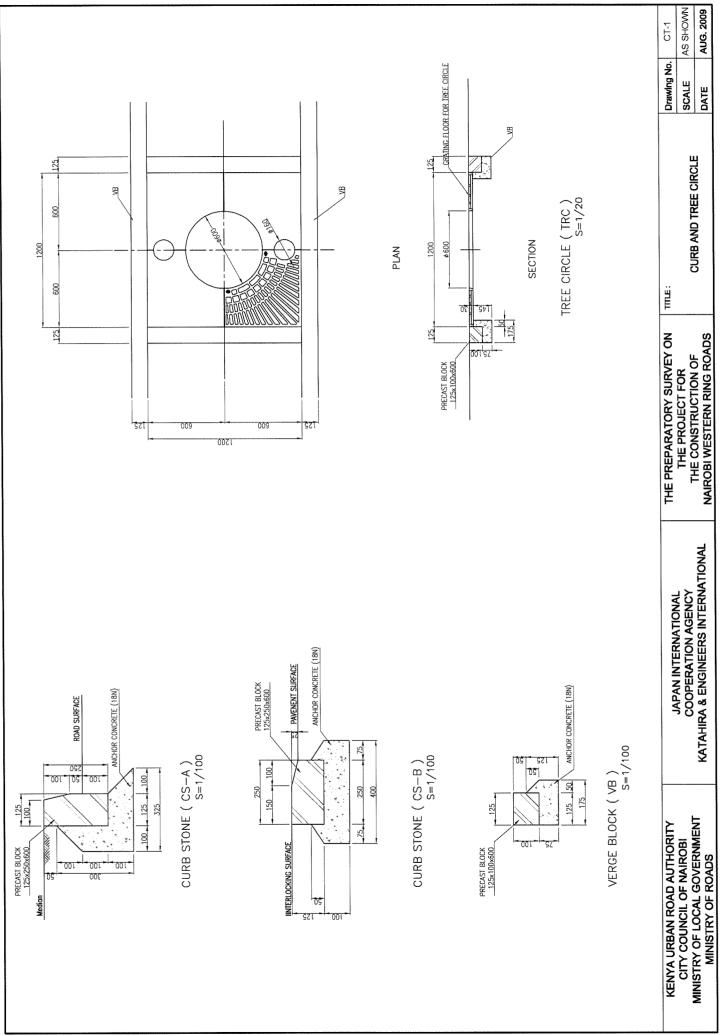
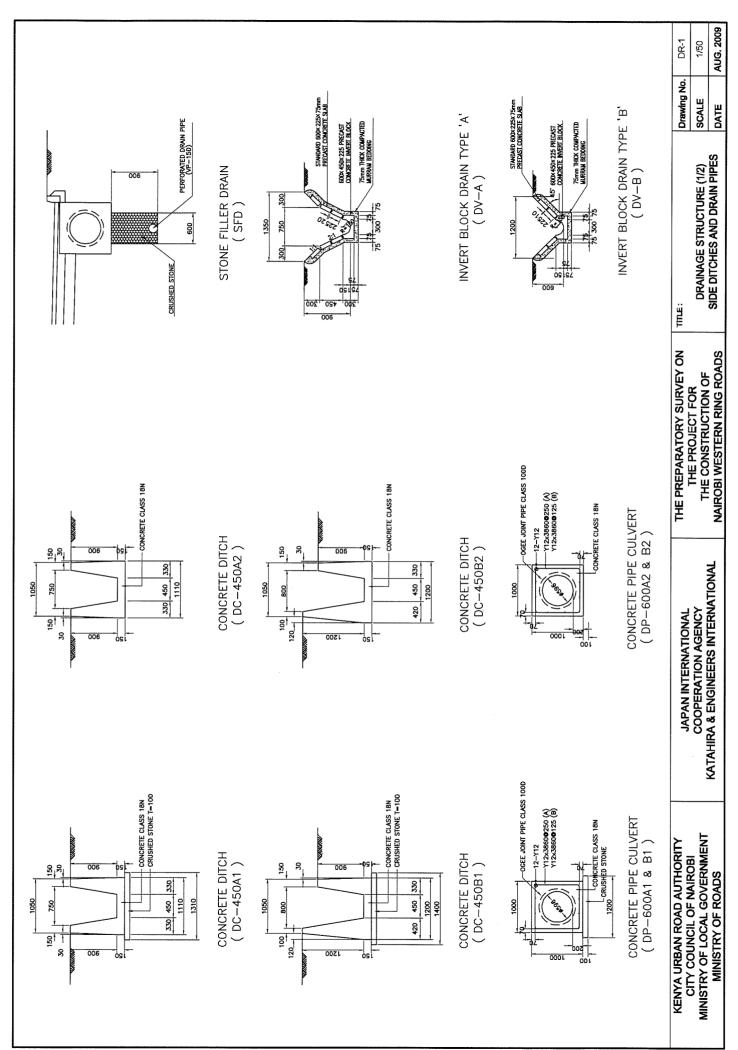
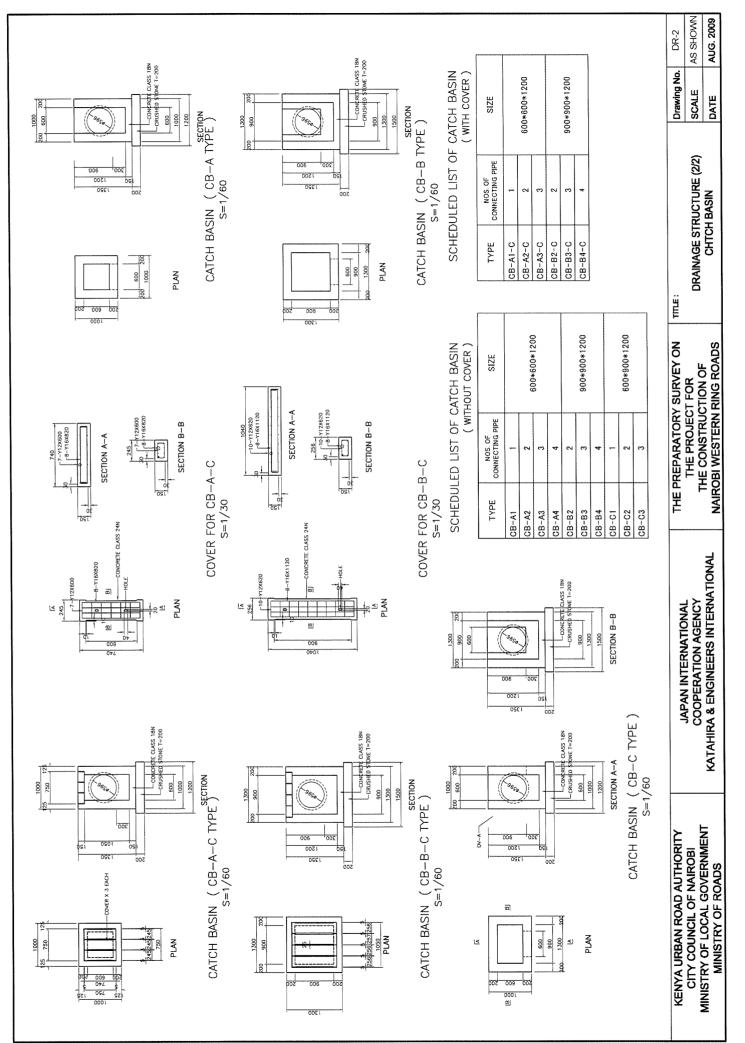


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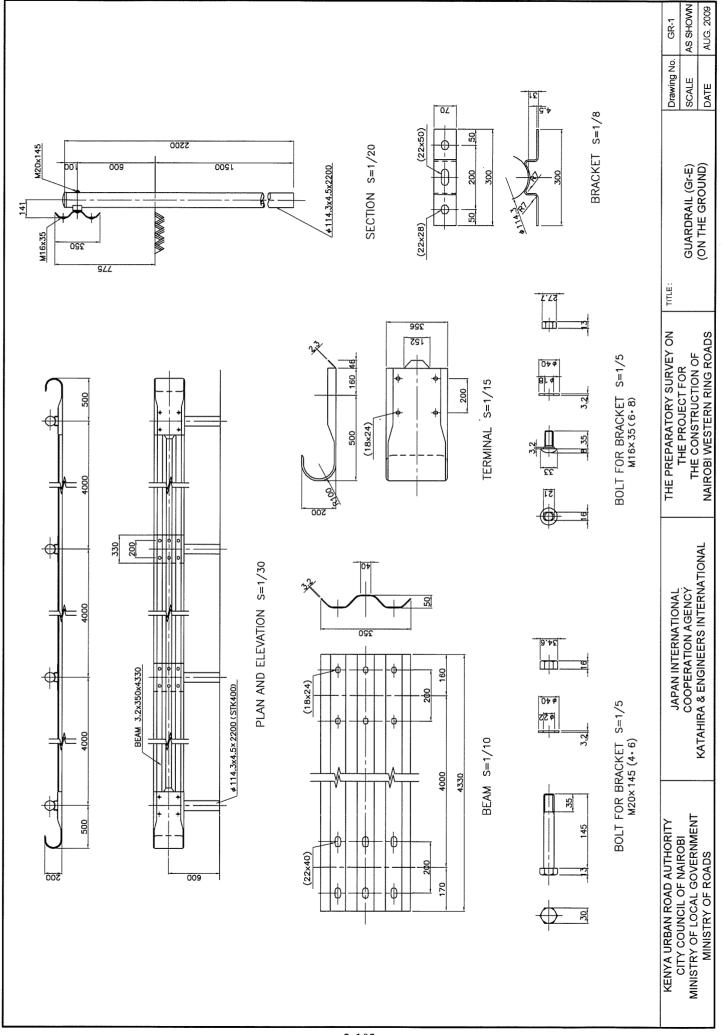


