

## 2.5 Review of Past and Present Road Network Transportation Program

### 2.5.1 Profile of Major Road Transportation Development Program of MIGEDC

#### Road Network Improvement Program for Metro Iloilo

The study for the Metro Iloilo Road Network Improvement Program was funded by JICA in close collaboration with the DPWH. The work started in March 2003 and completed in October 2004

The objectives of the program are:

- To guide and support the planned satellite town development;
- To provide alternate routes to road users;
- To promote economic development of study area as well as its hinterland;
- To reduce traffic congestion in the Iloilo city proper.

As suggested in the study, the guiding principles in road development activity within Iloilo City proper are:

- that construction of new roads will not be planned due to the possible high number of dislocation of people and structure
- that widening of existing roads is planned only in portion where negative social impact is minimal
- that policy measures to control further urbanization is recommended
- that efficient traffic management is to be promoted
- that the establishment of circumferential road will be phased to consider the distribution of municipal urban centers with the following radius from Iloilo City proper: C-1 about 5 km.; C-2 about 10 km.; C-3 about 15 km.; C-4 about 20 - 25 km.
- that the existing inter-city roads will serve as radial components of a network to include: R-1 Iloilo-Antique Road; R-2 Iloilo-San Miguel Road; R-3 Iloilo-Santa Barbara-Kalibo Road; R-4 Iloilo-Roxas Road; R-5 Iloilo Coastal Road.

Major Project Components are as follows:

- Construction of 57.3 km of new roads
- Widening of 29.2 of existing roads
- Improvement of 50.2 km. of existing roads
- Geometric Improvement of 28 intersections
- Installation of 10 new traffic signal
- Repair / Replacement of 10 existing traffic signal
- Establishments of 33.6 km. of pavement markings
- Establishment / Rehabilitation of traffic signs

Final Report

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Guru Technologies Corporation, January 31, 2006

## 2.5.2 Role of MIGEDC / LGU in Program Development

MIGEDC initiated the preparation of the Metro Iloilo Physical Framework Plan to serve as basis in the development of the primary road network for the metropolis. This analysis triggered the signing of the Memorandum of Agreement between MIDC, DPWH and JICA to undertake a study on the road network improvement program. Currently, MIGEDC is monitoring the program implementation and assist in coordinating the acquisition of right-of-way.

## 2.5.3 Lessons Learned from Past ODA Programs

### (1) Need for Viable Project Proposal

Having a well prepared project proposal played an important in attracting funding institutions. In the case for MIGEDC, the Metro Iloilo-Guimaras Physical Framework Plan and the Strategic Development Framework Plan served as credible shopping list for possible assistance. The negotiation process was facilitated with the appropriate selection of donor country to assist certain type of project using their prescribed project proposal format. Proper timing in the submission of proposals within the timeframe set by donor country is critical. The overall packaging of proposal also played a vital role in getting assistance.

### (2) Functional and Credible Institution

Having a creative and functional institution to implement the proposed projects that set aside political affiliation is a factor that is appreciated by donors. In the case of MIGEDC, local leaders voluntarily allied themselves to resolve common issues. The result created local pride and high sense of ownership that provided political solidarity. The voluntary resource contribution from among allied members to sustain operation and the establishment of a full time secretariat is a proof of institutional viability of to undertake the project.

### (3) Support from Local Development Council and RDC

The establishment of the metropolitan arrangement as a spatial development strategy to address the alarming urban concern is in response to the regional thrust as promoted by RDC. Early involvement and consultation with the local development council and RDC secretariat

was instrumental in getting strong support and endorsement for project inclusion in the Official Development Assistance Program (ODA).

(4) Consensus Building Approach with Community Leaders

The active participation of key stakeholders from national government agencies, individual members LGUs, business sector, academe, non-government organization, the media, and interested persons from the general public allowed MIGEDC to grow slowly from an initial vision to a working administrative arrangement that finally resulted to activities beneficial to alliance members. This approach in project development is appreciated by donor country.

(5) Need of Time

Rapid urbanization and the associated crisis of urban management have compelled local government units to work together. It has forced them to expand their political administrative, planning and service delivery linkages with neighboring municipalities to tackle the development challenges of time that cross political boundaries.

(6) Study Tour and Degree Courses as an Effective Training Approach

Study tour training approach proved to be effective. This allowed for peer-to-peer exchange of knowledge and provided a unique opportunity to actually observe how other urban region tackled similar governance and development challenges. The study tour approach supplemented with extensive background research on best practices in metropolitan governance from across the Philippines and elsewhere in south-east Asian countries with similar culture and environment is suggested for this project.

