

Attachments

Attachment - 1

Scope of Work

for

the Support Program for

Agriculture and Fisheries Development in the Republic of Indonesia

Agreed upon

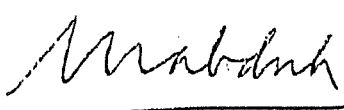
between National Development Planning Agency (BAPPENAS)

and

Japan International Development Agency (JICA)

Scope of Work
for
the Support Program for
Agriculture and Fisheries Development
in the Republic of Indonesia
agreed upon between
National Development Planning Agency
and
Japan International Cooperation Agency

Jakarta, 8 February, 2002



Muhammad Abduh
Deputy Chair man for Development Financing
and Foreign Cooperation
National Development Planning Agency
(BAPPENAS)



Michio KANDA
Resident Representative
JICA Indonesia Office
Japan International Cooperation Agency

I. INTRODUCTION

In response to the request of the Government of the Republic of Indonesia (hereinafter referred to as "GOI"), the Government of Japan (hereinafter referred to as "GOJ") decided to conduct the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") in accordance with the relevant laws and regulations in force in Japan.

Accordingly, the Japan International Cooperation Agency (hereinafter referred to as "JICA"), the official agency responsible for the implementation of the technical cooperation programs of GOJ, will undertake the Support Program in close cooperation with the authorities concerned of Indonesia.

The present document sets forth the scope of work with regard to the Support Program.

II. OBJECTIVES OF THE SUPPORT PROGRAM

1. To formulate an action plan for the following GOJ's cooperation programs in the agriculture and fisheries sector in Indonesia (hereinafter referred to as "the Action Plan"), which were formed based on the priority issues of GOI and the result of the JICA's Sector Assistance Strategy Formulation Study on Agriculture and Fisheries Sector that was conducted in 2001.

The tentative direction of GOJ cooperation for the agriculture and fisheries sectors in Indonesia from 2002 to 2006 is composed from two(2) development issues and five(5) programs as follows:

(1) Stable Food Supply and Improvement of Nutrition

- Program for Improvement of Institution and Production and Production Support System in Agriculture and Fisheries
- Program for Improvement of Function of Agricultural Infrastructure and Sustainable Operation and Maintenance
- Program for Sustainable Development of Fishery Resources

(2) Raising Income of Farmers and Fishermen and Vitalization of Rural Economy

- Program for Promotion of Community-based Economic Activities in Agriculture

and Fisheries

- Program for Improvement and Strengthening of Markets for Agricultural and Fishery Products

2. To monitor the implementation of the Action Plan and conduct its evaluation, and
3. To assist GOI in strengthening its institutional capacity in planning and management of the development of agriculture and fisheries sector.

III. SCOPE OF THE SUPPORT PROGRAM

In order to achieve the objectives above, the Support Program shall consist of the following items.

1. Planning Stage of the Support Program (hereinafter referred to as "1st Stage")

To conduct necessary surveys and studies on the agriculture and fisheries sector in order to formulate the Action Plan, taking into account of the result of recently conducted studies in the field of agriculture and fisheries, including the aforementioned JICA's Sector Assistance Strategy Formulation Study on Agriculture and Fisheries Sector in Indonesia in 2001 and other relevant studies.

The contents of surveys/ studies are:

- 1.1 To review the agriculture and fisheries sector studies previously conducted by the GOI, GOJ and the other development partners,
- 1.2 To update the collected data by these studies,
- 1.3 To analyze the development situation of agriculture and fisheries sector in Indonesia,
- 1.4 To examine the way to make the best use of domestic and external resources to implement the Action Plan in collaboration between GOI and GOJ,
- 1.5 To draft a sector analysis report relating to the issue of the above-mentioned cooperation programs (hereinafter referred to as "the Sector Analysis Report") based on the results of these activities, and
- 1.6 To formulate various proposals for Japanese ODA as the Action Plan, based on the Sector Analysis Report.

2. Implementation Stage of the Support Program (hereinafter referred to as "2nd Stage")

- 2.1 To monitor the implementation of the Action Plan and give advice to the GOI for its smooth implementation
- 2.2 To conduct necessary coordination with development partners for the smooth implementation of the Action Plan
- 2.3 To conduct pilot project(s), if the needs arise
- 2.4 To review and modify the Action Plan, if the needs arise, and
- 2.5 To evaluate the Action Plan

IV. MANAGEMENT MECHANISM

- 1. Taking into consideration the objectives of the Support Program shall be implemented jointly by the Indonesian and Japanese sides.
- 2. The Steering Committee shall be established for the smooth and efficient implementation of the Support Program.
- 3. National Development Planning Agency (hereinafter referred to as "BAPPENAS") shall act as a coordinating agency in the Indonesian side for holding the Steering Committee, which shall be composed of the members from following organizations:

Indonesian side

- BAPPENAS
- State Secretariat, Bureau of Technical Cooperation
- Ministry of Finance
- Ministry of Agriculture
- Ministry of Marine Affairs and Fisheries
- Ministry of Settlement and Regional Infrastructure
- State Ministry of Cooperatives and Small and Medium Enterprises
- Ministry of Trade and Industry
- Ministry of Home Affairs
- State Ministry of Women Empowerment

Japanese side

- Embassy of Japan
- Representative office of Japan Bank for International Cooperation(JBIC) in Jakarta
- JICA Indonesia office

V. SCHEDULE OF THE SUPPORT PROGRAM

The Support Program should be carried out in accordance with the Tentative Work Schedule attached as Annex.

VI. REPORTS

JICA shall prepare and submit the following reports, written in English, to GOI;

- Inception Report : Fifty (50) copies at the commencement of the Support Program
- Sector Analysis Report : Fifty (50) copies at the end of the 1st Stage
- Agriculture and Fisheries Sector Action Plan : Fifty (50) copies at the commencement of the 2nd stage
- Monitoring Report (s) : Fifty (50) copies at the process of the 2nd stage
- Final Report : Fifty (50) copies at the end of the Support Program

VII. UNDERTAKING OF THE GOI

1. To facilitate the smooth conduct of the Support Program, GOI shall take necessary measures, as listed below;

- 1.1 Secure the safety of the member of JICA's team of Support Program (hereinafter referred to as "the Member"),
- 1.2 Permit the Member to enter, leave and sojourn in Indonesia for the duration of their assignment there in, and exempt them from alien registration requirements and consular fees,
- 1.3 Exempt the Member from taxes, duties and other charges on equipment, machinery and

other materials to be brought into and out of Indonesia for the conduct of the Support Program,

- 1.4 Exempt the Member from income tax and charges of any kind imposed on or in connection with any emoluments or allowances paid to the Member for their services in connection with the implementation of the Support Program,
- 1.5 Provide necessary facilities to the Member for remittance as well as utilization of the funds introduced into Indonesia from Japan in connection with the implementation of the Support Program,
- 1.6 Secure permission for the Member(s) to enter private properties or restricted areas for the conduct of the Support Program,
- 1.7 Secure permission for the Member to take all data and documents, including photographs and maps, relevant to the Support Program out of Indonesia to Japan, and
- 1.8 Provide medical services as needed. Its expenses will be chargeable to the Member.

2. GOI shall bear claims, if any arises, against the Member resulting from, occurring in the course of, or otherwise connected with the discharge of their duties in the implementation of the Support Program, except when such claims arise from gross negligence or willful misconduct on the part of the Member.

3. BAPPENAS shall act as the counterpart agency to JICA's team of the Support Program and also as the coordinating body in relations with other governmental and non-governmental organizations for the smooth implementation of the Support Program.

4. BAPPENAS shall, at its own expense and in cooperation with other organizations concerned, provide the Member with the following;

- 4.1 Available data and information needed for the Support Program,
- 4.2 Counterpart personnel,
- 4.3 Suitable office space with necessary equipment in Jakarta, if available, and
- 4.4 Credentials or identification cards, and,

VIII. UNDERTAKING OF JICA

For the implementation of the Support Program, JICA shall take the following measures;

- 1. To dispatch, at its own expense, the Support Program Team to Indonesia, and,
- 2. To pursue technology transfer to the Indonesian counterpart personnel in the course of

the Support Program.

IX. CONSULTATION

JICA and BAPPENAS shall maintain constant communication and consult with each other in respect of any matters that may arise from or in connection with the Support Program.

TENTATIVE WORK SCHEDULE

MONTH	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36			
Work in Indonesia																																							
Work in Japan																																							
stage	1st Stage						2nd Stage																																
Reports	△ IC/R				△ S/A	△ A/P					△ M/R								△ M/R																		△ M/R		△ F/R

(Remarks)
 IC/R : Inception Report
 S/R : Sector Analysis Report
 A/P : Action Plan
 M/R : Monitoring Report(s)
 F/R : Final Report

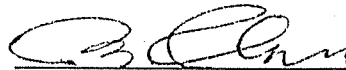
Attachment - 2

Minute of Meeting on Inception Report
for
the Support Program for
Agriculture and Fisheries Development in the Republic of Indonesia
Agreed upon
between National Development Planning Agency (BAPPENAS)
and
Japan International Development Agency (JICA)

- (2) BAPPENAS suggested that the JICA Team assign a long-term expert to stay in Indonesia, so that the JICA Team has enough time to discuss the Action Plan with the related line ministries. BAPPENAS expects that the Action Plan formulated by the JICA Team will reflect the real needs of the Government of Indonesia and could be implemented.
- (3) The JICA Team explained BAPPENAS that the work plan mentioned in the Inception Report was subject to change, depending on the future situation. BAPPENAS accepted this explanation.
- (4) BAPPENAS asked difference between the Third Umbrella and the Action Plan to be formulated by the JICA Team. The JICA Team replied that the Third Umbrella was completed in 2000 and the Action Plan is expected to define as the next phase for Japan's official development assistance to the agriculture and fisheries sector.
- (5) BAPPENAS stated that decentralization is being promoted in Indonesia. It is therefore necessary to consider the progress and status of decentralization, in order to study current situation of Indonesia and formulate the Action Plan for future Japan's official development assistance.



Dr. Ir. Ceppie Kurniadi Sumadilaga, MA
Director of Bilateral Foreign Financing
BAPPENAS
Republic of Indonesia



Mr. Ishizuka Makoto
Leader of JICA Team



Mr. Otake Yuji
Deputy Resident Representative
JICA Indonesia Office

LIST OF ATTANDANTS

National Development Planning Agency (BAPPENAS)

Simon L. Himawan	:	Director of Water Resources and Irrigation
Hasudungan Sihombing	:	Director of Water Resources and Irrigation
Anwar Sunari	:	Staff of Food and Agriculture
Tommy Neemawan	:	Staff of Marine and Fisheries Development
Andi Waonianto	:	Staff
Ceppie Sumadilaga	:	Director of Directorate Bilateral Economic Cooperation
Dewo Putranto	:	Staff, Directorate of Bilateral Economic Cooperation
Eiko Whismulyadi	:	Director of Small and Medium Enterprises and Cooperative Empowerment
Yoshioka Shinji	:	JICA Expert
Okuyama Akira	:	JICA Expert

JICA Advisory Team

Suzuki Kazuya	:	Southeast Asia Division Regional Department I JICA H.Q.
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JICA Team

Ishizuka Makoto	:	Team Leader / Macro Economy
Morioka Naoto	:	Co-Team Leader / Rural Development
Ishizaki Yoshiyuki	:	Co-Team Leader / Agricultural Development
Maekawa Akira	:	Co-Team Leader / Fisheries Development
Watanabe Toshio	:	Co-Team Leader / Marketing
Itakura Ippei	:	Coordinator

JICA Indonesia Office

Taki Motoo	:	Assistant Resident Representative
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Attachment - 3

Minute of Meeting on Interim Report
for
the Support Program for
Agriculture and Fisheries Development in the Republic of Indonesia
Agreed upon
between National Development Planning Agency (BAPPENAS)
and
Japan International Development Agency (JICA)

**MINUTES OF MEETING ON INTERIM REPORT
FOR
THE SUPPORT PROGRAM FOR AGRICULTURE AND FISHERIES DEVELOPMENT
IN THE REPUBLIC OF INDONESIA**

**AGREED UPON
BETWEEN
NATIONAL DEVELOPMENT PLANNING AGENCY (BAPPENAS)
AND
JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

Jakarta, July 19, 2002

The Scope of Work for the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") was agreed upon between the National Development Planning Agency (hereinafter referred to as "BAPPENAS") and the Japan International Cooperation Agency (hereinafter referred to as "JICA") on February 8, 2002. In accordance with the Scope of Work, the Government of Japan dispatched through JICA the Study Team (hereinafter referred to as "the JICA Study Team") for execution of the 2nd Field Work in Indonesia during the period from July 14 to August 27, 2002. For the monitoring of the Support Program, JICA also dispatched the Monitoring Team beside the JICA Study Team during the period from July 14 to 19, 2002.

At the commencement of the 2nd Field Work, the JICA Study Team submitted BAPPENAS 50 copies of the Interim Report presenting the results of 1st Field Work in Indonesia and 1st Home Work in Japan. The meeting on the Interim Report was held between the Steering Committee for the Support Program (hereinafter referred to as "the Committee") and the Monitoring Team/JICA Study Team on July 16, 2002. In addition, a series of discussions on the Interim Report was held between the Ministries/Agencies concerned and the Monitoring Team/JICA Study Team individually on July 17 and 18, 2002. The attendants of the meetings are listed in the attachment.

The meeting between the Committee and the Monitoring Team/JICA Study Team was chaired by Dr. Dedi M. Masykur Riyadi, Deputy Chairman for Natural Resources and Environment, BAPPENAS. Mr. Ryuzo Nishimaki, the Team Leader of Monitoring Team, expressed the opening remark of the meeting, followed by Mr. Takeshi Watanabe who was the member of Monitoring Team explained the background of the Support Program to all the attendants. Subsequently, Mr. Makoto Ishizuka, Team Leader of the JICA Study Team, gave the presentation about contents of the Interim Report focussing on the cooperation components which were formulated based on the results of the sector analysis on the agriculture and fisheries sector in Indonesia.

In the individual meeting, the similar presentation was made by the Monitoring Team/JICA

Study Team to the attendants from the Ministries/Agencies concerned.

After a series of discussions with the Committee and Ministries/Agencies concerned, the Interim Report was accepted by the Indonesian side with the mutual confirmation on the following issues:

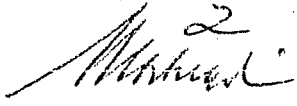
- (1) BAPPENAS emphasized that all the cooperation components presented in the Interim Report should be in line with the National Development Plan (PROPENAS).
- (2) BAPPENAS mentioned that the results of sector analysis could be utilized not only for the formulation of the Action Plan for Japan's ODA, but also for the formulation of development program of the Government of Indonesia and other donor agencies.
- (3) BAPPENAS mentioned: a) the establishment of the Technical Team, consisting of officials of BAPPENAS and other Ministries/Agencies concerned, for strengthening mutual consultation between the Indonesian and Japanese sides at practical level as well as among the Ministries/Agencies concerned of the Government of Indonesia; b) the possibility of extending the duration of Phase 1, since the Support Program is the strategic effort in formulating a comprehensive Action Plan, which covers Japan's various ODA schemes ; and c) a working arrangement would be set up between the JICA Study Team and the Technical Team of the Indonesian side.

In response to b), the Japanese side explained that the planned schedule of Phase 1 should be maintained in order to reflect the results of the study into cooperation activities starting from year 2003.

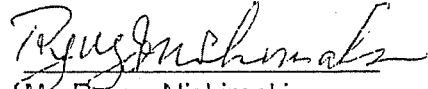
- (4) The Ministry of Marine Affairs and Fisheries stated that the issue of fish losses should be described in the cooperation components, since it is a crucial issue in the fishery sub-sector. The Japanese side expressed its view that higher priorities are on the approaches from the viewpoints of fisheries resource management and aquaculture.

The Ministry of Marine Affairs and Fisheries also requested the necessary follow-up for the on-going development study under the JICA cooperation. The Japanese side explained that the further discussion would be made based upon the results of the study.

- (5) The Ministry of Agriculture proposed that agricultural diversity of regions should be carefully considered in the Support Program.
- (6) The Ministry of Home Affairs and Ministry of Settlement and Regional Infrastructure pointed out that the ownership and obligation of local development belong to local governments, and thus local situation should be carefully considered in formulating and executing development activities.
- (7) The Monitoring Team stated that large-scale infrastructure development should be carefully considered taking into account its sustainability and present financial conditions of Indonesia.



Dr. Dedi M. Masykur Riyadi
Deputy Chairman for Natural
Resources and Environment,
BAPPENAS



Mr. Ryuzo Nishimaki
Leader of Monitoring Team,
JICA



Mr. Makoto Ishizuka
Leader of JICA Study Team

LIST OF ATTENDANTS

Steering Committee on July 16, 2002

I. BAPPENAS

- | | | |
|-----|----------------------------|-----------------------------------------------------------|
| 1. | Dr. Dedi M. Masykur Riyadi | Deputy Chairman for Natural Resources and Environment |
| 2. | Dr. Ceppie K. Sumadilaga | Director, Bilateral Foreign Financing |
| 3. | Lusi | Division Head, Directorate of Bilateral Foreign Financing |
| 4. | Dr. Endah M. | Director, Food and Agriculture |
| 5. | Wahyuningsih D. | Director, Marine and Fisheries |
| 6. | Arif Haryana | Chief, Directorate of Food and Agriculture |
| 7. | Hedi M. Idris | PUKMK Directorate |
| 8. | Hasudungan Sihombing | Directorate of Water Resources and Irrigation |
| 9. | Untung S. | Staff, Bilateral Foreign Financing |
| 10. | Tanimoto H. | JICA Expert |
| 11. | Okuyama A. | JICA Expert |

II. SEKNEG

- | | | |
|----|----------------|----------------------------------------|
| 1. | Betty Manurung | Staff at Bureau of Foreign Cooperation |
| 2. | Mulatasih | Staff at Bureau of Foreign Cooperation |

III. Ministry of Home Affairs

- | | | |
|----|----------|-------|
| 1. | Nuryanti | Staff |
| 2. | Hidayana | Staff |

IV. Ministry of Trade and Industry

- | | | |
|----|--------|-----------------------------------------------|
| 1. | Hamzah | Staff, Bureau of Planning Secretariat General |
|----|--------|-----------------------------------------------|

V. Ministry of Marine Affairs and Fisheries

- | | | |
|----|-----------------|----------------------------------------------------|
| 1. | Saut Hutagalung | Director, Bureau of Planning & Foreign Cooperation |
| 2. | Isqak Edi P. | Staff at Bureau of Planning & Foreign Cooperation |
| 3. | Horikoshi N. | JICA Expert |

VI. Ministry of Settlement and Regional Infrastructure

- | | |
|----------------------|------------------------------------------------------|
| 1. Firman M. Hutapea | Chief of P2B Division, Bureau of Foreign Cooperation |
| 2. Agus Suprpto K. | Staff, Bintek SDA |

VII. Ministry of Cooperatives and Small & Medium Enterprises

- | | |
|-----------------|----------------------------|
| 1. Ahmad Zabadi | Chief of Planning Division |
| 2. Ramal S. | Planning Division |
| 3. Luhut P. | Planning Division |

VIII. State Ministry of Women Empowerment

- | | |
|------------------|-----------------------------------------|
| 1. Agustina Erni | Head of Foreign Affair, Planning Bureau |
|------------------|-----------------------------------------|

IX. Japan Bank International Cooperation

- | | |
|----------------|--------------------------------------------------|
| 1. Fukuyama K. | Representative, Representative Office in Jakarta |
|----------------|--------------------------------------------------|

X. Monitoring Team

- | | |
|-----------------|-------------------------------------------------|
| 1. Nishimaki R. | Managing Director, JICA Head Quarter |
| 2. Suzuki K. | Ministry of Foreign Affairs |
| 3. Tsukada N. | Ministry of Agriculture, Forestry and Fisheries |
| 4. Watanabe T. | JICA Head Quarter |
| 5. Shibusawa T. | JICA Head Quarter |

XI. JICA Indonesia Office

- | | |
|-------------------|-----------------------------------|
| 1. Otake Y. | Deputy Resident Representative |
| 2. Hoshi H. | Assistant Resident Representative |
| 3. Taki M. | Assistant Resident Representative |
| 4. Lingga Kartika | Program Officer |

XII. JICA Team

- | | |
|----------------|-----------------------------------|
| 1. Ishizuka M. | Team Leader, Macro-Economy Expert |
| 2. Watanabe T. | Marketing Expert |
| 3. Ishizuka Y. | Agriculture Development Expert |
| 4. Maekawa A. | Fisheries Development Expert |
| 5. Morioka N. | Rural Development Expert |
| 6. Itakura I. | Coordinator |

LIST OF ATTENDANTS

Meeting with Individual Ministries

I. Ministry of Agriculture on July 16, 2002

1. Dr. Kaman Nainggolan Director, Bureau of Planning and Finance
2. Dr. Gardjita Budi Bureau of Planning and Finance

II. Ministry of Marine Affair and Fisheries on July 17, 2002

1. Saut P Hutagalung Director, Bureau of Planning & Foreign Cooperation
2. Nilanto Perbowo Head of Planning, DG of Capture Fisheries

III. State Ministry of Cooperative and SME on July 17, 2002

1. Wayan Suarja Head of Planning Bureau and Data
2. Mardjoko Pratomo Chief of Evaluation and Reporting

IV. Ministry of Finance on July 17, 2002

1. Edi Karsanto Director of Foreign Funds

V. Ministry of Trade and Industry on July 17, 2002

1. Mardjoko Siswanto Head of Foreign Aid Division, Bureau of Planning

VI. Ministry of Home Affair on July 17, 2002

1. Yuswandi A. Tumenggung Head, Center for Cooperation Administration

VII. State Ministry of Women Empowerment on July 18, 2002

1. Dr. Sri Harijati Hatmadji Executive Secretary
2. Dr. H. Yusuf Supiandi Deputy for Gender Equality

Attachment - 4

Minute of Meeting on Draft Sector Report
for
the Support Program for
Agriculture and Fisheries Development in the Republic of Indonesia
Agreed upon
between National Development Planning Agency (BAPPENAS)
and
Japan International Development Agency (JICA)

**MINUTES OF MEETING ON DRAFT SECTOR REPORT
FOR
THE SUPPORT PROGRAM FOR AGRICULTURE AND FISHERIES DEVELOPMENT
IN THE REPUBLIC OF INDONESIA**

**AGREED UPON
BETWEEN
NATIONAL DEVELOPMENT PLANNING AGENCY (BAPPENAS)
AND
JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

Jakarta, September 9, 2002

The Scope of Work for the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") was agreed upon between the National Development Planning Agency (hereinafter referred to as "BAPPENAS") and the Japan International Cooperation Agency (hereinafter referred to as "JICA") on February 8, 2002. In accordance with the Scope of Work, the Government of Japan dispatched through JICA the Study Team (hereinafter referred to as "the JICA Study Team") for execution of the 2nd Field Work in Indonesia during the period from July 14 to September 10, 2002.

