# 4. Governance

Seminar on National Government Administration for Senior Officials 上級国家行政セミナー PITO 1080320 Leaders Governance Sub-Sector : Administrative Institutions 9 participants English **OBJECTIVE** TARGET ORGANIZATION / GROUP [Objectives] [Target Organization] Policy formation ability of the participants will be enhanced. National Government Offices [Outputs] [Target Group] (1) To get a better grasp of the roles of public administration and human resource 1. Present position, assignment: High executives development in Japan, which served as crucial elements for socioeconomic who are responsible for policy making in the development during the post war period central government, or their equivalent (2) To examine the validity of their administration and human resource development government, or their equivalent, system, and identify issues/challenges in comparison with those of Japan 2. Occupational Background: have experience of (3) To seek a new way of policy formulation and public administration in developing policy formulation and coordination for more than countries by grasping and analyzing the current situation and its issues five (5) years. (4) To discuss the issues and challenges, which participating countries face and 3. Language skill: having sufficient command of draft an improvement plan for them speaking and writnig English CONTENTS Oct / 19 / 2010 Nov / 20 / 2010 1. The role of public administration and human resource development in Japan IMPLEMENTING Lecture on the civil service system, socioeconomic development and the role of PARTNER Vational Personnel Authority public administration, local autonomy system, public administrative reform, etc. and field studies at national institutions and local governments relative to respective JICA CENTER JICA Tokyo(Public Policy) COOPERATION 2. Policy planning and the public administration situation in developing countries 2006~2010 PERIOD Lectures on socioeconomic development, human resource development, good governance, which contributes to the development of developing countries, presentation and discussion on inception reports which analyze the situation and problems of each country 3. Wrap ups REMARKS This program is for high ranking Discussion on the roles of public administration to contribute to socioeconomic and officers. WEBSITE development

Seminar on Governmental Human Resource Management for Senior Officials 上級人事管理セミナー	Տախ	PITD Leaders 10805 Sector : Governance D-Sector : Aministrative Institutions	569
		9 participants 🖊 Engli	sh
OBJECTIVE	TARG	ET ORGANIZATION / GROUP	575 1875
[Objective] To improve the ability of policy planning of participants who play a critical role in personnel administration in respective country to make it possible for them to formulate a concrete and sustainable plan of improvement for human resource management. [Output] (1) To recognize critical issues in human resource management and inter-ministrial issues with several aspects by discussing with participants. (2) To understand the roles and functions of administration and capacity building of human resources that contributed for the social and economic development of Japan after W.W. II. (3) To analyze and clarify the relevancy and/or challenges of administrative system and the system of capacity building by comparing the system of participating countries as well as Japan. To consider the correlation between the public sector and private sector in the matter of differences and similarities of human resource management. (4) To formulate a feasible and sustainable plan for improvement into Final Report on a critical issue or challenge based on lessons learnt from Japan and other countries for achieving effective policy of personnel administration.	[Target Organization]		
CONTENTS	PROGRAM PERIOD	Jun / 2/2010 ~ Jun / 19/201	0
[Preliminary Phase] Preparation of the inception report [Core Phase in Japan]	IMPLEMENTING PARTNER	National Personnel Authority	
Lectures, study tour, presenation and discussion mentioned below are planed to be	JICA CENTER	JICA Tokyo(Public Policy)	
conducted. >Presentation & Discussion: Characteristics and Challenges of Each Country's Personnel Administration	COOPERATION PERIOD	2010~2012	
>Lecture: Public Administrative System in Japan, Civil Service System in Japan, Personnel Management in Japan, Appointment System, Remuneration System, Human Resources Development, Personnel Evaluation System, Service Discipline System, Ethics System >Study Tour: Private Enterprise, Prefectural or Municipal Government >Presentation & Discussion: Final Report on a plan of improvement for human resource management	REMARKS and WEBSITE	This program is for high ranking officers.	

Seminar on Government Audit 政府会計検査セミナー	Sub	PITD Trainers 1080709 Sector : Governance -Sector : Administrative institutions
OBJECTIVE		10 participants / English
[Program Objective] Participant will learn Japan's government auditing system and obtain audit techniques on public works, and the knowledge to undertake audits effectively for sharing in common inside own SAI.  [Output] (Japan) 1. The elements applicable to government auditing system of their own countries will be identified as a consequence of the comparison with budget, account settlement system and government auditing system in Japan.  2. The participants will learn and comprehend Japan's audit technique by lecture on the outline of public works, audit cases on public works and practical explanation with use of the structure model.  3. The participants will write Action Plans to share within their SAI the knowledge applicable to undertake the effective government audit based on the Japan's government auditing system and audit techniques on public works learned during the training in Japan.  (After)The contents of Action Plan will be carried out.	Target Group (1) Officials of the Supreme A Institutions (SAI) with considerable audit experience or those who possess basic knowl public works audit, and have been or will be engaged in public works audit. **Officials who been or be engaged in the technical audit is preferable since the lectures will contain the theories of architecture, civil engineering and including audit cases on public works concern design, cost estimation and execution.(2)Tho have a minimum of 5 years of experience in government audit and will be engaged in government audit in the future. (3) Those whover 30 years of age and under 40, in princip	
CONTENTS	PROGRAM PERIOD	Feb / 12/2011 ~ Mar / 12/2011
Before Preparation of Inception Report that explains -current auditing system in public works including auditees and audit techniques, -problems/challenges regarding audit on public works	IMPLEMENTING PARTNER	Board of Audit of Japan
[Japan] (Country Presentation) Presentation and Discussion on Inception Reports	JICA CENTER	JICA Tokyo(Public Policy)
Kectures>1 Lectures on Budget and Account Settlement System in Japan 2 Lecture on Government Auditing System in Japan 3 Lecture on Outline of Public Works in Japan	COOPERATION PERIOD	2006~2010
4 Lecture on Audit on Public Works including the pertinent audit cases 5 Visit Training Center for government auditing (Annaka Training Center) and practical training with using the full-scale structure models of the retaining wall, bridge and others to be actually constructed in public works (Plan Formulation) Formulating, Presenting and Discussing Action Plan [After] Sharing Action Plan within SAI and Implementation of Action Plan, Submission of Final Report concurrently as progress report of Action Plan in six months after return to own country	REMARKS and WEBSITE	The period of the training in Japan is tentative and subject to change.

