



PUSAT STUDI JEPANG
UNIVERSITAS INDONESIA
KAMPUS UI DEPOK 16424

Ph. (021) 786-3547, Fax. 786-3548, e-mail: psjui@makara.cso.ui.ac.id, <http://www.cjs.ui.ac.id>

Name of Library : Perpustakaan Pusat Studi Jepang, Universitas Indonesia
(Center for Japanese Studies, Indonesia University, Library)
Address : Kampus UI, Depok 16424
Phone : (021) 7863547
Faximile : (021) 7863548
E-mail : psjui@ui.edu
Founded : 1995

Holdings : 1. Books : 8.222 copies
2. Thesis : 32 copies
3. Dissertasion : 78 copies
4. Research Report : 14 titles
5. Serials : 233 titles
6. Newspaper : 3 titles
7. Video Cassette : 150 copies
8. Proceeding : 9 titles

Subject of Holdings : General Literature, Philosophy, Psichology, Religion, History, Biography, Geography, Social Sciences, Pure Sciences, Technology, Industry, Art & Culture, Literature, and Language and Languages.

Language of Holdings : Japanese = ²⁵~~40~~%
English = 20%
Indonesia = 5%

Classification Systems : DDC & NDC

Service Offered : Library Service, Photocopying Services
Access System : Open Access
User : Limited Public Services

Equipment : Seats and reading tables, book shelf, serial shelf, cards catalogue cabinet, book trolley, typewriter, computer and printer, laptop, photocopy machine, CD drive, audio player, and video player.

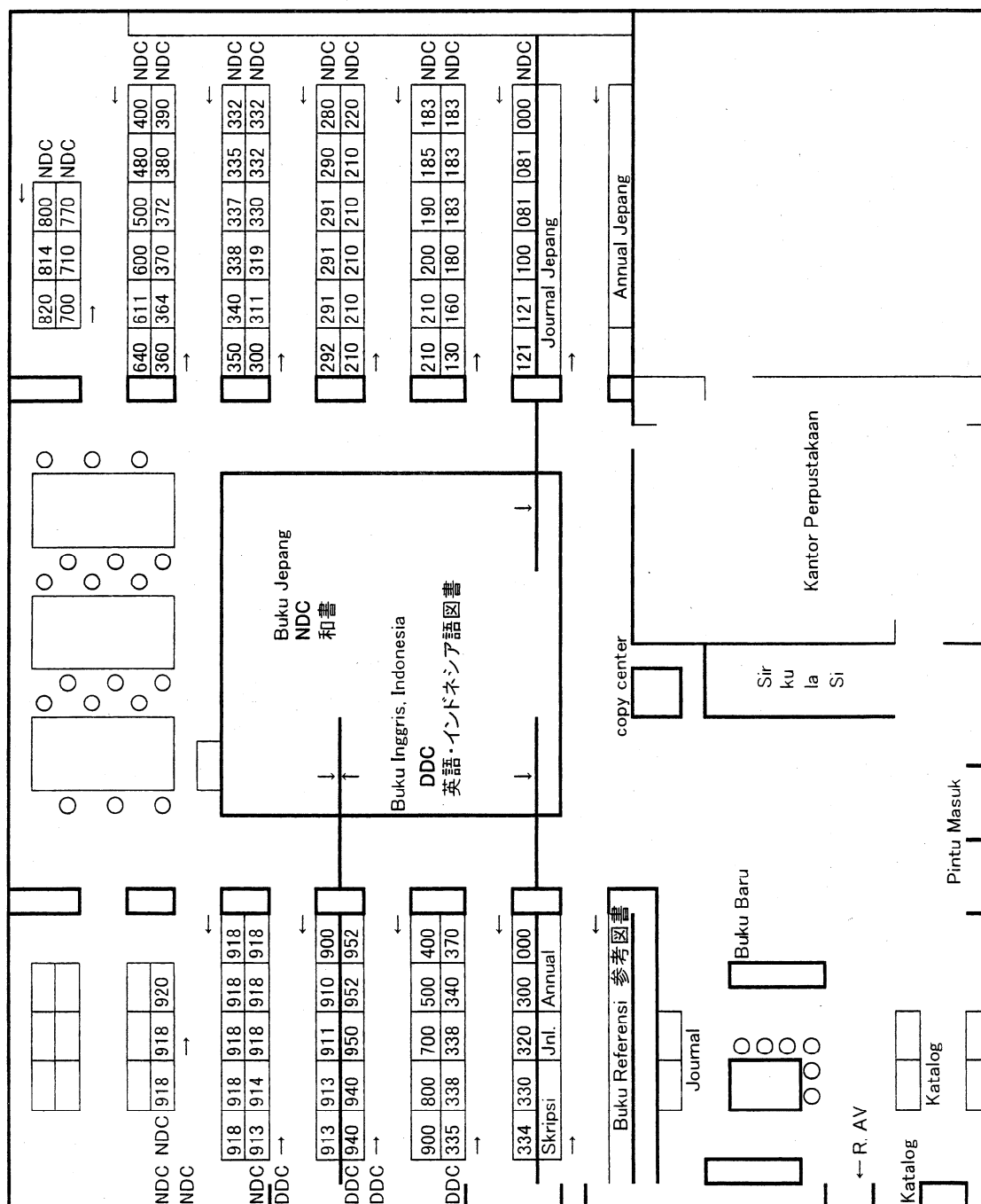
Working Hours : Monday-Friday : 09.00-16.00 WIB

Facility : Building area : $\pm 562,5 \text{ m}^2$,
24 seats, and
2 units air conditioner.