Of similar effectiveness is the offering of degree courses as part of the training package. This enhances self confidence and makes beneficiary more authoritative in dealing with client. This also improved respect of their head of office that facilitated the approval of output thus increasing productivity.

(7) Derived Benefits from Alliance Building

Key to success of MIGEDC was in building the capacity of urban leaders to begin understanding how metropolitan region work. The technical assistance from ODA in advocating an integrated approach to

development planning and project managements further strengthened partnership among MIGEDC members. According to some alliance member from less developed towns, one big benefit they derived from this set-up is the big-brother-small-brother relation where they learn from the success experiences of the big-brother.

(8) Importance of "State of the Art" Support Facilities

Provision of hi-tech equipments from donor countries improved substantially the efficiency and productivity of MIGEDC Technical Working Group and office secretariat. Donated equipment also assured full time deployment in the office without fear of being transferred to another office. Better packaging of documents improved marketability of output.

(9) Involvement of Private Sector

The participation of non-government organization which was encouraged by donor country, served as built in monitoring mechanism that resulted to better work efficiency. The culture of academe for perfection using cost effective methods forced the project to improve quality of output at less expense.

(10) Hiring of Capable Local Consultant

It has been observed that hiring consultant from the locality yielded better result. This is attributed to the familiarity of the consultant to the real situation of the area, better understanding of the culture and work habits of the partner institutions, and ease in communication that facilitate coordination work. This observation was proven to be effective in the conduct of training and consensus building activities. Key to success is in the selection of a technically capable and articulate moderator.

## Chapter 3. Survey of Technical Capacity of MIGEDC and Component LGUs for Road Network / Transportation Planning

### 3.1 Technical Capacity of MIGEDC / LGU

The MIGEDC Committee on Infrastructure has not done much in transportation planning and traffic management. The committee had only met three times since its creation. So far, the activities undertaken by the Committee were limited only to the following:

- Inventory of major proposed on-going projects undertaken by DPWH with metro-wide impact
- Identification of major traffic choke points. Currently, the Chairman of the Infrastructure Committee is still in the process of negotiating for technical assistance from UP Diliman in the preparation of traffic survey design
- Preparing a status report in the implementation of the Circumferential Road Development Program.

The committee members apparently are not familiar with the planning process and outline of a short term, medium term and long term transportation and traffic management planning. Further, committee members lack the techniques and necessary skills on identifying data requirement, analyzing data and formulating transportation and traffic management options. Furthermore, the committee members had not been exposed to the techniques usually used in evaluating transportation and traffic management-related interventions.

### 3.2 Suggested Project Framework

Considering the foregoing technical limitations of the MIGEDC, the following project framework for a technical assistance is hereby suggested.

#### 3.2.1 Project Purpose

(1) Objective statement:

To enhance capacity of MIGEDC on traffic management

(2) Indicator/s:

By the end of the project, integrated traffic management plan for Metro Iloilo-Guimaras is formally adopted by MIGEDC and implemented in Iloilo city and adjacent urban centers

(3) Important assumption

Traffic management remains a priority issue of MIGEDC-member LGUs

#### 3.2.2 Overall Goal

(1) Objective statement:

To improve local governance on traffic within the MIGEDC areas

(2) Indicator/s:

Travel time of commuters is reduced by ---- % compared to the base years

#### 3.2.3 Outputs

1. Knowledge and skills of target groups on traffic management planning and implementation are upgraded

Indicator/s:

- 1-1 (#) of LGU technical officers received sufficient trainings related to traffic management based on training needs analysis and training plan
  - 1-2 (#) of LGU officials are sent to study trips related to policy making and execution
  - 1-3 Baseline data related to traffic are maintained and continuously updated and utilized in advocacy and planning activities
  - 1-4 Traffic management master plan is drafted
2. Institutional collaboration among related organizations is strengthened

Indicator/s:

- 2-1 Existing traffic management-related structures are having regular meetings and resolved at least (#) of traffic issues
  - 2-2 Common policies related to traffic are formulated and adopted
  - 2-3 Traffic management master plan is adopted by local chief executives through local legislative bodies
3. Traffic management-related projects are implemented based on the master plan

Indicator/s:

- 3-1 Based on sound feasibility study, one way-two way traffic routes are agreed upon, implemented and evaluated
- 3-2 (#) pedestrian overpass facility is established

Important assumption:

Trained counterparts continue working for traffic management.

