ANNEX

ANNEX-1 MINUTES OF THE JCC HELD ON 7th March 2006

MINUTES OF MEETINGS BETWEEN JAPAN INTERNATIONAL COOPERATION AGENCY AND AUTHORITES CONCERNED OF THE GOVERNMENT OF THE DEMOCRATIC REPUBLIC OF TIMOR-LESTE ON THE PROJECT FOR CAPACITY DEVELOPMENT BY TRAINING, AND PREPARATION OF GUIDELINES AND MANUALS FOR ROADS

With reference to the technical cooperation project concerning capacity development of Division of Roads, Bridges and Flood Control (hereinafter referred to as "DRBFC") and Division of Research and Development (hereinafter referred to as "DRD"), Ministry of Public Works (hereinafter referred to as "MPW"), Japan International Cooperation Agency (hereinafter referred to as "JICA") exchanged views and had an earnest discussions with the Democratic Republic of Timor-Leste (hereinafter referred to as "Timor-Leste") authorities concerned with respect to desirable measures to be taken by JICA and the Government of Timor-Leste for the successful implementation of the Project.

As a result of the discussions, and in accordance with the provisions of the Agreement on Technical Cooperation between the Government of Japan and the Government of Timor-Leste, signed in Dili on January 25, 2005 (hereinafter referred to as "the Agreement"), JICA and the Timor-Leste authorities concerned agree to recommend to their respective Government the matters referred to in the document attached hereto.

Dili March 7, 2006

Mr. Mitsuo HARA Technical Advisor Japan Engineering Consultants Co.,Ltd

(Team Leader, The Project for Capacity Development by

Training, and Preparation of Guidelines and Manuals for

Roads, JICA)

(i)

Mr.José Gaspar.R.C.PIEDADE Permanent Secretary for MPW Timor Leste

PROJECT COMPLETION REPORT ANNEX-1

Attached Documents

I. Project Design Matrix (PDM) and Plan of Operation (PO)

Both sides had earnest discussions and have agreed with the tentative Project Design Matrix (PDM) and Plan of Operation (PO) for the Project as shown in Annex-1 and Annex-2.

The PDM and PO are to be flexibly revised through the discussion and agreement between MPW and JICA, which is confirmed in the form of Minutes of Meeting, reference to the Record of Discussions.

II. Term of cooperation

The duration of technical cooperation for the Project is two years starting from January 16, 2006

III. Organization of Project Implementation.

Both sides have agreed that the periodical evaluation of the Project would be conducted by the Joint Coordination Committee (JCC)

IV. Input to the Project by the Timor-Leste side

The Timor-Leste side understands that Counterparts Personal, Administrative Personal and Staff members of MPW who are assigned to and are trained in the Project should be given priority to participate in activities of the Project.

Annex-1: PDM Annex-2: PO



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Japan Engineering Consultants, Co.,Lto

PROJECT COMPLETION REPORT ANNEX-1

Table 3-1 PDM for the Project for Capacity Development by Training and Preparations of Guidelines and Manuals for Roads (PDM) Period: Jan., 2006 – Jan., 2008 Target Group: DRD and DRBFC Staff concern to Material (Asphalt, Concrete, Soil) testing. Pavement design and Slope Protection Date of Preparation: 6th March., 2006

