_o =0.45
Performance Criteria	Initial Design Serviceability Index (p_o) Design Terminal Serviceability Index (p_t) - Deference between p_o and p_t (Δ PSI)	p_o =4.2 p_t =2.5 Δ PSI=1.7	p_o =4.2 p_t =2.5 Δ PSI=1.7	p_o =4.2 p_t =2.5 Δ PSI=1.7	p_o =4.2 p_t =2.5 Δ PSI=1.7
Roadbed Soil	Resilient Modulus (M_R) = 1,500 x CBR (CBR<10) = 15,000 (CBR≥10)	M_R =15,000 (CBR≥10)	M_R =15,000 (CBR≥10)	M_R =15,000 (CBR≥10)	M_R =10,500 (CBR=7)
Structural Layer Coefficient	Asphalt Concrete Surface Course (a_1) = 0.390 (E_{AC} =350,000 psi) Granular Base Course (a_2) = 0.135 (CBR=80) Granular Subbase Course (a_3) = 0.094 (CBR=20)	a_1 =0.390 a_2 =0.135 a_3 =0.094	a_1 =0.390 a_2 =0.135 a_3 =0.094	a_1 =0.390 a_2 =0.135 a_3 =0.094	a_1 =0.390 a_2 =0.135 a_3 =0.094
Drainage	Quality of drainage is fair (water removed within 1 week). Pavement structure is exposed to moisture levels approaching saturation during 5% of the year. - Drainage Coefficient of Granular Base Course (m_2) = 1.0 - Drainage Coefficient of Granular Subbase Course (m_3) = 1.0	m_2 =1.0 m_3 =1.0	m_2 =1.0 m_3 =1.0	m_2 =1.0 m_3 =1.0	m_2 =1.0 m_3 =1.0

(3) Design

Procedure

The pavement structural design is carried out in the following procedures:

- ① Determine the design inputs, including
 - W_{18} (predicted number of 18-kip ESAL applications),
 - Z_R (standard normal deviate),
 - S_o (combined standard error of the traffic prediction and performance prediction),
 - Δ PSI (difference between the initial design serviceability index, p_o , and the design terminal serviceability index, p_t , and
 - M_R (roadbed soil resilient modulus in psi).
- ② Determine the design structural number (SN) required applying the Basic Design Equation for Flexible Pavement (shown in (1) above).
The AASHTO Guide gives the nomograph for determining SN.
- ③ Select the materials and thicknesses of layers composing the pavement structure, including asphalt concrete surface course, base course and subbase course. Then, calculate the structural number and check it against the required SN determined in ② above.

Required Structural Number

Table 10 shows the required structural number.

Table 10 Required Structural Number

		C-2	C-3	Lologo Radial Road	Nyakuron Radial Road
Inputs	W_{18}	17,357,000	6,676,000	6,349,000	5,407,000
	Z_R	-0.841	-0.841	-0.841	-0.841
	S_o	0.45	0.45	0.45	0.45
	Δ PSI	1.7	1.7	1.7	1.7
	M_R	15,000	15,000	15,000	10,500
Required SN		3.946	3.381	3.353	3.738

Selection of Pavement Materials

The following materials are selected.

- Surface course : dense-graded asphalt concrete with elastic modulus (E_{AC}) of 350,000 psi at 68° F
- Base Course : mechanically stabilized crushed stone with CBR=80
- Subbase Course : crusher-run with CBR=20

Structural Number (SN)

The structural number (SN) is calculated by the following equation :

$$SN = a_1D_1 + a_2D_2m_2 + a_3D_3m_3$$

Table 11 shows the SNs of various thicknesses of pavement.

Table 11 Structural Numbers of Various Thicknesses of Pavement

AC Surface Course ($a_1=0.390$)				
Thickness (cm) t_1	a_1	D_1		$a_1 \cdot D_1$
5	0.390	1.969		0.768
10	0.390	3.937		1.535

Base Course ($a_2=0.135, m_2=1.0$)				
Thickness (cm) t_2	a_2	D_2	m_2	$a_2 \cdot D_2 \cdot m_2$
10	0.135	3.937	1.0	0.531
15	0.135	5.906	1.0	0.797
20	0.135	7.874	1.0	1.063
25	0.135	9.843	1.0	1.329

Subbase Course ($a_3=0.094, m_3=1.0$)				
Thickness (cm) t_3	a_3	D_3	m_3	$a_3 \cdot D_3 \cdot m_3$
15	0.094	5.906	1.0	0.555
20	0.094	7.874	1.0	0.740
25	0.094	9.843	1.0	0.925
30	0.094	11.811	1.0	1.110
35	0.094	13.780	1.0	1.295