REMARKS

and WEBSITE

Presentations and discussions based on country reports

administration of respective countries

Discussion to wrap up issues and reform measures regarding the personnel

[Finalization Phase] Participants are expected to implement the Action Plan and report on progress within two(2) months after the end of the phases in Japan.

4. Wrap-up

International Seminar on Taxation (General Course) 国際税務行政セミナー(一般コース)	Süh	PITD Trainers 1080845 Sactor : Governance -Sector : Administrative Institutions
Target Countries: All countries	T	20 participants / English
OBJECTIVE		ET ORGANIZATION / GROUP
[Objective] Analysis for current issues in tax administration of their respective countries which recognized by participants and the content of the seminar will be shared in the national tax authority after their return.  [Expected Module Output] (1)To acquire the general knowledge of Japanese taxes (2)To understand the current situation regarding the enforcement of tax administration in Japan (3)To acquire the general knowledge of international taxation (4)To find out points to be improved in the national tax system and administration of their own countries by comparing with those in other participation countries and Japan. (5)share the analysis for current issues in tax administration of their respective countries which recognized by participants and the content of the seminar in the national tax authority after their return.	<ul> <li>Organization</li> <li>Administrative authorities for national taxes exce customs</li> <li>Target Group</li> <li>Be middle class officials of the national tax authority except cusotms.</li> <li>Have more than 5 years of occupational experience in national tax administration or in planning of national tax system.</li> <li>Be proficient in English to actively discuss and write a report on the subject of the Core Phase in Japan.</li> </ul>	
CONTENTS	PROGRAM PERIOD	Aug / 15 / 2010 ~ Oct / 16 / 2010
Preliminary Phase Formulating Country Report on current issues of tax administration of respective participating countries	IMPLEMENTING PARTNER	National Tax College -
1. Lectures: Tax system and administration in Japan, Tax related topics, OECD	JICA CENTER	JICA Tokyo(Industrial Dev.&Finance)
Seminar on "Tax Treaty" and "Auditing Small and Medium Sized Corporations" 2. Presentations and discussions -Country Report Presentation	COOPERATION PERIOD	2009~2011
-Making Comparative Analysis Report on a comparative study of certain issues in tax administration between participant's country and other country including Japan, and presentation of the report, and discussion -Discussion with tax officials of NTA	REMARKS and WEBSITE	[National Tax College URL] http://www.nta.go.jp/ntc/english/in dex.htm

Seminar on Government Audit Practices for ASOSAI (Asian Organization of Supreme Audit Institutions) Member Supreme Audit Institutions ASOSAI加盟最高会計検査機関を対象とする政府会計検査手法セミナー	'Sut	PITD Int.Dialogue 1080124 Sector : Covernmone -Sector : Administrative Institutions
Target Countries: ASOSAI Member Countries		14 participants / English
OBJECTIVE	TARG	SET ORGANIZATION / GROUP
(Program Objective) Effective solutions and directions on "how to strengthen SAIs to meet the public expectation on SAI" will be shared in each SAI. (Output 1) Participants can explain the current situation on own SAI's challenges which the SAI ought to address by discussing and sharing each SAI's knowledge and experience. (Output 2) Upon renewing understanding of own SAI's challenges by the output 1, participants will learn the audit system of both national and local governments of Japan and their experiences. And, participants can explain the view on how to deal with challenges after taking lectures given by experts. (Output 3) Based on the output 1 and 2, participants will formulate a report on innovative practices to address common challenges to own SAI and other SAIs as well.	<ul> <li>(1) Senior Officials (at Director level or above) the Asian Organization of Supreme Audit Institutions (ASOSAI).</li> <li>(2) have a minimum of five(5) years of experiencin principle, in Supreme Audit Institution.</li> <li>(3) 30-45 years of age, in principle</li> </ul>	
CONTENTS	PROGRAM PERIOD	Jun / 15/2010 ~ Jun / 23/2010
(Before) Formulation of Country Report (Japan) Presenntation and Discussion on Country Report (Japan) Lecture on audit in national government of Japan, Lectures on the specific	IMPLEMENTING PARTNER	Board of Audit of Japan
theme of the seminar	JICA CENTER	JICA Tokyo(Public Policy)
(Japan) Site Visits (audit office in local government and so on) (Japan) Discussion and Formulation of a report on innovative practice (Japan) Presentation on innovative practice	COOPERATION PERIOD	2010~2012
	REMARKS and WEBSITE	

### Seminar on Government Audit System for Central Asian and Caucasus Countries 中央アジア・コーカサス地域政府会計検査制度セミナー

PRTD Trainers Sector : Governmence

1084162

Russian

Sub-Sector : Administrative Institutions

TARGET ORGANIZATION / GROUP

10 participants

[Outcome] Participants will identify the effective countermeasures against the problems to be tackled in their SAIs and will propose the effective countermeasures on their return to SAIs to share them with the executives.

