

2. インドネシア大学日本研究センター収支 (2004 年 1 月 - 12 月)

インドネシア大学日本研究センター 収支 (2004 年 1 月 - 12 月)
(同センター提示資料)

Laporan Keuangan PUSAT STUDI JEPANG UI 1 Januari hingga 31 Desember 2004

	Kas awal tahun		Rp26.109.902
収入	Penerimaan Kas		
大学開校予算	Penerimaan DIP	Rp124.712.058	
イベント収入	Penerimaan sebagai Event organizer **	Rp13.884.491	
普通預金引出	Penarikan tunai dari Tabungan	Rp30.000.000	
定期預金解約	Pencairan Deposito	Rp135.000.000	
施設借料	Penerimaan dari penyewaan fasilitas	Rp253.407.150	
	Total Penerimaan		Rp557.003.699
支出	Pengeluaran Kas		
人件費	Biaya personalia	Rp337.662.000	
非人件費	Biaya non personalia / operasional	Rp218.546.581	
	Total Biaya		Rp556.208.581
	Arus Kas Netto		Rp795.119
	Liquid Asset		
	Deposito	Rp100.000.000	
	Rekening Tabungan BNI Taplus per 31 Desember 2004	Rp15.236.281	
	Rekening Giro BNI per 29 Desember 2004	Rp27.953.823	
	Jumlah Bank		Rp143.190.104

3. インドネシア大学日本研究センター借料収入と大学からの開発予算 (2003 - 2005)

インドネシア大学日本研究センター

借料収入と大学からの開発予算(DIP)収入(2003-2005)

(同センター提示資料)

YEARLY INCOME OF CJS UI

Year: 2003 - 2005

month	RENTAL dan DIP									
	2003			2004			2005			
January	Rp16.480.000		Rp16.480.000	Rp8.649.500		Rp8.649.500	Rp26.999.550		Rp26.999.550	
February	Rp24.049.000		Rp24.049.000	Rp16.419.100		Rp16.419.100	Rp20.452.500		Rp20.452.500	
March	Rp24.381.000		Rp24.381.000	Rp43.702.500		Rp43.702.500	Rp25.980.700		Rp25.980.700	
April	Rp18.907.000	Rp39.659.575	Rp58.566.575	Rp31.512.000	Rp28.000.000	Rp59.512.000	Rp18.634.750		Rp18.634.750	
May	Rp31.512.000	Rp10.114.500	Rp41.626.500	Rp21.741.550	Rp19.619.000	Rp41.360.550	Rp38.288.700		Rp38.288.700	
June	Rp22.035.000	Rp9.915.400	Rp31.950.400	Rp18.789.000	Rp17.458.000	Rp36.247.000	Rp23.671.100	Rp2.925.000	Rp26.596.100	
July	Rp28.762.500	Rp9.993.420	Rp38.755.920	Rp18.595.500	Rp9.921.058	Rp28.516.558	Rp52.774.400		Rp52.774.400	
August	Rp26.038.500	Rp15.016.800	Rp41.055.300	Rp26.019.500		Rp26.019.500	Rp0		Rp0	
September	Rp29.873.500	Rp8.105.150	Rp37.978.650	Rp17.287.500	Rp19.910.000	Rp37.197.500	Rp0		Rp0	
October	Rp55.706.000	Rp11.817.853	Rp67.523.853	Rp17.572.000		Rp17.572.000	Rp0		Rp0	
November	Rp10.385.000		Rp10.385.000	Rp8.431.000		Rp8.431.000	Rp0		Rp0	
December	Rp28.937.820	Rp19.977.560	Rp48.915.380	Rp24.688.000	Rp29.804.000	Rp54.492.000	Rp0		Rp0	
Total	Rp317.067.320	Rp124.600.258	Rp441.667.578	Rp253.407.150	Rp124.712.058	Rp378.119.208	Rp206.801.700	Rp2.925.000	Rp209.726.700	
Percentage	72%	28%		67%	33%		99%	1%		

借料

開発予算
(DIP)

借料

DIP

借料

DIP

4 . JOB GUIDELINES OF RESEARCHERS, JOINT RESEARCH BETWEEN CJS-UI AND
ISS-IOC UT 3rd Phase (2005-2008)

