

Chapter 6 Framework of LPP

6.1 Program Goals and Objectives

LPP is significant for Lao PDR. It harmonizes the development agenda of Lao PDR and those of the ASEAN community in a way to be beneficial to both of them. LPP is significant to the ASEAN region as well. It encourages the Lao economy to be more integrated in the ASEAN economy. At the same time, it encourages the ASEAN region to diversify economic interactions within it. In consequence, LPP contributes to narrowing the gap in the ASEAN region.

(1) Goals

The goals of the program are as follows:

- 1) Harmonizing national development agenda of Lao PDR and ASEAN initiatives; contributing to poverty eradication, and
- 2) Contributing to narrowing development gap and promoting ASEAN integration.

(2) Objectives

ASEAN Secretariat and JICA jointly support Lao PDR in making good use of ASEAN integration and strengthening its capacity to respond to the process and consequence of the integration. A special attention shall be paid to maintaining and making use of the country's rich natural resources and good environment for economic development, as mentioned in the basic concept. Through LPP, ASEAN Secretariat will strengthen its capacity to support Lao PDR and other ASEAN new member states. Eventually, a mechanism is developed for the tripartite cooperation among Lao PDR, ASEAN Secretariat and Japan. Through supporting Lao PDR efforts for ASEAN integration by ASEC and JICA:

- 1) Strengthening the capacities of Laos to effectively respond to ASEAN integration in the national developmental context
- 2) Strengthening the capacities of ASEC to facilitate NDG programs and activities
- 3) Developing a mechanism of tripartite cooperation to support CLMV countries' efforts for narrowing development gap

6.2 Program Components

The main objective of the program is capacity development, which eventually enhances their ownership. The process of the program is to be carefully designed, in the early stage of the program, to develop capacities of concerned persons in Lao PDR including Ministry of

Planning and Investment, Ministry of Industry and Commerce, Ministry of Information and Culture, and Ministry of Foreign Affairs. The capacities to be strengthened are those of identifying issues, preparing strategic action, preparing and proposing projects, implementing and management the projects, and monitoring/ evaluating the projects for their feedback to the policies. LPP is composed of four main components.

Component A: Awareness Building, Information Sharing & Outreach

Awareness Building: ASEAN Community will be built in 2015, however, most of government officials at national and local level, persons of the private sector, and people are not aware of that. This activity includes: ASEAN Charter training; training to government officials in the ASEAN department and business leaders or other interested persons to raise awareness about ASEAN integration; setting-up networks composed of key persons to the program such as inter-agency meeting between central and provincial officials in charge of ASEAN integration, business leader meeting, and public - private sector meeting; and organizing working groups for particular issues by the above networks and other motivated people to identify the challenges of Lao PDR for ASEAN integration. This activity is the key to motivate stakeholders to participate in the programs as well as to raise their awareness of LPP.

Information Sharing and Outreach: Promoting information sharing and public relations in and out of the country is very important to raise awareness of LPP among stakeholders and people. This includes information sharing and public relations with ASEC and ASEAN member states for the tripartite cooperation to be approved as a new modality for narrowing the development gap in ASEAN.

Output 1:

- 1) Concerned parties in Lao PDR (such as government, business leaders) have raised awareness about ASEAN integration.
- 2) LPP is approved as a new modality of cooperation for NDG for ASEAN integration by ASEAN member states.

Component B: Strategic Action Plan and Policy Support

Strategic Action Plan: The main activity is a preparation of strategic action plan for responding to ASEAN integration. Considering the issues identified in the process of awareness building, a cross-sectoral strategic action plan for responding to ASEAN integration is prepared. The process of preparation includes: screening issues on integration in a cross-sectoral manner; assessing their significance for Lao PDR; prioritizing actions; undertaking necessary studies regarding the priority issues and sectors; participatory workshop and consultation with stakeholders. The strategic action plan is multi-year plan of actions up to 2015. Based on this plan, annual rolling plan of action is to be formulated.

Identification of the Development Gap: Identifying the gaps with ASEAN member states is also another activity. There is no officially defined “Development Gap” by ASEAN Secretariat. Lao PDR as a pilot country, this activity tries identification of the development gap and how to narrow the gap. ASEAN-related indicators of development gap can be policy indicators of Laos. These indicators can link the development of Laos and ASEAN integration. The results of the activity will give policy implications to Lao PDR and ASEAN Secretariat.