At the end of the 2nd Field Work, the JICA Study Team submitted BAPPENAS 50 copies of the Draft Sector Report including the Draft Action Plan and its Monitoring System. The meeting on the Report was held between the Steering Committee for the Support Program (hereinafter referred to as "the Committee") and the JICA Study Team on September 9, 2002 at the meeting room of BAPPENAS. The attendants of the meetings are listed in the attachment.

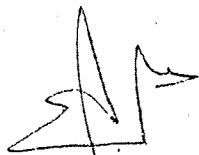
The meeting was chaired by Dr. Endah Murniningtyas, Director for Food and Agriculture, BAPPENAS. Mr. R. Sakuta, First Secretary, Embassy of Japan, made opening remarks, then, Mr. M. Taki, Assistant Resident Representative on behalf of Mr. Y. Otake, Deputy Resident Representative of JICA Indonesia Office, explained the points taken into consideration in formulating the Action Plan. Subsequently, Mr. M. Ishizuka, Team Leader of the JICA Study Team, presented the Report focusing on the Draft Action Plan and its Monitoring System during implementation.

After a series of discussions, the Draft Sector Report including the Draft Action Plan was accepted in general by the Indonesian side. The major points of the discussion were as follows:

- (1) The Draft Action Plan is in principle agreed. However, further review is required for finalization which may include some modifications. Discussion will be continued in each

of Indonesian and Japanese sides during the period of the 2nd Home Work in Japan.

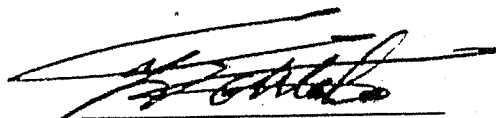
- (2) The mechanism of monitoring system should be clarified. For this purpose, the both sides will continue to discuss on this matter, and the result will be incorporated in the final report to be submitted in October 2002.
- (3) BAPPENAS stated that they would continue the discussion with the line ministries on the Action Plan and Monitoring System to have common understanding within the Indonesian side, and ensuring the compatibility of the Action Plan with the overall GOI development program should be considered. Formalization of the Technical Team and Steering Committee would also be discussed for monitoring and evaluation of the Support Program.



Dr. Endah Murniningtyas
Director for
Food and Agriculture
BAPPENAS



Mr. Makoto Ishizuka
Leader
JICA Study Team



Mr. Yuji Otake
Deputy Resident Representative
JICA Indonesia Office

LIST OF ATTANDANTS

I. BAPPENAS

1. Endah Murniningtya. : Director of Food and Agriculture
2. Arif Haryana : Chief of Food Division,
Directorate of Food Agriculture
3. Anwar Sunari : Chief of Horticulture Division,
Directorate of Food and Agriculture
4. M. Heri S. : Chief, Directorate of Marine and
Fisheries
5. Hasudungan Sihombing : Directorate of Water Resources and
Irrigation
6. Hedi M. Idris : Directorate of PUKMK
7. Cholifihani : Staff, Directorate of Bilateral Foreign
Financing
8. Untung S. : Associate Staff, Directorate of Bilateral
Foreign Financing
9. Hisao TANIMOTO : JICA Expert
10. Akira OKUYAMA : JICA Expert

II. State Secretariat (SEKNEG)

11. Kiagus Usman : Sub-Chief of Bilateral Cooperation

III. Ministry of Agriculture (MOA)

12. Susilo : Chief, Bureau of Planning, Secretariat
General
13. Tadashi TSUCHIYA : JICA Expert
14. Noriharu USUKI : JICA Expert
15. Masahito SATO : JICA Expert

IV. Ministry of Marine Affairs and Fisheries (MMAF)

16. Isac N. Tarigan : Sub-Chief, Bureau of Planning and
Foreign Cooperation
17. Isqak Edi. P. : Sub-Chief, Directorate of International
Institution
18. Nobuyuki HORIKOSHI : JICA Expert

V. Ministry of Home Affairs

19. S. W. Singarimbun : Sub-Chief of Regional Development,
BANGDA

VI. Ministry of Finance

20. Nuryanto : Directorate of Foreign Fund, Directorate
General of Budgeting

VII. Ministry of Industry and Trade (MOIT)

21. Mardjoko Siswanto : Head of Foreign Aid Division, Bureau of
Planning

VIII. Ministry of Settlement and Regional Infrastructure

22. Lenny M. : Bureau of Foreign Cooperation

IX. State Ministry of Women Empowerment

23. Heru Kasisi : Bureau of Planning

24. Agustina Erni : Bureau of Planning

X. Embassy of Japan

25. Ryuiichi SAKUTA : First Secretary

XI. JICA Indonesia Office

26. Yuji OTAKE : Deputy Resident Representative

27. Motoo TAKI : Assistant Resident Representative

28. Akihisa SANO : Assistant Resident Representative

XII. JICA Study Team

29. Makoto ISHIZUKA : Team Leader, Macro-Economy Expert

30. Naoto MORIOKA : Rural Development Expert

Attachment - 5

Minute of Meeting on Draft Final Report
for
the Support Program for
Agriculture and Fisheries Development in the Republic of Indonesia
Agreed upon
between National Development Planning Agency (BAPPENAS)
and
Japan International Development Agency (JICA)

**MINUTES OF MEETING ON
STEERING COMMITTEE ON DRAFT FINAL REPORT
FOR
THE SUPPORT PROGRAM FOR AGRICULTURE AND FISHERIES DEVELOPMENT
IN THE REPUBLIC OF INDONESIA**

**AGREED UPON
BETWEEN
NATIONAL DEVELOPMENT PLANNING AGENCY (BAPPENAS)
AND
JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

Jakarta, April 20th, 2005

The Scope of Work for the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") was agreed upon between the National Development Planning Agency (hereinafter referred to as "BAPPENAS") and the Japan International Cooperation Agency (hereinafter referred to as "JICA") on February 8, 2002. In accordance with the Scope of Work, JICA dispatched the Study Team (hereinafter referred to as "the JICA Study Team") for execution of the 7th Work in Indonesia during the period from April 5th to 27th, 2005.

The meeting on the Draft Final Report (Sector Analysis, Action Plan and Executive Summary) was held between the Steering Committee for the Support Program (hereinafter referred to as "the Committee") and JICA Study Team on April 19th, 2005. The attendants of the meeting are listed in the attachment.

The meeting was chaired and opened by Dr. Endah Murniningtyas, Director of Directorate of Food and Agriculture, BAPPENAS. Then, Mr. MIYASAKA Minoru, Leader of JICA Monitoring Team, presented the opening remark. Subsequently, Mr. MORIOKA Naoto, Co-Team Leader/Rural Development of the JICA Study Team, provided the presentation on the Draft Final Report.

After a series of discussions with the Committee and Ministries/Agencies concerned along with clarification of project status of the Action Plan, the Draft Final Report was in principle agreed and received by the Indonesian side with the mutual confirmation on the following issues:

- (1) BAPPENAS explained that the new Medium Term Development Plan (RPJM) was already available after expiry of PROPENAS, and the Government Work Plan (RKP) as well as the Long Term Development Plan (RPJP) are under preparation. In addition, new data and information are available after preparation of the Progress Report (3) in October 2004. In this regard, BAPPENAS requested the JICA Study Team to include the latest information in

the Final Report.

The Study Team answered that they have obtained RPJM and PRSP, and reviewed results would be included in the Final Report. Regarding RKP, RPJP and additional data and information, the Study Team explained that the task in this work period is for explanation and discussion on the Draft Final Report, and available time is limited for collection and analysis of data and information in this work period. The JICA Study Team would collect the information within the limited time as much as possible and reflect them to the Final Report.

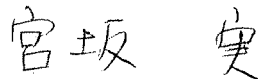
- (2) Regarding the Cooperation Component 2-1 "Support for participation of WUAs in irrigation O&M", the Ministry of Public Works requested to include "rehabilitation" along with "irrigation O&M", since the new water law enacted in 2004 stipulates participation of WUAs in irrigation O&M and rehabilitation as the government policy.

The JICA Study Team understood the policy of new water law and accepted to include "rehabilitation" in the Cooperation Component 2-1, provided all the concerned personnel agrees in Japan.

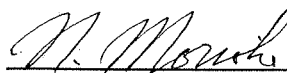
- (3) If the Ministries/Agencies concerned have any additional comments on the Draft Final Report, the written comments will be sent to JICA Indonesia Office through BAPPENAS by May 10th, 2005.



Dr. Endah Murniningtyas
Director of Directorate of Food
and Agriculture
BAPPENAS



Mr. MIYASAKA Minoru
Leader
JICA Monitoring Team



Mr. MORIOKA Naoto
Co-Team Leader/Rural Development
JICA Study Team

LIST OF ATTENDANTS

I. National Development Planning Agency (BAPPENAS)

1. Endah Murniningtyas : Director of Food and Agriculture
2. Arif Haryana : Chief of Food Division,
Directorate of Food Agriculture
3. Anwar Sunari : Chief of Horticulture Division,
Directorate of Food and Agriculture
4. M. Heri S. : Chief, Directorate of Marine and Fisheries
5. M. Irfan S. : Staff of Planning Division
Directorate of Water Resources and
Irrigation
6. Deti : Staff
Directorate of Bilateral Foreign Cooperation
7. Nur Aisah : Staff
Directorate of Food and Agriculture
8. IJIMA Satoshi : JICA Expert

II. Ministry of Agriculture (MOA)

9. Budi Gardjita : Head of Planning Division
Bureau of Planning and Finance
10. Yusral Tahir : Head of Asia Sub-Section
Section of Bilateral Cooperation
Bureau of Foreign Cooperation

III. Ministry of Marine Affairs and Fisheries (MMAF)

11. Noor Sidharta : Head of Bilateral Foreign Cooperation
Bureau of Planning and Foreign Cooperation
12. Isqak Edi Pramono : Staff of Planning Division
Bureau of Planning and Foreign Cooperation

IV. Ministry of Industry (MOI)

13. Dyah W. Poedjiwati : Head of Foreign Aid Division
Bureau of Planning

V. Ministry of Trade (MOT)

- 14 Kusni Pangestuti : Head of Sub-Division of Foreign Aid
Administration
Bureau of Planning

VI. Ministry of Public Works (PU)

15. Sudarto : Director
Directorate of Technical Guidance for Water
Resources
Directorate General of Water Resources
16. A. Tommy M. Sitompul : Chief of Sub-Directorate for Irrigation,
Groundwater, Swamp and Coastal
Directorate of Technical Guidance for Water
Resources
Directorate General of Water Resources

VII. JBIC Representative Office in Jakarta

17. YAMAMURA Shigeru. : Representative

VIII. JICA Indonesia Office

18. KAMIYA Machiko : Assistant Resident Representative

IX. JICA Monitoring Team

19. MIYASAKA Minoru : Leader of the Monitoring Team
20. MANO Shuhei : Cooperation Planning
21. YUASA Keiichiro : Project Management

X. JICA Study Team

22. MORIOKA Naoto : Co-Team Leader of the Study Team / Rural
Development
23. NAKAGAWA Takuya : Monitoring

宮 田 幸 夫

Attachment - 6

Organizational Charts (As of June ~ September 2004)

- 6-1 National Development Planning Agency (BAPPENAS)
- 6-2 State Secretariat (SEKNEG)
 - 6-2-1 Bureau of Technical Cooperation, State Secretariat
- 6-3 Ministry of Finance
- 6-4 Ministry of Agriculture
 - 6-4-1 Secretariat General, Ministry of Agriculture
 - 6-4-2 Agency for Food Security, Ministry of Agriculture
 - 6-4-3 Directorate General of Livestock Production Development, Ministry of Agriculture
 - 6-4-4 Directorate General of Agricultural Facilities Development, Ministry of Agriculture
 - 6-4-5 Directorate General of Food Crops Production Development, Ministry of Agriculture
 - 6-4-6 Directorate General of Horticulture Production Development, Ministry of Agriculture
 - 6-4-7 Directorate General of Estate Crops Production Development, Ministry of Agriculture
 - 6-4-8 Directorate General of Agricultural Products Processing and Marketing Development, Ministry of Agriculture
 - 6-4-9 Agency for Agricultural Research and Development, Ministry of Agriculture
 - 6-4-10 Agency for Agricultural Human Resources Development, Ministry of Agriculture
 - 6-4-11 Agency for Agricultural Quarantine, Ministry of Agriculture

- 6-5 Ministry of Marine Affairs and Fisheries
- 6-6 Ministry of Settlement and Regional Infrastructure (Kimpraswil)*
- 6-6-1 Directorate General of Water Resources, Ministry of Settlement and Regional Infrastructure*
- 6-7 State Ministry of Cooperative and Small & Medium Enterprises
- 6-8 Ministry of Industry and Trade**
- 6-9 Ministry of Home Affairs
- 6-10 State Ministry of Women Empowerment

*: The name of Ministry of Settlement and Regional Infrastructure has been changed to Ministry of Public Works. This organization chart reflects the organization of Kimpraswil at that time.

** : Ministry of Industry and Trade has been divided into two ministries, namely Ministry of Industry and Ministry of Trade. This organization chart reflects the organization of Ministry of Industry and Trade at that time.

June 2004

Organization Structure
National Development Planning Agency
Struktur Organisasi
Badan Perencanaan Pembangunan Nasional (BAPPENAS)

Minister / Chairman of Bappenas
 Menteri / Kepala Bappenas
 Kwik Kian Gie

Secretary of the Minister for National Development Planning / Secretary General of BAPPENAS
 Sekretaris Menteri PPN/Sekretaris Utama BAPPENAS
 Dr. Ir. Koensatwanto Inpasihardjo

Inspectorate General
 Inspektorat Utama
 Ir. Syahril Loetan, MCP

Inspector for General Administration Affairs
 Inspektorat Bidang Administrasi Umum
 Drs. Bagus Rumbogo, Ak

Inspector for Institution Performance Affairs
 Inspektorat Bidang Kinerja Kelembagaan
 Drs. Setia Budi, MA

Bureau of Public Relations, Conferences, and Administration
 Biro Humas, Persidangan dan Administrasi Pimpinan
 Drs. Dwi Wahyu Atmaji, MPA

Bureau of Officials and Legal Affairs
 Biro Kepegawaian dan Hukum
 Drs. Sutrisno Djaja

Bureau of General Affairs
 Biro Umum
 Drs. Supadi, MSM

Bureau of Planning and Managerial Organization
 Biro Perencanaan dan Organisasi Tatalaksana
 Ir. Dida Heryafi Salya, MA

Center for Guidance, Training and Education of Planning
 Pusat Pembinaan, Diklat Perencanaan
 Dr. Ir. Dedy Supriadi Priatna, MSc

Center for Data and Planning Information
 Pusat Data dan Informasi Perencanaan
 Ir. Agung Hardjono, MSEM, MSIS

Deputy for Human Resources and Cultural Affairs
 Deputi Bidang Sumber Daya Manusia dan Kebudayaan
 Dra. Leila Retna Komala, MA

Deputy for Political, Defence and Security Affairs
 Deputi Bidang Politik, Pertahanan dan Keamanan
 Mayjen TNI I Dewa Putu Rai, SIP

Deputy for Regional Autonomy and Regional Development Affairs
 Deputi Bidang Otonomi Daerah dan Pengembangan Regional
 Ir. Tatag Wiranto, MURP

Deputy for Macro Economic Affairs
 Deputi Bidang Ekonomi Makro
 Dr. Soekarno W.

Deputy for Natural Resources and Environment Affairs
 Deputi Bidang Sumber Daya Alam dan Lingkungan Hidup
 Dr. Ir. Deddy M. Masykur Riyadi

Deputy for Facilities and Infrastructure Affairs
 Deputi Bidang Sarana dan Prasarana
 Dr. Ir. E. Suyono Dikun

Deputy for Development Financing Affairs
 Deputi Bidang Pendanaan Pembangunan
 Dr. Ir. Prasetyono Widjojo MJ, MA (Task Implementing Officer)

Director of Public Health and Nutrition
 Direktur Kesehatan dan Gizi Masyarakat
 Drs. Arum Atmawikarta, SKM, MPH

Director of Legal and Human Right
 Direktur Hukum dan HAM
 Diani Sadiawati, SH, LLM

Director of Regional Autonomy Development
 Direktur Pengembangan Otonomi Daerah
 Ir. Max H. Pohan, CES, MA

Director of Macro Planning Development
 Direktur Perencanaan Makro
 Ir. Bambang Prijambodo, MA

Director of Food and Agriculture
 Direktur Pangan dan Pertanian
 Dr. Ir. Rr. Endah Murniningtyas MSc

Director of Water Resources and Irrigation
 Direktur Pengairan dan Irigasi
 Dr. Ir. Basuki Yusuf Iskandar, MSc

Directorate of Analysis and Formulation of Development Funding
 Direktorat Analisis dan Formulasi Pendanaan
 Dr. Slamet Seno Adji, MA

Director of Religion and Education
 Direktur Agama dan Pendidikan
 Drs. Nina Sarjunani, MA

Director of Defence and Security
 Direktur Pertahanan dan Keamanan
 Ir. Rizky Ferianto, MA

Director of Spatial Planning and Land Affairs
 Direktur Tata Ruang dan Pertanahan
 Dr. Ir. Sudjana Royat

Director of State Finance and Monetary Analysis
 Direktur Keuangan Negara dan Analisa Moneter
 Ir. Wismana Adi Suryabrata, MIA

Director of Forestry and Water Resources Conservation
 Direktur Kehutanan dan Konservasi Sumber Daya Air
 Dr. Ir. Edi Efendi Tedjakusuma, MA

Director of Transportation
 Direktur Transportasi
 Ir. Ferrerius Sugiono, MSc

Directorate of Bilateral Foreign Funding
 Direktorat Pendanaan Luar Negeri Bilateral
 Dr. Ir. Ceppie Kurniadi Sumadilaga, MA

Director of Population, Community, & Woman Empowerment
 Direktur Kependudukan, Kemasyarakatan & Pemberdayaan Perempuan
 Dr. Yuhandarwati, MA

Director of Politic, Communication and Information
 Direktur Politik, Komunikasi dan Informasi
 Drs. Freddy Herman Tulung, MUA

Director of Inter-Sector and Regional Development Cooperation
 Direktur Kerjasama Pembangunan Sektoral dan Daerah
 Ir. Arifin Rudiyanto, M.Sc.