Staff : Librarian : 1 person
Other : 2 persons

Database Access : WinIgis

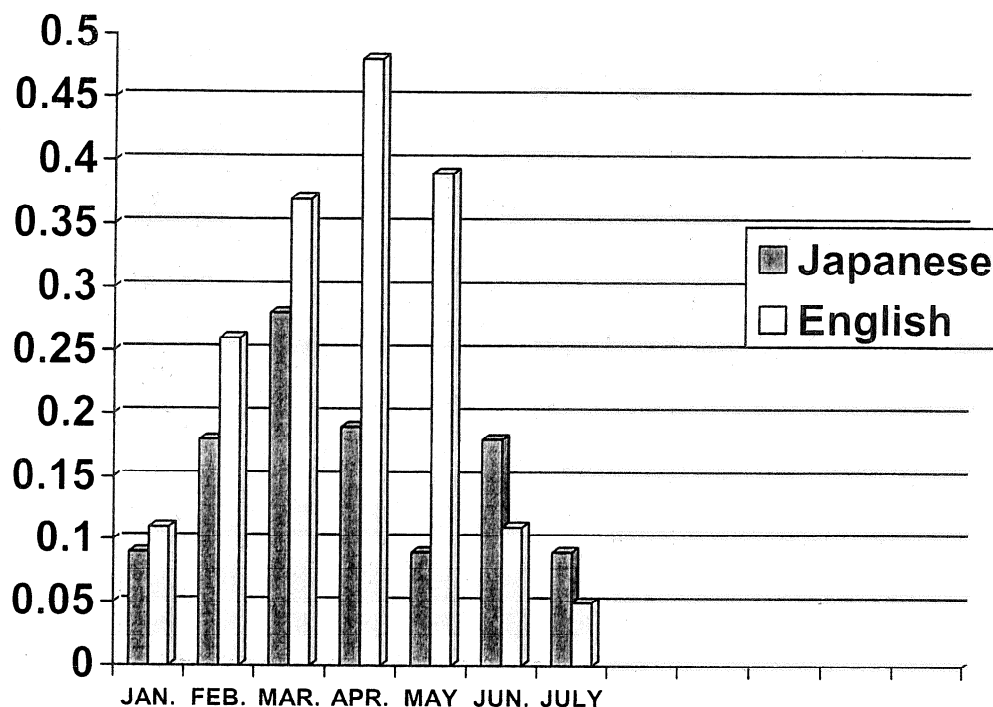
Publications : Research Report, Nippon Journal, Accession List, and Index & Abstract.



LIBRARY'S BOOKS LOAN 2005

CENTER FOR JAPANESE STUDIES - UNIVERSITY OF INDONESIA

Hundreds

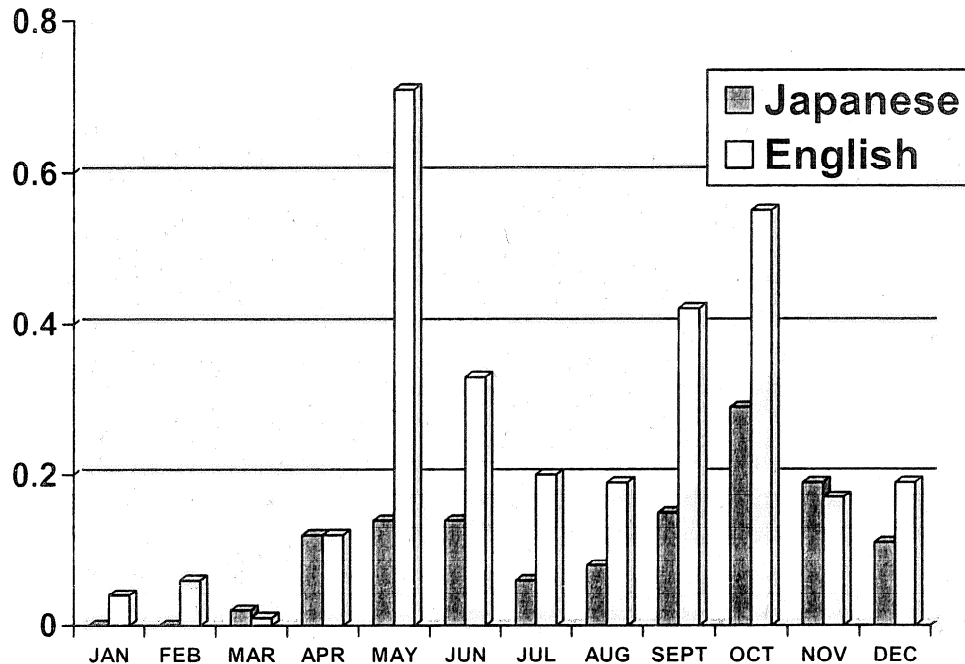


ANALISIS :

- Januari – Februari :
Kurang nya jumlah anggota yang meminjam koleksi di perpustakaan diakibatkan oleh : masa liburan, kegiatan *stock opname*, dan kegiatan perkuliahan yang belum aktif.
- Maret - Juni :
Masa ini adalah masa perkuliahan, mahasiswa (khususnya FIB, BIPA, KWJ, dan Fisip) menggunakan koleksi perpustakaan untuk kebutuhan perkuliahan terutama pada masa ujian.
- Juli :
Adalah masa liburan, anggota yang masih meminjam koleksi lebih banyak dari mahasiswa S2 KWJ dan dari Perguruan Tinggi Swasta di luar UI.
- Koleksi yang lebih banyak dipinjam adalah koleksi yang berbahasa Inggris, pengguna koleksi berbahasa Jepang lebih banyak dari mahasiswa BIPA sendiri yang terdiri dari orang-orang Jepang, sedangkan untuk mahasiswa Indonesia dari jurusan Jepang jarang yang menggunakannya, alasan utama karena kemampuan Kanji yang kurang.