This activity includes identifying the indicators of gap in ASEAN and MDG framework; figuring out a framework for narrowing development gap using identified indicators in ASEAN framework; applying these framework of narrowing development gap into the Lao context; setting indicators of the gap: conducting baseline survey to measure the gap if necessary; setting target and framework to narrow the gaps; designing monitoring and evaluation plan; and scoping parts of the framework of narrowing development gap applicable to priority projects.

Necessary Studies: In the course of the implementation of programs, necessary studies will be undertaken. The studies include potential and actual impacts of ASEAN Integration on Laos; possible change in business and investment environment; potential sector studies such as market assessment of organic products in the ASEAN and East Asian markets and tourism market study.

Output 2:

- 1) Strategic action plan for ASEAN integration is prepared.
- 2) Indicators for narrowing gap are identified.
- 3) The capacities of concerned persons are strengthened to identify issues and prepare strategy for ASEAN integration in the development context.

Component C: Priority Projects

Priority projects are screened, selected by criteria, and prepared and implemented based on strategic action plan. The process includes: preparing and implementing priority projects on the issues identified by working groups and relevant ministries based on strategic action plan; calling for proposal for pilot projects to be screened from local government, university, civil society etc.; and managing, monitoring and evaluating the priority projects.

Output 3:

- 1) Pilot projects for ASEAN integration are planned and implemented
- 2) The capacities of concerned parties in Lao PDR to identify issues and formulate and implement projects
- 3) The capacities of ASEC to facilitate, coordinate, monitor and evaluate projects

Component D: Assessment and feedback

Evaluation of the whole program process and results is made to give its feedback to Lao PDR and ASEC. This process includes: incorporating results of assessment into the revision of strategic action plan and the content of future national development strategy; incorporating results of assessment into the revision of ASEC's facilitating function; and developing a replicable model of tripartite cooperation to other countries.

Output 4:

- 1) Results of LPP activities are incorporated into national development strategy of Lao PDR.
- 2) Results of LPP activities are incorporated into the facilitating function of ASEC for ASEAN integration.
- 3) A replicable model of tripartite cooperation to other countries is developed.

6.3 Potential Priority Projects

Priority projects will be screened by criteria set forth in the program implementation process. Indicative criteria for project screening are as follows:

Criteria for Project Screening

- 1) Consistency with strategic pillars of development: priority areas such as green economy, and clean environment
- 2) Linking Lao resources and ASEAN markets.
- 3) Maximizing advantages of tripartite cooperation:
 - Targeting the needs of Lao PDR, such as capacity building to meet ASEAN standards
 - Implementing initiatives related to ASEAN Community building
 - Addressing urgent issues
 - Utilizing ASEAN network and resources
 - Replicable as a model to other CLMV countries
 - Beneficial to other ASEAN member states

(1) Project Screening: an example

JICA Study Team tried to screen the projects for indicating what kinds of projects would be selected, based on the information obtained during the study period.

The project long list is as shown in the following table. These projects are identified based on:

the projects listed in "the Drafting on the selected areas in the AEC and ASCC blueprints for Lao Pilot Program" by Ministry of Foreign Affairs of Laos in March 2009; and projects identified by the JICA Study Team by interview survey in October 2009.

JICA Study Team screened these projects listed by aforementioned criteria and identified the indicative/ potential priority projects as example shown in the last column of the table. The team identified seven indicative / potential projects by packaging several projects. Some projects in the long list were not identified as potential project but covered by components of "Awareness Building" and "Strategic Action Plan".

