





## **UNITED PROGRESSIVE PARTY**

A UPP Government will take Integrity Legislation to the first working session of Parliament.

This Legislation will provide for Whistle Blower Protection

Integrity will be the bedrock of the UPP.

Transparency and Accountability will be our watchwords.

*The Government will be the servants of the people, that is our commitment.* 

The people's purpose always will come first.

*Ours will be a fully participatory democracy in which the people's voices will be heard.* 

We will respect the law.

We will defend and strengthen our institutions of democracy.

These values will be constants when we have Government in the Sunshine.



## **People First** BRIGHTENING THE LIVES OF ALL

The core philosophy of the United Progressive Party is that the principal purpose of government is to improve the lives of its citizens, to put people first in all planning and policies and to prudently and equitably use the resources available to the government to do the greatest good for the greatest number of our citizens.

To this end, in its first year in office, a UPP Government will implement a number of measures that will brighten the lives of all of our citizens.

## 100% TAX EXEMPTION ON BABY ITEMS

The UPP will remove the Duty and Consumption Tax on:

Baby Food

**Disposable Diapers** 

Baby Powder

Baby Oil

Baby Medicines

Baby Toiletries Feeding Bottles and



### SCHOOL UNIFORM GRANTS TO STUDENTS



 The UPP will provide a \$350.00
 school uniform grant every year to every child in the primary school system, starting in July, this year.

The UPP will provide a \$500.00 school uniform grant every year to every child in the secondary school system, starting in July, this year.



## NATIONAL SCHOOL MEALS PROGRAM

The UPP will introduce a **National School Meals Programme** that will provide nutritious lunch meals to children attending Primary School.

The National School Meals Programme will be expanded on a phased basis to include Secondary School students.

## UNEMPLOYMENT RELIEF



To ease the squeeze on laid-off workers, the UPP will introduce an Unemployment Relief Programme in which laid-off workers who are citizens will be paid 60% of their last wage or salary for up to a period of three months.

### A DOLLAR-A-BARREL EVERY CHRISTMAS

Recognising that many families depend on **Food and Clothes Barrels** from relatives abroad for their Christmas cheer, the UPP will remove the duties, fees and consumption tax on these items during November and December, and recipients of these Christmas Barrels will pay only \$1.00 to clear each Christmas Barrel.

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With a UPP Government, all citizens over 60 years of age will receive a \$1,000 monthly pension.

This pension payment will be introduced in three tranches, with every citizen receiving a pension on reaching the age of 60 years.

All persons 60 years and over will receive a minimum pension of \$750.00 per month from January 1, 2004.

All persons 60 years and over will receive a minimum pension of \$900.00 a month from January 1, 2005.

All persons 60 years and over will receive a minimum pension of \$1,000.00 a month from January 1, 2006.

### EXEMPTION FROM DEPARTURE TAX FOR SENIOR CITIZENS

The UPP will exempt all citizens and residents over 60 years of age from the airport Departure Tax.

## \$2,500 ANNUAL HOME IMPROVEMENT GRANT FOR SENIOR CITIZENS

To assist our senior citizens to carry out necessary repairs to their homes, and to preserve their dignity, the UPP will provide an annual \$2,500 Home Improvement Grant to citizens over 60 years whose incomes do not permit them to maintain their properties, provided that the unit value of such properties is less than \$100,000.

### NO PROPERTY TAX ON \$100,000 HOMES



The UPP will exempt all dwelling homes valued under \$100,000 from paying any property tax.

## SMALL BUSINESS TO SHARE IN ALL GOVERNMENT CONTRACTS

# FOOD VOUCHERS FOR LOW

To ease the squeeze on poor people, the UPP will provide **food vouchers** to poor families that may be used to purchase a monthly basket of food staples that will include rice, sugar, flour, corn meal, condensed milk, evaporated milk, cheddar cheese, cooking oil, margarine, sardines, corned beef, pickled meat, dried peas and beans, bread, and macaroni.

### REMOVAL OF CONSUMPTION TAX ON ELECTRICITY BILLS

To enable families to keep more of the money they earn, and to reduce the cost of doing business, the UPP will **remove the Consumption Tax** from Electricity Bills.

## REMOVAL OF CUSTOM DUTIES FOR TAXI, BUS AND TOUR OPERATOTORS

We will remove the Custom Duties and Consumption Tax on Tires, Batteries and Shock Absorbers for Vehicles used by Taxi, Bus and Tour Operators.

**GOVERNMENT IN THE SUNSHINE** 



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The policies of the outgoing government and the conduct of its leadership have brought immeasurable shame and pain to the Antigua and Barbudan people.

With the economy in shambles, the government has been living from day to day.

Failing to pay public service salaries.

Failing to pay local suppliers and contractors.

Failing to pay employees deductions to the Medical Benefits Scheme.

Failing to pay its dues to CARICOM.

Failing to pay its dues to the Eastern Caribbean Court System.

Failing to keep all but three percent of the pledges of its 1999 Manifesto.

This is Antigua and Barbuda today.

Yet, the Prime Minister has the gall to ask the Antiguan and Barbudan people to keep him in office.

Five more years of hard labour is a sentence of death on a society that can take very little more.

The government has not been honest with the people.

They simplistically call the collapse of the economy a fiscal imbalance.

Antigua and Barbuda is a nation in serious crisis.

Political bluster has no place in the crisis we face.

If we are to navigate this crisis, the involvement of all stakeholders is imperative.

The condition of the nation and the impact of globalisation and trade liberalisation calls for all sectors of the Antiguan and Barbudan society to embrace change and to consider all options for flexibility, adaptability, sustainability and social justice.

Antigua and Barbuda is singularly unprepared for any of this.

The enduring ethos of the Bird dynasty seemed to have been to manage the nation's affairs as though there would be no tomorrow.

The United Progressive Party recognises that there is crucial need at this time to develop an economy that is highly diversified, efficient and internationally competitive.

We consider it the collective responsibility of all of the social partners to forge a united course for national development driven by local private sector investment in partnership with foreign investors that would shape a sound and resilient economy, characterised by growth and sustainability.

To these ends, a United Progressive Party will urgently convene the social partners In a social contract to maintain a stable and collaborative industrial relations climate; to foster productivity and competitiveness; and to ensure a highly efficient, effective, professional and customer oriented public service.

The UPP will also challenge the partners to the social contract with the promotion of human development through higher levels of investment in education, vocational training and affordable housing.

The UPP envisages a housing delivery programme, with the Trade Unions as developers of housing projects that can be facilitated by the government and by the financial sector partners in the social contract.

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Before the end of April, a UPP administration will convene a consultation involving all stakeholders with the aim of formulating and giving formal effect to a social contract.

The agenda for recovery and reconstruction is an agenda for change.

This is a people centred agenda that moves immediately to bring relief to the most vulnerable in our society.

Simply by cutting out extravagance and theft, and with a modicum of compliance, we will be

in a position to deliver on our pledges, and do more.

Antigua and Barbuda deserves much better that the past has dealt us.

Your vote will ensure that it will be better for all with the change of government that is necessary and inevitable.

I urge you to make it happen

BALDWIN SPENCER

The national debt continues to rise at alarming proportions to an unprecedented level of 2.6 Billion Dollars as of June 2003, making Antigua and Barbuda by far the most heavily indebted country in the OECS sub-region.

# An Economy Brought to the Precipice

The mismanagement, extravagance and avarice of the outgoing government has driven Antigua and Barbuda's economy to the brink of a precipice.

For the last ten years, the ALP has taken the Antigua and Barbuda economy on a path of persistent decline.

Economic growth as measured by the rate of growth of real GDP has been in unchecked decline from 6% in 1994 to an estimated 1% - 2% in 2003.

The national debt continues to rise at alarming proportions to an unprecedented level of 2.6 Billion Dollars as of June 2003, making Antigua and Barbuda by far the most heavily indebted country in the OECS sub-region.

The unbridled, reckless and irresponsible spending of the outgoing regime increased our national debt by 300 Million Dollars over the twelve-month period, ending June 2003.

The resulting individual debt burden placed on every man, woman and child in this country is some \$40,000.

The chronic fiscal haemorrhaging under the ALP continues unabated and is being fuelled by the Government's unchecked propensity for spending taxpayers' hard earned monies on goods and services that are wholly unnecessary, unwarranted and unproductive.

Against this background of unchecked spending is the fact that Government revenues have increased on average by 11% per annum since 1999. These increased Government revenues have been frittered away through extravagant public sector spending.

That the country's economic problems extend far beyond the boundaries of a fiscal imbalance is patently clear.

Tourism, our main engine of economic growth, has been contracting since 1994. In particular, the contribution of the "hotel and restaurant" sector as a percentage of GDP has fallen in every year from 18% in 1994 to a current figure of approximately 12%.

In like vein, a once vibrant manufacturing sector has become virtually extinct, while the Government's approach to agriculture is encapsulated in its description of agriculture as being "backwards".

Government created a false sense of economic hope through attempts to create an offshore financial services and gaming sector.

However, uncertainty in Government policy particularly as it relates to the gaming sector coupled with inadequate marketing and the absence of an acceptable array of offshore products, have left the re-birth of this sector still-born.

Other macro economic variables such as the rate of inflation and the level of unemployment, paint a picture of a stagnant economy with a Government on life support through the tolerance of the commercial banking sector.

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Tourism, our main engine of economic growth, has been contracting since 1994. In particular, the contribution of the "hotel and restaurant" sector as a percentage of GDP has fallen in every year from 18% in 1994 to a current figure of approximately 12%.

economy are juxtaposed against the realities of globalisation and trade liberalization in the context of the World Trade Organisation, the Free Trade of the Americas and the Caribbean Single Market & Economy, and when one adds to this the Government's dismal failure to prepare domestic economic agents and others to meet the challenges resulting from globalisation and trade liberalization, the inescapable conclusion must be that continued economic decline is a certainty under an ALP regime.

It is clear that in the absence of an immediate programme of economic reform and restructuring, the economy of Antigua and Barbuda will completely collapse, as the life support mechanism extended to the Government by the commercial banking sector is only temporary.

Further, no number of new projects or Government promises of hundreds of millions of dollars of investments at the eve of an election will effectively address the country's economic problems, which are a direct consequence of the gross and reckless mismanagement of the economy by the outgoing administration.

The solution to the problem of economic mismanagement is not achieved by placing more scarce resources at the ready disposal of reckless and corrupt managers.

It is only achieved through comprehensive change in the management structure, that is to say, a full and complete change in the administration of Government.

A United Progressive Party Government will govern the affairs of this country in an open, transparent and accountable manner. Integrity in Public Life and Anti-corruption legislation shall form part of the main pillars of political and economic reform under a UPP administration.

Public consultations and the full involvement of the citizens and residents of this country in the economic management and decision-making process shall be a hallmark of a UPP Government.

A United Progressive Party Covernment will implement a Short Term Economic Recovery Programme, which will address the chronic fiscal imbalance by rationalizing Covernment expenditures and by cutting wanton waste, all within a framework of prudent fiscal management.

We will energise the private sector through a detailed package of incentives that we will announce once we establish the true picture of the economic shambles the ALP will leave behind them.

The private sector, including small and micro businesses, will propel this economy, while the Government will be only a facilitator of economic growth.

We have already formulated viable policies to increase productivity and competitiveness over the medium term in order to adequately prepare our productive sectors for globalisation and trade liberalisation.

Economic diversification will be a key goal of a UPP administration.

Most importantly, we will make substantial investments in equipping the Antiguan and Barbudan people with the skills and competence necessary for them to successfully meet the challenges of the 21<sup>st</sup> century.





The first task of the UPP is to unravel the murky mysteries of the country's assets and it's liabilities and to decipher what has become of government revenues over the many years that went without audit of the public finances.

# Fair and Balanced Development

The ALP has run this country without planning and without policy. Adhocracy was the only discernible discipline of the now dying regime.

Lester Bird ran a government that lived dangerously, without compass and without conscience.

The existing tax regime is without logic and without equity.

The first task of the UPP is to unravel the murky mysteries of the country's assets and it's liabilities and to decipher what has become of government revenues over the many years that went without audit of the public finances.

The first step will be forensic audits of all major projects in which the Bird administration has been involved.

The findings of those will inform a comprehensive review of the entire tax structure and regimes, with a view to rationalising all taxes. We will remove those taxes that place a disproportionate burden on the lower income earners; we will repeal those that are of nuisance value only; and we will consolidate the various ad hoc taxes that the ALP imposed.

We will operate a simplified and rational integrated tax structure that will be easier to administer, easier to grasp by taxpayers, and will facilitate compliance and not force avoidance.

### We will:

- Reduce the corporate tax rate to 20% beginning January, 2005.
- Change the basis of property taxes to fair market value.
- Exempt all properties valued under \$100,000 from the payment of property taxes.

- Waive the property tax payable on the first \$100,000 on properties valued at under \$200,000 and where such properties are owned and occupied by citizens over 60 years of age, waive the property tax payable on the second \$100,000 by 50%.
- Reduce the consumption tax on a basket of food staples that will include flour, rice, corned beef, corn meal, sardines, pickled meat, cooking oil, sugar, margarine, macaroni, condensed milk, evaporated milk and cheddar cheese.
- Remove duty and consumption tax on Baby food, disposable diapers, wipes, medicines, toiletries, feeding bottles, nipples and bibs.
- Abolish the 2% Business Turnover Tax and the Dog License.
- Will establish the Antigua and Barbuda Investment Authority as a one-stop shop to provide world class, fast, efficient and reliable services to local and foreign investors.

## FAIR TAX ADMINISTRATION

The UPP Government will transform the Inland Revenue Department into a professional and efficient tax revenue agency, equipped with modern electronic systems and highly qualified technical staff. The new department will be charged with the collection of all taxes with the exception of customs duties, and will ensure compliance with the laws in a fair and expeditious manner.







We will operate a simplified and rational integrated tax structure that will be easier to administer, easier to grasp by taxpayers, and will facilitate compliance and not encourage avoidance.

# **Energising Small Business**

The ALP government has failed dismally to develop policies to assist small business, and has presided over the increasing alienation of nationals from private sector business ownership and control.

The UPP's **Business Development Programme** will promote Micro, Small and Medium Enterprises to become a major generator of jobs and a significant contributor to the economy.

We will:

- Reserve specific areas of business activity exclusively for the national Micro, Small and Medium Enterprises sector.
- Reserve 25% of the Government's contracts procurement of goods and services for the Micro, Small and Medium Enterprises sector.
- Set up a statutory Enterprise Development Agency as the vehicle for providing enabling services to the Micro, Small and Medium Enterprises sector. This agency will provide a "one-stop-shop" for this sector to access fiscal and other incentives, training and marketing opportunities, technical assistance and information to assist them in business planning and general operations.
- Establish a Credit Guarantee System to secure Micro, Small and Medium Enterprises venture capital at preferential rates.
- Provide incentives for export enterprises.
- Establish business incubators in designated Small Enterprise Zones. These incubators

will provide facilities where Micro and Small Enterprises that will be able to share resources, energy, information systems and business services thereby creating economies of scale and an environment for sharing business experience.

Provide special incentives for all Micro, Small and Medium Enterprises that function in the tourism industry to promote their growth, profitability and potential for creating wealth and creating jobs.

### **SPECIAL PROJECTS INITIATIVE**

A UPP Government will also institute a number of special projects as a means of empowering key economic sectors. These projects include:

- The Transition to Business for Civil Servants and Non-Established Public Sector Workers will provide specific training, counseling, funding and mentoring for persons who wish to make the transition from the public to the private sector.
- The Youth Business Development Project which will give encouragement and special assistance to our youth who wish to develop their own enterprises.
- The Export Trading House will provide group export marketing for designated enterprises such as garment manufacturers, agro processors, and producers of handicraft and souvenir items.





We will mandate that 25% of all government expenditure on contracts and other purchases shall be reserved for qualified micro and small business enterprises.

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# **Buildup Business Act**

25% of Government Purchases to go to Micro and Small Business Enterprises

### THE BUILDUP BUSINESS ACT

The United Progressive Party wants to broaden the base of business entrepreneurs and open new opportunities to young persons, as well as to public service employees wishing to change careers and go into business on their own.

Should the UPP form the new government, Micro and Small Business enterprises will have a special place in the sun.

We will mandate that 25% of all government expenditure on contracts and other purchases shall be reserved for qualified micro and small business enterprises. To broaden the base of business ownership in Antigua and Barbuda, we will introduce legislation that will make it easier for small and business enterprises to do business with the government.

The UPP will introduce a **Buildup Business Act**, which will simplify and relax the tender procedures for micro and small business enterprises supplying goods and services to the government.

The **Buildup Business Act** will make on-time payments to micro and small business enterprises mandatory, with government having to pay interest on bills not settled by due date.

Through these measures, micro and small businesses can become significant contributors to the national economy, and a major generator of wealth and jobs.

# **Exporting Services**

Viable and competitive export services industries are critical to small island states, with a small home market, if we are to realize the consistent and dynamic **economic growth** rates that are necessary to provide job opportunities for our youth who graduate from our **secondary schools and universities**. Accordingly, a UPP government will give special emphasis to **the export of services industries**. In addition to tourism the other principal export of services sectors targeted for further development are **financial services** and **information technology services**. These sectors, led by **tourism**, will be the growth engines to provide good quality jobs, at good wages and salaries, at all levels from clerical to managerial to professional.

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## Rescue Mission for Agriculture, Marine Resources and Food Production

We pledge to build a vibrant and dynamic agricultural sector, comprising mainly of small and medium sized, market-driven agro-business enterprises, with a focus on import substitution and ensuring an adequate level of national food security. This programme will involve implementing an effective land use policy, the use of appropriate technology, supported by an effective marketing system.

### **VEGETABLES AND FRUITS**

It is well known that our unique combination of fertile soil and favourable weather conditions combine to enable Antigua and Barbuda to produce vegetables and fruits that have a particularly delicious and nutritious quality. This uniqueness of our food products provide us with a competitive advantage in securing niche export markets of high value, while satisfying the needs of our local and tourist markets for quality food year round.

### A UPP Government will:

- Develop an effective Land Use Policy to facilitate a rapid development of our potential agricultural land.
- Zone land into clearly demarcated agricultural, industrial and residential areas.
- Implement programmes and support private

initiatives to expand and strengthen the linkages between food production and tourism.

- Actively promote the development of small farms of 3-5 acres and medium sized farms of 25-50 acres, on the basis of secure leases that farmers may use to collateralize their production loans.
- Promote Co-operative Farming Enterprises by encouraging individual farmers to secure inputs and pursue marketing ventures co-operatively, and by facilitating young people to band together to develop medium and large scale cooperative farms.
- Upgrade extension services to provide modern technical support and training for all farms that require such services.
- Develop and promote a Brand identity for Antigua and Barbuda produce targeted to the export market.

### The Antigua Black Pineapple

One of our most desirable agricultural products is the **Antigua Black Pineapple**, a fruit of unique and inimitable character.

A UPP government will move speedily to make the production of this unique fruit the basis of a comprehensive agroindustry that will provide

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gainful employment for 500 persons by 2007.

A UPP government will:

- Make 1,500 acres available for Antigua Black Pineapple production.
- Develop modern nurseries to supply the Antigua Black Pineapple suckers for farmers to start their operations.
- Enhance rural development in the southern villages that provide the best locations for pineapple production by developing the farm sites at Cades bay, Claremont, Christian Valley, Old Road, Sweets and John Hughes.
- Establish a central marketing facility for our farmers' produce.
- Fund an international campaign to establish the Antigua Black Pineapple as a premium brand.

## **SEA ISLAND COTTON**

The UPP believes that the development of an integrated Sea Island Cotton industry will be of significant benefit in promoting agricultural diversification and the basis for a textiles industry based on locally produced fabric. **Antiguan Sea Island Cotton** produces the finest cotton fabric in the world, bar none. A vertically integrated industry based on cotton produced by our own farmers will add considerable value to our annual cotton crop.

#### We will:

- Make 2,000 acres available for Sea Island Cotton production.
- Promote the development of small, medium and co-operative farms producing Sea Island Cotton in season and appropriate vegetables and fruit in the closed season.
- Establish a private sector led, vertically integrated cotton industry, producing 100% Antiguan Sea Island Cotton products to be marketed in outlets globally.
- By means of this industry, enhance development in the Cotton Belt villages on the eastern range of the island stretching from Cedar Grove in the northeast to Falmouth in the southeast.