**OBJECTIVE** 

[Output] (Japan)

- 1 Participants will understand the fiscal and government auditing system and challenges of respective countries and will increase their awareness of the challenges facing their SAIs by discussing the knowledge and experience with other participants.
- 2 Participants will learn and understand Japan's financial and government auditing system through lectures and observation.
- 3 Based on 1 and 2, participants will formulate Action Plan contains the countermeasures to implement audit more effectively and efficiently, so that it will be disseminated and shared in their own SAI.

(After)The contents of Action Plan will be carried out.

Target Countries: Central Asian and Caucasus Countries

Larger Organization		
Supreme Audit Institutions(SAI)	200	
[Target Group]	1 .:	
1. Discotors on obour of CAIs who		

- 1 Directors or above of SAIs who is expected to present their opinions about the plan and construction of their government auditing system 2 Officials who can disseminate the knowledge and techniques obtained during the Seminar after their
- 3 Officials who will be engaged in the government audit in the future
- 4 Proficient in Russian for the discussion on the theme and writing reports

CONTENTS	PERIOD	Jun / 23 / 2010 ~ Jul / 14 / 2010
[Before] Formulation of Inception Report on the government auditing system of their countries and their problems/challenges.	IMPLEMENTING PARTNER	Board of Audit of Japan
[Japan]		
⟨Country Presentation⟩Presentation of and Discussion on Inception Reports ⟨Lectures⟩	JICA CENTER	JICA Tokyo(Public Policy)
1. Lectures on Budget and Account Settlement System in Japan 2. Lectures on Government Auditing System in Japan	COOPERATION PERIOD	2010~2012
3. Case study on government auditing		
4. Visit Training Center for government auditing (Annaka Training Center)	to professional and	
5. Visit Audit Office of the Local Government to get lecture		
⟨Plan Formulation⟩Formulation, Presentation and Discussion of Action Plan	REMARKS	
[After]Sharing Action Plan inside SAI and Implementation of Action Plan	and	Conducted in Russian
Submission of Final Report concurrently as progress report of Action Plan in six	WEBSITE	(nagrafina ang sesatas as sa s
months after return to own country.		

International taxation for Asian Countries アジア国際課税 Target Countries: Thailand, Indonesia, Malaysia, China, Philippines, Vietnam	Sub	PRTD Trainers Sector: Governance -Sector: Administrative Institutions 18 participants	1084203 English
OBJECTIVE	TARG	ET ORGANIZATION / GROU	JP
The knowledge and lessons on rules, systems and administration of appropriate international taxation mastered by participants through the training shall be shared among administrative authorities for national taxes after their return.  [Expected Module Outputs] Through this program, participants are expected to: 1. clarify basic rules and systems of international taxation 2. acquire technical knowledge on rules of international taxation 3. clarify lessons on necessary practical skills for appropriate administration of international taxation 4. clarify current issues of international taxation in respective participants' countries 5. share the knowledge and lessons on rules, systems and administration of international taxation mastered by participants through the training among relevant departments of tax authorities after participants' return.	[Target Organization] Administrative authoritinational taxes excluding customs [Target Group] (1) Present position, assignment: Be ranked as middle-class officials who are engaged (or had engaged within the last 3 years) in international taxation (2) Occupational Background: Have sufficient knowledge and professional experience in the fof international taxation (3) Language: Be proficient in English to be abactively discuss on the subject of the Core Phylapan). TOEFL score of 213 CBT is desirable		d as had been tional ent the field e able to Phase in
CONTENTS	PROGRAM PERIOD	May / 26 / 2010 ~ Jun /	16/2010
[Preliminary Phase]1. Making Job Report on the participant's job and current major issues in the field of international taxation, and Auditing Case Report on a practical auditing case with international taxation in each country	IMPLEMENTING PARTNER	National Tax College	
2. Review participant's country's international taxation system and administration	JICA CENTER	JICA Tokyo(Industrial Dev.&	Finance)
[Core Phase in Japan] 1. Lectures: Outline of international taxation, Tax treaty, Mutual Agreement Procedures, Exchange of Information, Transfer Pricing Taxation, Advance Pricing Arrangement, International Tax Avoidance 2. Case Studies: Transfer Pricing Taxation, Mutual Agreement Procedures, International Tax Avoidance 3. Observations: Regional Taxation Bureau of the National Tax Agency 4. Presentation and Discussion: Job Report, Auditing Case Report, Final Report on the action plan for the knowledge sharing after participants return [Finalization Phase] Sharing the knowledge and lessons mastered by participants through the training among relevant department of tax authorities, and making a Final Report on the result of sharing after participants return	COOPERATION PERIOD	2010~2012	
	REMARKS and WEBSITE	[Requirement of Target Co Target Countries are East countries which has develop and administration on inter- taxation above a certain lev [National Tax College URL http://www.nta.go.jp/ntc/dex.htm	Asian ped rules national vel. .]