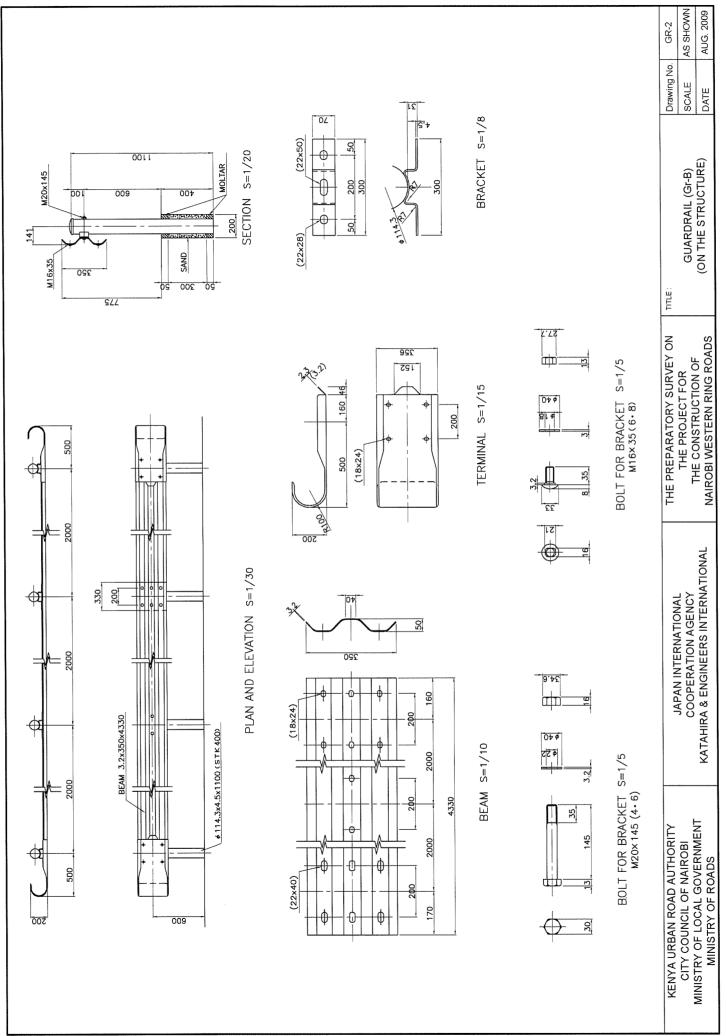


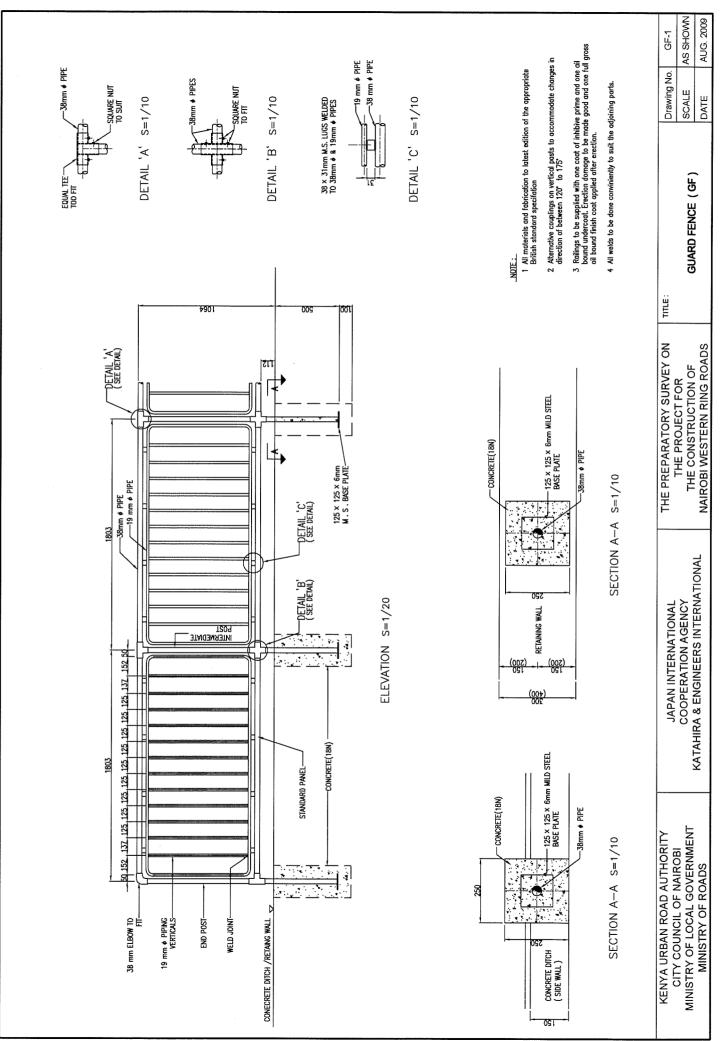
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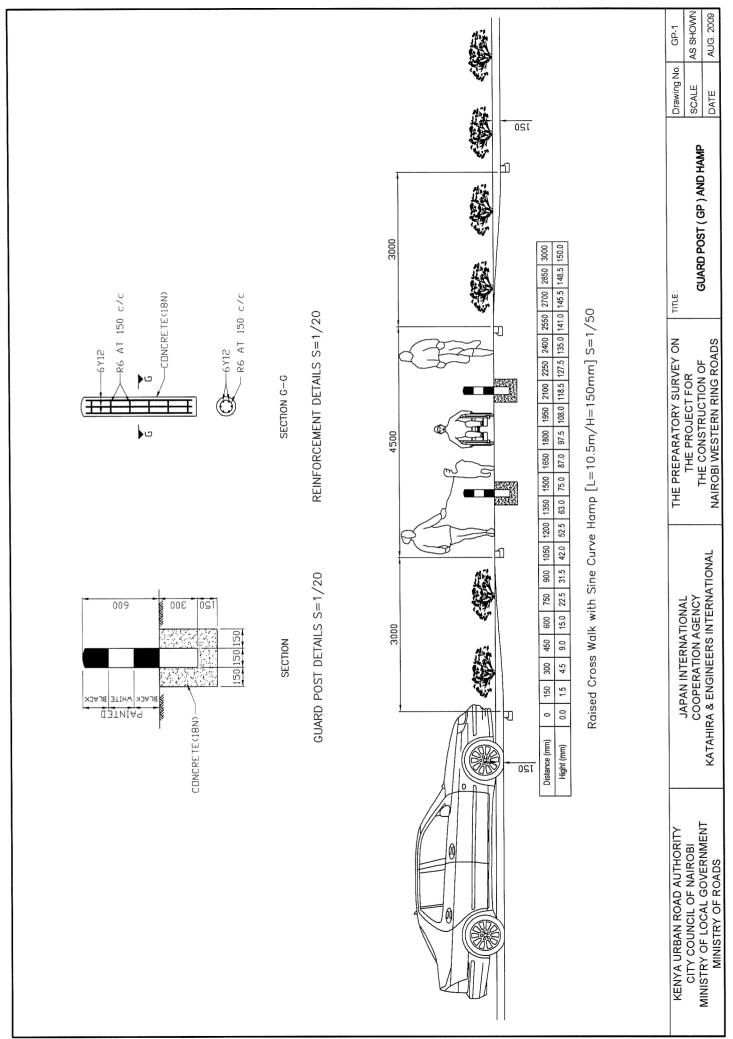
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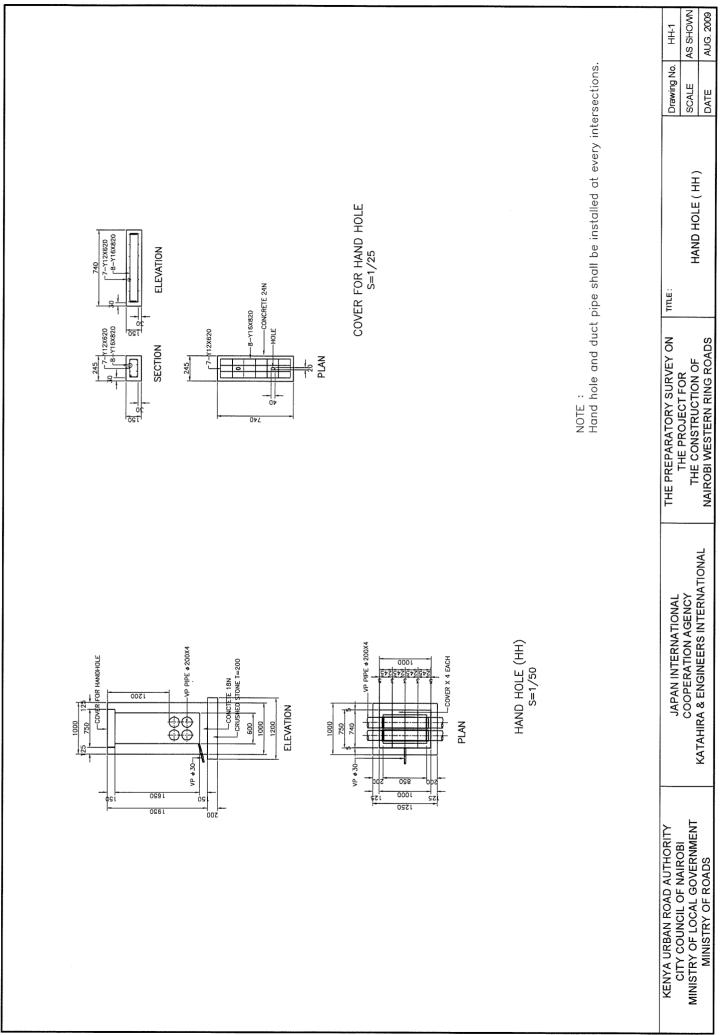
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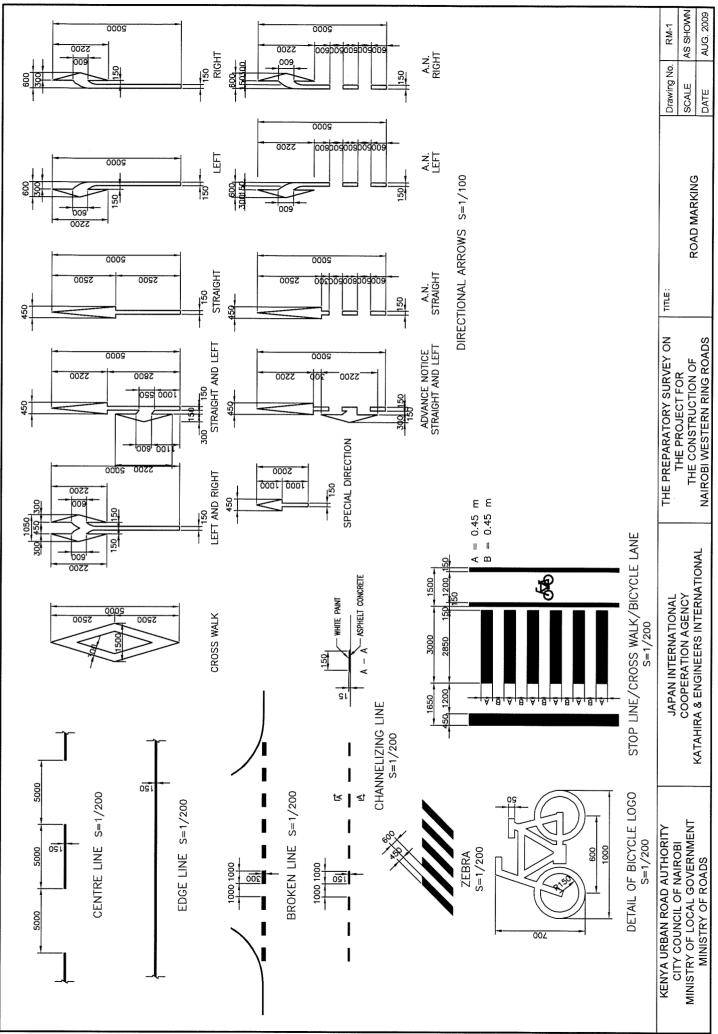