## **HOME GROWN CHICKEN**

Antigua and Barbuda provides one of the most lucrative markets for poultry per head worldwide. A considerable portion of our food import bill goes to importing poultry products, mainly from Florida, USA. Latest figures indicate that the annual value of imported poultry products is EC\$20 million.

Much of these imports can be replaced by local poultry, when our own poultry farmers are enabled by policies that provide meaningful incentives and opportunities in investment in poultry production.

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A UPP government will take the measures necessary to neutralize the effects of trade liberalisation on the local poultry industry and will provide a package of incentives to ensure that the industry develops on the basis of the best available technology and in high levels of productivity, so that Antigua and Barbuda becomes self-sufficient in poultry.

## LIVESTOCK

Antigua and Barbuda are ideally endowed for an extensive livestock industry. Our flat fertile grasslands provide excellent pasturage for cattle, sheep and goats. Livestock is one of the main areas where agricultural production can be increased by establishing a sustainable linkage with our tourism industry.

A UPP government will:

- Mobilise livestock farmers to improve the quality of their livestock by adopting modern scientific methods of animal husbandry.
- Ensure bona fide livestock farmers have proper leasehold title to lands that they can use to collateralize their loan requirements.
- Develop fenced communal grazing pastures in every parish as a means of tackling the problem of stray animals.
- Provide an incentive for developing the dairy industry by providing a market for locally produced milk in the proposed schoolfeeding programme.
- Ensure that the Ministry of Agriculture develops an effective outreach programme to bring extension and veterinary services close to every livestock farmer.

### MANAGING OUR MARINE RESOURCES

The UPP sees the need to stop the decline in the fishing industry and upgrade it to play its role in the nation's food security programme and as an important provider of employment. It must be realized that as an archipelago, Antigua and Barbuda has vast areas of sea under its legal control. We have never effectively managed and exploited this rich resource which is entirely our own.

A UPP government will:

- Provide the Fisheries Division with the necessary boats and equipment to monitor and protect our marine resources.
- Develop an incentive programme to support investment in larger and more modern fishing vessels and modern fish harvesting techniques targeting pelagic species.
- Create No-Fish Zones to provide areas for reef fish stocks to replenish themselves.
- Recruit marine park rangers to patrol No Fish Zones.
- Encourage the formation of fishing cooperatives as a means of accelerating the development of the industry.
- Promote the development of a modern fish processing and packaging plant that would provide a central market for the fish harvest while developing export markets and linkages to tourism.
- Establish international seafood processing and packaging standards to maximize revenue generation on seafood exports.





The UPP will provide a \$350.00 school uniform grant every year to every child in the primary school system, starting in July, this year. The UPP will provide a \$500.00 school uniform grant every year to every child in the secondary school system, starting in July, this year.

- Develop tourist fishing license programmes.
- Provide scientific training in fishing methods and fish ecosystems for fishermen and young people who want to work in the fishing industry.

### WATER FOR AGRICULTURE

The greatest constraint to the viability of agriculture in Antigua and Barbuda is a reliable and affordable supply of water.

### We will:

- Fully develop and implement an extensive irrigation project during the first 2 years of our first term that will see adequate supplies of water provided at affordable rates to farmers.
- Provide incentives for investments in water storage and distribution systems for farms. It is anticipated that drip irrigation technology will become the order of the day.
- Develop an extensive programme to build mini-dams throughout the agricultural areas. Every watercourse is expected to be dammed with potential to address livestock care, fish farming and agricultural irrigation needs.

### **PRODUCTION INCENTIVES**

### A UPP Government will:

- Create an Agricultural Growth Fund to be administered through the Antigua and Barbuda Development Bank to facilitate investment in capital equipment.
- Provide duty-free concessions for all equipment, machinery and supplies used in agriculture.
- Enact an Agricultural Development Act to provide incentives on a scale similar to those given to Tourism.
- Develop a National Agricultural Training Institute to provide agricultural education and training at all levels, particularly to our youth. This institute will also have a mandate to conduct agricultural research of interest and importance to our agricultural industries.
- Provide concessions to hotels that enter into sustainable linkages with local agricultural producers.

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# Land Rationalization

Antigua and Barbuda is the only CARICOM country that has taken into public ownership the vast proportion of its land. With good management and honest government, this should have provided a golden opportunity to empower Antiguans and Barbudans to develop and control our economy, and to ensure that the level of home ownership was second to none in the Caribbean.

Instead, the corrosive hand of the ALP corrupted this golden opportunity as they went about using the people's land to extend patronage and secure votes at elections. Now, with vast tracts of our land sold off in dubious deals, government ministers and family and friends of the ALP elite, it is imperative that the sell off of our precious patrimony be halted.

Increasingly, land is beyond the reach of the average Antiguan and Barbudan. Another consequence is that prime agricultural land is now hoarded with the wealth of private landbankers. A third is that our vital agricultural industry has been marginalized.

The goal of the UPP **Land Rationalisation Programme** is to ensure that our land is used to create wealth for our people and to establish well-ordered living communities where housing is affordable and accessible for every section of the population. A UPP Government will:

- Commission forensic investigations of the land transactions the ALP carried out.
- Zone the country into residential, agricultural, industrial and forest lands.
- Set up an Independent Land Commission to take charge of the distribution and sale of all public lands.
- Guarantee every citizen the right to purchase a residential plot of public land.
- Carefully plan the development and expansion of villages and residential communities to ensure our agricultural potential does not suffer as a result.
- Develop a structured programme to make land available to farmers on the basis of long term leases that can be used to secure agricultural credit.
- Allocate land for the development of parks for Light Industry by private sector interests.

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Removal of Consumption Tax on Electricity Bills: To enable families to keep more of the money they earn, and to reduce the cost of doing business, the UPP will remove the Consumption Tax from Electricity Bills.

# **An Intelligent Nation**

ALP policies during the past 28 years have marginalized the Antiguan and Barbudan people in their own nation, denying us the opportunities that are rightfully ours to own and control our economy and develop our country in our own image and likeness. While perpetrating this crime against us, members of the ALP leadership have feathered their own nests by seizing control of the most lucrative sections of the economy for themselves and their accomplices, by underdeveloping our education system, failing to create an enabling environment for our small businesses, and through victimisation, forcing almost a quarter of our population to emigrate from their own country to seek opportunities in foreign lands. Such a situation cries out to be rectified!

The UPP Government will promote a set of policies designed to upgrade the intellectual capital of the Nation of Antigua and Barbuda. With our "People First" philosophy, our commitment is to ensure every citizen and resident has access to opportunities to better him/her self educationally and economically. The modern world calls for nations to be competitive. A nation becomes competitive when its people become competitive.

#### A UPP Government will:

Reform the educational system thoroughly so that the concept of "lifelong learning" can have meaningful application to the different stages of one's life.

- Use the media to bring serious educational content into the homes of everyone.
- Require local TV stations to devote a minimum of 30% of their programming to local content.
- Establish strategic bilateral relations with a number of select nations as a means of fostering opportunities for our students and entrepreneurs in particular to learn and acquire nation-building skills not available at home.
- Promote multilingualism as a goal for the entire nation. Accordingly, language instruction will be made available, in wellequipped language laboratories, to all interested persons.
- Ensure information technology skills are widely disseminated.
- Develop cultural institutions and facilities at the community level, making them available to all.

## REMOVAL OF CUSTOM DUTIES FOR TAXI, BUS AND TOUR OPERATOTORS

We will remove the Custom Duties and Consumption Tax on Tires, Batteries and Shock Absorbers for Vehicles used by Taxi, Bus and Tour Operators.

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# **Building the Knowledge Society**

Integrating information and communications technology into the fabric of our daily life is not an option.

It is a necessity if Antigua and Barbuda is to rise to First World standards and status.

While the people of this country are making admirable efforts to acquire the skills and aptitudes to function effectively in this information age, the ALP pays only lip service to government's critical role in enabling our nation to move rapidly towards the Knowledge Society.

The programme to deliver information and communication technology skills throughout the educational system is woefully inadequate, with very few schools equipped with modern and properly maintained computer laboratories. Furthermore, the ALP government has done nothing to ensure inexpensive access for all to the internet.

### **CLOSING THE DIGITAL DIVIDE**

The world is driven by revolutionary changes in information and communications technologies. Antigua cannot continue to exist on the disadvantaged side of the digital divide.

### A UPP Government will:

Ensure the integration and adaptation of state-of-the-art information and communications technologies in all spheres of our daily life, in education, health, production, commerce, services, governance systems, law enforcement, entertainment and social interactions.

- Establish computer labs throughout the educational system and promote the integration of technology into instruction and learning at all formal levels of the education system.
- Abolish all taxes on computers and computer supplies.
- Remove the government tax on internet access.
- Provide \$3,000 interest free loans to public servants for purchasing personal computers and laptops.
- Build our national technological capability by promoting Antigua as a Regional Centre of Information Technology Excellence to support the development of:
  - E-commerce
  - Internet marketing
  - Internet gaming
  - Software development
  - E-education
- Provide scholarships for information technology training.
- Provide a package of incentives, including tax benefits, to entrepreneurs and technology developers investing in information technology services and training.

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Work toward the establishment of a Hospitality and Tourism Management Faculty of the University of the West Indies at Dutchman's Bay that will meet local needs and those of the Eastern Caribbean region.

# **Revolution in Education**

The Bird administration has not built a single secondary school in over a generation. There could not be a more telling indictment on any government or a more cruel betrayal of a nation's children. Not surprisingly, the number of Antiguans and Barbudans proceeding to tertiarylevel schools is the lowest in the entire OECS.

The outgoing regime has failed to provide sufficient school places and the standard of the nation's schools is deplorable. These deficiencies have been particularly burdensome to the immigrants among us who are forced to send their children to expensive private schools.

We need a revolution in education to transform this country into a knowledge-based society. Only in this way will we be equipped for the challenges of FTAA, CSME, globalisation and 21<sup>st</sup> century technology and opportunities.

Education will receive greatest priority from the UPP Government. We will raise the literacy level and promote civil pride and social awareness among our people.

#### We will:

- Reform the Ministry of Education with a new mandate to more effectively manage the primary and secondary schools in all the communities.
- Upgrade and maintain the ailing education infrastructure and facilities.

- Provide more pre-school centres for children from lower income households within various communities.
- Work toward the establishment of a Hospitality and Tourism Management Faculty of the University of the West Indies at Dutchman's Bay that will meet local needs and those of the Eastern Caribbean region.
- Provide all successful "A" Level State College students with opportunities to pursue tertiary-level education.
- Create an independent Teachers Services Commission to set and manage the terms and conditions under which teachers are recruited and employed.
- Provide for continuous training throughout a teacher's working career.
- Provide improved security around the school premises with regular patrols and response mechanisms to deal with incidences of crime and vandalism.

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# **Pursuing Excellence**

A culture of excellence uplifts a nation and positions it at such a level in the global community that it attracts investment beyond its requirements. Two examples that serve as benchmarks for such a goal are Bermuda, the small island with a per capital income among the world's highest, and Singapore, another small island that serves as the premier example of excellence in national development worldwide.

The mediocrity that defines individual and institutional life in Antigua and Barbuda comes hand in hand with the style and content of ALP rule over the past three decades. The culture of corruption that became the norm, degraded our national status, compromised our institutions and made our nation vulnerable to economic and other predators. The upshot of three decades of mediocrity and neglect is a nation ashamed of itself, demotivated in every sense, a people alienated from their country, who see emigration to other lands as opportunities not to be resisted.

Excellence is driven by culture, the way we perceive and do things. A culture of excellence must be cultivated and experienced to make it real. In a small nation like ours, with limited human and natural resources, Government has the obligation to be the key catalyst in propelling our national culture from mediocrity to excellence. A culture of excellence translates directly to high productivity, country competitiveness and individual fulfillment.

### Accordingly, a UPP Government will:

- Create national awareness of the imperative to transform the culture of the nation to achieve excellence in every sphere of activity.
- Introduce measures to promote a work ethic geared to increased productivity of every enterprise and institution to improve continuously.
- Through community projects, motivate households and organizations to upgrade and care for the physical environment so that cleanliness and good order become the hallmarks of every community and the nation as a whole.
- Develop programmes in the schools to make young people conscious of the need to base their life and endeavours on a platform of excellence.
- Transform the country into a knowledgebased society.

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Before the end of April, a UPP administration will convene a consultation involving all stakeholders with the aim of formulating and giving formal effect to a social contract.

# A National Library At Last!

In this modern age where knowledge is the principal driver of national development, Antigua and Barbuda does not have a proper Public Library!

This shameful situation has been allowed to exist since 1974 when an earthquake destroyed the Public Library on High Street. Three decades later, the ALP continues to pay lip service to the need to build a new Public Library, but has failed to make any firm efforts to accomplish this. This is as serious a self-indictment of which any administration could be guilty.

### A UPP Government will:

Designate the building of a modern Public Library as an urgent priority. All plans related to this project will be finalized within the first 100 days of the UPP Administration.

- Work closely with the National Library Committee with a view to integrating their efforts with the Government's commitment to complete the project in the shortest possible time.
- Ensure that the new library offers a fully equipped Computer Centre where the public will have the opportunity to access the Internet and have the use of various application programmes of interest to them.
- Equip the new library with a Children's Section that offers, in addition to a book lending service, a number of projects that assist children in developing their talents and aptitudes in both the intellectual and cultural fields.
- Organize an extension service where a mobile unit of the library will pay regular scheduled visits to rural areas.

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 UPP to the Rescue!
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# **Igniting a Cultural Explosion**

As a people, we are conscious of the loss of our country's reputation as a result of the character of the Government that has ruled Antigua and Barbuda in all its years as a sovereign nation.

Worse than this, the outgoing regime has robbed the people of this nation of their identity; that is to say, our very soul has been taken away from us. There is no greater poverty than this.

The UPP considers it an imperative that there must be awakened in our nation a consciousness of who we are.

We must begin a search for self-identity. Without self-identity, we cannot possibly experience the sense of nationalism that Caribbean neighbours like Jamaica and Barbados possess.

We can take comfort in the hope that our process of self-identification has begun and will explode on March  $23^{rd}$ .

That will be the beginning of a true renaissance that will inform all spheres of our lives.

The UPP will facilitate the aspirations of all who will assist us to define ourselves to the world. We will propel the development of art and culture by:

- Establish a National Cultural Commission charged with the responsibility of energizing the country's creative resources of our diverse community through funding, promotion and business opportunities. This Commission can be the prime catalyst in transforming cultural and intellectual product into a significant contributor to the national revenue.
- The assembly of a National Art Collection to be initially housed at Government House until an Art Gallery can be established.

- The construction of community centers as the hub of decentralized cultural expression in communities around the country
- The introduction of dance, calypso and drama into the school curriculum.
- The patronage of cultural effort by providing a \$250,000.00 per annum tax credit to businesses sponsoring cultural development.
- An Annual Caribbean Art Exposition
- Removal of the duty and consumption tax on professional film and video production and sound recording equipment.
- Support an annual international Jazz Festival and Moods of Pan Festival.
- The award of scholarships for cultural studies.
- Tax benefits for hotels and restaurants employing performers as full-time staff.
- The construction of a centre for the Performance Arts in a revitalized capital city.

The UPP will mobilize the country's abundant talent in developing a creative sector that can contribute significantly to the national economy.

In support of this, a UPP government will mandate that local artistes be commissioned to perform at all occasions hosted by government ministries and agencies. We will also mobilize the country's creative talent in all tourismmarketing efforts and use our artists and artistes as ambassadors to define the spirit of our nation around the world.





A UPP Government will: Provide tax credits of up \$250,000 to businesses that sponsor sporting organizations and events.

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## Sports for Pleasure and for Profit

The absence of a sports policy has seriously hindered the development of a thriving sports culture in Antigua and Barbuda. Sporting facilities throughout the country have been woefully neglected. Many of them lack proper lighting, bathroom and change facilities and they have been left to deteriorate to a deplorable level.

The UPP recognizes that sports can build character, generate meaningful income and be a catalyst to positive lifestyles. It is a powerful adjunct to development.

We will develop Antigua and Barbuda into a sport-tourism destination, and we will provide top rate sporting infrastructure in communities throughout the nation.

### A UPP Government will:

Redefine the role of the Community Sports and Games Department and the National Sports Council.

- Establish a functional Sports-Tourism Commission that will form strategic alliances with the private sector to develop and market Sports-tourism events.
- Establish a National Sports Academy that will provide a flexible tutoring system for professional athletes so that academic and career opportunities are not in conflict.
- Lend full support to the Antigua Cricket Association to ensure that Antigua is a venue for the 2007 Cricket World Cup games.
- Provide tax credits of up \$250,000 to businesses that sponsor sporting organizations and events.
- Reduce the import duty and consumption tax on all sporting equipment.
- Improve playing fields and other infrastructure in all community sporting facilities.









# \$1,000.00 Pensions For All **Senior Citizens**

The United Progressive Party will reduce the burdens placed on our citizens in their golden years. The UPP gives the clear commitment that pensioners will share fairly in the prosperity of the nation.

### The UPP will:

With a UPP Government, all citizens over 60 years of age will receive a \$1,000 monthly pension.

This pension payment will be introduced in three stages; with every citizen receiving their pensions on reaching the age of 60 years.

- All persons 60 years and over will receive a minimum pension of \$750.00 per month, with effect from January 1, 2004.
- All persons 60 years and over will receive a minimum pension of \$900.00 a month, to take effect on January 1, 2005.
- All persons 60 years and over will receive a minimum pension of \$1,000.00 a month, to take effect on January 1, 2006.
- Exempt all properties valued under \$100,000 from the payment of property taxes.
- Waive the property tax payable on the first \$100,000 on properties valued at under \$200,000, and where such properties are owned and occupied by citizens over 60 years of age, reduce the property tax payable on the second \$100,000 by 50%.
- To assist our senior citizens to carry out necessary repairs to their homes, and to

preserve their dignity, the UPP will provide an annual \$2,500 Home Improvement Grant to citizens over 60 years whose incomes do not permit them to maintain their properties in good condition; provided that in each case, the unit value of the property concerned is less than \$100,000.

- Ensure the prompt payment of pensions and gratuity entitlements by Act of Parliament
- Reduce the costs of electricity and water payable by senior citizens; this will be based on a needs assessment and will be provided under a new Social Transformation.
- Abolish the Airport Departure Tax for citizens over the age of 60 years.
- Expand the coverage under the new National Health Insurance Plan to include arthritis and other diseases prevalent among the aged.
- Establish a modern Home Help Programme, to include care on the weekends.
- Give priority to providing pipe borne water to the homes of pensioners.
- Grant special tax concessions to persons constructing or repairing homes to specifically house the elderly or disabled.
- Provide institutional support to the Antigua & Barbuda Pensioners' Association and affiliated groups.
- Develop Retirement Communities that will attract retirees, nationals and foreigners.
- Provide concessions for the construction or  $\bigcirc$ purchase of retirement homes of a value to be determined.

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The UPP will introduce a National School Meals Programme that will provide nutritious lunch meals to children attending Primary School. The National School Meals Programme will be expanded on a phased basis to include Secondary School students.

# Single Mothers

## **SUPPORTING YOUNG PARENTS**

Callous ALP policy makers have ignored the plight of young, single mothers, many of whom are imprisoned in poverty. A UPP Government will take urgent action to help these young persons to help themselves and to take care of their infant children.

### We will:

- Remove the taxes on all baby foods and baby supplies.
- Refurbish existing baby crèches at Potters, All Saints and Willikies.
   Provide incentives to operators of day care centers.
- Establish Early Child Care Education Centres in the Nutgrove, Old Road and Newfield communities.

- Introduce a special Single Mothers' Employment Programme and place focus on training and on enabling women to operate small-scale businesses.
- Provide such businesses with access to financial services, marketing assistance and relevant training in entrepreneurship and enterprise management.
- Develop a continuing education programme in support of young women forced to abandon their education because of teenage pregnancy.

The UPP is committed to introducing Programmes for Life and Parenting Skills to prepare our single parents for healthy living, productive lives and strong families.