JOINT RESEARCH BETWEEN CJS UI and ISS - IOC UT
3rd Phase (FY 2005 – 2008)
JOB GUIDELINES OF RESEARCHERS

Team Leader

1. Team leader functions as the head of team who leads, coordinates, and controls the whole process of research, from planning stages to publishing research results.
2. Team leader is responsible for establishing intensive communications with advisors from Japan concerning substance, method and research result.
3. Team leader is responsible for organizing all personnel of his or her team to conduct research and set up performance appraisal of the team monthly.
4. Team leader reports to the management monthly: performance appraisal, research progress and plans for next month.
5. Team leader has the responsibility to write and edit (his or her part) of the the research result, up until it is considered reliable to be published.
6. Team leader is the person in charge of every team with the responsibility to guarantee the achievement of international quality of research results.

Associate Researcher

1. Associate researcher functions as the vice head of team who helps team leader to lead, coordinate and control the whole process of research, from planning stages to publishing research results.
2. Associate researcher is responsible for selecting and providing materials (journals, books, etc) pertinent to the topic of the team.

3. Associate researcher, in close coordination with management of CJS UI, coordinates workshops and focused group discussions (FGD) for his or her team.
4. Associate researcher is the person in charge of every team for executing field study, from planning stages to reporting the result.
5. Associate researcher has the responsibility to conduct research result writing and editing (his or her part), up until the research result is realiable to be published.

Research Assistant

1. Research assistant functions as the researcher of every team who conducts, reports and writes the research result.
2. Research assistant, in close coordination with team leader and associate researcher, involves in workshops and FGD's of his or her team.
3. Research assistant functions as an enumerator for field study of his or her team.
4. Research assistant is reponsible to help associate researcher formulating the result of his or her team's field study.
5. Research assistant is responsible to write research result.
6. Research assistant is the person in charge for editing and preparing the publication of research results.

5. 研究班の構成

JOINT RESEARCH PROJECT
CJS UI and ISS – IOC UT
FY 2005 -2008

Team 1

The Process of Constitutional Amendment; Comparative Analysis of the Japanese 1947 Constitution and the Indonesian 1945 Constitution

Team Leader:

Satya Arinanto (CJS UI)

Japan's Team:

Jun Honna (Chief Advisor)

Kaoru Kochi (Advisor)

Associate Researcher:

Fatmawati (Faculty of Law, UI)

Research Assistants :

Abdurrahman (CJS UI)

Anggaraini Agustanti (Faculty of Social and Political Sciences, UI)

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Team 2

Survey of Employment Management

Team Leader:

Alibasjah I. Soedjarno (CJS UI)

Japan's Team:

Ikuro Yamamoto (Chief Advisor)

Keisuke Nakamura (Advisor)

Michio Nitta (Advisor)

Associate Researcher:

Rohmiati Sudjai (CJS UI)

Research Assistants:

Nanu Sundjojo (CJS UI)

Evellyn Mustika (CJS UI)

?

Team 3

The Political Economy of Development and Democracy in Japan and Indonesia

Team Leader:

Syamsul Hadi (Faculty of Social and Political Sciences, UI)

Japan's Team:

Hiroyoshi Kano (Chief Advisor)

Yako Kozano (Advisor)

Associate Researchers:

Nadia Yovani (CJS UI)

Asra Virgianita (CJS UI)

Research Assistant:

Nieske Wulandari (Faculty of Social and Political Sciences, UI)

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Team 4

The Role of Mass Media on Civil Society Development in Japan and Indonesia

Team Leader:

Ilya Sunarwinadi (Faculty of Social and Political Sciences, UI)

Japan's Team:

Saya Shiraishi (Chief Advisor)

Teruo Sekimoto (Advisor)

Associate Researcher:

Hamdi Muluk (Faculty of Psychology, UI)

Research Assistants:

Ade Iva Wicaksono (CJS UI)

Putri Andam Dewi (KWJ UI)

Miftah Nur Sabri (Faculty of Social and Political Sciences, UI)

Team 5

The upgrade and enlargement of Dictionary for Social Sciences

Team Leader:

Drs. Muhammad Fuad, MA (Faculty of Humanities)

Japan's Team:

Hiroyoshi Kano (Chief Advisor)

Kaoru Kochi (Advisor)

Associate Researcher:

?

Research Assistant:

?

6. 研究計画 (1 班－4 班)

1. Name of the research topic.

Processes Toward the Amandment of the Constitution of Japan

2. Name of the representative of the research team.

Dr. Satya Arinanto, S.H., M.H.