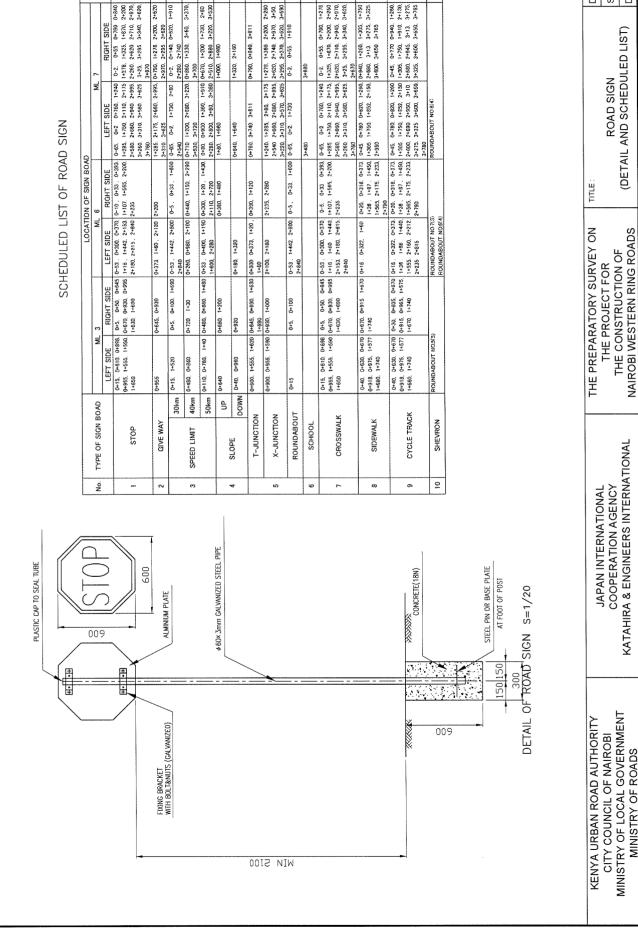






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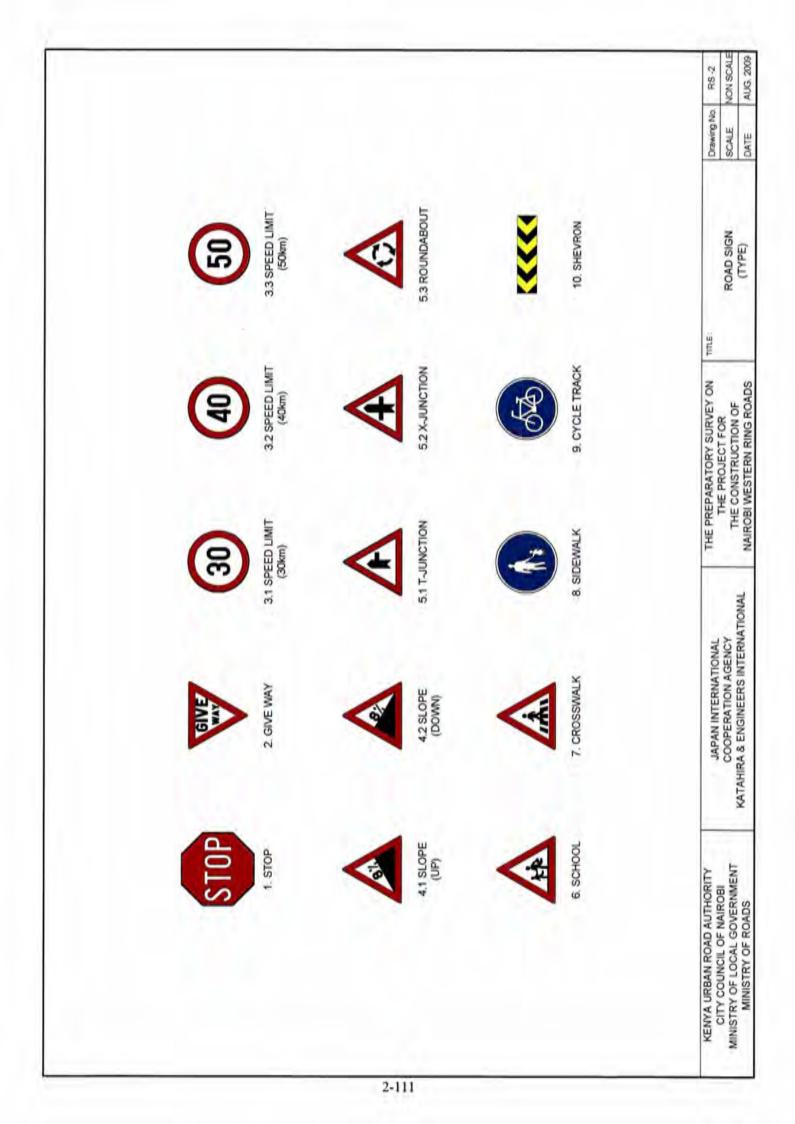
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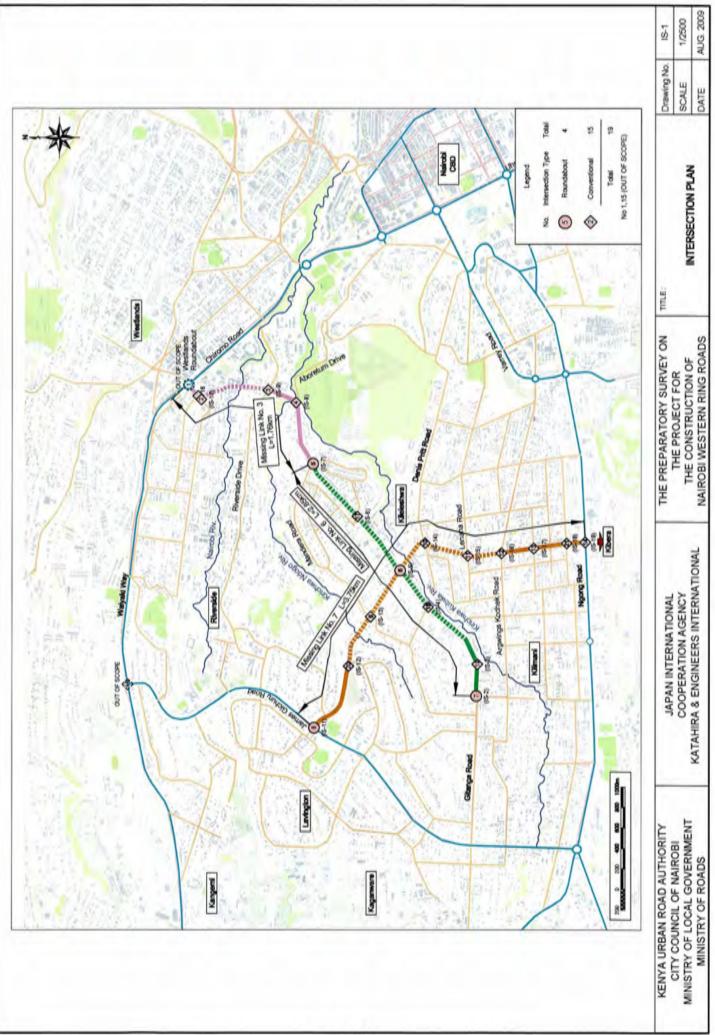
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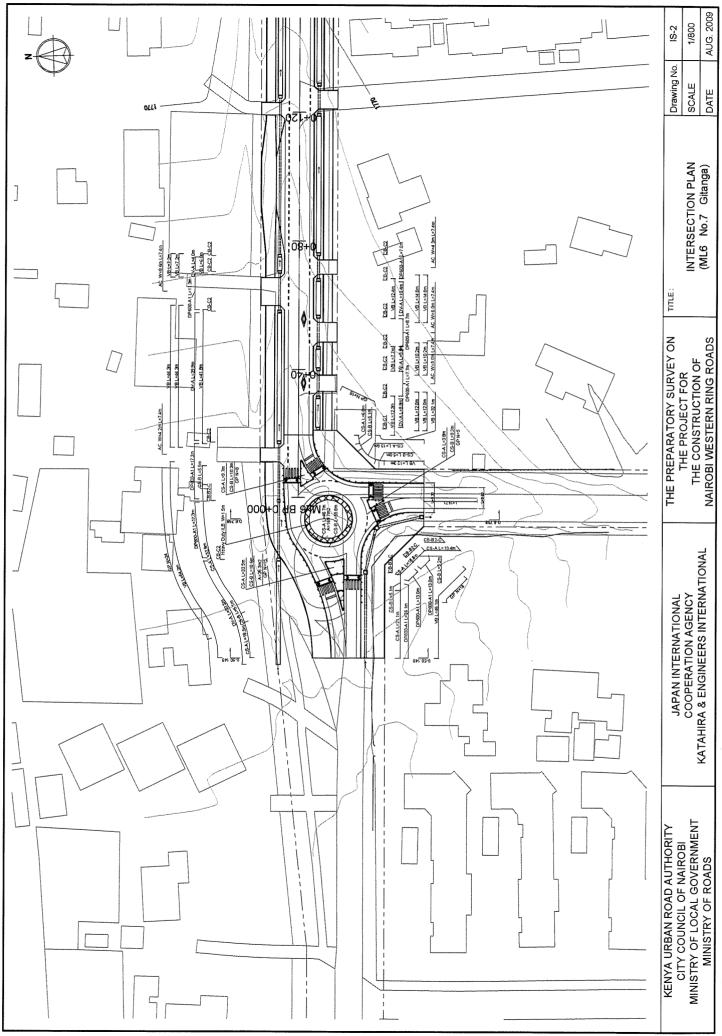
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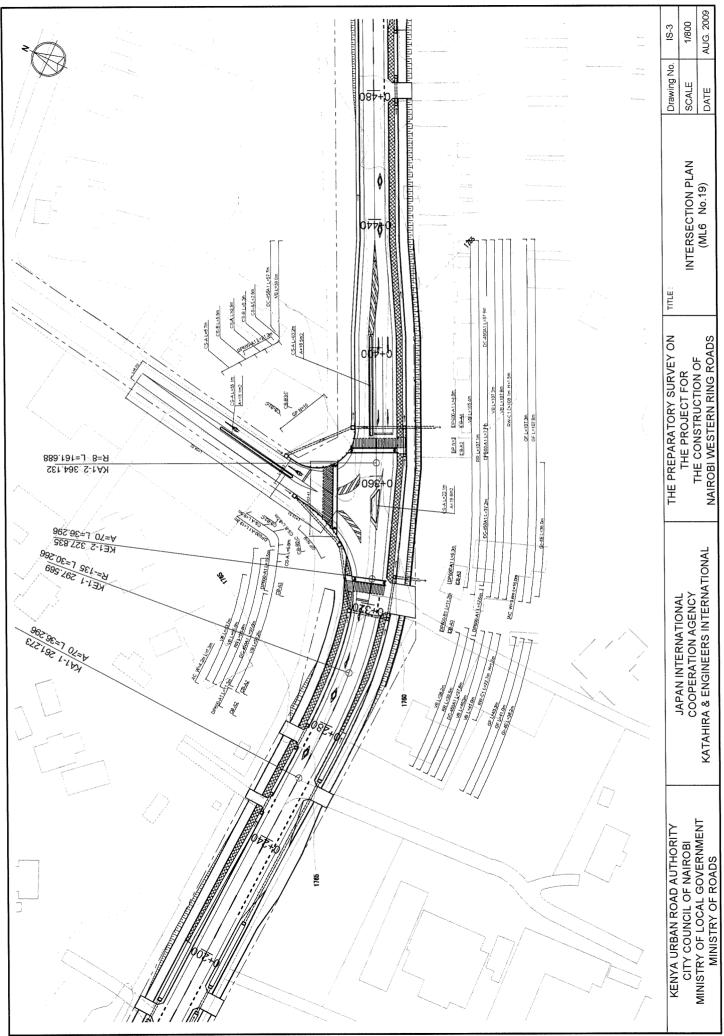
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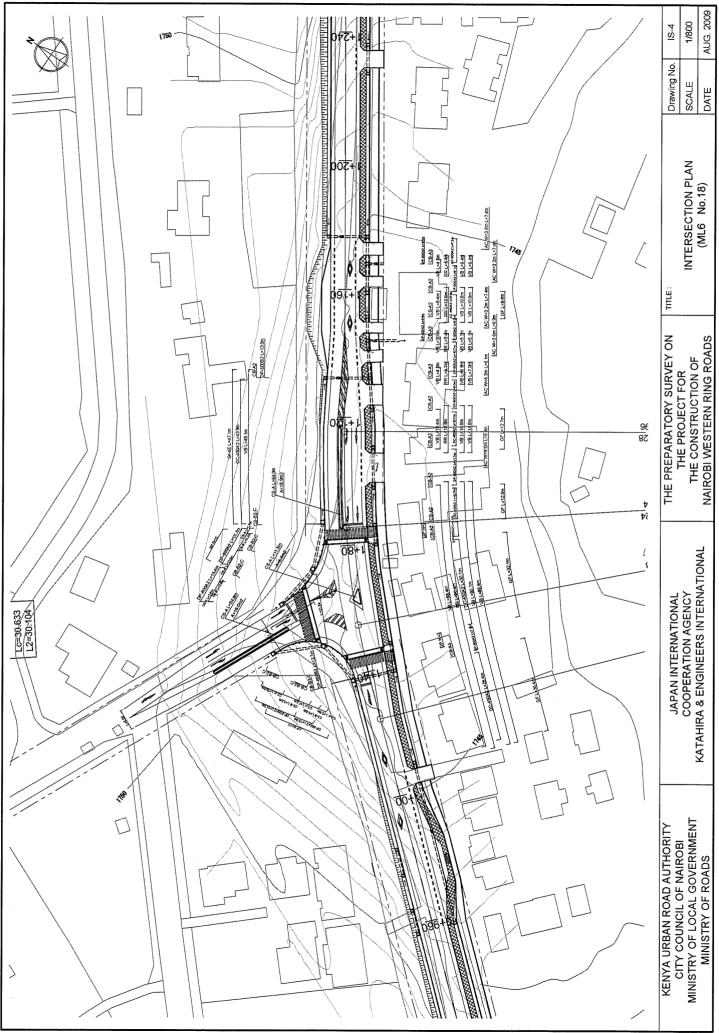
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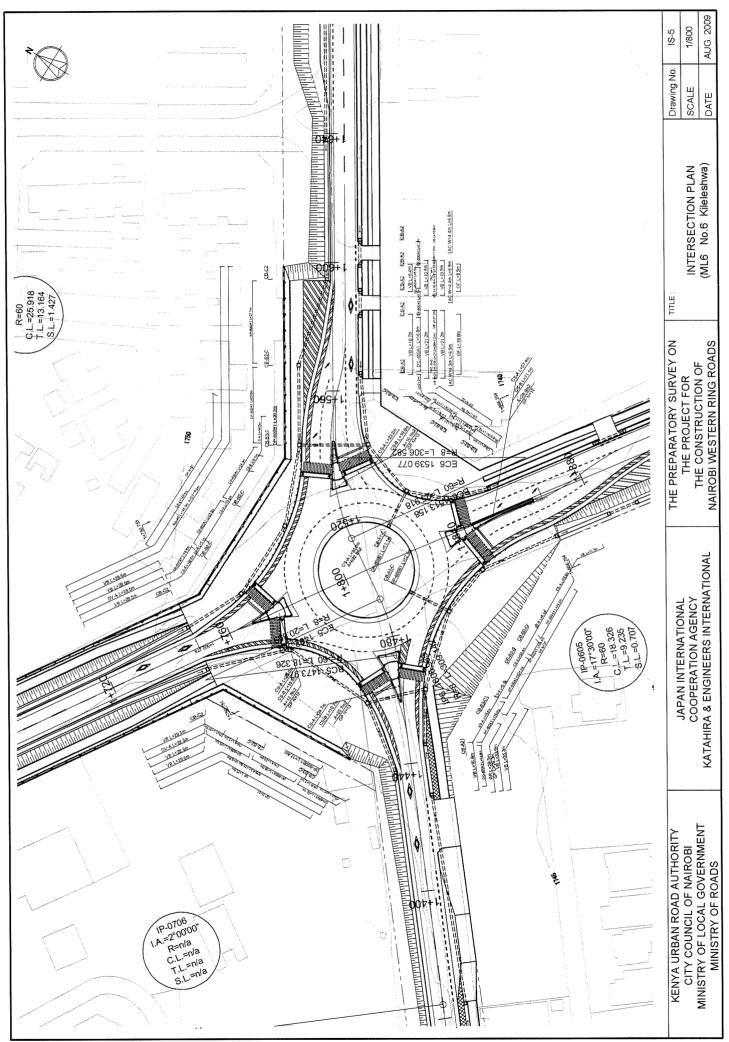