### 3.2.4 Main activities of the project

#### For Output 1:

- 1.1 Conduct Training Needs Analysis (TNA) across levels of target groups
- 1.2 Based on the TNA results, formulate training plan and prepare training designs/modules
- 1.3 Undertake training activities based on training plan
- 1.4 Conduct follow-through coaching and hands-on training to ensure application of learned skills by trainees
- 1.5 Conduct in-depth study on the existing traffic situation
- 1.6 Organize and conduct master planning activities
- 1.7 Establish baseline data
- 1.8 Undertake advocacy activities

#### For Output 2:

- 2.1 Conduct thorough review of the existing policies and policy-making processes
- 2.2 Facilitate LGU deliberations and adoption of the traffic management plan

#### For Output 3:

- 3.1 Conduct feasibility studies
- 3.2 Implement planned projects for demonstration
- 3.3 Monitor implementation of demo projects

#### Important assumption:

Counterpart staff for project coordination and management are identified and organized.

### 3.2.5 Inputs

#### (1) Japanese side

- (1-1) Dispatch of long and short-term experts  
(to be determined at a later time)
- (1-2) Supply of educational and office equipment



(1-3) Training of counterparts both in Japan and in the Philippines

(to be determined at a later time)

(1-4) Funds for the implementation of demo projects

(2) Philippine side

(2-1) Assignment of counterpart personnel

(to be determined at a later time)

(2-2) Provision of office space

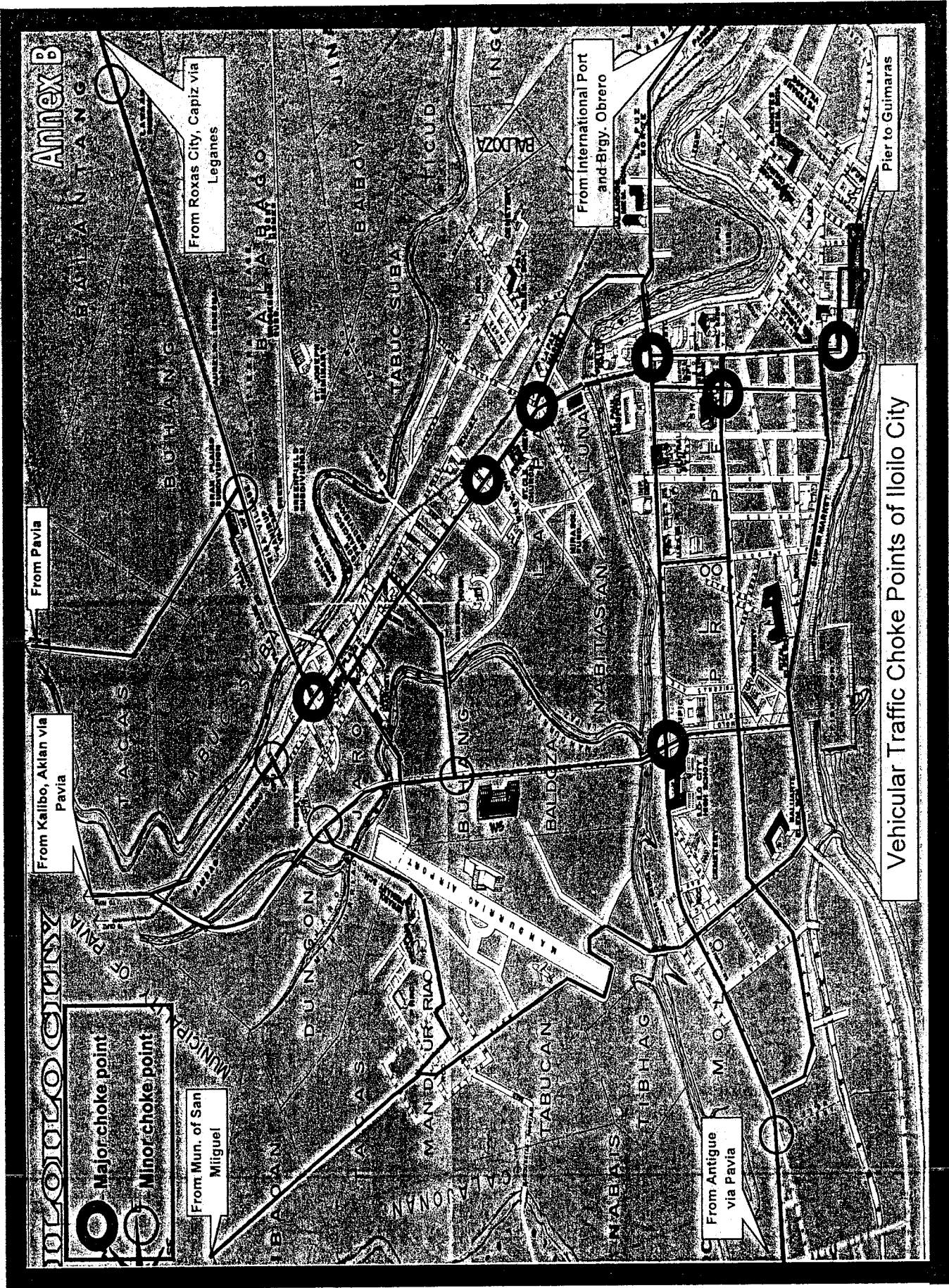
(2-3) Funds for the implementation of demo projects