Table 6.1 Project Long List

Propo- nent	No.	ASEAN Community	Area	Orgnization	Type	Sector	Outlines	Criteria		Indicative/ Potential Priority Projects
								Priority Area	Tripartite	
Laos	1	AEC	Single Market and Production Base		Capacity building	Government	Seminar: promoting financing infrastructure, Securization Markets, Promoting the Mid-term Note Program, Credit Guarantee and Investment Mechanism, Monetary Policy amid Global Financial Crisis, Coordination on Monetary and Fiscal Policy			
Laos	2	AEC	Single Market and Production Base	MIC	Capacity building	Trade	Training and study visit on the implementation of Rules of Origins.	XX		
Laos	3	AEC	Single Market and Production Base	MIC	Capacity building	Trade	Dissemination workshop and field visit on monitoring and implementation of the Rules of Origins under AJCEPA.	XX	XX	
Laos	4	AEC	Single Market and Production Base	MIC	Capacity building	Trade	Training and consultation meetings between public and private sectors in implementing Form AJ.	XX	XX	
Laos	5	AEC	Single Market and Production Base	MIC		Investment	Disseminate progress of all agreements of ASEAN signed and promote investment policy.			Awarenes, Strategy
Laos	6	AEC	Single Market and Production Base	MIC	Capacity building	Investment	Guide on project accounting to attract FDI.			
Laos	7	AEC	Single Market and Production Base	MIC	Capacity building	Investment	Capacity building for officials to promote FDI.			
Laos	8	AEC	Competitive Economic Region	MIC	Capacity building	Investment	Development strategy in CLV framework of cooperation to attract more FDI.			
Laos	9	AEC	Equitable Economic Development	MPWT	Capacity building	Transport	Expert in the Lao Railway Authority.			
Laos	10	AEC	Equitable Economic Development	MPWT	Capacity building	Transport	HRD on Railway construction and transportation			
Laos	11	AEC	Equitable Economic Development	MPI	Capacity building	Economy	Capacity building on Price Monitoring System			
Laos	12	AEC	Equitable Economic Development	MIC	Capacity building	Trade	Production capacity study to replace the export and import commodity.	XX		
Laos	13	AEC	Equitable Economic Development	MIC	Capacity building	Business	Capacity Building Project for producers and entrepreneurs.	XX		
Laos	14	AEC	Equitable Economic Development	MOE	Capacity building	Energy	Training courses for the energy sector engineers on controlling and monitoring the hydropower plans and simulation of operation for those hydropower plants.			
Laos	15	AEC	Equitable Economic Development	Civil Service Authority	Capacity building	Government	Capacity building training courses for middle management level on "Policies drafting and Planning; HRD monetary policies".		XX	Strategy
Laos	16	AEC	Equitable Economic Development	MPWT	Construction	Business	Building the Inland Clearance Depot (ICD) at Ban Thanaleang in the Vientiane capital, road no. 9 in Savannaketh province and the 18km in Champasak province.	XX		

Proponent	No.	ASEAN Community	Area	Organization	Type	Sector	Outlines	Criteria		Indicative/ Potential Priority Projects
								Priority Area	Tripartite	
Laos	17	AEC	Equitable Economic Development	MPWT	Construction and Capacity building	Transport	Projects on road and water transport, support facilities for the roads no. 8, 9, 12 and 13 that go to the borders. Capacity building on law of aviation and navigation.			
Laos	18	AEC	Equitable Economic Development	NTA	Feasibility study	Tourism	FS on Tourism and Handicraft Village Plan in Vientiane. Luang Prabang/ Champasak.	XX		
Laos	19	AEC	Equitable Economic Development	NTA	Model	Tourism	FS on Tourism Development Plan for Viengxay Town, Huaphan province.			
Laos	20	AEC	Equitable Economic Development	NTA	Model	Tourism	Tourism Facilities Development in Siphon Don Wetland, Champasak province.	XX	XX	
Laos	21	AEC	Equitable Economic Development	NTA	Model	Tourism	Community-Based Ecotourism at Dong Ampan National Protected Area, Atapeu province.			
Laos	22	AEC	Equitable Economic Development	NTA	Model	Tourism	FS on Tourism Master Plan for Phou Koud Mountain, Xiengkhouang Province.			
Laos	1	ASCC	Human development	MOFA	Capacity building	Government	Capacity building for proposal writing for government officials			Strategy
Laos	2	ASCC	Human development		Capacity building	Gender	Training course on Gender responsive skills		XX	
Laos	3	ASCC	Human development		Capacity building	Government	Training courses on Project Management and Administration			Strategy
Laos	4	ASCC	Human development	NTA	Capacity building	Tourism	Improvement of services and quality in the tourism sector: Workshop	XX	XX	G2
Laos	5	ASCC	Human development	NTA	Capacity building	Tourism	Improvement of tourism marketing in Lao PDR: Seminar	XX	XX	G2
Laos	6	ASCC	Human development	NTA	Capacity building	Tourism	Promotion and development of tourism linkage in southern part of Laos, Cambodia and Viet Nam: Workshop for Development Triangle Area	XX	XX	G1
Laos	7	ASCC	Human development	NTA	Capacity building	Tourism	Increase of awareness on environmental impacts to the stakeholders: Seminar on Climate Change and Tourism	XX	XX	G2
Laos	8	ASCC	Human development	NTA	Capacity building	Tourism	Tourism and Safety: Workshop	XX	XX	G2
Laos	9	ASCC	Environmental sustainability	WREA	Planning	Environment	Implementation of The ASEAN Strategic Plan of Action on Water Resources Management		XX	Strategy
Laos	10	ASCC	Environmental sustainability	WREA	Reporting	Environment	Producing the ASEAN-harmonized environment reports			
Laos	11	ASCC	Environmental sustainability	WREA	Capacity building	Agriculture and Forestry	Training courses on environmental policy and planning for sustainable agriculture and rural development for the officials			G3
Laos	12	ASCC	Environmental sustainability	NTA	Capacity building	Tourism	Promoting the development of eco-tourism through training and study tours.	XX	XX	G2
Laos	13	ASCC	Environmental sustainability	MAF	Capacity building	Agriculture and Forestry	Implementing the ASEAN criteria and indicators for sustainable management of tropical forest			G4
Laos	14	ASCC	ICT	STEA	Capacity building	Science and Technology	Providing a support for to implement the ASEAN-Help-ASEAN program to address the S & T needs			
Laos	15	ASCC	Entrepreneurship	MIC	Capacity building	Business	Study tour for Lao Women Union, Lao Revolutionary Youth and government officials to share experiences in business.	XX		
Laos	16	ASCC	Entrepreneurship	MIC	Capacity building	Business	Exchange program between Lao women and Japan for develop the knowledge and the skill on OVOP.	XX		G3
Laos	17	ASCC	Social welfare	MOH		Health	Response to HIV epidemic under the 3rd ASEAN Work Program on HIV and AIDs until 2013		XX	
Laos	18	ASCC	Social welfare	MOH	Evaluation	Health	HIV and AIDs impact assessment and integrate its output into F/S for development projects to improve capacity to control communicable diseases.		XX	