Director of Balance of Payment and International Economic Cooperation
 Direktur Neraca Pembayaran dan Kerjasama Ekonomi Internasional
 Dr. Ir. Lukita Dinarsyah Tuwo, MA

Director of Maritime and Fisheries
 Direktur Kelautan dan Perikanan
 Ir. Wahyingsih Darajati, MSc

Director of Human Settlement and Housing
 Direktur Pemukiman dan Perumahan
 Ir. Basah Hernowo, MA

Directorate of Multilateral Foreign Funding
 Direktorat Pendanaan Luar Negeri Multilateral
 Mr. Delti Simatupang

Director of Culture and Science & Technology
 Direktur Kebudayaan dan Iptek
 Ir. Slamet Sudarsono, MPT

Director of State Apparatus
 Direktur Aparatur Negara
 Dr. Ir. Bima Haria Wibisana, MSc

Director of Regional Development and Transmigration
 Direktur Pengembangan Wilayah dan Transmigrasi
 Dr. Ir. Imron Bulkin

Director of Manpower and Economic Analysis
 Direktur Ketenagakerjaan dan Analisa Ekonomi
 Dr. Ir. Bambang Widianto, MA

Director of Mineral Resources and Mining
 Direktur Sumber Daya Mineral dan Pertambangan
 Ir. Bemby Uripto, MSc

Director of Energy, Telecommunication and Information
 Direktur Energy, Telekomunikasi dan Informasi
 Ir. Gumilang Hardjakusuma, MSc

Directorate of System and Procedure for Development Funding
 Direktorat Sistem dan Prosedur Pendanaan Pembangunan
 Ir. Agus Rahardjo, MSM

Director of Special Regions & Backward Region Development
 Direktur Pengembangan Kawasan Tertinggal dan Khusus
 Dr. Ir. Herry Darwanto, MSc

Director of Industry, Trade, and Tourism
 Direktur Industri, Perdagangan dan Pariwisata
 Dr. Ir. Luky Eko Wuryanto, MSc

Director of Natural Resources Management and Environment
 Direktur Pengendalian Sumber Daya Alam dan Lingkungan Hidup
 Dr. Ir. Agus Prabowo

Director of Public Institution and Institutional Development
 Direktur Pengembangan Kelembagaan dan Prasarana Publik
 Drs. Daroedono, MA

Directorate of Monitoring and Evaluation of Funding
 Direktorat Pemantauan dan Evaluasi Pendanaan
 Ir. Benedictus Benny Setiawan, MSc

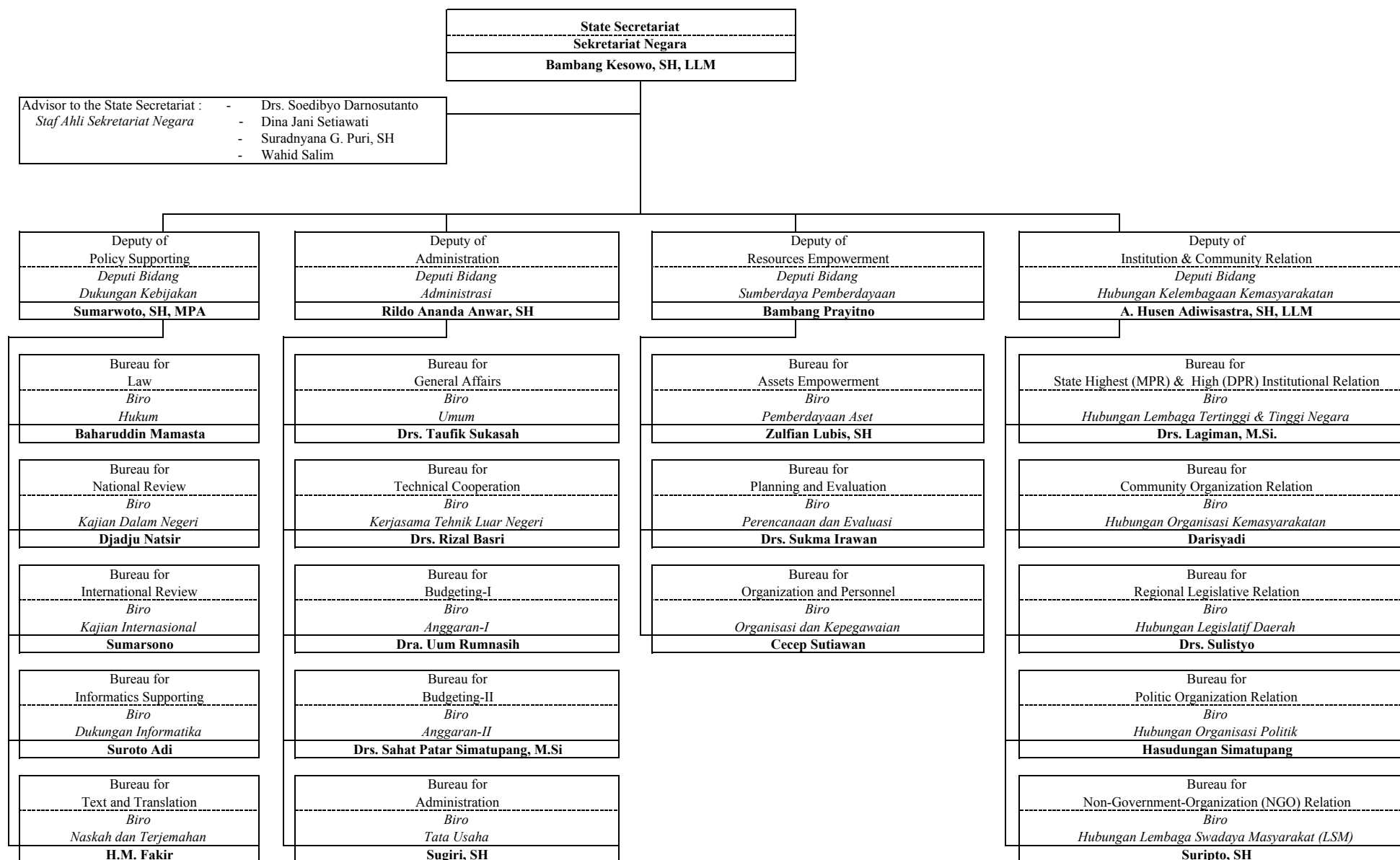
Director of Urban and Rural Affairs
 Direktur Perkotaan dan Perdesaan
 Dr. Ir. Peni L. Kusumastuti, MSc

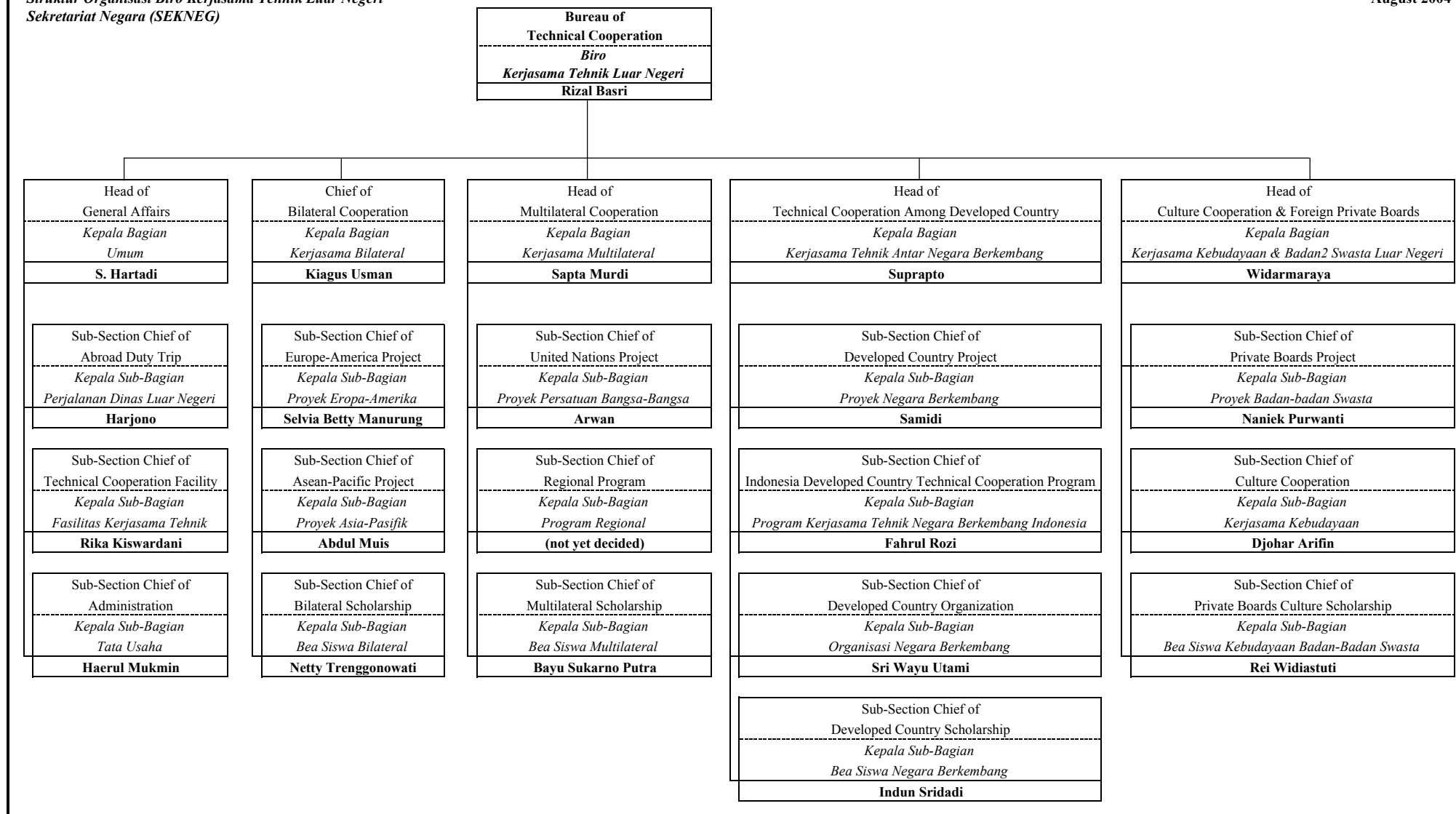
Director of Small and Medium Enterprises (SME) and Cooperatives Empowerment
 Direktur Pemberdayaan UKM dan Koperasi
 Ir. Eiko Whismulyadi, MA

Directorate of Development Funding Administration
 Direktorat Administrasi Pelaksanaan Pembangunan
 Drs. Anwar Sodik Santoso, Msi

Organization Chart of State Secretariat
Struktur Organisasi Sekretariat Negara (SEKNEG)

August 2004



Organization Chart of Bureau of Foreign Technical Cooperation**State Secretariat***Struktur Organisasi Biro Kerjasama Teknik Luar Negeri**Sekretariat Negara (SEKNEG)***August 2004**

Organization Chart of Ministry of Finance
Struktur Organisasi Departemen Keuangan

Minister of Finance
Menteri Keuangan
Dr. Boediono

Advisor to the Minister *)
Staf Ahli Menteri

Inspectorate General
Inspektoral Jenderal
Drs. Agus Muhammad, MAcc

Secretariat General
Sekretariat Jenderal
Dr. Agus Haryanto, SH, MA

Bureau of Planning & Financial
Biro Perencanaan & Keuangan
Drs. Abdul Kadir Soemarsono, MA

Bureau of General Affairs
Biro Umum
Mustafa bin Husien, SH, MM

Bureau of Law & Public Relations
Biro Hukum & Hubungan Masyarakat
Dr. Maurin Sitorus, SH

Secretariat of Tax Jurisdiction
Sekretariat Pengadilan Pajak
Drs. James Hutapea

Bureau of Foreign Cooperation
Biro Kerjasama Luar Negeri
Drs. Marwanto, MA

Bureau of Logistics
Biro Perlengkapan
Drs. R. Moch. Adip Noor Syamsoe

Bureau of Human Resources
Biro Kepegawaian
Drs. Juni Hastoto, MA

Bureau of Organization & Management
Biro Organisasi & Ketatalaksanaan
Dra. Retno R.A. Siregar

Agency of Tax Dispute Settlement
Badan Penyelesaian Sengketa Pajak
Achmad Suhari, SH, M.Sc.

Center of State Obligation Management
Pusat Manajemen Obligasi Negara
Dr. Ahmad Fuad Rahmany

Secretary of Inspectorate General
Sekretariat Inspektoral Jenderal
Drs. Hari Utomo, MBA

Inspectorate Section III
Inspektoral Bidang III
Drs. Firman Siregar, MA

Inspectorate Section VI
Inspektoral Bidang VI
Drs. Khrisna Pandji, MBA

Inspectorate Section I
Inspektoral Bidang I
Ir. Chaizi Nasucha, M.PKN

Inspectorate Section IV
Inspektoral Bidang IV
Bambang Hervanto, SE, Ak.

Inspectorate Section II
Inspektoral Bidang II
Drs. Oni Syahroni Priatna, M.Sc.

Inspectorate Section V
Inspektoral Bidang V
Drs. Djukardi Kartaprawira

Inspectorate Section VII
Inspektoral Bidang VII
Hadi Rudjito, SH

Directorate General of Budgeting
Direktorat Jenderal Anggaran
Dr. Achmad Rochjad

Secretariat of Directorate General
Sekretariat Direktorat Jenderal
Drs. Dharma Bakti, MA

Directorate of Budget Guidance I
Direktorat Pembinaan Anggaran I
Drs. Bambang Jasminto, M.Sc.

Directorate of Budget Guidance II
Direktorat Pembinaan Anggaran II
Drs. Washington H. Sinaga

Directorate of State Wealthy Guidance
Direktorat Pembinaan Kekayaan Negara
Drs. R. Harjoto Hardjianto, MM

Directorate of State Treasury
Direktorat Perbendaharaan & Kas Negara
Arsyad Soekendro, SH

Directorate of Foreign Fund
Direktorat Dana Luar Negeri
Drs. Edi Karsanto, MA

Directorate of Budget Information & Evaluation
Direktorat Informasi & Evaluasi Anggaran
R. Soedji Darmomo, SH

Regional Office I - XXX (Banda Aceh - Papua)
Kantor Wilayah I - XXX (Banda Aceh - Papua)

Directorate General of Tax
Direktorat Jenderal Pajak
Drs. Hadi Purnomo, MB.

Secretariat of Directorate General
Sekretariat Direktorat Jenderal
Drs. Mochammad Subakir

Directorate of Tax Planning and Potency
Direktorat Perencanaan dan Potensi Perpajakan
Drs. Djoko Slamet Sarjoputro, MA

Directorate of Tax Regulation
Direktorat Peraturan Perpajakan
Drs. Surjotatomo Soedirdjo, MA

Directorate of Income Tax
Direktorat Pajak Penghasilan
Dr. Sumihar Petrus Tambunan

Directorate of Land and Building Tax and Rights Obtaining Duty on the Land and Building
Direktorat Pajak Bumi dan Bangunan dan Bea Perolehan Hak Atas Tanah dan Bangunan
Suharno, SH, MPM

Directorate of Tax Investigation and Creditor
Direktorat Pemeriksaan, Penyidikan dan Penagihan Pajak
Dr. Gunadi

Directorate of Tax Affairs Elucidation
Direktorat Penulisan Perpajakan
Drs. Jupri Bandang, Ak., MM

Directorate of Tax Affairs Information
Direktorat Informasi Perpajakan
Drs. Ken Dwiugustendi, M.Sc.

Analyst on Tax
Tenaga Pengekahi Bidang Perpajakan
(3 persons)

Regional Office I - IX (Medan - Office for Large-Scale Tax Obligatory)
Kanwil I - IX (Medan - Kantor Wajib Pajak Besar)

Directorate General of Customs and Excise
Direktorat Jenderal Bea dan Cukai
Drs. Eddy Abdurachma

Secretariat of Directorate General
Sekretariat Direktorat Jenderal
Drs. Thomas Sugiyata, MM

Directorate of Acceptance and Customs Regulation
Direktorat Penerimaan dan Peraturan Kepabeanan dan Cukai
Drs. Sjahri Djamiluddin

Directorate of Customs Affairs Technique
Direktorat Teknis Kepabeanan
Drs. Ibrahim A. Karim

Directorate of Customs Affairs Facility
Direktorat Fasilitas Kepabeanan
Drs. Kamil Sjoeb, MA

Directorate of Duty
Direktorat Cukai
Drs. Erlangga Mantik, MA

Directorate of Prevention and Investigation
Direktorat Pencegahan dan Penyidikan
Drs. Sofjan Permana

Directorate of Verification and Audit
Direktorat Verifikasi dan Audit
Drs. Jokowiwono, MA

Directorate of International Customs Affairs
Direktorat Kepabeanan Internasional
Drs. Irwan Ridwan

Directorate of Customs Information
Direktorat Informasi Kepabeanan dan Cukai
Drs. Jody Kosmendro

Center of Communication Means of Tax and Excise
Pusat Sarana Perhubungan Bea dan Cukai
Not decided yet

Center of Data & Info. Processing for Tax & Excise
Pusat Pengolahan Data dan Informasi Bea & Cukai
Not decided yet

Regional Office I - XIII (Medan - Banda Aceh)
Kantor Wilayah I - XIII (Medan - Banda Aceh)

Directorate General of Financial Institution
Direktorat Jenderal Lembaga Keuangan
Dr. Darmin Nasution

Secretariat of Directorate General
Sekretariat Direktorat Jenderal
Drs. Mulabasa Hutabarat, MA

Directorate of Bank Affairs & Funding Services
Direktorat Perbankan & Usaha Jasa Pembiayaan
Drs. Praptardjo Adhiparyono Fadjar, MA

Directorate of Insurance
Direktorat Asuransi
Drs. Firdaus Djaelani, MA

Directorate of Retirement Fund
Direktorat Dana Pensiun
Indomen Saragih, MA

Directorate of Loan Continuity Management
Direktorat Pengelolaan Penyerahan Pinjaman
Teguh Wiyono, SH, MBA

Directorate of Oil & Non-Tax Acceptance
Direktorat Penerimaan Minyak & Bukan Pajak
Dr. Ir. Sahala Lumban Gaol, MBA

Directorate of Accountant and Appraiser Services Guidance
Direktorat Pembinaan Akuntan & Jasa Penilai
Drs. Mirza Mochtar, MBA

Directorate General of Financial Counterbalance of Central and Regional Administration
Dirjen. Perimbangan Keuangan Pusat & Daerah
Not decided yet

Secretariat of Directorate General
Sekretariat Direktorat Jenderal
Djoko Hidayanto, SE, MM

Directorate of Regional Income
Direktorat Pendapatan Daerah
Tjip Ismail, SH, MM

Directorate of Counterbalance Fund
Direktorat Dana Perimbangan
Drs. Kadjatmiko, M.Soc.Sc.

Directorate of Regional Funding & Loan
Direktorat Pembiayaan & Pinjaman Daerah
Arlen T. Pakpahan, SE, M.Soc.Sc.

Directorate of Regional Funding Evaluation and Financial Information
Direktorat Evaluasi Pembiayaan dan Informasi Keuangan Daerah
Drs. Adriansyah

Dir. Gen. of State Receivables and Auction
Direktorat Jenderal Piutang & Lelang Negara
Dr. Mahfud, M.Sc.

Secretariat of Directorate General
Sekretariat Direktorat Jenderal
Drs. Indra J. Rivai

Directorate of Banking State Credit
Direktorat Pinjaman Negara Perbankan
Soepomo, SH, LLM

Directorate of Non Banking State Credit
Direktorat Pinjaman Negara Non Perbankan
Yati Soerati Soendjaja, SH

Directorate of State Auction
Direktorat Lelang Negara
Drs. Ir. Bakri Oni A. Handoko, MM

Directorate of Information and Law
Direktorat Informasi dan Hukum
Sutarjo, SH, M.Sc.

Regional Office I - IX (Medan - Manado)
Kantor Wilayah I - IX (Medan - Manado)

Agency of Stock Exchange Monitoring
Badan Pengawas Pasar Modal
Drs. Herwidayatno, MB.

Secretariat of Agency
Sekretariat Badan
Drs. Pande Patu Raka, MA

Bureau of Stock Transaction & Institution
Biro Transaksi dan Lembaga Efek
Drs. Arsy Iwas, SE

Bureau of Fin. Eval. on Real Sector Enterprises
Biro Penilaian Keu. Perusahaan Sektor Riil
Drs. Indarto

Bureau of Financial Eval. on Service Enterprises
Biro Penilaian Keu. Perusahaan Sektor Jasa
Drs. Mohammad Noor Rachman, MA

Bureau of Legislation & Law Support
Biro Perundang-Undangan & Bantuan Hukum
Robinson Simbolon, SH

Bureau of Accounting Standard & Transparency
Biro Standar Akuntansi & Keterbukaan
Drs. Anis Baridwan, MBA

Bureau of Investment & Research Management
Biro Pengelolaan Investasi dan Riset
Drs. Freddy Rikson Saragih, MBA

Bureau of Research and Investigation
Biro Pemeriksaan dan Penyidikan
Drs. Abraham Bastari

Agency of Fiscal Analysis
Badan Analisa Fiskal
Not decided yet

Secretariat of Agency
Sekretariat Badan
Drs. Winarto, MPM

Center of Macro Economics Analysis
Pusat Analisa Ekonomi Makro
Drs. Bambang Koesoemanto, M.Sc.

Center of State Expenditure Analysis
Pusat Analisa Belanja Negara
Drs. Parluhutan Hutabean, MA

Center of St. Income & Budget Funding Analysis
Pusat Analisa Pendptn. Neg. & Pembiayaan Angg.
Drs. Boediarso Teguh Widodo

Center of Statistics and Financial Research
Pusat Statistik dan Penelitian Keuangan
Dr. Heru Subiantoro, M.Sc.

Agency of Financial Information and Technology
Badan Informasi dan Teknologi Keuangan
Dr. Daeng M. Nazier, MA

Secretariat of Agency
Sekretariat Badan
Margana Irawadi

Center of Technology Develop. on Financial Info.
Pusat Pengemb. Teknologi Informasi Keuangan
Drs. Alfian Noer

Center of Info. System Develop. on General Finance
Pusat Pengemb. Sistem Informasi Keuangan Umum
Ardi Prabowo, M.Sc.

Center of Info. System Development on Fiscal
Pusat Pengemb. Sistem Informasi Fiskal
Dra. Caecilia Sri Widarti, MA

Center of Info. System Develop. on Regional Finance
Pusat Pengemb. Sistem Informasi Keuangan Daerah
Drs. Minto Widodo, MA

Agency of State Financial Accounting
Badan Akuntansi Keuangan Negara
Dr. Mulia Panusunan Nasution, DES

Secretariat of Agency
Sekretariat Badan
Drs. Zaini Ridha

Center of Accounting & Financial Reporting
Pusat Akuntansi dan Pelaporan Keuangan
Dr. Hekinus Manao, Ak., M.Acc., CGFM

Center of Accounting System & Information
Pusat Sistem dan Informasi Akunting
Drs. Sugianto

Center of State Properties/Wealth Accounting
Pusat Akuntansi Barang Milik/Kekayaan Negara
Budi Sitepu, SE, MA

Center of Budget Funding & Calculation Accounting
Pusat Akun. Anggaran Pembiayaan & Penghitungan
Drs. Siswo Sujanto, DEA

Regional Accounting Office (Specific, Jakarta - Kupang)
Kantor Akuntansi Regional (Khusus, Jakarta - Kupang)

Agency of Financial Training and Education
Badan Pendidikan dan Pelatihan Keuangan
Drs. Noor Fuad, M.Sc.

Secretariat of Agency
Sekretariat Badan
F.X. Yuwono, SE, M.Sc.

Center of Budget Training and Education
Pusat Pendidikan dan Pelatihan Anggaran
Drs. Adi Munawar Sendjaja

Center of Tax & Excise Training and Education
Pusat Pendidikan dan Pelatihan Bea & Cukai
Toto Sugiatno Samingan

Center of Taxation Training and Education
Pusat Pendidikan dan Pelatihan Perpajakan
Drs. Bambang Basuki, MA

Center of Gen. Finance Training & Education
Pusat Pendidikan dan Pelatihan Keuangan Umum
Dr. Mochammad Rosul

Center of Personnel Training and Education
Pusat Pendidikan dan Pelatihan Pegawai
Drs. Tonny Rooswiyanto, M.Sc.