# **More Young Leaders**

Antigua and Barbuda's most valuable asset is our young people, and a secure future for our nation is dependent on the quality of our youth.

The UPP will open up leadership roles for our young people in all spheres of national life.

#### We will:

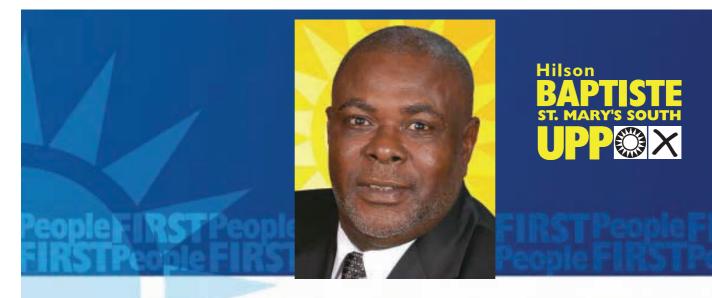
- Listen to our young people and we will respect their views
- Develop a National Youth Council through which key youth empowerment programmes will be executed.
- Establish a National Environmental Youth Corps which will work with NGO's for the beautification and protection of the environment.

- Mobilise culture and sports as empowerment tools for our youth.
- Establish a National Skills Development Programme.
- Restructure the Boys Training School so that its programmes are less punitive and more rehabilitative.
- Establish Young Entrepreneurs Services (YES) as a dedicated business incubator unit that will spark and fund micro and small business ventures for young persons between 18 and 30 years of age.

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## Social Transformation Eradicating Poverty, uplifting the Poor and Needy

The UPP will implement a broad programme of social transformation designed to eradicate poverty in Antigua and Barbuda, create a level field for persons of all social origins to have equal opportunities to achieve their goals and aspirations, and upgrade urban and rural communities to a point where all residents can be proud of their physical surroundings.

The corruption and mismanagement of the ALP has worsened the social situation of masses of people in both urban and rural areas, has increased unemployment and underemployment, marginalised pensioners and the disabled, and has generated pockets of poverty throughout the land, a privileged elite of ALP supporters feathered their nests and have amassed wealth at the expense of the masses of this nation.

The eradication of poverty is a key priority on the UPP's agenda.

We will ensure that all Antiguans and Barbudans are equipped to face the challenge of selfdevelopment rather than depend on social services.

The main pillars of our programme will be empowering our people through providing life long opportunities for learning and skills development and implementing a policy of urban renewal and rural development.

#### A UPP Government will:

- Repair and replace the homes of the poorest of the poor.
- Make house plots available at reduced cost to persons unable to afford market value for land.
- Work with existing land owners to convert derelict properties into new housing.
- Implement a Community Upgrade Project repairing houses and roads, improving
- community infrastructure and facilities and building small business kiosks in depressed areas.
- Provide an annual \$2,500 Home Improvement Grant to citizens over 60 years whose incomes do not permit them to maintain their properties in good condition; provided that in each case, the unit value of the property concerned is less than \$100,000.

Designate Parham, All Saints, English Harbour, and the Bolans-Urlings area as Special Development Zones for the creation of employment and training opportunities for the surrounding rural areas.







We will ensure that all Antiguans and Barbudans are equipped to face the challenge of self-development rather than depend on social services.

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## BUILDING SOCIAL PARTNERSHIPS

#### We will:

- Give assistance and encouragement to Faith Based Organizations, other Nongovernmental Organizations, and Community Based Organizations build their capacity to provide services to their membership and to the community.
- Provide subventions where desirable to the above organizations to improve their viability and strengthen their networks.

### A UPP Government will:

- Increase the number of training opportunities to a wide cross section of the public.
- Implement a retraining programme aimed at that segment of the labour market that is at risk of being marginalized by technological advancements and at public servants who wish to move into the private sector or towards self-employment.
- Promote an effective Apprenticeship Programme aimed at youths to enable them to acquire on-the-job training.

## **CARING FOR OUR ELDERLY**

The UPP recognises that our senior citizens who helped to build our twin island nation deserve to be treated with dignity. In creating a society for all ages, the UPP will pursue a programme that allows our senior citizens to participate in productive and stimulating activities and to live out their lives in conditions of dignity.

#### We will:

- Revolutionize the concept of Care of the Elderly by promoting the construction of nursing home facilities and assisted living communities.
- Begin the construction of a public nursing home as an upgrade to the Fiennes Institute.
- Offer incentives to the private sector to build senior citizen centers.
- Provide annual government subsidies to assist in the operation of private Senior Citizen Centers.
- Expand the coverage offered by the new National Health Insurance Plan to include diseases and conditions prevalent among the aged.
- Support the efforts of NGO's in the Meals on Wheels Programmes to ensure that indigent persons, shut-ins, as well as the elderly, who live alone, have access to nutritious meals.

## EQUAL OPPORTUNITIES FOR THE PHYSICALLY CHALLENGED

### We will:

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- Encourage self-reliance among persons with disabilities through skills training, enterprise development and by expanding employment opportunities.
- Introduce a Disability Assistance Grant Programme which will provide financial assistance to persons with permanent physical disabilities.

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- Improve and expand transportation services for the disabled.
- Give persons with disabilities expanded political and social opportunities.
- Reduce the cost of health care equipment needed by persons with disabilities by removing customs duties and taxes.
- Introduce legislation for mandatory standards for building codes, in compliance with international requirements.
- Mandate wheelchair ramps at all newly constructed public places and on all sidewalks.

Introduce Equal Opportunity legislation to eliminate discrimination in the work place.

## HOMELESSNESS

ALP corruption and mis-management have resulted in increasing levels of poverty and homelessness. The increase in substance abuse has also increased homelessness.

### A UPP Government will:

- Institute a national programme of care and treatment for the homeless.
- Work in partnership with civil society to opreate rehabilitative programmes at shelters.

# **Quality Health Care for All**

The UPP considers access to health care a fundamental right of every Antiguan and Barbudan, foreign born as well as native. We are committed to developing a healthier and more productive society by embarking on a program of preventative medicine and healthy lifestyle choices. We pledge to upgrade our neglected medical facilities and provide the best quality health services for our residents, while granting the health care professionals the courtesy and respect they deserve.

### The UPP will:

- Introduce a National Health Insurance Plan, which will provide universal health care coverage to all.
- Investigate the transfer of Holberton Hospital to a foreign entity for \$1.00 as was announced by the government last year.

- Investigate who owns the Mount St. John's Medical Centre, which was financed by Stanford's funds.
- Add arthritis and epilepsy to the list of diseases covered by the Medical Benefits Scheme.
- Significantly reduce the taxes on a wide range of over-the-counter pharmaceutical products, antibiotics, vitamins, baby products, and medicines, including medicines for arthritis, cancer, circulatory disorders, HIV/AIDS, and disorders of the ears, nose and throat.
- Extend the hours of operation of the main MBS Pharmacy to include Sundays and public holidays.

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The UPP will: Significantly reduce the taxes on a wide range of over-the-counter pharmaceutical products, antibiotics, vitamins, baby products, and medicines, including medicines for arthritis, cancer, circulatory disorders, HIV/AIDS, and disorders of the ears, nose and throat.

- Decentralize the ambulance service and position a new fleet of ambulances at clinics to be constructed in the Grays-Green, St. Phillips, Johnson's Point and Yorks Communities.
- Provide regular maintenance for ambulances to ensure maximum fleet availability.
- Create a national educational and awareness programme to place HIV/AIDS at the top of the national agenda.
- Improve the delivery of health care services to persons living with HIV/AIDS.
- Expand HIV/ AIDS education in our schools to include teachers, students and parents.
- Expand the voluntary HIV/ AIDS counseling and testing programmes.
- Implement a comprehensive dental programme for all primary schools and new clinics.
- Fully equip and staff all clinics and ensure that equipment is maintained.
- Institute and promote at district clinics, mandatory physical check ups, including hearing and vision screening, prior to enrollment in primary school.
- Expand the range and quality of services at the Johnson's Point Clinic.
- Construct modern clinics with pharmacies in the Grays-Green, St. Phillips and Yorks Communities;
- Introduce prostate screening in the new clinics.

- Develop programmes to reform mental health and to destigmatize mental illness.
- Provide assistance to families for the in-home care of relatives with a mental illness.
- Refurbish the physical plant at the Mental Hospital over the next two years.
- Compensate nurses at levels necessary to retain and attract them to the profession.
- Increase the equipment, services and personnel dedicated to the prevention of diseases such as dengue, gastroenteritis and tuberculosis.
- Introduce a comprehensive, continuing school program for dental hygiene via regular visits by dental hygienists.
- Introduce a mandatory physical education program into all school curricula with linkages to the family life curriculum.
- Strengthen the school's vaccination program to standards recommended by the World Health Organisation.
- Increase the frequency of garbage collection to 3 days per week across Antigua.
- Upgrade the garbage collection fleet at the CBH and introduce a preventative maintenance programme.
- Provide CBH employees with protective clothing and training in the handling of hazardous materials.
- Actively encourage the use of environmentally friendly products and recycling in all sectors.

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# Delivering Improved Public Services

Twenty-seven years of Labour Party Government has consigned our public sector workers to poor working conditions, low emoluments, irregular salaries, low morale and public derision by the Prime Minister.

A sense of non-appreciation prevails over the public service. Workers in the public service toil daily to provide services to this country knowing that at the end of the month they may very well not be paid.

Public service workers watch the politicization of their sector as the ALP put its handpicked people in plum positions in the public service where they perform little meaningful work but collect a fat paycheck on time every month.

The UPP is deeply committed to respecting the rights of all workers, including public servants.

The UPP's focus on the public service is to ensure the rapid delivery of improved public services to the national community.

### We will:

Review the status of non-established workers with a view towards offering greater job security, improved benefits and better working conditions.

- Provide interest free \$3,000 loans to public servants for the purchase of personal computers.
- Provide low interest motor vehicle loans to public servants, extending over a wide range of scales.
- Subsidize fees paid by public servants for work-related seminars and training and study programmes.
- Establish dedicated Early Child Care Education Centres for infant children of public servants.
- Review all contracts for non-establishment public service workers, with a view to removing impediments to upward mobility for establishment officers, most of whom though experienced and /or qualified, receive a mere fraction of the hefty compensation packages political appointees enjoy.



A UPP Government will: Make it mandatory for all foreign contractors to work with Antiguan and Barbudan sub-contractors.

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# **A Regional Transportation Hub**

The ALP'S ad hoc approach to aviation is a depressing tale of incompetence and mismanagement. Aviation has dismally failed to realize its full economic potential. The ALP has failed to improve standards at our single international airport, permitting this all-important facility to fall into a state of disrepair and inadequacy. The much-touted parallel taxiway stands incomplete and abandoned after millions of dollars of loan funds were spent on that project.

### A UPP Government will:

Expand the facilities and capacity at the V.C. Bird International Airport and the Codrington Airport to provide world-class operations and services.

- Improve facilities and working conditions for the air traffic control and meteorological operations staff, airport security and management.
- Work closely with airline management and the trade unions to provide incentives to ensure the viability of airlines headquartered in Antigua and Barbuda.
- Partner with regional governments to ensure cost-efficient, reliable and frequent air services between our Caribbean states, particularly to maximize trade opportunities the Caribbean Single Market and Economy will bring.
- Forge strategic partnerships with the private sector and international airlines to secure adequate airlift for our North American and European visitors.

## A Blueprint for Improved Infrastructure

Infrastructure development in Antigua and Barbuda has proceeded on a piecemeal and ad hoc basis without proper planning or due attention to cost and efficiency.

The UPP pledges to reverse the years of neglect inflicted on the people of Barbuda by the ALP and ensure that infrastructure development in Barbuda proceeds hand in hand with developments in Antigua.

The UPP will establish a **National Development Task Force** to oversee the preparation of a comprehensive Physical Development Plan to provide a blueprint for the development and management of infrastructure in Antigua and Barbuda. The plan will draw on the technical expertise of physical planners, engineers and architects and will be prepared through a consultative process with civil society, including the business sector, the hotel association, farmers, local communities, NGOs and professional associations.

### The UPP will:

Implement an island-wide road improvement programme based on a

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study of the island's transportation needs and a comprehensive inventory of the road network, with rural roads in villages and areas identified for new housing development given high priority.

- Implement a transportation plan for St. John's to ameliorate the city's chronic problems of traffic congestion, limited parking space, and inadequate sidewalks.
- Improve the management efficiency of public works projects to ensure that projects are completed on time and within the approved budget.
- Implement a management and technical training programme for all levels of staff in the Public Works Department.
- Conduct regular condition assessments and preventative maintenance on public buildings, roads, bridges, drains and gutters, etc.
- Provide Barbuda with a network of paved roads and a dependable piped water supply system.

## SUPPORTING LOCAL ENTERPRISES AND CREATING JOBS

Under the ALP, foreign companies have been the principal beneficiaries in all major projects in Antigua and Barbuda while local construction companies and professionals have been marginalised. Consequently, job opportunities for citizens and residents in the vital construction and professional services sector have been restricted.

Public works projects are "reserved" for party supporters, regardless of skill or expertise, and this has resulted in costly inefficiencies. Bidding procedures for public works contracts are nonexistent and contracts have been awarded through brokered deals at very high cost to the taxpayers.

Public Works and Infrastructure projects are critical in stimulating the local construction industry, encouraging Antiguan and Barbudan professional firms and providing jobs for citizens and residents.

### A UPP Government will:

- Make it mandatory for all foreign contractors to work with Antiguan and Barbudan sub-contractors.
- Institute transparent systems of competitive bidding for public works contracts, including contracts for the supply of materials and equipment, the construction and maintenance of public works and the provision of architectural, engineering services and other professional services.
- Publish all Requests for Proposals on the Internet.
- Establish a procurement system that will reserve certain categories of construction, design and management contracts for local companies.
- Implement special public works projects to upgrade the basic infrastructure in rundown areas around St. John's while stimulating employment.





Introduce a Hotel Concessions Act to stimulate investment in the refurbishment, upgrade and expansion of existing properties.

# A Cleaner, Greener, Healthier Country

The ALP's shortsighted tendency for development entirely at the expense of the environment, has never been concerned at whether we are leaving a better Antigua and Barbuda for our children. The outgoing ALP regime has conspired with favoured investors to go directly to "The Minister" to broker a deal without any input from the public agencies that should be consulted. This practice has resulted in inefficient short-sighted developments that destabilize and degrade valuable natural resources and confrontations with the neighbouring communities that saw their living conditions deteriorate before their eyes.

A UPP Government is convinced that development should go hand in hand with sound environmental planning and that this kind of development is far more cost effective in the long term.

We pledge to restore the integrity of our environment.

To this end we will:

Within the first 100 days, ensure the independence and integrity of the Development Control Authority's Town and Country Planning Division.

- Raise penalties and introduce imprisonment for breaking environmental laws.
- Make environmental impact studies mandatory in all construction projects.
- Protect all wetland areas and commence wetland restoration.
- Reforest Fig Tree Drive and plant trees to beautify the main arteries around the country.
- Develop an Eco-tourism Strategy for Antigua and Barbuda.
- Implement the management plan for North Sound Islands Marine Park Area and include Guiana Island in this plan.
- Develop moorings and protection for all major coral reefs around Antigua.
- Strengthen environmental education within the school system to inculcate lasting values.
- Protect our beaches by sourcing viable cost-effective alternatives to beach sand for construction.







# The Best Brand in Caribbean Tourism

Tourism is the world's largest industry and offers virtually unlimited potential for sustainable jobs and economic growth for Antigua and Barbuda.

As with everything else placed in its care, the Bird dynasty comes up woefully short in its management of Antigua and Barbuda's bountiful natural assets. The regime that has ruled this country for half a century can take little credit for whatever contribution tourism has made to the country.

- The ALP's management of our tourism options has been singularly lacking in vision, initiative and long-term planning.
- The outgoing regime has never given adequate attention or imagination to product improvement and development.
- The ALP has never demonstrated any flair or aggression in marketing this destination.
- The ALP has presided over a ten-year decline in tourism revenue while global tourism was on a 36% growth path.
- The UPP is convinced that properly managed, Antigua and Barbuda can readily become one of the premium destinations of the world, and the best brand in Caribbean tourism.

If elected to government, the United Progressive Party will swiftly mount an all-embracing rescue mission that will propel rapid transformation of the quality of our tourism product and produce significant levels of innovative destination marketing.

A UPP Government will mobilize all stakeholders in a national mission to so improve our tourism

product that we will exceed the expectations of our visitors.

- To this end, we will:
- Establish a National Tourism Task Force comprising all stakeholders, with a mandate to present a comprehensive Tourism Transformation Plan by June 30, 2004.
- Immediately revamp the Ministry of Tourism to ensure that marketing programmes geared to generating business in this year's soft period are developed and implemented.
- Initiate a "Shine Antigua and Barbuda" programme, which will start with a nationwide clean up project on Sunday, March 26, 2004.
- Introduce a comprehensive Environmental Policy across the country to preserve and optimise the rich potential of our natural assets.
- Introduce a Cruise Tourism Policy designed to maximise the cruise sector's contribution to the national economy.
- Initiate a programme of infrastructural development across the country.
- Introduce a Hotel Concessions Act to stimulate investment in the refurbishment, upgrade and expansion of existing properties.
- Introduce public education programmes to engage the entire national community in a drive to exceed the expectations of our visitors.

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Organise a special programme to make tourism the career of first choice for Antiguans and Barbudans possessing the qualifications and the competence that will enable them to fast-track their way to the top positions in the major hotels here, in the region, and in the world.

- Provide incentives for the presentation of local culture and entertainment in all hospitality facilities, including hotels and restaurants.
- Introduce Travel and Tourism in the schools' curriculum from primary level.
- Work toward the establishment of a Hospitality and Tourism Management Faculty of the University of the West Indies at Dutchman's Bay that will meet local needs and those of the Eastern Caribbean region.
- Increase the number of scholarships offered by the Board of Education for tourism studies.
- Organise a special programme to make tourism the career of first choice for Antiguans and Barbudans possessing the qualifications and the competence that will enable them to fast-track their way to the top positions in the major hotels here, in the region, and in the world.
- Construct attractive, functional Vendors' Kiosks at Jolly Beach, Long Bay, Deep Bay, Fort James, Dickenson Bay and Shirley Heights.

- Organise an annual Urlings Fish Festival as a major event in the calendar for Antiguans and Barbudans and for our visitors. Fishingboat races and contests for Best Decorated Fishing-Boat Floats will be marketable features of the Urlings Fish Festival.
- of the Caribbean community will be involved in the development with a unique mix of music, song, dance, culinary arts, and art and craft. This **Theme Park** will be sited and will integrate the fishing fleet operations at Keeling Point area as a special attraction for locals as well as visitors.
- Organise an annual Best Village Festival that will involve our various communities in theatre, dance, song, arts and crafts and culinary presentations, while attracting visitors and creating new income opportunities to residents within their communities.
- Recruit a cadre of **Tourism Wardens** to patrol tourist areas in order to eradicate visitor harassment and ensure security and safety at such locations.
- Exempt taxi, bus, and tour operators from Duty and Consumption Tax on tires, batteries and shock absorbers.

Organise an annual Urlings Fish Festival as a major event in the calendar for Antiguans and Barbudans and for our visitors. Fishing- boat races and contests for Best Decorated Fishing-Boat Floats will be marketable features of the Urlings Fish Festival.







# For a better Barbuda

The adversarial relationship between the Labour Party Government in Antigua and the Barbuda Council is well documented and deplorable. The under-development of infrastructure in Barbuda is readily apparent to anyone who visits the sister island.

The United Progressive Party, committed to the development of our twin-island state, and recognizing the many decades of neglect, is convinced that Barbuda requires particular attention.

Any policy for the development of Barbuda and the expansion of its economy must have the Barbuda Council at its centre. Confident that this is the only and just way to approach development in Barbuda, a UPP Government will recognize the Barbuda Council as the body responsible for the development of Barbuda in partnership with the central government. This requires a new beginning.