Date	of Preparation: 6 ^h March., 2006			Important
	Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Assumptions
Overall Goal	Improve road construction and maintenance capacity in East Timor	By applying the prepared manuals / guidelines property ,road construction, maintenance and quality control are systematically conducted, and contribute to quality / quantity improvement of roads. The knowledge and experience got through trainings and seminars are transferred to other road engineers to develop technology and skills of MPW	The publication of the Government The records of the MPW.	 The Policy of the MPW remains unchanged regarding application of technical standard.
Project Target	 Improvement of the road construction and maintenance capacity of the DRD and DRBFC through training and the preparation of manual/guidaline 	 The implemented projects by the Timor- Leste government apply properly the prepared manuals and guidelines. 	The contract documents of the MPW.	The required budget and human resource of the DRD and DR8FC are maintained.
Outputs	 Preparation of manuals and guidelines (material testing manual and guideline; pavement design manual; slope protection guideline) Improved technical level of the DRD's and DRBFC's staff members in regard to material testing, pavement design and slope protection 	 Preparation of material testing manual and guideline, pavement design manual slope protection guideline Training of the DRD's and DRBFC's staff members More than 80% of the DRD Staff member mark more than 70 points of the paper test' by the end of the Project conducted by the expert. (Material manual/Guideline) More than 80% of the DRBFC Staff member mark more than 70 points of the paper test' by the end of the Project conducted by the expert. (Asphalt pavement design manual / Stope protection guideline) 	1 Manuals and Guidefines 2. Project Completion Report 3. Capacity Assessment (Paper test)	The prepared manuals and guidelines are adopt as standard of Timor-Leste.,
Activities	Preparation of Manuels/Guidelines Haterial Testing Manuel/Guideline Selection of technical standards which are applicable to East Timor Preparation of the material tasting manual/guideline based on existing technical standards for material testing Preparation of use support plan Setting up of standard testing fees	Inputs Japamese Side Experts: short-term expert x 4 (21 M/M) 1) Leader / Road (Pavement Design)/Material Test) 2) Road (Slope Protection) 3) Material Testing (Soil Test) 4) Concrete Testing / Publicity	Testing (Pavement	The trained C/P personnel continue to work at these division
	 Pavement Design Manual Selection of technical standards which are applicable to East Timor Preparation of draft pavement design manual based on the existing technical standards for pavement design manual through workshops and seminars 	East Timorese Side (1) Human resources: C/P personnel DRBFC Engineers, DRD Engineers (2) Funding: personnel cost for the C/P person cost required for project implementation (3) Land, buildings and facilities, etc.: training etc.		Pre-conditions • There is no involvement by other donors in the organization and sectors to b assisted by the Japanese side, there is, it is at a adjustable level.

The paper test conduct by the Experts follows the prepared manuals and guidelines and leveled at basic information to make good use of it.



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ANNEX-2 HANDOVER CERTIFICATE OF THE EQUIPMENT AND DOCUMENT BY THE PROJECT



The Project for Capacity Development by training and Preparation of Guidelines and Manuals for Roads



JAPAN ENGINEERING CONSULTANTS CO., LTD.

CONSULTANTS: JAPAN ENGINEERING CONSULTANTS CO., LTD. 5-33-11 HONCHO NAKANO-KU TOKYO, JAPAN PHONE: +81-3-5341-5157 FAX: +81-3-5385-8520

> Ref: wd1700 10th February 2

E-mail: overseas@jecc.co.jp

CERTIFICATE

It is our great pleasure to hand over the following equipment successfully to the Governmen the Democratic Republic of East-Timor under the project for Capacity Development by training : Preparation of Guidelines and Manual for Roads.

- 1. AASHTO standard
- (1) Quantity: One book version and one CD-ROM Version
- Items: Specifications (25th Edition of the Standard Specifications for Transportation Materials -Methods of Sampling and Testing AASHTO Provisional Standard, 2005 Edition),
- (3) Publisher: AASHTO
- (4) Procurement Cost: 1440USD (Inclusive of shipment cost)
- 2. Projector
- (1) Quantity: one
- (2) Model: VPL CS20
- (3) Maker: SONY
- (4) Procurement Cost: 145,000 JPY (Inclusive of VAT)

Mr. JOSÉ G.R.C. PIEDADE Democratic Republic of Timor Leste Ministry of Public Works Director of General

Mr. MITSUO HARA Japan Engineering Consultants Co.,Ltd. Team Leader

C.C

- (1) Japan International Cooperation Agency, Tokyo Head-Quarters
- (2) Japan International Cooperation Agency, Timor-Leste Office

ANNEX-3 MINUTES OF THE JCC HELD ON 6TH MARCH 2007

Minutes of the Meeting of the Joint Coordinating Committee on 6th March 2007 for

The Project for Capacity Development by Training, and Preparation of Guidelines and Manuals for Roads

The JICA experts of the Project for Capacity Development by Training, and Preparation of Guidelines and Manuals for Roads (hereinafter referred to as "the Project") conducted Capacity Development through Workshops and On-the-Job Trainings to the counterparts and prepared the Progress Report (I), and also concluded its progress. Based on the progress, a meeting of the Joint Coordinating Committee (hereinafter referred to as "the JCC") of the Project was held with the opening made by Mr. Raul Mousaco, Vice Minister, Ministry of Public Works (hereinafter referred to as "MPW"), and chaired by Mr. Jose Gasper R.C. Piedade, the Permanent Secretary of MPW at the conference room in the Directorate of Roads, Bridges and Flood Control (hereinafter referred to as "DRBFC") on 6th of March, 2007, for the explanation and the discussion of the Progress and Findings on the Project with the attendance of the concerned persons of the Government of the Republic of Timor Leste and the JICA side.