3. Names and Titles of the research members.

Chief Advisor: Dr. Honna Jun
Kochi Kaoru, M.A.

Chief Researcher: Dr. Satya Arinanto, S.H., M.H.

Associate Researcher: Fatmawati, S.H., M.H.
Irfan R. Hutagalung, S.H., LL.M

Assistant Researchers: **Drs.** Abdurrahman
Dra. Anggaraini A.

4. Outline of the research of the team.

Chapter I: A. Background of Research
B. Research Questions
C. Theory of Research
D. Methodological Path
E. Working Plan of the 3rd year
F. References

Chapter II: A. The History of the Constitution of Japan
1. The Prewar Japanese State
2. The Basis for Amandment the Constitution of the Empire of Japan (1889)
B. The Amandment of the Constitution of the Empire of Japan (1889)
1. Political and Social Constellation in Amandment the Constitution of the Empire of Japan (1889)

2. Amendment Process of the Constitution of the Empire of Japan (1889) in Diet

Chapter III: A. Discourses in Amendment the Constitution of Japan

1. The Basis for Amendment the Constitution of Japan
2. Political and Social Constellation in Amendment the Constitution of Japan

B. Processes Toward the Amendment of the Constitution of Japan

1. Some Primary Forces that Lead the Constitution Mean Something Different
2. Judicial Decision
3. Constitutional Convention
4. Legislation Organic Law
5. Formal Amendment

Chapter IV: Conclusions

5. Needs or Importance of the research of the team.

For the beginning, the team needs all material about this subject:

- a. Constitutional amendment draft (from political parties and from relevant NGO)
- b. research commission on the constitution in the Diet (final research commission on the constitution in 1964 and another results from commission of the constitution in the Diet in 2000)
- c. Debate over constitutional amendment (in the Diet, in mass media, internet, and national television, and also debate over constitutional revision in relevant political, social, and academic association).
- d. Pooling over constitutional amendment in mass media, national television, and polling association
- e. Recommendation from the Diet for constitutional amendment (this is the news from The Japan Times, 20 September 2004)

- f. The changing process from National Police Reserve to National Safety Forces, and at last to Self Defense Forces (SDF)
- g. Related acts (Peace Keeping Operation Act 2001, Dispatch of Japan Disaster Relief Teams Act, SDF Acts, etc)
- h. Court cases about unconstnality of SDF (like the Sunakawa Cases)
- i. Constitutional convention that can change the meaning of the constitution (like ambassador's letters of accreditation. In the constitution, the emperor only attest to an ambassador's letters of accreditation. The letters so skillfully drafted that can lead the foreign head of state think that they were issued by the Emperor himself)
- j. Government policy that can change the meaning of the constitution (like separation of religion and state was stated in the constitution, but in practice, government policy observe the tradisional Shinto rites and finance it through the state budget)

Books (for the beginning):

Alferd Stephan. *Militer dan Demokratisasi*. (Terjemahan). Jakarta: Grafiti, 1969.

Defense Hand Book. Tokyo: Chouun Shinbunsha, 2002.

Hiko Okazaki, *A Grand Strategy for Japanese Defence*, (Boston: University Press of America, 1986)

Hillis Lory. *Japan Military Masters: The Army in Japanese Life*. Conn: Greenwood Press, 1943.

Joseph P. Keddel, Jr. *The Politics of Defense in Japan: Managing Internal and External Pressures*. New York: M.E. Sharpe, 1993.

Katsuya Hirose. *Kanryo to Gunjin: Bunmintousei no genkai [Bureucrats and Soldiers: The Limit of Civilian Control]*. Tokyo, Iwanamishoten, 1989.

L. Willian Heinrich Jr., Akio Shibata dan Yoshihide Soeya. *UN Peace Keeping Operations: A Guide to Japanese Policies*. Tokyo: United Nations University Press, 1999

Luney, Percy R. Jr. dan Kazuyuki Takahashi, ed. *Japanese Constitutional Law*. Tokyo: University of Tokyo Press, 1993.

Maki, John M. *Court and Constitution in Japan: Selected Supreme Court Decision 1948-1960*

_____. *trans. Commision on the Constitution: The Final Report of the Commision on the Constitution (1958-1964)*, 1980.

Marlene Mayo. "American War Time Planning for Occupied Japan: The Role of the Experts" in Robert Wolfe ed. *American as Proconsuls: United States Military Government in Germany and Japan, 1944-1952*. New York: University of Illinois Press, 1945.