### In Barbuda, a UPP Covernment, working with the Barbuda Council, will:

- Upgrade ports of entry at the River and at Codrington and equip both ports with adequate infrastructure and immigration and customs facilities.
- Establish a Barbuda Consolidated Fund.
- Permit the Barbuda Council to manage the revenues collected from the provision of public utilities.
- Authorise the Barbuda Council to manage the revenues collected from custom duties.
- Provide a dedicated coast guard vessel for patrol around Barbuda's coast.

- Assist in building a new airport terminal at Codrington and in extending the airstrip.
- Provide duty free concessions to individuals and companies investing in the fishing industry.

The UPP is strongly convinced that education must be at the centre of the development of Antigua and Barbuda. The UPP is also convinced that educating the population is one of the greatest challenges of this century. The UPP is committed to providing Barbudans with scholarships to enter professions across the spectrum, with the aim of having these professionals return to Barbuda to contribute to its development.

#### A UPP Government will:

- Establish a computer laboratory at the new Secondary School in Barbuda.
- Establish a Public Library equipped with internet access.
- Increase the number of allocated spaces for Barbudan students at the Antigua State College.
- Modernize and upgrade the Fisheries Cooperative.
- Ensure that taxi drivers benefit from the tourist trade.
- Respect the principle that lands in Barbuda belong to Barbudans.
- Support the establishment of a National Park and the preservation of historic sites in Barbuda.
- Improve the infrastructure of Barbuda with a special emphasis on road construction

**GOVERNMENT IN THE SUNSHINE** 



INITED PROGRESSIVE PARTY

The United Progressive Party, committed to the development of our twin-island state, and recognizing the many decades of neglect, is convinced that Barbuda requires particular attention.

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and the provision of safe, clean pipe-borne water.

- Source technical support to help preserve the Frigate Bird Sanctuary and train Barbudans in the area of wild life preservation.
- Assist the Barbuda Council in expanding the vocational training program that is currently in place.
- Improve and expand Public Health, Mental Health and Dental Health by adopting an aggressive preventive health policy.
- End the police practice of transporting arrested persons in Barbuda to the St. John's Police Station for the singular purpose of granting bail by assigning a magistrate to the island.
- Place the local police unit in Barbuda under the supervisory jurisdiction of the Barbuda Council.
- The UPP will also build a Barbuda Justice Complex comprising of a Magistrate's Court and a Police Station.

# Yachting Capital of the Caribbean

Antigua and Barbuda is ideally positioned geographically to be the yachting capital of the Caribbean. No Caribbean island matches Antigua's potential for development as the region's foremost yachting centre. Antigua is ringed by an incomparable necklace of beaches and natural harbours that can provide safe haven for the yachting fleets of the world.

A UPP Government will partner with the private sector in developing and implementing strategies designed to establish this destination as one of the world's premier yachting centers, and the yachting capital of the Caribbean.

# To make yacht tourism a growth sector in our economy, the UPP will:

- Upgrade facilities and streamline customs and immigration processes at Nelson's Dockyard, Jolly Harbour, Heritage and Redcliffe Quays, St. John's Deep Water Harbour, Falmouth Harbour and in Barbuda.
- Install and maintain proper navigation lights and markers in and around our coastline.

- Provide duty free status on fuel purchases for pleasure craft regardless of capacity.
- Provide duty free status on goods for pleasure craft.
- Install more public moorings in our ports.
- Upgrade custom and immigration procedures to expedite the processing of visiting pleasure craft.
- Remove the consumption tax and duties on engine parts, fittings for marine craft and victuals.
- Establish Tax Free centers in English Harbour, Falmouth Harbour and Jolly Harbour for the exclusive use of the yachting industry.
- Establish a strategic alliance with private sector partners to market Antigua's attributes and new attitude to the international yachting fraternity.

AGENDA FOR CHANGE







Our uniquely rich cultural mélange of ethnicities, cultures, cuisines, music, song, dance, art, and craft makes the Caribbean a world of its own.

The cultural traditions that immigrants from other Caribbean lands have brought to Antigua and Barbuda over the years have transformed Antigua and Barbuda into a microcosm of the Caribbean, and our society now boasts as wide a diversity as is to be found in any other location in this region.

Such diversity would greatly enhance the appeal of any tourism destination and Antigua and Barbuda should long ago have embraced the diverse cultures in our society in defining this country's character in the tourism marketplace.

The UPP will move swiftly to activate a major national project that will mobilise the entire national community in the establishment of an extensive and exciting Caribbean theme park in the Perry Bay/Donovans area. The **CARIBBEAN FESTIVAL PARK**, which will be in operation in time for **WORLD CUP CRICKET** and **CARIFESTA** in 2007, will feature the music, cuisines, cultural traditions, song and dance, art and craft of all the countries of the Caribbean.

The **CARIBBEAN FESTIVAL PARK** will integrate the fishing fleet operations at Keeling Point in its attractions, and will be a convenient source for the Park's seafood eateries.

Persons from other Caribbean islands who have made Antigua and Barbuda their home will have an important role in the **CARIBBEAN FESTIVAL PARK** from foundation to finish, and in all the activities that will make this a total, authentic, unique and memorable Caribbean experience for visitors from all over the region and from around the world.



Published by the UNITED PROGRESSIVE PARTY Printed by HM COMMUNICATIONS INC. Our first order of business will be to immediately execute a short term City Renewal Action Plan during our first 100 days in office. This will be a major step to healing the festering sores that the ALP failed to tackle and will bring a new shine to St. John's City.

# A Garden City For Our Capital

A proud, progressive Nation must have a Capital that stirs pride in the citizenry, a city that is well laid out, with attractive shopping and commercial areas and clean, well-ordered suburbs that offer a high standard of residential facilities. Because of our tropical setting and because St. John's sits on a flat, fertile plain, we have the added opportunity to make of our Capital a luxuriant Garden City, with green areas well maintained and lush with flora, punctuating the urban spread.

The ALP government has paid lip service to urban renewal for a long time, but has done nothing of significance to bring lasting solutions to the profound problems of St. John's City.

# On any given day, the visitor to St. John's is assaulted by:

- The unbearable stench that permeates the City centre.
- The problems of uncollected garbage, open gutters, poor lighting.
- Inadequate road signage.
- Limited police presence.
- The environment of decay projected by the many derelict buildings.
- The problem of vagrancy.
- The absence of public restroom facilities.

These are just some of the festering sores that make St. John's a poor example of what the Capital City of a modern, young, progressive nation should be.

The UPP is committed to an ambitious agenda for the renewal of St. John's City, with an emphasis on an aesthetically pleasing development that endows our Capital with a uniquely attractive character.

Our first order of business will be to **immediately** execute a short term **City Renewal Action Plan** during our first 100 days in office. This will be a major step to healing the festering sores that the ALP failed to tackle and will bring a new shine to St. John's City.

This programme will require a well organized institution to carry it through. While the St. John's Development Corporation seems the best placed existing institution to carry this role, the track record of that organization leaves much to be desired, and the St. John's Development Corporation will have to be significantly upgraded, and its enabling legislation amended, to give it the muscle and the teeth it will need in order to fulfill its mandate.

#### A UPP Government will:

- Cive a reconstructed and reformed St. John's Development Corporation the mandate for the development and renewal of our Capital City.
- Implement a planned development of Public Spaces and Cultural Facilities in the City to cater to the leisure time pursuits of our residents and visitors.
- Build a Multi-purpose Concert Hall for the performing arts.
- Ensure the infrastructure of the City (roads, drains and gutters, traffic lights, etc.), is upgraded and maintained to the highest possible standard.
- Finalize plans within the first year of office for the development of a City Sewerage System for the City and its environs.

AGENDA FOR CHANGE

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- Ensure that the police presence in the City is adequate around the clock, especially in the shopping and commercial areas.
- Provide incentives to property owners in the City to maintain their structures in an attractive state of repair.
- Tackle the problem of traffic congestion by constructing a multi-story parking facility.
- Ensure the Transport Board maintains proper road signage and street markings throughout the City.
- Install Visitor Information Centres and Public Restrooms at strategic areas in the city, e.g. at the Public Market, the East Bus Station, Heritage Quay, and the St. John's Cathedral.

- Employ City Tour Guides who will operate from the Visitor Information Centres, to facilitate tourists and other visitors as they explore the City.
- Regulate vending in such a way that this traditional small business activity is afforded the level of dignity and support it deserves.
- Build Vendors' Kiosks at designated areas around the City.
- Designate green areas and parks for development and maintenance by professional landscapists and horticulturists.
- Initiate a programme to make the **Botanical** Gardens the center piece of a renewed Capital City.
- Restore the traditional architectural character of the City.

# **Strengthening Our Institutions**

Strong institutions mean a strong nation. Weak institutions translate into a weak and vulnerable nation and potential oppression of the people.

That is the Antigua and Barbuda experience under the ALP.

The certain way to undermine the strength and integrity of a nation is to weaken its institutions. We can thus understand the rationale for the ALP's systematic undermining of the critical institutions that could have given cohesion and strength to the Antigua/Barbuda Nation.

It is no accident that the Police, the Judiciary, the Press, the Business Sector, the Statutory Bodies, the clergy, among other institutions, were systematically targeted for destabilization, while the corruption of the ruling elite reached astronomical levels and became an object of worldwide awe. Restoring pride in our Nation, at home and abroad, must begin with restoring the integrity of our institutions, strengthening them so they can play their role in building a strong Antigua and Barbuda; and protecting them against the possibility of any future leadership undermining and weakening them the way the ALP did.

### A UPP Government will:

- Within 30 days of its swearing in, a UPP Government will constitute the National Economic and Social Council as a bedrock mechanism in a participatory democracy. The National Economic and Social Council will comprise all sections of civil society and will shape overall social and economic policy.
- Commission performance audits for critical public institutions, including the Statutory Bodies, the Police, and the Government

**GOVERNMENT IN THE SUNSHINE** 





A UPP Government will partner with the private sector in developing and implementing strategies designed to establish this destination as one of the world's premier yachting centers, and the yachting capital of the Caribbean.

Ministries, to determine the state of their organization and methods of operation, and the extent to which they were polluted by the ALP.

- Examine carefully the suitability of personnel in the middle and upper management of the public institutions with a view to upgrading the standard of management of these organizations.
- Rebuild the capacity of the public institutions to guarantee they become fully capable of delivering the best quality services.
- Provide support to Private Sector institutions to assist them with capacity building initiatives.
- Establish public oversight bodies to monitor and review the performance of public institutions.
- Strengthen the Judiciary.
- Remove the offensive barrier to ministers of religion becoming Parliamentarians.
- Through a holistic approach, strengthen our society's most vital institution, the family.

# **Democratising The Media**

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Freedom of the press is the greatest guarantee of all the other freedoms.

In no other democracy has a government so obscenely suppressed press freedom as the Bird regime has done in Antigua and Barbuda. The government operates a television monopoly from which opposition views are banned. Vere Bird operates a cable TV monopoly from which opposition views are banned. Opposition voices and Opposition ads are banned from ABS TV and radio.

Ironically, the existence of Observer Radio, which operates only by edict of the Queen's Privy Council, validates the ALP's endemic fear of freedom of expression. Had the media been unfettered before, the Birds would long ago have been consigned to the dustbin of history.

The UPP Government will open up the media.

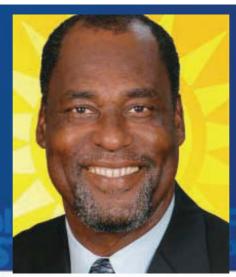
The monopoly of the state media will end.

We will:

- Democratise ABS and remove the ALP's unwritten ban on independent radio and television.
- Transform ABS into a genuine public broadcast system with the obligation to be an organ of expression for all voices in the society; a catalyst for local video, film and television production; a provider of community enrichment programming; and a conduit for the diverse cultures that make up our plural society.
- Introduce a Freedom of Information Act that will allow the public to access information on virtually all aspects of government operations.
- Remove Duty and Consumption Tax on professional film, video and recording equipment and supplies.
- Provide scholarships and training opportunities to facilitate a highly qualified cadre of media professionals.

AGENDA FOR CHANGE







# The National Economic and Social Council

For all of 28 years, the ALP governed this nation in isolation from the people's involvement. Much like a secret society, the Prime Minister and his kitchen cabinet would make all the critical decisions, take them to the official Cabinet to be rubber stamped, then implement them as government decisions and policies. No wonder the complete alienation of the people from this ivory tower government!

The UPP will broaden and deepen our democracy by combining the efforts and energies of our people into an all embracing national movement that will generate a consensus as to the specific policies and programmes for implementation by Government. Thus the **National Economic and Social Council** will be the institutional vehicle to build and maintain popular participation in national affairs.

#### The UPP Government will:

Pass legislation entrenching the partnership between Government and Civil Society in the form of the National Economic and Social Council. This institution will bring to the same table, representatives of all civil society organizations and the Government to form a Social Partnership to determine social and economic policies.

- The NESC will be organized on the basis of a set of protocols that will clearly establish the framework for the **ongoing national dialogue**.
- The NESC will be a permanent entity that will effectively influence all government policy and programmes.
- The Social Partnership will be fully involved in the negotiations pertaining to the CSME, the FTAA, the WTO, and all other major international economic and trade talks.
- The Social Partnership will be the mechanism for the expansion of participatory democracy, enhanced standards of governance, and the resolution of industrial conflict.

This Social Partnership will be the fulcrum of the UPP's stated commitment to governance in the sunshine of public scrutiny.

# **Freedom Of Information Act**

The UPP will give the public unprecedented access to government information and records. We will publish for public comment a Policy Paper for the introduction of a Freedom of Information Act.

The provisions of this Act will give members of the public the statutory right to access official

documents from any public authority such as Ministries, Corporations and State Enterprises.

This legislation will make government more accountable and transparent.

**GOVERNMENT IN THE SUNSHINE** 





Computerize police records to enable rapid profile scans, motor vehicle identification, and fingerprint matching and to improve police crime fighting and efficiency.

# eGovernment

# **SMARTER GOVERNMENT**

The outgoing government failed to mount any coherent response to the rapid development of electronic government. The ALP has kept us firmly anchored in the last century, left behind as other middle income nations have streamed past us in operating smart governments wired into today's technology.

The UPP Government will develop a comprehensive e-government platform to provide the population with easier access to government information and services, and to generally increase the efficiency of interactions between government and its citizens.

The UPP Government will:

- Computerize all government departments to ensure that technology infrastructure remains at the leading edge and can deliver reliable government services at the lowest cost.
- Provide computer training to public sector employees by providing scholarships to

attend the Antigua and Barbuda Institute of Technology.

- Computerize police records to enable rapid profile scans, motor vehicle identification, and fingerprint matching and to improve police crime fighting and efficiency.
- Utilise computerized technology to provide secure, efficient and cost effective record keeping and retrieval.
- Make available on the internet government forms e.g. passport applications, income tax, customs.
- Make available on the internet copies of published government reports, laws and documents.
- Publish all Requests for Tender Proposals on the Internet.
- Introduce the registration of companies and businesses, and the payment of utility bills via the internet.

# Penal Reform

The ALP's method for controlling our people has always been to instill fear. Their callous approach towards crime has always stiffened the penalties on the books either by increasing the fines or increasing the time spent in prison. Their collective conscience has never been moved by human compassion and as a result our nation has made criminals out of many youngsters whose crime has never been anything greater than smoking a spliff or pilfering a bar of chocolate from a store. While we do not condone stealing, our sense of compassion tells

us that something has to be done to save these minor offenders from the rigors and condemnation of a life of crime. We believe that the vast majority of the inmates find themselves in these institutions because of various social problems that beset our society.

We also feel that even the regular offenders deserve better treatment than that dished out in our eighteenth century prison. We must remember that offenders are humans and must be accorded basic minimum standards of human respect. Who, among our people, would accept











the existence of open pit latrines in such a confined space and in so dense a prison population?

Such treatment is inhuman and totally unacceptable to a UPP administration. We believe that people are products of their environment and if you incarcerate someone under inhumane conditions that person will eventually acquire inhumane characteristics.

The United Progressive Party believes that our Prison and homes for delinquent children are in need of special attention.

# Law Reform

A nation without respect for the Rule of Law is a nation destined to chaos and mayhem. The ALP has time and time again flagrantly flouted this country's laws, treated court orders with contempt and ignored the rule of law in reaching decisions.

No other CARICOM country has had a government that has shown more disrespect for the law than the Antigua Labour Party. In addition, the ALP has deliberately handicapped the police force making it a less effective and responsive, law enforcement agency.

The UPP is committed to improving the quality of justice, especially within the criminal justice system.

We commit to the development of an inclusive national security programme that embraces disaster preparedness.

A UPP government will endeavour to arrest the decline in people's faith and confidence in our legal and political institutions and will encourage greater participation in all aspects of nation building by all sectors in the society.

A UPP administration will :

Construct a new Prison.

construct a new prison.

society.

Reform

prison term.

upgrade the present prison facility to attain

Renovate the existing prison while we

the prison service

implementprogram of corrections reform

with rehabilitation as the central goal of the

and

basic standards of sanitation in a modern

A UPP government will:

- Increase the number of magistrates and increase their monetary jurisdiction to facilitate speedy resolution of summary disputes.
- Phase in legal practitioners to lead all police prosecutions in conjunction with the Director of Public Prosecution.
- Establish a cache of legal officers specific to the administration of the High Court, the Industrial Court, and the Magistrate Court in order to achieve efficient and speedy delivery of justice.
- Increase the training of Police Officers with particular attention to white collar crime and require a higher educational benchmark for entry into the Force; reinforce internal discipline, higher professional standards, greater personal commitment and pride, while fostering a healthy respect for the public.

**GOVERNMENT IN THE SUNSHINE** 





A UPP administration will Reform the prison service and implement a program of corrections reform with rehabilitation as the central goal of the prison term.

- Create a specialized unit within the Police Force to provide sensitive and necessary psychological and protective support to victims of domestic violence and sexual offences.
  - Review and implement legislation where necessary to address sexual harassment in the work place and to protect our youth from sexual offenders and inducements.
  - Create a Civilian Complaints Board that investigates citizens' complaints against police officers with a mandate to investigate and effectively recommend solutions to the Police Service Commission.
- Train and equip the Defense Force to respond to natural disasters, assist in community development projects, and to take charge of essential public services in cases of major crisis economic disruption.
- Establish a Rapid Response Unit in the Police Force by upgrading equipment, skills and response times particularly to enhance our reputation as a safe place to live and visit.
- Upgrade the coast guard unit of the Defense Force and establish a unit in Barbuda.

# **Foreign Policy**

Making Antigua A Confident And Respected Member Of Our Region And The World

Liberalisation and security have now become the dominant global concerns of all sovereign states. Small countries like Antigua and Barbuda have no choice but to find the most effective means of dealing with these issues in a manner that safeguards their national interests and in particular, those of their citizens and their public and private sectors. As a consequence, the UPP Government will:

- Create a professional and technically competent foreign service machinery to ensure that there is an effective capacity to address the variety of issues that are involved in relations with other metropolitan and regional governments, and international and regional organisations;
- Create and nurture strategic partnerships with traditionally friendly states and others with similar objectives, to advance our

national interests in the context of special treatment for small island states.

#### **Strengthening Our Region**

The UPP recognises that we must strengthen our regional integration arrangements as an internal development machinery as well as create a strong, united and cost-effective negotiating front to advance our collective positions. Our Government will work therefore, with our partners in the OECS and CARICOM to advance the implementation of the Single Market and Economy arrangements in a manner that ensures maximum benefit for our private sector interests and citizens at large.

#### At home, the Government will:

Strengthen the public-private sector relations in an effort to find the most effective means of exploiting the economic and trade potential offered by our regional movement;

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The UPP will also challenge the partners to the social contract with the promotion of human development through higher levels of investment in education, vocational training and affordable housing

Implement the relevant provisions to ensure that our citizens and service providers are able to take advantage of the free movement of persons and services within the regional movement and at the same time, ensure that our OECS and CARICOM sisters and brothers are accorded similar treatment and access to services as those available to all our citizens.

# Safeguarding our Interests in the Hemisphere

The UPP Government in cooperation and solidarity with our regional partners and other hemispheric friends, will seek to ensure that negotiations for the Free Trade Area of the Americas recognise the special position of small island states. At the same time, we will position ourselves to seize the opportunities for new strategic alliances especially in trade, tourism and other services and investment. This effort will entail strengthening the capacity, professionalism and technical competence of the relevant government agencies to pursue these issues effectively.

