

**JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

**GOVERNMENT OF SOUTHERN SUDAN**

**JUBA URBAN TRANSPORT INFRASTRUCTURE AND  
CAPACITY DEVELOPMENT STUDY**

**IN  
THE SOUTHERN SUDAN**

**FINAL REPORT (3)**

**APPENDICES**

**JULY 2010**

**CTI ENGINEERING INTERNATIONAL CO., LTD.  
YACHIYO ENGINEERING CO., LTD.**

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# APPENDICES

## APPENDIX 1 FIRST STAKEHOLDER'S MEETING (INCEPTION REPORT PRESENTATION)

### 1.1 Agenda



#### JUBA URBAN TRANSPORT INFRASTRUCTURE AND CAPACITY DEVELOPMENT STUDY

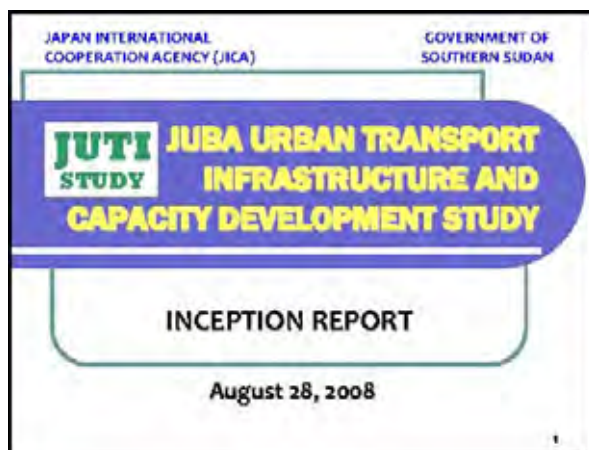
### AGENDA

#### 1<sup>ST</sup> STAKEHOLDER'S MEETING INCEPTION REPORT PRESENTATION

**Date and Time** : August 28, 2008 at 10:00 am  
**Venue** : Conference Room  
Ministry of Transport and Roads

- |                                  |                          |                    |
|----------------------------------|--------------------------|--------------------|
| 1. Opening Remarks               | Dir. Gen. Jacob M. Maker | 10:00 am – 10:10am |
| 2. Inception Report Presentation | Study Team               | 10:10am – 11:00am  |
| • Study Organization             | Mr. T. Bekki             |                    |
| • Master Plan Study Flow         | Mr. K. Sawano            |                    |
| • Bridge/Culvert Recon Project   | Dr. J. Santos            |                    |
| • Capacity Dev't & Pilot Project | Mr. T. Bekki             |                    |
| 3. Discussion                    |                          | 11:00am – 11:30am  |
| 4. Closing Remarks               |                          | 11:30am – 11:50am  |
| • JICA                           | Mr. Shishido             |                    |
| • MTR                            | Dir. Gabriel M. Amour    |                    |

## 1.2 Presentation Material



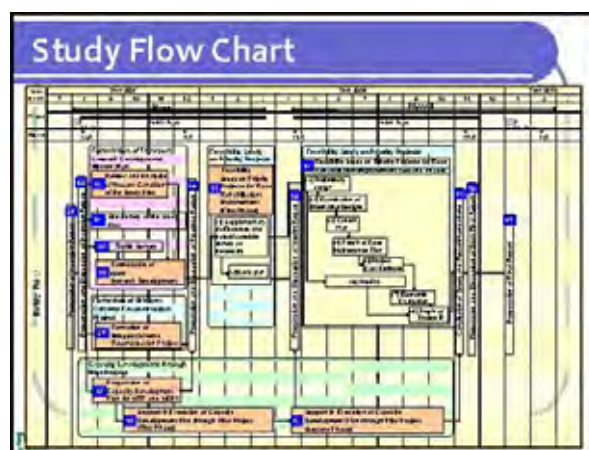
### Study Objectives

1. To formulate a transport network master plan for Juba Town and its surrounding areas with the target year of 2015
2. To formulate a project for reconstruction of bridges/culverts
3. To conduct feasibility studies on high priority projects
4. To prepare a capacity development plan for engineers in-charge of road improvement/ maintenance in MTR, MOPI, CES and other related organizations
5. To support in planning and implementation of pilot projects as part of capacity development

### Assignment Schedule

Position/Task	Name	Year 2007	Year 2008	Year 2009
Team Leader / Supervisor	Tomoko SUGIYAMA			
Supervisory Team Leader / Highway Planning	Tomoko SUGIYAMA			
Highway Design	Tomoko SUGIYAMA			
Bridge Planning / Design (I)	Mitsuru KAWABE			
Bridge Design (II)	Junichi KAWABE			
Bridge Design (III)	Tomoko SUGIYAMA			
Project Management	Tomoko SUGIYAMA			
Transportation Planning / Road Planning	Tomoko SUGIYAMA			
Public Relations Officer	Yoshiko KAWABE			
Administrative and Social Coordination	Mitsuru KAWABE			

Legend: ■ Assigned to the study, □ Available for the study





## Socio-Economic Framework

- Population
- Economy (GDP)
- Poverty Incidence, Income Level, Living Standard
- Working Population
- School Environment
- Vehicle Registration
- Land Use

\*Considering IDPs and Inflow of Population to Juba Town

JUTI  
170801

7

## Formation of Bridge/Culvert Reconstruction Project



JUTI  
170801

10

## Formation of Bridge/Culvert Reconstruction Project



JUTI  
170801

17 Bridges Location Map (MTR Request)

8

## Formation of Bridge/Culvert Reconstruction Project



JUTI  
170801

11

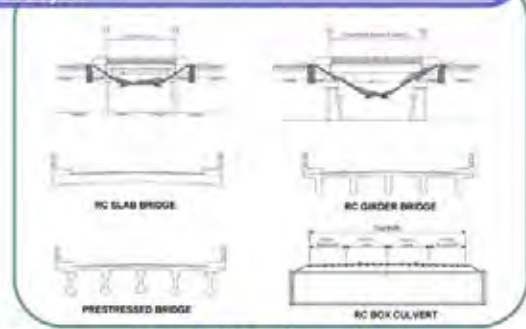
## Formation of Bridge/Culvert Reconstruction Project



JUTI  
170801

9

## Formation of Bridge/Culvert Reconstruction Project



JUTI  
170801

12

## Action Plan for CD

[illegible]

## Pilot Project Concept

**Project Purpose:**

- Reconstruction of Roads to develop lots for IDPs

**Project Location:**

- Adjacent to Munuki Payam community

### Project Characteristics:

- Small in size
- Community participation in planning and implementation
- Labor-intensive construction
- Coordination with organizations supporting returnees

## JAMA URBAN TRANSPORT INFRASTRUCTURE AND CAPACITY DEVELOPMENT STUDY





### 1.3 Minutes of Discussion

## MINUTES OF MEETING

Purpose : **Presentation of Inception Report**  
Date and Time : **August 28, 2008 (10:00 am)**  
Venue : **Conference Room**  
**Ministry of Transport and Roads**

### Minutes of Discussion:

1. The meeting was called to order by Director Engr. Gabriel Makur Amour of the Roads and Bridge. Dir. Amour welcomed the JICA Team and the attendees.
2. The Study Team presented the Inception Report for the JICA Study on “Juba Urban Transport Infrastructure and Capacity Development Study (JUTI Study)”. The Study will cover five objectives which include: (1) formulation of transport network master plan for Juba town and surrounding areas with target year of 2015, (2) formulation of bridge/culvert reconstruction project, (3) preparation of feasibility study on high priority projects, (4) preparation of capacity development plan for road improvement/maintenance for MTR/ MOPI, etc., and (5) support in planning and implementation of pilot projects.
3. MTR expressed its concern on the implementation timing of the “Bridge/Culvert Reconstruction Project” since the bridges are part of the on-going Juba Road Rehabilitation Project (JRRP). The JICA Team will prepare the project formulation and basic design of bridge/culverts and will coordinate with the JRRP implementation office for project schedules. However, start of implementation of the bridge/culvert project may take one year due to procedural system with the Japan’s grant aid.
4. The issue of Study Area coverage was clarified by both MTR and Study Team since the Study will cover Juba and surrounding areas. However, the administrative boundary of Juba is not yet clear so that it is agreed that the Study Team, MOPI and MTR will discuss the coverage as the study progresses.
5. The transport master plan to be formulated in the Study was clarified by the JICA team to include updating of the previous JICA Study due to rapid development in Juba. The master plan will focus on motorized vehicles and will consider pedestrian movements in the road facilities. Public transport will also be looked into in the Study. The Study team will also coordinate closely with MOPI, MTR and other agencies dealing with land use plan which will be used as a basis for transport master plan.
6. MTR clarified the scope and mechanism of Pilot Project which is a component of the Study. The Study Team emphasized that the Pilot Project will focus on small road projects that can be implemented by MTR with community participation. The outcome of the Pilot Project is expected to enhance the capability of MTR in road project execution.
7. In closing, the Mr. Shishido of JICA Team emphasized that the Government of Japan is committed to assist in the development of Juba beginning with the bridge/culvert reconstruction and other priority road projects, respecting the people’s will and ownership of the project. In response, MTR expressed its gratitude to the Government of Japan for its assistance and its willingness to support the Study in any way.

8. Dir. Gabriel Makur Amour, in closing, emphasized the need to improve transport movement and transport safety in Juba. He hopes that the Transport Master Plan will help decongest Juba town by providing better road network in Juba and the surrounding areas. He further expressed full support of MTR in the Study.

**MR. GABRIEL MAKUR AMOUR**

Director of Roads and Bridges  
Ministry of Transport and Roads  
Government of Southern Sudan

**MR. TSUNEO BEKKI**

Team Leader  
JICA Study Team (JUTI Study)

## 1.4 List of Attendees

### LIST OF ATTENDEES

Name	Organization	Contact
1. Gabriel Makur Amour	Director or Roads and Bridges Ministry of Transport & Roads	+882164333902 0477112052 0121775211 <a href="mailto:gabrielmakuramuor@yahoo.com">gabrielmakuramuor@yahoo.com</a>
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3. James Alam	Project Manager Ministry of Transport & Roads	<a href="mailto:alamjj2@yahoo.co.uk">alamjj2@yahoo.co.uk</a>
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5. Maurice Rehan	Ministry of Transport & Roads	0477102732
6. George Duku	Ministry of Transport & Roads	0477102732 0126559879 <a href="mailto:gduku@yahoo.com">gduku@yahoo.com</a> +249923819252
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11. Eng. Bior Ajang Duot	GIBB Africa	
12. Naomichi Murooka	JICA Team	
13. Kenichi Shishido	JICA Sudan Office	
14. Shoji Hasegawa	JICA Team	
15. Koichi Miyake	JICA Team	
16. Kensuke Oshima	JICA Sudan Office	
17. Tsuneo Bekki	Team Leader, JICA Study Team	
18. Kunihiro Sawano	Dep. Team Leader, JICA Study Team	
19. Dr. Jovito Santos	Member, JICA Study Team	

## APPENDIX 2 SECOND STAKEHOLDER'S MEETING (FUTURE LAND USE PLAN AND ROAD NETWORK)

### 2.1 Agenda



### JUBA URBAN TRANSPORT INFRASTRUCTURE AND CAPACITY DEVELOPMENT STUDY

Ministry of Transport and Roads, Yei Road, Jebel Kujur, Juba

Government of South Sudan



05 November 2008

2 ND STAKEHOLDERS MEETING  
Conference Room (Ground Floor)/Home and Away

### AGENDA

1.	Opening Remarks	H. E. Dr. Daniel Wani Undersecretary Ministry of Transport and Roads GOSS	10:00 - 10:10
2.	Role of JICA	Mr. Kenichi Shishido Representative of JICA Sudan	10:10 - 10:20
3.	Urban Road Development Plan of MTR	Mr. Otim Bong Deputy Director Ministry of Transport and Roads GOSS	10:20 - 10:30
4.	Outline of Juba Urban Transport Study	Mr. Tsuneo Bekki Team Leader/JICA Study Team	10:30 - 10:45
5.	Proposed Landuse Plan of Juba	Mr. Kunihiro Sawano	10:45 - 11:00