Based on the results of the discussion as shown in the following attachment, the Timor side agreed that the main contents of the progress and findings are logical and the proposed schedule of the Project on the next year are acceptable. The Timor side expressed their thanks to JICA representative for the remarkable cooperation and efforts to the Project and also requested further cooperation by JICA to contribute to the development of Timor Leste.

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March 7, 2007 Dili

Mr. Saturnino Gomes Brito de Caldas Ag. Director, DRD Ministry of Public Works

Mitsup O

Mr. Mitsuo Hara Team Leader of JICA Experts The Project for Capacity Development by Training, and Preparation of Guideline and Manuals for Roads

PROJECT COMPLETION REPORT ANNEX-3

Attachment

Contents of the Discussion in the meeting of the Joint Coordination Committee

The meeting on the Joint Coordination Committee (JCC) was chaired by Mr. J.G.R.C. Piedade, Permanent Secretary of Ministry of Public Works (MPW) on 6th of March, 2007, at the conference room in DRBFC and started with the presentation made by Team Leader of the JICA experts and the chief counterpart of the project and the details of discussion are as follows:

1. Reporting of Project Activities and Proposed Schedule

The reporting of the project activities done during 1st and 2nd years as well as the proposed works to be done during 3rd year was conducted by JICA experts which consists the progress of the Project reached approximately 50% of the whole program and the remaining works are : (1) Training in Indonesia regarding material test, and (2) Seminar for the Manuals and Guidelines prepared by the Project scheduled on late February, 2008.

In the reporting, "Progress Report (1)" was handed out for each participants to make understandings of the Project easier.

The progress of the activities in the second year and the proposed schedule of next fiscal year have already been discussed with the counterpart and reported to the Directorate of Research and Development (DRD) and DRBFC before the explanation in the JCC. Therefore Timor side understood and agreed basically with the progress and the proposed schedule.

2. Material Test Manual and Guideline

It was reported by JICA expert that making of Material Test Manual and Guideline has just started and will need deep discussion with DRD material test members in regard to contents from the point of necessity. And it was discussed and accepted that the contents of Manual and Guideline may change in some aspects and items due to the necessity and practical situation of DRD.

The chief counterpart strongly commented that language to be used in Material Manual and Guideline should also be fully considered for the purpose of easier understanding and usage for engineers and technicians in DRD.

3. Training in Indonesia

It was informed by JICA expert that Material Test Training will be held in Indonesia in October or November, 2007, with the duration of approximately two weeks. Training organization is the Research and Development Center for Roads and

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PROJECT COMPLETION REPORT ANNEX-3 28

Bridges (RDCRB), Agency for Research and Development, Ministry of Public Works, Bandung, Indonesia.

4. Closing

The chairman confirmed that the progress and the proposed work schedule of the project are logical and acceptable. He also expressed his sincere thanks to the JICA representative of Timor Leste for the remarkable cooperation and efforts through several projects. Thus he expected further cooperation by JICA to contribute to the capacity development of Timor Leste.