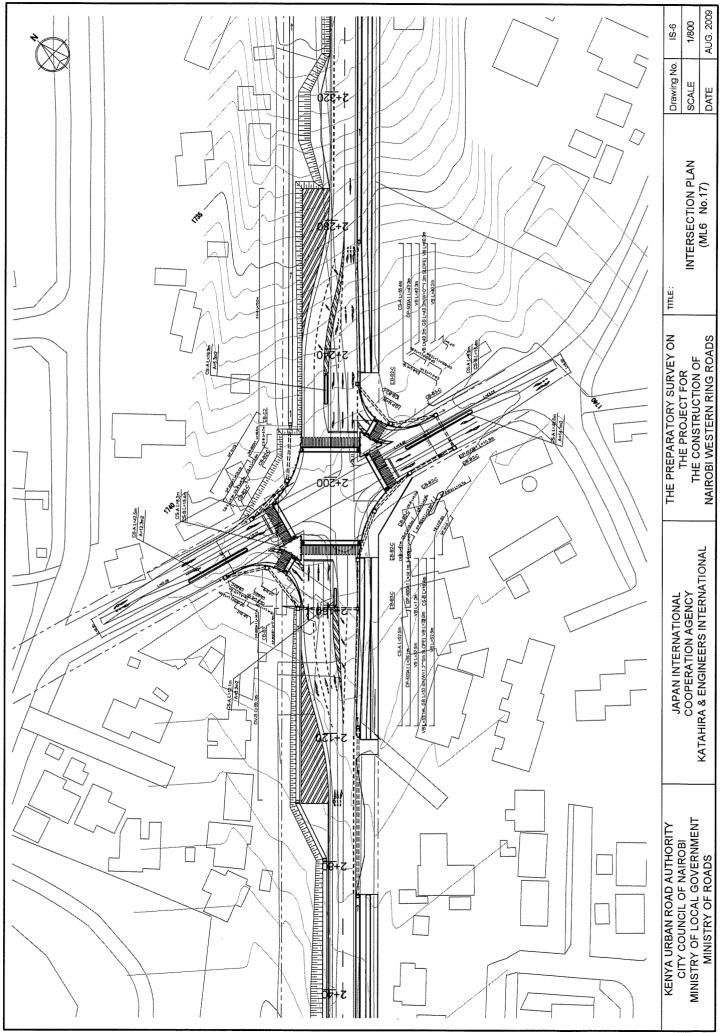


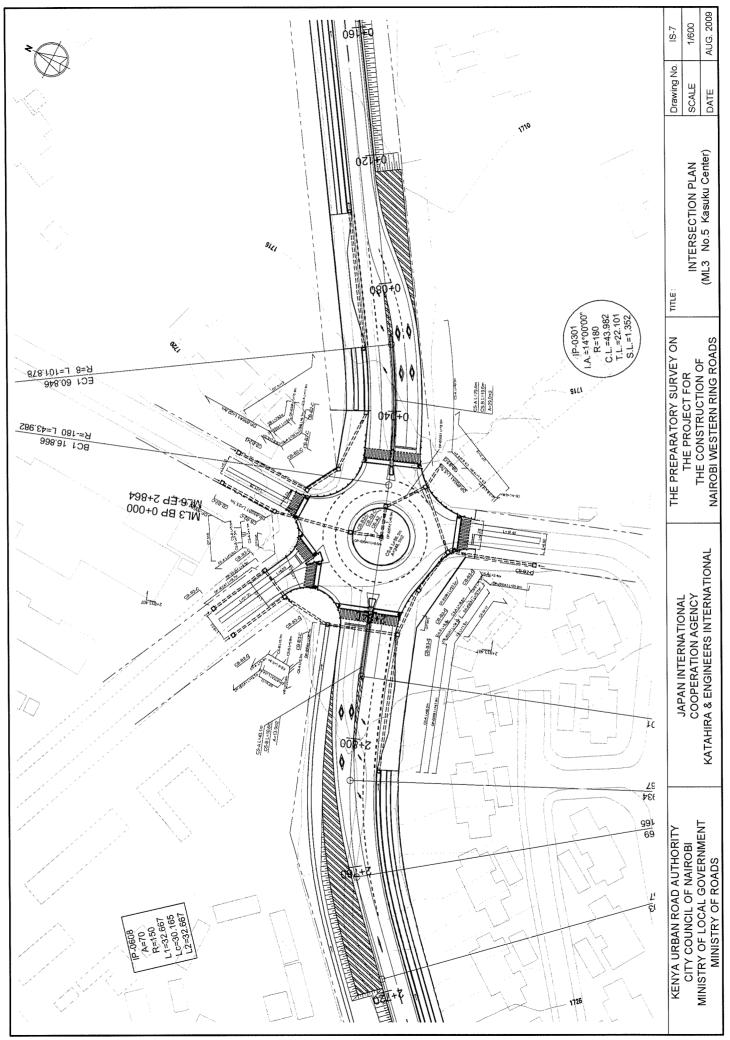


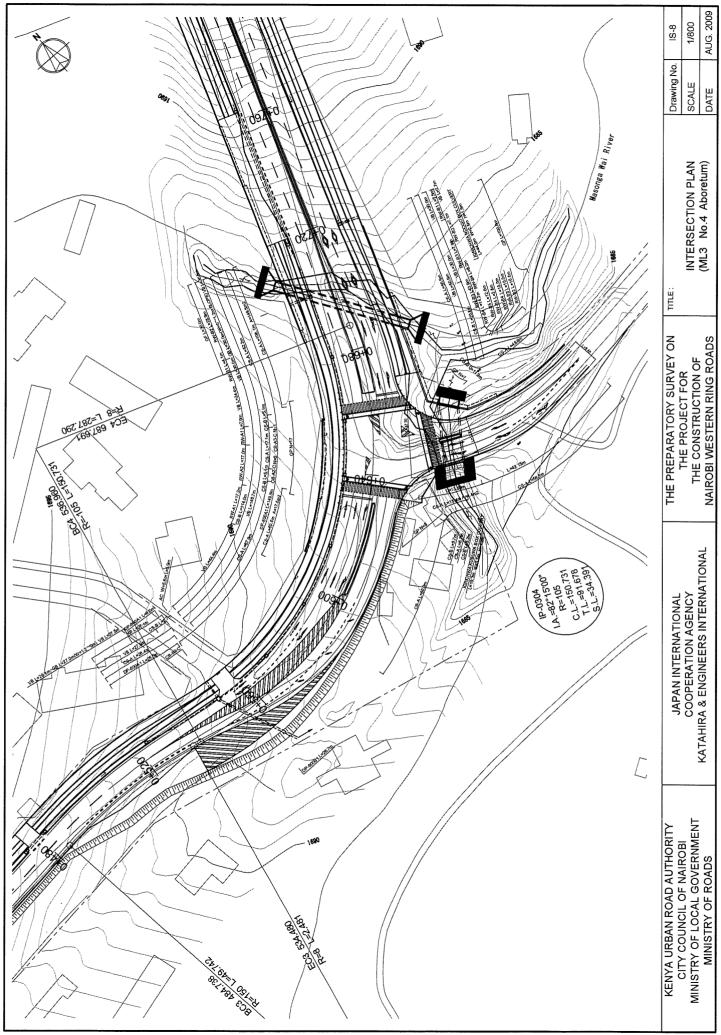


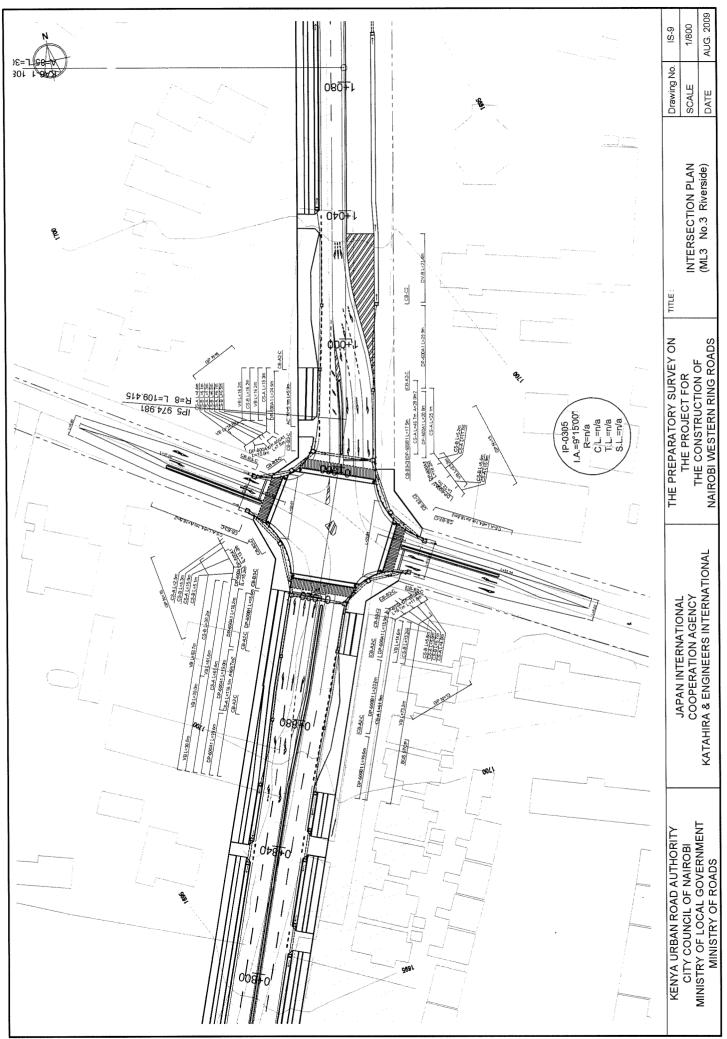


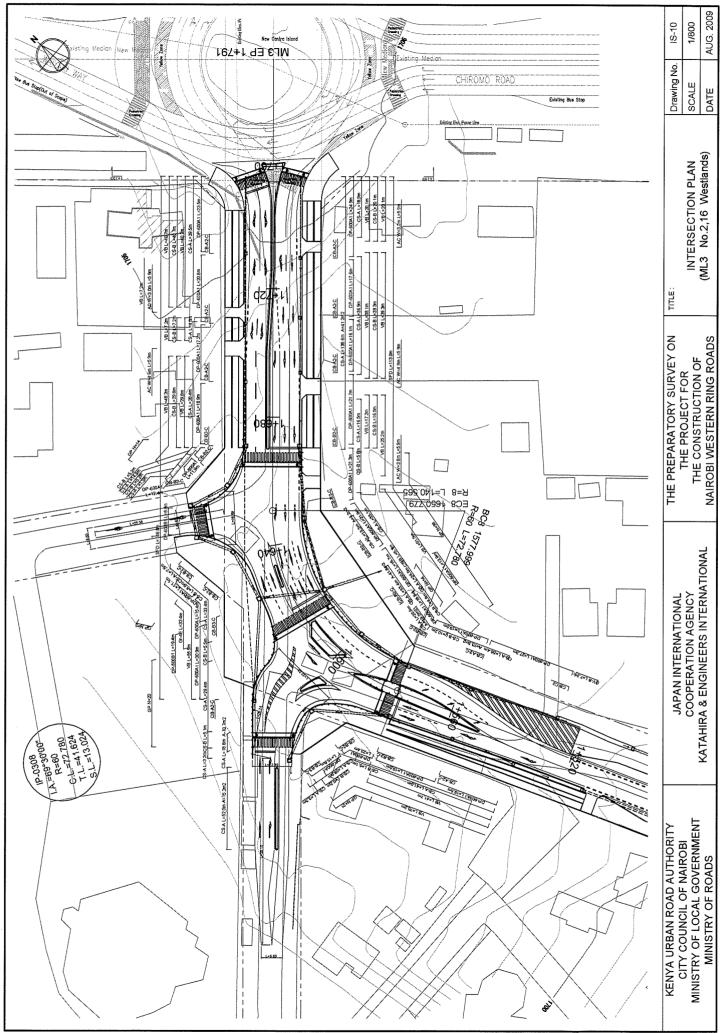


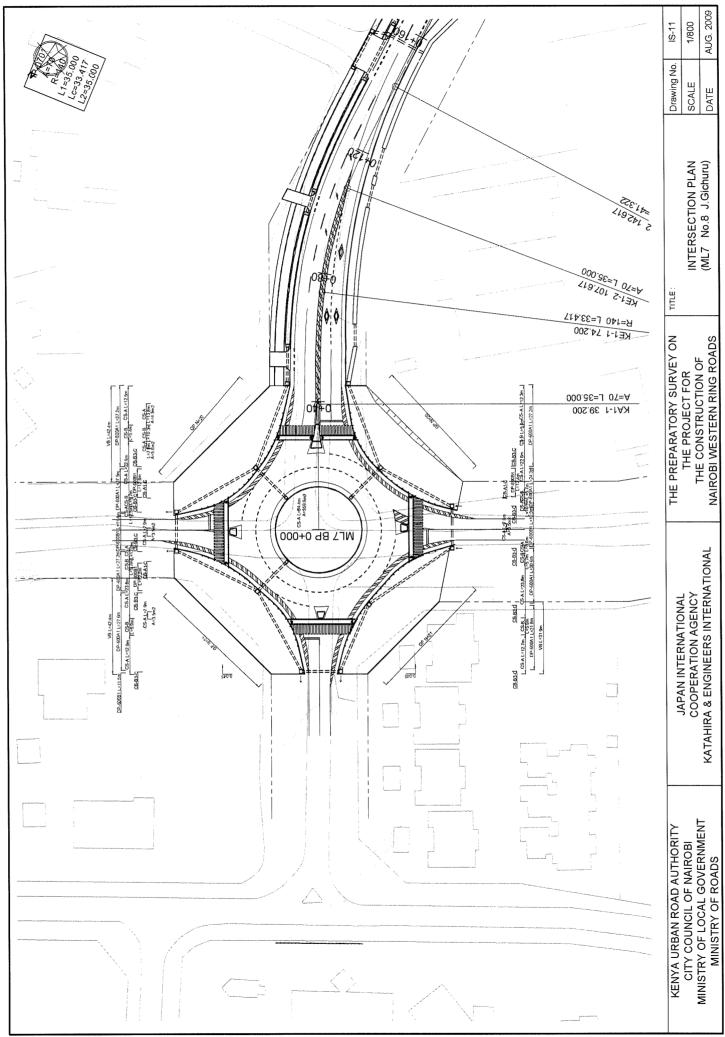


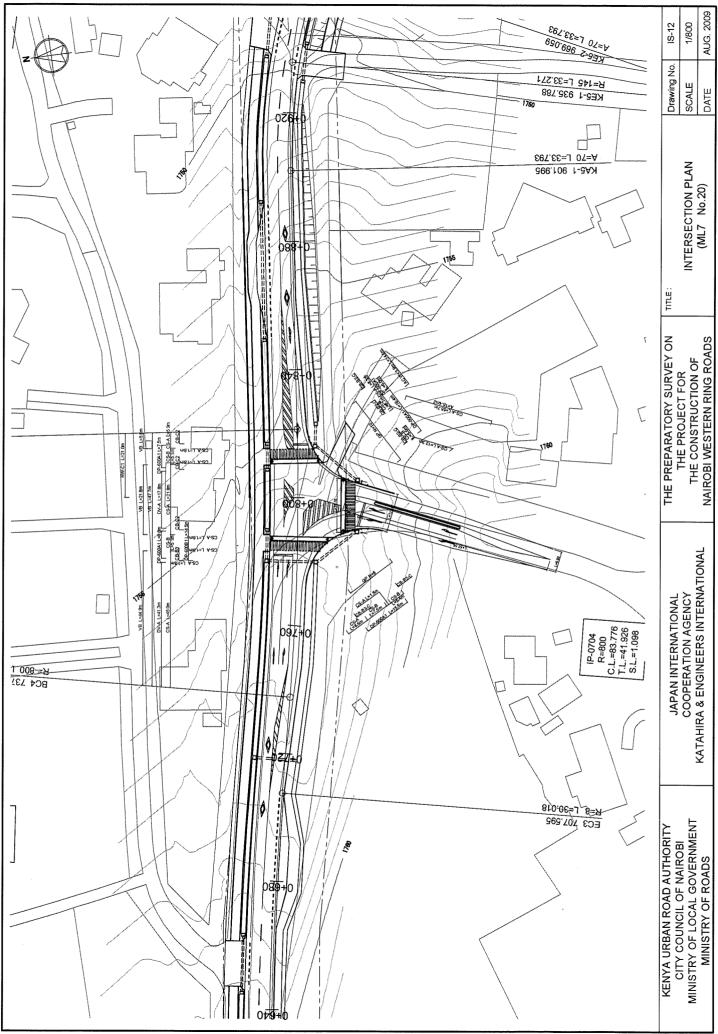


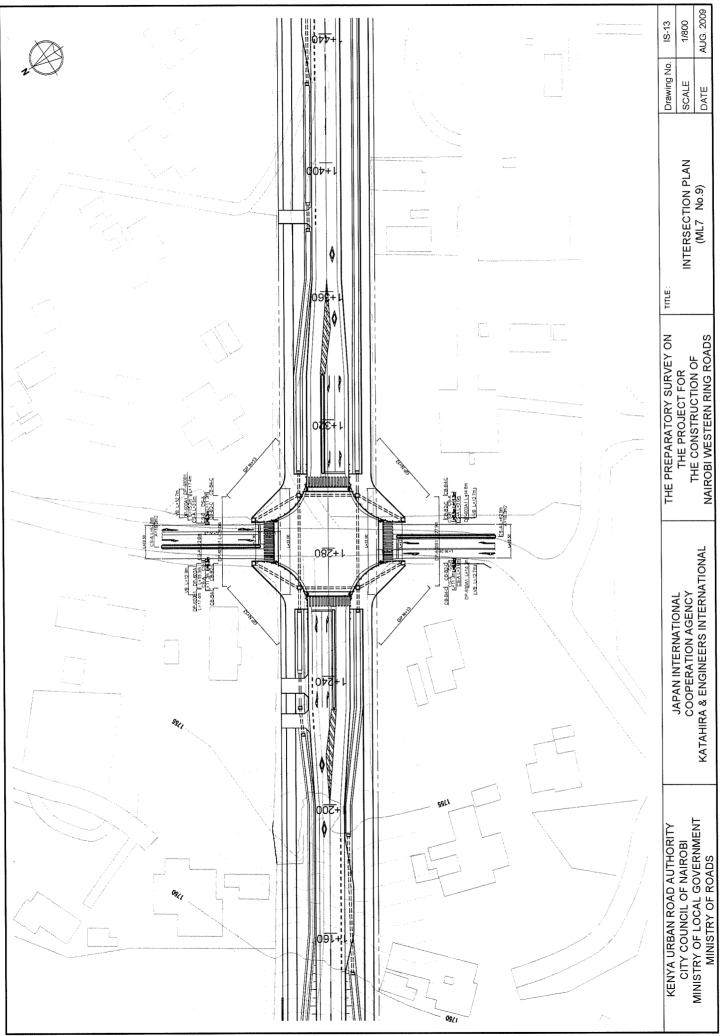


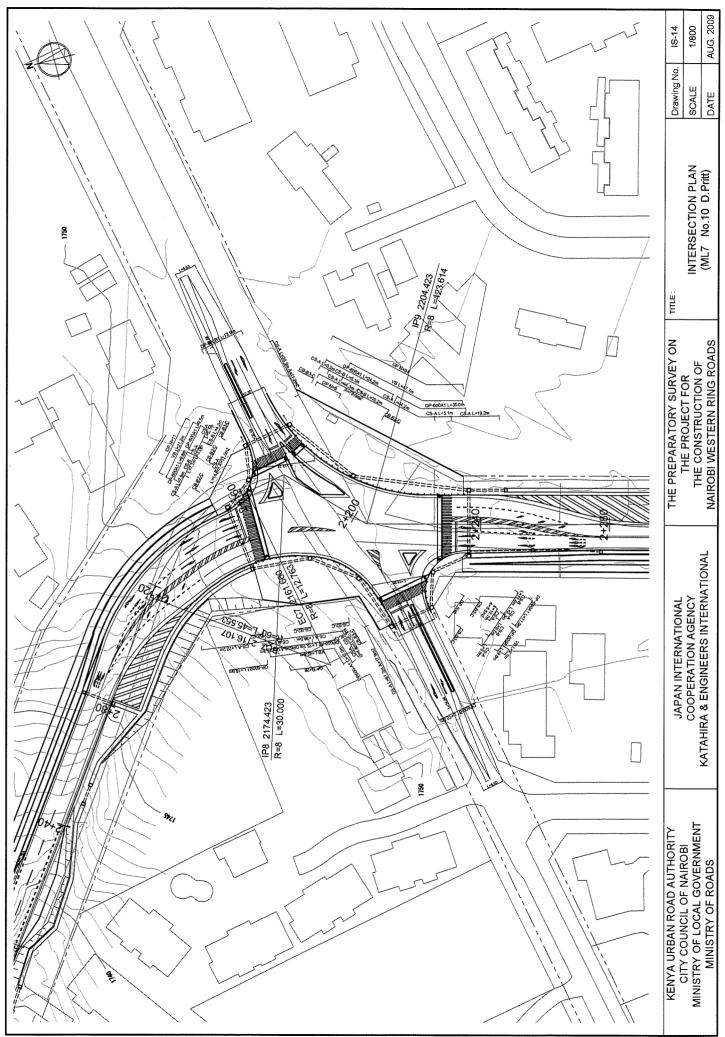


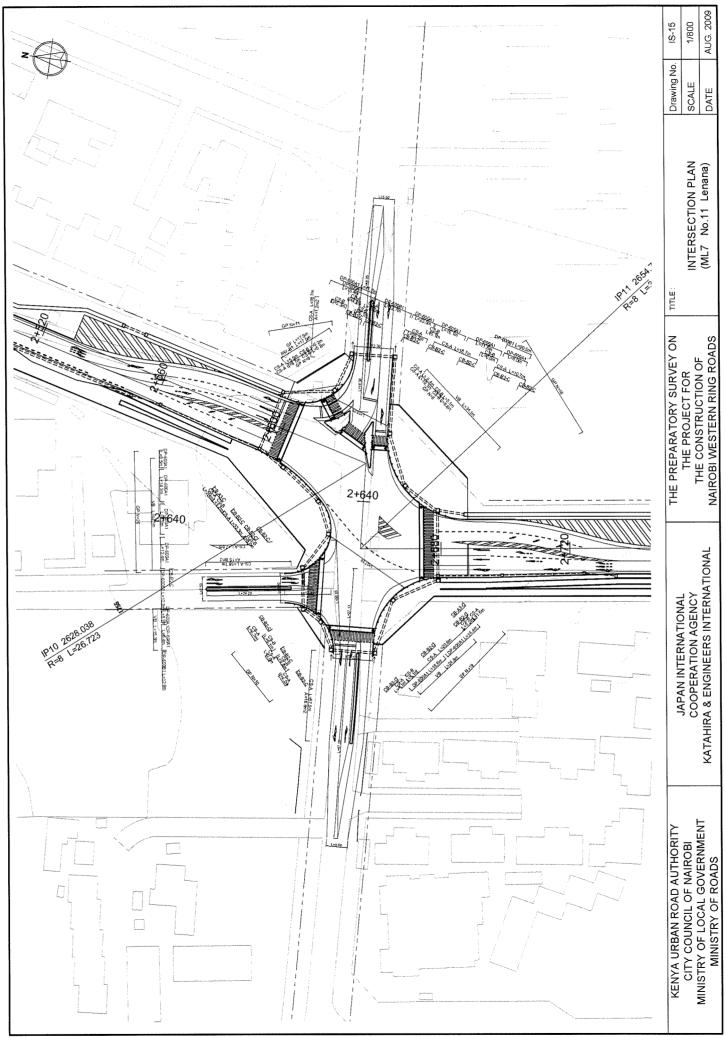


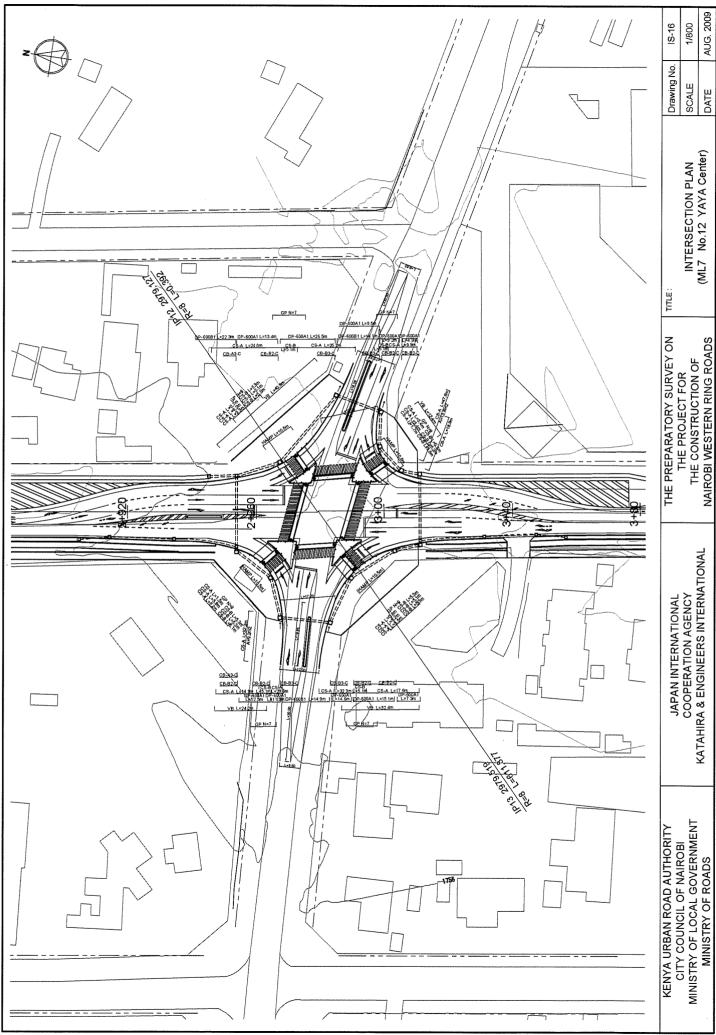


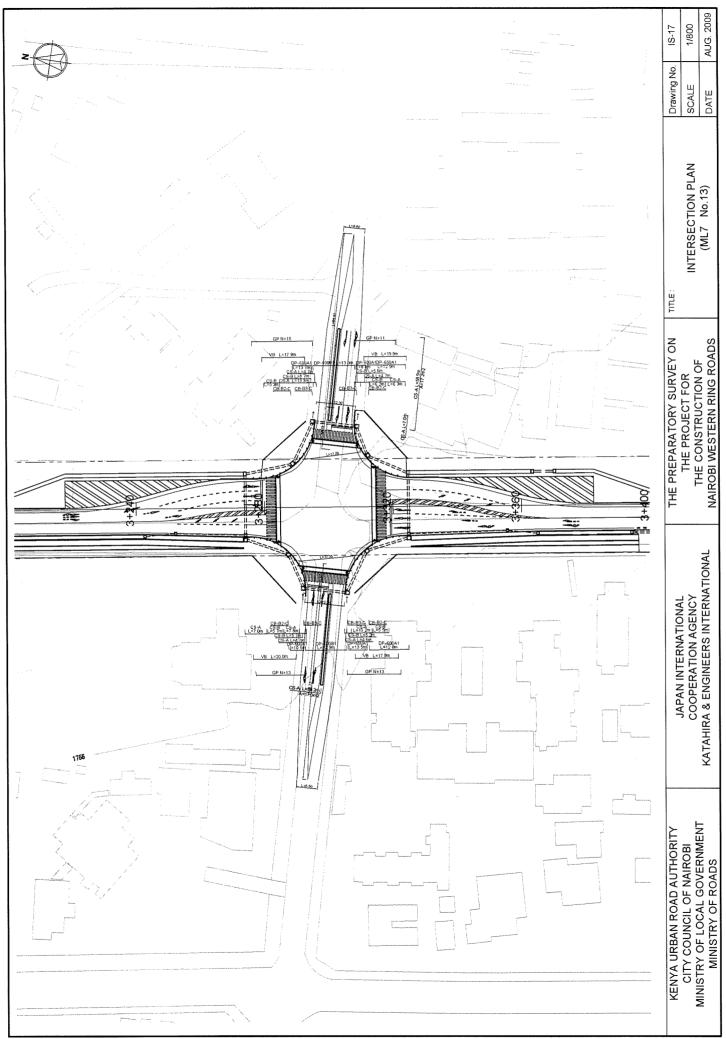


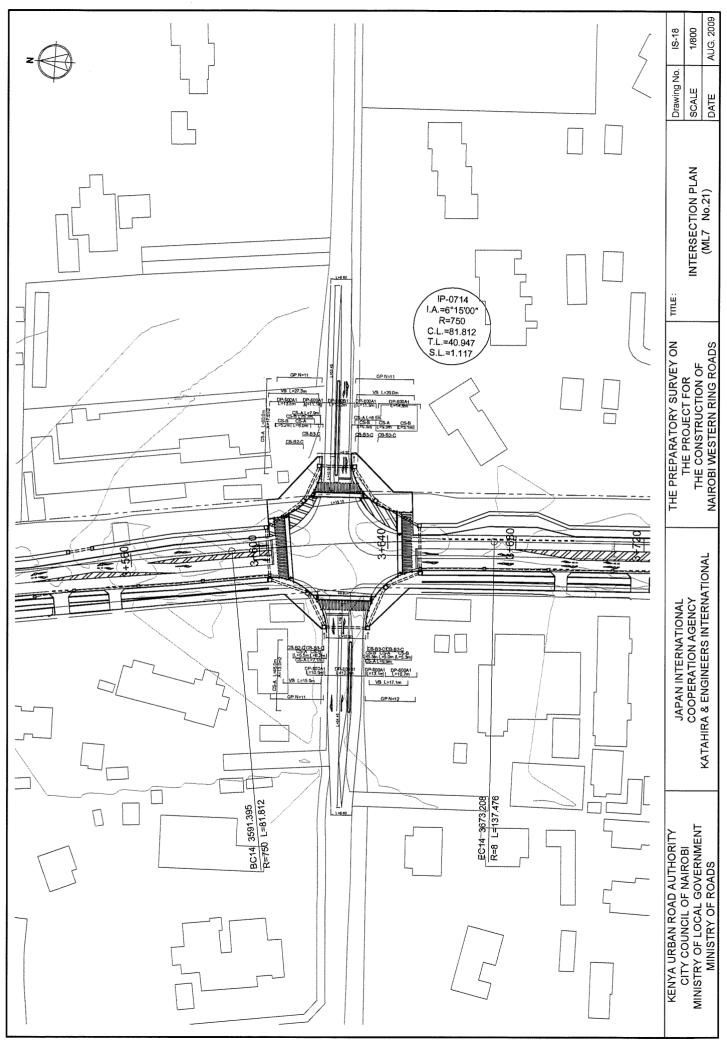


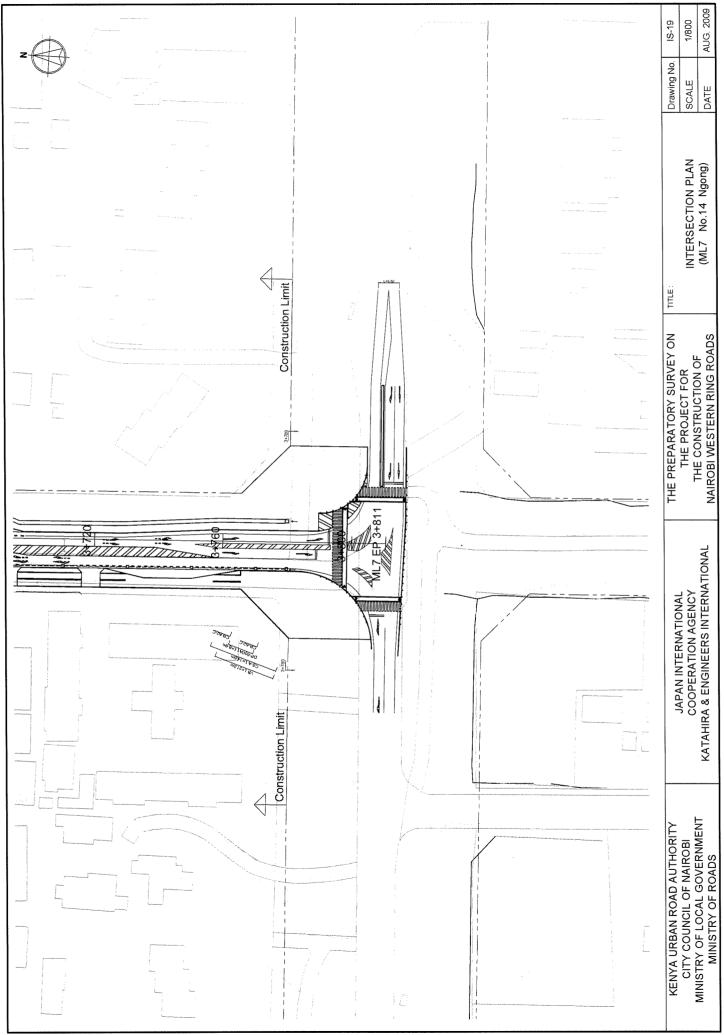


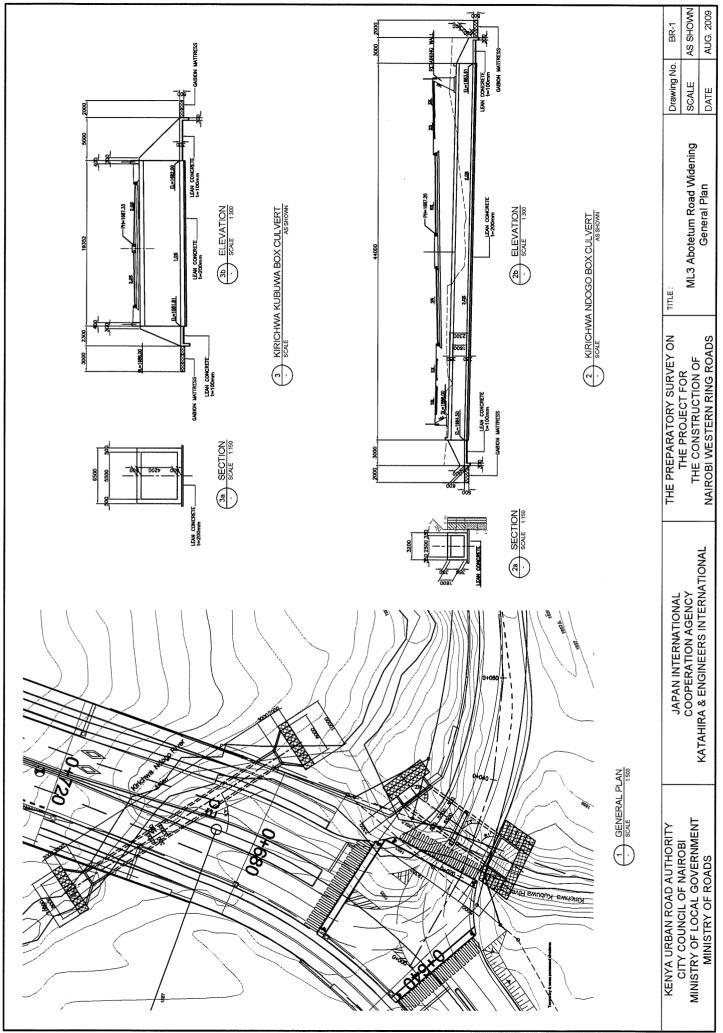


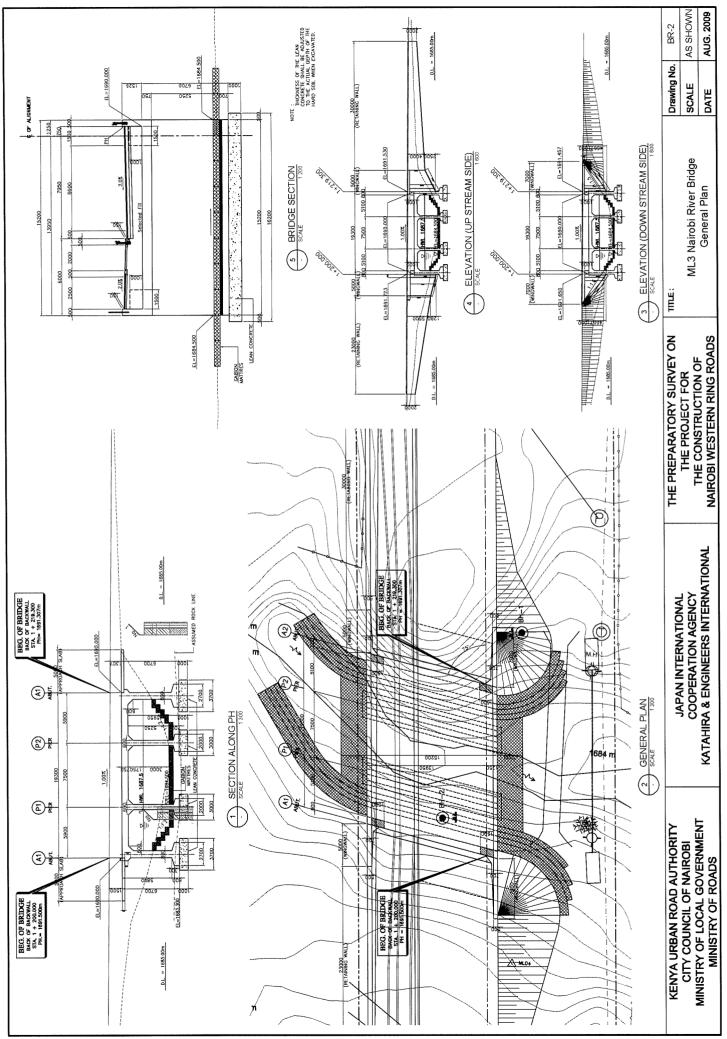


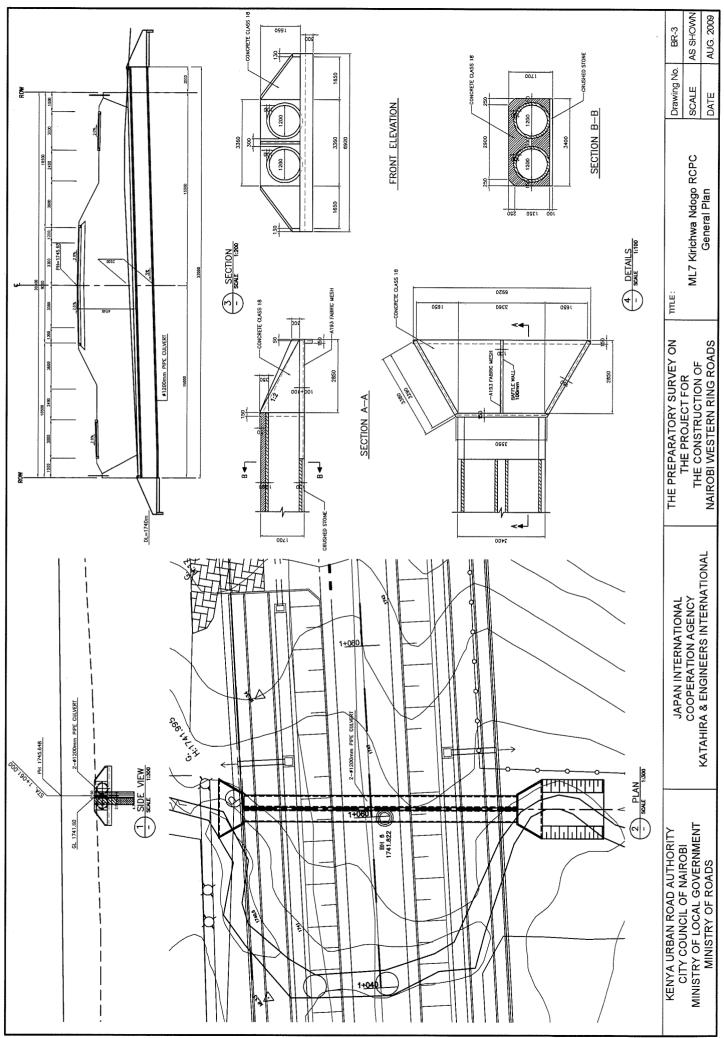


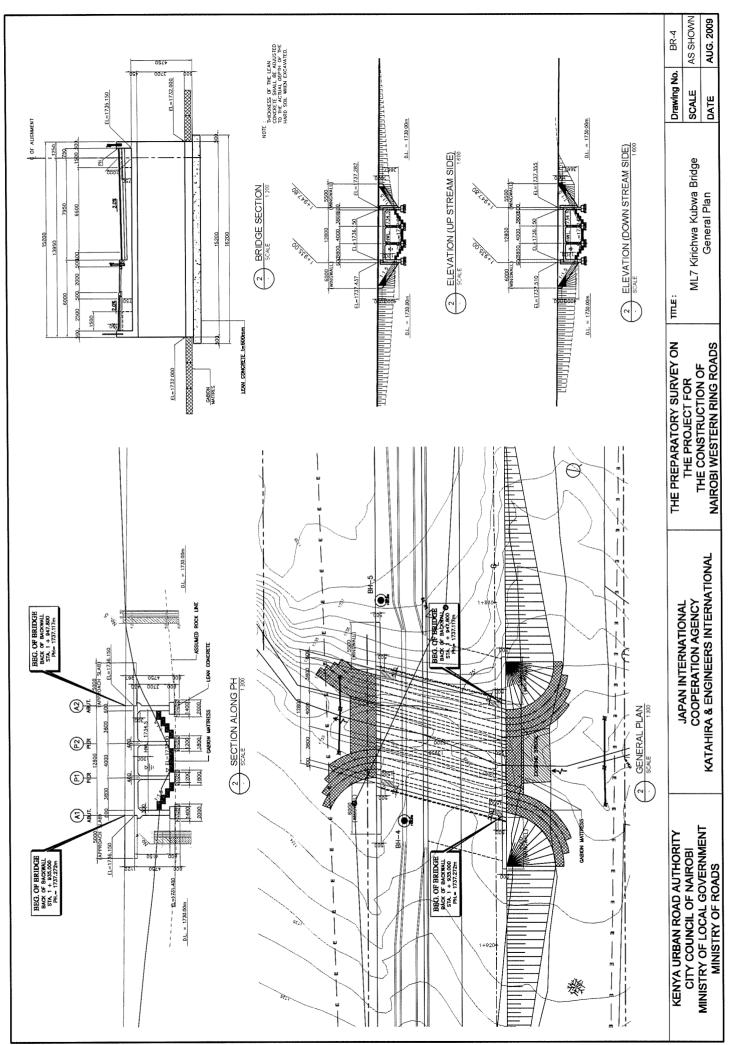












## **2-2-4** Implementation Plan

## 2-2-4-1 Implementation Policy

The basic concepts for implementation of the Project are as follows;

- ✓ On reaching an agreement and signing the exchange of note by both Governments of Japan and Kenya, the Project will be implemented in accordance with the guideline of Japan's Grant Aid.
- ✓ The Ministry of Roads (MoR) and Kenya Urban Road Authority (KURA) of Government of Kenya (GoK) are responsible for the Project implementation.
- ✓ Assistance in tendering and construction supervision will be undertaken by a Japanese consulting firm in accordance with a contract between the MoR and the consultant.