Combination	
Thickness (cm) $t_1-t_2-t_3$	SN
5-10-15	$0.768 + 0.531 + 0.555 = 1.854$
5-10-20	$0.768 + 0.531 + 0.740 = 2.039$
5-15-25	$0.768 + 0.797 + 0.925 = 2.490$
5-15-30	$0.768 + 0.797 + 1.110 = 2.675$
5-20-35	$0.768 + 1.063 + 1.295 = 3.126$
10-10-15	$1.535 + 0.531 + 0.555 = 2.621$
10-10-20	$1.535 + 0.531 + 0.740 = 2.806$
10-15-25	$1.535 + 0.797 + 0.925 = 3.257$
10-15-30	$1.535 + 0.797 + 1.110 = 3.442$
10-20-30	$1.535 + 1.063 + 1.110 = 3.708$
10-20-35	$1.535 + 1.063 + 1.295 = 3.893$
10-25-35	$1.535 + 1.329 + 1.295 = 4.159$

AC Surface Course

Base Course

Subbase Course

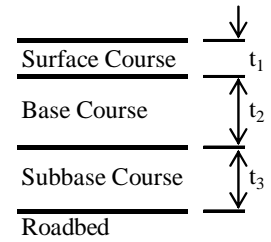
Roadbed

Selection of Layer Thicknesses

Table 12 shows the thicknesses selected.

Table 12 Layer Thicknesses Selected

		C-2	C-3	Lologo Radial Road	Naykuron Radial Road
Thickness	Surface Course (t_1)	10 cm	10 cm	10 cm	10 cm
	Base Course (t_2)	25 cm	15 cm	15 cm	20 cm
	Subbase Course (t_3)	35 cm	30 cm	30 cm	35 cm
	Total	70 cm	55 cm	55 cm	65 cm
Structural Number (SN)		4.159	3.442	3.442	3.893
Required Structural Number		3.946	3.381	3.353	3.738



The structural number (SN) is superior to the required.

APPENDIX 14 DESIGN OF GRAVEL ROADS FOR 2nd PILOT PROJECT

A14.1 Design Standard and Reference

- The design of gravel road structure for the 2nd Pilot Project shall be based on the “Pavement Design Manual”, Ministry of Transport and Roads, Government of Southern Sudan, (USAid) 2006.

A14.2 Design Principle

- The essential consideration is “to ensure all-weather access”
- Surface performance shall be given due attention such a minimal dust generation in populated areas, proper gravel materials on steep gradients, provision for gravel loss, etc., and
- Provision of gravel surface that is effectively maintainable.

A14.3 Design Methodology

The required gravel structure thickness shall be decided as follows:

- 1) Determine the minimum thickness to avoid excessive compressive strain in the subgrade (D_1).
- 2) Determine the extra thickness needed to compensate for the gravel loss under traffic during the period between regravelling operations (D_2).
- 3) Determine the total gravel thickness by adding the above two thicknesses (D_1+D_2).

A14.4 Design for Gravel Wearing Course

A14.4. 1 Minimum Pavement Structure Thickness (D_1)

The thickness (D_1), as shown in Figure A14.4-1, is decided based on the minimum gravel thickness required for each category with the required thickness of improved subgrade materials for upper and lower subgrade layers.

The choice of pavement structure is based on:

- the Annual Average Daily Traffic ($AADT_{design}$) for the road under consideration, and
- the existing subgrade/road bed CBR (CBR_{design})