List of Participants

1.1 Counterparts

Mr. Raul Mousaco Mr. Rui H.F. Guterres Mr. S.G. Brito de Caldas Mr. Januario da Costa

Vice Minister, MPW Mr. Jose G. R. C. Piedade Permanent Secretary, MPW Director, DRBFC, MPW Acing Director, DRD, MPW Director, NDAF, MPW

1.2 JICA (Japan International Cooperation Agency

Mr. J. Perreira Mr. N. Koyama Mr. T. Suzuki Mr. H. Uemura

JICA-TL Program Officer JICA Monitoring Team Leader **JICA Monitoring Team JICA Monitoring Team**

1.3 JICA Experts Team Mr. Mitsuo Hara Mr. Nobuo Yoneda Mr. Ichiro Tanaka

Team Leader Material Test Expert Material Test Expert

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1.4 CBRM Mr. K. Naito Mr. N. Kurihara

Team Leader Road Maintenance Expert

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ANNEX-4 MINUTES OF THE JCC HELD ON 14TH DECEMBER 2007

Minutes of the Meeting of the Joint Coordinating Committee

On

14th December 2007

for

The Project for Capacity Development by Training and Preparation of Guidelines and Manuals for Roads

The JICA Experts of the Project for Capacity Development by Training and Preparation of Guidelines and Manuals for Roads (hereinafter referred to as "the Project") conducted Capacity Development through Workshops and On-the-Job Trainings to the counterparts and started the preparation of the Draft Progress Report (II) and also concluded its progress. Based on the progress, a meeting of the Joint Coordinating Committee (hereinafter referred to as "the JCC") of the Project was held with the opening made by Mr. Domingos dos Santos CAEIRO, the Secretary State for Public Works of Ministry of Infrastructure (hereinafter referred to as "MOI"), and chaired by Mr. Jose Gasper R.C. PIEDADE, the Permanent Secretary of MOI at the conference room in Timor Hotel on December, 14th 2007 for the explanation and the discussion of the Progress and Findings on the Project with the attendance of the concerned persons of the Government of the Republic of Timor Leste and the JICA side.

Based on the results of the discussion as shown in the following attachment, the Timor side agreed that the main contents of the progress and findings are logical and the proposed schedule of the Project on the next year are acceptable. The Timor side expressed their thanks to JICA representative the remarkable corporation and efforts to the Project and also requested further cooperation by JICA to contribute the development of Timor Leste.

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December 18, 2007 Dili

Mr. Domingos dos Santos CAEIRO Secretary State for Public Works Ministry of Infrastructure

Mr. Hisashi MUTO Team Leader of JICA Experts The Project for Capacity Development by Training and Preparation of Guideline and Manuals for Roads

PROJECT COMPLETION REPORT ANNEX-4

Attachment

Contents of the Discussion of the meeting of the Joint Coordination Committee

The meeting on the Joint Coordination Committee (JCC) was chaired by Mr. J.G.R.C. PIEDADE, Permanent Secretary of Ministry of Infrastructure (MOI) on December 14th, 2007 at the conference room in Timor Hotel and started with the presentation made by Team Leader of the JICA experts and the chief counterpart of the Project and the details of discussion are as follows:

1. Reporting of Project Activities and Proposed Schedule

The reporting of the project activities done during 1st, 2nd and 3rd years as well as the proposed works to be done during 3rd year was conducted by JICA experts which consists the progress of the Project reached almost 80% of the entire program and the remaining works being a few with main event of the Seminar for the Manuals and Guidelines prepared by the Project scheduled on late February 2008.

The chief counterpart of the project reported the Training in Indonesia, which was the Training of Material Testing of Soil, Concrete and Asphalt conducted by the Research and Development Center for Roads and Bridges (RDCRP), Agency for Research and Development, Ministry of Public Works, Indonesia. He explained that the Training was successful in general, however due to the short duration, it was difficult to master all the contents and he expected to have another opportunity of the training in Indonesia with at least three month in term.

The progress of the activities and the proposed schedule of next year (2008) have already been discussed with the counterpart and reported to the Direction of Roads and Bridge and Flood Control (DRBFC) and MOI before the explanation in the JCC. Therefore Timor side understood and agreed with the progress and the proposed schedule basically.

 Issues raised by the JICA expert of the Project for Capacity Building of Road Maintenance in Timor-Leste (CBRM)

 Question was made of the possibility of the collaboration with the Case study work of CBRM for the slop failure with the introduction of the manual of the slop protection using the check sheet of slope prepared by the Project.

The JICA expert of the Project replied that both the experts and the counterparts welcome CBRM team to collaborate and to participate in the field works of the slope failure using the slope protection guideline during December 2007.

2) Why the width of the typical cross section of the national road varied from 5.5m to

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7.5m?