- ✓ A Japanese pre-qualified tenderer who has been awarded the contract by the MoR will undertake the implementation of the Project.

Main concepts for the implementation are as follows;

- ✓ Materials and labor for the project are procured in Kenya as many as possible. If required qualities and capacities are not enough, materials and labor can be procured effectively from third countries and/or Japan.
- ✓ Implementation method and schedule for the Project shall be planned on the basis of local meteorological, topographic and geological conditions as well as any natural conditions affected by the construction works.
- ✓ General and easy method without specific equipment and technology shall be planned.
- ✓ Appropriate standards and specifications for construction shall be proposed, and site organizations of both the contractor and consultant shall be arranged to comply abovementioned standards and specifications.
- ✓ Facilities to strictly secure safety for construction staff and third parties shall be installed. Especially, educative training on environment and anti-AID/HIV shall be carried out.
- ✓ Protection against water pollution and flooding by the implementation and installation and operation of asphalt plants, quarry sites and borrow pits shall be done in order to preserve environment. Construction waste shall be treated and/or dumped in a proper site specified by the Government of Kenya.

## 2-2-4-2 Implementation Conditions

Construction plan and method shall be prepared in order to secure the safety of the construction staff and the third parties first of all, and they shall be selected to consider preservation of environment for the road users and the road side residents.

### Present Road Conditions

About two fifths of the proposed roads are already paved with DBST that have been deteriorated due to recent increase of traffic volume in line with economic growth.

Local streets in the area were initially designed to access to the residential plots and some of them are intentionally designed with dead ends for not allowing through traffic.

As a result, all traffic from/to those area and outside is concentrated into a few collector/distributor roads in the area, and caused sever traffic jams especially during the peak hours in the morning and evening, and commuters to office, school, and/or clinic are suffering from such conditions every day.

Therefore, safety and traffic management for road users and mitigation measures of environment for road side residents shall be considered in line with the construction planning.

#### Present Road Side Facility Conditions

The project is intending to construct urban collector road, which is going to connect both local streets and arterials that are important for citizens in the City of Nairobi. Right of way of the proposed roads is secured since long time ago to minimize adverse impacts, such as massive land acquisitions, in the established residential and commercial areas.

Therefore, complete road blocks shall be avoided during the construction stage by providing necessary accessibilities to all road users and residents as a first priority.

For road side residents, environmental consideration is must during the construction stage, and basically major works shall be carried out only during the daytime, and if it is absolutely necessary, night works may be done with extreme care.

## Climate and Natural Conditions

City of Nairobi is located at elevation of around 1,700 m above sea level, and there are two seasons; relatively cool dry season (December to February and June to October) and relatively warm rainy season (March to May and October).

Terrain is composed from the plateau made by basalt rock as base rock and some weathered rocks as well as soft soils, such as laterite and black cotton soil.

Implementation shall be concentrated during the total 8 months long dry seasons. Especially pavement works shall be implemented with enough spans, because the works will be troubled by the rain.

## Safety Management for Road Side Residents, Road Users, and Construction Personnel

During the construction stage, one lane may be occupied by construction equipments and works themselves, and remaining one lane space will be secured to deal alternating traffic with intense care for traffic safety.

And if it is absolutely necessarily, temporary carriageway and sidewalk will be provided within the right-of-way to secure smooth traffic flows on the roads under construction at particular important segments.