Proponent	No.	ASEAN Community	Area	Organization	Type	Sector	Outlines	Criteria		Indicative/ Potential Priority Projects
								Priority Area	Tripartite	
Laos	19	ASCC	Social welfare		Capacity building	Disaster prevention	Training course and workshop for government officials on enhancing capabilities in disaster responses, search and rescue. Equipment and infrastructure for research and rescue and disaster responses.		XX	
Laos	20	ASCC	Social welfare	M Inf.Cul	Capacity building	Awareness	Translation of the ASEAN Charter, AEC, ASCC into Lao version.		XX	
Laos	21	ASCC	Social welfare	M Inf.Cul	Capacity building	Awareness	Programs to promote public image and awareness of ASEAN: seminar and workshop in provinces.		XX	Awareness
Laos	22	ASCC	Social welfare		Capacity building	Government	Leadership management exchange programs among CLMV countries on modern office management.			
JST	1	ASCC	NDG	MPI		Strategy	Monitoring of regional integration impact and identification of priority areas	XX		Strategy
JST	2	ASCC	Human development	MPI	Capacity building	Government	Capacity development for local officials toward ASEAN integration			Awareness, Strategy
JST	3	ASCC	Human development	MIC	Capacity building	Government	Capacity development for government officials		XX	Awareness, Strategy
JST	4	ASCC	Human development	MIC	Capacity building	Government	Networking of officials among concerned ministries/agencies		XX	Awareness, Strategy
JST	5	ASCC	Human development	MIC	Capacity building	Government	Development of equipment/machines within ministries/agencies		XX	
JST	6	ASCC	Human development	MIC	Capacity building	Government	Training for on-site officials (custom, tax, and statistics offices etc)	XX	XX	
JST	7	ASCC	Human development	MIC	Capacity building	Government	Development of statistics	XX		
JST	8	AEC	Single Market and Production Base	MIC	Institution	Custom	Support for developing preferential custom system to CLMV	XX		
JST	9	AEC	Single Market and Production Base	MIC	Capacity building	Custom	Support for preparation for becoming a WTO member			
JST	10	AEC	Food, Agriculture and Forestry	MOA	Model	Agriculture and Forestry	Production and export of eco-friendly vegetables	XX		G3
JST	11	AEC	Food, Agriculture and Forestry	MOA	Implementation	Agriculture and Forestry	Enforcement of forest certification	XX		G4
JST	12	ASCC	Human development	MO Edu.	Human resource	Education	Standardization of levels of universities		XX	C3
JST	13	ASCC	Human development	MO Edu.	Human resource	Education	Standardization of levels of vocational training		XX	G2
JST	14	ASCC	Human development	MO Edu.	Human resource	Environment	Long-term human resource development for Department of Environment of Lao National University	XX	XX	C3
JST	15	ASCC	Environmental sustainability	WREA	Model	Environment	Demonstration in focused areas/themes for coordination models	XX		C2
JST	16	ASCC	Environmental sustainability	WREA	Model	Environment	Demonstration in environment model in the south	XX		C1, G1
JST	17	ASCC	Environmental sustainability	WREA	Model	Environment	Model zone of environment management	XX		C1
JST	18	ASCC	Environmental sustainability	WREA	Human resource	Environment	Strengthening of Environment Research institute			C3
JST	19	AEC	Free flow of services	NTA	Capacity building	Tourism	Upgrading and capacity building of tourism business for integration	XX		G2
JST	20	AEC	Free flow of services	NTA	Model	Tourism	Cooperation for tourism development in the Green Triangle Area in the south	XX		G1
JST	21	AEC	Competitive Economic Region	MPWT, Local	O&M	Infrastructure	Maintenance and improvement of existing infrastructure contributing balancing development and environment	XX		
JST	22	ASCC	Human development	MPI,Local	Capacity building	Government	Training for provincial and municipal officials for project planning and formulation			Strategy
JST	23	ASCC	Human development	MIC,Local	Capacity building	Business	Seminars of experience exchange for farmers and business leaders	XX	XX	G3
JST	24	AEC	Free flow of investment	MIC,Local	Capacity building	Investment	Seminars of attracting investment from ASEAN by provinces and municipalities	XX		
JST	25	ASCC	Environmental sustainability	WREA, Local	Capacity building	Environment	training for environment monitoring	XX		C2
JST	26	ASCC	Building ASEAN identity	M Inf.Cul	Capacity building	Awareness	Awareness building toward ASEAN		XX	Awareness