### COFFEE BREAK

6.	Proposed Road Network Plan of Juba	Mr. Ryuichi Ueno	11:10 - 11:30
7.	Bridge & Culvert Reconstruction Project	Dr. Jovito Santos/ Mr. Ryoichi Yamasaki	11:30 - 11:50
8.	Environmental Consideration	Mr. Mamoru Shibata	11:50 - 12:00
9.	Discussion		12:00 - 12:30
10.	Closing Remark	Mr. Luis Gore George Director General Ministry of Physical Infrastructure CES  Mr. Jacob Marial Maker Director General Ministry of Transport and Roads GOSS	12:30 - 12:40

### LUNCH

## 2.2 Presentation Material

**JICA** JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) **GOVERNMENT OF SOUTHERN SUDAN**  
Ministry of Transport & Road  
Ministry of Physical Infrastructure, CES

**JUTI STUDY**

# JUBA URBAN TRANSPORT INFRASTRUCTURE AND CAPACITY DEVELOPMENT STUDY

2<sup>nd</sup> Stakeholder's Meeting  
Future Land Use Plan and Road Network

November 5, 2008



### Contents

- Outline of Juba Urban Transport . . . . . T. Bekki Study
- Road Network . . . . . R. Ueno
- Bridge & Culvert Reconstruction . . . . . J. Santos Project
- Environmental Consideration . . . . . M. Shibata

### Study Objectives

1. To formulate a transport network master plan for Juba Town and its surrounding areas with the target year of 2015
2. To formulate a project for reconstruction of bridges/culverts
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4. To prepare a capacity development plan for engineers in-charge of road improvement/maintenance in MTR, MOPI, CES and other related organizations
5. To support in planning and implementation of pilot projects as part of capacity development

### Study Procedure

Step 1: Review Present Transport Condition and Identify Need for Improvement

Step 2: Review Government Development Vision, Strategy and Plan and Recommend Engineering View, if required

Step 3: Propose a Transport Master Plan in accordance with Government Plan

Step 4: Propose Overall Implementation Plan for Action

- Road Network Development Plan
- Public Transport Development Plan
- Traffic Management System Development Plan
- Maintenance System Development Plan

Step 5: Conduct Feasibility Study on High Priority Projects

**Standard Engineering Steps**



## Proposed Land Use Plan of Juba

### BASIC CONSIDERATIONS ON LAND USE PLANNING

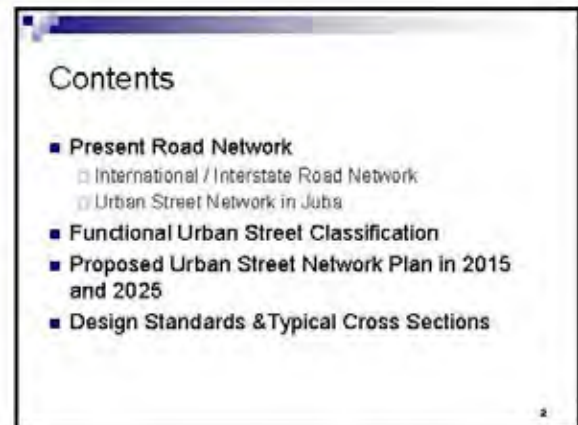
1. Sufficiency of Urban Functions Required for Modern City (Socio-Economic Activity Center such as Politics, Industry, Culture, Education, Health, Sports, etc.)
  - Provision of Transport Facilities
  - Formation of Central Business District (CBD)
  - Provision of Sufficient Green/Recreation Areas and Shopping Centers
2. Transport Facilities as a Transport Hub of the Region
  - Efficient Inter-State/International Connection
  - Urban Road Network using Circumferential / Radial Pattern
  - New International Airport and New River Port

### BASIC CONSIDERATIONS ON LAND USE PLANNING

3. Residential, Business, Commercial, Industrial and Institutional Areas meeting the Respective Future Land Demands and their Distribution
  - Residential : Existing areas maintained and new settlement areas developed in the suburbs and east side of Nile River
  - Business : Central Business District (CBD) in the center of the town
  - Commercial : Scattered in the residential areas
  - Industrial : Riverside for the convenience of transport on the condition that a new port will be constructed on the eastern bank of Nile River
  - Institutional / Religious : Existing areas preserved
4. Green/Recreation Areas
  - Along Nile River and Scattered in the Suburbs









### Functional Urban Street Classification

- Arterial Street (Principal & Minor)
- Collector Street
- Local Street

Geometric Design of Highways and Street (AASHTO, American Association of State Highway and Transportation Officials)

### Functional Urban Street Classification

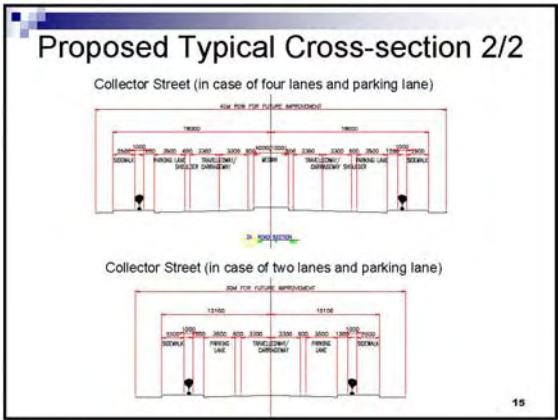
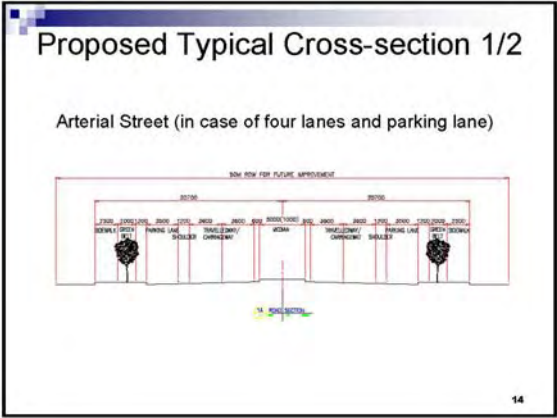
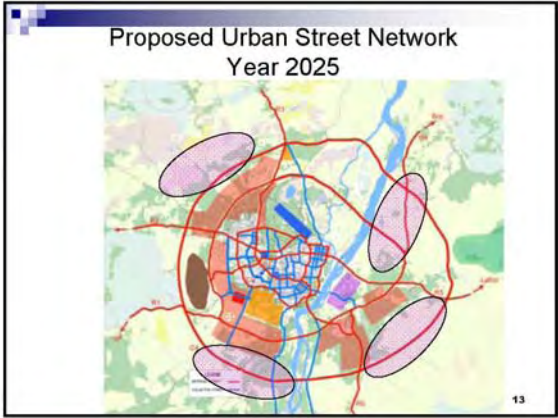
Principal Arterial	Service to the major centers of activity of urbanized areas, the highest volume corridors and the longest trip. The principal arterial should be integrated both internally and between major rural road connections.
Minor Arterial Street	Trips of moderate length at a somewhat lower level of travel mobility than principal arterial.
Collector Street	Land access service and traffic circulation within residential neighborhood and commercial and industrial areas.
Local Street	The lowest level of mobility and usually contains no bus routes. Service to through traffic movement usually is deliberately discouraged.



### Street Network Planning Policy

- Improvement of Surface Condition of Arterial and Collector Street
- Inducement of Urban City Formation
- Construction of New Street (C2, C3, C4)
- Widening (Securing Space)
- Improvement of Drainage Condition









JAPAN INTERNATIONAL  
COOPERATION AGENCY (JICA)

GOVERNMENT OF SOUTHERN SUDAN  
Ministry of Transport & Roads  
Ministry of Physical Infrastructure, CES



# Bridge Rehabilitation Project on the Main Roads of Juba

2<sup>nd</sup> Stakeholder's Meeting  
November 5, 2008


1

## Background and Project Objectives

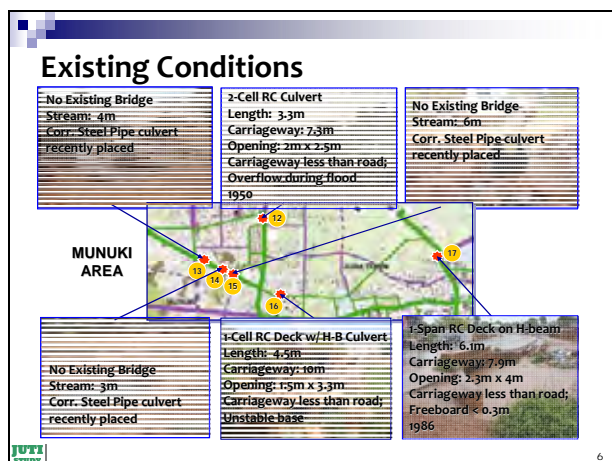
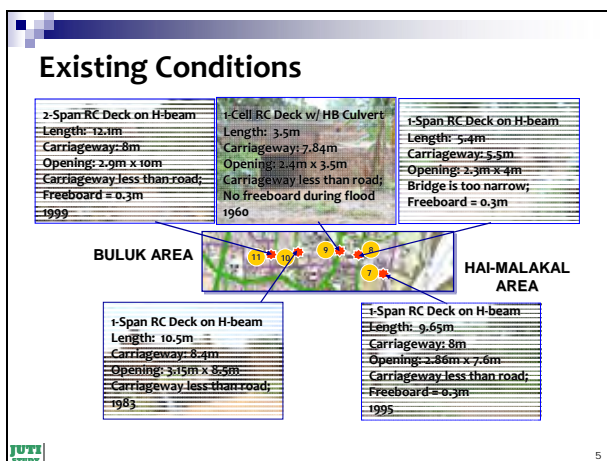
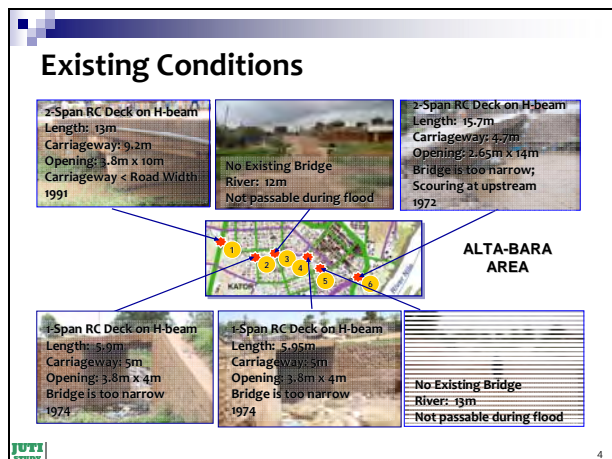
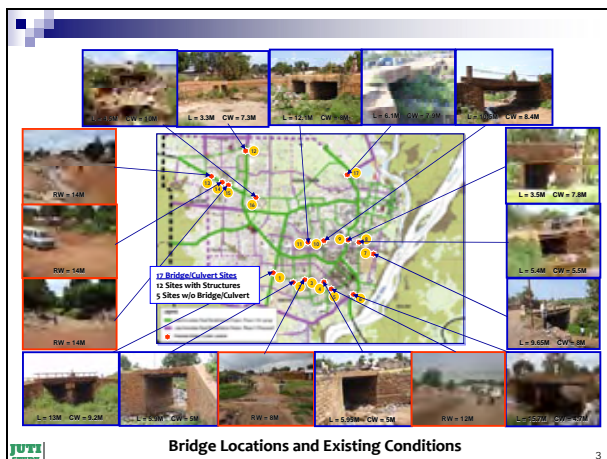
- Task 7 of the on-going JUTI Study aims at formulating the bridge/culvert reconstruction project in response to the request of GOSS