Governance Studies/Public Policy (Master's degree: Public Policy) ガバナンス/公共政策(長期)	Sub	Sector: Governmence -Sector: Administrative	
OBJECTIVE		6 participants	∠ English
Objectives Capacities of national and local government officials regarding each research topics (development issues) are to be enhanced.  Outputs (1) Academic theories of policy science are acquired.  (2) Understanding of public policy in international settings are promoted from perspectives of international comparative study and international development.  (3) Theory and practice in relation to public policy management from governance perspective are acquired.  (4) Master's thesis is prepared based on knowledge and research results of above mentioned courses.	TARGET ORGANIZATION / GROUP  [Target Organizations] National and local governments (departments in charge of policy formulation, implementation and evaluation)  [Target Group] Being in the age between 25 to 34 on April 1st, 2011. Holding an administrative or research position in the government, other public organizations or academic/research institutions. Holding a bachelor's degree or an equivalent. Alternatively, those who are considered to have a academic capacity to carry out research at Meiji University.		(departments in uplementation and 34 on April 1st, or research er public arch institutions. an equivalent.
CONTENTS	PROGRAM PERIOD	Feb / 27 / 2011	~ Mar / 31/2013
1) Governance, Public Administration, Politics and Development, Public Policy, Irban Policy 2) Public Finance, Economic Development, TQM in Public Sector, Spatial Planning	IMPLEMENTING PARTNER	Graduate School o Meiji University	of Governance Studies,
3) Research Method, Research Paper	JICA CENTER	JICA Tokyo(Publ	lic Policy)
	COOPERATION PERIOD	2008~2010	
		[URL] http://www.meij [Degree to be a Master of Public	

Future Leader's Program for International and Regional Cooperation (Master's LONG-TERM 1081203 Sector : Governance 国際協力·地域協力指導者育成(援助行政体制整備)(長期) Sub-Sector : Administrative Institutions 3 participants English Target Countries: All Countries **OBJECTIVE** TARGET ORGANIZATION / GROUP [Target Organization] [Objective] Government office of international aid The sector oriented expertise of international officials of central governments will coordination/development planning be promoted, and their competency in planning international cooperation strategies in their respective sectors toward regional cooperation and integration is enhanced [Target Groups] (1) Central Government Officers who are in charge [Expected Modules and Outputs] (1)Mastering basic research and analytical methods for international cooperation of international cooperation/international relations in respective ministries planning (2) Have a job experiences in the field above at (2)Improving expertise of respective development sectors (elctive subject) least 2 years (3) Mastering knowledge on international cooperation, international relations and (3) Have good command in English regional cooperation (4)Understanding Asian and Japanese development experiences (5)To study framework of international and regional cooperation through writing a master's thesis CONTENTS Feb / 20 / 2011 ~ Mar / 31 / 2013 Contents in accordance with each expected output; IMPLEMENTING Waseda University, Graduate School of Asia-Pacific Studies, **PARTNER** (1) Methods of Social Survery, Analysis of Quantitative Data, Qualitative Research Methods, Field Research Program Foundation of Modern Ecnomics, etc. JICA CENTER IICA Tokyo(Industrial Dev.&Finance) (2) Educational Development in Developing Countries and International COOPERATION Cooperation, Policy Analysis of Comparative and International Education, etc. 2009~2011 PERIOD (3) Paradigm of International Relations, Theory of International Organizations, International Economics, Principles of ODA, International Cooperation, Special Topics of International Relations, etc. (4)East Asian Economic Development, East Asian-American Relations, Asia-Pacific Economic Studies, East Asian Studies, South-east Asian Studies, Area Studies on REMARKS http://www.waseda.jp/gsaps/index\_e China. Modern China and International Relations, International Relations in the and n.html Asia-Pacific Region, Japan's Economic Development, etc. WEBSITE (5)Project research

Community Based Development with Local Residents as Main Actors. 住民主体のコミュニティ開発	Sub	PITD Solution 1080841 Sector : Covernance -Sector : Local Covernance
OBJECTIVE	TARG	17 participants / English
[Objective] Newly acquired concept and methodology of community based development are shared within the organization (CBOs, NGOs, or other institutions) and community where the participants work for and tangible changes in strategy and activities of community development are observed. [Expected Results ](1)To objectively figure out issues to be solved and a goal to be attained after reviewing community development activities of the participants or their organization. (2)To be able to explain facilitation methods with clear awareness of the concept of community and the role of outsiders in community based development. (3)To be able to explain specific lessons learnt from Japanese local community such as development cases utilizing local resource, facilitation for community based development and the partnership between public administration and civil society. (4)To formulate an action plan for how to utilize and share newly obtained development concept and facilitation methods within their organizations and community. (5)Newly acquired development concept and methods are discussed and shared among the organization and community.	[Target Organizations] Local/national NGOs or community-based organizations (CBOs) and local governments the have staffs/officers who are actively engaged in community development on site. [Taeget Gruop] 1) Be a field staff who actively works in community development site. 2) Have experience in the field of community based development for three years or more 3) Currel engaged in community development with prosper of continuous involvement in the future. Those without current involvement should be expected be engaged in it upon completion of the trainin 4) Have a sufficient command of spoken and writing the staff of the sufficient command of spoken and writing the sufficient command of sp	
CONTENTS	PROGRAM PERIOD	Jun / 27/2010 ~ Jul / 22/2010
This program is designed for field workers engaging in community development to facilitate understandings and actions toward community based development.  (1) 1) Workshop: Sharing/reviewing experiences, views of the participants on	IMPLEMENTING PARTNER	i-i-network: Research and Action for Community Governance, (general incorporated association)
community development 2) Workshop/Lecture: Basic concept and history of	JICA CENTER	JICA Tokyo(Public Policy)
community development (2) 1) Workshop: Role of outsiders in community development 2) Workshop/Lecture: Skills/methods of facilitating community development (3)1) Field visits: Case Studies on Facilitation of Community	COOPERATION PERIOD	2009~2011
Development in Japan. Visiting a local community where people initiated community-based actions through facilitation of outsiders and partnership among stakeholders. 2) Workshop: Finding lessons from field visit (4) 1) Workshop/Individual Work: Finding lessons from the course and devising the way of practice and sharing among communities or organizations participants belong to 2) A/P Presentation (5) Continuing exchanging opinions among participants and Japanese sides through e-mail and portal site (F/U consultations will be given to participants if necessary). The activities done after participants return shall be reported as Final Report to JICA.	REMARKS and WEBSITE	•To maximize impacts on fixed assigned countries, a country focused target objective has been formulated. •This program will be implemented twice a year. 2nd program is conducted from Aug 29 to Sep 23. •Reference website: http://i-i-net.blogspot.com/