Director of State Accounting Academy
Direktor Sekolah Tinggi Akuntansi Negara
Dr. Suyono Salamun, Ak., MBA, MA

*) Advisor to the Minister for:
Bidang Penerimaan Negara
State Income
General Establishment of State Property Management
International Economy Relationship
State Expenditure
Stock Exchange Development

Staf Ahli Menteri:
Bidang Penerimaan Negara
Bidang Penerimaan Negara
Bidang Pembinaan Umum Pengelolaan Kekayaan Negara
Bidang Hubungan Ekonomi Internasional
Bidang Pengeluaran Negara
Bidang Pengembangan Pasar Modal

Drs. Subadi
Dr. Ir. I Made Gde Erata, MA
Dr. R.B. Permana Agung D, MA
Adolf Warouw, SH, LLM
Prof. Dr. Mardiasmo, MBA, Akt.
Auggito Abimanyu, Ph.D., M.Sc.

Organization Chart of Ministry of Agriculture

Struktur Organisasi Departemen Pertanian

September 2004

Minister of Agriculture
Menteri Pertanian
Prof. Dr. Bungaran Saragih, M.Ec.

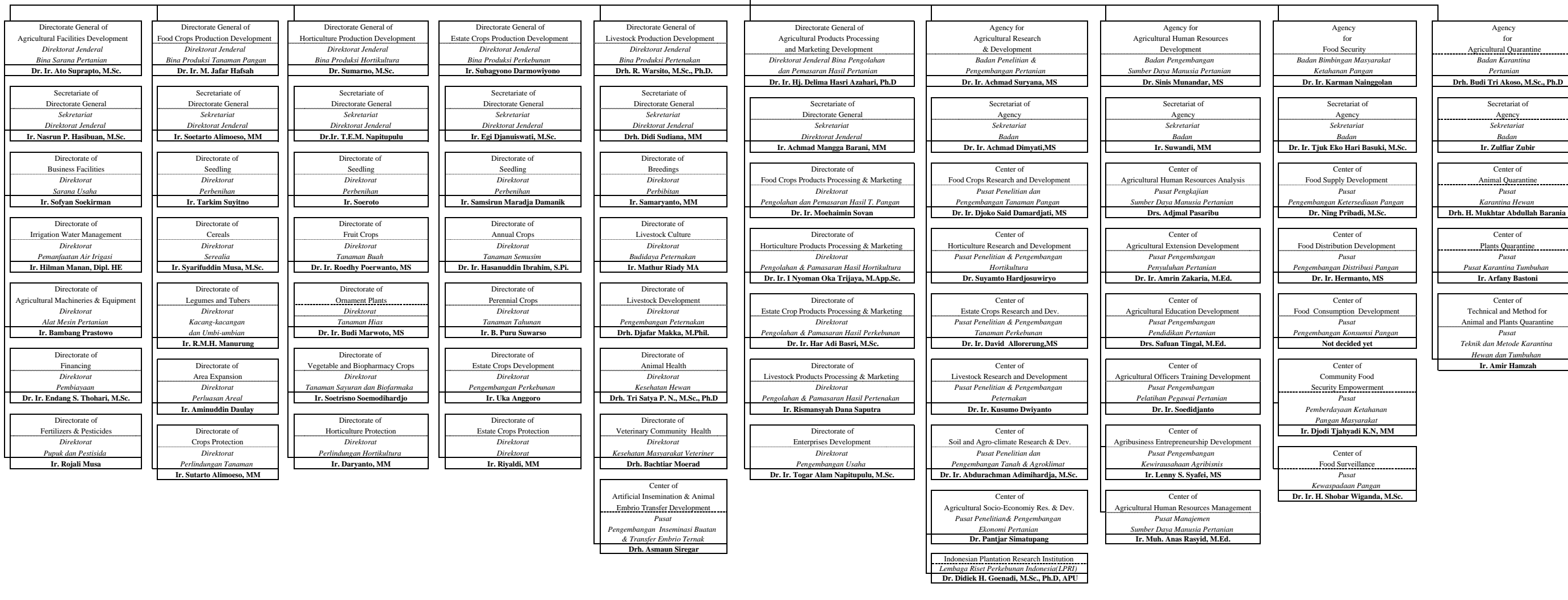
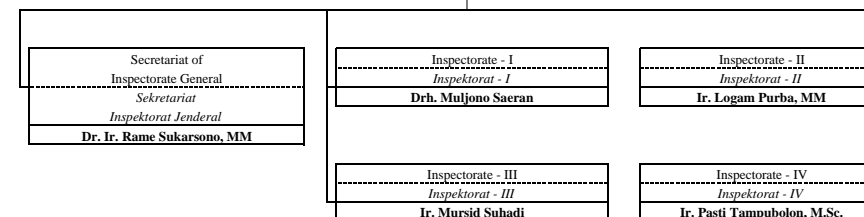
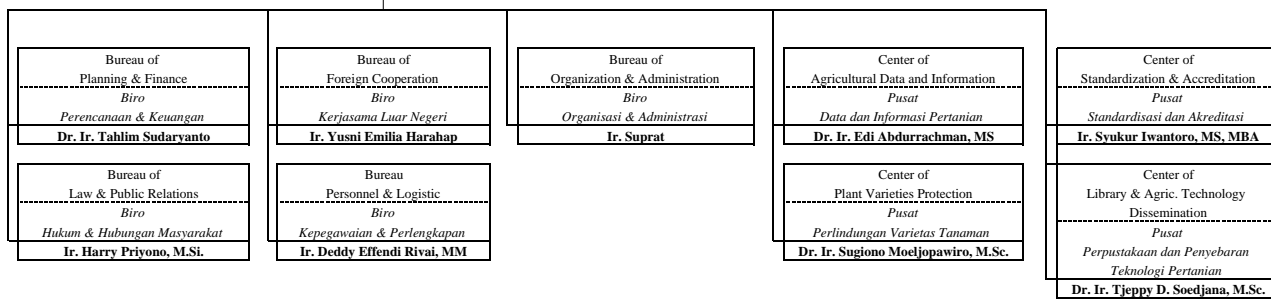
- Senior Advisor to the Minister for:**
- 1 Inter-Institutions Relationship
 - 2 Agricultural Environmental and Areas Development
 - 3 Agricultural Employment
 - 4 Agricultural Technology
 - 5 International Agricultural Cooperation

Staf Ahli Menteri Senior:
Bidang Hubungan Antar Lembaga
Bidang Lingkungan dan Pembangunan Wilayah Pertanian
Bidang Ketenagakerjaan Pertanian
Bidang Teknologi Pertanian
Bidang Kerjasama Pertanian Internasional

Dr. Ir. Rachmat Pambudi
Ir. Ngentem M. Sinulingga
Dr. Ir. Ade Djuhara, M.Sc.
Dr. Ir. Achmad Syarifuddin Karama
Ir. Patuan Natigor Slagian

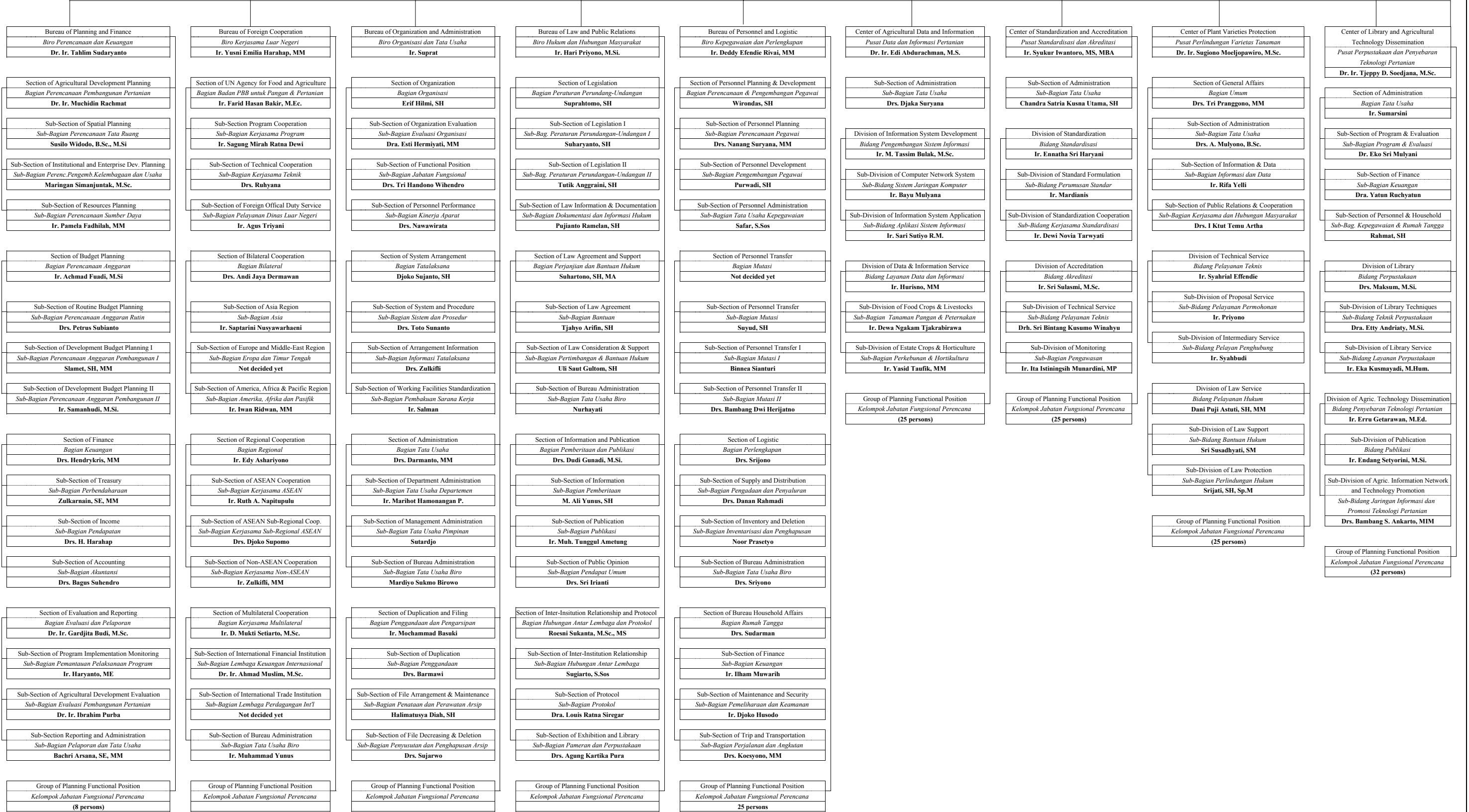
Secretariat General
Sekretariat Jenderal
Dr. Ir. Memed Gunawan, M.Sc.

Inspectorate General
Inspektorat Jenderal
Ir. A. Hidayat Rahadlan



Organization Chart of Secretariat General
Ministry of Agriculture
Struktur Organisasi Sekretariat Jenderal
Departemen Pertanian

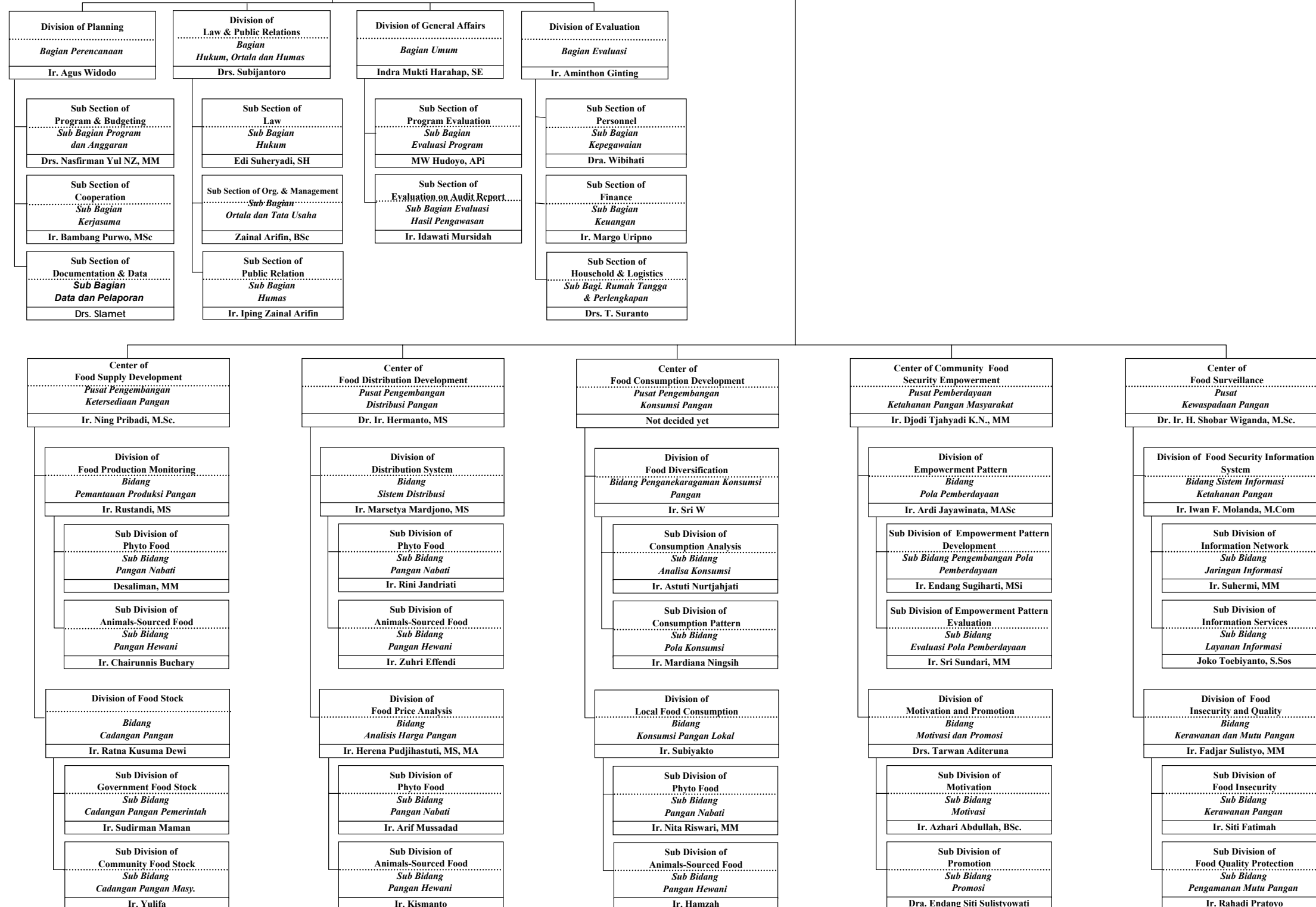
Secretariat General
Sekretariat Jenderal
Dr. Ir. Memed Gunawan, M.Sc.



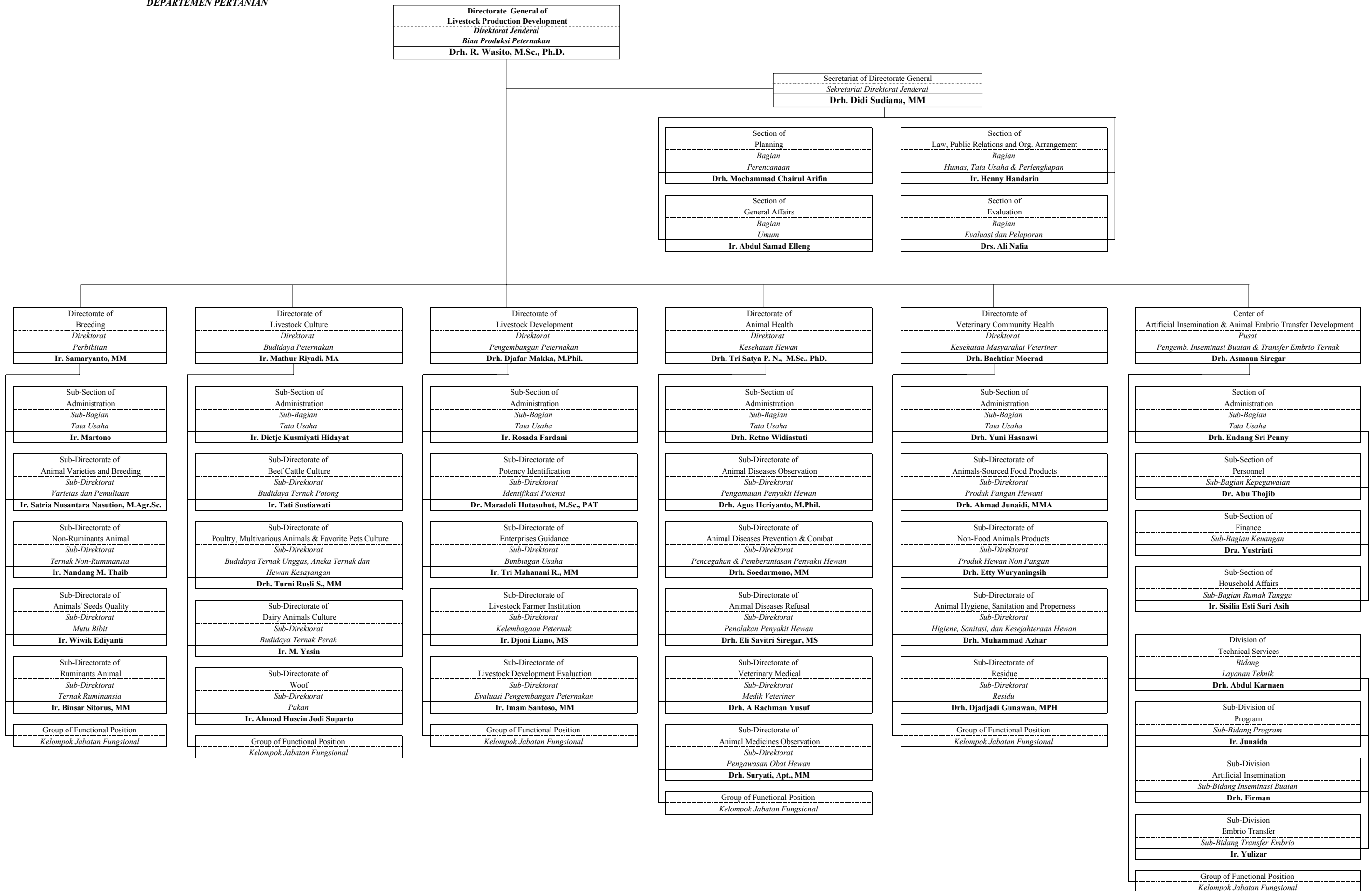
Organization Chart of Agency of Food Security
Ministry of Agriculture
Struktur Organisasi Badan Bimas Ketahanan Pangan
Departemen Pertanian

Agency of Food Security
Badan Bimas Ketahanan Pangan
 Dr. Ir. Karman Nainggolan

Secretariat of Agency
Sekretariat Badan
 Dr. Ir. Tjuk Eko Hari Basuki, M.Sc.