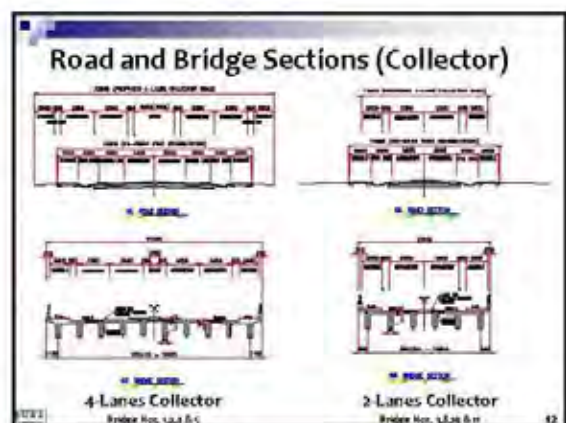
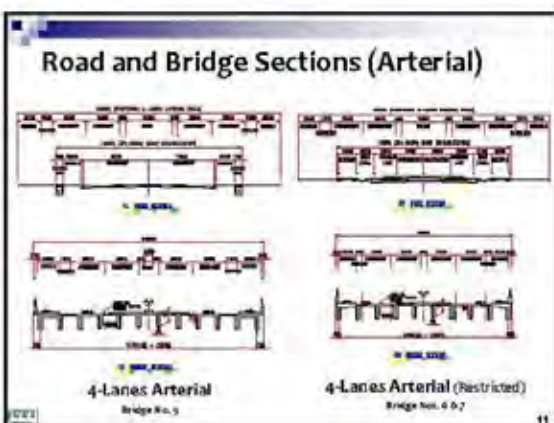
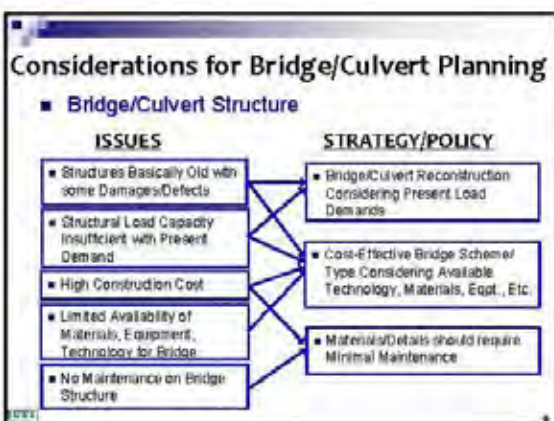
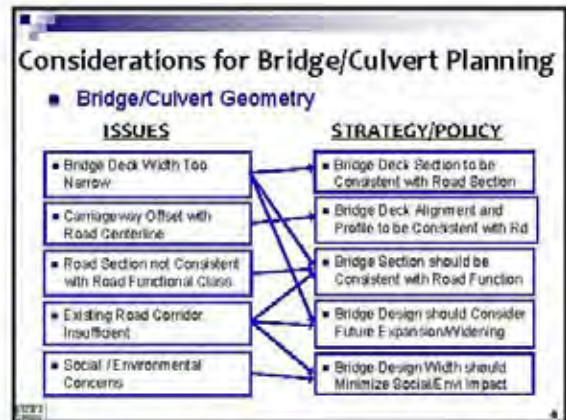
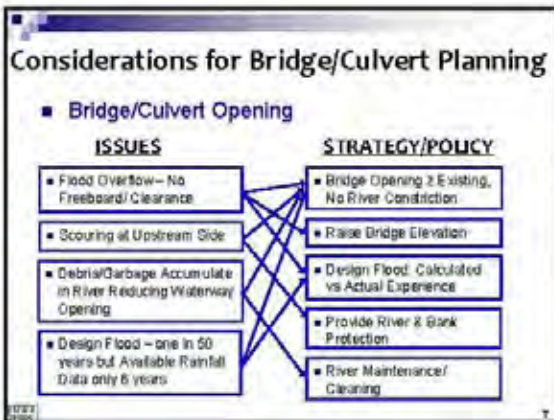
**Project Objective:**

- The Project aims at reconstructing old bridges/culverts, and constructing new bridges at some section of main roads, which are not covered in the RRP. This will make most parts of Juba city become accessible to other part of the city during the rainy season.

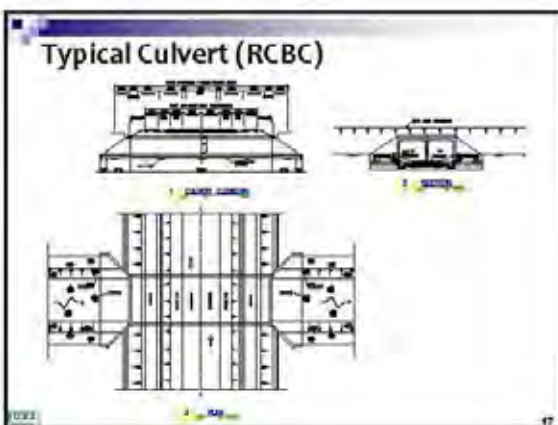
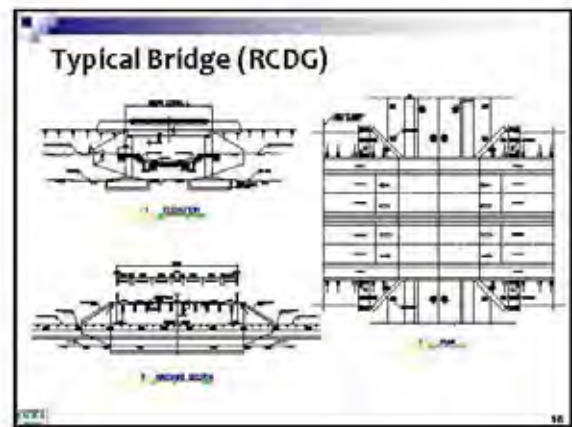
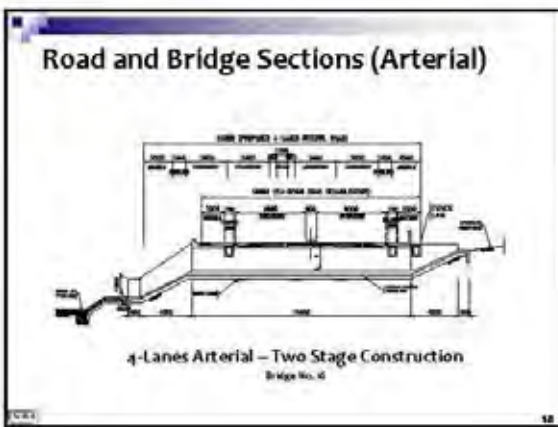
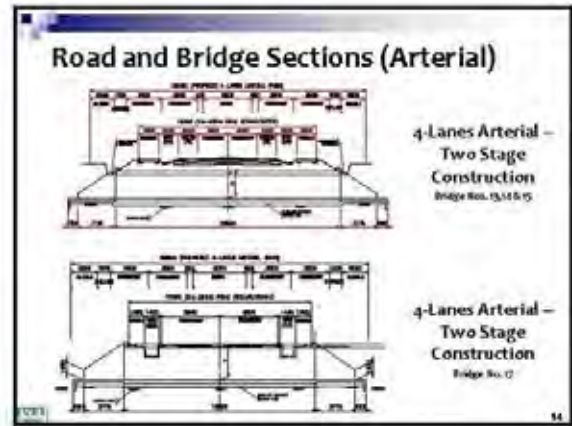
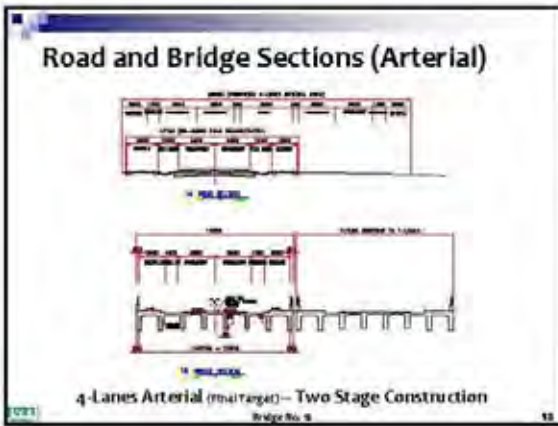


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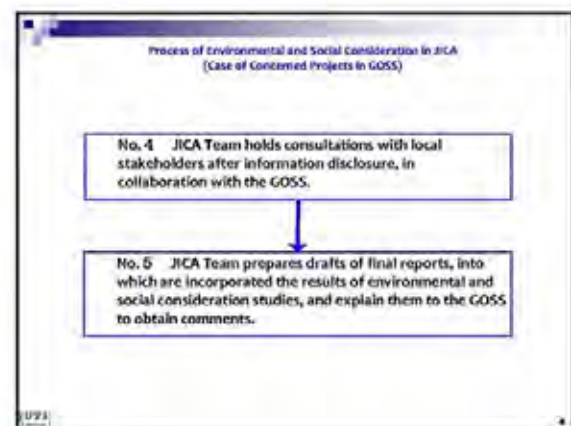












Project Name	Project Location	Project Type	Project Period	Project Budget
<b>MASTER PLAN</b>				
No. 2 JICA Team conducts IEE-level (Initial Environmental Evaluation) environmental and social consideration studies.				
<b>FEASIBILITY STUDY</b>				
No. 3 JICA Team reviews screening based on the results of IEE-level studies and conducts environmental survey, examines mitigation measures to avoid, minimize or compensate for adverse impacts etc. as Pre-EIA studies.				
<b>CONSULTATIONS</b>				
No. 4 JICA Team holds consultations with local stakeholders after information disclosure, in collaboration with the GOSS.				
<b>FINAL REPORTS</b>				
No. 5 JICA Team prepares drafts of final reports, into which are incorporated the results of environmental and social consideration studies, and explain them to the GOSS to obtain comments.				

## 2.3 Minutes of Discussion

### **MINUTES OF MEETING 2<sup>nd</sup> Stakeholder's Meeting**

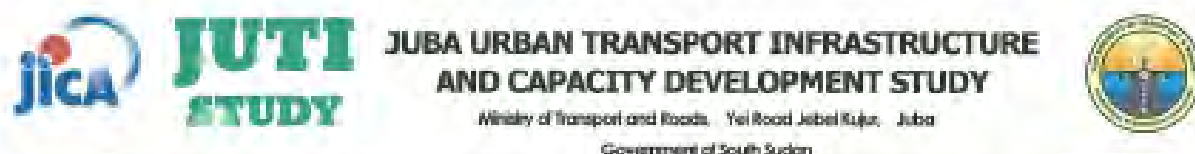
Purpose : **To present the Study's Findings on Future Land Use Plan and Road Network**  
Date and Time : **November 5, 2008 (10:00 am)**  
Venue : **Conference Room  
Home and Away, Juba**

#### **Minutes of Discussion:**

1. The meeting was called to order with Opening Remarks by Undersecretary Dr. Wani and Mr. Shishido.
2. Mr. Otim Bong presented some insights on Road Development Activities and Plans of MTR.
3. The Study Team made presentations on the (a) Outline of Juba Urban Transport Study, (b) Proposed Land Use Plan of Juba, (c) Proposed Road Network Plan of Juba, (d) Bridge and Culvert Reconstruction Project, and (d) Environmental Considerations.
4. A series of comments and discussions proceeded after the presentations with the following highlights:
  1. Legal Issues. The issue on legality of land use has to be addressed by the GOSS and CES, since at present land is controlled by the community. Unsettled areas should be left as is until the proper legal framework is put in place. Development projects/private undertakings should comply with the land use plan developed.
  2. Capacity Building. There is a need to develop the MTR/CES Engineer's skills for project sustainability.
  3. Need of Similar Study to Other States in South Sudan. The Juba Urban Transport Study should also be carried-out to the other 10 states since all these states are in similar condition as Juba and will need proper planning for their development.
  4. Project Information Dissemination. The Study is very important and should be made known to the community so that development plans can be implemented smoothly. Information should be extended to the communities through proper media like radio, TV, etc.
  5. Reservation of Road Corridor. The road corridor that will be identified in the study should be reserved and encroachment/settlement should not be allowed within the reserved corridor. Since people are just starting to come in and the city is just being developed, the road reserve should be protected.
  6. Environmental Issues. Careful environmental considerations should be taken into account in planning for land use and road network – including tree cutting, Nile river encroachment, etc.
  7. Compensation Issues. Funding the compensation for right-of-way and resettlement/relocation of project affected persons has been a problem of MTR and should be addressed by GOSS/CES.

8. Implementation/Enforcement of Land Use Plan. The issue on who will implement the formulated land use plan is raised – will it be implemented by GOSS, by CES or other concerned agency?
  9. Additional Stakeholders' Meeting/Workshop. More workshops are recommended to discuss other issues and for information dissemination. Invitation should be extended to wider participants/stakeholders including industries, land commission, etc.
  10. Discussion with Study Team. The team leader, Mr. Bekki invites and welcomes all stakeholders for more discussions and exchange of opinions at any time regarding the Study.
5. Dir. Gen. Maker closed the meeting with recommendation of widening the stakeholders' participation.