Note: Laos: Projects listed in "the Drafting on the selected areas in the AEC and ASCC blueprints for Lao Pilot Program" in March 2009.
JST: Identified by the JICA Study Team

Source: Ministry of Foreign Affairs, Lao PDR, JICA Study Team

(2) Potential Projects: Example

Identified projects are in the possible fields of priority projects those are tourism, environment, environment-friendly agriculture and sustainable forestry and forest management. They would take the form of capacity building to meet ASEAN standards, demonstration in model areas, human resource development and so on. The following figure shows the relationship among goals, potential fields of cooperation and example of priority projects.

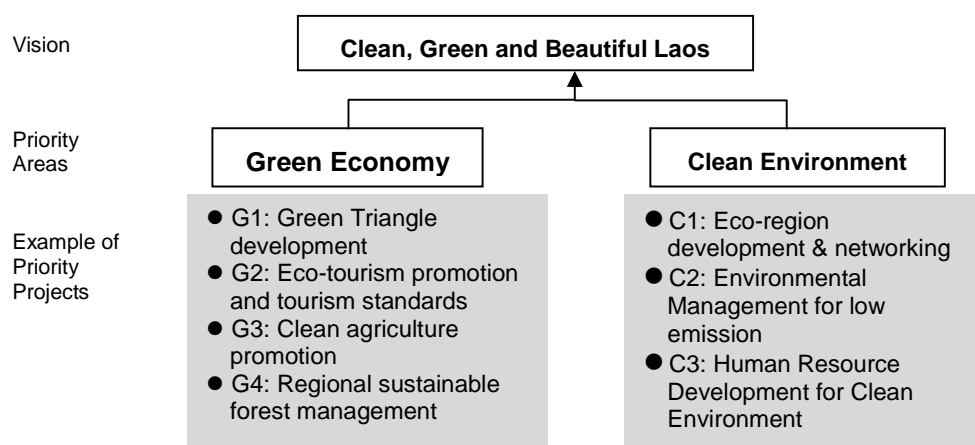


Figure 6.14 Goal, Fields for Cooperation, and Example of Pilot Projects

The table below shows potential priority projects. These are indicative projects subject to screening in the program implementation process.