The MOI officer explained that the typical cross section of the national road was once proposed by the DRBFC and the proposal was forwarded to the ministry of Justice. But since MOI has no function of authorization of the low and regulation, MOI are in the condition of waiting for approval by the MOJ.

3) How to develop the Manuals and Guidelines to fulfill current issues of construction technology?

JICA expert replied that it is expected to correct comments and ideas through the seminar to stake holders and also mentioned that since there is no legal enforcement such as the road low, it is difficult to suppose the Manuals and the Guidelines to be used as national standards basing on road lows and technical regulations.

3. Authorization of National Standard

Some members of JICA headquarter made question to the government How the Manuals and Guidelines are going to be use as the authorized national standard in order to control the construction quality of road facilities.

The MOI officer replied that since there is no function of legal authorization for the Manuals and Guidelines in MOI, however, the Manuals and the guidelines are believed to be used as the authorized standard.

4. Authorization of Right of Way (ROW)

JICA expert of CBRM also asked the progress of the determination of the ROW with legal authorization.

The MOI officer replied that the ROW was also proposed by DRBFC in five years ago and the proposal was also forwarded to the Government for the authorization but no reaction was conducted. He however explained that the Government recently decided to review all laws and regulations including road low and related technical regulations. Therefore the ROW and the Manuals and Guidelines are expected to be regulated in near future.

5. Continuation of Relation with Indonesia

One relevant asked how to manage the continuation of Training in Indonesia? The chief counterpart replied that DRD still hope to continue the training in Indonesia and he also requested JICA to consider next training in Indonesia. JICA expert explained the difficulty of the conduction of further training in Indonesia within the Project.

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6. Closing

The chairman confirmed that the progress and the proposed work schedule of the project are logical and acceptable and he also express many thanks to the JICA representative of Timor Leste the remarkable corporation and efforts through several projects. Thus he expected further cooperation by JICA to contribute the capacity development of Timor Leste.

List of Participants

1.1	Counterparts	
	Mr. D. CAEIRO,	State Secretary, MOI
	Mr. J.PIEDADE	Permanent Secretary, MOI
	Mr. S BRITO	Acting Director ,DRD
	Mr. H. GUTERRES	Chief of Laboratory, DRD
1.2	JICA (Japan Internation	onal Cooperation Agency

Mr. H.KATSUTA	JICA Head Quarter
Mr. T. SUZUKI	JICA Head Quarter
Mr. T. KAMIJO	Resident Representative, JICA TL
Ms. T.UCHIKAWA	Assistant Representative, JICA TL

1.3	JICA Experts Team	
	Mr. H. MUTO	Team Leader
	Mr. T. IZAWA	Pavement & Slope Protection Expert
	Mr. T. HARA	Material Testing Expert

1.4	CBRM	
	Mr. K. NAITO	Tear
	Mr. N. KURIHARA	Roa

Team Leader Road Maintenance Expert

 1.5
 Relevant

 Ms. E. KAMEYAMA
 Project Formulation Adviser, INAP

 Mr. A. LETENCIO
 Director, INAP

 Mr. A. MONTEIRO
 Project Officer, NDPEAC

 Ms. O. FREITAS
 Chief of Human Resources MOI

*INAP: National Institute of Public Administration, Ministry of State Administration and Territorial Management *NDPEAC: National Directorate for Planning External Assistance Coordination

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ANNEX-5 MINUTES OF THE JCC HELD ON 25th February 2007

Minutes of the Meeting of the Joint Coordinating Committee On

25th February 2008

for

The Project for Capacity Development by Training and Preparation of Guidelines and Manuals for Roads

The JICA Experts of the Project for Capacity Development by Training and Preparation of Guidelines and Manuals for Roads (hereinafter referred to as "the Project") conducted capacity development program through workshops and on-the-job trainings to the counterparts, and submitted the Draft Project Completion Report and the Pavement Design Manual and Slop Protection Guideline as well as the Testing Manuals and Guidelines for Soil, Concrete and Asphalt. Based on the Report, a meeting of the Joint Coordinating Committee (hereinafter referred to as "the JCC") of the Project was held with the opening made by Mr. Domingos dos Santos CAEIRO, the Secretary State for Public Works of Ministry of Infrastructure (hereinafter referred to as "MOI"), and chaired by Mr. S.G. Brito de Caldas, Acing Director of DRD (Direction of Research and Development, the MOI) chief counterpart of the Project at the conference room in Timor Hotel on February 25th 2008 for the explanation and the discussion of the findings and recommendations on the Project with the attendance of the concerned persons of the Government of the Democratic Republic of Timor Leste and the JICA side.