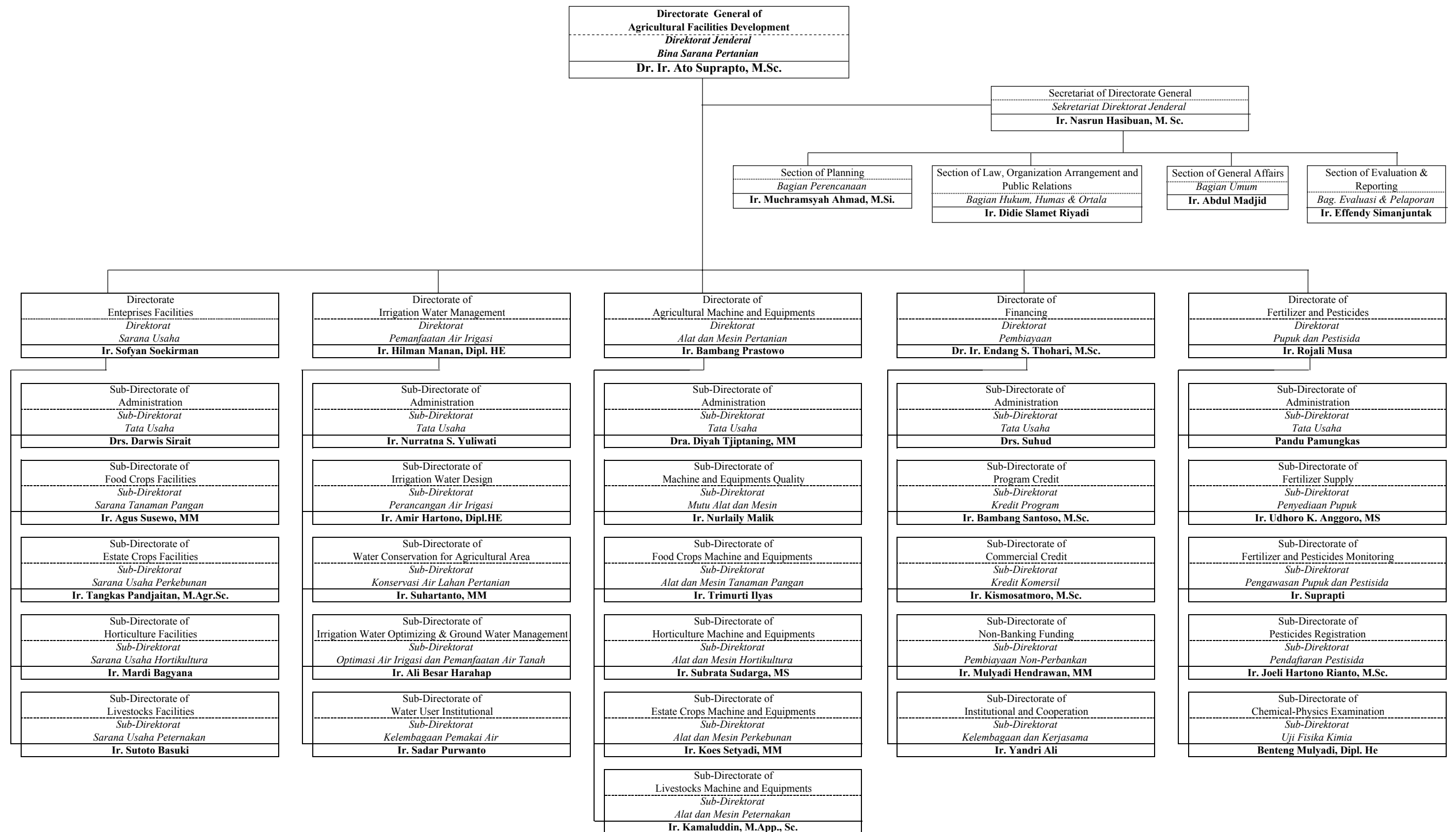


**ORGANIZATION CHART OF
DIRECTORATE GENERAL OF LIVESTOCK PRODUCTION DEVELOPMENT
MINISTRY OF AGRICULTURE
STRUKTUR ORGANISASI DIREKTORAT JENDERAL BINA PRODUKSI PETERNAKAN
DEPARTEMEN PERTANIAN**



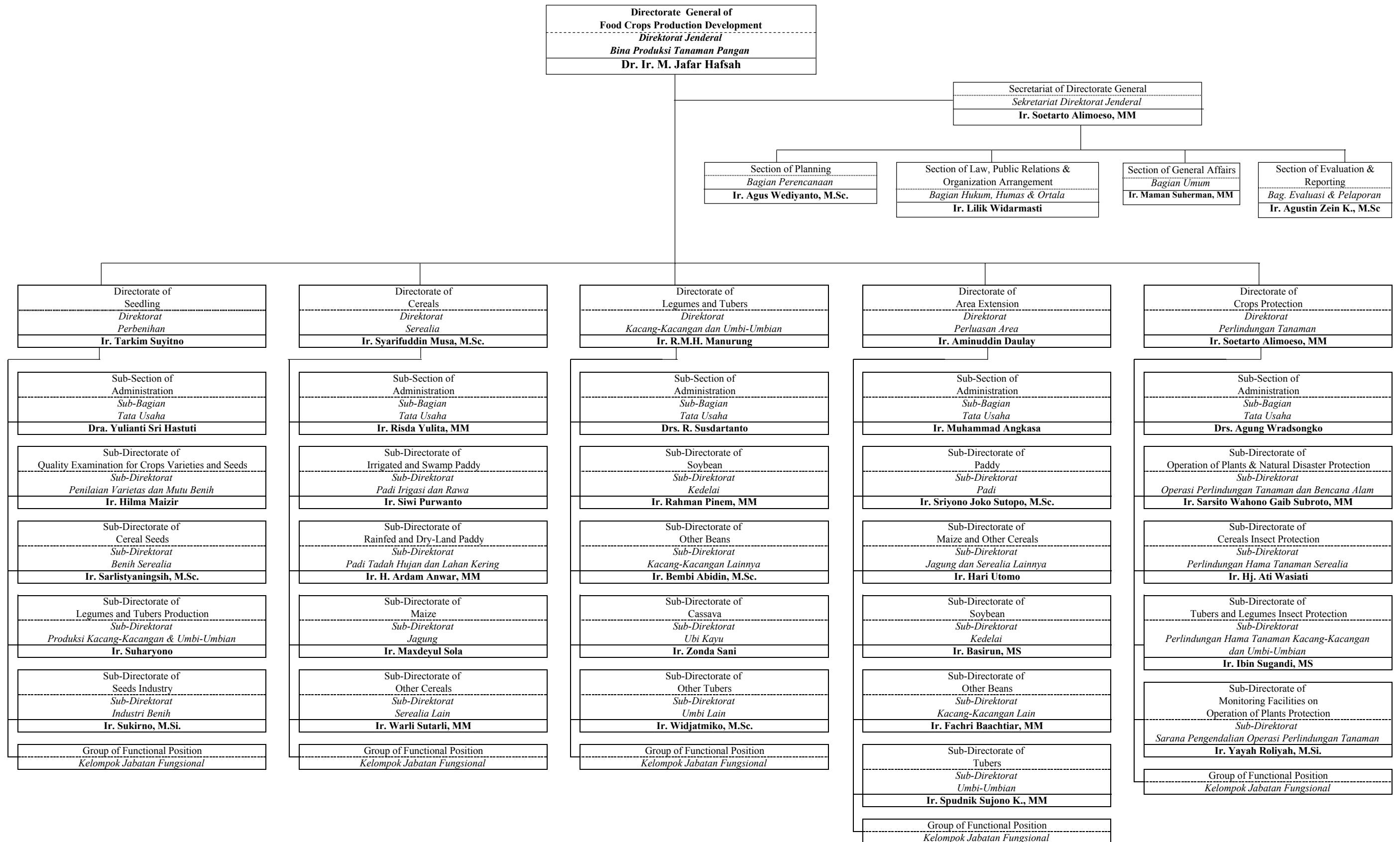
August 2004

**ORGANIZATION CHART OF
DIRECTORATE GENERAL OF AGRICULTURAL FACILITIES DEVELOPMENT
MINISTRY OF AGRICULTURE
STRUKTUR ORGANISASI DIREKTORAT JENDERAL BINA SARANA PERTANIAN
DEPARTEMEN PERTANIAN**



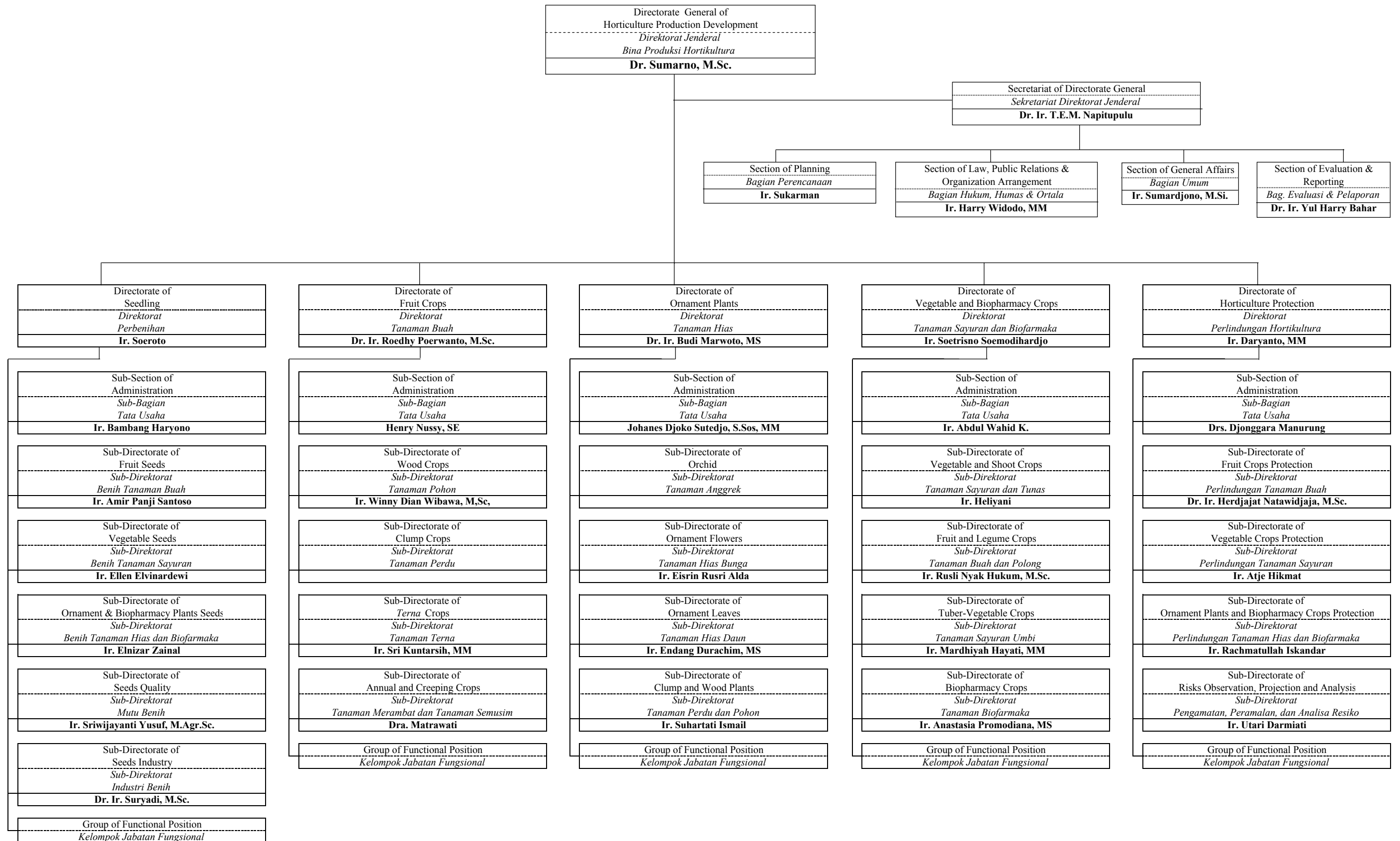
September 2004

**ORGANIZATION CHART OF
DIRECTORATE GENERAL OF FOOD CROPS PRODUCTION DEVELOPMENT
MINISTRY OF AGRICULTURE
STRUKTUR ORGANISASI DIREKTORAT JENDERAL BINA PRODUKSI TANAMAN PANGAN
DEPARTEMEN PERTANIAN**



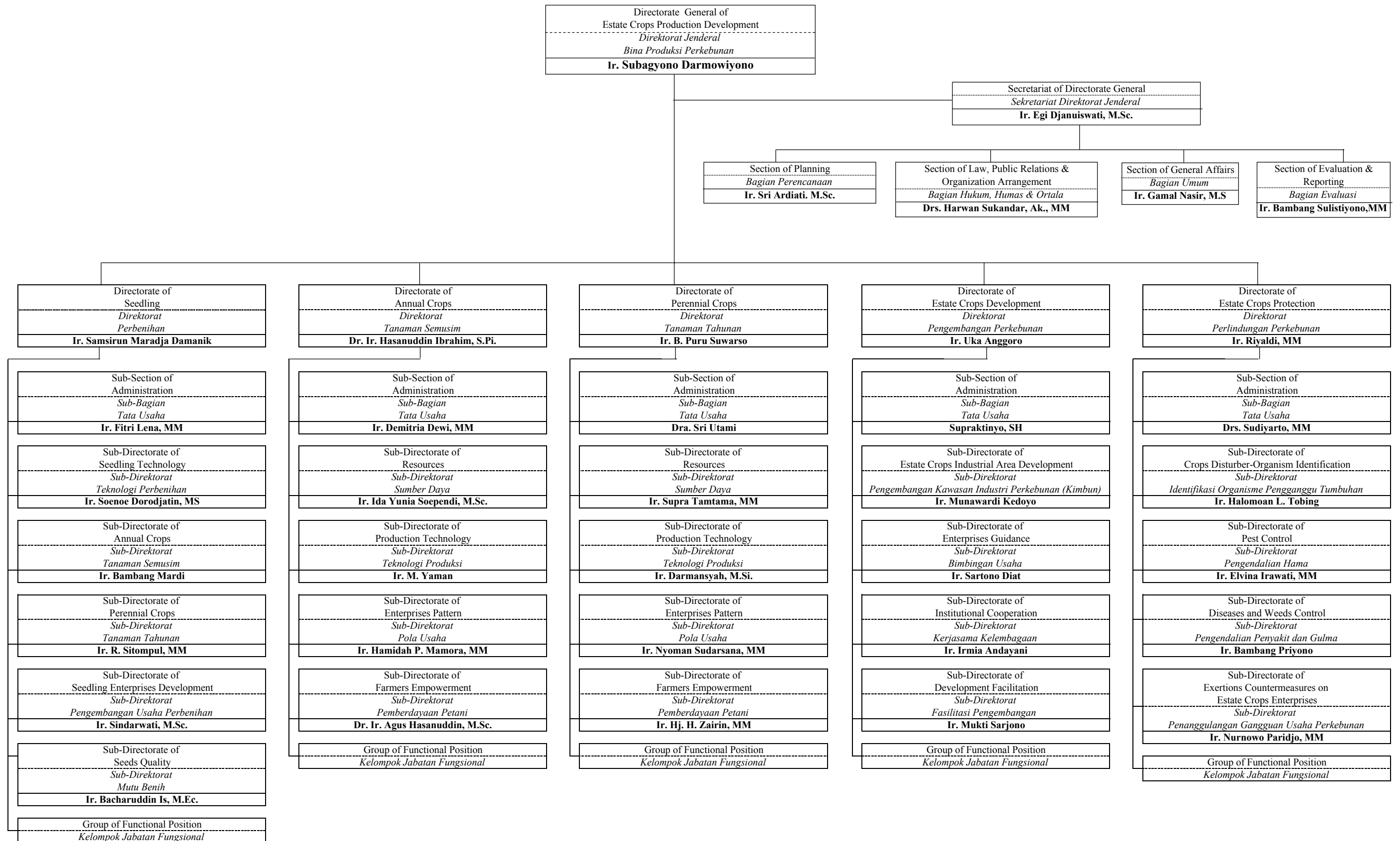
September 2004

**ORGANIZATION CHART OF
DIRECTORATE GENERAL OF HORTICULTURE PRODUCTION DEVELOPMENT
MINISTRY OF AGRICULTURE
STRUKTUR ORGANISASI DIREKTORAT JENDERAL BINA PRODUKSI HORTIKULTURA
DEPARTEMEN PERTANIAN**

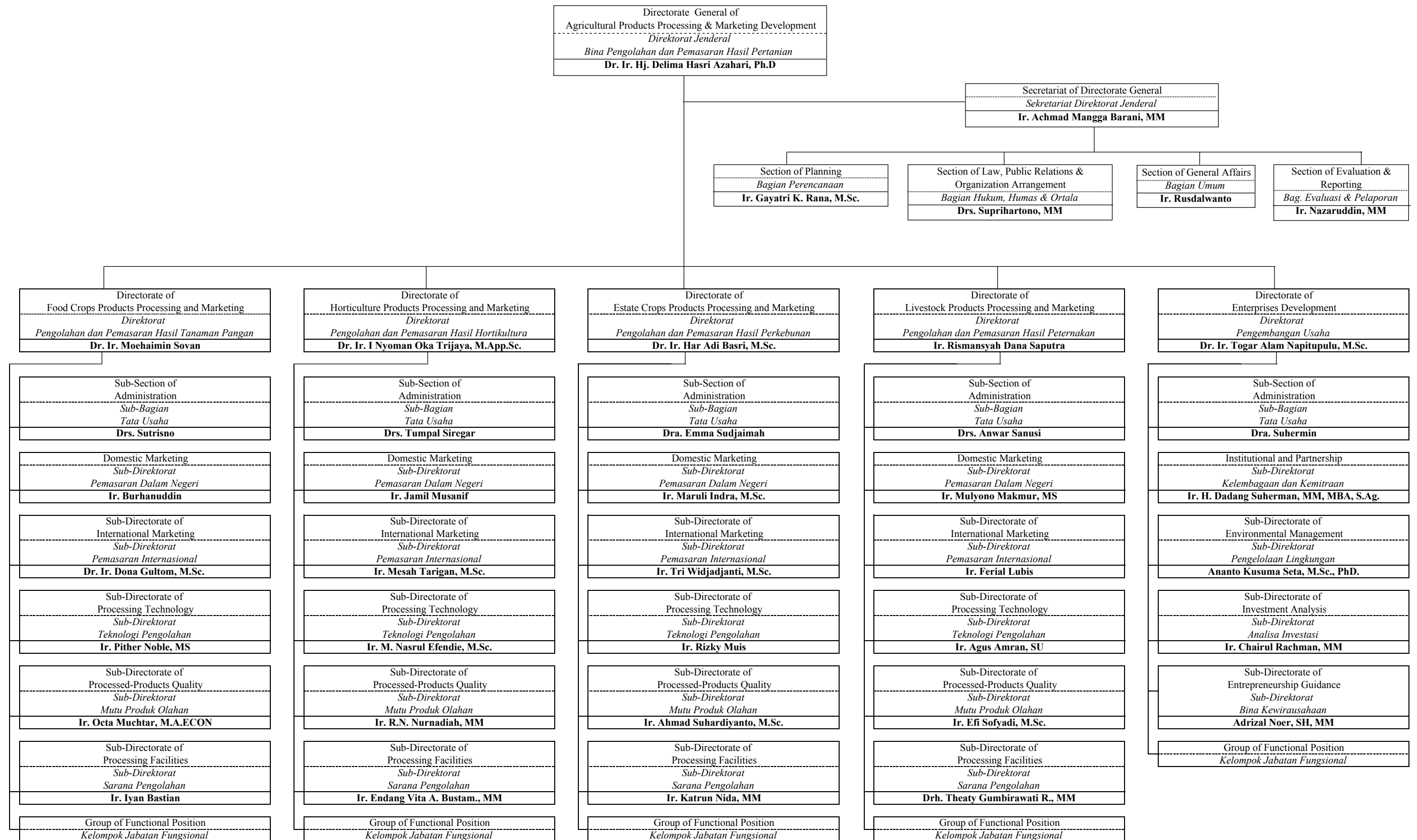


September 2004

**ORGANIZATION CHART OF
DIRECTORATE GENERAL OF ESTATE CROPS PRODUCTION DEVELOPMENT
MINISTRY OF AGRICULTURE
STRUKTUR ORGANISASI DIREKTORAT JENDERAL BINA PRODUKSI PERKEBUNAN
DEPARTEMEN PERTANIAN**



**ORGANIZATION CHART OF
DIRECTORATE GENERAL OF AGRICULTURAL PRODUCTS PROCESSING AND MARKETING DEVELOPMENT
MINISTRY OF AGRICULTURE
STRUKTUR ORGANISASI DIREKTORAT JENDERAL BINA PENGOLAHAN DAN PEMASARAN HASIL PERTANIAN
DEPARTEMEN PERTANIAN**



Organization Chart of Agency of Agricultural Research and Development
Ministry of Agriculture
Struktur Organisasi Badan Penelitian dan Pengembangan Pertanian
Departemen Pertanian

Agency of Agricultural Research and Development

Badan Penelitian dan Pengembangan Pertanian

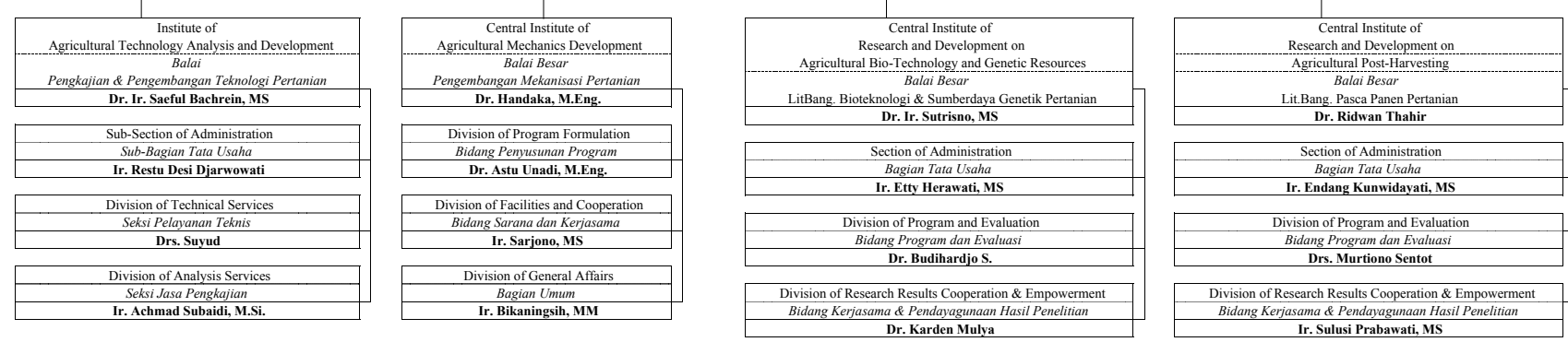
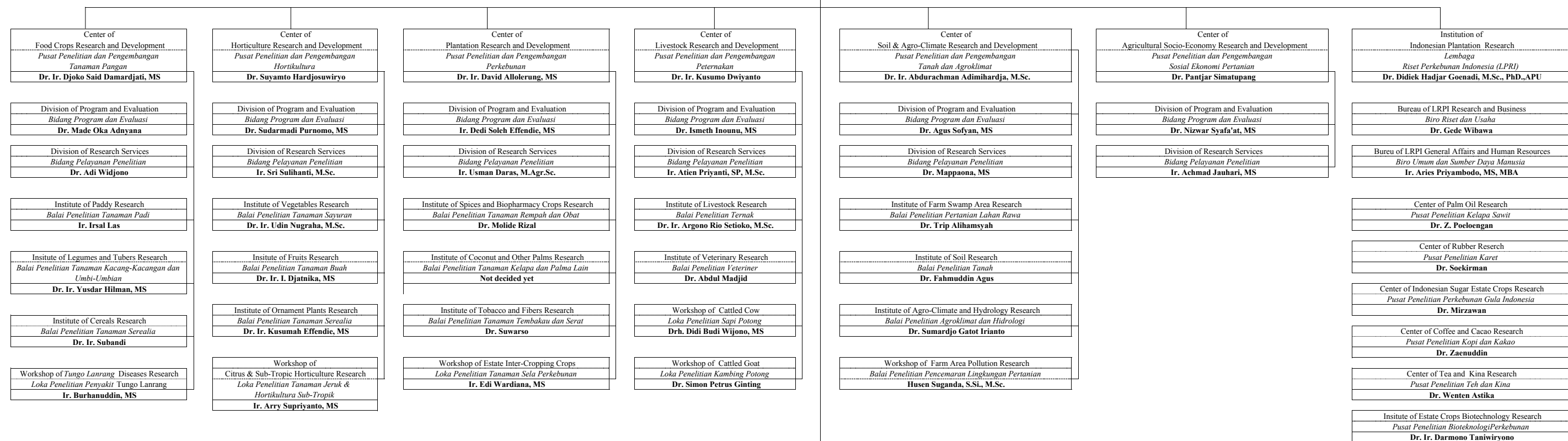
Dr. Ir. Achmad Suryana, MS

Secretariat of Agency

Sekretaris Badan

Dr. Ir. Achmad Dimiyati, MS

Section of Planning ----- <i>Bagian Perencanaan</i> ----- Ir. Banun Harpini, M.Sc.	Section of Science & Technology Coop. and Public Relations ----- <i>Bagian Kerjasama Ilmu Pengetahuan & Teknologi dan Humas</i> ----- Dr. Haryono, M.Sc.
Section of General Affairs ----- <i>Bagian Umum</i> ----- Ir. Murdiyono	Section of Personnel ----- <i>Bagian Kepegawaian</i> ----- Dr. Mei Rochjat Darmawiredja, M.Ed.