Table 6.2 Example of Priority Projects

No.	Title	Objectives	Possible Components	Responsible Organization	Potential Resources
G1	Green triangle development	Eco-friendly regional development in the south, contributing to generating income in communities	<ul style="list-style-type: none"> • Tourism networking development • Pilot tourism competency upgrading • Regional Public-Private Partnership • Clean agriculture promotion • SME development for local products promotion 	Local Adm., NTA, MAF	ASEC, ADB
G2	Eco-tourism promotion and tourism standards	Upgrading tourism services and promoting eco-tourism to attract larger number of tourists	<ul style="list-style-type: none"> • Tourism Professional Board • Introducing ASEAN common competency standards • Pilot project in the model area 	NTA	ASEAN-Japan center
G3	Clean agriculture promotion	Promoting environment-friendly agriculture targeting ASEAN market and contributing to rural income generation	<ul style="list-style-type: none"> • Clean agriculture value chain development • Introducing ASEAN GAP • Cooperatives development • SME development for local products promotion • Environmental awareness in rural economy 	MAF, Local Adm.	Thai Min. Ag& Coop
G4	Regional sustainable forest management	Introducing forestry standard for sustainable forestry and forest management	<ul style="list-style-type: none"> • Forestry standard introduction • Strengthening capacities of forestry and forest management 	M. Ind. and Com., MAF	ASEC
C1	Eco-development & networking	Development and networking of eco-friendly village and city for demonstration	<ul style="list-style-type: none"> • Eco-friendly district development & networking • Green City development & networking • Introducing 3R: reduce, reuse and recycle 	Local Adm., WREA, MPWT	ASEC, ADB
C2	Environmental management for low emission	Environmental management in pilot areas through coordination	<ul style="list-style-type: none"> • Developing mechanism for environmental management • Project in pilot areas 	WREA	CIDA
C3	Human resource development for clean environment	Developing human capacity for clean environment	<ul style="list-style-type: none"> • Upgrading Faculty of Environment, Lao National University through ASEAN networking • Strengthening National Environmental Research Institute • Environmental education and awareness 	MOE, NUOL	ASEAN Univ. Network

Source: JICA Study Team

The main idea of conducting priority projects is capacity building, whose viability would depend on the availability of program-type funding that would make the project more flexible. Therefore, this type of funding should be provided by JICA particularly at the initial stage. Utilizing ASEAN funds such as JAIF would also be considered at a later stage.

(3) Potential Projects and ASEAN Roadmap

The potential projects are related to the ASEAN Roadmap. The relationship between the potential projects and the ASEAN Roadmap are as shown in the following table.

Table 6.3 Potential Projects and Roadmap for an ASEAN Community

ASEAN Initiatives Development Agenda		AEC	ASCC	IAI 2	
				AEC	ASCC
Awareness building			E1-43-xi		E1-i, ii, iii
Strategic action		C2-63-i III-67, 69 III-B-75-iii III-C-76-iii			
Potential Projects	G1	A3-29-iii B6-59-vi C1-60(b)-ii, iii	A4-14-i B1-19-ii E3-45-ii, v	A7-xi B6-ii C1-vi	A4-v B1-ii D11-ii E3-i
	G2	A2-21-i, v, xiii A5-33-i, 34-ii B6-59-vi	E3-45-vi, viii	A2-iii, iv A5-l B4-iv B6-ii	E3-ii
	G3	A3-29-iii A7-38-iii, iv, v, vi, vii, 39-ii, iii, 40-ii, iii C1-60(b)-ii, iii D2-66-i	A4-14-i	A1-xvi, xvii, xviii, xix A7-ii, iv, v, vii, viii, ix, xi B6-ii C1-vi D2-ii	A-4-v E-3-iii
	G4	A7-39-iv, v	D11-41-ii, iv, vi, viii, ix, x	A7-vi, x	D11-i, iv, v, vi
	C1	B4-55	D4-34-ii D5-35-iii, iv	B4-xiv	D4-i D5-i
	C2		C3-29-iii D4-34-iv D5-35-i, iv		C3-i D4-ii
	C3	A5-34-i	A1-11-v A5-15-l D3-33-vii, xii, xiii, xvii, xix, xx		A1-i A2-ii A5-i D3-i

Note: Numbers in the column are the number of the action in the ASEAN Community Roadmap.
Source: JICA Study Team

6.4 Implementation Arrangements

Institutional set-up for implementing LPP will be prepared. This includes the organization of LPP Platform Office (Platform), widely shared among ASEAN Member States, DAC members, Lao ministries, NGOs and private.