### Integrating into the Global Economy

The UPP recognises that the world has changed and especially its treatment of small underdeveloped states. In order to maintain good relations with and access assistance from the metropolitan countries and international organisations, we must now demonstrate that we have accountable government; our governance systems are effective and transparent; and our laws and regulations are clear and consistent. Establishing these are top priorities for the UPP Government. In addition, we will:

- Through our membership in international organisations and multilateral arrangements such as, the various UN organs, the OAS, the WTO, the Cotonou Agreement and the Commonwealth, vigorously present and defend the case for increased assistance for Antigua and Barbuda and other small states.
- Pursue and consolidate strategic alliances with traditionally friendly and other states based on a clear identification of our national interests and mutual respect.
- Vigorously seek out new and expanded opportunities for assistance and cooperation and new avenues for trade, tourism and investment.

# **The Equal Opportunity Act**

With the election of a UPP Government, Antigua and Barbuda will no longer discriminate between its children who were born here and those born in other lands.

To ensure equality for all of Antigua and Barbuda's citizens, a United Progressive Party Government will introduce an **Equal**  **Opportunity Act** to outlaw acts of discrimination against any citizen.

The **Equal Opportunity Act** will outlaw any act of discrimination on

the basis of Race, Gender, Age, Physical Disability, Religion, Political Affinity, or Place of Origin.

**GOVERNMENT IN THE SUNSHINE** 





The Millennium Naturalisation Act will grant full and unconditional citizenship to all nonnative persons of good standing, who were living in Antigua and Barbuda on and since January 1, 2000,

# **The Millennium Naturalisation Act**

No Citizen is Second Class

... a child is a child ... a citizen is a citizen

The United Progressive Party recognises that members of our non-native community have had to endure the worst of Lester Bird's oppression.

The ALP has treated citizens and residents of Antigua and Barbuda who were born in other Caribbean countries, as though they were all second-class citizens, poor relations and bastard children; and as though they are all transients living under threat of expulsion.

He has calculatedly labeled our Caribbean brothers and sisters who have chosen to make Antigua and Barbuda their home "Non-Nationals".

No other CARICOM country systematically uses a "Non-National" label to isolate its foreign-born citizens.

How can any citizen of this or any country be a "Non-National"?

Does Lester Bird, who migrated to this country from his native America, consider or describe himself a "Non-National"?

Even though his foreign overlord's Antiguan citizenship is merely a flag of convenience, does Lester Bird consider or describe his fellow American, Allen Stanford, as "Non-National"?

It is an act of inhumanity and a violation of all accepted international protocols to isolate foreign born citizens and calculatedly and systematically describe and treat them as citizens of a different and inferior status.

To declare that he made them and that they had

an obligation to vote for the ALP demonstrated beyond any doubt that as far as Lester Bird is concerned, naturalized citizens and residents will never be anything but indentured servants of the ALP; forever expected to do his bidding.

As far as the United Progressive Party is concerned, citizens by birth, or citizens by choice, we are all Nationals of Antigua and Barbuda.

That is why we will move swiftly for the immediate introduction of **The Millennium Naturalisation Act**.

The **Millennium Naturalisation Act** will grant full and unconditional citizenship to all non-native persons of good standing, who were living in Antigua and Barbuda on and since January 1, 2000, the first day of the new millennium.

The Millennium Naturalisation Act will release naturalised citizens from all existing work permit requirements and payments, and will entitle such citizens to start and operate any legal business venture, and to practice any legal calling and profession without any official interference.

The Millennium Naturalisation Act will recognise the government's obligation to provide to those to whom it grants citizenship, the fundamentals of a contemporary society that native borncitizens enjoy.

These fundamentals include quality health care, good standard, affordable housing, quality education in well-equipped, professionally staffed and safe schools, personal safety and security, religious freedom, and opportunities for jobs and personal growth.

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To ensure equality for all of Antigua and Barbuda's citizens and residents the UPP will pass a law to outlaw acts of discrimination against any citizen and will outlaw any act of discrimination on the basis of Race, Gender, Age, Physical Disability, Religion, Political Affinity, or Place of Origin.

# No Citizen is Second Class a child is a child ... a citizen is a citizen



**GOVERNMENT IN THE SUNSHINE** 



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Designate Parham, All Saints, English Harbour, and the Bolans-Urlings area as Special Development Zones for the creation of employment and training opportunities for the surrounding rural areas.

# Urban Development and Housing

Urban overcrowding and substandard living conditions usually constitute the major challenge in providing shelter for the poor.

The symbiosis between housing and urban development mandates that consideration be given to an entity with responsibility for managing this symbiosis.

Housing problems cannot be solved by ad hoc allocation of undeveloped plots of land with vague promises of mortgage funding from some nebulous agency of the state.

The UPP solution to be housing needs of the nation will to develop carefully planned, integrated living communities.

Such communities will provide common spaces and family facilities, such as day care centres for working parents.

We consider it the obligation of the state to deliver well designed, attractive, comfortable, durable, homes can withstand hurricane force winds, and which citizens of modest means can afford. Antigua and Barbuda has to seize the opportunity to move its lower income housing solutions to another level.

The United Progressive Party will therefore establish a Housing and Urban Development Authority that will provide real solutions to the real housing problems that beset this country.

Provide the housing and Urban Development Authority with a cadre of experienced professionals to direct urban planning and housing development.

The authority's target will be the construction of at least 350 homes a year.

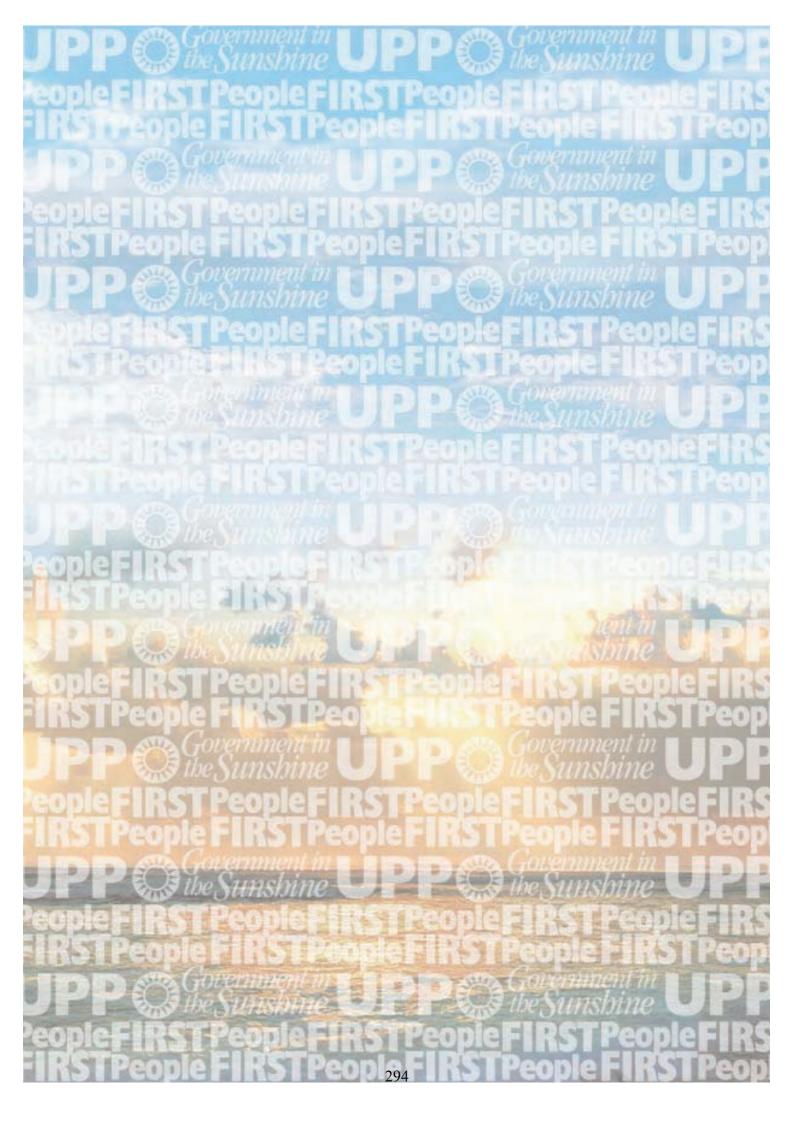
A UPP government will go further and will assemble a consortium of financial institutions willing to finance low cost houses at moderate rates.

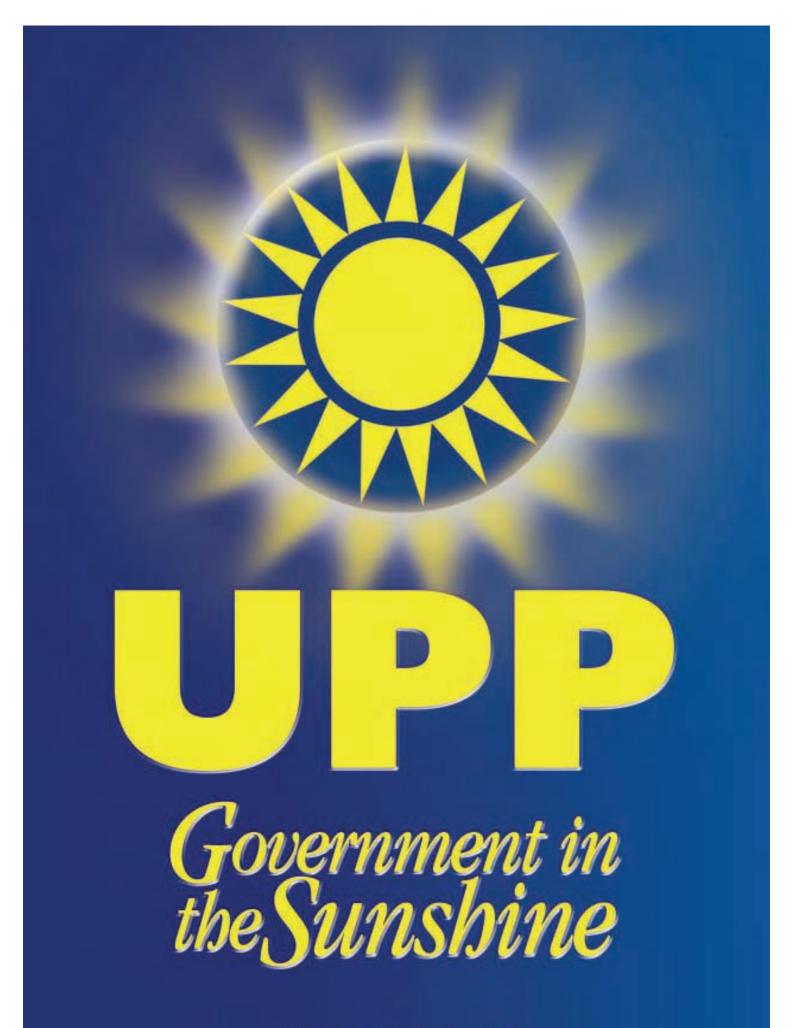
Housing will be a key priority of a UPP Government.

We consider it the obligation of the state to deliver well designed, attractive, comfortable, durable, homes can withstand hurricane force winds, and which citizens of modest means can afford.

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(Report of a Mission Carried Out in Antigua and Barbuda from 11 to 15 November 2002 Concerning the Conditions of Production and Export of Fishery Products to the European Union)



# EUROPEAN COMMISSION

HEALTH & CONSUMER PROTECTION DIRECTORATE-GENERAL

Directorate F - Food and Veterinary Office

DG (SANCO)/8732/2002 -MR Final

# REPORT OF A MISSION CARRIED OUT IN ANTIGUA and BARBUDA FROM 11 TO 15 NOVEMBER 2002 CONCERNING THE CONDITIONS OF PRODUCTION AND EXPORT OF FISHERY PRODUCTS TO THE EUROPEAN UNION (Article 11 of COUNCIL DIRECTIVE 91/493/EEC)



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# **CONTENTS**

# 1. INTRODUCTION<sup>1</sup>

The mission took place in Antigua and Barbuda from 11 to 15 November 2002. The mission team comprised two inspectors from the Food and Veterinary Office (FVO).

An opening meeting was held in St. John's on 11 November 2002 with officials of the Competent Authority (CA), the Fisheries Division (FD) of the Ministry of Agriculture, Lands and Fisheries (MALF). At this meeting, the inspection team confirmed the objectives of, and itinerary for the mission, and additional information required for the satisfactory completion of the mission was requested.

CA representatives accompanied the inspection team during all its visits.

# 1.1. Context and objective of the mission<sup>2</sup>

This was the first mission to Antigua and Barbuda concerning the fishery products sector. Antigua and Barbuda was registered on 28 January 1999<sup>3</sup> on part II of the Annex to Commission Decision 97/296/EC following a documentary evaluation of the approval file sent to the European Commission services.

The objective of this mission was to evaluate the equivalency of Antigua and Barbuda legislation to the relevant Community requirements and to assess the performance of the Antigua and Barbuda authorities competent for the control of the conditions of production and export to the EU of fishery products.

In pursuit of the objective the following sites were visited:

COMPETENT AUTHORITIES				
Fisheries Division (FD) of MALF				
Central Headquarters				
FD office of Barbuda				
Dependence office	1			
LABORATORY				
Chemistry & Food Technology Division				
VISITED SITES				
Fishing vessel	-			
Landing sites	6			
Fishery products premises	2			

# **1.2.** Production and trade information<sup>4</sup>

The Antigua and Barbuda authorities provided the following statistical data:

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<sup>&</sup>lt;sup>1</sup> List of abbreviations/special terms used in the report: cf. 1 of the Annex to this report.

<sup>&</sup>lt;sup>2</sup> References to Community Acts quoted in the report and legal basis for the mission: cf. part 2 and 3 of the Annex to this report.

<sup>&</sup>lt;sup>3</sup> Commission Decision 1999/136/EC of 28 January 1999.

<sup>&</sup>lt;sup>4</sup> Source Fisheries Division, Antigua-Barbuda 15.11.2002.

Total production in 2001 was 1824 Mt (metric tonnes). This involves mainly: live crustaceans (272 Mt of Caribbean spiny lobsters - *Panulirus argus*), demersal species (coral reef fish), marine gastropods (Queen conch - *Strombus gigas*) and very few pelagic species (tuna and sharks).

It should be noted that export to the EU from 1999 up to now concerns exclusively live spiny lobster (Export in 2001 was 54 Mt).

The main trade markets for the Antigua and Barbuda seafood establishments' production are the EU, USA and the Caribbean.

# **1.3.** Key figures relating to production

Number of landing sites	There are 31 landing sites in Antigua and 5 in Barbuda.
Number of fish markets	There are no wholesale markets for export.
Number of fishery products establishments approved for export to the EU:	5

# 2. MAIN FINDINGS<sup>5</sup>

It should be emphasised that export to the EU takes place exclusively towards the neighbouring French Departments of Guadeloupe (including St. Barthelemy) and Martinique and consists only of wild live spiny lobster. The transport for consignments to be exported is carried out by chartered private plane (average flight-trip is 15' to 45').

# 2.1. Legislation

At the moment the Antigua and Barbuda legislation related to the conditions for the production and export of live crustaceans can be considered as equivalent to Community legislation.

Nevertheless, the Antigua and Barbuda fishery products legislative framework is undergoing a major reformulation, which will repeal the actual legislation (foreseen for first half of 2003). The new legislation will include more specific requirements for fishery product establishments and vessels as well as provisions for the control of marine environmental contaminants.

Moreover, there is no specific legislation concerning potable water and its standards. The Central Board of Health samples the nation's water supply at regular intervals based on WHO's "Guidelines for drinking water quality".

# 2.2. Competent authority

The Competent Authority (CA) for fishery products is the FD, headed by its Chief Fisheries Officer, who is directly under the MALF. Under the supervision of the Chief Fisheries Officer, the official inspection staff is responsible for island-wide inspection of fish-processing establishments in Antigua and Barbuda.

In Antigua the CA has staff of 3 inspectors, technically competent and employed directly by the Government. In Barbuda there are 3 fisheries inspectors dependent on MALF but employed by the island Council. Moreover, on this island a Public Health

<sup>&</sup>lt;sup>5</sup> It should be noted that certain findings are taking into consideration possible developments of the fishery products export sector for which it is necessary that certain improvements be put in place.

inspector (employed by the same Council but belonging to the Ministry of Health and Environment) is involved in the issuance of export health certificates.

In general, the current organisation of Antigua and Barbuda authorities appears adequate in relation to their assigned tasks as regards the official controls of the health condition during production of the actual typology of fishery products exported to the EU. Nevertheless, external laboratories (official and private) which carry out official analyses and/or own-checks are not approved by the FD.

The Ministry of Home Affairs and Health (MHAH) is responsible for the control of potable water and health conditions concerning workers in food processing establishments. It is also responsible for the control and supervision of food premises, including fishery product plants, which supply the national market. The FD notifies the Central Board of Health under the MHAH when fishery products are unfit for human consumption or produced/processed under unsanitary conditions.

# 2.3. Laboratories

The Chemistry & Food Technology Division, which is an institution under the MALF was visited. It is the only laboratory in Antigua & Barbuda that is involved in testing on fishery products. Random microbiological and chemical checks for coastal water, where the live spiny lobsters are stored, are also performed. However, at the moment no analyses for heavy metals (environmental contamination) on fishery products are carried out.

The laboratory is not accredited. No comparison tests were performed. A quality manual is in the very early stage of drafting and no Standard Operating Procedures are yet in place.

# 2.4. Approval and suspension/withdrawal of the establishments

A procedure is in place for approval of establishments, which intend to export to the EU live spiny lobster and based on requirements at least equivalent to the Community provisions.

Currently, the procedure for approval of such establishment is outlined in the "Procedural Manual for the Approval and Assessment of Live Lobster Exporters in Antigua and Barbuda".

Nevertheless, the procedure for other fishery product establishments' approval has still to be formalised namely the issuance of the approval number linked to the specific activity authorised by the CA.

The procedure for suspension/withdrawal of approval of establishments from FD is defined, the first measure being the suspension of issuance of the export health certificate.

# 2.5. Official controls of establishments/vessels

Since at present the CA authorises only the export to the EU of live spiny lobsters the official control activities carried out by the CA are exclusively targeted to this sector.

The mission team listed the following observations:

- The CA has published a guide the "Standard Procedural Manual for Safe Handling of Live Lobsters in Antigua and Barbuda" which forms the basis for the control activities of the FD.

- Considering the peculiar typology of products exported there is at the moment no inspections' reporting need by the CA. Nevertheless, for the only premises in which live lobsters are kept prior to export in the storage aquarium, routine summary reports were presented to the mission team.

- The control activities carried out by the CA are mainly based on random sampling of the coastal water (microbiological analyses) where the live lobsters are stored and on routine analyses of the seawater used by the premises where live lobsters are stored in an aquarium.

- In view of export controls, each consignment to be sent to the EU is visually checked. Organoleptic checks, level of activity, adequacy of size and weight, whether they are free of eggs are parameters which are controlled by fisheries inspectors before the export certificate is issued.

- In Antigua well-documented technical training was provided to the staff involved in the official control. This training concerned HACCP and control of conditions of production in establishments and fishing vessels. However, all this has still to be further developed and finalised in Barbuda.

# 2.6. Establishments and landing sites visited

## **Establishment**

There are five authorised exporters; two out of five send their consignments for export from owned/rented one room-premises where packing of live spiny lobsters takes place.

One exporter stores, conditions and packs the live lobsters, prior to export, in premises equipped with an UV and biological filters storage aquarium.

Another one, after conditioning in an underwater storage cage, uses a facility (room) close to the landing site, to weight and pack the live lobsters in cardboard boxes (banana packing type).

For the remaining three, after conditioning in underwater storage cages, the packing operation is carried out directly at the relevant landing sites.

The inspection team noted the effort made by the establishments visited with regard to the implementation of guidelines issued by the FD and based on GMP principles. It was considered that these plans were very much adapted to the specific typology of production of live crustaceans. One establishment randomly tests the quality of seawater for microbiological parameters. The source of water used in the sector (either for storage or for direct loading from the sea) is only clean seawater. Nevertheless, an own-checks plan based on HACCP principles has not yet been implemented by this establishment.