LIBRARY'S BOOKS LOAN 2004
CENTER FOR JAPANESE STUDIES
UNIVERSITY OF INDONESIA

Hundreds

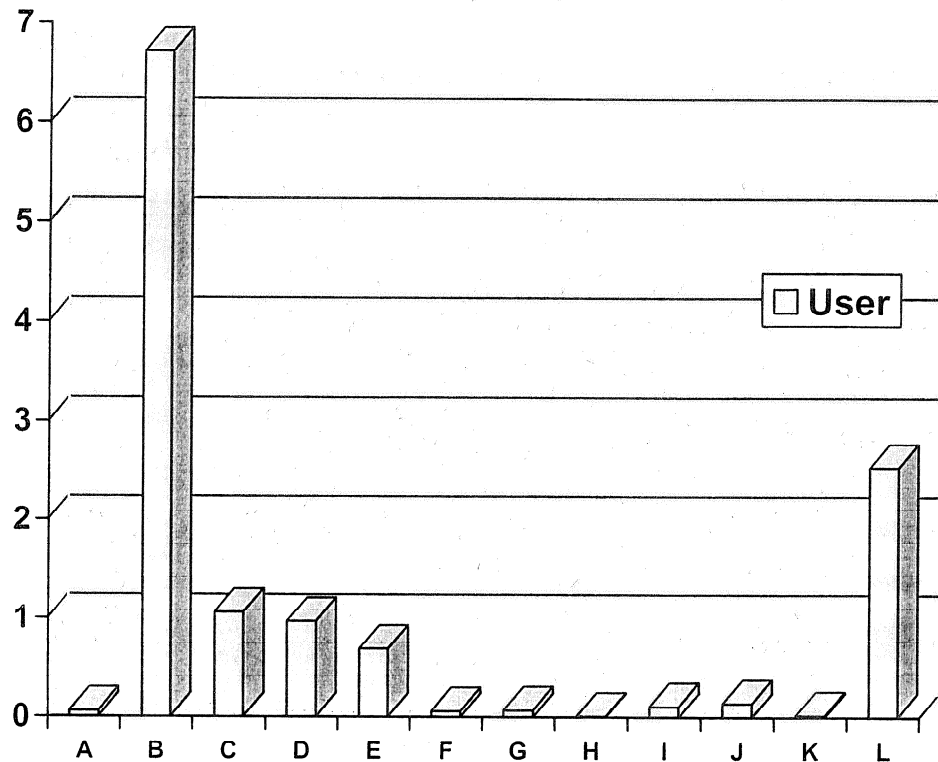


ANALISIS :

- Januari - Maret :
 Kurangnya jumlah anggota yang meminjam koleksi di perpustakaan diakibatkan oleh : masa liburan, kegiatan *stock opname*, dan perkuliahan yang belum aktif
- April - Juli :
 Masa ini adalah masa perkuliahan, mahasiswa (khususnya FIB dan KWJ) menggunakan koleksi perpustakaan untuk kebutuhan perkuliahan terutama pada masa ujian.
- Agustus :
 Adalah masa liburan, namun masih ada anggota yang meminjam koleksi di perpustakaan, terutama mahasiswa S2 Kajian Wilayah Jepang dan mahasiswa dari PT Swasta dari luar UI.
- September - Desember :
 Masa perkuliahan semester genap, mahasiswa banyak menggunakan koleksi perpustakaan untuk materi perkuliahan.
- Koleksi berbahasa Inggris lebih banyak dipinjam oleh anggota perpustakaan dibandingkan dengan koleksi berbahasa Jepang. Hal ini disebabkan karena anggota perpustakaan kurang menguasai bahasa Jepang, terutama Kanji Jepang.

LIBRARY USER 2005
CENTER FOR JAPANESE STUDIES
UNIVERSITY OF INDONESIA

Hundreds



User Classification :

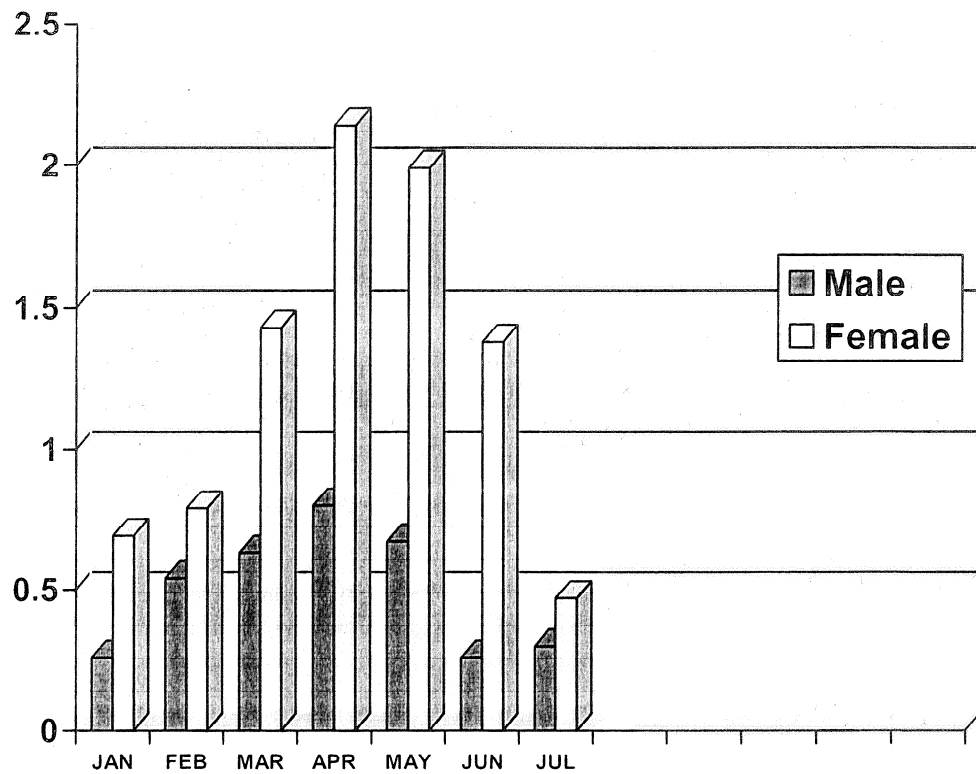
- A :** Researchers and staff of CJS UI
- B :** Faculty of Humaniora
- C :** BIPA (Japanese Students)
- D :** KWJ (Master Degree of Japanese Studies)
- E :** Faculty of Social and Political Science
- F :** Faculty of Computer Science
- G :** Faculty of Law Science
- H :** Faculty of Pure Science
- I :** Faculty of Engineering
- J :** Faculty of Economics
- K :** Other (not from UI)