Lao PDR hosts the tripartite cooperation for LPP. It shall be supported by ASEC and JICA. Within the Lao government, Ministry of Planning and Investment is the owner of LPP, and ASEAN Department of Ministry of Foreign Affairs is committed to it as a facilitator. Ministry of Industry and Commerce is responsible for the issues related to ASEAN Economic Community. Ministry of Information and Culture is responsible for the issues related to

ASEAN Socio-cultural Community.

Tripartite Steering Committee (TSC) shall be established. TSC shall be held at least twice a year and represented by: Lao Ministers of Prime Minister's Office, Planning and Investments, and Foreign Affairs, Deputy Secretary General of ASEC, Director General (DG) in charge or Resident Representative to Lao PDR from JICA, and representatives from other relevant bodies

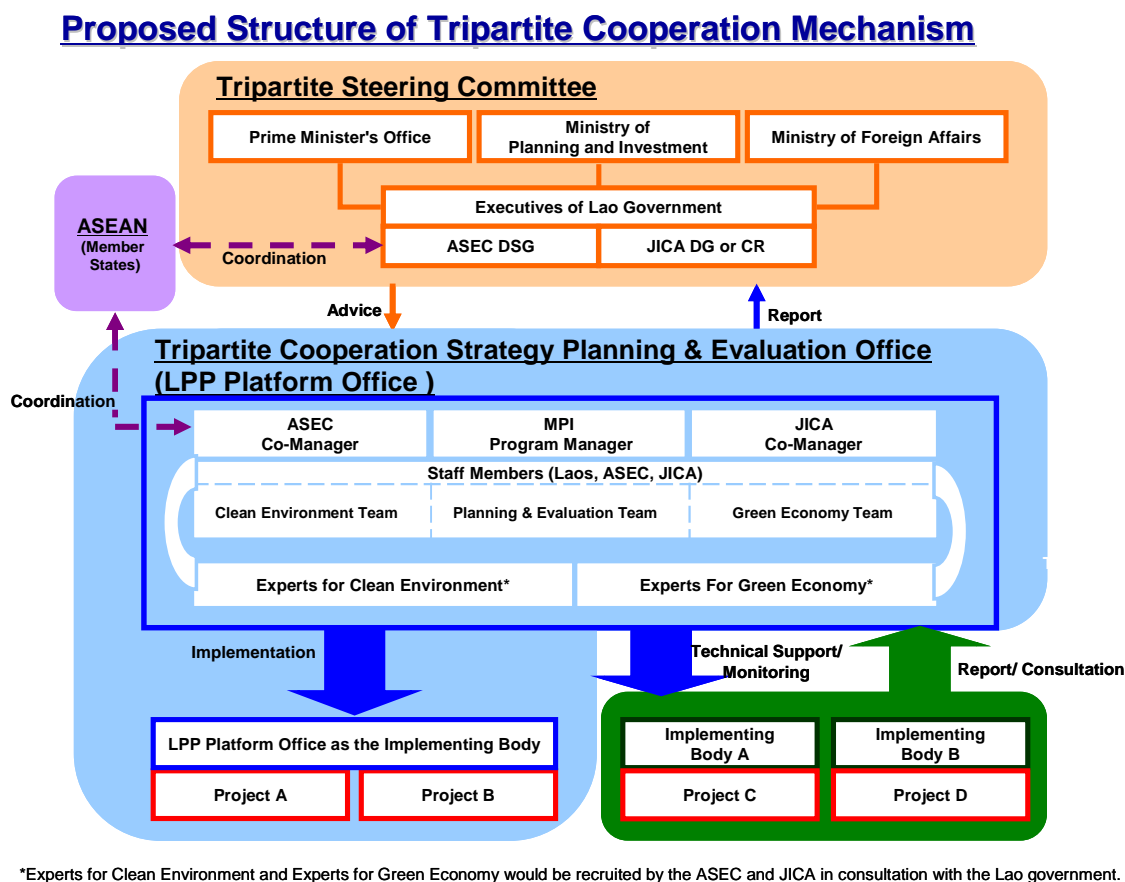
It shall approve annual plan, semi-annual report of LPP. Accordingly, it shall monitor the activities of **Tripartite Cooperation Strategy Planning & Evaluation Office (LPP Platform Office)**. LPP Platform Office shall be the secretariat for TSC. Decisions made by TSC shall be informed to the organizations concerned in each part of the three parties; Lao government, ASEC and JICA.