PITD Solution 1080932

#### Sector : Governance Sub-Sector : Local Governance 15 participants English **OBJECTIVE** TARGET ORGANIZATION / GROUP [Objective] [Target Organization] A plan of improvement regarding the operation of local governance regarding The central government offices (the Ministry of medium-term policy issue is formulated in local government organizations that Interior, etc.) and local public organizations participants belong to. responsible for local administration [Output] [Target Group] (1) To realistically identify and analyze problems regarding local governance in 1) Current Duties: Be civil service personnel of participating countries in comparison with Japan and other participating countries. central and local government who are engaged in (2) To consider the applicability of local governance policy of Japan and other local administration participating countries and to invent a plan for solving problems. 2) Experience: Have more than 5 years' experience (3) To discuss and consider on challenges that Japan's local governments have in local administration faced by observing and visiting local governments and central government offices 3) Education: A graduate of university regarding local governance. 4) Language: have a competent command of spoken (4) To formulate perspective report describing medium-term policy issues regarding and written English which is equal to TOEFL CBT local governance and a plan to addressing the issues. CONTENTS 1/2010 ~ Jul / 17/2010 [Preliminary Phase] **IMPLEMENTING** To formulating Inception Report PARTNER Local Autonomy College [Core Phase] Lectures, site visits, presentations and discussion mentioned below JICA CENTER IICA Tokyo(Public Policy) are planed to be conducted. COOPERATION >Presentation and Discussion: Inception Report 2010~2012 **PERIOD** Lecture: Local administrative and financial system, Administration reform, Local tax system, System of local public employee, Election system, Relationship between the central and local government, NPO and administraion etc Site visits: Local autonomy (prefecture and city), Ministry of Internal Affaires and Communication, the Diet Building, etc REMARKS >Presentation and Discussion: Perspective Report and. WEBSITE [Finalization Phase]

To formulate a plan of improvemnent based on and revised from Perspective Report

Enhancement of Local Government Administration and Public Services (Participatory Local Development) 地方自治体行政強化(参加型地域開発)	PITD Solution 1080994 Sector: Covernance Sub-Gentor: Local Governance		
		17 participants 🖊 English	
OBJECTIVE	TARG	SET ORGANIZATION / GROUP	
	[Target Organizations] Local governments/National government section charge of local development (* Institutes, which in charge of policy-making for local development can be target.) [Target Group] 1. Specialists and/or officials dealing with policy-making for local development with more to 3 years experience 2. Local government's officers/National government officers in charge of local development (**Researchers, who are in charge of policy-mal for local development, can be target.)		
CONTENTS	PROGRAM PERIOD	Aug / 13 / 2010 ~ Oct / 9 / 2010	
1. Information sharing thorough Country report presentation 2. Lectures *Two types of lectures as follows.	IMPLEMENTING PARTNER	Ryukoku University	
(1) Academic & theoretical aspect by university professors	JICA CENTER	JICA Osaka	
<ol> <li>Practical aspect by municipalities' staffs</li> <li>Practice of participatory method e.g. Project Cycle Management</li> <li>Observation &amp; Discussion with local governments/SMEs/NPOs/Academic</li> </ol>	COOPERATION PERIOD	2008~2010	
institute, etc.  5. Weekly Integration workshops to check the Participants' comprehension.  6. Symposium on Local Government Administration for Participatory Development  7. Explanation of follow up activities of Action Plan, e.g. monitoring & evaluation.	REMARKS and WEBSITE	The Kinki region has diversity of social & natural aspects, such as traditional SMEs, various farming systems etc. The region is a very good example to study a regional development, which includes both communities' own activities and local	

### Local Government Reform Programme for Anglophone African Countries 英語圏アフリカ地域 地方行政改革プログラム

PRTD Solution

Sector : Governance Sub-Sector : Local Governance

16 participants

English

1084250

#### **OBJECTIVE**

Plans for improving local governance will be considered and tried by central governments, local government association and academic institutions.

[1: Pre-activities] Current situation of own local governance will be organized

[2: Activities in Japan] Local governance and decentralization process of Japan and participating countries are recognized, and own administrative reform will be reconsidered

ditto

[3: Activities in Japan] Action plans for improving own local governance will be proposed refer to Japanese and participating countries' experiences and lessons [4: Subsequent Activities] Action plans for improving own local governance will be discussed, practiced and reported within 1 year after the end of training programs

#### TARGET ORGANIZATION / GROUP

Who are currently, or expected in future to be, playing leading roles in the Decentralization Reforms and/or design of the local governance system of the Country, such as key officers in:

• Mistries related to the decentralization reforms and/or local governance

authorities support.