ANALISIS :

- Pengguna lebih banyak pertama dari FIB, karena hampir semua materi kuliah mereka disediakan di Perpustakaan PSJ UI.
- Pengguna lebih banyak kedua dari Pengunjung dari luar UI yang terdiri dari mahasiswa PTS baik dari Jakarta maupun di luar Jakarta.
- Pengguna lainnya dari BIPA, KWJ, dan FISIP.

LIBRARY USER 2005
CENTER FOR JAPANESE STUDIES
UNIVERSITY OF INDONESIA

Hundreds

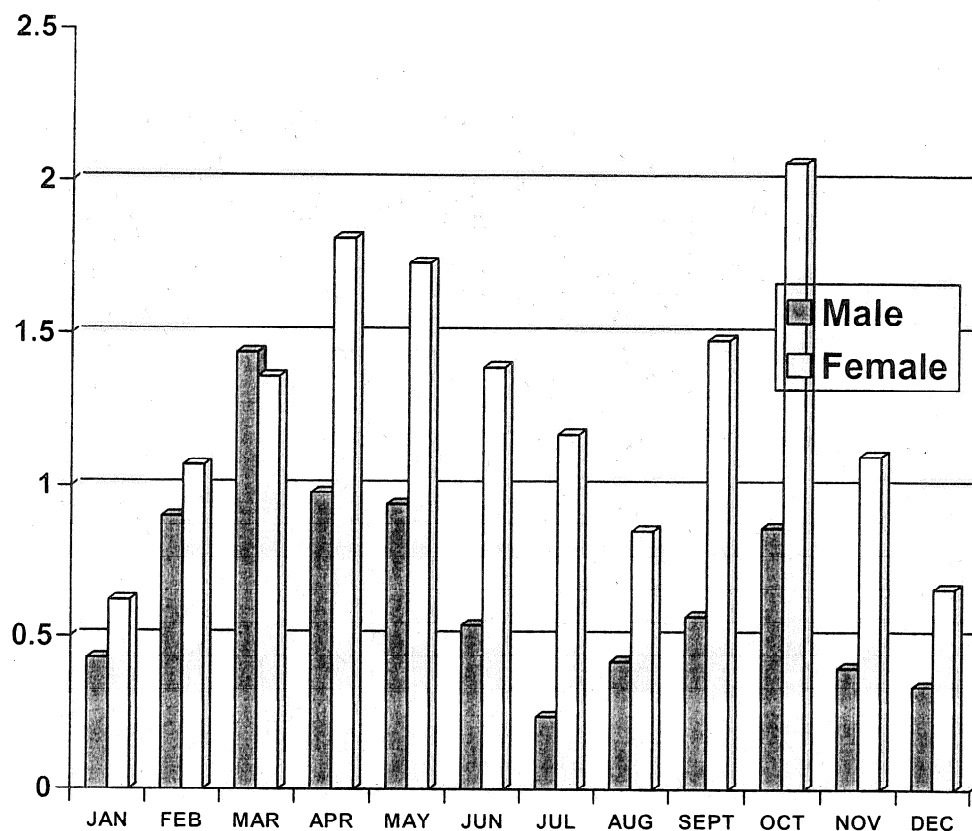


ANALISIS :

- Pengguna perpustakaan lebih banyak perempuan daripada laki-laki.
- Pengguna perpustakaan lebih banyak berasal dari Japanese Studies, Faculty of Humaniora yang mahasiswanya lebih banyak perempuannya dibandingkan laki-lakinya.