## 2.4 List of Attendees



05 November 2008

### 2 ND STAKEHOLDERS MEETING ATTENDANCE SHEET

Name	Company	Position	Contact No./E-mail	Signature
01 ALISON O. ABURE	MINISTRY of COMM. & IND.	SENIOR Insp.	0926824955	
02 Michael Gibril	Ministry of Commerce and Industry - Goss	D/Director	0477103981 0125354986	
03 David Dromah	Kotab D' Court	Asst. Insp. of Juba	0477149316	
04 Stephen Mach Mabur	Ministry of Commerce and Industry	SI Inspector	0477185346	
05 David Twine	Ministry of Transport and Roads	Fin. Mgmt. Specialist	not found @ hotelmail.co	
06 Lamine Samir	Ministry of Housing & S.H.	FMS	0477137837	
07 Sefit Ali	S.C.C	S.C.C Chairman	0477148522	
08 Abraham K.	S.P.C	Pastor	0926594375	
09 Wilson m	M.H.P.P.E	Eng. CIVIL	0126491721 0914848520	
10 Leal	Univ. of Juba	Asst. Dean	0122635679	
11 Anick Tong	University of Juba	Resident Engineer	0121952150	
12 Andu Zakaria	University of Juba	Lecturer in Geography Dept.	0121914700 lukwera2000@yahoo.com	
13 Simon Kwol	M.H.P.P.E	Asst. Inspector	0919736366	
14 Bieu Gai	M.H.P.P.E	Marketing	0126270887	
15 Othman Anwar	Local Govt Board	DIRECTOR GENERAL PROGRAMS	09108285310	



**JUTI  
STUDY**

**JUBA URBAN TRANSPORT INFRASTRUCTURE  
AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Roads, Yei Road, Juba, Juba  
Government of South Sudan



05 November 2008

**2 ND STAKEHOLDERS MEETING  
ATTENDANCE SHEET**

Name	Company	Position	Contact No./E-mail	Signature
16 MAURICE REHAN DENG	MIN. OF Transport and Roads.	Dir. Road Transport Safety	0121945673 rehanmaurice@yahoo.co	
17 Michael Guto	Ministry of Roads	Contract Manager	12 9560398	
18 KUDU ANGUH	MTR/TAET	MAINTS ENGINEER	0126177124	
19 JAMES A.	MTR	C/ENGINEER	0477112070	
20 Kyodaka Tamoni	JICA	Project Formulation Advisor	091-4636201	
21 Lonsor RIAH	MTR	ENGINEER	0477102093	
22 Kenichi SHIBADA	JICA	RR	091-4589933	
23 John Burg	MOR	Planner	0422112580	
24 Zipporah	MTR	Procurement Specialist	0477232110	
25 Patricia Gbol	MTR	MTR Environmental Officer	0477194528	
26 Nyarank Richard	MTR	Director of Bridges	0477112076	
27 Jacob Mangel	MTR	Dir. Roads/Bridges	0477104451	
28 DANIEL WANG	MTR	U/S	0477102509	
29 Sidiyasa H	MTR	DESIGNER	0477124689	
30 GEORGE K	MTR	DRIVER	0477162926	



**JUTI  
STUDY**

**JUBA URBAN TRANSPORT INFRASTRUCTURE  
AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Roads, Yel Road Jebel Kujar, Juba  
Government of South Sudan



05 November 2008

**2 ND STAKEHOLDERS MEETING  
ATTENDANCE SHEET**

Name	Company	Position	Contact No./E-mail	Signature
31 IRINE NABOKE			nyabzmarya@yahoo.com 0129601242	Tunneke
32 Tsuneo Bekki	JICA Study Team	Team Leader	tsuneobekki@yahoo.com	Tsuneo Bekki
33 Kunihiko Sawano	JICA Study Team	Deputy Team Leader	kunihikosawano@yahoo.com	Kunihiko Sawano
34				
35 Mamoru SHIBATA	JICA Study Team	Study Member	shibata-m @mbn.nifty.com	柴田 護
36 Mitsuo Kiuchi	JICA Study Team	Study Member	Kiuchi.mitsuo69@gmail.com	木内 温雄
37 Jovito C. Santos	JICA Study Team	Study Member	jovito.santos@yahoo.com	JA
38 Ryosuke Yamasaki	JICA STUDY TEAM	Construction Planner / Cost Estimator	yamasaki@ctii.co.jp	Y
39 Ryutchi UENO	"	Highway Engineer	uenoh@ctii.co.jp	上野 龍二
40				
41				
42				
43				
44				
45				



## APPENDIX 3    **THIRD STAKEHOLDER'S MEETING** **(URBAN TRANSPORT DEVELOPMENT PLAN)**

### 3.1 Agenda



#### **JUBA URBAN TRANSPORT INFRASTRUCTURE AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Roads, Yei Road, Jebel Kujur, Juba  
Government of South Sudan



### 3<sup>RD</sup> STAKEHOLDER'S MEETING

## URBAN TRANSPORT DEVELOPMENT PLAN

Conference Room (2<sup>nd</sup> Floor), Home and Away Restaurant

February 16, 2009

### PROGRAM

1.	Opening Remarks	H.E. Dr. Daniel Wani Undersecretary Ministry of Transport and Roads, GOSS	10:00 – 10:10
2.	JICA Remarks	Mr. Kenichi Shishido Representative of JICA Sudan	10:10 – 10:20
3.	Problems and Issues in Urban Transport	Mr. Otim Bong Deputy Director Ministry of Transport and Roads, GOSS	10:20 – 10:30
4.	Urban Transport Development Policy and Strategy	Mr. Kunihiko Sawano Deputy Team Leader/JICA JUTI Study	10:30 – 10:45
5.	Road Network Development Plan	Mr. Ryuichi Ueno JICA JUTI Study	10:45 – 11:00
<b>COFFEE BREAK</b>			
6.	Implementation Plan	Dr. Jovito Santos JICA JUTI Study	11:15 – 11:30
7.	Pilot Project Plan	Mr. Yasuhiro Yamauchi JICA JUTI Study	11:30 – 11:45
8.	Proposed Projects for Feasibility Study	Mr. Kunihiko Sawano Deputy Team Leader/JICA JUTI Study	11:45 – 12:00
9.	Discussion	Mr. James Alam Ministry of Transport and Roads	12:00 – 12:30
10.	Closing Remarks	Mr. Luis Gore George Director General Ministry of Physical Infrastructure, CES	12:30 – 12:40
		Mr. Jacob Marial Maker Director General Ministry of Transport and Roads, GOSS	

### LUNCH

## 3.2 Presentation Material

(a) Mr. Otim Bong



The Ministry of Transport & Roads  
Government of Southern Sudan (GOSR)

---

**3RD STAKEHOLDER'S MEETING**

**"URBAN TRANSPORT DEVELOPMENT PLAN"**

**PROBLEMS AND ISSUES IN URBAN TRANSPORT**


February 16, 2009

### PROBLEMS AND ISSUES IN URBAN TRANSPORT


- Land for Expansion
- Increment in the traffic volume
- Road encroachment
- Traffic control system
- Accidents
- Design issues:
  - Roundabouts/Junctions
  - Parking lanes
  - Bus stops
  - Narrow bridges
  - Road markings, signs, speed control structures
  - Road alignment
  - Footways/Pedestrians path

### INCREMENT IN TRAFFIC VOLUME

- It is noted that over the last two years the traffic volume in Juba has increased far beyond previous anticipation.
- The present ongoing rehabilitation of Juba Urban Roads is only confined to the existing alignment with no widening to accommodate the ever increasing traffic.



### TRAFFIC CONTROL SYSTEM



- Traffic is managed by the Department of Traffic Police in the Ministry of Internal Affairs. In some countries however, the department is under Ministry of Transport and Roads, Directorate of Transport and Road Safety.
- Presently, traffic in Juba is being controlled by the traffic police. This exercise is however limited only to working days from Monday to Friday.
- The existing jam prone spots in Juba do not have traffic lights installed.


### ROAD ENCROACHMENT

- Following the demolition of Custom market, a number of business centres have emerged in areas like Gudele and Tongpiny, etc. resulting in encroachment of the road.
- It is also noted that there is a stiff migration to urban centres for new employment opportunities. This increase in urban population and lack of land for settlement has resulted to road encroachment.
- Less effective laws in force to urgently crack down on road encroachment eases settlement.

### LAND FOR EXPANSION

- The road survey for Juba town was done as early as 1934 with no reserve for widening or additional lanes.
- The present tech. spec. of MTR reserves 60m wide for urban roads and 120m for highways but none of the road sections in Juba has that much reserved.

Note:  
*It is easier and relatively less expensive to claim the reserve land now than 10 or 20 years later. think of New Juba.*



## DESIGN ISSUES

### ❖ NARROW BRIDGES

- There are 17 bridges within Juba Road Next except for the Main Juba Bridge.
- These bridges are narrow with average width of 3m.
- Some of these bridges were built in the 70s, therefore, will not withstand the present volume of Traffic.



## DESIGN ISSUES CONT....

### ❖ PARKING LANES

Nearly all of the roads sections in Juba do not have parking lanes. In addition, most roads have not been defined as one-way or two-way traffic. This hinders the free flow of traffic.

### ❖ BUS STOPS

Bus stops have not been incorporated into the road network.

### ❖ FOOTWAYS/PEDESTRIANS' PATH

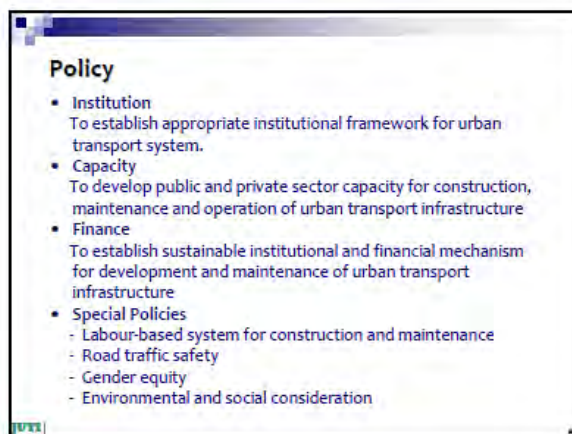
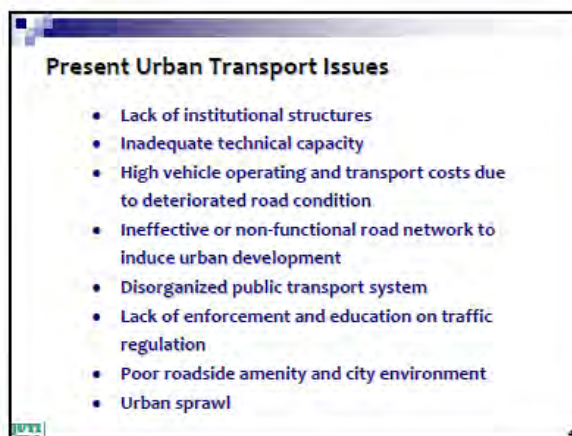
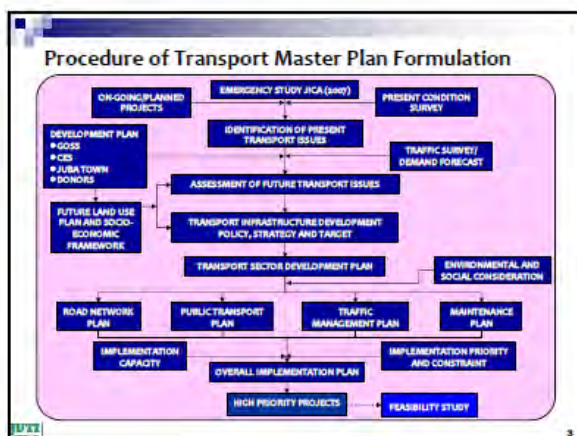
Footways to be constructed to avoid traffic contact with the pedestrians.

### ❖ ROAD MARKINGS, SIGNS

Signs such as Zebra Crossings and speed control structures such as humps should be included in the road for safety.