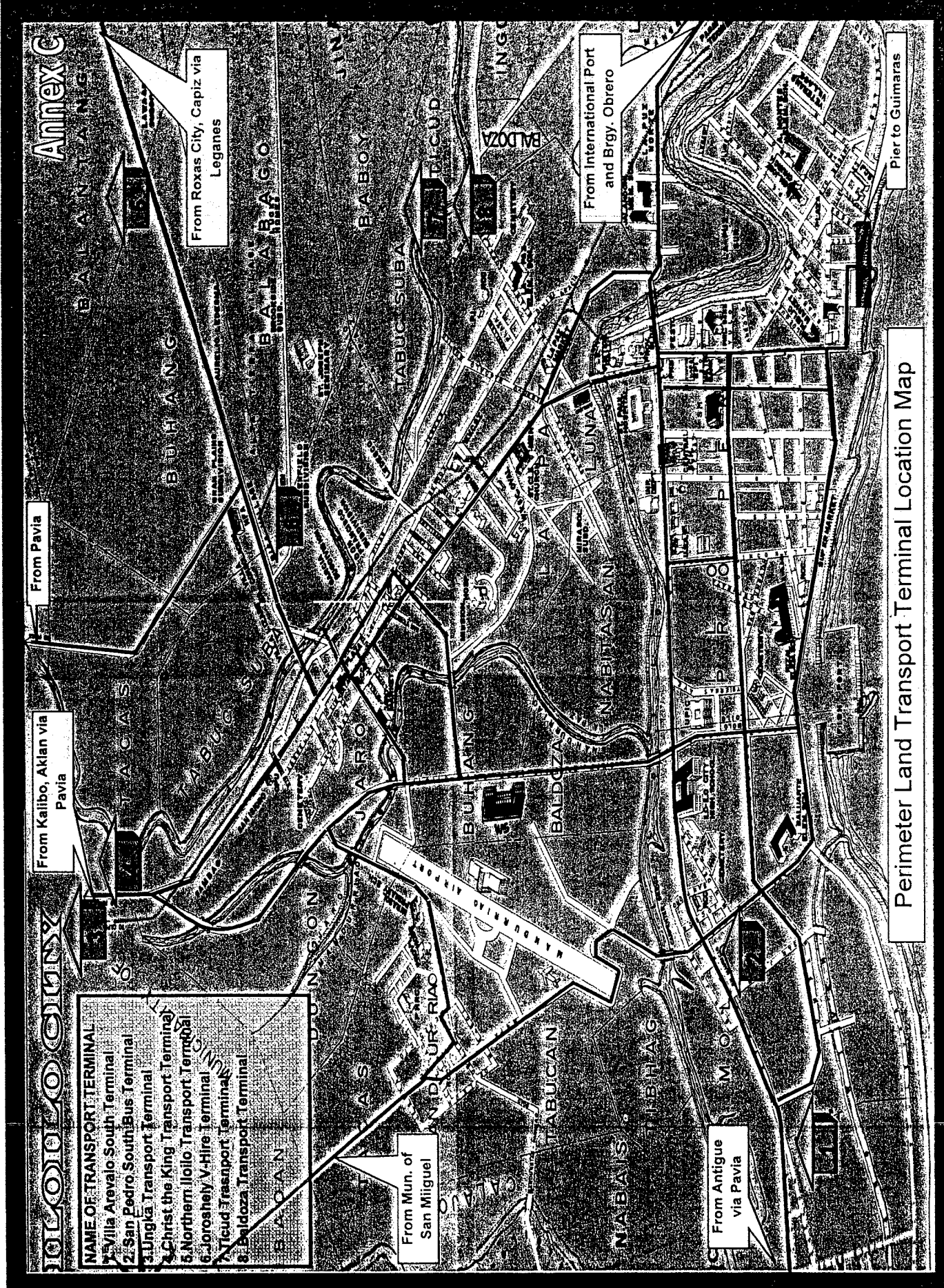
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# ANNEXES