LIBRARY USER 2004
CENTER FOR JAPANESE STUDIES
UNIVERSITY OF INDONESIA

Hundreds

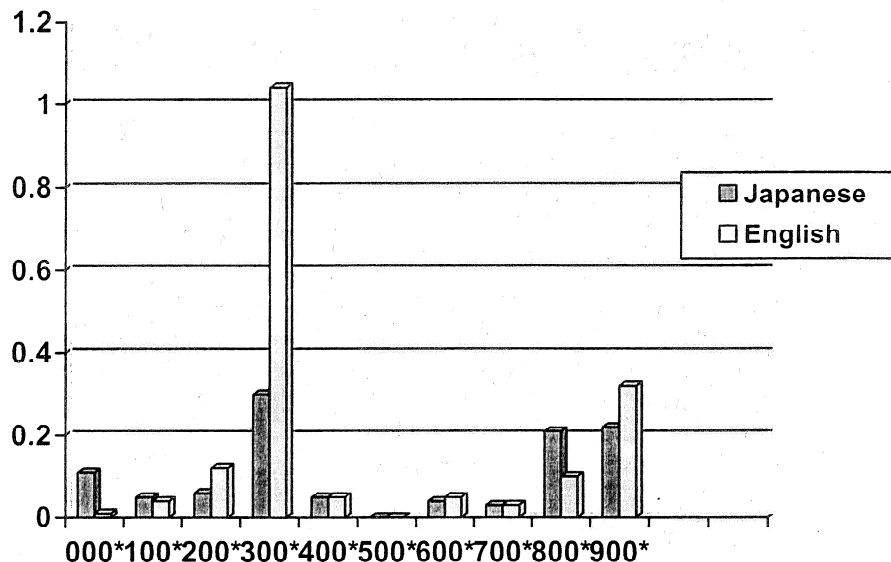


ANALISIS :

- Pengguna perpustakaan lebih banyak perempuan daripada laki-laki.
- Pengguna perpustakaan lebih banyak berasal dari Japanese Studies, Faculty of Humaniora yang mahasiswanya lebih banyak perempuannya dibandingkan laki-lakinya.

USER SUBJECT PREFERENCES 2005
CENTER FOR JAPANESE STUDIES
UNIVERSITY OF INDONESIA

Hundreds



***SUBJECT CLASSIFICATION**

000 : Generalities

100 : Philosophy and Related Disciplines

200 : General Geography and History and their Auxiliaries

300 : Social Sciences

400 : Pure Sciences

500 : Technology (Applied Sciences)

600 : Industry

700 : The Arts

800 : Language

900 : Literature

ANALISIS :

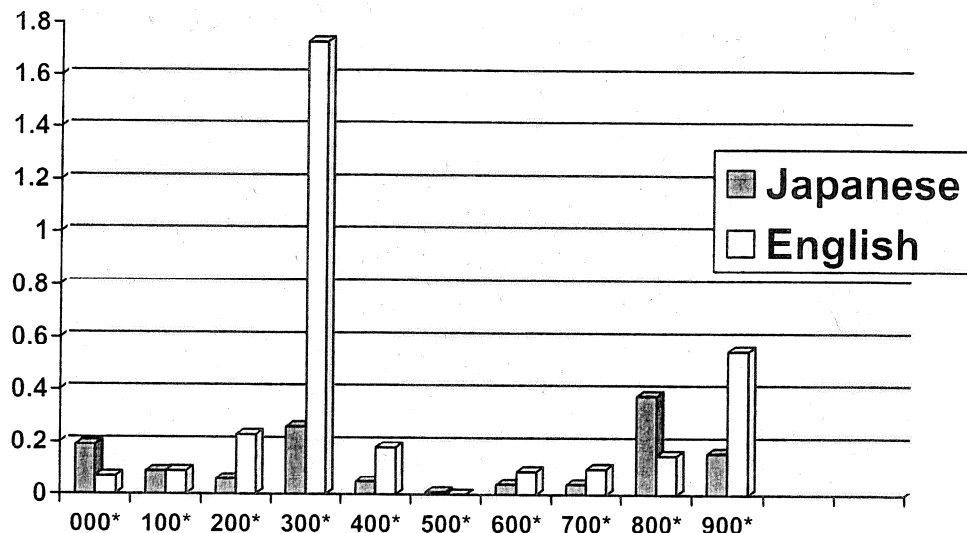
- Anggota yang meminjam koleksi lebih banyak berasal dari Japanese Studies, Faculty Of Humaniora yang kajian utamanya adalah Ilmu sosial dan Kesusasteraan Jepang, sehingga koleksi perpustakaan yang lebih banyak dipinjam adalah dua bidang tersebut. Dua bidang tersebut juga merupakan bidang-bidang yang sering dijadikan tema penelitian oleh peneliti CJS UI.

USER SUBJECT PREFERENCES 2004

CENTER FOR JAPANESE STUDIES

UNIVERSITY OF INDONESIA

Hundreds



*SUBJECT CLASSIFICATION

000 : Generalities

100 : Philosophy and Related Disciplines

200 : General Geography and History and their Auxiliaries

300 : Social Sciences

400 : Pure Sciences

500 : Technology (Applied Sciences)

600 : Industry

700 : The Arts

800 : Language

900 : Literature

ANALISIS :

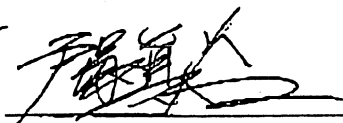
- Anggota yang meminjam koleksi lebih banyak berasal dari Japanese Studies, Faculty Of Humaniora yang kajian utamanya adalah Ilmu sosial dan Kesusasteraan Jepang, sehingga koleksi perpustakaan yang lebih banyak dipinjam adalah dua bidang tersebut. Dua bidang tersebut juga merupakan bidang-bidang yang sering dijadikan tema penelitian oleh peneliti CJS UI.

**RECORD OF DISCUSSIONS
BETWEEN
JAPAN INTERNATIONAL COOPERATION AGENCY
AND
AUTHORITIES CONCERNED OF THE GOVERNMENT OF
THE REPUBLIC OF INDONESIA
ON JAPANESE TECHNICAL COOPERATION
FOR
RESEARCH COOPERATION ON THE CENTER FOR JAPANESE STUDIES,
UNIVERSITY OF INDONESIA, PHASE III PROJECT**

Japan International Cooperation Agency (hereinafter referred to as "JICA") had a series of discussions through Resident Representative of JICA office in the Republic of Indonesia, with the Indonesian authorities concerned with respect to desirable measures to be taken by JICA and the Government of the Republic of Indonesia for the successful implementation of the above-mentioned Project.