*THANKS FOR YOUR  
ATTENTION*

(b) Mr. Kunihiko Sawano





### Strategies with Regard to Institution (Strategy 1 & 2)

#### Institution

Strategy 1: Legal and Regulatory Framework on Urban Infrastructure Development

Strategy 2: Roles of Public and Private Sectors



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### Strategies with Regard to Road Development (Strategy 3 to 7)

#### Road Development

Strategy 3: Immediate Rehabilitation of Existing Roads

Strategy 4: Administrative and Functional Classification of Roads

Strategy 5: Development of Hierarchical Road Network System

Strategy 6: Establishment of Appropriate Standards for Roads Engineering

Strategy 7: International Level of Improvement



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### Strategies with Regard to Public Transport (Strategy 8 to 10)

#### Public Transport

Strategy 8: Policy and Regulation of Public Transport Operation

Strategy 9: Promotion of Bus Transport

Strategy 10: Provision of Bus Transport Infrastructure



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### Strategies with Regard to Traffic Management (Strategy 11 to 13)

#### Traffic Management

Strategy 11: Development of Traffic Policy and Regulation on Management

Strategy 12: Enforcement of Traffic Law and Regulation

Strategy 13: Education on Traffic Rule and Safety Behaviour



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### Strategies with Regard to Specific Issues (Strategy 14 to 16)

#### Specific Issues

Strategy 14: Development of Non-Motorized Transport Facility

Strategy 15: Consideration on Environmental and Social Impacts

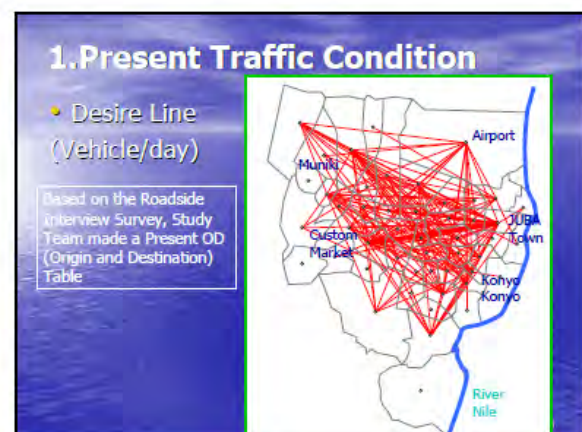
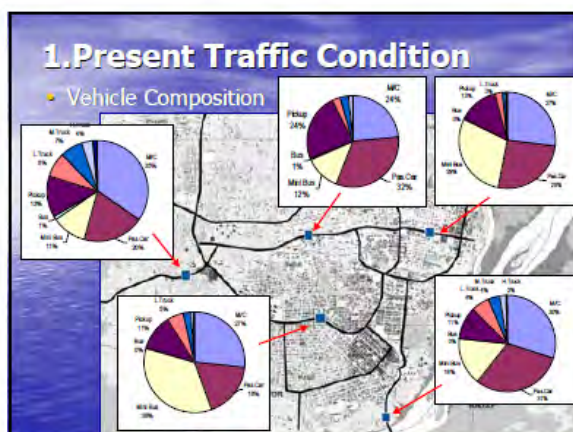
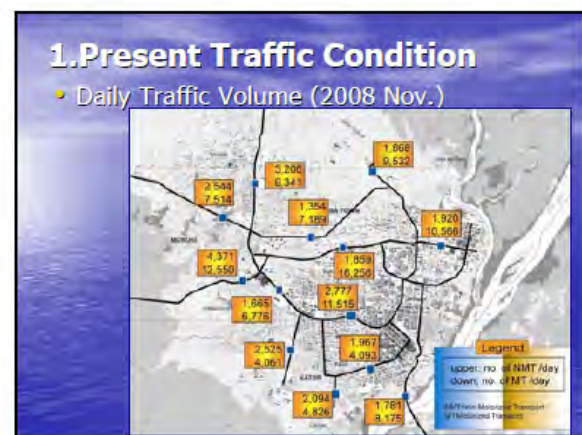
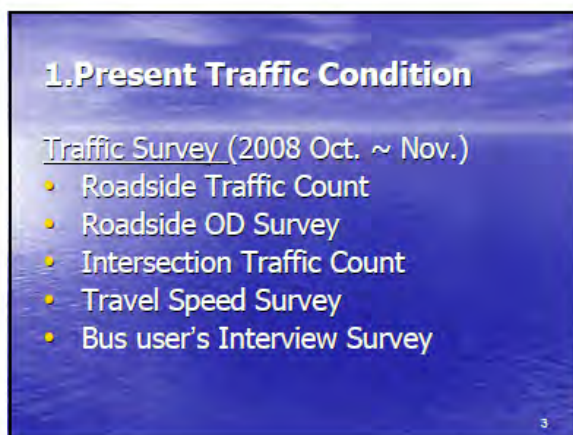
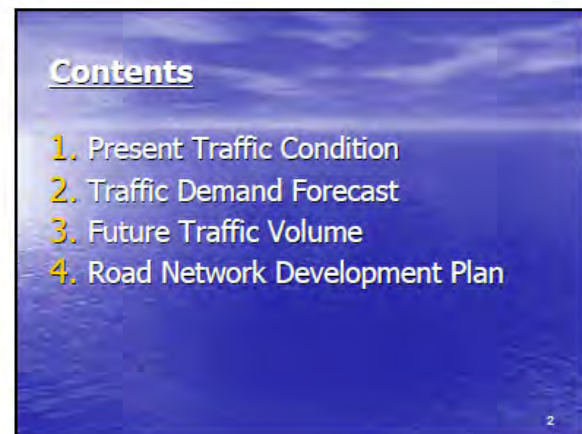
Strategy 16: Human Resource Development



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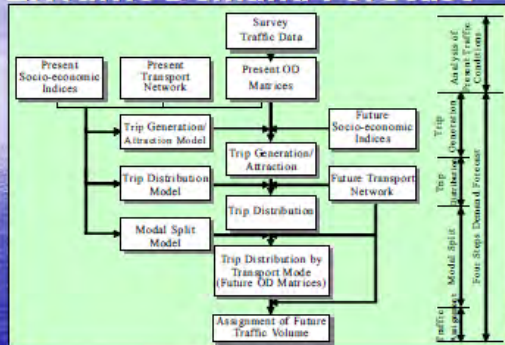


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## 2.Traffic Demand Forecast



## 2.Traffic Demand Forecast

### • Trip Generation and Attraction

– Linear regression model

$$G_i = a_i X_{1i} + b_i X_{2i} + C$$

$$A_j = a_j X_{1j} + b_j X_{2j} + C$$

Where,  $G_i$ : Trip Generation in zone  $i$

$A_j$ : Trip attraction in zone  $j$

$X_{1i}, X_{2i}$ : Attributes in zone  $i, j$

$a_i, a_j, b_i, b_j$ : Coefficient

$C$ : Constant

Model Type	Population	Commercial Area (ha)	Business Area (ha)	Constant	Correlation
Trip Generation	8,797	1,794.8	1,642.3	946.9	0.895
Trip Attraction	8,797	1,239.2	1,183.7	-883.7	0.898

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## 2.Traffic Demand Forecast

### • Trip Distribution Gravity model

$$X_{ij} = K * O_i^{\alpha} * D_j^{\beta} / T_{ij}^{\gamma}$$

Where:  $X_{ij}$ : inter zonal trip distribution from zone  $i$  to  $j$

$O_i$ : trip generation in zone  $i$

$D_j$ : trip attraction in zone  $j$

$T_{ij}$ : travel time from zone  $i$  to  $j$  (hr)

$K, \alpha, \beta, \gamma$ : model parameters

$\alpha$	$\beta$	$\gamma$	$K$	Correlation Coefficient
0.4578	0.4481	-0.2468	0.02413	0.438

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## 2.Traffic Demand Forecast

	Unit	Y2008	Y2015	Y2025	'15/'08	'25/'08
Population	'000	300	600	1,100	2.0	3.7
Residential	(ha)	1,800	3,600	6,660	2.0	3.7
Commercial	(ha)	40	160	300	4.0	7.5
Business	(ha)	30	150	340	5.0	11.3
Passenger Trips	'000	342	961	1,806	2.8	5.3
Vehicle Trips	PCU '000	58	206	429	3.6	7.4

Note:

When Census data is acquired, Study Team will revise the socioeconomic data and future traffic demand

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## 2.Traffic Demand Forecast

Vehicle/day

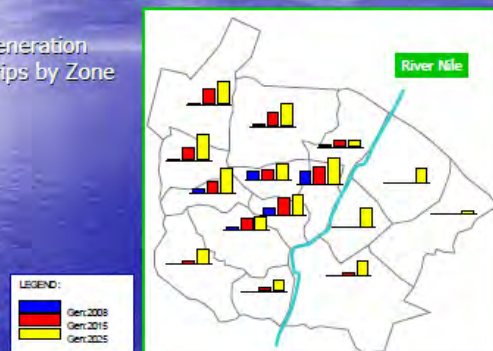
	Y2008	Y2015	Y2025	'15/'08	'25/'08
M/C	28,660	82,951	200,443	2.89	6.99
CAR	24,274	56,483	120,297	2.33	4.96
BUS	20,648	60,243	114,706	2.92	5.56
TRUCK	21,238	67,937	143,353	3.20	6.75
TOTAL	94,820	267,614	578,799	2.82	6.10
TOTAL(PCU)	83,895	238,455	500,123	2.84	5.96

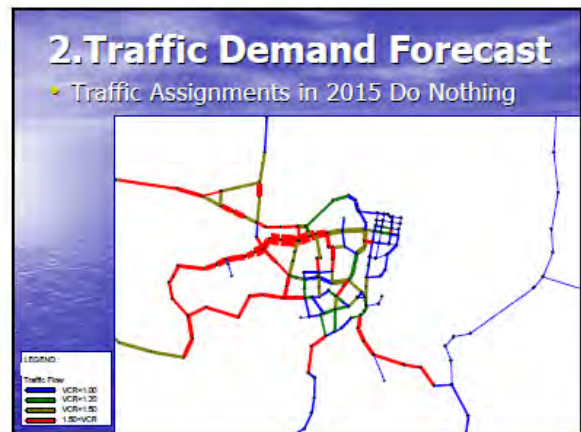
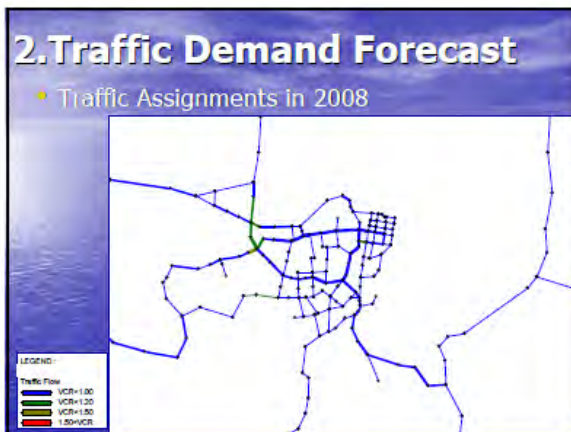
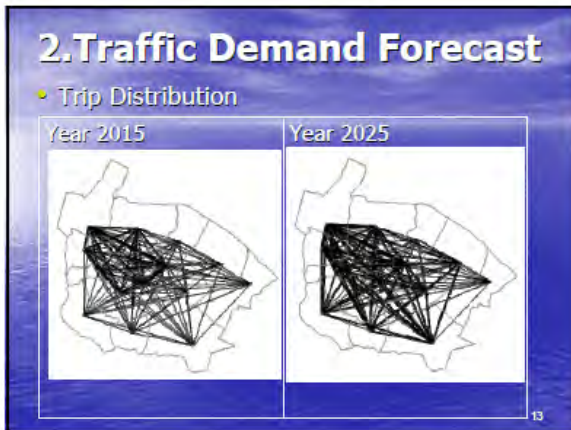
Note: This trips include external-internal, internal-external trips.