Ron Matthews and Keisuke Matsuyama, ed. *Japan Military Renaissance?* New York: St. Martin Press, 1993.

Russel Brines. *Mc Arthurs Japan*. Lipincott, 1948.

Sakamoto, Y. ed. *The Emperor System as a Japan Problem-The Case of Meiji Gakuin University*

S. Javed Maswood. *Japanese Defense: The Search for Political Power*. Singapore: ISEAS, 1990.

Tatsuo, Sato, *The Origin and Development of the Draft Constitution of Japan*,

William Horsley and Robert Barclay. *Nippon: New Superpower*. London: BBC Books, 1990.

6. Tentative schedule or activities of three years.

Kind of research	Research Stages							
	Oct'05-March'06	Apriil-June'06	July'06-Sept'06	Oct'06-March'07	April'07-Oct'07	Nov'07-Jan'08	Feb'08-July'08	August'08-Oct'08
Books Review								
Collecting data in Japan								
Tabulation of data								
Data analysis								
Writing report								

Workshop and seminar								
Finishing report								
Writing book								

TEAM 2

1. Name of the Research Topic:

The Survey on Employment Management: The Study of Human Resource Management Practice in Indonesia and Japan Focused on Service Sector

2. Name of Representative of the research team:

Alibasjah Inggriantara Soedjarno

3. Names and titles of the research members:

Chief Advisor : Prof. Ikuro YAMAMOTO
Advisor : 1. Prof. Keisuke NAKAMURA
 : 2. Prof. Michio NITTA
Team Leader : Alibasjah Inggriantara Soedjarno
Research Associate : Rohmiati
Research Assistant : 1. Evellyn Mustika
 2. Nanu Sundjojo

4. Outline of the research team

Japanese companies are known for its human resources management practices such as long time employment system, collective hiring of a group of university graduates, in house training in which jobs are design that employees may develop and nurture their own skill through their daily routine job, reward system and other welfare corporatism that become the source of high level of loyalty and commitment of its employee. Many Japanese scholars studied these phenomena since the 1980s especially when the Japanese reached its peak with its economic boom. Some compared these practices with its overseas subsidiary, some compared with other countries practices especially America.

Different with Japan, what kind of HRM practice do the Indonesian firms apply is not widely known because the research about it is still rare. This is the reason why the Indonesian HRM practice in comparison with Japan was chosen as research theme in phase two of the joint research between the Center for Japanese Studies University of Indonesia and the Institute of Social Sciences University of Tokyo.

There are many findings in the phase two research but HRM practices in Indonesian have not been clarified yet since it focused only on several Indonesian firms. In this phase we propose "The Survey on Employment Management: The Study of Human Resource Management Practice in Indonesia and Japan Focused on Service Sector" as the continuation of the theme in the previous phase but with different approach. This research will be conducted by using quantitative questioner survey of a large number of Indonesian firms and in depth interview. We will compare the findings with the HRM practices in Japan not only with its typical practices but also its changes based on the recent researches and field study in Japan.

5. Needs of importance of the research of the team:

This survey on employment management in Indonesia and comparing its result with the employment survey in Japan will be beneficial for the HRM study and for improving HRM practice in Indonesia by finding out best HRM practice that fits to Indonesia.

6. Research Schedule

Research Activities	Month											
	1	2	3	4	5	6	7	8	9	10	11	12
Proposal set up												
Literature study												
Research design												
Object selection												
Survey												
Workshop												