As a result of the discussions, JICA and the Indonesian authorities concerned agreed on the matters referred to in the document attached hereto.

Jakarta, November 28, 2005

for 

Keiichi Kato
Resident Representative
Japan International Cooperation Agency
Indonesia Office



Satryo Soemantri Brodjonegoro
Director General,
Directorate General of Higher Education
Ministry of National Education
Republic of Indonesia

THE ATTACHED DOCUMENT

I. COOPERATION BETWEEN JICA AND THE GOVERNMENT OF THE REPUBLIC OF INDONESIA

1. The Government of the Republic of Indonesia will implement the Research Cooperation on the Center for Japanese Studies, University of Indonesia, Phase III Project(hereinafter referred to as "the Project") in cooperation with JICA.
2. The Project will be implemented in accordance with the Master Plan which is given in Annex I.

II. MEASURES TO BE TAKEN BY JICA

In accordance with the laws and regulations in force in Japan, JICA will take, at its own expense, the following measures according to the normal procedures under the Colombo Plan Technical Cooperation Scheme.

1. DISPATCH OF JAPANESE EXPERTS

JICA will provide the services of the Japanese experts as listed in Annex II.

2. PROVISION OF MACHINERY AND EQUIPMENT

JICA will provide such machinery, equipment and other materials (hereinafter referred to as "the Equipment") necessary for the implementation of the Project as listed in Annex III. The Equipment will become the property of the Government of the Republic of Indonesia upon being delivered C.I.F. (cost, insurance and freight) to the Indonesian authorities concerned at the seaports and/or airports of disembarkation.

6

Sc

3. TRAINING OF INDONESIAN PERSONNEL IN JAPAN

JICA will receive the Indonesian personnel connected with the Project for technical training in Japan.

III. MEASURES TO BE TAKEN BY THE GOVERNMENT OF THE REPUBLIC OF INDONESIA

1. The Government of the Republic of Indonesia will take necessary measures to ensure that the self-reliant operation of the Project will be sustained during and after the period of Japanese technical cooperation, through full and active involvement in the Project by all related authorities, beneficiary groups and institutions.
2. The Government of the Republic of Indonesia will ensure that the technologies and knowledge acquired by the Indonesian nationals as a result of Japanese technical cooperation will contribute to the economic and social development of the Republic of Indonesia.
3. The Government of the Republic of Indonesia will grant in the Republic of Indonesia privileges, exemptions and benefits to the Japanese experts referred to in II-1 above and their families, which are no less favorable than those accorded to experts of third countries working in the Republic of Indonesia under the Colombo Plan Technical Cooperation Scheme.
4. The Government of the Republic of Indonesia will ensure that the Equipment referred to in II-2 above will be utilized effectively for the implementation of the Project in consultation with the Japanese experts referred to in Annex II.
5. The Government of the Republic of Indonesia will take necessary measures to ensure that the knowledge and experience acquired by the Indonesian personnel from technical training in Japan will be utilized effectively in the implementation of the Project.

6. In accordance with the laws and regulations in force in the Republic of Indonesia, the Government of the Republic of Indonesia will take necessary measures to provide at its own expense:

- (1) Services of the Indonesian counterpart personnel and administrative personnel as listed in Annex IV;
- (2) Land, buildings and facilities as listed in Annex V;
- (3) Supply or replacement of machinery, equipment, instruments, vehicles, tools, spare parts and any other materials necessary for the implementation of the Project other than the Equipment provided by JICA referred to in II-2 above; and
- (4) Means of transport for the Japanese experts for official travel within the Republic of Indonesia.

7. In accordance with the laws and regulations in force in the Republic of Indonesia, the Government of the Republic of Indonesia will take necessary measures to meet:

- (1) Expenses necessary for transportation within the Republic of Indonesia of the Equipment referred to in II-2 above as well as for the installation, operation and maintenance thereof;
- (2) Customs duties, internal taxes and any other charges, imposed in the Republic of Indonesia on the Equipment referred to in II-2 above ; and
- (3) Running expenses necessary for the implementation of the Project.

IV. ADMINISTRATION OF THE PROJECT

1. Director General for Directorate General of Higher Education, Ministry of National Education, as the Project Supervisor, will bear overall supervision of the Project.



2. Vice Rector for Academic Affairs, University of Indonesia, as the Project Director, will bear overall responsibility for administration and implementation of the Project.
3. Executive Director of Center for Japanese Studies, University of Indonesia, as the Project Manager, will be responsible for the managerial and technical matters pertaining to the implementation of the Project.
4. The Long-Term Japanese Expert will provide necessary recommendations and advice to the Project Director and the Project Manager on any matters pertaining to the implementation of the Project.
5. The Japanese experts will give necessary technical guidance and advice to the Indonesian counterpart personnel on technical matters pertaining to the implementation of the Project.
6. For the effective and successful implementation of technical cooperation for the Project, a Joint Coordinating Committee will be established whose functions and composition are described in Annex VI.

V. JOINT EVALUATION

Evaluation of the Project will be conducted jointly by JICA and the Government of the Republic of Indonesia authorities concerned, during the last six months of the cooperation term in order to examine the level of achievement.

VI. CLAIMS AGAINST JAPANESE EXPERTS

The Government of the Republic of Indonesia undertakes to bear claims, if any arises, against the Japanese experts engaged in technical cooperation for the Project resulting from, occurring in the course of, or otherwise connected with the discharge of their

official functions in the Republic of Indonesia except for those arising from the willful misconduct or gross negligence of the Japanese experts.