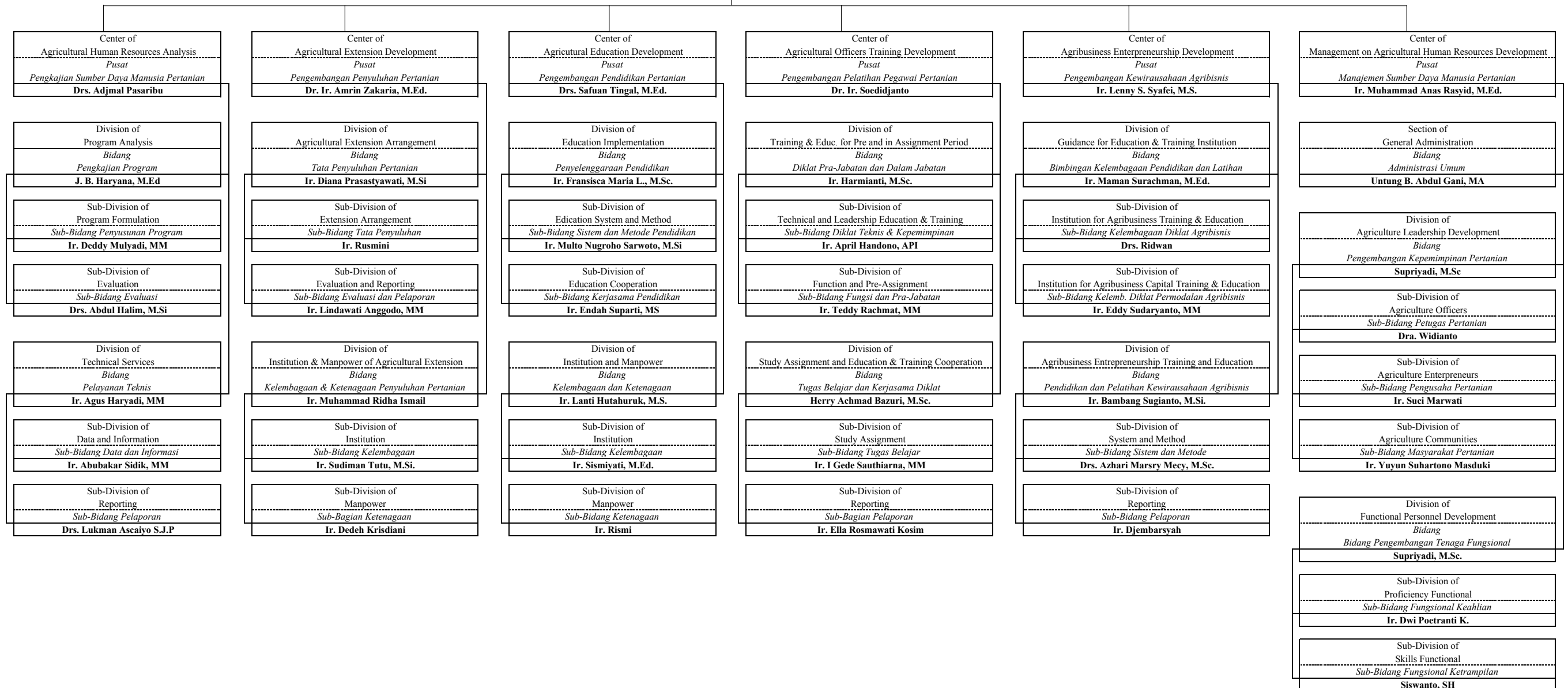


Organization Chart of Agency of Agricultural Human Resources Development
Ministry of Agriculture
Struktur Organisasi Badan Pengembangan Sumber Daya Pertanian
Departemen Pertanian

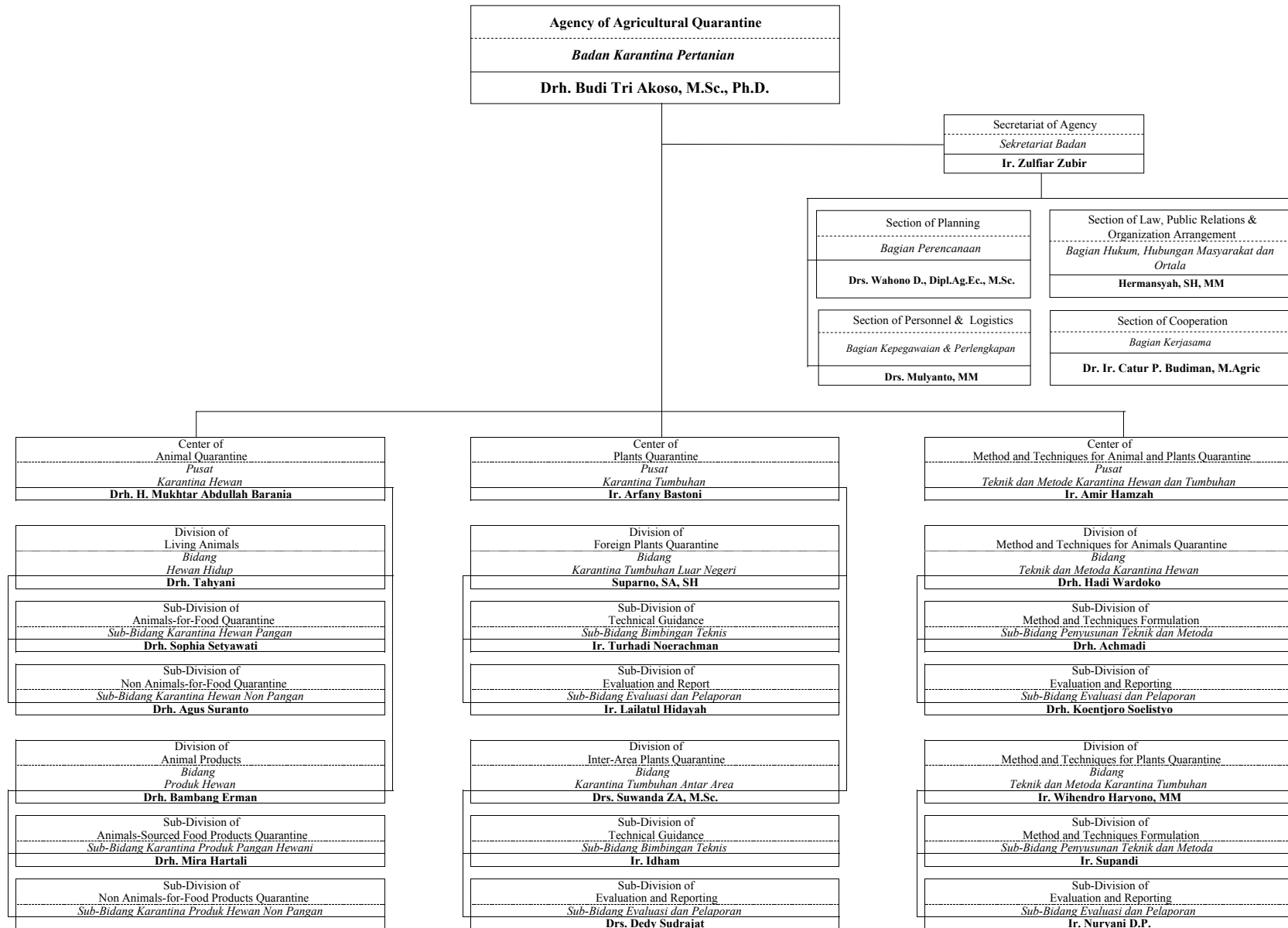
Agency of Agricultural Human Resources Development
 Badan Pengembangan Sumber Daya Manusia Pertanian
Dr. Sinis Munandar, MS

Secretariat of Agency
 Sekretariat Badan
Ir. Suwandi, MM

Section of Planning <i>Bagian Perencanaan</i> Ir. Heri Suliyanto	Section of Finance and Household <i>Bagian Keuangan dan Rumah Tangga</i> Ir. Winarhadi, MM
Section of Law, Organization Arrangement and Public Relations <i>Bagian Hukum, Organisasi Tata Laksana, dan Humas</i> Drs. Ketut Tastra	Section of Personnel <i>Bagian Kepegawaian</i> Djairatman, SH

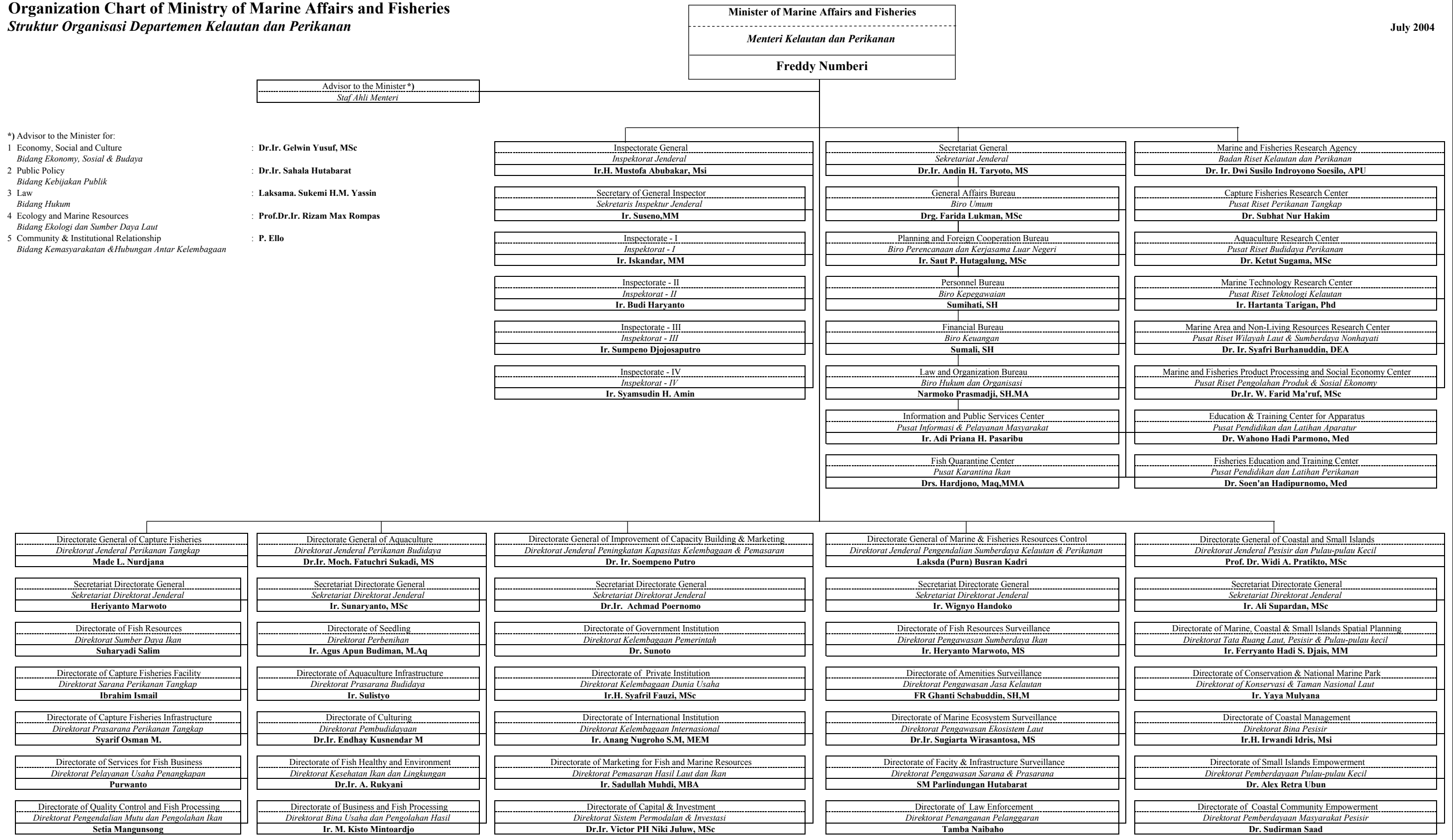


Organization Chart of Agency of Agricultural Quarantine
Ministry of Agriculture
Struktur Organisasi Badan Karantina Pertanian
Departemen Pertanian



Organization Chart of Ministry of Marine Affairs and Fisheries
Struktur Organisasi Departemen Kelautan dan Perikanan

July 2004



Organization Chart of Ministry of Settlement & Regional Infrastructure
Struktur Organisasi Departemen Permukiman & Prasarana Wilayah

August 2004

Minister of Settlement & Regional Infrastructure
 Menteri Permukiman & Prasarana Wilayah
Dr. Ir. Soenarno, Dipl. HE

Advisor to the Minister *)
 Staf Ahli Menteri

Construction and Investment Development Agency
Badan Pembinaan Konstruksi dan Investasi
Wibisono Setio Wibowo, MSc

Secretary of Agency
Sekretaris Badan
Ir. Bambang Tri Sukmono, MM

Procurement Evaluation Center
Pusat Penilaian Pengadaan
Ir. Djoko Murvanto

Construction Quality Evaluation Center
Pusat Penilaian Mutu Konstruksi
Ir. Suharyono, M.Eng.

Construction Development Center
Pusat Pembinaan Konstruksi
Drs. Hinu Endro Sayono, MPA

Investment Development Center
Pusat Pengembangan Investasi
Ir. Budi Yuwono Prawirosudirjo, Dipl. HE

Research and Development Agency
Badan Penelitian dan Pengembangan
Dr. Ir. Roestam Sjarief, MNRM

Secretary of Agency
Sekretaris Badan
Ir. Supardi

Research Institute for Water Resources
Puslitbang SDA
Ir. Dyah Rahayu Pangesti, Dipl. HE

Research and Development for
 for Road Infrastructure
Puslitbang Prasarana Transportasi
Ir. Mohammad Syahdanul Irwan, MSc

Research and Development Center
 for Settlement
Puslitbang Permukiman
Ir. Nana Terangna Ginting, Dipl. EST

Study center for Regional
 Socio-Culture-Economy
Pusat Pengkajian Sosial-Budaya-Ekonomi Wilayah
Drs. Pardino

Human Resources Development Agency
Badan Pengembangan Sumber Daya Manusia
Ir. Iwan Nursyirwan Diar, Dipl. HE

Secretary of Agency
Sekretaris Badan
Ir. Handrajadi, M.Eng.

Education and Training Center for Personnel
Pusat Pendidikan dan Pelatihan Pegawai
Ir. Isyanto, MSc

Engineering Education Center
Pusat Pendidikan Keahlian Teknik
Ir. Nana Rukmana D. Wirapradja, MA

Construction Services Training Center
Pusat Pelatihan Jasa Konstruksi
Sumaryanto Widayatin, MScE

Community Participation Development Center
Pusat Pengembangan Peranserta Masyarakat
Ir. Hana Meilina Nurhayati S.

Secretary General
Sekretaris General
Ir. Budiman Arif

Planning and Foreign Cooperation Bureau
Biro Perencanaan dan Kerjasama Luar Negeri
Deddy Rooshadiono, SE, M.Ec.

Finance and Owned State Enterprises Bureau
Biro Keuangan dan Tata Usaha BUMN
Drs. Slametto, MT

Personnel and Organization Bureau
Biro Kepegawaian dan Organisasi Tatalaksana
Drs. IG.G. Pudjanegara, MM

Law Bureau
Biro Hukum
Tjindra Parma Wignoprayitno, SH, MM

General Affairs Bureau
Biro Umum
Ir. Budi Antoro

Policy Study Center
Pusat Kajian Kebijakan
Ir. Imam Santoso Ernawi, MCM, MSc

Data & Public Information Center
Pusat Data & Informasi Publik
Ir. Waskito Pandu, MSc

Inspectorate General
Inspektorat Jenderal
Ir. Siswoko, Dipl. HE

Secretary of Inspectorate General
Sekretaris Inspektorat Jenderal
Ir. Hisnu Pawenang

Inspector - I
Inspektur - I
Ir. Mohammad Hasan, Dipl. HE

Inspector - II
Inspektur - II
Ir. Rani Woro Wirasmi

Inspector - III
Inspektur - III
Eddy Djuhdh H, Dipl. Ing.

Inspector - IV
Inspektur - IV
Ir. Suprayitno

Directorate General of Spatial Planning
Direktorat Jenderal Penataan Ruang
Ir. Junius Saringar Ulibasa Hutabarat

Secretary of Dit.Gen.
Sekretaris Dit. Jen.
Ir. Setia Budi Algamar, MURP

Directorate of National Spatial Planning
Direktorat Penataan Ruang Nasional
Ir. Ruchyat Deni Djakapermana, M.Eng.

Directorate of Regional Development
Direktorat Pengembangan Kawasan
Ir. Renyansih

Directorate of Spatial Planning for Western Region
Direktorat Penataan Ruang Wilayah Barat
Ir. Toto Hendroto Baswan, M.Si

Directorate of Spatial Planning for Central Region
Direktorat Penataan Ruang Wilayah Tengah
Dr. Ir. I.F. Purnomosidhi P., MSc

Directorate of Spatial Planning for Eastern Region
Direktorat Penataan Ruang Wilayah Timur
Ir. Kusnaeni, Dipl. HE

Directorate General of Regional Infrastructure
Direktorat Jenderal Prasarana Wilayah
Ir. Hendriyanto Notosegondo

Ir. Sri Apriatini Soekardi, MM
Sekretaris Dit. Jen.
Ir. Sri Apriatini Soekardi, MM

Directorate of Technical Guidance
Direktorat Bina Teknik
Ir. Machfudz Madjid, MM

Directorate of Infrastructure Network System
Direktorat Sistem Jaringan Prasarana
Ir. Eduard T. Pauner

Directorate of Infrastructure for Western Region
Direktorat Prasarana Wilayah Barat
Ir. Maulana Yoesoef Singedekane

Directorate of Infrastructure for Central Region
Direktorat Prasarana Wilayah Tengah
Ir. Purnarachman, CES

Directorate of Infrastructure for Eastern Region
Direktorat Prasarana Wilayah Timur
Ir. Frankie Tayu

Directorate General of Urban and Rural Development
Direktorat Jenderal Perkotaan dan Perdesaan
Dr. Ir. Patana Rantetoding, MSc

Secretary of Dit.Gen.
Sekretaris Dit. Jen.
Drs. Sugimin Pranoto, M.Eng.