**Annex C**

- NAME OF TRANSPORT TERMINAL**
1. Villa Arevalo South Terminal
  2. San Pedro South Bus Terminal
  3. Ungia Transport Terminal
  4. Christ the King Transport Terminal
  5. Northern Iloilo Transport Terminal
  6. Joroshely V-Hire Terminal
  7. Tigid Transport Terminal
  8. Baldoza Transport Terminal

From Pavia

From Kailibo, Aklan via Pavia

From International Port and Brgy. Obrero

From Mun. of San Miguel

From Antigue via Pavia

**Perimeter Land Transport Terminal Location Map**

Pier to Guimaras

LIST OF REFERENCE DOCUMENTS REVIEWED/COLLECTED

MIGEDC

1. Executive Order 559, creating the MIGEDC
2. Strategic Development Framework Plan 2006-2010
3. MOA in the Guimaras-Iloilo City Alliance
4. MOA of the MIDC
5. MIDC Operation's Manual
6. Metro Iloilo Physical Framework Plan
7. Iloilo City Comprehensive Land Use Plan 1998-2010
8. MIDC Legislative Framework
9. List and Functions of MIDC Stakeholders Government Agency Members
10. List of ODA Projects in Metro Iloilo-Guimaras
11. MIGEDC Proposal for Transportation & Traffic Master Planning Project for JICA

LGU Iloilo City

1. 1998-2010 Iloilo City Comprehensive Land Use Plan
2. Ordinance Creating the Iloilo City Traffic Management and Engineering Commission
3. Revised Ordinance Establishing Perimeter Boundaries for Provincial Public Utility Vehicle Entering Iloilo City
4. Ordinance Establishing the Route Operation of City Public Utility Jeepneys in Iloilo City and Providing Penalties
5. Flowchart Request for the Passage of SP Resolution / Ordinance
6. Financial Statement of Income and Expenditure , General Fund 1993-1997
7. Executive Order No. 43 series 2004 Reorganizing the Composition of Task Force Traffic signed by Mayor Jerry Trenas

LGU Oton

1. Municipal Profile of the Municipality of Oton
2. Organization Chart for the Municipality of Oton
3. Personnel Position Chart for the Municipality of Oton
4. Plantilla of Personnel for the Municipality of Oton for Year 2007
5. Certified Statement of Income and Expenditure for Oton
6. CY 2007 Annual Investment Plan for Oton

LGU San Miguel

1. Municipal Profile of the Municipality of San Miguel - 2006
2. Organization Chart for the Municipality of San Miguel - 2006
3. Personnel Position Chart for the Municipality of San Miguel - 2006
4. Plantilla of Personnel for the Municipality of San Miguel for Year 2007
5. Income and Expenditure for San Miguel – 2005

#### LGU Santa Barbara

1. Municipal Profile of the Municipality of Santa Barbara
2. Statement of Income and Expenditure for Santa Barbara - 2004 & 2005
3. Personnel Position Chart for the Municipality of San Miguel - 2006
4. Trial Balance for the Month Ended Dec. 31, 2004 and 2005

#### LGU Pavia

1. Municipal Profile of the Municipality of Pavia - 2004
2. Organization Chart for the Municipality of Pavia - 2004
3. Plantilla of Personnel for the Municipality of Pavia for Year 2007
4. Certified Statement of Income and Expenditure for Pavia - 2004 & 2005
5. Local Development Investment Plan for Pavia for 2005 – 2007

#### LGU Leganes

1. Municipal Profile of the Municipality of Leganes - 2002
2. Organization Chart for the Municipality of Leganes - 2006
3. Personnel Position Chart for the Municipality of Leganes - 2006
4. Certified Statement of Income and Expenditure for Leganes - 2003, 2004, 2005, 2006
5. Local Development Investment Plan for Pavia for 2005 - 2007
6. Functional Statement and General Obligation by Office - 2005 and 2006
7. Annual Budget for Leganes - 2005 and 2006

#### LGU Guimaras Province

1. List of ODA Project for Guimaras Province
2. Guimaras Province Ecological Profile – 2004
3. Certified Income and Expenditure, General Fund for 2000 to 2004
4. Provincial Development Council Composition and Function for Guimaras Province