VII. MUTUAL CONSULTATION

There will be mutual consultation between JICA and the Government of the Republic of Indonesia on any major issues arising from, or in connection with this Attached Document.

VIII. MEASURES TO PROMOTE UNDERSTANDING OF AND SUPPORT FOR THE PROJECT

For the purpose of promoting support for the Project among the people of the Republic of Indonesia, the Government of the Republic of Indonesia will take appropriate measures to make the Project widely known to the people of the Republic of Indonesia.

IX. TERM OF COOPERATION

The duration of the technical cooperation for the Project under this Attached Document will be three (3) years and one (1) month from December 1, 2005.

ANNEX I	MASTER PLAN
ANNEX II	LIST OF JAPANESE EXPERTS
ANNEX III	LIST OF MACHINERY AND EQUIPMENT
ANNEX IV	LIST OF THE REPUBLIC OF INDONESIA COUNTERPART AND ADMINISTRATIVE PERSONNEL
ANNEX V	LIST OF LAND, BUILDINGS AND FACILITIES
ANNEX VI	JOINT COORDINATING COMMITTEE

Master Plan

1. Objective of the Project

(1) Overall Goal

Center for Japanese Studies, University of Indonesia (CJS-UI) makes academic contribution for sustainable development in Indonesia and promotes mutual understanding between Indonesia and Japan.

(2) Project Purpose

CJS-UI secures sustainability as a research center.

2. Outputs of the Project

1. Research activities of International quality are performed.
2. Results of the research are well disseminated.
3. Information infrastructure of CJS-UI is upgraded
4. Network for Japanese Studies is enhanced.
5. The financial capability of CJS-UI is improved.

3. Activities of the Project

1-1 Make thorough and solid research activity plans (substance, methodology, activities, results)

1-2 Conduct the research with close coordination in the project.

1-3 Send junior researchers to Japan for training.

1-4 Evaluate the quality of the research results.

2-1 Organize seminars open to the public to disseminate the research results.

2-2 Publish the center's periodicals containing research results.

2-3 Maintain the website by the center's own staffs.

2-4 Distribute the center's publications regularly to Indonesian and Japanese institutions.

3-1 Upgrade the library and increase the number of books and journals.

3-2 Develop electronic catalog system.

3-3 Improve information systems.

4-1 Involve researchers of other institutions in research activities.

4-2 Invite researchers of other institutions to the seminars.

4-3 Participate in international and national seminars.

5-1 Search for areas of activities to increase the revenue of the center.

5-2 Actively seek for endowments and grants.

List of Japanese Experts

Long-term Experts

1. Law and Politics, Process of Constitution of Japan / Project Coordination
2. Political Economy of Development and Democracy / Project Coordination

Short-term Experts

Short-term experts will be dispatched for the effective implementation of the Project to achieve the project objectives. The outputs of following research topics are anticipated under the Project:

1. The changing process of the constitution of Japan
2. Survey of employment management focused on the service sector
3. The political economy of development and democracy in Japan and Indonesia
4. The role of mass media on civil society development in Japan and Indonesia
5. Upgrade and enlargement of the Japanese-Indonesian dictionary for social science

List of Machinery and Equipment

Equipment for common and general use of project management

Equipment for the field of Information and Communication Technology

Note:

1. The above-mentioned equipment will be limited to the most required equipment to execute for the technical cooperation by the JICA experts and for implementation of the Project.
2. The detailed specifications and quantity of the above-mentioned equipment to be provided each year will be discussed in principle every year between the JICA experts and the Indonesian counterpart personnel based on the annual plan of the Project, within the allocated budget of the Japanese fiscal year (April –March).

6

S₂

List of Indonesian counterpart and administrative personnel

Counterpart personnel

1. Executive Director of Center for Japanese Studies, University of Indonesia (CJS-UI)
2. Team Leaders of the Research Teams
3. Associate Researchers of the Research Teams

Administrative personnel

1. Full time administrative personnel at the Project office in CJS-UI
2. Secretaries at the office in CJS-UI
3. Technical supporting staff in CJS-UI

List of Buildings and Facilities

1. Land, buildings and facilities necessary for the Project
2. Offices and basic logistics facilities for the JICA experts
3. Other facilities mutually agreed upon as necessary



Joint Coordinating Committee

(1) Functions

The Joint Coordinating Committee will meet when necessary and at least once a year in order to fulfill the following functions:

- i) To formulate the annual work plan of the Project and to coordinate and monitor the overall progress of the Project based on the Tentative Schedule of Implementation within the framework of the Record of Discussions
- ii) To review the results of the annual work plan and the progress of the Project
- iii) To review and exchange views on major issues that may arise during the implementation of the Project

(2) Membership

The members of the Committee shall comprise:

Chairperson: Director General of Higher Education, Ministry of National Education

Members: Vico-Rector for Academic Affairs of University of Indonesia

Director for Research and Community Service of University of Indonesia

Executive Director of Center for Japanese Studies, University of Indonesia

Director for Religion and Education of BAPPENAS

JICA Experts

Representatives of JICA

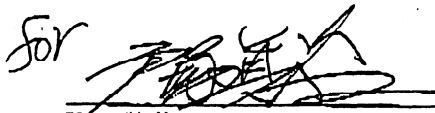
Note: Official(s) of Embassy of Japan may attend the Joint Coordinating Committee as observer(s).