- i. Safety for Road Side Residents;
- ✓ Construction yards will be clearly separated and off-limited from general public by using security facilities such as fences, barricades, safety cones, lighting signs, construction signboard, traffic control signboards, detour routes indication boards, and so on as well as traffic controllers
- ✓ Prevention measures to the heavy machine drivers and operators shall be carried out through periodical traffic and construction safety educations
- ii. Safety Management to Construction Personnel;
- ✓ Guard persons will be provided to avoid collision between heavy machines and ordinary vehicles, pedestrians, and bicycles
- iii. Consideration for Environment
- ✓ Debris and waste from removal of the existing pavement and bridges shall be done in proper manner to mitigate the environmental adverse impacts
- ✓ Selection of borrow pits will be made with consultation of the relevant authorities, and at the location with the least negative impacts to the environment
- ✓ Construction methods causing vibration and noise shall be avoided during early morning and night time
- $\checkmark$  Dust control measures shall be carried by spraying water promptly
- ✓ Provision of information and educative training on labour safety, public health (malaria, sex related disease, AIDS/HIV, etc), natural environment preservation measures shall be conducted for the construction work forces

# 2-2-4-3 Scope of Works

Undertakings of both Governments of Japan and Kenya are listed in Table 2-2-7.

		Undert	aken by			
Items	Contents	Japan	Kenya	Remarks		
Procurement of Materials &	Procurement & Transportation					
Equipments	In-land Transportation Clearance		1			
	Lands & Right of Way Acquisitions		V	Including Spaces for Site Office, Stock Yard, Work Shop, etc.		
Preparation	Relocation of Encroached Kiosks and Other Facilities		1			
Works	Provision of Borrow Pits and Quarry Sites		√			
	Provision of Waste Disposal Areas		$\checkmark$			
	Other Works	$\checkmark$				
Relocation & Removal	Relocation of Underground & Aerial Obstacles		1	Including Electric Poles & Wires, Telephone Poles & Cables, Water Pipes, Sewer Pipes, Optical Fibre Cables, Billboards & Signboards, etc.		
of Various Obstacles	Removal of Existing Bridges		√     Including Electric P       & Wires, Telepho       Poles & Cables, Wires, Telepho       √     Pipes, Sewer Pipe       Optical Fibre Cabl       Billboards & Signbo       etc.       √     ML3 and ML7       √	ML3 and ML7		
	Removal of Existing Trees		$\checkmark$			
	Removal of Existing Box & Pipe Culverts	$\checkmark$		ML3, Arboretum Dr., and ML7		
Main Works	Road & Intersection Improvement Works	$\checkmark$				
	Traffic Signal Installation Works		7			
Supplemental Works	Underground Utility Ducts Installation Works		V	Except Ducts & Hand Holes for Traffic Signals around Intersections		
	Traffic Safety Facilities Installation			Except Cushion Drums		
	Other Works	$\checkmark$				

 Table 2-2-7
 Undertakings of the Both Governments

## 2-2-4-4 Consultant Supervision

A Japanese consultant will carry out detailed design, assistance in tendering and construction supervision in accordance with the consultant contract agreed by both Government of Kenya and the Consultant.

#### (1) Detailed Design Services

The following services shall be carried out as the Detailed Design Services by the Consultant;

- ✓ To confirm the contents of the Project with the Implementing Agencies in Kenya through discussions, detailed designs, and field investigations
- $\checkmark$  To review the detailed design and drawings, wherever necessary
- $\checkmark$  To review the procurement plan and project cost estimate, wherever necessary

Period for the Detailed Design Service will be as follows;

 $\checkmark$  3.0 months from verification of agreement of detailed design

#### (2) Tender Related Services

The following services shall be carried out as the Tender Related Services in the period from tender notice to construction contract by the Consultant;

- ✓ Preparation of Tender Documents (shall be done in line with above-mentioned Detailed Design Services).
- ✓ Tender Notice
- ✓ Pre-Qualification
- ✓ Tendering
- $\checkmark$  Tender Evaluation
- ✓ Contract Facilitation

Period for the Tender Related Services will be as follows;

 $\checkmark$  4.0 months from verification of agreement of construction supervision

#### (3) Construction Supervision Services

The following services shall be carried out as the Construction Supervision Services of the construction to be executed by the Contractor according to the contract and implementation plan by the Consultant. Major items are as follows;

- ✓ Inspections and Approvals of the Site Surveys
- ✓ Inspections and Approvals of the Construction Plans
- ✓ Quality Control
- ✓ Progress Control
- ✓ Measurement of the Works
- ✓ Inspection of the Safety Aspects
- ✓ Final Inspection and Delivery

The Consultant will provide a Permanent Supervising Engineer and an Assistant Engineer. And the construction will be planned to be carried out simultaneously for ML3, ML6 and ML7.

During the construction, the Consultant will coordinate with officer-in-charge for work safety management of the Contractor to prevent any accidents at the site in advance.

# 2-2-4-5 Quality Control Plan

Quality control plans for concrete works and earth & pavement works are shown in Table 2-2-8 and Table 2-2-9, respectively;

Item	Test Item	Test Method (Specification)	Frequency of Tests		
Cement	Physical Property Test	AASHTO M85	Once before trail mix; thence once in every 500m <sup>3</sup> of concrete or when material is changed		
Fine Aggregate	Physical Property Test	AASHTO M6	Once before trail mix; thence once in every 500m <sup>3</sup> or when material source is changed*		
1 1661 of allo	Sieve Analysis	AASHTO T27	Once a month		
Course Aggregate	Physical Property Test	AASHTO M80	Once before trail mix; thence once in every 500m <sup>3</sup> or when material source is changed*		
7 igglegate	Sieve Analysis	AASHTO T27	Once a month		
Water	Quality Test	AASHTO T26	Once before trail mix		
	Slump Test	AASHTO T119	Twice a day		
	Air Content Test	AASHTO T121	Twice a day		
Concrete	Compressive Strength Test	AASHTO T22	6 specimens in each concreting. In case of large amount in each concreting, 6 specimens in every 75 m <sup>3</sup> (3 for 7-day strength and 3 for 28-day strength)		
	Temperature Test	— Twice a day			
	Salinity Test		Twice a day		

Table 2.2.8	Quality Control Plan for Concrete Works
1 abie 2-2-0	Quality Control Fian for Concrete works

\*Note; Data from the supplier shall be confirmed

Item	Test Item	Test Method (Specification)	Frequency of Tests
Embankment	Field Density Test	AASHTO T191	Once every 500 m <sup>3</sup>
Subgrade & Base Course	Filed Compaction Test	AASHTO T180	Before trial execution, and when material is changed
	Modified CBR	AASHTO T193	Once before trial execution, and when material is changed
	Field Density Test	AASHTO T191	Twice every 1,000 $m^2$
Asphalt Concrete (Surface & Binder Course)	Sieve Analysis of Aggregate	AASHTO T27	Once before trial execution, and when material is changed
	Abrasion Test of Aggregate	AASHTO T96	Once before trial execution, and when material is changed
	Density Test of Asphalt Mixture	AASHTO T166	Once every 1,000 m <sup>2</sup>
	Temperature of Asphalt Mixture	Temperatures while Carrying, Coating and Rolling	Once every 1 Truck

 Table 2-2-9
 Quality Control Plan for Earth & Pavement Works

## 2-2-4-6 Procurement Plan

## (1) Construction Materials Procurement Plan

All construction materials necessary for the Project such as asphalt mixtures, sands, aggregates, crushed stones, ready-mixed concretes (including site production) and lumbers are usually available in Kenyan markets either locally or through imports.

The procurement policies for major materials are as follows;

- ✓ Procurement in Kenya when materials are available in domestic markets,
- ✓ Procurement by importing from Japan and/or third countries when materials are not available in Kenya. The exporting countries will be decided by taking quality, price, availability and supply period into consideration.

Procurement plan for major materials is shown in Table 2-2-10.

	Pr	ocured fr		
Item	Kenya	Japan	Third Country	Remarks
Materials for Structures				
Crushed Stone (including for Footing)	$\checkmark$			
Cement	$\checkmark$			
Sand (for Concrete)	√			
Subgrade Material	$\checkmark$			
Ready Mixed Concrete	$\checkmark$			
Crushed Stone (for Asphalt Mixture)	√			
Asphalt Mixture	$\checkmark$			
Re-bar ; D9 ~ D32 mm	$\checkmark$			
Admixture (for Concrete)	1			
Shaped Steel	√			
Rubble (for Wet Masonry)	√			
PVC Pipe ; $D = 50 \sim 200 \text{ mm}$	√			
RC Pipe ; $D = 600 \sim 1200 \text{ mm}$	$\checkmark$			
Traffic Signs	$\checkmark$			
Plywood (for Form / Waterproof)	$\checkmark$			
Plywood (for Form / without Waterproof)	1			
Timber (for Support) & Log (for Scaffold)	$\checkmark$			
Electric Welding Rod	1			
Fuel & Lubrication	1			
Oxygen & Acetylene	$\checkmark$			
Gas Cutter	1			
Street Lights	√		√	South Africa

## Table 2-2-10 Procurement Plan for Major Materials

# (2) Equipment

Procurement policies for equipments are as follows;

- ✓ Equipment required for the Project will be available in Kenya
- ✓ Equipment owned by local contractors will be hired or leased.

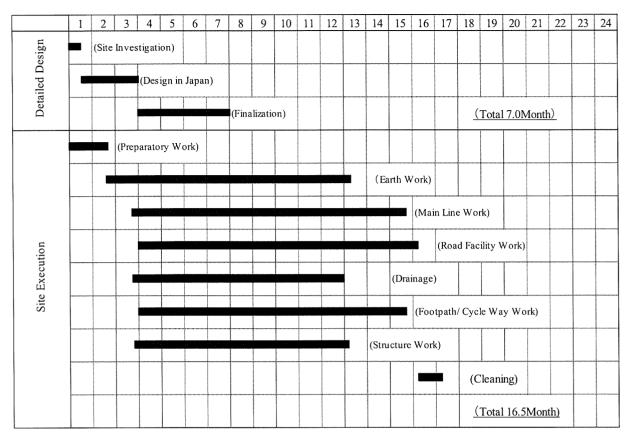
Procurement plan for major equipments is shown in Table 2-2-11.

Equipment	Size Lease /		Procured from			on of ement	sport ute
Equipment	Size	Procurement	Kenya	Japan	Third Country	Reason of Procurement	Transport Route
Backhoe	0.2m <sup>3</sup>	Lease	× √ ×	-			
Backhoe	0.35m <sup>3</sup>	Lease	$\checkmark$				
Backhoe	0.6m <sup>3</sup>	Lease	√				
Bulldozer	15t	Lease	$\checkmark$				
Bulldozer	21t	Lease	$\checkmark$				
Motor Grader	3.7m	Lease	$\sqrt{1}$				
Road Roller	10-12t	Lease		-			
Tire Roller	8-20t	Lease	$\checkmark$	_			
Vibration Roller	3-5t	Lease	$\checkmark$				
Vibration Roller	7t	Lease	$\checkmark$				
Wheel Loader	1.0m <sup>3</sup>	Lease	$\checkmark$				
Wheel Loader	2.0m <sup>3</sup>	Lease	$\checkmark$				
Asphalt Finisher	2.4-2.5m	Lease	$\checkmark$				
Sprinkler Truck	6.0kl	Lease	$\checkmark$				
Dump Truck	10t	Lease	$\checkmark$				
Truck Crane	20t	Lease	$\checkmark$				
Trailer Truck	20t	Lease	$\checkmark$				
Trailer Truck	30t	Lease	$\checkmark$				
Generator	35kVA	Lease	$\checkmark$				
Generator	60kVA	Lease	$\checkmark$				
Generator	100kVA	Lease	$\checkmark$				
Generator	250kVA	Lease	$\checkmark$				
Submersible Pump	150mm	Lease				-	
Submersible Pump	100mm	Lease					
Compressor	5m <sup>3</sup> /min	Lease	$\checkmark$				
Compressor	10m <sup>3</sup> /min	Lease	$\checkmark$				
Concrete Mixer	0.4-0.6m <sup>3</sup>	Lease	$\checkmark$				

# Table 2-2-11 Procurement Plan for Major Equipment

# 2-2-4-7 Implementation Schedule

Implementation schedule for detailed design, tender arrangement, and execution of the Project is shown in Table 2-2-12.



# Table 2-2-12 Implementation Schedule