Directorate of Technical Guidance
Direktorat Bina Teknik
Ir. R. Bambang Goeritno Soekamto, MSc

Directorate of Metropolitan City
Direktorat Perkotaan Metropolitan
Ir. Parlindungan Simanjutak, MSc

Directorate of Urban and Rural for Western Region
Direktorat Perkotaan dan Perdesaan Wilayah Barat
Ir. Totok Privanto, MUP

Directorate of Urban and Rural for Central Region
Direktorat Perkotaan dan Perdesaan Wilayah Tengah
Ir. Mohammad Rachmat Karnadi, MT

Directorate of Urban and Rural for Eastern Region
Direktorat Perkotaan dan Perdesaan Wilayah Timur
Moch. Nur Nasution, MSc

Directorate General of Water Resources
Direktorat Jenderal Sumber Daya Air
Dr. Ir. M. Basoeki Hadimoeljono, MSc

Secretary of Dit.Gen.
Sekretaris Dit. Jen.
Dr. Ir. Mochammad Amron

Directorate of Technical Guidance
Direktorat Bina Teknik
Ir. Sudarto
(Task Implementing Officer)

Directorate of Water Resources Management
Direktorat Penatagunaan Sumber Daya Air
Ir. Sukrasno Sastro Hardjono, Dipl. HE

Directorate of Water Resources for Western Region
Direktorat Sumber Daya Air Wilayah Barat
Ir. Karyadi, Dipl. HE

Directorate of Water Resources for Central Region
Direktorat Sumber Daya Air Wilayah Tengah
Ir. Djoko Subarkah, Dipl. HE

Directorate of Water Resources for Eastern Region
Direktorat Sumber Daya Air Wilayah Timur
Ir. Eddy A. Djajadiredja, Dipl. HE

Directorate General of Housing and Settlement
Direktorat Jenderal Perumahan dan Permukiman
Ir. Sjarifuddin Akil

Secretary of Dit.Gen.
Sekretaris Dit. Jen.
Ir. Aim Abdurachim Idris, MSc

Directorate of Technical Guidance
Direktorat Bina Teknik
Drs. Agus Jarot H. Kustanto, CES

Directorate of Residential Financing
Direktorat Pembiayaan Perumahan
Dr. Ir. Iskandar Saleh, MA, MCP

Directorate of Housing and Settlement for Western Region
Direktorat Perumahan dan Permukiman Wilayah Barat
Ir. Amien Roychanie

Directorate of Housing and Settlement for Central Region
Direktorat Perumahan dan Permukiman Wilayah Tengah
Ir. Endang Widayati

Directorate of Housing and Settlement for Eastern Region
Direktorat Perumahan dan Permukiman Wilayah Timur
Dr. Ir. Yusuf Yuniarto

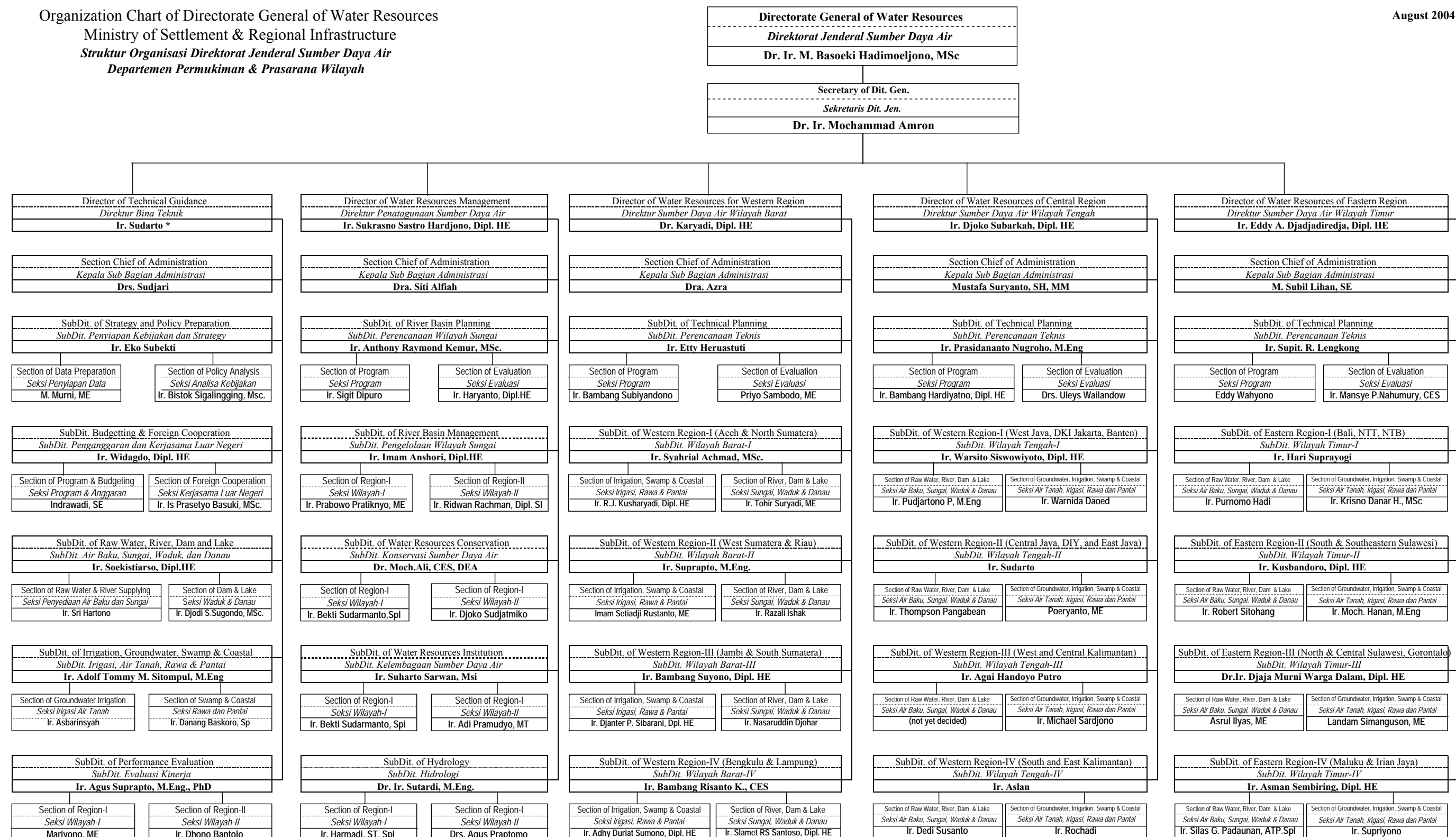
- *) Advisor to the Minister for:
1. Inter-Institutional Relationship
 2. Socio-Culture and Community Participation
 3. Autonomy and Harmonious Regional Development
 4. Economy and Foreign Affairs
 5. Expertise and Functional Development

- Staf Ahli Menteri:
- Bidang Hubungan Antar Lembaga
 - Bidang Sosial Budaya dan Peran Masyarakat
 - Bidang Otonomi dan Keterpaduan Pembangunan Daerah
 - Bidang Ekonomi dan Hubungan Luar Negeri
 - Bidang Pengembangan Keahlian dan Tenaga Fungsional

- Ir. Rr. Toeti Ariati Sri Soewarni, MPM
- Ir. Agoes Widjanarko, MIP
- Dr. Ir. Achmad Hermanto Dardak, MSc
- Ir. Adi Sarwoko, Dipl. HE
- Ir. Soedarmadji Koesno, M.Eng.Sc

August 2004

Organization Chart of Directorate General of Water Resources
 Ministry of Settlement & Regional Infrastructure
Struktur Organisasi Direktorat Jenderal Sumber Daya Air
Departemen Permukiman & Prasarana Wilayah



* (Task Implementing Officer)

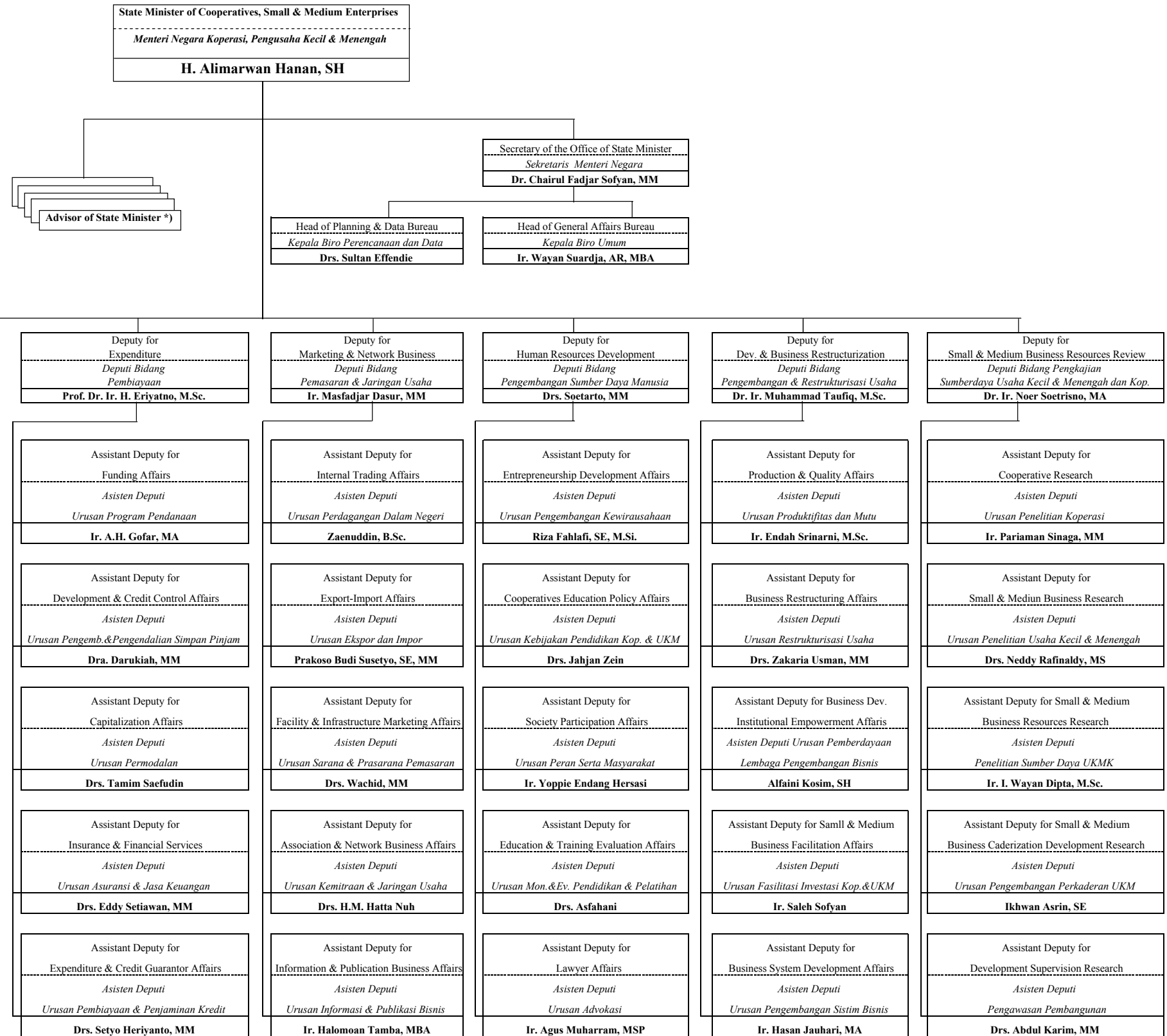
Organization Chart of the State Minister of Cooperatives, Small & Medium Enterprises

Struktur Organisasi Kementerian Negara Koperasi, Pengusaha Kecil & Menengah

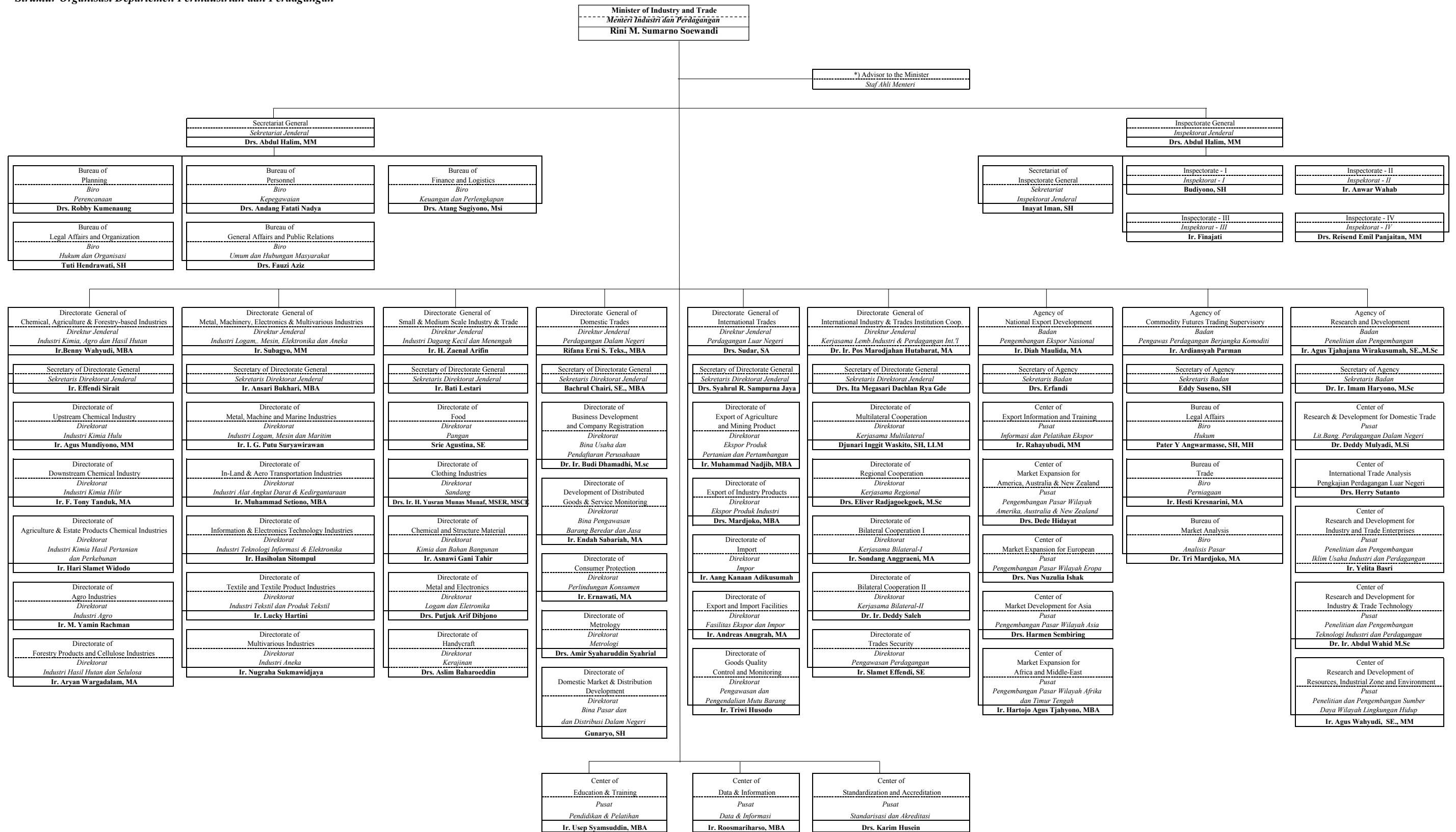
July 2004

*) Advisor to the State Minister for / *Staf Ahli Menteri* :

- 1 Inter-Institutional Relationship : **Drs. Maat Albaar**
Bidang Hubungan Antar Lembaga
- 2 Cooperatives Basic Value Application : **Ir. Marsudi Rahardjo**
Bidang Penerapan Nilai Dasar Koperasi
- 3 International Relationship : **Ir. Sri Ernawati, M.Ec.**
Bidang Hubungan Internasional
- 4 Technology Utilization : **Dra. Tuti Mulyati Makmur**
Bidang Pemanfaatan Tehnologi
- 5 Business and Partnership Development : **I Made Sudiarsa**
Bidang Pengembangan Iklim Usaha & Kemitraaan



Organization Chart of Ministry of Industry and Trade
Struktur Organisasi Departemen Perindustrian dan Perdagangan



*) Advisor to the Minister for / Staf Ahli Menteri

- 1 International Economic, Industry and Trade Cooperation /Bidang Kerjasama Ekonomi, Industri, dan Perdagangan Internasional: **Sudarmasto, S.Teks., SE**
- 2 Industrial and Trade Competitiveness Improvement /Bidang Peningkatan Daya Saing Industri dan Perdagangan : **Ir. Eni Subaeni Bakri**
- 3 Enterprises, Services and Industry and Trade Interconnection /Bidang Iklim Usaha, Jasa, dan Keterkaitan Industri dan Perdagangan : **Ir. Achdid Atmawinata**
- 4 Technology, Industry and Trade Structure Strengthening and Exploration Teknologi, Penguatan dan Pendalaman Struktur Industri dan Perdagangan : **Ir. Teddy Setiadi**
- 5 Trade and Industry Resources / Sumber Daya Industri dan Perdagangan : **Drs. Ridwan Kurnaen**

Organization Chart of Ministry of Home Affairs
Struktur Organisasi Departemen Dalam Negeri

June 2004

Minister of Home Affairs
Menteri Dalam Negeri
Hari Sabarno, MBA, MM

*) Advisor to the Minister
Staf Ahli Menteri

Secretary General
Sekretaris Jenderal
Dr. Ir. Siti Nurbaya, M.Sc.

Inspectorate General
Inspektorat Jenderal
Drs. Harry Sinyo Sarundayang, MPA

Agency of Research and Development
Badan Penelitian dan Pengembangan
Drs. H. Tursandi Alwi, SH, MM

Agency of Education & Training
Badan Pendidikan dan Pelatihan
Ir. Sudarsono H., SH, MM

Bureau of Planning
Biro Perencanaan
Yuswandi A. Tumenggung, Ph.D

Center of Foreign Cooperation Management
Pusat Administrasi Kerjasama Luar Negeri
Drs. Nuryanto, MPA

Secretary
Sekretaris
Drs. Bambang Dwiyanto P.

Secretary
Sekretaris
Drs. Soebagio, M.Si.

Secretary
Sekretaris
Drs. Usman Sood

Bureau of Personnel
Biro Kepegawaian
Drs. Abdul Fatah, M.Si.

Center of Cooperation Administration
Pusat Administrasi Kerjasama
Ir. Yuswandi Arsyad T., M.Sc., Ph.D.

Inspector of Region-I
Inspektur Wilayah-I
Indratjahja Mahjuddin Djamil, SH, M.Si.

Center of R&D for Government Administration
Pusat LitBang Pemerintahan
Sugadi Surjo Rahardjo, SH

Center of Government Management
Pusat Manajemen Pemerintahan
Drs. Edi Budiyanto, M.Si.

Bureau of Organization & Public Relations Protocol
Biro Organisasi dan Protokol Humas
Drs. Nyoman Sumaryadi, M.Si.

Center of Data Processing & Information System
Pusat Pengolahan Data & Sistem Informasi
Ir. Moedjiono, M.Eng.

Inspector of Region-II
Inspektur Wilayah-II
Drs. Soedjono

Center of R&D for Regional Econ. Dev. & Fin
Pusat Litbang Ekon. Pemb. & Keu. Daerah
Dra. Sunarni

Center of Technical Affairs
Pusat Teknis
Drs. Rinto Achjadi

Bureau of General Affairs
Biro Umum
Nata Irawan, SH, M.Si.

Center of Law and Regional Policy Study
Pusat Kajian Hukum & Kebijakan Daerah
Manggala Sihite, SH, MM

Inspector of Region-III
Inspektur Wilayah-III
Perwira, SH, M.Si., MH

Center of R&D for Regional Capacity
Pusat Litbang Kapasitas Daerah
Agung Mulyono

Center of Functional Affairs
Pusat Fungsional
Drs. Muh. Marwan, M.Si.

Center of Strategic Policies Analysis
Pusat Kajian Kebijakan Strategis
Ir. Sapto Supono, M.Si.

Inspector of Region-IV
Inspektur Wilayah-IV
Zaenal Pardede

Center of R&D for Community Empowerment
Pusat Litbang Pemberdayaan Masyarakat
Dra. Rosniaty Syamsidar, SH, M.Si.

Center of Leadership
Pusat Kepemimpinan
Dr. Dharma Setiawan Salam, M.Ed.

Center of R&D for Population
Pusat Litbang Kependudukan
Drs. Djoko Yuwono, SH, SPN

Center of Development Demography
Pusat Kependudukan & Pembangunan
Ir. Moch. Karim Mustari, MSP

Center of R&D for Regional Education & Training
Pusat Ditlat Regional
Drs. Sjafri Yasin, M.Sc., MM

Director General of Nation Unity
Direktur Jenderal Kesatuan Bangsa
H. Muhanto A.Q., MM

Director General of Regional Autonomy
Direktur Jenderal Otonomi Daerah
Drs. Oentarto SM, M.Si.

Director General of Regional Development
Direktur Jenderal Pembangunan Daerah
Drs. Seman Widjoyo, M.Si.

Director General of General Government
Direktur Jenderal Pemerintahan Umum
Drs. H. Progo Nurjaman

Director General of Comm. & Rural Empowerment
Direktur Jenderal Pemberdayaan Masyarakat dan Desa
Drs. H. Ardi Partadinata, M.Si.

Director General of Population Adm. Affairs
Direktur Jenderal Administrasi Kependudukan
Drs. Rochyadi Haryanto, M.Sc.

Director General of Regional Financial Administration
Direktur Jenderal Bina Administrasi Keuangan Daerah
Timbul Pudjianto

Secretary of Director General
Sekretaris Direktur Jenderal
Not decided yet

Secretary of Director General
Sekretaris Direktur Jenderal
Ir. Hj. Triyuni Soemartono

Secretary of Director General
Sekretaris Direktur Jenderal
Ir. Suhartmansyah IS, M.Si.

Secretary of Director General
Sekretaris Direktur Jenderal
Drs. Susilo, M.Si.

Secretary of Director General
Sekretaris Direktur Jenderal
Drs. Kalatiku Paembonan, M.Si.

Secretary of Director General
Sekretaris Direktur Jenderal
Ir. Widodo Yusuf

Secretary of Director General
Sekretaris Direktur Jenderal
Dra. D. Negarayani Siregar

Director of Politic Institutional Relation
Direktur Hubungan Kelembagaan Politik
Drs. Tristan Hutapea, MA

Director of DPOD Facilitation & Inter-Institution Relation.
Direktur Fasilitasi DPOD & Hubungan Antar Lembaga
Drs. S. Bambang Setyadi, M.Si

Director of Regional Development Planning
Direktur Perencanaan Pembangunan Daerah
Drs. Fazli Siregar, MPLA

Director of Public Peaceful & Order
Direktur Ketentraman dan Ketertibn Umum
Drs. Moh. Thuhty Asyathry, M.Si.

Director of Institutional & Community Training
Direktur Kelembagaan & Pelatihan Masyarakat
Drs. Arwan E. Surbakti, M.Si.

Director of Population Registration
Direktur Pendaftaran Penduduk
Drs. K. Soeprpto W.R., M.Sc.

Director of Administration of Regional Budget
Direktur Administrasi Anggaran Daerah
Drs. Syahril Machmud, M.Si.

Director of Nation Endurance
Direktur Ketahanan Bangsa
Kartiko Purnomo, SH, MPA

Director of Regional Government Functions
Direktur Urusan Pemerintahan Daerah
Dr. Ir. I Made Suwandi, M.Soc.,Sc.

Director of Area Development
Direktur Pengembangan Wilayah
Drs. Sonny Semarsono, MDM

Director of Territory
Direktur Perbatasan
Suwarno Putro Rahardjo

Director of Comm. Custom & Socio-Culture Empow.
Direktur Pemberdayaan Adat & Sosial Budaya Masyarakat
Dra. Endang Sriwigati

Director of Civil Notification
Direktur Pencatatan Sipil
Drs. Abdul Rasvid Saleh, M.Si.