MINUTES OF MEETING
BETWEEN
JAPAN INTERNATIONAL COOPERATION AGENCY
AND
THE AUTHORITIES CONCERNED
OF
THE GOVERNMENT OF THE REPUBLIC OF INDONESIA
ON
THE PROJECT FOR RESEARCH COOPERATION ON THE CENTER FOR JAPANESE
STUDIES, UNIVERSITY OF INDONESIA, PHASE III

Japan International Cooperation Agency (hereinafter referred to as "JICA") had a series of discussions through the Resident Representative of JICA in the Republic of Indonesia, with the Indonesian authorities concerned for the purpose of working out the details of the above-mentioned technical cooperation project (hereinafter referred to as "the Project").

As a result of the discussions, JICA and the Indonesian authorities concerned agreed to summarize the matters referred to in the document attached hereto as a supplement to the Record of Discussions.

Jakarta, November 28, 2005



Kato Keiichi
Resident Representative
Japan International Cooperation Agency
Indonesia Office



Satryo Soemantri Brodjonegoro
Director General,
Directorate General of Higher Education,
Ministry of National Education,
Republic of Indonesia



Sutanto Soehodo
Vice Rector for Academic Affairs,
University of Indonesia,
Republic of Indonesia

THE ATTACHED DOCUMENT

I. PROJECT DESIGN MATRIX

JICA explained that the Project Design Matrix (hereafter referred to as the "PDM") is commonly used in Japanese technical cooperation in order to manage and implement projects efficiently and effectively. It will also be used as a reference for monitoring and evaluating the project.

As a result of discussions, both sides agreed to apply the PDM as shown in ANNEX I to the Project with the following understanding:

1. The PDM is a logically designed matrix which defines the initial understanding of the framework of technical cooperation for the Project and indicates the logical steps toward the achievement of the Project purpose.
2. The PDM is to be flexibly revised according to the progress and achievements of the Project, upon approval by the Joint Coordinating Committee.

II. TENTATIVE SCHEDULE OF IMPLEMENTATION

The schedule is subject to change within the scope of the Record of Discussions, when necessity arises, in the course of Project implementation.

The Tentative Schedule of Implementation is shown in ANNEX II.

III. PLAN OF OPERATION

The Plan of Operation has been tentatively formulated according to the Record of Discussions. The Plan of Operation for the entire period of the Project is shown in ANNEX III. The Annual Plan of Operation is to be drafted by both the Indonesian and Japanese experts according to the Plan of Operation and is to be submitted to the Joint Coordinating Committee. The activities are subject to change within the scope of the Record of Discussions, if necessity arises, in the course of the Project implementation.

IV. ADMINISTRATION OF THE PROJECT

1. With reference to Article IV of the Record of Discussions, both the Japanese and the Indonesian side agreed that under the overall responsibility of the Project Director, coordination of administration and

implementation of the Project will be carried out through mutual consultation by both the Japanese and the Indonesian side.

2. The Organizational Chart of the Project is given in ANNEX IV.

ANNEX I	PROJECT DESIGN MATRIX (PDM)
ANNEX II	TENTATIVE SCHEDULE OF IMPLEMENTATION
ANNEX III	PLAN OF OPERATION
ANNEX IV	ORGANIZATIONAL CHART

PDM (Project Design Matrix)

Project Name: The Project of Research Cooperation on the Center for Japanese Studies, University of Indonesia, Phase III

Duration: 2005.12.1 - 2008.12.31

Project Site: University of Indonesia, Depok

Date: 2005/11/28

Target Group: Researchers of Japanese Studies of CJS-UI

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Important Assumptions
Overall Goal CJS-UI makes academic contribution for sustainable development in Indonesia and promotes mutual understanding between Indonesia and Japan.	Significant increase of qualified researchers of Japanese studies in Indonesia.	Member list of ASJI (Association of Japanese Studies in Indonesia).	• An interest in Japanese Studies is maintained in Indonesia
Project Purpose CJS-UI secures sustainability as a research center.	At least 5 qualified researchers of Japanese Studies are expected to work for CJS-UI after the completion of the project.	Interview with Director of CJS-UI.	• GOI and UI continue to support CJS-UI as a research institution.
Outputs 1. Research activities of international quality are performed. 2. Results of the research are well disseminated. 3. Information infrastructure of CJS-UI is upgraded 4. Network for Japanese Studies is enhanced. 5. The financial capability of CJS-UI is improved.	1. Every research team publishes at least one report in English. 2. No. of participants for the three seminars planned exceeds 200 in total. 3. No. of visitors to the library during the last 3 months of the project is 10% greater than those during the 3 months before the beginning of the project. 4. No. of the visitors to the center related to Japanese Studies during the last 3 months of the project is 10% greater than those during the 3 months before the beginning of the project. 5. At least one new source of revenue is added.	1. Research reports of the project. 2. Project report. 3. Visitors record of the library. 4. Visitors record of CJS office. 5. Financial report of the project.	• Government financial support to CJS-UI continues. • UI continues to support CJS as a research institution. • Members continue to conduct research in the Center.

TENTATIVE SCHEDULE OF IMPLEMENTATION (TSD)

Subject of Activities	2005				2006				2007				2008			
	1	4	7	10	1	4	7	10	1	4	7	10	1	4	7	10
I. Term of Cooperation																
II. Inputs by the Indonesian Side																
1. Assignment of counterpart personnel																
2. Assignment of administrative personnel																
3. Allocation of budget																
III. Inputs by the Japanese Side																
1. Dispatch of long-term experts																
2. Dispatch of short-term experts																
3. Training of counterpart personnel in Japan																
4. Provision of equipment																
5. Dispatch of consultation/evaluation teams																
IV. Joint Coordinating Committee																
V. Project Evaluation																

[illegible]

ORGANIZATIONAL CHART OF CENTER FOR JAPANESE STUDIES, UNIVERSITY OF INDONESIA