### Landing sites

There are thirty-one landing sites in Antigua and five in Barbuda. These include all sites where fish is landed both for the national and export markets. There are six landing sites, which are commonly used for export to the EU, four in Antigua and two in Barbuda.

Four out of the six landing sites visited (two in the final stage of major reconstruction with Japanese Government funds) are in compliance with the Community requirements. The other two need substantial refurbishment.

# 2.7. Control of contaminants of the aquatic environment and of biotoxins

At present a monitoring plan for testing the presence of environmental contaminants in fishery products (intended for export) is not implemented by the CA.

Moreover, a system for controlling the presence of biotoxins (such as ciguatera toxins) and of muscle paralysing toxins in fishery products is not organised by the CA.

# **2.8.** Residues control programme

Aquaculture activities with a view to export to the EU are not carried out within Antigua and Barbuda territory. Therefore, no monitoring plan for residues in aquaculture products (as foreseen in the Annex to Council Directive 96/23/EC) is in place.

# **2.9.** Export health certification

The procedure for obtaining the health certificate for consignments exported to the EU is satisfactory. The model of health certificate used is in accordance with the model laid down in the Annex to Commission Decision 2001/67/EC. A register listing all certificates issued by the CA is kept at the FD headquarters and in its dependence office of Barbuda. The CA keeps no copies of the export health certificates issued.

In Antigua, only the Chief Fisheries Officer signs the certificate. In Barbuda the signature and stamp of the local Health inspector is added to the certificate. From records of registration of export certificates in Barbuda the mission team noticed certain discrepancies regarding the sequence of numbering and dates.

# **3.** CONCLUSIONS

In general, the organisation and the powers of the Antigua and Barbuda CA for the supervision of the fishery products sector for the export to the EU appears to be satisfactory. The mission team noted shortcomings in certain areas covered by this visit that can be easily corrected.

Nevertheless, considering that there could be a possible development of the fishery products export sector it is necessary to outline that certain improvements are to be put in place, namely:

- assessment and implementation of the HACCP system;
- random official sampling both on fishery products and seawater, at establishment and landing sites level;
- monitoring of environmental contaminants and of marine biotoxins (where applicable) in fishery products.

Moreover, the laboratories, which carry out official analyses and/or own-checks, are not yet accredited and/or approved by the CA.

# 4. CLOSING MEETING

A closing meeting was held in St. John's on 15 November 2002 with the Minister of Agriculture, Lands and Fisheries and officials from the FD. A representative from the Government Legal Office also attended this meeting.

At this meeting, the main findings and conclusions of the mission were presented by the inspection team.

The Minister and the other representatives of the CA accepted these findings and conclusions and gave commitments that corrective actions and measures would be taken to rectify the deficiencies identified; detailed comments would then be made after the submission of the draft report.

### 5. **RECOMMENDATIONS<sup>6</sup>**

### 5.1. To the Antigua and Barbuda Competent Authority

The Antigua and Barbuda competent authority should take the following measures:

### 5.1.1. Legislation

Where Antigua and Barbuda legislation does not cover specific Community legal provisions, guarantees should be provided to the Commission services that fishery products exported to the EU meet equivalent requirements to the relevant Community legislation.

In particular, Antigua and Barbuda legislation should be updated to cover the monitoring of environmental contaminants, the methods of analysis for heavy metals<sup>7</sup> and the legal basis for implementation of the HACCP system.

### 5.1.2. Competent authority

The CA should approve external laboratories (official and/or private) which carry out official analyses and/or own-checks in the fishery products sector.

In order to harmonise the overall official controls and procedures for the issuance of export certificate, the CA should co-ordinate and supervise the activities carried out in Barbuda more closely.

### 5.1.3. Laboratories

The CA should take all measures necessary to ensure that the laboratory starts the process of accreditation, namely setting a quality manual and carrying out ring tests with other laboratories involved in a quality assurance scheme. The accreditation should take into account requirements of EN 45001 standards or equivalent requirements (i.e. ISO 17025).

### 5.1.4. Official controls

The CA should carry out random official sampling (both on fishery products and seawater), at establishment/landing sites level, to verify the quality of products/water.

Minimum requirements based on HACCP system should be officially implemented in the approved establishment and in the others, which intend to export to the EU. The CA should then critically assess the HACCP plans of all establishments.

### 5.1.5. Establishment and landing sites visited

The deficiencies observed by the inspection team in the premises and landing sites visited, and if necessary, similar deficiencies in others sites

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<sup>&</sup>lt;sup>6</sup> It should be noted that certain recommendations are taking into consideration possible developments of the fishery products export sector for which it is necessary that certain improvements be put in place.

<sup>&</sup>lt;sup>7</sup> Commission Directive 2001/22/EC of 8 March 2001.

should be rectified in accordance with the requirements of the relevant Community legislation.

# 5.1.6. Control of contaminants of the aquatic environment and of biotoxins

The FD should organise with the relevant laboratory a system for testing/monitoring of fishery products intended for export according to the Community requirements<sup>8</sup> as far as environmental contaminants is concerned.

A system for checking the presence of marine biotoxins should be also implemented by the CA as far as demersal fish is concerned.

# 5.1.7. Residues monitoring programme

If in the future any aquaculture activities intended for export to the EU are established, a monitoring programme for residues<sup>9</sup> in aquaculture products should be set up. The above mentioned monitoring programme, once established and implemented, should be sent to the Commission services for assessment and should be favourably approved before any export of aquaculture products takes place.

# 5.1.8. Export Health Certification

Numbering, recording and filing of the copies of the export health certificates should be organised. In particular there should be consistency between the issuance of export certificates in Barbuda and the system that is implemented in Antigua.

# 5.1.9. Written guarantees

Written guarantees should be forwarded to the Commission services in respect of all the points listed above within 25 working days after receipt of the draft report, including an action plan in which a detailed timetable for all the necessary corrective actions is drawn up.

# 5.2. To the Commission services

The Commission services should evaluate the guarantees to be received from Antigua and Barbuda authorities as regards the implementation of the corrective actions pertaining to the above mentioned recommendations.

After receiving satisfactory guarantees from Antigua and Barbuda competent authority, the Commission services should reconsider the situation of Antigua and Barbuda as regards fishery products exported to the EU.

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<sup>&</sup>lt;sup>8</sup> Commission Regulation (EC) No. 466/2001 of 8 March 2001, as amended.

<sup>&</sup>lt;sup>9</sup> Commission Decision 98/179/EC of 23 February 1998.

# ADDENDUM TO MISSION REPORT DG (SANCO)/8732/2002

### Competent Authority response to the recommendations in the draft report

The Antigua and Barbuda Competent Authority has sent some observations, which will be published on the SANCO website together with the final report.

Moreover, regarding the recommendations made in the report, the Antigua and Barbuda Competent Authority gave the following information:

- 1. The process for updating the Antigua and Barbuda legislation to be at least equivalent to Community requirements has already started, and is foreseen to be concluded by mid 2003.
- 2. The procedures for issuing export health certificates has been organised to take into account numbering, recording and filing issues. Moreover, consistency on the issuance of certificates has been harmonised between Antigua and Barbuda.
- 3. The CA has upgraded the guidelines for fish processing/export establishments to take into account the recommendations made in the report. Moreover, these guidelines will be incorporated into the New Fisheries Act and Regulations that is foreseen to come into force by mid 2003.
- 4. The CA has started carrying out official sampling for analysing water in the existing EU approved establishments.
- 5. The shortcomings found in the establishment visited have already been addressed and verification of the action undertaken been confirmed by the CA.
- 6. The CA is conducting a Caribbean wide search for accredited laboratories to which samples for testing can be analysed. As a priority, the CA will commence performing sampling for detection of marine environmental contaminants (heavy metals) in crustaceans.
- 7. The monitoring for detection of presence of marine biotoxins (ciguatera) will start and be implemented by a co-operation programme between Antigua & Barbuda and Cuba.
- 8. The CA has communicated the action plan with a timetable and specific deadlines for the completion of all the recommendations listed in the report.

# ANNEX

### 1. Abbreviations and special terms used in the report

- AOAC Association of Official Analytical Chemists
  - CA Competent Authority
  - **DG** Director General
  - **FD** Fisheries Division
  - **EC** European Community
  - **EEC** European Economic Community
    - **EN** European Norms
  - EU European Union
- **FVO** Food and Veterinary Office
- GLP Good Laboratory Practice
- HACCP Hazard Analysis and Critical Control Point
  - HPLC High-Performance Liquid Chromatography
    - **ISO** International Standards Organisation
- MALF Ministry of Agriculture, Lands and Fisheries
- MHAH Ministry of Home Affairs and Health
  - MS EU Member States
  - OJ Official Journal of the European Communities
- SANCO Health and Consumers Protection Directorate General
  - **SOP** Standard Operating Procedure

# 2. Reference to Community Acts quoted in the report

	• •	•
Council Directive 79/112/EEC	OJ N° L 33, 08.02.1979, p. 1	Council Directive 79/112/EEC of 18 December 1978 on the approximation of the laws of the Member States relating to the labelling, presentation and advertising of foodstuffs for sale to the ultimate consumer
Council Directive 80/778/EEC	OJ N° L 229, 30.08.1980, p. 11	Council Directive 80/778/EEC of 15 July 1980 relating to the quality of water intended for human consumption
Council Directive 88/320/EEC	OJ N° L 145, 11.06.1988, p. 35	Council Directive 88/4320/EEC of 9 June 1988 on the inspection and verification of Good Laboratory Practice (GLP)
Council Directive 91/493/EEC	OJ N° L 268, 24.09.1991, p. 15	Council Directive 91/493/EEC of 22 July 1991 laying down the health conditions for the production and placing on the market of fishery products
Council Directive 92/48/EEC	OJ N° L 187, 07.07.1992, p. 41	Council Directive 92/48/EEC of 16 June 1992 laying down the minimum hygiene rules applicable to fishery products obtained on board certain vessels in accordance with Article 3 (1) paragraph a) i) of Directive 91/493/EEC
European Parliament and Council Directive 95/2/EC	OJ N° L 61, 18.03.1995, p. 1	European Parliament and Council Directive 95/2/EC of 20 February 1995, on food additives other than colours and sweeteners
Council Directive 96/23/EC	OJ N° L 125, 23.05.1996, p. 10	Council Directive 96/23/EC of 29 April 1996 on measures to monitor certain substances and residues thereof in live animals and animal products and repealing Directives 85/358/EEC and 86/469/EEC and Decisions 89/187/EEC and 91/664/EEC
Commission Decision 97/296/EC	OJ N° L 122, 14.05.1997, p. 21	Commission Decision 97/296/EC of 22 April 1997 drawing up the list of third countries from which the import of fishery products is authorised for human consumption
Commission Decision 98/140/EC	OJ N° L 38, 12.02.1998, p. 14	Commission Decision 98/140/EC of 4 February 1998 laying down certain detailed rules concerning on-the- spot checks carried out in the veterinary field by Commission experts in the Third Countries.
Commission Decision 98/179/EC	OJ N° L 65, 05.03.1998, p. 31	Commission Decision 98/179/EC of 23 February 1998 laying down detailed rules on official sampling for the monitoring of certain substances and residues thereof in live animals and animal products
Directive 98/72/EC of the European Parliament and of the Council	OJ N° L 295, 04.11.1998, p. 18	Directive 98/72/EC of the European Parliament and of the Council of 15 October 1998 amending Directive 95/2/EC on food additives other than colours and sweeteners
Council Directive 98/83/EC	OJ N° L 330, 05.12.1998, p. 32	Council Directive 98/83/EC of 3 November 1998 on the quality of water intended for human consumption
Commission Decision 2001/67/EC	OJ N° L 22, 24.01.2001, p. 41	Commission Decision 2001/67/EC, of 24 January 2001, amending Decision 95/328/EC establishing a health certification for fishery products from third countries which are not yet covered by a specific decision
Commission Regulation (EC) No 466/2001	OJ N° L 77, 16.03.2001, p. 1	Commission Regulation (EC) No 466/2001 of 8 March 2001 setting maximum levels for certain contaminants in foodstuffs
Commission Directive 2001/22/EC	OJ N° L 77, 16.03.2001, p. 14	Commission Directive 2001/22/EC of 8 March 2001 laying down the sampling methods and the method of analysis for the official control of the levels of lead, cadmium, mercury and 3-MCPD in foodstuffs
Commission Decision 2001/635/EC	OJ N° L 221, 17.08.2001, p. 56	Commission Decision 2001/635/EC, of 16 August 2001, amending Decision 97/296/EC drawing up the list of third countries from which the import of fishery products is authorised for human consumption
Commission Regulation (EC) No 221/2002	OJ N° L 37, 07.02.2002, p. 4	Commission Regulation (EC) No 221/2002 of 6 February 2002 amending Regulation (EC) No 466/2001 setting maximum levels for certain contaminants in foodstuffs

# 3. Legal basis for the mission

The mission was carried out under the general provisions of Community legislation and, in particular:

- Council Directive 91/493/EEC of 22 July 1991 laying down the health conditions for the production and placing on the market of fishery products;
- Commission Decision 98/140/EC of 4 February 1998 laying down certain detailed rules concerning on-the-spot checks carried out in the veterinary field by Commission experts in the Third Countries.

付属資料 4 - 5 収集資料 (The Barbuda Land Act, 2007)

#### ANTIGUA AND BARBUDA



### THE BARBUDA LAND ACT, 2007

No. of 2007

#### THE BARBUDA LAND ACT, 2007

#### ARRANGEMENT

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#### ANTIGUA AND BARBUDA

#### THE BARBUDA LAND ACT, 2007

#### No. of 2007

**AN ACT** to confirm that all land in Barbuda is owned in common by the people of Barbuda, to provide for the administration and development control of land in Barbuda, to provide for the confirmation or otherwise of certain leases of land in Barbuda, and for incidental and connected purposes.

**ENACTED** by the Parliament of Antigua and Barbuda as follows:

#### PART I: PRELIMINARY

#### 1. Short title

This Act may be cited as the Barbuda Land Act, 2007 and shall come into force on a date fixed by Notice published in the Gazette.

#### 2. Interpretation

In this Act, unless the context otherwise requires

"Barbudan" means

(a) a person born in Barbuda of whose grandparents at least one was born in Barbuda; or

(b) the child, wherever born, of parents at least one of whom is a Barbudan within the meaning of paragraph (a).

"Council" means the Barbuda Council;

"land" includes an interest in land;

"Land Registry for Barbuda" means the division of the Land Registry established under Part VIII;

"lease" includes a sub-lease;

"major development" means

- (a) a development which will cost in excess of five million four hundred thousand dollars; or
- (b) a development which in the view of the Council or of the Cabinet will have a significant impact on the economy, environment or infrastructure of Barbuda;

"Minister" means the Minister with responsibility for Barbuda;

"the people of Barbuda" means all Barbudans.

#### PART II: THE OWNERSHIP OF LAND IN BARBUDA

#### 3. Barbuda land is owned in common by Barbudans

- (1) All land in Barbuda shall be owned in common by the people of Barbuda.
- (2) Subject to sections 4 and 20, the title to all land in Barbuda shall vest in the Crown on behalf of the people of Barbuda.

#### 4. Land held for public purposes

(1) All land used for public purposes at the date that this Act comes into force shall continue to be used as the Council sees fit in accordance with this section.

(2) Subject to subsection (3), the Council may either use land referred to in subsection (1) for the benefit of the people of Barbuda or permit the Government or another statutory body to use it on the terms agreed upon in order that public services can be maintained and provided.

(3) Where the Government has funded the construction of any public building the Council shall grant the Government a lease of the building at a nominal rent for a term of 50 years.

#### 5. No sale or prescription

- (1) No land in Barbuda shall be sold.
- (2) No person shall acquire the ownership of any land by prescription or otherwise.

#### 6. Leases of land for major developments

(1) The Council, with the approval and on the advice of Cabinet and having obtained the consent of a majority of the people of Barbuda, may grant leases of land for major developments in accordance with this section and Part VI.

(2) A person proposing to develop land in Barbuda shall apply to the Council in accordance with the regulations and pay the application fee set out in the regulations.

(3) Before the Council grants a lease under subsection (1) it shall obtain the consent of a majority of the people of Barbuda.

(4) The Council may grant a lease of land in Barbuda for a major development for a maximum period of 50 years, or the longer period that the Council may, by regulation fix, in accordance with this Act.

(5) Leases granted under this section may be used as security for loans.

(8) Full details of any mortgage or other security referred to in subsection (5) shall be registered with the Council and in the Land Registry for Barbuda.

#### PART III: THE RIGHTS OF THE PEOPLE OF BARBUDA

#### 7. Rights of Barbudans over land

Barbudans of the age of 18 years and over shall, subject to availability, be entitled

- (a) to the grant of an exclusive right of occupation of a plot of land for a dwelling in the areas of land in Barbuda designated by the Council for residential development;
- (b) to graze animals in the areas of land in Barbuda designated by the Council for grazing;
- (c) to the grant of an exclusive right of occupation of a plot or plots of land in Barbuda for cultivation in the areas in Barbuda designated by the Council for cultivation; and
- (d) to the grant of an exclusive right of occupation of land in the areas in Barbuda designated by the Council for commercial purposes other than major developments.

#### 8. Conversion of rights into leases

(1) The Council shall, on the application of a person to whom an exclusive right of occupation has been granted, grant a lease to that person for the purposes set out in the lease and for a maximum term of ten years.

- $(2) \ \ {\rm The \ lease \ may \ be \ renewed \ for \ additional \ periods \ of \ ten \ years.}$
- (3) A lease granted under this section may be used as security for loans.

(4) Full details of any mortgage or other security referred to in subsection (3) shall be registered in the Land Registry for Barbuda.

#### 9. Cutting timber and burning charcoal

- (1) A person shall not:
  - (a) cut or fell any growing timber; or
  - (b) burn charcoal,
  - within Barbuda without having first obtained a permit in writing for such purpose from the Council.

(2) A person who contravenes subsection (1) commits an offence and is liable on summary conviction to a fine of three thousand dollars.

#### 10. Acquisition and loss of rights as a Barbudan

A person who is not a Barbudan who has been married to a Barbudan for a period of five years shall be deemed, for the purposes of this Act, to be a Barbudan unless he or she is living apart from the spouse under a decree of a competent court or a deed of separation.

#### PART IV: THE POWERS AND DUTIES OF THE COUNCIL

#### 11. Administration and development of land

(1) It shall be the responsibility and duty of the Council to administer land and the development of land in Barbuda.

(2) The Council shall grant an exclusive right of occupation to a Barbudan who wishes to exercise his or her rights under section 7, and may grant leases of land in accordance with section 6.

(3) It shall be lawful for the Council to close or divert any road or path in Barbuda.

#### 12. Designation of areas

- (1) The Council shall designate areas of land in Barbuda for
  - (a) residential use:
  - (b) agriculture use including land for both grazing and cultivation;
  - (c) forestry;
  - (d) public purposes;
  - (e) commercial use;
  - (f) development;
  - (g) fisheries; and
  - (h) subject to section 27, national parks.

(2) The Council may designate areas of land in Barbuda for all other purposes as the Council, with the consent of the Cabinet, may decide.

(3) The Council shall designate land for public purposes under subsection (1) so as to promote the health, comfort and security of the inhabitants, reserving such portions for roads, path or otherwise as it shall consider desirable.

#### 13. Areas published

(1) On designation of land in accordance with section 12, the Council shall cause it to be delineated on a plan which it shall maintain up to date, a copy of which shall be deposited at the Council's office.

(2) Members of the public shall be entitled to inspect the deposited plan and have copies made of it during normal office hours, on payment of the fee specified in the regulations.

#### 14. Regulations and by-laws

- (1) The Council may make regulations and by-laws respecting the administration and development of land in Barbuda.
- (2) Regulations and by-laws made under this section may
  - (a) make different provision in relation to different cases or circumstances;
  - (b) apply in respect of particular persons or particular cases or particular classes of persons or particular classes of cases, and define a class by reference to any circumstances whatsoever; and
  - (c) contain such transitional, consequential, incidental or supplementary provisions as appear to the Council to be necessary or expedient for the purposes of the regulations.