7. COST

SERVICE SECTOR				
No	Item	Unit Price (Rp)	Quantity	Amount
1	Questionnaire survey			
	A. Interviewer	350.000/companies	200 companies	70.000.000
	B. Faxcimile	5000/page	4000 pages	20.000.000
	C. Photocopy	200/page	12000 pages	2.400.000
	D. Telepon	300/minute	12000 minutes	3.600.000
2	Field Study (by team member)			
	A. Faxcimile	5000/page	500 pages	2.500.000
	B. Photocopy	200/page	1500 pages	300.000
	C Telephone	300/minute	1500 minutes	450.000
	D.Car Rental	800.000/day	25 days	20.000.000
	E. Per diem			
	1.Team Leader	500.000/day	25 day	12.500.000
	2.Associate Researcher	400.000/day	25 day	10.000.000
	3.Research Assistant (3 persons) @ Rp. 300.000	900.000/day	25 day	22.500.000
	TOTAL			164.250.000
MANUFACTURING SECTOR				
	Item	Unit Price (Rp)	Quantity	Amount
3	Questionnaire survey			
	A. Interviewer	350.000/companies	100 companies	35.000.000
	B. Faxcimile	5000/page	2000 pages	10.000.000
	C. Fotocopy	200/page	6000 pages	1200.000
	D. Telephone	300/minute	6000 minutes	1800.000
	TOTAL			48.000.000
WORKSHOP				
	Item	Unit Price (Rp)	Quantity	Amount
	A. Expert	1500.000/person	6 person	9.000.000
	B. Meal	50.000/person	30 person	1.500.000
	C. Photocopy	200/page	900 pages	180.000
	TOTAL			10.680.000

1. **Name of the research topic**

The Political Economy of Development and Democracy in Japan and Indonesia

2. **Name of Representative of the research team**

Chief Advisor

Prof. Hiroyoshi Kano

Chief Researcher

Syamsul Hadi, Ph.D.

Associate Researchers

Prof. Yako Kozano

Asra Virgianita, MA

Nadia Yovani, M.Si.

Assistant Researcher

Nieske Wulandari

Wahyu Addinata

3. **Names and Titles of the research members**

First Year

1. The Dynamics of Local Sugar Industries in Indonesia and Japan :The case in Java and Shikoku Island (**Prof.Hiroyoshi Kano and Prof Yako Kozano**)
2. Developmentalism in Indonesia and Japan in the 1960s and 1970s (**Syamsul Hadi,Ph.D**)
3. The Politics of Rice Industries in Indonesia and Japan from 1950s to 1990s (**Nadia Yovani,S.Sos,M.Si**)
4. Japan's ODA and the Development of Indonesian Agriculture Sector (**Asra Virgianita,S.Sos,MA**)

Second Year

1. Developmentalism and Civil Society in Indonesia and Japan in the 1980s (**Syamsul Hadi,Ph.D**)
2. Farmers and Rice Industry in Japan and Indonesia (**Nadia Yovani,S.Sos,M.Si**)
3. Japan's ODA and the Development of Small and Medium Enterprises in Indonesia(**Asra Virgianita,S.Sos,MA**)

Third Year

1. The politics of Privatization in Post Asian Economics Crisis : the case of Indonesia and Japan (**Syamsul Hadi,Ph.D**)
2. The Political Economy of Rice Trade in Japan and Indonesia in the Age of Globalization (**Nadia Yovani,S.Sos,M.Si**)
3. Japan's ODA and the Development of Manufacturing Sector in Indonesia (**Asra Virgianita,S.Sos,MA**)

4. Outline of the research of the team

1. Research Background
2. The political economy of development and democracy in Japan based on literature study
3. The political economy of development and democracy in Indonesia based on Literature study
4. Field Survey in Indonesia and Japan
5. Data Processing and Analyses
6. Comparison between the Political economy of development and democracy in Japan and Indonesia
7. Results and Recommendations

5. Needs-of importance of the research of the team

- To find out the linkage between development and democracy in Japan and Indonesia using many perspectives.
- To find out and to analysis the problems of development dan democracy in Japan and Indonesia
- To find out the lessons from Japan's development and democracy experience

6. Working Plan for Each year

	Activities	Month											
		1	2	3	4	5	6	7	8	9	10	11	12
1.	Proposal Set-up												
2.	Literature Study												
3.	Analysis based on literature study												
4.	Interview Guideline Set-up												
5.	Fieldwork												
6.	Making interview transcript and analyzing based on it												
7.	Forming Research Report												
8.	Preparation and implementation of research result workshop												

7. Cost

COST

No	Item	Unit Price	Quantity	Amount
1	Questionnaire survey			
	A. Interviewer	300.000	100	30.000.000
	B. Biaya fax	50.000	100	5.000.000
	C. Communication Fee	50.000	100	5.000.000
	D. Fotocopy	5.000	100	500.000
2	Field Study (interview)			
	A. Transportasi	750.000	50	37.500.000
	B. Perdiem TL (500.000) AR (400.000 x2) RA (300.000x2)	1.900.000	50	95.000.000
3.	Workshop			
	Expertise 6 persons	1.500.000	6	9.000.000
	Fotocopy	10.000	30	300.000
	Meal	50.000	30	1.500.000
	TOTAL			183.300.000