#### LGU Iloilo Province

1. 2006 Iloilo Provincial Profile
2. Organizational Chart for the Province of Iloilo
3. Organizational Structure, Roles and Functions of the Provincial Planning & Development Office (PPDO) of Iloilo Province
4. Functional Chart of PPDO of Iloilo Province
5. Rank of Municipalities in Iloilo Province Based on IRA Share - 2005

#### National Line Agencies

1. Executive Order No.325 Reorganizing the Regional Development Council
2. Gross Regional Domestic Products for Region 6 from 2000-2005
3. Organizational Chart of Land Transportation Office (LTO) Region 6
4. Comparative Statistics on Motor Vehicles Registered by Province in Region 6 – Year 1990 to 2000

5. Number of Motor Vehicles Registered by Classification and by Mode of Registration for 2003, 2004, 2005
6. Number of Motor Vehicles Registered by Classification and by Mode of Registration in Iloilo District and Guimaras District Year 2000 - 2005
7. Number of Motor Vehicles Registered by Classification and by Mode of Registration for 2003, 2004, 2005
8. RA 4136 - The Registration Function of LTO
9. Office Mission and Vision of FLTRB Manual
10. Drivers Licences and Permits Issued in Iloilo District and Guimaras District Year 2000 – 2005
11. Office Mission and Vision of LTFRB
12. DPWH Organizational Chart and Staffing Pattern of District Engineering Offices



## ANNEX E

## LIST OF PERSONS INTERVIEWED

Name	LGU / Agency	Position
1. Jerry Trenas	Iloilo City MIGEDC	City Mayor Council Chairman
2. Jose Roni Penalosa	MIGEDC Iloilo City	Executive Director City Planning Dev. Coordinator
3. Ma. Cristina Octavio	MIGEDC	Asst. Executive Director
4. Joie Magbanua	MIGEDC	Finance & Administrative Officer
5. Mario Nillos	Province of Iloilo	Provincial Planning & Dev. Coordinator
6. Evelina Sustento	Province of Iloilo	Planning Officer IV
7. Carina Flores	Municipality of Oton	Municipal Mayor
8. Ami Rodrigo	Municipality of Oton	Mun. Planning & Dev. Coordinator
9. Irene Otero	Municipality of Oton	Action Officer
10. Isabelo Maqueno	Mun. of Sta. Barbara	Municipal Mayor
11. Adolfo Jaen	Mun. of Leganes	Municipal Mayor
12. Gregorio Villarico	Mun. of San Miguel	Municipal Mayor
13. Heidi Beduya	Mun. of San Miguel	Mun. Planning Development Coordinator
14. Baltazar Guman	Mun. of Pavia	Municipal Action Officer
15. Susan Jovero	Mun. of Pavia	Mun. Planning Office Technical Staff
16. Gerry Talabon	Mun. of Pavia	Mun. Planning Office Technical Staff
17. Jimmy Baban	Province of Guimaras	Provincial Planning & Dev. Coordinator
18. Jose Espinosa III	Iloilo City	Vice Chairman of Task Force Traffic SP Chairman on Transportation Committee
19. Ruth Arroyo	Iloilo City	SP Board Secretary
20. Jojo Castro	Iloilo City	Technical Staff of Task Force Traffic
21. Gerard Canina	LTO, Region 6	Regional Director
22. Porferio Clavel	LTFRB, Region 6	Regional Director
23. Janet Mendoza	LTFRB, Region 6	Chief Planning Officer
24. Arthur Valera	NEDA, Region 6	OIC Regional Executive Director
25. Rolando Asis	DPWH, Region 6	Regional Director
26. Edgar Tabacon	DPWH, Region 6	Iloilo City District Engineer