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## 2.Traffic Demand Forecast

### • Generation Trips by Zone





## 2.Traffic Demand Forecast

	Year 2008	Year 2015 D/N case	Year 2025 D/N case	Ratio 2025/2008
Total Vehicle Trips (PCU)	83,895	238,445	500,123	5.96
PCU-km	454,440	1,326,903	3,313,184	7.29
PCU-Hour	23,723	137,729	641,408	27.04
Volume / Capacity	0.38	1.11	2.78	7.31
Average Speed (km/h)	19.2	9.6	5.2	0.27

PCU: Passenger Car Unit

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### 3. Future Traffic Volume

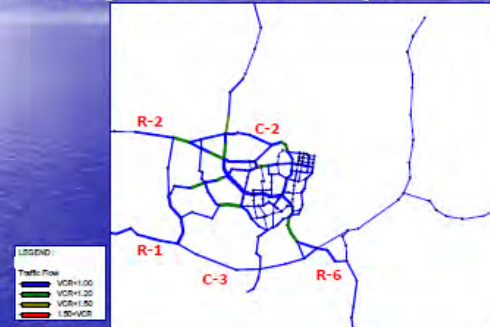
#### Forecast Condition

Present ~ Year 2015 (Short Term)	<ul style="list-style-type: none"> <li>• Ongoing Project (Urban road rehabilitation)</li> <li>• C-2,C-3(South,West,East)</li> <li>• R-1,R-2,R-6</li> <li>• Collector Street inside C-1</li> <li>• Nile Bridge (C-3 South)</li> </ul>
Year 2016 ~ 2025 (Medium, Long Term)	<ul style="list-style-type: none"> <li>• C-3(North),C-4(South,West,East)</li> <li>• R-3,R-4,R-5</li> <li>• Collector Street inside C-3</li> <li>• Nile Bridge(C-3 North,C-4 South and R-5)</li> </ul>

19

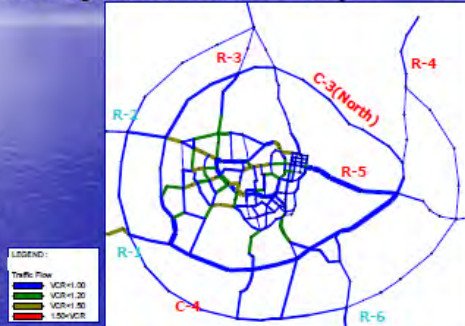
### 3. Future Traffic Volume

- Traffic Assignments in 2015 w Project



### 3. Future Traffic Volume

- Traffic Assignments in 2025 w Project



### 3. Future Traffic Volume (With Project Case)

	Year 2008	Year 2015 W/Project	Year 2025 W/Project	Ratio 2025/2008
Total Vehicle Trips (PCU)	83,895	238,445	500,123	5.96
PCU-km	454,440	1,296,723	3,430,968	7.55
PCU-Hour	23,723	42,119	113,634	4.79
Volume / Capacity	0.38	0.40	0.49	1.29
Average Speed (km/h)	19.2	30.8	30.2	1.57

PCU: Passenger Car Unit

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### 4. Road Development Network Plan



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(d) Dr. Jovito Santos

**JICA** JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)

GOVERNMENT OF SOUTHERN SUDAN  
Ministry of Transport & Roads  
Ministry of Physical Infrastructure, CES

**JUTI STUDY**

# Implementation Plan

3<sup>rd</sup> Stakeholder's Meeting  
February 16, 2009

1

## Session Contents

- Implementation Framework and Capacity
- Assumptions for Available Funds for Master Plan Projects
- Implementation Priority and Schedule

2

## 1. Implementation Framework and Capacity

**Time Framework:**

- MTR Transport Sector Policy
  - Recovery Phase : 2007 – 2008
  - Development Phase : 2009 - 2011
- JUTI Study Development Phases
  - Short Term : 2009 ~ 2015 (7 years)
  - Medium Term : 2016 ~ 2020 (5 years)
  - Long Term : 2021 ~ 2025 (5 years)
  - Beyond Plan : 2026 ~

3

## 1. Implementation Framework and Capacity

**Institution and Organization:**

- Master Plan covers various transport sectors – road network, public transport, traffic management and transport institution
- Need to establish appropriate institutions and organization with clear and streamlined jurisdiction, roles and responsibilities

4

## 1. Implementation Framework and Capacity

**Project Implementation Capacity:**

- Administrative and technical capacity for implementation of the Master Plan shall be developed with efficient deployment of government human resources
  - Experienced engineers shall be employed in consulting services from planning, design, tendering and supervision
  - Construction projects shall be executed by professional and reliable contractors
  - All projects shall involve in-service and on-the-job training program for government personnel for capacity creation/improvement

5

## 2. Assumption of Available Funds for Master Plan Projects

**Financial Status for 2008-2011:** Unit: in Million US\$

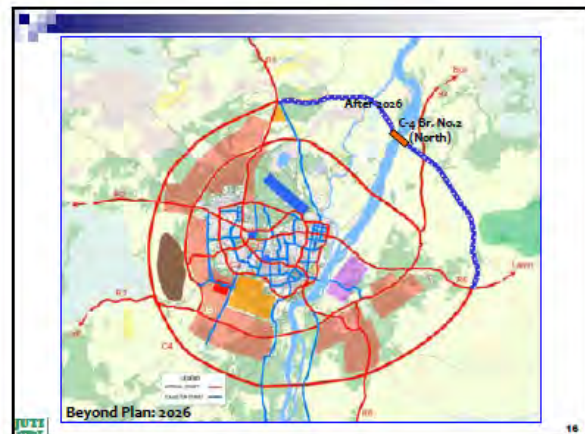
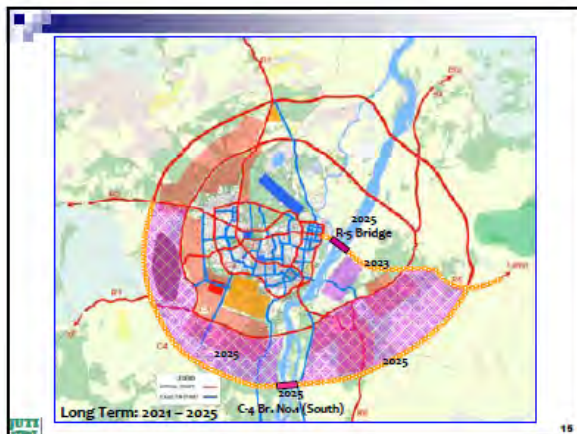
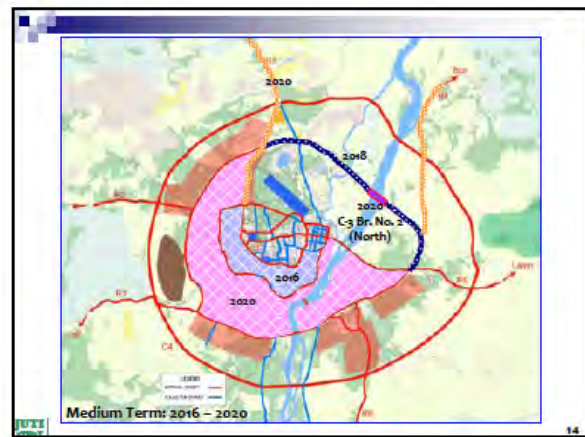
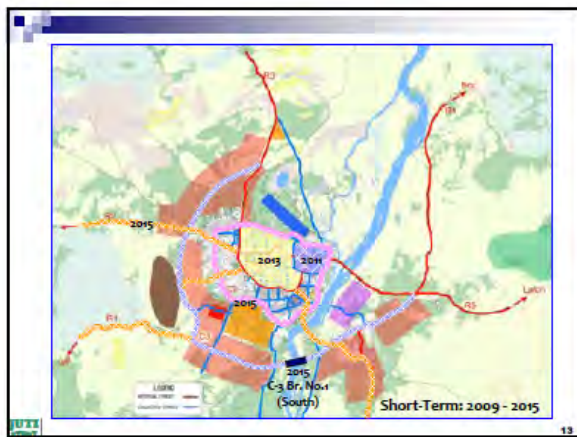
Sector	2008	2009	2010	2011	Total
<b>FINANCING NEEDS</b>					
(Accountability, Economic Functions, Education, Health, Infrastructure, Natural Resources, Public Administration, Rule of Law, Security, Social and Humanitarian, Block Transfers, Reserves)	2,485	2,798	2,937	3,039	11,258
<b>FINANCIAL GAP</b>					
Total GOSS Revenue	1,732	2,391	2,316	2,223	8,662
Financial Gap	753	407	621	816	2,596
Committed Donor Funds	305	135	132	33	605
Net Financial Gap	448	271	488	784	1,992

Source: Expenditure Priorities and Funding Needs (2008-2011), Ministry of Finance & Economic Planning, GOSS

6








### 3. Implementation Priority and Schedule

Overall Implementation Schedule:

Sector	Project Code	Project Name	Year												Remarks		
			2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020			
Road Sector	L-1	Local Urban Roads Rehab															De-gating
	L-2	Local Street Inside CBD															AC/GA
	L-2.1	Local Street Inside C-1															AC/GA
	L-2.2	Local Street Inside C-2															AC/GA
	L-2.3	Local Street Inside C-3															AC/GA
	L-2.4	Local Street Inside C-4															AC/GA
	L-2.5	Sub-total															
	C-1	Concurrent Road Const															De-gating
	C-1.1	C-1															AC
	C-1.2	C-2 (South, East)															AC
	C-1.3	C-2 (North, West)															AC
	C-1.4	C-3 (South, West, East)															AC
	C-1.5	C-3 (North Bridge No. 1)															Br: C-3 (1)
	C-1.6	C-3 (North)															AC
	C-1.7	C-3 (North Bridge No. 2)															Br: C-3 (2)
	C-1.8	C-4 (South, West, East)															AC
	C-1.9	C-4 (North Bridge No. 1)															Br: C-4 (1)
	C-1.10	C-4 (North)															AC
	C-1.11	C-4 (North Bridge No. 2)															Br: C-4 (2)
	C-1.12	Sub-total															



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### 3. Implementation Priority and Schedule

Overall Implementation Schedule:

Sector	Project Code	Project Name	FISCAL YEAR												Beyond Term	Remarks	
			2011-12			2012-13			2013-14			2014-15					
			2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023		
Road Sector	D	Radial Road Construction															
	D-1	D-1														AC	
	D-2	D-2														AC	
	D-3	D-3														AC	
	D-4	D-4														AC	
	D-5	D-5														AC	
	D-6	D-6														AC	
	D-5 (B)	D-5 (New Bridge)														BR, D-5	
	D-6	D-6														AC	
		Sub-Total															
	CS	Collector Street Construction															
	CS-1	CS-1															AC/GA
	CS-2	CS-2															AC/GA
	CS-3	CS-3															AC/GA
	CS-4	CS-4															AC/GA
CS-5	CS-5															AC/GA	
CS-6	CS-6															AC/GA	
CS-7	CS-7															AC/GA	
	Sub-Total																
	Total (Road Sector)																

**JUTE**

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### 3. Implementation Priority and Schedule

Overall Implementation Schedule:

Sector	Project Code	Project Name	Plan Term																								Remarks	
			Short Term				Medium Term				Long Term				Beyond Term													
			10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	
Public Transport	P	Policy and regulation on																										
		Dissemination																										
	PE	Vehicle Registration																										
	PT	Bus Terminal																										
		Sub-Total																										
Traffic Management	PM	Policy and regulation on																										
		Management																										
	EN	Enforcement																										
	ED	Education																										
		Sub-Total																										
Transport Institution	HI	Human Resource Development																										
	LI	Institutional Development																										
		Sub-Total																										
		Grand Total																										

UTU





(e) Mr. Yasuhiro Yamauchi

JICA JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)

GOVERNMENT OF SOUTHERN SUDAN  
Ministry of Transport & Roads  
Ministry of Physical Infrastructure, CES

**JUTI STUDY**

## Pilot Project Plan

3<sup>rd</sup> Stakeholder's Meeting  
February 16, 2009

1

### Session Contents

- Capacity Development and Pilot Project
- Project Concept and Structure
- Outline of Pilot Project
- Implementation Plan
- Coming Tasks and Problems

2

### Capacity Development and Pilot Project

**Objectives:**

- General Support for Establish of decision making system for road development consists of project find to evaluation by themselves

**Target:**

- Authorities relating to Road Administration

**Methodology:**

- Review Report, Interview and Meeting to Authorities
- Implement Pilot Project (P/P) with Public Authorities
- Forming the C/D plan and Evaluation

3

### Capacity Development and Pilot Project

```

graph TD
    A[Present Condition for road maintenance system and assessment for road related authorities] --> B[Review of USAID C/D program and Evaluation]
    B --> C[Identification of Needs for C/D]
    C --> D[C/D plan]
    D --> E[Evaluation of C/D plan and P/P]
    C --> F[Establish S/C and W/G]
    F --> G[Planning of P/P]
    G --> H[Implementation of P/P]
    H --> E
  