Under TSC, LPP Platform Office as a team for tripartite cooperation shall be organized by the relevant DGs or equivalent from MPI, ASEC staff members and JICA experts. LPP Platform Office is responsible for planning, implementing and evaluation of the program. LPP Platform Office shall manage LPP at the operational level, draft annual plan and semi-annual report, and screen and monitor pilot projects. It shall facilitate the exchange of information among line agencies of Lao government, ASEAN Secretariat and other development partners, including ASEAN member states and international organizations.

Under the Platform Office, **Teams of experts for Clean Environment and Green Economy** shall be organized to provide with advices to LPP Platform Office. It shall be participated by a wide range of experts in Lao PDR, ASEAN member countries and development partners, including Japan.

Priority projects will be managed directly by LPP Platform Office or other implementation bodies. Other **Implementation Bodies** shall be responsible for planning, implementing and monitoring priority projects under the supervision by LPP Platform Office.

Implementation structure is shown in the following figure.



Source: JICA

Figure 6.2 Institutional Setup of Tripartite Cooperation

Main responsibilities of respective parties are as follows:

Lao PDR :

- 1) Assigning responsible agency and persons; decision-making on planning and activities; chairing tripartite meetings
- 2) Setting up PMT and assigning representatives from MPI, MIC and MOIC.
- 3) Organizing platform: private, NGOs, ASEAN member states etc.
- 4) Coordinating among/between ministries and local governments
- 5) Providing office space

ASEAN Secretariat:

- 1) Providing advice and training; recruiting resources; PR
- 2) Providing advice to the program
- 3) Recruiting resource persons from ASEAN Member States
- 4) Reporting the result of LPP, sharing information, and promoting exchange of

- experience among ASEAN Member States
- 5) Providing information on ASEAN activities
 - 6) Necessary coordination with ASEAN such as approving LPP as IAI project
 - 7) Learning lessons from the experience of LPP for other ASEAN new members

JICA:

- 1) Providing advice and training; operation costs, project costs for pilot project
- 2) Providing advice to the program
- 3) Recruiting experts and arranging resources in Japan for the program
- 4) Providing costs for operation and pilot projects

The tripartite cooperation shall be open to all the development partners in Lao PDR, including international organizations, DAC member countries, ASEAN member states and East Asian countries such as China and Korea. LPP could offer a common ground, where these development partners come to know among others about what and how they participate in Lao development.

6.5 Work Plan

The program is prepared and implemented in the following phases.

Phase I. Needs assessment and designing program: February to March 2010

Phase II. Designing program details and its implementation: April to September 2010

Phase III. Full implementation of the program: October 2010 to September 2015

Phase I includes institutional setting up, and fast track action such as ASEAN Charter training and awareness building workshop. Through these activities, detail needs of the program are assessed, and the program is designed.

Phase II includes detail program designing such as preparing strategic action plan.

Phase III is full implementation of the program, which includes the preparation and implementation of priority projects.

The indicative work plan is as shown in the following figure. Detail program will be designed in the early stage of the program.

YEAR	2010			2011	2012	2013	2014	2015
	2-3	4-9	10-12					
Month								
Phase	Phase I	Phase II	Phase III					
Phasing								
I. Needs assessment and designing program	Phase I							
II. Designing program details and its implementation		Phase II						
III. Full implementation of the program					Phase III			
Implementation setting-up and preparation								
Institutional setting up	■							
Need assessment		■						
Detail designing the program			■					
Component A: Awareness building, Information sharing and outreach								
ASEAN Charter Training		■						
Awareness building	■	■	■	■	■	■	■	■
Information-sharing within country			■	■	■	■	■	■
Information-sharing among ASEAN			■	■	■	■	■	■
Component B: Strategic Action Plan								
Formulating strategic action plan		■						
Formulating annual rolling plan of strategic action			■	■	■	■	■	■
Identification of gap and its monitoring		■		■	■	■	■	■
Component C: Priority Projects								
Preparing and implementing projects			■	■	■	■	■	■
Monitoring and evaluation of the projects				■	■	■	■	■
Component D: Assessment and Feedback								
Development agenda of Lao PDR			■	■	■	■	■	■
ASEC facilitation					■	■	■	■
Tripartite cooperation mechanism							■	■

Source: JICA Study Team

Figure 6.3 Work Plan of LPP