## ACTUAL SCHEDULE OF ACTIVITIES OF LOCAL CONSULTANT

Date	Day	Activity	Office Visited	Contact Person
2006				
Nov. 22	Wed.	Attended Kick-Off Meeting at JICA Office; Move to Iloilo City	JICA Office	Ono Masahiro; Nick Baoy
Nov. 23	Thu.	Initial Meeting with MIGEDC Administrative Officer Initial Meeting with Provincial Planning and Dev. Coord (PPDC)	MIGEDC, Iloilo City PPDO-Iloilo Province	Joie Magbanua Mario Nillos
Nov. 24	Fri.	Meeting with PPDC and Banate Bay Resource Management Council	PPDO-Iloilo Province	Evelina Sustento
Nov. 25	Sat.	Prepare Detailed Schedule of Activities	Study team field office	not applicable
Nov. 26	Sun.	Consolidate information gathered	Study team field office	not applicable
Nov. 27	Mon.	Conduct interview with MIGEDC staff and gather secondary data; Conduct interview with Municipal Mayor, field survey and gather secondary data	MIGEDC Office Municipality of Oton	Jose Roni Penalosa Mayor Carina Flores
Nov. 28	Tue.	Conduct interview with Municipal Mayor, field survey, gather secondary data and visited the new Iloilo International Airport	Municipality of Sta. Barbara Municipality of Leganes	Mayor Isabelo Maquino Mayor Adolfo Jaen
Nov. 29	Wed.	Conduct interview with Municipal Mayor, field survey and gather secondary data	Municipality of San Miguel Municipality of Pavia	Mayor Gregorio Villaric Baltazar Guman
Nov. 30	Thu.	Conduct interviews and street survey on traffic choke points	Field surveys; various routes	Drivers of for hire vehicle
Dec. 1	Fri.	Conduct interviews and street survey on traffic choke points	Field surveys; various routes	Drivers of PUJ, taxi
Dec. 2	Sat.	Conduct interviews and street survey on various PUJ routes	Field surveys; various routes	Drivers of PUJ
Dec. 3	Sun.	Consolidate findings and prepare report on traffic situation	Study team field office	not applicable
Dec. 4	Mon.	Consolidate findings and prepare report on traffic situation	Study team field office	not applicable
Dec. 5	Tue	Prepare presentation materials; Depart for Manila	not applicable	not applicable
Dec. 6	Wed.	Attend meeting at JICA office with JICA consultants	JICA Office	not applicable
Dec. 7	Thu.	Move to Iloilo, briefing with PPDO, BBRMC, MIGEDC	Provincial Capitol	Ono Masahiro; Nick Baoy Mario Nillos
Dec. 8	Fri.	Project site visit at Banate Bay and briefing with BBRMC Officers, meeting with MIGEDC Chairman	BBRMC Field Office Iloilo City Mayor's Office	Marylou Larroza Mayor Jerry Trenas
Dec. 9	Sat.	Prepare minutes of meeting with PPDO, BBRMC, MIGEDC	Study team field office	not applicable
Dec. 10	Sun.	Prepare minutes of meeting with PPDO, BBRMC, MIGEDC	Study team field office	not applicable
Dec. 11	Mon.	Conduct interview with NEDA Director, City Planning and Development Office and gather secondary data at CPDO	NEDA, Regional Office City Planning & Dev. Office	Director Arthur Valera Jose Roni Penalosa
Dec. 12	Tue.	Conduct interviews in Oton and Pavia; collect additional documents	MPDC-Oton; MPDC-Pavia	Amy Rodrigo
Dec. 13	Wed.	Field survey to Banate to assist JICA Planning Analysis Consultant	BBRMC Field Office	Marylou Larroza

Dec. 14	Thu	Conduct interview with City Engineer, DPWH Director and gather secondary data at DPWH and MIGEDC	City Engineering Office DPWH Regional Office; MIGEDC	Engineer Amatorio Director Rolando Asis
Dec. 15	Fri.	Interview with DPWH Iloilo City District Engineer and gather data	District Engineering's Office	Edgar Tabacon
Dec. 16	Sat.	Data consolidation and analysis	Study team field office	not applicable
Dec. 17	Sun.	Data consolidation and analysis	Study team field office	not applicable
Dec. 18	Mon	Conduct interview and collect documents at MPDO-Sta. Barbara	Mun. of Sta. Barbara	Mr. Isabelo Maquino
Dec. 19	Tue.	Interview with SP Chairman on Committee on Transportation and with SP Board Secretary	Office of the Sangguniang Panlungsod (SP)	Jose Espinosa III Ruth Arroyo
Dec. 20	Wed.	Interview with MIGEDC Technical Working Committee on Land Use Planning, LTO Regional Director, and gather necessary documents	Mun. of San Miguel LTO, Region 6	Mayor Gregorio Villaric Director Gerard Canina
Dec. 21	Thu.	Interview with Prov. Planning and Dev. Coordinator of Guimaras and LTFRB Regional Director and gather relevant documents	PPDO; LTFRB Office, Region 6	Jimmy Baban Director Porferio Clavel
Dec. 22	Fri.	Move to Manila; Attend meeting at JICA	JICA Office	Ono Masahiro; Nick Baoy
Dec. 23	Sat.	Work Break		
Dec. 24	Sun.	Work Break		
Dec. 25	Mon	Work Break		
Dec. 26	Tue.	Work Break		
Dec. 27	Wed.	Work Break		
Dec. 28	Thu.	Work Break		
Dec. 29	Fri.	Work Break		
Dec. 30	Sat.	Work Break		
Dec. 31	Sun.	Work Break		
2007				
Jan. 1	Mon	Work Break		
Jan. 2	Tue.	Work Break		
Jan. 3	Wed.	Work Break		
Jan. 4	Thu.	Work Break		
Jan. 5	Fri.	Attend meeting at JICA	JICA Office	Ono Masahiro; Nick Baoy
Jan. 6	Sat.	Move to Iloilo; data consolidation and analysis	Study team field office	not applicable
Jan. 7	Sun.	Data consolidation and analysis; prepare outline of Final Report	Study team field office	not applicable
Jan. 8	Mon	Gather supplemental data at NEDA office, SP Board Secretary Office	NEDA; Sangunian Panlungsod	
Jan. 9	Tue.	Gather supplemental data at municipality of Oton, City District Engineering Office	MPDO-Oton; 1 <sup>st</sup> District Eng Office	Ami Rodrigo Edgar Tabacon