```

4

### Capacity Development and Pilot Project

**Kick-off Meeting for C/D:**

**MPI staffs Meeting:**

- PCM (Project Cycle Management)
- Stakeholder Analysis
- Problem Analysis

**MTR and MPI Joint Meeting:**

- Roll of each organization
- Problem Analysis

**Munuki Community Meeting:**

- How to find project
- How to Participate in Local Project

5

### Project Concept and Structure

**Justification for Pilot Project:**

- To meet the needs for Technical Matters on Project Finding, Planning, and Community participation

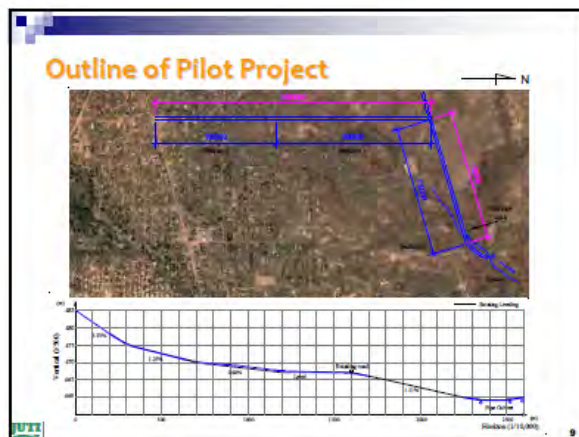
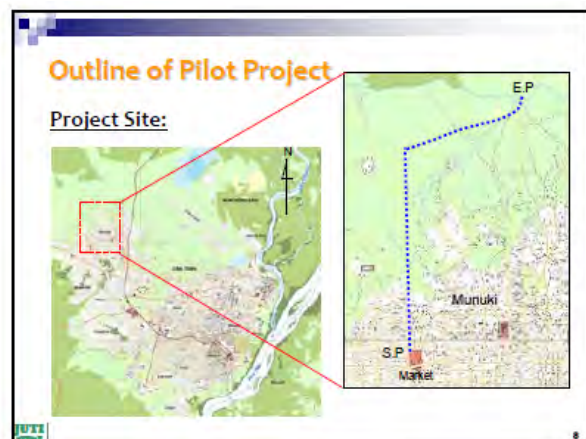
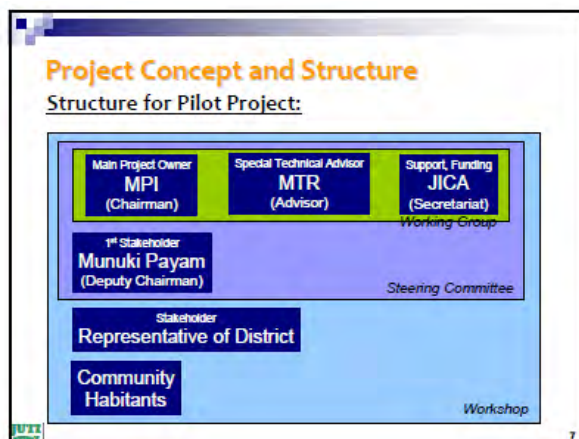
**Pilot Project Work:**

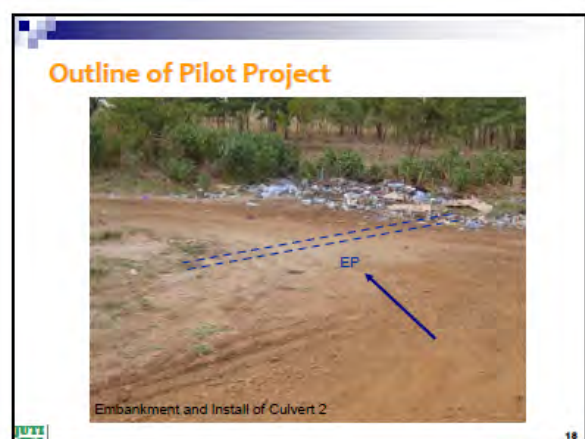
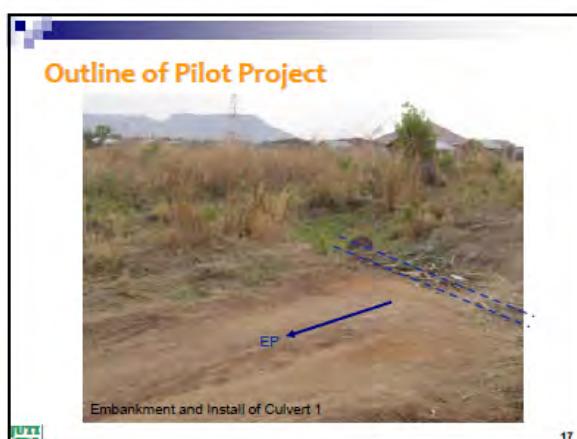
- Recovery of feeder road function related to surface stabilizing and drainage

**Characteristics:**

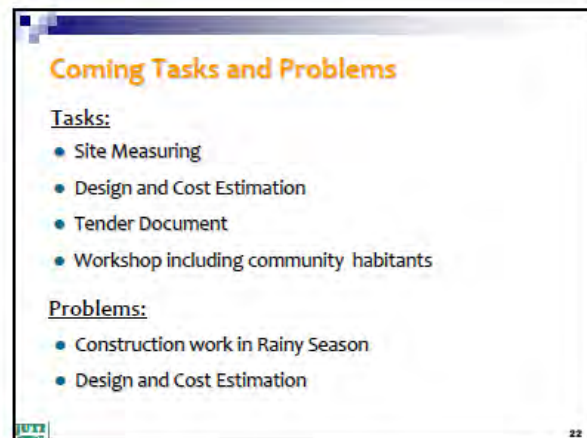
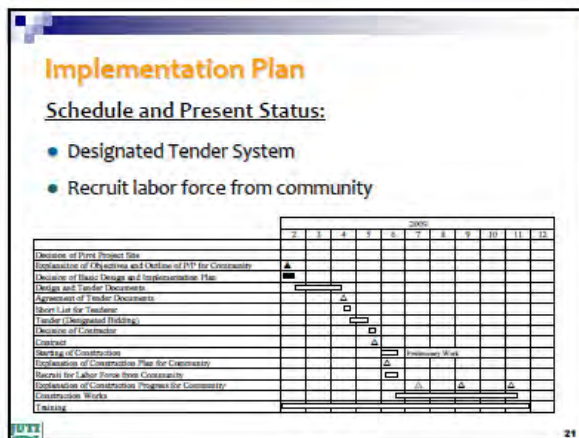
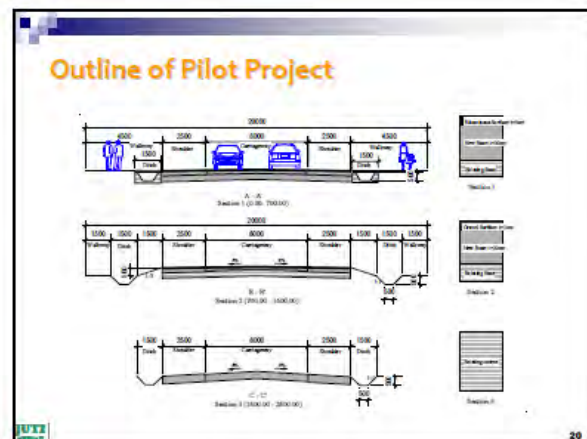
- Project based on local needs
- Small in Size
- W/G S/C W/S oriented
- Community participation
- Labor-intensive construction

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JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)

GOVERNMENT OF SOUTHERN SUDAN

Ministry of Transport & Roads  
Ministry of Physical Infrastructure, CES

## Thank you

3<sup>rd</sup> Stakeholder's Meeting  
February 16, 2009

23

(f) Mr. Kunihiro Sawano

**JICA** JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) **GOVERNMENT OF SOUTHERN SUDAN**  
Ministry of Transport & Roads  
Ministry of Physical Infrastructure, CES

**JUTI STUDY**

## Proposed Projects for Feasibility Study

3<sup>rd</sup> Stakeholder's Meeting  
February 16, 2009

1

## Proposed Projects for Feasibility Study

1. Rehabilitation/Improvement of Local Street in the Central Commercial District
2. Formulation of Local Street Maintenance/Rehabilitation System
3. Route Location Study for Selected Arterial Roads
4. Pre-Feasibility Study for Selected Arterial Roads

JUTI STUDY

2

### 1. Rehabilitation/Improvement of Local Street in the Central Commercial District

#### Justification

- The rehabilitation/improvement of local streets in the "Central Commercial District" (CCD) is of urgent need, considering the following situation:
  - CCD is a historical block developed as a center of commercial, business and institutional activities.
  - However, the area suffers from heavy traffic congestion and severe environment due to high traffic volume, improper layout of intersections, ineffective traffic management, absence of sidewalk and drainage, disposal of wastes on roads, etc.
- The rehabilitation/improvement of local streets in CCD, located in the center of Juba, is expected to trigger the activation of the Juba as a whole.
- This project is expected to be used as a model case applicable to other areas.

JUTI STUDY

3

### 1. Rehabilitation/Improvement of Local Street in the Central Commercial District

#### Study Items

1. Basic Plan of local streets in CCD, including:
  - Rehabilitation/improvement of roads
  - Provision of sidewalks
  - Provision of drainage
  - Improvement of intersections
  - Traffic management plan
  - Landscaping plan
2. Preliminary design
3. Construction plan
4. Rough cost estimate
5. Pre-environmental impact assessment
6. Simplified economic evaluation
7. Preparation of implementation plan

JUTI STUDY

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### 2. Formulation of Local Street Maintenance/Rehabilitation System

#### Justification

- The "Juba Urban Roads Rehabilitation Project" is presently being undertaken by two contractors. The project is delayed notwithstanding its high cost.
- The maintenance/rehabilitation of local streets deals with numbers of roads in support of daily life with short stretch and mostly gravel surfaced. Such work is not always fit for contracting out. It is more practical that the State Government executes by itself the maintenance/rehabilitation of local streets at lower cost meeting the people's demand promptly.
- However, the capacity of the State for the above works is quite inadequate due to unclear duties/responsibilities, weak organization, insufficient technical skills, inadequate equipment, lack of fund, etc.
- Therefore, it is urgently needed to propose, establish and execute a local streets maintenance/rehabilitation system which is realizable coping with various problems.

JUTI STUDY

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### 2. Formulation of Local Street Maintenance/Rehabilitation System

#### Study Items

1. Study on institution and organization for maintenance/rehabilitation system
2. Equipment and materials procurement plan for maintenance/rehabilitation
3. Preparation of annual maintenance plan
4. Proposal for capacity development plan
5. Preparation of rehabilitation project implementation plan including donor assistance

JUTI STUDY

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### 3. Route Location Study for Selected Arterial Roads

#### Subject Roads

- Circumferential Road 2 (C-2) (about 18 km)
- Circumferential Road 3 (C-3) (about 35 km)
- Radial Road 5 (R-5) (about 8km)

### 3. Route Location Study for Selected Arterial Roads

#### Justification

- There is no road network plan in Juba as yet, except for the road network plan prepared in the previous study: "Emergency Study on the Planning and Support for Basic Physical and Social Infrastructure in Juba Town and the Surrounding Areas" in 2007. Presently, a road network development master plan is being formulated under our study. However, these plans are just conceptual plans, not at levels showing the definite routes of component roads and giving the basis of actual construction work as is.
- It is essential to define the routes and secure the right-of-ways for arterial roads not only for the future formation of orderly urban area but also for minimizing social and environmental problems and reducing the project costs.
- Therefore, it is urgently needed to define the routes of 4 circumferential and 5 radial roads proposed in our Study, except for the roads with existing routes and C-4 which is considered to be constructed in the distant future.

