I. Preface

Japanese government started its Official Development Assistance (ODA) in 1954. As a major provider of Japanese ODA, JICA has expanded its operations, covering 150 countries and using 10 billion-US\$ financial resources annually. In October 2008, as concessionary loans (Japanese ODA loans) were transferred from Japan Bank for International Cooperation (JBIC), and part of the grant aid were transferred from Japan's Ministry of Foreign Affairs, JICA is able to conduct 3 major schemes of cooperation under one roof: technical cooperation, grant aid and ODA loan. With this merger, JICA has now become one of the world's biggest bilateral aid agencies.

In terms of Japan's cooperation in Indonesia. Japan started its assistance in 1954. Currently, Indonesia is the No.1 country of assistance for JICA, utilizing US\$ 1.1 billion annually and working together with counterpart agencies from government, both central and local, universities, and non-governmental organizations (NGOs). In the implementation of our programs, we keep it in our mind that the ownership and initiative of Indonesian side should be maximized. JICA actively engages itself in institutional as well as policy assistance in various fields based on the dynamic development of Indonesia.

Aside from our national development cooperation programs, we also implement Community Empowerment Program (CEP), which are bottom-up development programs through partnerships with Indonesian NGOs. JICA Indonesia introduced this program in 1998, shortly after the Asian economic crisis in 1997, targeting quick and direct impact for the empowerment of local communities. Through the direct hands of selected NGOs, JICA extends its role in the developing changes of village communities throughout the country, sometimes in very remote areas. Throughout the course of time, we have gained many valuable NGO partners. Thus, it is time to explore other possibilities of cooperation as well as develop our core competence on capacity building.

This booklet is the compilation of information collected during the JICA Workshop on New Paradigm for Better Society: New Business Model for Private, NGO and Academy on Development that was implemented on December 3, 2008, The workshop discussed various ways of working with the community through lessons learnt from various organizations, as well as programs by private companies and donor organizations. I hope the information you find in this booklet could give some inspiration and understanding of working together for mutual benefit.

I would like to express my gratitude to everyone who have given their support and cooperation in implementing the workshop and in publishing this book, especially to the speakers who have spared their time to become our resource persons, and the Government of Indonesia for her continuous support in our programs.

Jakarta, December 2008

SAKAMOTO Takashi

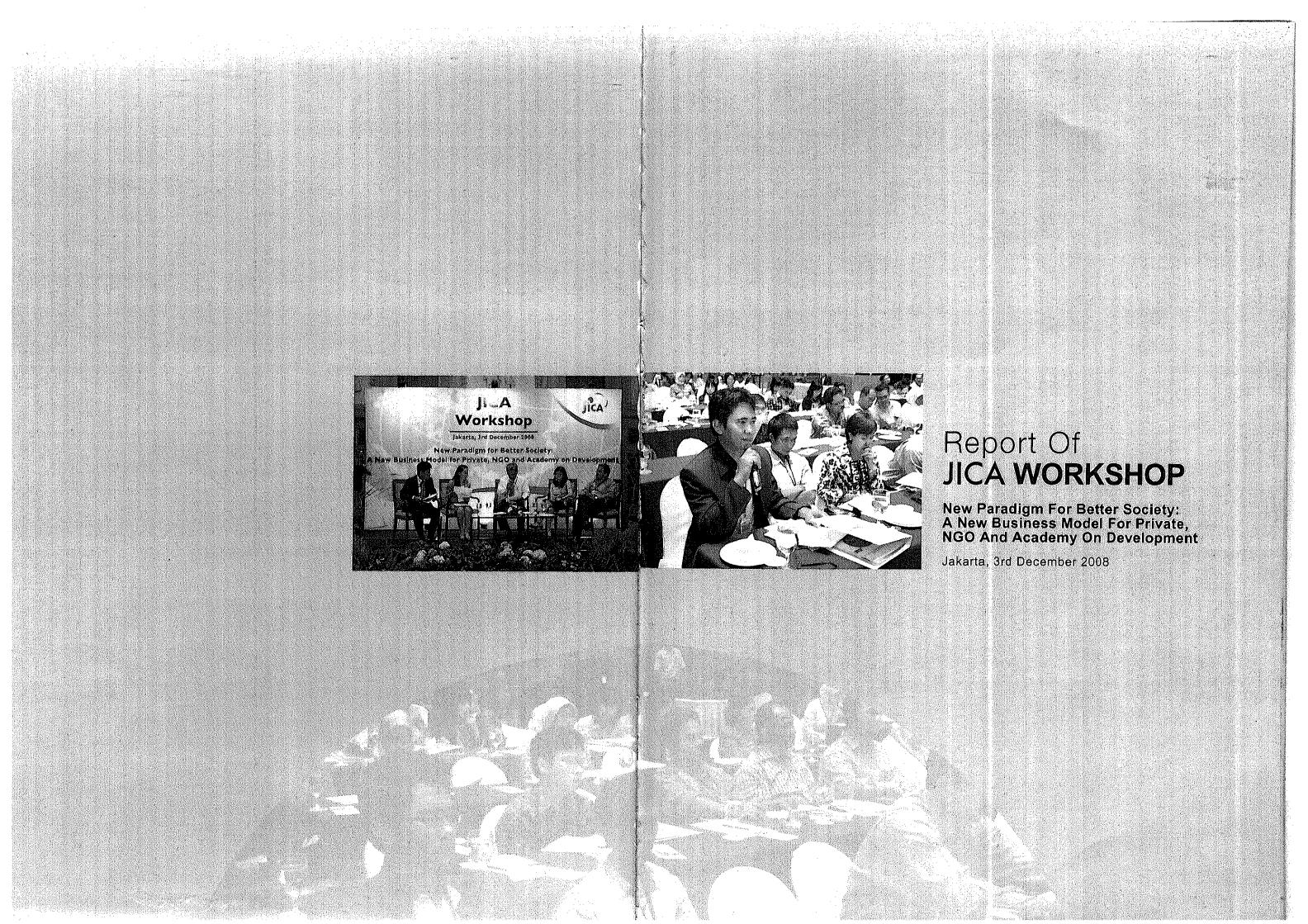
Chief Representative of JICA Indonesia



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Laporan LOKAKARYA JICA

Paradigma Baru untuk Masyarakat yang Lebih Baik: Model Usaha Baru untuk Swasta, LSM, dan Akademi bagi Pembangunan

Jakarta, 3 Desember 2008