- ·Local governments
- ·Local government association
- Academic institutions

CONTENTS	PROGRAM PERIOD	Mar / 14 / 2011 ~ Apr / 24 / 2011
Report writing as for following issues  1)Outline of local government(LG) system and its decentralization reforms 2)Local finance and fiscal decentralization 3)Human resource management of LGs and its	PARTNER	Graduate School of Law and Politics, Osaka University, Ibaraki city, Osaka Pref., Minamata city, Kumamoto Pref.
decentralization 4)Participatory local development	JICA CENTER	JICA Osaka
1)Sharing experiences/lessons of local governance among participants 2)Japan's experience of nation building and decentralization 3)Japan's experience in the process of decentralization reforms after world war II and unique CG-LG relations	COOPERATION PERIOD	2010~2012
4)Strength/weakness of Japan's HR management 5)Local finance & Fiscal decentralization 6)Comprehensive plans of LGs 7)Japanese	i paik naak Anasta ist	
regional development plans and citizen participation 8)Roles of prefectural governments in Japan's LGs 9)Good practices toward true local governance	REMARKS	
10)Experiences of local economy development 1)Discussion	and WEBSITE	
2)Preparing plans 3)Presentation		

Area-Focused training course Local Government Administration and Public Service (Participatory Local Development) in South West Asian Countries 南西アジア地域 地方自治体行政(参加型地域開発)	ana salah mengalah	PRTD Solution 1084257 Sector : Governance
		12 participants 🖊 English
OBJECTIVE	TARG	ET ORGANIZATION / GROUP
[Objectives] The objective is communities' empowerment in Participants' responsible areas through a feasible development plan, which is designed by the following outputs. [Outputs]  1. Participants can explain the theories, methods and role of local government to others through studying many cases in developing countries and Japan. Participants will have ideas of application the knowledge in their countries.  2. Participants can explain roles and systems (local finance, assembly, personnel training, etc.).  3. Participants organize solution ideas for their own issues based on acquired the knowledge and skills from above mentioned training units.  4. Participants design feasible action plans, which contain specific direction or methods to address their responsible local governments or areas' issues based on the above mentioned training units.	[Target Organizations] Local governments/National government sections charge of local development (* Institutes, which is in charge of policy-making for local development can be target.) [Target Group] 1. Specialists and/or officials dealing with policy-making for local development with more th 3 years experience 2. Local government's officers/National government officers in charge of local development (**Researchers, who are in charge of policy-making for local development, can be target.)	
CONTENTS	PROGRAM PERIOD	Jan /11/2011 ~ Mar / 5/2011
Information sharing thorough Country report presentation     Lectures     *Two types of lectures as follows.	IMPLEMENTING PARTNER	Ryukoku University
(1) Academic & theoretical aspect by university professors	JICA CENTER	JICA Osaka
<ul> <li>(2) Practical aspect by municipalities' staffs</li> <li>3. Practice of participatory method e.g. Project Cycle Management</li> <li>4. Observation &amp; Discussion with local governments/SMEs/NPOs/Academic</li> </ul>	COOPERATION PERIOD	2008~2010
institute, etc.  5. Weekly Integration workshops to check the Participants' comprehension.  6. Symposium on Local Government Administration for Participatory Development  7. Explanation of follow up activities of Action Plan, e.g. monitoring & evaluation.	REMARKS and WEBSITE	The Kinki region has diversity of social & natural aspects, such as traditional SMEs, various farming systems etc. The region is a very good example to study a regional development, which includes both communities' own activities and local

through course work:

Applied Development Research

jih in oskum kravete ovijiha:

research ability but practical ability

e.g. policy advice to administrative

organizations that benefits

grass-root level.

and

WEBSITE

Analysis, Interpretation and Use of Official Statistics 官庁統計の解析、解釈及び利用	PITD Trainers 1080567 Sactor : Exemple Sub-Sector : Statistics		
Target Countries: Mainly, countries in the ESCAP region		25 participants 🗸 English .	
OBJECTIVE	TARG	BET ORGANIZATION / GROUP	
[Objectives] Improved knowledge and developed skills on statistical analysis and interpretation, and on its effective dissemination will be shared among national statistical offices and other government agencies make up national statistical system in each country  [Outputs] 1) To understand the theory and methods on statistical analysis and interpretation of statistical data more properly and be able to process statistical data 2) To be able to analyze census and survey data, write report, present and disseminate results of the census and survey to wider audience 3) To be able to do a series of statistical work from analyzing and interpreting of statistical data to reporting and disseminating of the result 4) To be able to train other statistical officers utilizing improved communication skills 5) To carry out project work using measures to deal with problems on their work, and to develop action plan for the knowledge sharing with their colleagues 6) To implement an action plan in a participant's home country	[Target Organization] National Statistical Offices and other Government Statistical Offices  [Target Group] 1) Current Duties: be middle level statisticians 2) Experience in the relevant field: have sufficient knowledge of economic statistics and basic methods for statistical analysis as well as the use of personal computers for data analysis, word processing, tabulation and presentation visuals 3) Educational Background: be university graduate with specialization in either statistics, mathematics, economics, sociology 4) Age: be over 30 years and not more than 45 years of age at the beginning of the training course		
CONTENTS	PROGRAM PERIOD	Jul /13/2010 ~ Sep /18/2010	
[Preliminary Phase in a participant's home country] 1) Preparation of the country report 2) Preparatory study through distant training programme	IMPLEMENTING PARTNER	United Nations Statistical Institute for Asia and the Pacific (UNSIAP)	
[Core Phase in Japan] a) Lecture and Exercises: 1) Economic Statistics (according	JICA CENTER	JICA Tokyo(Public Policy)	
to and consistent with 2008 SNA framework) 2) Sectoral Statistics 3) Statistical Data Analysis 4) Training and communication Techniques b) Project work and Action plan development: 1) Individual project featuring research on analysis and interpretation of statistical data on a topic related to socio economic issues of the respective country 2) Development of Action Plan c) Field Study Trip: Visits to Japanese government offices, financial institutions and leading industries  [Finalization Phase in a participant's home country] Submission of progress report certified by the head of her/his organization to SIAP about implementation of the action plan	COOPERATION PERIOD	2010~2012	
	REMARKS and WEBSITE	The program is conducted jointly by JICA and SIAP. <url> http://www.unsiap.or.jp/ This course is held in the field of economic and social statistics on a biannual basis. In 2010 it is covering economic statistics.</url>	