### 3. Route Location Study for Selected Arterial Roads

#### Study Items

1. Establishment of schemes for route alignment including alternatives
2. Comparative analysis of schemes and selection of the best scheme
3. Preparation of plan showing the selected route alignment on Satellite Images

### 4. Pre-Feasibility Study for Selected Arterial Roads

#### Subject Roads

- C-2 South Section (about 8 km)
- C-3 South and East Section (about 20 km), including the study on the location of Nile River Bridge and discussion on the bridge type at preliminary level
- 2 Secondary Radial Roads connected to C-2 and C-3
  - in Lologo (about 3 km)
  - in Nyakuron (about 3 km)

### 4. Pre-Feasibility Study for Selected Arterial Roads

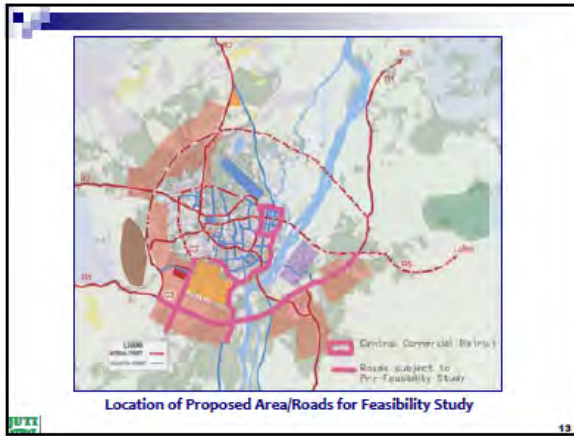
#### Justification

- Juba is assuming the aspect of rapid increase of population due to refugees/IDPs returning and migrating from rural areas - making it an urgent matter for expansion of urbanized and residential areas. Provision of roads, water and electricity is vital for the expanded areas. The expansion is going on mainly in the east and southward, and especially in the south, disordered development is in progress.
- The east area of the Nile River is also expected to be developed with the plans of construction of new international airport, industrial area and residential areas.
- To promote the above development, arterial roads traversing the areas are necessary to be constructed at first, followed by provision of water and electricity and construction of local roads in support of daily life.
- Thus, it is desirable to urgently formulate the project for construction of the arterial roads serving the areas in the south of Juba and in the east of the River Nile, so as to timely implement the project.

### 4. Pre-Feasibility Study for Selected Arterial Roads

#### Study Items

1. Preliminary design of road including alignment, intersections, structures, pavement, drainage, ancillary facilities
2. Selection of location of Nile Bridge on C-3 and preliminary study on type of the bridge
3. Construction plan
4. Rough cost estimate
5. Pre-environmental impact assessment
6. Simplified economic evaluation
7. Preparation of implementation plan



### 3.3 Minutes of Discussion

## **MINUTES OF MEETING 3<sup>rd</sup> Stakeholder's Meeting Urban Transport Development Plan**

Purpose : **To present the Study's Recommendations on Urban Transport Development Plan**  
Date and Time : **February 16, 2009 (10:00am)**  
Venue : **2<sup>nd</sup> Floor, Conference Room, Home and Away**

### **Minutes of Discussion:**

1. The meeting was called to order by Mr. Otim Bong of the MTR with Opening Remarks given by Mr. Tamari of JICA. Undersecretary Wani gave his remarks during the course of the presentation and stressed the importance of urban transport to development. Dr. Wani further noted that the road network development should focus on: (a) improvement of traffic safety or reducing traffic accidents, (b) improving traffic flow efficiency, and (c) involving the government especially the human resources.
2. Mr. Otim gave a presentation on the Problems and Issues on Urban Transport which includes : land expansion, increase in traffic volume, road encroachment, traffic control system, traffic accidents and design issues (roundabout/junctions, parking lanes, bus stops, narrow bridges, road markings and signs, road alignment, and footways/pedestrian paths).
3. The Study Team gave brief presentations on the following topics: (a) Urban Transport Development Policy and Strategy, (b) Road Network Development Plan, (c) Implementation Plan, (d) Pilot Project Plan , and (d) Proposed Projects for Feasibility Study.
4. A series of comments and discussions proceeded after the presentations with the following highlights:
  1. Timeliness of the Master Plan. Juba has changed completely with the last 3 years and is still continuously evolving on a daily basis. Commercial development are planned in different areas and with the increase in population, traffic demand has increased tremendously. Road structures and facilities, including bridges that need to be improved, are being outdated by the present state of development in Juba. Formulation of the Road Network Master Plan is very timely to restrain uncontrolled development in Juba. Acquisition of the necessary road right-of-way corridor/reserve should be done as early as possible to minimize future problems and conflicts in realizing the Master Plan.
  2. Defining the Road Alignment and Road Width. The road alignment corridor and the proposed road width should be established as soon as possible, considering the availability of land and room for expansion in the existing road alignments. This will minimize right-of-way acquisition and future compensation for relocation of encroachers. The Study should utilize GOSS's specifications and standards on roads. The Study should also look into alternative routes to important destinations, e.g. more access roads should be provided to the Juba Airport.
  3. Pilot Project Capacity Development. Involvement of local community in road construction and maintenance will encourage job creation and skills improvement of the local people. At least 7 local contractors have been trained on labor-based road construction and it will be better to utilize them during the Pilot Project. Utilization

of prisoners as workforce is suggested to make them more productive.

4. Drainage Facilities for Roads. The issue of drainage facilities for roads is recommended to be considered in the Master Plan since the on-going road rehabilitation considers mostly road surface drain. Roads should be made accessible in all weather.
  5. Implementation Plan and Utilities. The Implementation Plan for the road Network Development Master Plan should complement the service delivery/utilities and consider a corridor for these utilities.
  6. Environmental and Social Issues. Challenges in compensation and land policy is raised with queries on how to handle land problems/acquisitions and compensations for affected persons/structures within the road reserve.
  7. Development of New City/Commercial Areas Outside Juba. The old Juba was planned way back in 1934 and there is not much room for improvement within the existing commercial center. It is recommended that the Study Team should consider in the Master Plan possible new development areas for business, commercial, residential, etc. use. New developments, including hotels are being planned on the east side of the Nile River – the Study Team is recommended to coordinate with MOPI regarding new development plans in the area. Suggestions to establish model towns are raised.
  8. Land Act and Land Policy. The Land Act in South Sudan has been approved by the Parliament last January 26 and is expected to be signed into law soon. The Land Act can promulgate the Compensation Act which will deal with land acquisition and compensation. The Land Policy is under preparation – consultation with communities regarding land and land development issues are being taken up.
  9. Government Support for the Master Plan. The government should establish a legal framework/policy to adopt and support the Master Plan and utilize it for the development of Juba and the surrounding areas. It is better to implement the Master Plan soon to minimize future problems.
  10. Funding Requirements and Project Costs. The Study Team should establish the costs of the different projects identified in the Master Plan so that the GOSS can prepare for the funding requirements to execute such projects. Costs on securing the ROW and compensation on affected families/houses should be included in the project cost so that GOSS can allocate the necessary funds.
5. The Closing Remarks were given by MOPI 1<sup>st</sup> Dir. Gen Luis Gore George and Land Commission Chairman Robert Ladu.

### 3.4 List of Attendees

NAME	AGENCY/ COMPANY	POSITION	CONTACT No./EMAIL
1. Antony Muriithi	LBG	Policy Advisor	<a href="mailto:murithi@hotmail.com">murithi@hotmail.com</a> +254733234397
2. David Maganda	LBG	Senior Roads Engineer/Advisor	dmaganda@ama.co.ke
3. Simon kuol	Ministry Of housing GOSS	I.T Professional	091963766
4. Eng. Samuel Taban	SSUWC		0477164443
5. Nyarsuk Richard	MTR/GOSS	Deputy Director	<a href="mailto:Lowurda02@yahoo.com">Lowurda02@yahoo.com</a> 0477112076
6. David Scribner	ARD	Chief of party	scribner@ardinc-sudan.com
7. Diress Mengistu	ARD	Advisor	0477246381 dmengistu@yahoo.com
8. John Bosco Iyadema	ARD	Advisor	0955014356 iyademajeau@yahoo.com
9. Peter West	LBG	PMT	<a href="mailto:pjwest@tpg.com.au">pjwest@tpg.com.au</a>
10. Kiyotaka Tamari	JICA	Project Formulation Advisor	
11. Humphrey Munyendo	LBG	PMT	hmunyendo2001@yahoo.com
12. Obiri Luke	LBG	PMT	lukeobiri@yahoo.co.uk
13. Kweku Adentwi	LBG	PMT	Anguah@consultant.com
14. Ambrose chongbil	Juba Concrete	contractor	<a href="mailto:chongbilokok@yahoo.com">chongbilokok@yahoo.com</a>
15. Lamin Sanyang	LBG / TAST MHPPE	Financial Mgt. Specialist	<a href="mailto:Lamin.s@hotmail.com">Lamin.s@hotmail.com</a>
16. Michael Counte	LBG	Contracts specialist	gugalamichael@yahoo.com
17. Labanya M. Mary	SSCCSE GOSS	Director General	maryauyiki@yahoo.com
18. Louis Gore	Physical infrastructure CES	1 <sup>st</sup> Director General	0477112364
19. Barnabbas Ariga	LBG /TAST	Transportation Engineer	bgariga@yahoo.com
20. Maurice Rehan	MTR	Director General	0477110834
21. Elizabeth S.	Munuki Payam	Deputy Director	0121621036
22. Otim Bong	MTR	Deputy Director	0477112080
23. Patricia Gibul	MTR	Environmental officer	patriciagibul@gmail.com
24. Remo Samuel	Lach &brothers Co.	Contractor	0477115369 Samuelremo@yahoo.com
25. Afekuru Animu	C.E.C	Contractor	0477109992/0957109992 Afe.animu@gmail.com
26. Robert Ladu	Land commission	Chairperson	0477241834 0122330626
27. Dr.Daniel Wani	MTR	Undersecretary	
28. Dr. Jovito Santos	JICA Study Team	Team Member	
29. Ryuichi Ueno	JICA Study Team	Team Member	
30. Kunihiko Sawano	JICA Study Team	Team Member	
31. Ruth Wanjiru	JICA Study Team	Team Member	



## APPENDIX 4    **FOURTH STAKEHOLDER'S MEETING** **(JUTI INTERIM REPORT PRESENTATION)**

### 4.1 Agenda



**JUTI**  
**STUDY**

### **JUBA URBAN TRANSPORT INFRASTRUCTURE AND CAPACITY DEVELOPMENT STUDY**

Ministry of Transport and Roads, Yei Road, Jebel Kujur, Juba

Government of South Sudan



### **4<sup>TH</sup> STAKEHOLDER'S MEETING**

### **JUTI Interim Report**

Conference Room (2<sup>nd</sup> Floor), Home and Away Restaurant

June 02, 2009

### **PROGRAM**

1.	Opening Remarks	H.E. Dr. Daniel Wani Undersecretary Ministry of Transport and Roads, GOSS	10:00 –10:05
2.	JICA Remarks	Mr. Kenichi Shishido Representative of JICA Sudan	10:05 –10:10
3.	Necessity of Urban Transport Development	Mr. Otim Bong Deputy Director Ministry of Transport and Roads, GOSS	10:10 –10:20
<b>MAJOR OUTPUTS OF THE MASTER PLAN</b>			
4.	The Study	Mr. Kunihiko Sawano Deputy Team Leader/JICA JUTI Study	10:20 –10:25
5.	Population and Land Use	Mr. Kunihiko Sawano Deputy Team Leader	10:25 –10:30
6.	Road Network Development Plan	Mr. Kunihiko Sawano Deputy Team Leader	10:30 - 10:40
7.	Public Transport Development Plan	Mr. Ryuichi Ueno JICA JUTI Study	10:40 –10:50
8.	Traffic Management System Development Plan	Mr. Ryuichi Ueno JICA JUTI Study	10:50 –11:00
	<b>COFEE BREAK</b>		11:00 –11:15
9.	Proposed Road Maintenance System	Mr. Tsuneo Bekki Team Leader/JICA JUTI Study	11:15 –11:25
10.	Overall Implementation Plan	Mr. Tsuneo Bekki Team Leader/JICA JUTI Study	11:25 –11:35
11.	Pilot Project Plan	Mr. Yasuhiro Yamauchi JICA JUTI Study	11:35 –11:45
12.	Proposed Projects for Feasibility Study	Dr. Jovito Santos JICA JUTI Study	11:45 –11:55
13.	Discussion	Mr. James Alam Ministry of Transport and Roads	11:55 –12:20
14.	Closing Remarks	Mr. Lewis Gore George Director General Ministry of Physical Infrastructure, CES Mr. Jacob Marial Maker Director General Ministry of Transport and Roads, GOSS	12:20 –12:30

**LUNCH**