#### PART V: RESIDENTIAL LAND

#### 15. Allotment of residential land

(1) Residential land shall be laid out in plots of such dimensions and areas as the Council shall direct with a view to the exercise of rights under section 7.

(2) A Barbudan may apply to the Council for a grant of exclusive rights of occupation over a plot of residential land.

(3) Exclusive rights of occupation granted under this Act over residential land may not be sold but the grantee may permit another person to occupy all or part of the land comprised in the grant on a weekly or monthly basis at a full commercial rate.

(4) On the death of a Barbudan, the exclusive rights of occupation of residential land which have been granted to him or her shall pass by operation of law, or by will, to his or her next of kin or heirs, provided that they are Barbudans.

(5) If a Barbudan has died intestate without leaving next of kin or if the heirs or next of kin are not Barbudans, any exclusive rights of occupation granted to him or her shall immediately expire and the land shall be vested unencumbered in the Crown on behalf of the people of Barbuda.

(6) If the tenant under a lease granted under section 8 is in breach of any term of the lease including the obligation to pay rent when due and payable the Secretary to the Council may serve a notice to quit on the tenant.

(7) Where a tenant does not comply with a notice to quit, the Secretary of the Council may take eviction proceedings under the Small Tenements Act (Cap. 406) and the Council shall pay the tenant compensation for any improvements he or she has made to the land in an amount to be determined by the Council.

(8) The tenant shall have a right of appeal to the High Court on a point of law as to the amount payable under subsection (7).

#### PART VI: FUTURE DEVELOPMENT OF LAND IN BARBUDA

#### 16. Development plan

The Council shall prepare a development plan in accordance with this Act.

#### 17. Major developments

(1) Major developments in Barbuda shall not take place without the agreement of the Cabinet and the Council and the consent of the people of Barbuda in accordance with this Part.

(2) The procedure for considering whether consent should be given to major development proposals for Barbuda shall be that

- (a) firstly, the Council shall obtain the consent of the people of Barbuda to the principle of the proposal;
- (b) secondly, the proposal shall be considered and approved in detail by the Council;
- (c) thirdly, if the proposal is approved in detail by the Council the proposal shall be considered by the Cabinet;
- (d) fourthly, if the Cabinet agrees to the proposal, the Council shall then obtain the consent of the people of Barbuda.

(3) The Council, with the consent of the Cabinet, shall have power to raise and collect a tax on major developments in Barbuda in accordance with regulations made by the Minister after consulting the Council.

#### 18. Obtaining the consent of the people of Barbuda

(1) The Council shall be responsible for consulting the people of Barbuda and obtaining their consent under this Act either by a meeting of the people of Barbuda or by a vote of the people of Barbuda.

(2) The Council shall make regulations to provide for the manner in which the consent of the people of Barbuda under this Act is obtained.

(3) Regulations made under subsection (2) shall prescribe

- (a) the notice that shall be given for each proposal so that Barbudans may understand what is proposed;
- (b) that the quorum for a meeting to consider such a proposal shall be 50 Barbudans who are aged 18 or over;

- (c) that the matter shall be decided by a ballot of the people of Barbuda if the Council so decides, or if a ballot is required by a majority of those present and voting at a meeting;
- (d) that a certificate signed by the Chairperson and Secretary of the Council of the result of a vote, either at a meeting or by ballot, shall be conclusive evidence of the decision of the people of Barbuda;
- (e) the people entitled to vote on a ballot under paragraph (c); and
- (f) any other matters that the Council considers necessary.

(2) Consent to a proposed major development shall be signified by a majority of persons present at a meeting or by a majority of persons voting on a ballot.

#### 19. Time limits on development

(1) A lease granted for the development of land in Barbuda shall specify a time within which the tenant must begin to develop the land and complete the development.

(2) If the development is not commenced and completed within the time specified, or the further time that the Council in its absolute discretion may decide,

- (a) the lease shall immediately determine;
- (b) the land shall revert to the Crown unencumbered to hold on behalf of the people of Barbuda; and
- (c) the developer shall be compensated for any improvements he or she has made to the land.

(3) A developer to whom subsection (2) applies shall have the right of access to a tribunal with a legally qualified chairperson appointed by the Chief Justice in accordance with regulations that the Minister may make, to determine the amount of any compensation to which the developer is entitled and for the purpose of obtaining payment of that compensation.

- (4) An appeal
  - (a) shall lie to the High Court from any decision of a tribunal appointed under subsection (3);
  - $(b) \ \ \text{shall be exercisable as of right at the instance of any party to the proceedings before the tribunal; and$
  - (c) shall be final and conclusive.

(5) A lease granted for the development of land in Barbuda may be assigned only with the assent of the Cabinet, the Council and the people of Barbuda.

#### PART VII: EXISTING LEASES

#### 20. Existing leases confirmed

The leases which are extant on the coming into force of this Act, which have been agreed to or recognized by the Cabinet and the Council and which are listed in the First Schedule, shall continue in force, but the freehold shall be vested in the Crown to hold on behalf of the people of Barbuda.

#### 21. Rent payable to the Council

Rent payable under the leases listed in the First Schedule shall be paid to the Council and the Council shall have the right to enforce the terms of the leases.

#### 22. Deposit and inspection of leases

(1) Copies of the leases listed in the First Schedule shall be deposited with the Attorney General and the Secretary of the Council by the lessees and shall be registered at the Land Registry for Barbuda.

(2) The Registrar of Lands for Barbuda shall make amendments necessary to the register consequent upon the registration effected under subsection (1) in all cases where the lease had been registered prior to the coming into force of this Act.

#### 23. Assignment of leases

Leases of land in Barbuda may only be assigned or sublet to Barbudans and only with the consent of the Cabinet, the Council and the people of Barbuda.

#### 24. A commission of inquiry into purported leases

A Commission of Inquiry, under a legally qualified chairperson, shall be appointed by the Cabinet and the Council to investigate and determine the validity and extent of all leases and purported leases of land in Barbuda extant on the coming into force of this Act which are not listed in the First Schedule, and the material facts relevant to the granting of such leases.

#### PART VIII: LAND REGISTRY FOR BARBUDA

#### 25. Creation of Land Registry for Barbuda

(1) There is established a Land Registry for Barbuda, whose offices shall be located in Barbuda and which shall contain all deeds, registers and documents relating to land in Barbuda that would otherwise be located at the Registry referred to in the Registered Land Act, Cap. 374.

(2) The Public Service Commission shall, with the consent of the Council, appoint a Registrar of Lands for Barbuda, who shall be a public servant and who shall be responsible for the proper functioning of the Land Registry for Barbuda.

(3) The Registrar of Lands for Barbuda shall create the registers he or she considers necessary to ensure that the Registry of Lands for Barbuda serves the needs of the people of Barbuda.

(4) The provisions of the Registered Land Act apply to the Land Registry for Barbuda to the extent that they are not inconsistent with this Act.

#### PART IX: MISCELLANEOUS

#### 26. Application

The Beach Control Act (Cap 45) and the Rent Restriction Act (Cap 378) shall not apply to Barbuda.

#### 27. Amendment

The amendments specified in the Second Schedule to this Act shall be made, and in the case of the amendment to the Barbuda Local Government Act set out in paragraph 1 of that Schedule, with the consent of the Council under section 123 of the Constitution.

#### 28. Repeals

Sections 4 to 11 of the Barbuda Act, Cap. 42 are repealed.

#### 29. Repeals of by-laws

The following by-laws are repealed:

- (a) The Barbuda (Lease of Government Buildings, and Cutting of Firewood) By-Law;
- (b) The Barbuda (Working and Upkeep of Provision Grounds) By-Law;
- (c) The Barbuda (Codrington Village) Building By-Law; and
- (d) The Barbuda (Bell Village) By-Law.

#### 30. The Crown

This Act shall bind the Crown.

#### 31. Entrenchment

- (1) It is the Government's intention to:
  - (a) amend Article 123(3) of the Constitution to specify this Act with the Barbuda Local Government Act in that Article and in the Second Schedule to the Constitution, so that both Acts can only be amended in the way specified in Articles 123(4) to (7) of the Constitution and in no other way.
  - (b) amend Article 47 of the Constitution to provide that a bill to amend Article 123 or the Second Schedule of the Constitution shall not be submitted to the Governor General for his assent unless the bill has been approved on a separate referendum of the people of Barbuda by no less than two-thirds of all the votes cast on that referendum.

(2) Until the Constitution is amended in accordance with subsection (1) no amendment shall be made to this Act without the consent given in a referendum of the people of Barbuda, by not less than two-thirds of all the votes cast on that referendum.

Section 20

#### FIRST SCHEDULE

#### Existing leases confirmed (Section 20)

1. Coco Point Barbuda

- 2. Impressa Guffanti Costruzioni Edili SRL
- 3. Sunset Hotel
- 4. Dulcina
- 5. Palm Beach Holding Company Ltd.
- 6. Haylandale Ltd.

#### SECOND SCHEDULE

Amendments (Section 27)

#### Local Government in Barbuda

- 1. The Barbuda Local Government Act (Cap.44) shall be amended:
  - (a) in section 4(1)(b) by inserting the words "and was appointed under Article 28(5) of the Constitution of Antigua and Barbuda by the Governor General acting in accordance with the advice of the Barbuda Council" after the words "subsection (1) of section 6";

- (b) in section 4(2) by inserting at the end of the subsection the words "The member referred to in paragraph (a) of subsection (1) shall be responsible for calling the first meeting after that election which shall be held within 14 days of the election.";
- (c) in section 4(3) by inserting the words "and shall have an additional casting vote" after "meeting of the Barbuda Council";
- (d) in section 18(2) by adding at the end "(f) to administer land in Barbuda including the development of land as set out in the Barbuda Land Act, 2007";
- (e) in section 19(1) by inserting after the words "The Barbuda Council shall have power to make" the words "regulations and";
- (f) in section 19(1) by adding at the end a new sub-paragraph "(xxxx) the administration and development of land in Barbuda.";
- (g) in section 19(3) by adding at the end the words "and the Government Printer shall be bound to print such By-Laws in the Gazette without delay at the request of the Secretary. The Government Printer shall print a new edition of the By-Laws for Barbuda every two years at the request of the Secretary.";
- (h) by deleting subsection 21(1);
- (i) in section 24(2) [Add further Acts under which the Barbuda Council is to collect taxes and other dues for its own benefit];
- (j) in section 24(3)(a) by deleting the words "except with the consent of the Cabinet" from the proviso;
- (k) by deleting subsection 29(2) and substituting the following:
  - "(2) All land held for public purposes shall be held by the Barbuda Council under the Barbuda Land Act, 2007 and all other land belonging to the Barbuda Council shall be vested in the Barbuda Council";
- (1) in section 40(1) by inserting the words "and collect for its own use" after the words "The Barbuda Council may by bylaws impose";
- (m) by deleting section 40(2) and substituting the following subsection:
  - "(2) The said taxes shall be paid by the persons who exercise rights over such houses and land, and if the identity of such persons is not known to the Barbuda Council, by the tenants or occupiers of the said houses or land.".

#### Intestacy

2. The Intestates Act shall be amended in section 4(6) by inserting at the end the words "subject to section 15(5) of the Barbuda Land Act, 2007".

#### Prescription

- 3. The Prescription Act (Cap. 338) shall be amended by inserting at the end the following section
  - "Act not to apply to Barbuda
    - "10. This Act shall not apply to land in Barbuda.".

#### Land Registry in Barbuda

4. The Registered Land Act (Cap. 374) shall be amended by inserting at the end of section 3 the following subsection:

#### "Act not to apply to Barbuda

(3) The provisions of this Act do not apply to land in Barbuda, except to the extent set out in the Barbuda Land Act, 2007."

#### **Planning and Detailed Development Control**

- 5. The Physical Planning Act 2003 shall be amended:
  - (a) in section 2
    - (i) in the definition of "Minister" by adding at the end the words "except in relation to land in Barbuda, when "Minister" means the Barbuda Planning Commission."; and
    - (ii) in the definition of "Authority" by adding at the end the words "except in relation to land in Barbuda, when "Authority" means the Barbuda Planning Commission."; and
  - (b) in section 5(1) by:
    - (i) inserting after "Authority" the words "and a body corporate, to be known as the Barbuda Planning Commission, whose chairman shall be a qualified architect or town planner" and
    - (ii) by deleting the word "it" and substituting the word "them";
  - (c) in section 5(2) by inserting at the end the words "and in relation to the Barbuda Planning Commission with such modifications as the Barbuda Council, with the agreement of the Government, shall determine by regulations.";
  - (d) in section 6(1) by adding at the end of the proviso the words "and that the functions under this Act of the Town and Country Planner shall be carried out in relation to land in Barbuda by the Chairman of the Barbuda Planning Commission."; and
  - (e) in section 81(3) by:
    - (i) deleting the word "and" where it appears before the words "are deemed"; and
    - (ii) adding at the end the words "and shall apply to Barbuda with such variations as may be agreed by the Barbuda Council and prescribed by the Minister by regulations.".

#### **National Parks**

6. The National Parks Act (Cap. 290) shall be amended

- (a) in section 2 in the definition of "Authority" by adding at the end the words "except that in relation to land in Barbuda, when "Authority" means the National Parks Authority for Barbuda established under section 3.";
- (b) in section 3
  - (i) by adding at the end of subsection (1) the words "and a further body corporate to be adding the National Parks Authority for Barbuda.", and
  - (ii) by adding at the end of subsection (3) the words "together, in relation to the National Parks Authority for Barbuda, with such modifications as the Barbuda Council with the agreement of the Government shall prescribe by regulations except that the appointed in equal numbers by the Government and the Barbuda Council."; and
- (c) in section 20, by deleting the words "The Minister may, on the request of the Authority, by Order" and substituting the following

"The Minister may on the request

- (a) of the Authority; and
- (b) in the case of land in Barbuda, of the Barbuda Council and after the consent of the people of Barbuda has been obtained in accordance with the procedure set out in Part VI of the Barbuda Land Act, 2007, by Order".

Passed the House of Representatives on Passed the Senate on the , 2007.

Speaker.

President.

, 2007.

Clerk to the House of Representatives.

Clerk to the Senate.

#### EXPLANATORY MEMORANDUM

This Bill seeks to confirm that the system of tenure of land in Barbuda and to confirm that all land in Barbuda is owned in common by the people of Barbuda.

Part I contains definitions.

Part II confirms that the land in Barbuda is vested in the Crown on behalf of the people of Barbuda, who own it in common; and that there can be no sale or other acquisition of lands in Barbuda; and also provides for the consent of the people of Barbuda before leases are permitted for major developments in Barbuda.

Part III confirms that Barbudans have rights of occupation of land for residential, cultivation and commercial purposes, and to graze animals. It provides for the possibility of the conversion of rights of occupation into leases, and prohibits cutting timber or burning charcoal without a permit. Finally, it sets out provisions with respect to the acquisition and loss of the rights of as Barbudans or persons married to Barbudans.

Part IV sets out the powers and duties of the Barbuda Council with respect to administration and development of land, designation of certain lands for certain purposes and regulation-making powers.

Part V provides for the allotment of residential land.

Part VI deals with the planning and consents required for future development of land in Barbuda, including the obtaining of the consent of the people of Barbuda at meetings or by ballot, and time limits for major developers to develop lands in accordance with their proposals.

Part VII deals with the confirmation of leases existing when the Act would come into force.

Part VIII deals with a new Land Registry for Barbuda.

Part IX deals with amendments and repeals of other Acts and By-Laws in order to harmonise with the Act for which this is the Bill and provides that the Act would be binding on the Crown. It also sets out the Government's intention to propose amendments to the Constitution in order to align with the provisions of the Act for which this is the Bill.

Justin L. Simon, Q.C. Attorney General and Minister of Legal Affairs

# アンティグア・バーブーダ国の概況

#### 1 一般状況

#### 1-1 社会状況

「ア」国は英国女王エリザベス2世を元首とする立憲君主制の国である。同国はア ンティグア島、バーブーダ島およびその他の離島からなる島嶼国であり、総人口は 2001年のセンサスによると76,886人、その約59%にあたる45,346人がアンティグア 島の首都セント・ジョンズに居住している。バーブーダ島はアンティグア島のほぼ真 北に位置しており、島の面積は約161km<sup>2</sup>、2001年のセンサスでは人口は1,325人であ る。住民の殆どはコドリントン地区に住んでおり、それ以外の地域にはホテル関係者 等ごくわずかが住んでいるに過ぎない。

一人あたり GNI は 10,920 米ドル(2005 年、世銀)、である。

#### 1-2 経済状況

「ア」国の主要産業は観光業、金融・保険、農業(綿、野菜、果物)、漁業(エビ) であり、総貿易額は、輸出 60 百万ドル(2006 年、IMF)および輸入 550 百万ドル(2006 年 IMF)となっている。

同国の経済は、観光等サービス産業を基幹としているが、1990年代に製造業が伸び 悩む中、度重なるハリケーンの被害により農業、輸送、観光等が影響を受け、成長率 が低下するとともに財政が圧迫された。また、2001年9月の米国同時多発テロ事件は、 米国からの観光客に大きく依存している観光業に打撃を与え、2002年の GDP 成長率 は0%となった。

現在は、観光業を外貨獲得、雇用創出等の観点から最重要産業と位置付けつつ、オフショア・ビジネス振興による産業の多様化を図っており、2007年の経済は、観光業、 交通、小売業及び建設業が牽引する形で7年連続のプラス成長となった。また、2007 年11月には CARICOM 単一市場(CSM)への参加を達成した。

#### 1-3 援助状況・動向

(1) 他ドナーの援助動向

他ドナーによる過去の水産分野における援助は、カナダ国際開発庁(CIDA: Canadian International Development Agency)が「Program of Assitance for Fishries Program Formulaton」と題する調査に基づき水産行政組織の強化、漁業インフラ施 設の建設(バーブーダ島コドリントン地区に水揚施設建設等)、漁業資材の供給 (前記施設関連資材として魚函等の供給)を1989 年頃から実施されたがその後、 1991年に援助は中止された。

水産局によれば現在本プロジェクトと関連あるいは競合する他ドナーによる 援助は計画も含めて無いとのことである。

(2) 我が国の援助実施状況

日本の「ア」国に対する無償資金援助による協力は水産分野に限られており、

2008年現在、以下の援助が実施されている。

年度	案件名	供与額	主な供与内容
1997	セント・ジョンズ水揚流通 施設建設計画	12.80億円	<ul> <li>・水揚岸壁</li> <li>・流通施設棟</li> <li>・魚市場</li> <li>・バスターミナル</li> <li>・小売店舗</li> <li>・機材</li> </ul>
2000	零細漁業復興計画(第 I 期) パーハム漁港 電知漁業復興計画(第 I 期)	8.57億円	<ul> <li>・水揚岸壁</li> <li>・斜路・船着場</li> <li>・主棟(事務室、集会室、冷蔵・製 氷室)</li> <li>・荷捌き</li> <li>・魚小売場</li> <li>・ワークショップ</li> <li>・漁具倉庫</li> <li>・非常用発電機</li> </ul>
2001	零細漁業復興計画(第Ⅱ期) アーリングス漁港	7.98億円	同上
2004	水産開発センター建設計画 (第 I 期)		・岸壁および護岸
2005	水産開発センター建設計画 (第Ⅱ期)	9.21億円	<ul> <li>・衛生検査ラボ</li> <li>・水産加工場</li> <li>・斜路(スリップウェイ)</li> <li>・ボート・エンジン修理場</li> <li>・漁具修理製作ヤード</li> <li>・集会室</li> <li>・管理事務所</li> <li>・漁業者倉庫</li> <li>・上水用貯水槽</li> <li>・非常用発電機</li> <li>・駐車場</li> </ul>