Director of Regional Income & Investments
Direktur Administrasi Pendapatan & Investasi Daerah
Drs. Soeirtio, MPM

Director of Community Protection
Direktur Perlindungan Masyarakat
Drs. Hadi Sutanto

Director of Restructuring of Regions & Special Autonomy
Direktur Penataan Daerah & Otonomi Khusus
Wahyu Moch. Nadjib, SH

Director of Regional Business
Direktur Usaha Daerah
Not decided yet

Director of Administrative Region
Direktur Wilayah Administratif
Drs. Hartono, M.Si.

Director of Community Economy Business
Direktur Usaha Ekonomi Masyarakat
Drs. Mochammad Roem, MM

Director of Population Information
Direktur Informasi Kependudukan
Ir. Wahyudi Wiyonoputro

Director of Facilitation of the Balance Fund
Direktur Fasilitas Dana Perimbangan
Hasiholan Pasaribu, SE, M.Si.

Director of Social Institution
Direktur Pranata Sosial
Drs. Margani Kenda, MM

Director of State Officer
Direktur Pejabat Negara
Drs. Dardjo Sumardjono

Director of Living Environment & Spatial Planning
Direktur Fasilitas Penataan Ruang & Lingkungan Hidup
Prof. Dr. Tjahja Supriatna, SU

Director of Special Area
Direktur Kawasan Tertentu
Drs. Amandjaja Pakpahan, MA

Director of Natural Resour. & Efficient Technology
Direktur Sumber Daya Alam & Teknologi Tepat Guna
Drs. H. Svamsul Arief R, MS

Director of Population Development
Direktur Perkembangan Kependudukan
Drs. Malvano Mawar, MA

Director of Regional Financial Accountability and Supervision
Direktur Fasilitas Pertanggungjawaban dan Pengawasan Keuangan Daerah
Drs. Djoko Santoso

Director of Conflict Handling
Direktur Penanganan Konflik
Drs. Domeo Abdie

Director of Regional Financial Management
Direktur Pengelolaan Keuangan Daerah
Ir. Soegiarti, MT

Director of Regional Economic Development
Direktur Pengembangan Ekonomi Daerah
Ir. Soegeng Sasomo

Director of Urban Area
Direktur Kawasan Perkotaan
Ir. Haryo Sasongko, M.Sc.

Director of Rural Government
Direktur Pemerintahan Desa dan Kelurahan
Drs. Persada Girsang, M.Si.

Director of Projection on Population Policy Settlement
Direktur Proyeksi Penyerangan Kebijakan Kependudukan
Bambang Sugeng

Director of Regional Capacity Build. & Gov. Perform. Eval.
Direktur Pengembangan Kapasitas dan Evaluasi Kinerja Daerah
Saut Situmorang, M.Sc.

Director of Urban Affairs
Direktur Perkotaan
Not decided yet

- *) Advisor to the Minister for:
- 1 Development Administration
 - 2 Inter-Institutions Relationship
 - 3 Law and Politics Affairs
 - 4 Social and Culture Affairs

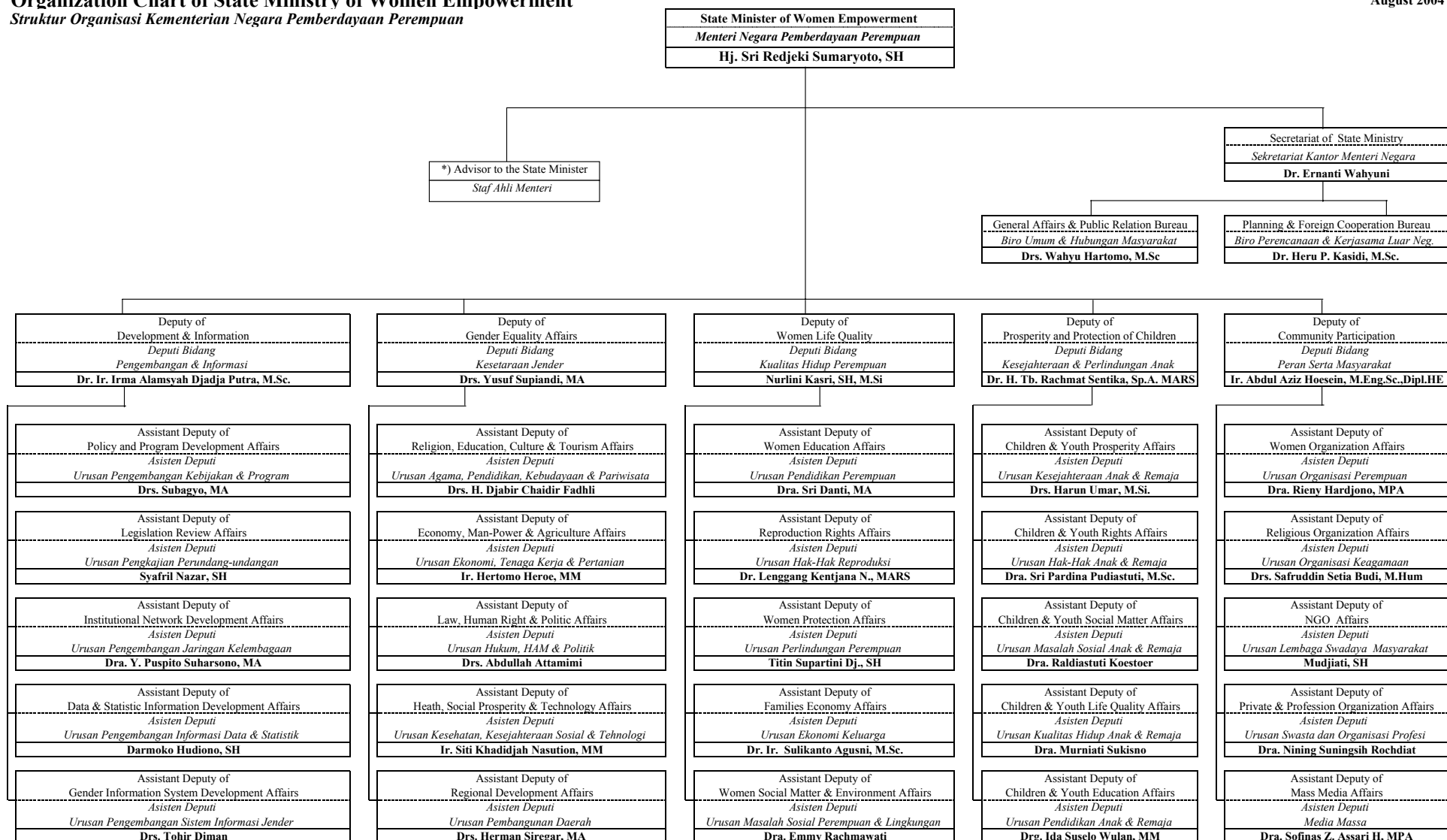
Staf Ahli Menteri:
Bidang Administrasi Pembangunan
Bidang Hubungan Antar Lembaga
Bidang Hukum dan Politik
Bidang Sosial dan Budaya

Drs. Umar Asri
Abrin Kadir, SH
Drs. Sojuangan Situmorang, M.Si.
Drs. H. Hakamuddin Djamal

August 2004

Organization Chart of State Ministry of Women Empowerment

Struktur Organisasi Kementerian Negara Pemberdayaan Perempuan



*) Advisor to the Minister for / Staf Ahli Menteri:
 Law / Bidang Hukum
 Economy / Bidang Ekonomi
 Institutional Relationship / Bidang Hubungan Antar Lembaga :
 Environment / Bidang Lingkungan
 Religion / Bidang Agama

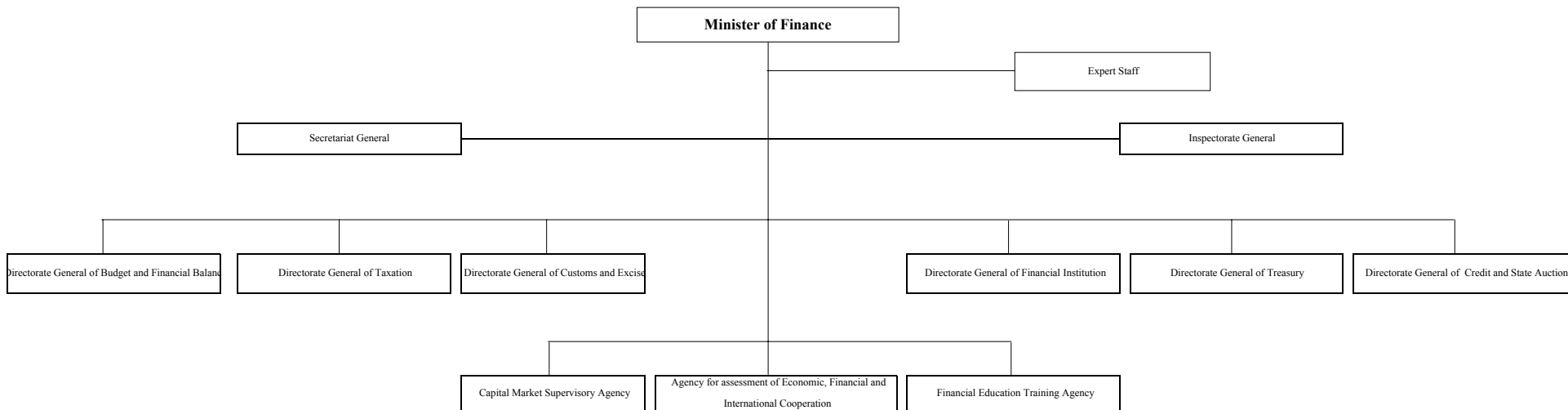
Dra. Ambar Junarti Sukardi
 Dra. Hj. Sumarni, MPA
 Dr. Suryadi Soeparman, MPH
 Dra. Setiawati JA, M.Sc.
 Prof. Dr. Hj. Zaitunah Subhan

Attachment - 7

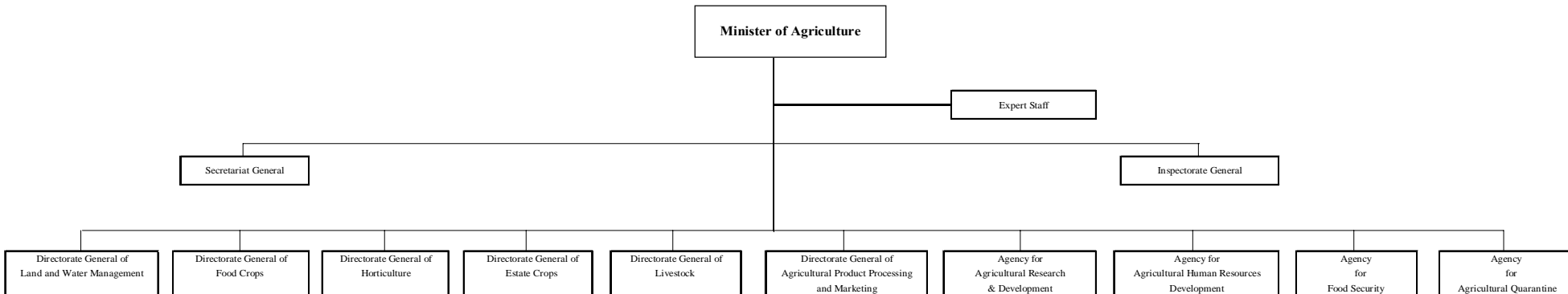
New Organizational Charts (DG level decided in Presidential Regulation No.10, Year 2005)

- 7-1 Ministry of Finance
- 7-2 Ministry of Agriculture
- 7-3 Ministry of Marine Affairs and Fisheries
- 7-4 Ministry of Public Works
- 7-5 State Ministry of Cooperative and Small & Medium Enterprises
- 7-6 Ministry of Trade
- 7-7 Ministry of Home Affairs
- 7-8 State Ministry of Women Empowerment

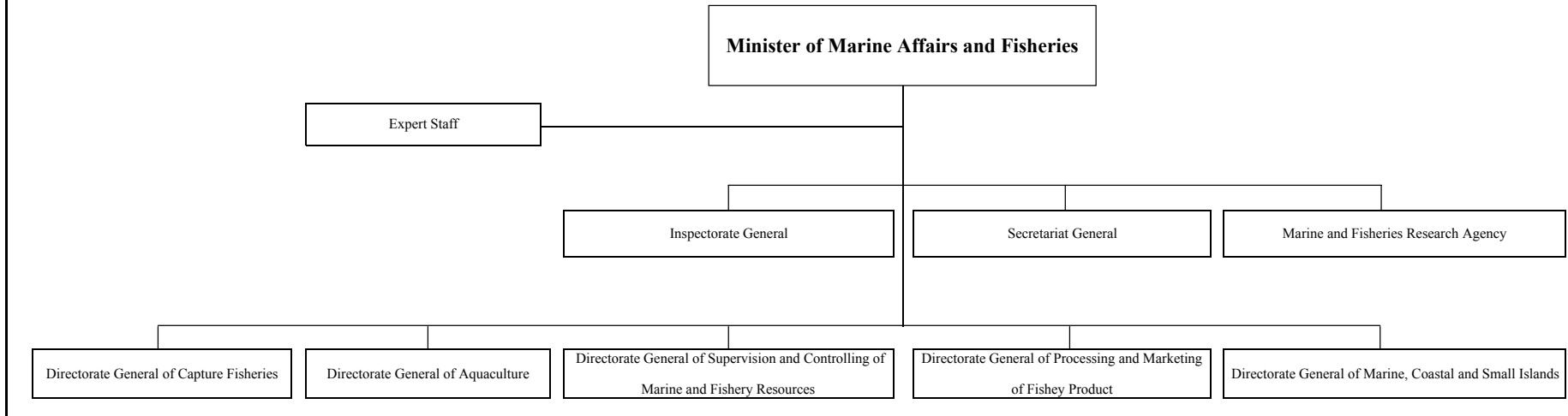
Organization Chart of Ministry of Finance



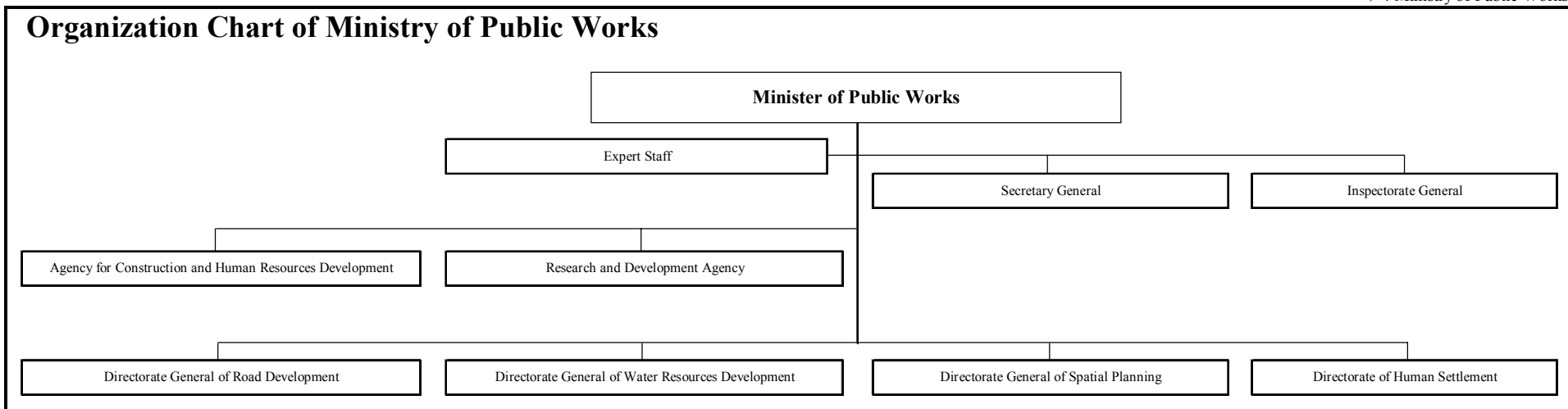
Organization Chart of Ministry of Agriculture



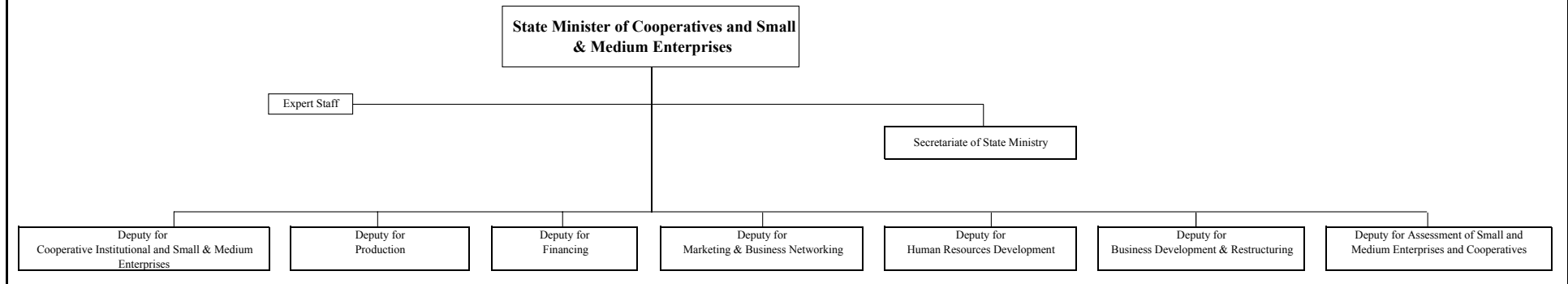
Organization Chart of Ministry of Marine Affairs and Fisheries



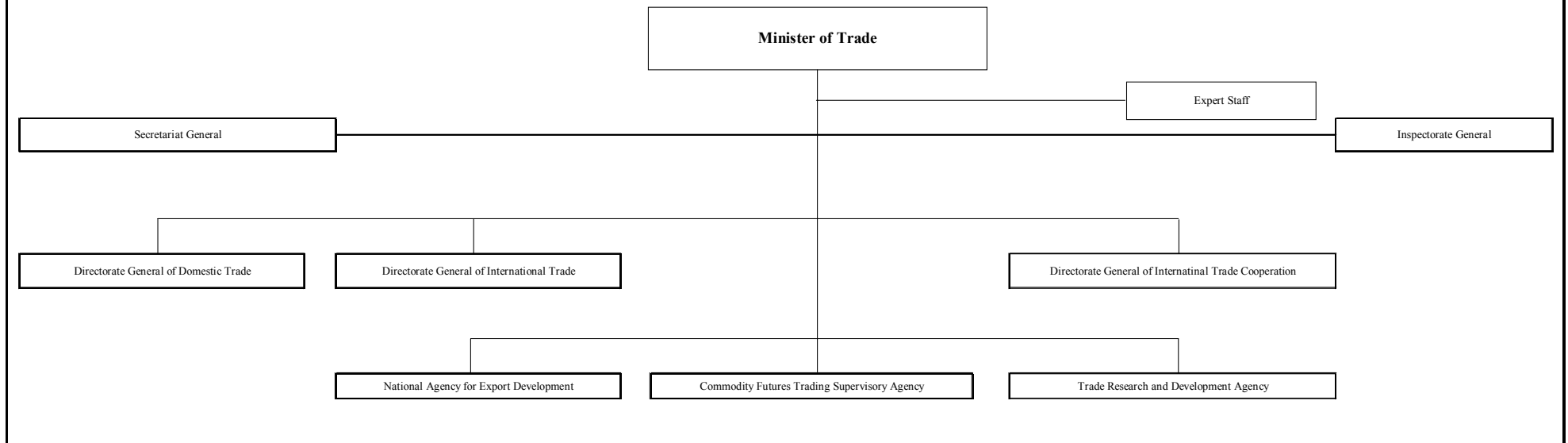
Organization Chart of Ministry of Public Works



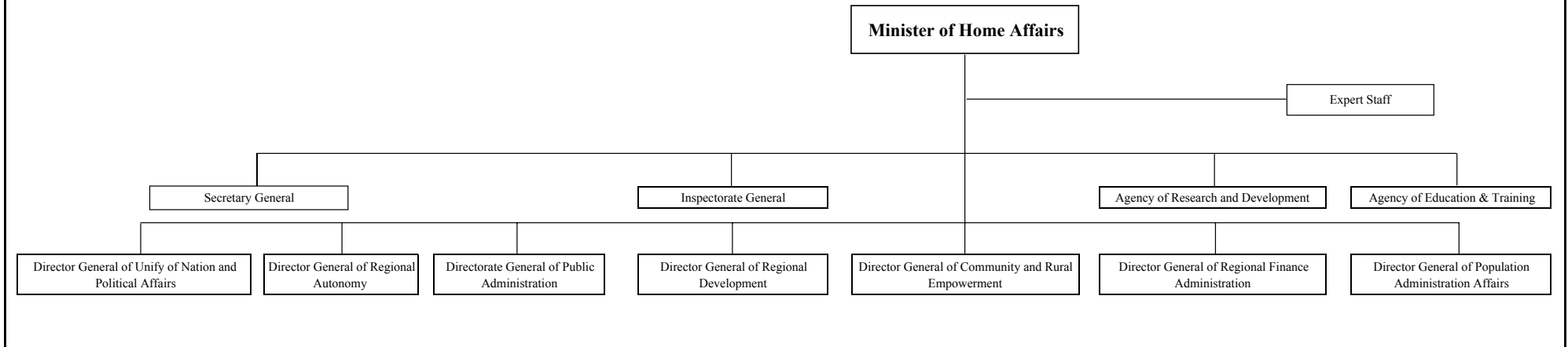
Organization Chart of State Ministry of Cooperatives and Small & Medium Enterprises



Organization Chart of Ministry of Trade



Organization Chart of Ministry of Home Affairs



Organization Chart of State Ministry of Women Empowerment