UNIVERSITAS INDONESIA
PUSAT STUDI JEPANG
KAMPUS UI DEPOK

Ph. (021) 786-3547, Fax. (021)786-3548, e-mail:psjui@makara.cso.ui.ac.id, cjs_ui@yahoo.com., <http://www.cjs.ui.ac.id>

**THE EX-ANTE EVALUATION STUDY for “PROJECT FOR THE THIRD PHASE
OF RESEARCH COOPERATION FOR THE CENTER FOR JAPANESE STUDIES,
UNIVERSITY OF INDONESIA”**

Shimboku Miyakawa

Consultant to JICA

Questionnaire to the representatives of the research team.

Please answer the following for the ex-ante study for the new project.

1. Name of the research topic.

**The Role of the Mass Media in the Formation and Development of Civil
Society in Japan and Indonesia**

2. Name of the representative of the research team.

Dr. Ilya Sunarwinadi (Team Leader)

3. Names and Titles of the research members.

Dr. Hamdi Muluk (Associate Researcher)

Dra. Ade Iva Wicaksono, MA (Research Assistant)



UNIVERSITAS INDONESIA
PUSAT STUDI JEPANG
KAMPUS UI DEPOK

Ph. (021) 786-3547, Fax. (021)786-3548, e-mail:psjui@makara.cso.ui.ac.id, cjs_ui@yahoo.com., <http://www.cjs.ui.ac.id>

4. Outline of the research of the team.

The research team will study the relation between the mass media and the process of building and developing civil society in Japan. The historically experiences of Japan will then be comparatively studied with the course that are taken by the people in Indonesia now in its efforts of building a more democratic and just society.

5. Needs or Importance of the research of the team.

The research study will be very beneficial for the advancement of social and cultural studies in general. It will also be very timely done, considering most democratic societies in the world today are undergoing - or for some highly developed ones like Japan have undergone – the same process of establishing the kind of civil society that go hand in hand with the process of democratization.



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PUSAT STUDI JEPANG
KAMPUS UI DEPOK

Ph. (021) 786-3547, Fax. (021) 786-3548, e-mail: psjui@makara.cso.ui.ac.id, cjs_ui@yahoo.com, <http://www.cjs.ui.ac.id>

6. Tentative schedule or activities of three years.

Year 1 : The first part of the study will focus on the formation and development
of Civil Society in Post- Second World War years of Japan

Year 2 : The second part of the study will focus on the role of the mass media in
the shaping of mass culture and its contribution to the development of
civil society in contemporary Japan

Year 3 : The last or third part of the study will focus specifically on mass media
use in Japan and Indonesia, and how they relate to the development
process of civil society in both countries.

PUSAT STUDI JEPANG Fax : 7863548

C/O : MR. MIYAKAWA

RESEARCH TEAM IV

THE ROLE OF MASS MEDIA ON CIVIL SOCIETY DEVELOPMENT
IN JAPAN AND INDONESIA

OPERATIONAL COST

First Year

No	Item	Period	Unit Cost	Quantity	Amount
1	Research Planning	3 months	4000000	3 months	12000000
2	Library Study	3 months			
	Per diem		1800000		
	Team Leader (1)	15 days/month	500000	45 days	22500000
	Associate Researcher (1)	15 days/month	400000	45 days	18000000
	Research Asst. (3)	15 days/month	300000	135 days	40500000
3	Field Study (in depth interviews)	4 months			
	Transportation (5)	15/month	50000	300 days	15000000
	Per diem				
	Team Leader (1)	15 days/month	500000	60 days	30000000
	Associate Researcher (1)	15 days/month	400000	60 days	24000000
	Research Asst. (3)	15 days/month	300000	180 days	54000000
4	Analysis, Report writing, evaluation	2 months			8000000
5	Facsimile, photocopies, communication expenses	12 months	1000000	12 months	12000000
6	Workshop	1 day			
	Expertise (6)		1500000	6 persons	9000000
	Meals		50000	30 persons	1500000
	Photocopies		10000	30 persons	300000
	Total				246800000

Jakarta, 23 August 2005