Jan. 10	Wed.	Gather supplemental data at LTFRB and SP Board Secretary	LTFRB Regional Office; SP Office	Janet Mendoza
Jan. 11	Thu.	Conduct follow-up interview in Leganes; Data consolidation and analysis; Prepare outline of Final Report	MPDO-Leganes; Study team field office	not applicable
Jan. 12	Fri.	Gather supplemental data at Province of Guimaras, LTO Office; submit Outline of Final Report	LTO, Region 6; PPDO-Guimaras	Director Gerard Canina Jimmy Baban
Jan. 13	Sat.	Data consolidation and analysis; Prepare Draft Final Report	Study team field office	not applicable
Jan. 14	Sun.	Data consolidation and analysis; Prepare Draft Final Report	Study team field office	not applicable
Jan. 15	Mon	Assist in finalizing PDM by providing data requested by JICA Planning Consultant; data consolidation and analysis	MIGEDC; Study team field office	Miho Sakuma
Jan. 16	Tue.	Assisted in finalizing PDM by providing data requested by JICA Planning Consultant & continued with data consolidation and analysis	MIGEDC; Study team field office	Miho Sakuma
Jan. 17	Wed.	Assisted in finalizing PDM, gathered supplemental data at MIGEDC, Task Force Traffic and Traffic Management and Engineering Unit	MIGEDC Office; Task Force Traffic; TMEU	Cristina Octavio Miho Sakuma
Jan. 18	Thu.	Data consolidation and analysis; Gather supplemental data at MIGEDC; prepare Draft Final Report	MIGEDC Office; Study team field office	Joie Magbanua
Jan. 19	Fri.	Data consolidation and analysis; Gather supplemental data at MIGEDC; submit Draft Final Report to JICA	Study team field office	Joie Magbanua
Jan. 20	Sat.	Data consolidation and analysis	Study team field office	not applicable
Jan. 21	Sun.	Data consolidation and analysis	Study team field office	not applicable
Jan. 22	Mon	Presentation of PDM to MIGEDC TWG; assist in workshop facilitation; data consolidation & analysis	Study team field office	MIGEDC officials
Jan. 23	Tue.	Gather additional data in Pavia and San Miguel; data consolidation and analysis	Amigo Terrace Hotel; study team field office	
Jan. 24	Wed.	Gather additional data in Oton, Sta Barbara and Leganes; data consolidation and analysis	LTO, Pavia, San Miguel	
Jan. 25	Thu.	Attended ODA Donors Forum; prepare Final Report	Oton, Santa Barbara, Leganes; Study team field office	
Jan. 26	Fri.	Prepare Final Report based on JICA comments	Amigo Terrace Hotel; study team field office	Various donor representatives
Jan. 27	Sat.	Prepare Final Report based on JICA comments	Study team field office	not applicable
Jan. 28	Sun.	Prepare Final Report based on JICA comments	Study team field office	not applicable
Jan. 29	Mon.	Prepare Final Report based on JICA comments; interview traffic supervisors at PNP Iloilo City Police Office	Study team field office	not applicable
Jan. 30	Tue.	Move to Manila; Attend meeting at JICA	PNP Iloilo City	
Jan. 31	Wed.	Submit Final Report; End of Contract	JICA Office	Ono Masahiro; Nick Baoy
			Home office	