Based on the results of the discussion as shown in the following attachment, Mr. Jose Gasper R.C. PIEDADE, the Permanent Secretary, Public Works, MOI agreed and concluded that the main outputs and contents of the report are logical and the recommendations of the Project for the further strengthening on the function of MOI are acceptable. The Timor side expressed their thanks to JICA for the remarkable cooperation and efforts to the Project and also requested further cooperation by JICA to contribute to the capacity development of Timor Leste.

February 28th 2008, Dili

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Mr. Domingos dos Santos CAEIRO Secretary State for Public Works Ministry of Infrastructure

Mr. Hisashi MUTO Team Leader of JICA Experts The Project for Capacity Development by Training and Preparation of Guideline and Manuals for Roads

PROJCT COMPLETION REPORT ANNEX-5

Attachment

Contents of the Discussion of the meeting of the Joint Coordination Committee

The meeting of the JCC was chaired by Mr. S BRITO, Acing Director of DRD and chief counterpart of the Project on February 25th, 2008 at the conference room in Timor Hotel and started with the presentation by the Team Leader of the JICA Experts of the Project.

The details of discussion are as follows:

1. Reporting of Project Activities and Recommendations made in the Draft Project Completion Report

The reporting was made for the Project activities done during 1st, 2nd and 3rd phase as well as the outputs at 3rd phase supported by JICA experts, which consisted of the results of the capacity development of knowledge and skill on the material testing, the pavement design and the slop protection as well as the Pavement Design Manual, Slope Protection Guideline and Material (soil, concrete and asphalt) Testing Manual which were also prepared as the results of cooperation work by JICA Experts and the counterparts.

The results of the activity and the recommendations in the report have already been discussed with the counterpart and reported to head of the DRD and DRBFC (Direction of Roads and Bridge and Flood Control) before the JCC. Therefore, the Timor side understood and agreed with the contents of the report as well as the Guidelines and the Manuals, basically.

2. Issues raised by the JICA Representative

A Question was made on what actions will be taken by the Timor side after the Project so as the Guidelines and Manuals to be regulated as national standard in Timor Leste.

The MOI officer replied that since there is no function of giving legal authorization for the Guidelines in MOI, however the Manuals are believed to be used as the authorized standard in Timor Leste, and before the regulation of the Guidelines a series of deep discussions with DRBFC and other concerned organizations shall be made for preparation and evaluation of the use plan of the Guidelines. Moreover, the MOI mentioned that there would be a necessity of the translation of texts, which are written in English and Indonesian, to the official languages by the Timor side.

He also explained that the Government recently decided to review all laws and regulations including that of the road and related technical fields. Therefore the Guidelines are expected to be regulated in near future.

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3. Maintenance and Calibration of the testing equipments of DRD

In terms of the recommendation on the necessity of the maintenance and the calibration of the testing equipments of the DRD, the DRD explained that some of the testing equipments are being maintained by an Indonesian supplier but the existing equipments are relatively low quality. Therefore, the DRD wishes the equipments to be replaced with better ones if the budget is available.

4. Closing

Mr. J.G.R.C. PIEDADE, Permanent Secretary for Public Works of Ministry of Infrastructure (MOI) confirmed that the findings, outputs and recommendations made in the Draft Completion Report prepared by the JICA Experts are logical and acceptable and he also express many thanks to the JICA representative of Timor Leste for the remarkable cooperation and efforts through the Project implementation. He also mentioned the expectation of further cooperation by JICA to contribute to the capacity development of Timor Leste in near future.

5. List of Participants

Mr. T. Kamijo

5.3 JICA Expert Team Mr. H. Muto

Mr. T. Izawa

Mr. T. Hara

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5.1 Counterparts

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*INAP: National Institute of Public Administration, Ministry of State and Territorial Management

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PROJCT COMPLETION REPORT ANNEX-5