Production and Development of Official Statistics in Support for National Development including the Achievement of MDGs ミレニアム開発目標の達成支援のための官庁統計の作成及び整備

Target Countries: Mainly, countries in the ESCAP region

PITD

1080934

-Sector : Statistics

English

#### **OBJECTIVE**

[Objectives] Improved knowledge and developed skills on fundamental official statistics, particularly in the areas related to MDG indicators and other measurements of national development, will be shared among national statistical offices in each country

#### [Outputs]

1) To understand and be able to carry out sample statistical survey and analyze the survey results/data 2) To understand and be able to explain the knowledge and skills on Economic Statistics including SNA 3) To understand and be able to explain the knowledge and skills on Demographic and Social Statistics 4) To be able to train other statistical officers using presentation skills and training techniques 5) To carry out project work using measures to deal with problems on their work. To develop action plan for the knowledge sharing with their colleagues 6) To implement an action plan in a participant's home country

#### TARGET ORGANIZATION / GROUP

[Target Organization] National Statistical Offices and other Government Statistical Offices

30 participants

[Target Group] (1) Be statisticians or statistical officers in national statistical organization or other government agencies (2) Experience in the relevant field; have been working for 3-5 years in national statistical organization or other government agencies carrying out statistical functions (3) Be university graduates specialized in statistics. mathematics, economics or those who have equivalent knowledge and experience (4)Knowledge: have enough knowledge of basic mathematics (5)Be over 25 years and not more than 40 years.

#### CONTENTS

[Preliminary Phase in a participant's home country]1) Preparation of the country report 2) Preparatory study through distant training programme

Core Phase in Japan a) Lecture and Exercises: 1) Statistical and Survey Methods: Survey Methodologies, Statistical Methods, and Statistical Computing and Presentation 2) National Accounts and Economic Statistics: SNA, Macroeconomic and other related statistics 3) Demography and Social Statistics: Concepts and Methods of Demographic and Social Statistics and Survey Designs for Selected Household Surveys 4) Presentation Skills and Training Techniques

b) Project work and Action plan development

c) Field Study Trip: Visits to statistical offices and leading industries

[Finalization Phase in a participant's home country] Submission of progress report certified by the head of her/his organization to SIAP about implementation of the action plan

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PROGRAM PERIOD	Nov / 8/2010 ~ Mar / 19/2011
IMPLEMENTING PARTNER	United Nations Statistical Institute for Asia and the Pacific (UNSIAP)
JICA CENTER	JICA Tokyo(Public Policy)
COOPERATION PERIOD	2010~2012
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REMARKS	The program is conducted jointly by JICA and SIAP.
WEBSITE	[URL] http://www.unsiap.or.jp/

### Application of Information Management and Related ICT for Official Statistics 官庁統計における情報管理手法及び関連する情報通信技術の適用

PITD Trainers Sector : Governance

1080935

Sector : Statistics

21 participants

English

Target Countries: Mainly, countries in the ESCAP region

#### **OBJECTIVE**

[Objectives] Improved knowledge and developed skills on application of information management and related ICT into their statistical work will be shared among national statistical offices and other government agencies make up national statistical system in each country

[Outputs] 1) To acquire and be able to explain outline of the knowledge and skills in applying ICT related tools in GIS and data management systems into statistical works 2) To acquire and be able to explain outline of the knowledge and skills in using statistical software 3) To acquire and be able to explain outline of the knowledge and skills about Japanese experience in applying ICT for official statistics 4) To be able to train other statistical officers using presentation skills and training techniques

5) To carry out project work using measures to deal with problems on their work, and develop action plan for the knowledge sharing with their colleagues 6) To implement an action plan in a participant's home country

### TARGET ORGANIZATION / GROUP

[Target Organization]

National Statistical Offices and other Government Statistical Offices

[Target Group]

(1)Current Duties: be middle level statisticians or computer specialists with official statistical computing and software package application experience

(2) Age: under 40 years old

(3) Educational Background: be university graduate with specialization in computing, statistics or relevant field, or have equivalent knowledge and experience

#### CONTENTS

[Preliminary Phase in a participant's home country] 1) Preparation of the country report 2) Preparatory study through distant training programme [Core Phase in Japan] a) Lecture and Exercises: 1) Introduction to emerging ICT technologies including management aspects, open source solutions and quality control 2) Applicable ICT for statistical work such as compilation, management, analysis, dissemination of statistical data 3) Application of ICT in Statistical Processes in Japan 4) Training techniques, presentation and communication skills 5) Demonstration of selected software.

b) Group works, project and presentations: 1) Country report presentation 2) planning, implementation and demonstration of project.

c) Field Study Trip: Visit to Statistics Bureau and other government offices in Japan; Visit to leading Japanese industries etc. on the use of ICT [Finalization Phase in a participant's home country]

Submission of progress report certified by the head of her/his organization to SIAP about implementation of the action plan