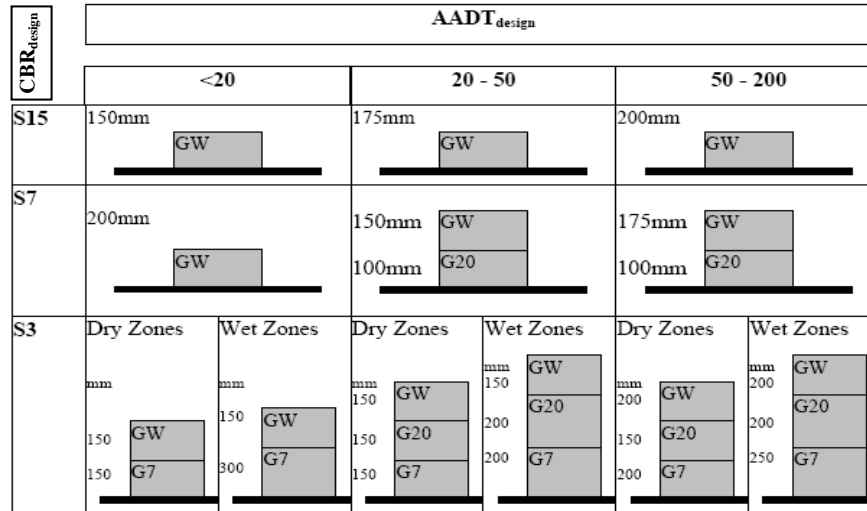


Figure A14.4-1 Pavement and Improved Subgrade for Gravel Roads for AADTs <200

(Source: *Pavement Design Manual*, Ministry of Transport and Roads, Government of Southern Sudan, (USAid) 2006)

There are three sections considered for the 2nd Pilot Project road, as follows:

Table A14.4-1 Pavement Structure from Catalog (Figure A14.4-1)

Station			AADT _{design}	Subgrade CBR _{design}	Pavement Structure (mm)*		
From	To	Length (m)			D ₁	G20	G7
0+000	0+240	240	50-100	32	200	-	-
0+240	0+335	95	50-100	5-6	200	150	200
0+335	0+500	165	50-100	32	200	-	-

Notes: 1. GW – Gravel Wearing Course

2. For G20 and G7 definitions, see Table A14.4-2

A14.4.2 Gravel Loss (D₂)

The annual gravel loss is given by:

$$GL = fT^2 / (T^2 + 50) (4.2 + 0.092T + 3.5R^2 + 1.88V)$$

where :

- GL = annual gravel loss in mm
- T = total traffic volume in the first year measured in both directions, in thousands of vehicles (use 40,000 pcu)
- R = average annual rainfall, in m (use 1m)
- V = total (rise + fall) as percentage of the length of road (use 5%)

- f = 0.94 to 1.29 for lateritic gravels (use 1.0)
- 1.1 to 1.51 for quartzitic gravels
- 0.7 to 0.96 for volcanic gravels (weathered lava or tuff)
- 1.5 for coral gravels
- 1.38 for sandstone gravels

Table A14.4-2 Soils for Subgrade Layers

Table 11-1: Soils for Subgrade Layers		
Material Properties	G20 (Upper Layer)	G7 (Lower Layer)
CBR Dry Climatic Zones (See Note)	Minimum 20 after 4 days soaking	Minimum 7 after 4 days soaking
CBR Wet Climatic Zones (See Note)	Minimum 20 at OMC Minimum 7 after 4 days soaking	Minimum 7 at OMC Minimum 3 after 4 days soaking
PI [%]	Maximum 25	Maximum 30
Compacted Density	95% of AASHTO T180	95% of AASHTO T180
Maximum particle size	2/3 of layer thickness	2/3 of layer thickness
Compacted layer thickness	Maximum 200 mm	Maximum 250 mm

(Source: *Pavement Design Manual*, Ministry of Transport and Roads, Government of Southern Sudan, (USAid) 2006)

Therefore, anticipated annual loss is:

$$\begin{aligned}
 GL &= [1.0 \times 40^2 / (40^2 + 50)] (4.2 + 0.092 \times 40 + 3.5 \times 1.0^2 + 1.88 \times 5) \\
 &= 0.97 \times 20.78 \\
 &= 20.16 \text{ mm}
 \end{aligned}$$

Use **GL = 25mm**

Taking $D_2 = N \times GL$ (where N is the period between regraveling operations in years),

$$\begin{aligned}
 D_2 &= 1 \times 25 \quad (\text{N} = 1 \text{ year; regraveling should be done once or twice a year}) \\
 \mathbf{D_2} &= \mathbf{25mm}
 \end{aligned}$$

A14.4.3 Total Thickness of Gravel Wearing Course (GW)