表 「ア」国における我が国の援助実施状況

## 2 水産セクターの状況

## 2-1 漁業・資源

「ア」国の漁業は、殆どが全長30 フィート(9.1m)以下の中・小型漁船による小 規模零細漁業であり、2006年の漁獲水揚高は3,092トンである。

同国の漁業は、アンティグア島およびバーブーダ島周辺のリーフあるいは浅海大陸 棚を漁場とし、主としてロブスターや底魚を対象とした篭漁(トラップ漁)が行なわ れている。国民の水産物に対する嗜好性は高く、国民1人あたりの年間消費量は約 48.3kg であり世界平均水準を上回っている。また、活きロブスターをマルチニーク等 の近隣諸国に輸出する一方、不足する国内の水産物需要を補うために加工水産品を輸 入している。 同国の水揚高の推移をみると年によりばらつきは見られるが各魚種とも増加の傾向にあり、2006年の年間水揚高合計は3,092トンと1997年の約1.8倍となっている。

#### 2-2 流通・加工

「ア」国での漁獲物はアンティグア島25カ所、バーブーダ島4カ所の水揚地で水揚 げされ、セント・ジョンズのような都市部では水産市場で販売される。アンティグア 島の地方部あるいはバーブーダ島では水揚地に集まる消費者に漁民が直接販売する場 合が多い。

同国で行われる輸出用水産物の「加工」とは、ロブスターの場合は、砂等の付着物 を除去し、清浄水で洗浄後、袋詰めする事をいう。鮮魚の場合は一次処理(ウロコ、 エラ、内蔵を除去し、清浄水で洗浄)後、急速凍結する。この凍結品をプラスティッ クフィルムで梱包し、カートン・ボックスに収納することをいう。

現在我が国の無償資金協力で建設されたポイントワーフ水産施設加工場では国内消 費向けおよび輸出向けに鮮魚の加工が行われており、国内消費向けは主にセント・ジ ョンズ魚市場、アンティグア島内のホテル、レストラン等に販売されている。このポ イントワーフ水産施設加工場は「ア」国唯一の輸出向け水産加工工場であり、同国の 輸出水産分業界で極めて重要な地位を占めている。

#### 2-3 漁民·組合

「ア」国の登録漁民数は 1,088 人であり、その内実際に漁業活動を行っている人数 は 699 人と推定されている<sup>1</sup>。また、バーブーダ島では登録漁民数は 60 人となってい るが、実際の漁業活動を行っている人数は約 90 人と推定されている。これら漁民の殆 どは全長 30 フィート(9.1m)以下の中・小型漁船による小規模零細漁業である。

アンティグア島セント・ジョンズにはセント・ジョンズ漁業協同組合がある。同組 合は1994年に設立され、漁民に対する資金援助、水産物の加工・販売、漁具・漁法の 改善、各種サービスの実施を目的としているが現状は殆ど活動をしていない。また、 バーブーダ島には漁業協同組合あるいは類する漁民組織は無い。

#### 3 環境

#### 3-1 環境・自然条件

(1) 気象条件

バーブーダ島には気象観測施設がないので、アンティグア島国際空港の気象台の 記録を用いる。

1)	風速(	最近	5	年間	月	平均)	

)	月	1	2	3	4	5	6	7	8	9	10	11	12
kr	not	11.4	11.9	11.5	11.1	11.2	12.7	12.8	11.2	8.9	9.1	9.2	11.4
m	n/s	5.9	6.1	5.9	5.7	5.8	6.5	6.6	5.8	4.6	4.7	4.7	5.9

<sup>1 2004</sup> 年水産局資料

2) 風向(最近5年間月平均)

当地域は北東貿易風に位置し、年間平均風速は 5.7m/s 前後、風向は東から東南東 が卓越するが、概ね東よりの風である。

年月	1	2	3	4	5	6	7	8	9	10	11	12
2004	ESE	Е	Е	ESE	Е	ESE	ESE	Е	Е	VRB	Е	Е
2005	Е	NE	Е	ESE	Е	Е	ESE	Е	VRB	SE	Е	Е
2006	Е	Е	Е	ESE	SE	SE	Е	Е	Е	SE	SE	Е
2007	Е	Е	ESE	SE	SE	SE	Е	ENE	ENE	Е	ENE	ENE
2008	ENE	Е	Е	Е	Е	Е	ENE					

VRB- Variable 変化しやすい

3) 気温

最高気温は年間を通じて 30 度前後、最低気温は 21 度前後、平均気温は 27 度である。

1996 年から 2008 年までの最低気温・最高気温・平均気温(℃)

月	1月	2 月	3月	4 月	5 月	6月	7 月	8月	9月	10 月	11 月	12 月
最低	19.6	20.1	20.3	20.6	22.1	22.1	22.2	22.8	22.3	22.2	21.0	20.6
最高	29.5	29.3	30.1	31.1	31.9	31.7	31.7	32.2	32.7	32.1	31.2	30.2
平均	25.5	25.3	25.7	26.5	27.4	28.0	28.2	28.5	28.3	27.7	26.9	26.2

4) 降雨量

1996年から 2008 年までの平均(mm)

月	1月	2 月	3 月	4 月	5 月	6月	7 月	8月	9月	10 月	11 月	12 月
平均	59.1	40.7	43.9	65.2	99.5	56.7	88.1	104.5	139.5	145.2	151.5	94.6

5) ハリケーン

アンティグア・バーブーダに影響した熱帯低気圧、ハリケーンの一覧表を以下に 示す。

ハリケーン名	影響した月日	発生年	影響地域	
HUGO	9月10日-22日	1989	アンティグア	Н4
KLAUS	10月3日-9日	1990	アンティグア	Т
LUIS	8月27日-9月11日	1995	アンティグア	H 1
MARILYN	9月12日-22日	1995	アンティグア	Т
IRIS	8月22日-9月4日	1995	アンティグア、バーブーダ	Т
BERTHA	8月23日-9月8日	1996	アンティグア、バーブーダ	Т
GEORGES	9月15日-29日	1998	アンティグア	Н3
JOSÉ	10月17日-25日	1999	アンティグア	Н
LENNY	11 月 13 日 - 22 日	1999	アンティグア	Н4
DEBBY	8月19日-24日	2000	アンティグア、バーブーダ	H 1

NB. H-hurricane T-tropical storm Numbers-Category type

H:ハリケーン、T:熱帯低気圧、数値:カテゴリー

### (2) 海象条件

波浪はコドリントン埠頭は閉じられたラグーンの中央部に位置し、水深は 1.0m から 2.0m 程度しかない。定常的な風向は東方向・平均 6m/s 程度であり、コドリン トン埠頭にとっては陸側から風向きとなり風浪としての影響も少ない。現地調査に よる波高観測でも常に 0.5m 以下であった。潮位・潮流はコドリントンラグーン内 で干満の著しく小さく、現地実測値では 10cm~15cm 程度である。潮流については、 コドリントン埠頭から約 8km 北に離れた位置に外洋との結ぶ狭い航路があるのみで、 潮流の影響は小さいと考えられる。

(3) 地盤条件

地質は コドリントン埠頭では陸上部で地質調査が2箇所されている。それによると、表層1~2mに表土または粘性土層があり、その下位にはサンゴ石灰岩砂礫層、またはサンゴ石灰岩が見られる構造になっている。コドリントン埠頭周辺では海浜を含め深度5mから8m程度に基盤があると考えられる。

## 3-2 関連法令・規制等

## 3-2-1 バーブーダ島土地法(抜粋)

## ANTIGUA AND BARBUDA

#### THE BARBUDA LAND ACT, 2007

#### No. of 2007

AN ACT to confirm that all land in Barbuda is owned in common by the people of Barbuda, to provide for the administration and development control of land in Barbuda, to provide for the confirmation or otherwise of certain leases of land in Barbuda, and for incidental and connected purposes.

ENACTED by the Parliament of Antigua and Barbuda as follows:

## PART I: PRELIMINARY

#### 1. Short title

This Act may be cited as the Barbuda Land Act, 2007 and shall come into force on a date fixed by Notice published in the Gazette.

## 2. Interpretation

In this Act, unless the context otherwise requires

- "Barbudan" means
- (a) a person born in Barbuda of whose grandparents at least one was born in Barbuda; or
- (b) the child, wherever born, of parents at least one of whom is a Barbudan within the meaning of paragraph (a).

"Council" means the Barbuda Council;

"land" includes an interest in land;

"Land Registry for Barbuda" means the division of the Land Registry established under Part VIII;

"lease" includes a sub-lease;

"major development" means

- (a) a development which will cost in excess of five million four hundred thousand dollars; or
- (b) a development which in the view of the Council or of the Cabinet will have a significant impact on the economy, environment or infrastructure of Barbuda;

"Minister" means the Minister with responsibility for Barbuda;

"the people of Barbuda" means all Barbudans.

#### PART II: THE OWNERSHIP OF LAND IN BARBUDA

## 3. Barbuda land is owned in common by Barbudans

- (1) All land in Barbuda shall be owned in common by the people of Barbuda.
- (2) Subject to sections 4 and 20, the title to all land in Barbuda shall vest in the Crown on behalf of the people of Barbuda.

## 4. Land held for public purposes

- (1) All land used for public purposes at the date that this Act comes into force shall continue to be used as the Council sees fit in accordance with this section.
- (2) Subject to subsection (3), the Council may either use land referred to in subsection (1) for the benefit of the people of Barbuda or permit the Government or another statutory body to use it on the terms agreed upon in order that public services can be maintained and provided.
- (3) Where the Government has funded the construction of any public building the Council shall grant the Government a lease of the building at a nominal rent for a term of 50 years.

## 5. No sale or prescription

- (1) No land in Barbuda shall be sold.
- (2) No person shall acquire the ownership of any land by prescription or otherwise.

#### 6. Leases of land for major developments

- (1) The Council, with the approval and on the advice of Cabinet and having obtained the consent of a majority of the people of Barbuda, may grant leases of land for major developments in accordance with this section and Part VI.
- (2) A person proposing to develop land in Barbuda shall apply to the Council in accordance with the regulations and pay the application fee set out in the regulations.
- (3) Before the Council grants a lease under subsection (1) it shall obtain the consent of a majority of the people of Barbuda.
- (4) The Council may grant a lease of land in Barbuda for a major development for a maximum period of 50 years, or the longer period that the Council may, by regulation fix, in accordance with this Act.
- (5) Leases granted under this section may be used as security for loans.
- (8) Full details of any mortgage or other security referred to in subsection (5) shall be

registered with the Council and in the Land Registry for Barbuda.

#### 3-2-2 建築関連法規·基準

アンティグア・バーブーダ国独自の基準はなく、建築基準法として「東カリブ海州 建築基準 (Organization of Eastern Caribbean State Building Code)」を採用している。建 築規格としては「カリブ建築規格 (CUBIC)」を準用している。

#### 3-2-3 建設許可申請の手順

着工前の確認申請は土木建築、民間建築、政府機関建築を問わずすべての建造物に 適用される。以下手順を示す。

(プロジェクト詳細図面が完成)

↓

↓

①バーブーダ評議会、計画部門に設計図書1式提出。

設計図書・プロジェクト位置・他施設との境界問題等の確認実施。

②開発管理局(Development Control Authority)

③公共事業省(Ministry of Public Works)

③アンティグア消防局(St.Johns Fire Department)

↓ 開発許可

#### 3-2-4 土地所有権

バーブーダ島の土地所有については、バーブーダ島はすべて国有地であり、島民が 土地所有を希望する場合、バーブーダ評議会に申請を行う。申請があると評議会側が 土地境界を審査し必要があれば境界を移動する等の措置を実施する。土地境界が確定 すると土地利用権のようなものが存在し、バーブーダ評議会側に利用料を支払うこと になる。

本プロジェクトの周辺用地は当初要請案位置及び代替案位置を含め、土地利用権の 設定のある範囲はフェンスが設置してある。サイト東側にある幼稚園は公共用地であ るため移動は困難であるが、サイト北側の閉鎖した娯楽施設は土地建物の所有権はバ ーブーダ評議会にあり、水産局側が必要と認めれば、フェンスの移動とプロジェクト 側の土地拡幅は可能である。

#### 4 その他

4-1 ベースライン調査による漁獲量の推定(2004年)

水揚げ地	魚種	漁獲量 lbs(kg)/年
	魚類	177.093 (80,223)
バーブーダ島	ロブスター	95,378 (43,197)
	小計	272,451 (123,420)
	魚類	3,658,231 (1,657,179)
アンティグア島	ロブスター	775,988 (351,523)
	小計	4,434,219 (2,008.702)
	魚類	3,835,324 (1,737,412)
「ア」国全域	ロブスター	871,364 (39,472)
	小計	4,706.670 (2.132.122)

出所:水産開発センター建設計画基本設計調査報告書 平成16年3月

# 4-2 「ア」国の人口

単位:人

地域/性別	男	女	計
アンティグア島	34,784(21,154)	40,090(24,192)	75,561(45,346)
バーブーダ島	687	638	1,325
計	36,109	40,777	76,886

出所: Antigua & Barbuda Census 2001/Ministry of Finance & the Economy, Statistics Division 備考: () 内の数値はセント・ジョンズ地区の人口

## 4-3 「ア」国側要望汎用工具リスト

予備調査の時点で「ア」国側より本プロジェクトによる要望汎用工具として以下の リストの提示があった。

Equipment for repair and maintenance

① Spare parts/overhaul kit for ice making machine

② Spare parts/overhaul kit for chill-store

③Essential tools for repair and maintenance of chill-store and ice making machine

4 Freon recovery unit

⑤ Copper tube expander

<sup>(6)</sup>Portable type mini welding kit

⑦ Outboard motor trolley

**®**Trolley jack

③Rolling portable hoist

10 Electrical outlet/110,220 & 440V

1 Bench vise

Dutboard motor repair tools for 10 to 115hp

(13) Inboard engine repair tools

## 4-4 建設関連データ

(1) 建設資材の調達

アンティグア・バーブーダ国における主要建設資材の調達状況は以下となる。バー

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ブーダ島で調達可能な資材は埋立用のサンゴ石灰岩及びサンゴ砂である。桟橋は杭構 造を検討しているが、国内アンティグア島に PC コンクリート杭のメーカーがあり、 施工実績もあるので、採用は可能である。

主要建設資材	国内	調達	海外訓	周達
土安建苡真竹	アンティグア島	バーブーダ島	カリブ諸国	欧米日本
コンクリート細骨材	0	×		
コンクリート粗骨材	0	×		
セメント	×	×	0	0
レミコン	0	×		
鉄筋	×	×	0	0
道路砕石	0	×		
埋立材	0	0		
被覆石	0	0		
鋼管杭	×	×	×	0
コンクリート杭	0	×	0	0
防舷材	×	×	×	0

表 主要建設資材の調達先一覧

(2) 建設機械の調達

本プロジェクトの関わる建設機械船舶は以下のようになる。バーブーダ島には評議 会が所有する道路維持管理機械があるが、老朽化して使用困難な機械が多い。本プロ ジェクト施工計画から必要とされる建設機械類はほとんど国内アンティグア島にて調 達可能である。

主要建設機械	国内	調達	海外訓	周達
土安建议機械	アンティグア島	バーブーダ島	カリブ諸国	欧米日本
杭打ち機(陸上)	0	×		
杭打ち船(海上)	0	×		
ディーセッルハンマー	0	×		
ハ イブ ロハンマー	×	×	0	0
クレーン台船	0	×		
ブルドーザー	0	0		
ホイールローダ	0	×		
バックホウ	0	0		
ロードローラー	0	0		
振動ローラー	0	×		
モーターグレーダ	0	×		
ダンプトラック	0	×		

表 主要建設機械調達一覧

(3) 調查測量設計、建設会社

アンティグア・バーブーダ国内の調査・測量設計、建設関連会社の主要会社を公共 事業省、及び水産局から推薦を受けたのでまとめた。地質ボーリング会社、地形測量 会社は複数あるが、深浅測量会社は確認できなかった。

	衣 土	安建砇闰理性耒一	見	
業種	社名	業務内容	担当者	連絡先
地質調査	Geotech Company LTD.	ボーリング調査	Carton Samuel	cesamuel.gcl@ca
				ndw.ag
	Terraserch Caribbean LTD.	ボーリング調査	Sergei	Cell
			Cheremeteff	268-726-1684
	David Milner Hart	地質解析土質試	David Hart	Tel 268-463-3000
		験		Cell
		コンクリート圧縮試験		268-725-1820
地形測量	Caribbean real estate &	地形測量	Robert Baptiste	Tel 268-744-8969
	survey services	水準測量	Ato Kentish	kentishls@yahoo.
				com
レミコン	Antigua Concrete Service	レテ゛ィーミックスト゛コンク	Everette Joseph	Tel 268-562-2275
製造	LTD.	リート製造販売		
	Antigua Masonry Product	レデ゛ィーミックスト゛コンク	Clarvice Richards	Tel 268-462-0347
	LTD.	リート、骨材製造販		amplab@candw.a
		売		g
建機レン	Spencer's Trucking Heavy	重機賃貸	Robert Spencer	Tel 268-462-0796
タル会社	Equipment Services			Ronald
				s68@hotmail.com
建設会社	3-D Engineering	建築、土木総合	David Hadeed	Tel 268-562-8454
	& Construction	建設		Cel 268-720-5848
	Harrigan Construction	建築、土木総合	Harrigan	Tel 268-464-0794
		建設の下請け会		
		社		
	Antigua Heavy	海洋土木建設会	Navin Singh	Tel 268-562-1747
	Construction LTD.	社		nsingh@candw.ag
		1	1	I

表 主要建設関連産業一覧

(4) 海洋土木施設

海洋土木施設は水際に立地するため、陸上施工か海上施工に分かれる。これらは 施工船舶機械の調達、経済性から検討する。一般的には以下のようになる。

施設	構造	規模	施工方法
桟橋	杭式、 B3.5m×L30m		(陸上)
		B3.5m×L45m	クローラー杭打機使用、汀線を埋立し足場仮設し
			杭打設。
			(海上)
			杭打船回航、海上から杭打設。
	梁、床版	B3.5m×L30m	プレキャスト梁・床版を事前に製作。
		B3.5m×L45m	現地重機により組立。
被覆石護岸	石積護岸、埋立 L45m		桟橋式係船護岸は事前に杭打設する。
			重機、人力により被覆石設置。
斜路	コンクリート床版	B13m×L10m	斜路基礎部の軟弱層の置換処理。
			プレキャストの基礎・床版を事前に製作。
			基礎・床版を重機使用し設置。

表 海洋土木施設の施工検討

(5) 仮設工事

施設	内容	(上 四	
	門谷	位置	
杭保管倉庫	桟橋杭の保管	既存幼稚園西側空地	
		一部盛土が必要	
コンクリート製造プラント	バッチャープラント	既存幼稚園西側空地	
	セメントサイロ	一部盛土が必要	
;	細粗骨材保管倉庫		
	品質管理試験室		
鉄筋加工所	加工機械	既存幼稚園西側空地	
5	鉄筋保管倉庫	一部盛土が必要	
軟弱地盤対策	置換用砂、砕石	既存幼稚園西側空地	
,	作業用鉄板	一部盛土が必要	
仮設事務所 🕴	現場管理資材倉庫	既存幼稚園西側空地	
	測量機材、休憩室	一部盛土が必要	
プレキャスト部材製作	桟橋:プレキャスト梁・床版	保管ヤード含む。	
ヤート	斜路:プレキャスト床版	生コン車搬入路は必要。	
	プレキャスト部材保管ヤード	重機搬入路必要。	

表 仮設工事一覧

# 4-5 コドリントン埠頭、観光船桟橋使用記録

月日	使用桟橋	使用船舶	使用目的	備考			
8月21日	コンクリート突堤	作業船	対岸ホテル建設				
8月25日	コンクリート突堤	作業船	対岸ホテル建設				
8月26日	コンクリート突堤	7m 船外機	軍艦鳥観察	米人 3 名			
8月26日	コンクリート突堤	作業船	建設作業員運搬	地元 20 名			
8月27日	木製桟橋	9m 船外機	軍艦鳥観察	外国人 11 名			
8月27日	コンクリート突堤	作業船	対岸ホテル建設	砂 2t 運搬			

表 観光船桟橋使用記録

・観光オフシーズンのため、1週間の滞在期間中観光船の稼動は2回。

・対岸のホテル建設が継続中のため、資材、作業員の運搬。

・既存の観光桟橋に漁船の係留はない。

・既存海浜の水揚げ場に観光専用の通船は少なくとも2隻見られる。