#### May / 5 / 2010 ~ Jul / 10 / 2010 **IMPLEMENTING** United Nations Statistical Institute for PARTNER Asia and the Pacific (UNSIAP) JICA CENTER JICA Tokyo(Public Policy) COOPERATION 2010~2012 PERIOD The program is conducted jointly by REMARKS JICA and SIAP. and WEBSITE

http://www.unsiap.or.jp/

URL I

## Integrated Economic Statistics, including SNA, for Central Asian Countries 中央アジア地域SNA等経済統計体系

PRTD Trainers Sector : Governance

10 participants

1084034

Sub-Sector ; Statistics

Target Countries: Central Asian Countries

#### **OBJECTIVE**

[Objectives] Knowledge and skills to improve collection method and analytic capability for economic statistics will be shared within each National Statistical Office and other Government Statistical Offices

1) To be able to explain the framework of economic statistics and SNA 2) To be able to utilize knowledge and skills in survey methodology, and statistical data compilation for statistical work from planning and designing to data collection, data processing, and dissemination 3) To be able to utilize knowledge and skills in the analysis of statistical data 4) To be able to train other statistical officers using presentation skills and training techniques 5) To formulate Action Plan based on the knowledge and skills acquired in Japan to disseminate in their National Statistical Organizations in their organizations 6) To conduct training or seminar for staff members within their organizations based on Action Plan

#### TARGET ORGANIZATION / GROUP

[Target Organization] National Statistical Offices and other Government Statistical Offices [Target Group] (1) Current Duties: be middle level officials in National Statistical Office or other Government Statistical Offices, be in a position and able to train other officials in their official statistical service. (2) Experience in the relevant field: have experience in statistics preferably in the area of economic statistics for three years or more. (3) Educational Background: be university graduate with specialization in statistics, mathematics, economics or those who have equivalent knowledge and experience. (4) Age: between under thirty (30) and forty-five (45) years.

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	CONTENTS	PROGRAM PERIOD	Jul /20/2010 ~ Sep /25/2010	1
	[Preliminary Phase in a participant's home country]	IMPLEMENTING		í
is a	Preparation of the country report	PARTNER	United Nations Statistical Institute for Asia and the Pacific (UNSIAP)	i.
	[Core Phase in Japan]	<u> </u>		
	a) Lecture and Exercises: 1) Introduction to Statistical System in Japan and	JICA CENTER	JICA Tokyo(Public Policy)	
	Fundamental Principles of Official Statistics 2) Overview of Economic Statistics 3)	OCCUPATION.		
	System of National Accounts 4) Other economic statistics 5) Introduction to	COOPERATION	2009~2011	
Ê	surveys and censuses 6) MDG Indicators 7) Introduction to statistical software	PERIOD	2000 2011	
	STATA 8) Statistical methods of analysis 9) Presentation Skills and Training	Karamanan T.		à
	Techniques			í
100	b) Project work and Action plan development		The program is conducted jointly by	Ĵ
	c) Field Study Trip: Study visit to Japanese government offices which deal with	REMARKS	IICA and SIAP.	
100	collection and production of official statistics	and		,
	[Finalization Phase in a participant's home country]	WEBSITE	[URL]	į
	Submission of progress report certified by the head of her/his organization to SIAP		http://www.unsiap.or.jp/	ei ei
	about implementation of the action plan			1

Competition Policy and Law 競争法·政策研修	PITD Trainers 1080896 Sactor: Governance Sub-Sector: Legal and Judicial Development		
	AMERICAN SERVICES	10 participants / English	
OBJECTIVE	TARG	SET ORGANIZATION / GROUP	
Course Objective> Participants will share knowledge about contents, history, feature and actual condition of enforcement in Japanese competition policy and law with officers at the competition (related) authorities.  (Expected Module Outputs> (1) Participants will be able to understand and explain the contents, history, features of competition policy and law in Japan (2) Participants will be able to explain actual operation and enforcement of competition policy and law in Japan. (3) Participants will be able to explain the following things in the Study report.  1) actual enforcement of competition policy and law in Japan 2) how to utilize the acquired knowledge and skills to solve the challenges (4) Participants will share and examine the content of the Study report with officers at participants' organizations.	⟨Target Organization⟩ Competition (related) authorities ⟨Target Group⟩ be either; (1) government officials in charge of operations at competition authorities in countries with comprehensive competition laws already in place (2) government officials in charge of drafting comprehensive competition laws, or competition advocacy in countries without comprehensive competition laws (3) other government officials involved in competition policy (Specifically, those in charge of operation of sector specific business laws)		
CONTENTS	PROGRAM PERIOD	Aug / 16 / 2010 ~ Sep / 18 / 2010	
⟨Activity in Preliminary Phase in home country⟩ Submit Country Report ⟨Activity in Core Phase in Japan⟩	IMPLEMENTING PARTNER		
Lectures (1) The elements and history of the Antimonopoly Act	JICA CENTER	JICA Osaka	
<ul> <li>(2) Private Monopolization, Cartel and Bid-rigging</li> <li>(3) Prior Consultation for Cases of M&amp;A, Investigation Procedures</li> <li>(4) Competition Policy and Industrial Policy, Industrial Organization</li> </ul>	COOPERATION PERIOD	2010~2012	
(5) Comparision of Competition Laws in different countries Practice Case Study Ovservation Japan Fair Trade Commission Presentation Study Report (actual enforcement of competition policy and law in Japan, how to utilize the acquired knowledge and skills to solve the challenges)  (Activity in Finalization Phase in home country) Study Report will be shared and examined among participating organizations by 3 months after the training.	REMARKS and WEBSITE	Japan Fair Trade Commission http://www.jftc.go.jp/e-page/index. html	