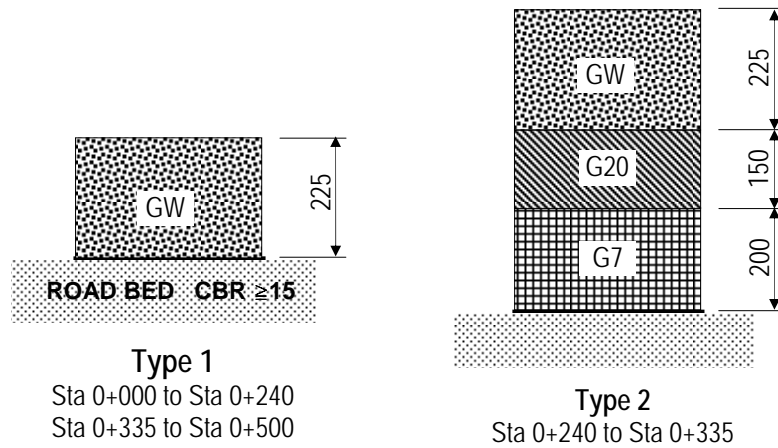
The wearing course for the gravel road becomes:

$$GW = D_1 + D_2$$

Table A14.4-3 Design Pavement Structure for Road Sections

Station			Proposed Pavement Structure Type (mm)*				
From	To	Length (m)	GW			G20	G7
			D ₁	D ₂	Total		
0+000	0+240	240	200	25	225	-	-
0+240	0+335	95	200	25	225	150	200
0+335	0+500	165	200	25	225	-	-

The pavement structures at different road sections are illustrated in Figure A14.4-2.



Note: For purposes of capacity development, the gravel wearing course thickness used for the 2nd Pilot Project is taken at 150mm which is the present standard for gravel roads being implemented by MTR.

Figure 4.2 Proposed Pavement Structure Types

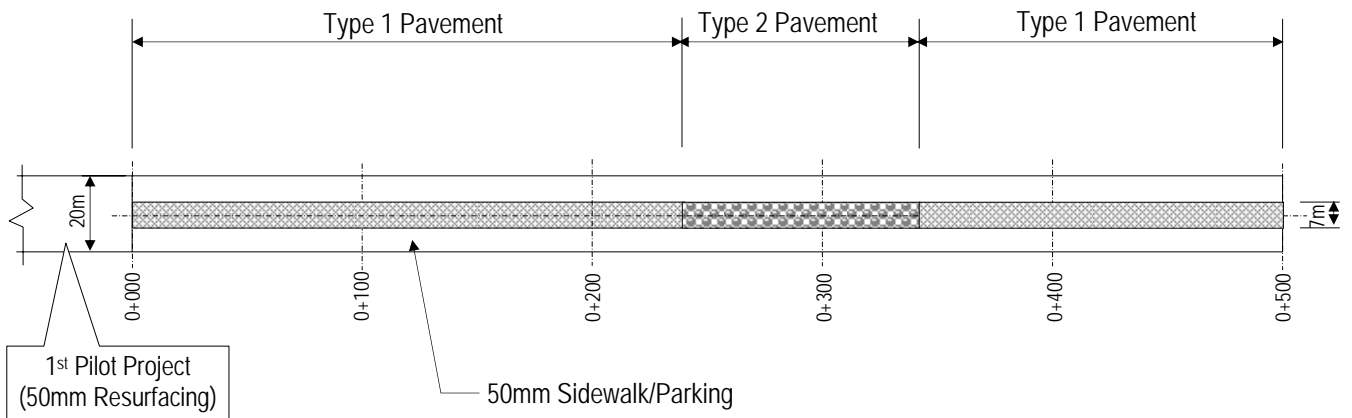


Figure A14.4-3 Layout of Pilot Project Road

A14.5 Specifications for Gravel Wearing Course Materials

The “Pavement Design Manual – 2006” specifies that materials for gravel wearing course shall consist of hard durable angular particles or fragments of stone or gravel and shall be free from vegetable matter and lumps or balls of clay. The grading of the gravel materials shall be as recommended in Table A14.5-1.

Table A14.5-1 Gravel Wearing Course Gradations

Test Sieve Size(mm)	Percent(%) by mass of total aggregate passing test sieve					
	Type 1	Type 2	Type 3	Type 4	Type 5	Type 6
50	-	-	-	100	-	-
37.5	100	-	100	80-100	-	-
28	-	100	95 - 100	-	-	-
20	80 - 100	95 - 100	85-100	60-80	100	-
14	-	80-100	65 - 100	-	-	-
10	55 - 100	65 - 100	55 - 100	45-65	80 - 100	100
5	40 - 60	45 - 85	35-90	30-50	60 -85	80-100
2.36	30 - 50	-	-	20-40	45-70	50-80
2	-	30 - 65	22-75	-	-	-
1	-	25-55	18-60	-	-	-
0.425	15 - 30	18 - 45	15-50	10-25	25-45	25-45
0.075	5 - 15	12-32	10-40	5-15	10-25	10-25