



**JAPAN INTERNATIONAL
COOPERATION AGENCY**



**MINISTRY OF INFRASTRUCTURE
REPUBLIC OF POLAND**

**THE FEASIBILITY STUDY
OF
POLISH STATE RAILWAYS S.A. (PKP S.A.)
PRIVATIZATION
IN
THE REPUBLIC OF POLAND**



**FINAL REPORT
TECHNICAL REPORT**



May 2004



**JAPAN RAILWAY TECHNICAL SERVICE
NIPPON KOEI CO.,LTD.**

SD
CR(3)
04-04

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1 US Dollar = 3.83 PLN = 106.69Yen
(April 2004)

Acronyms and Abbreviations

AGC	European Agreement on Main International Railway Lines (<i>Accord Européen sur Les Grandes Lignes Internationales de Chemin de fer</i>)
AGTC	European Agreement on Important International Combined Transport Lines and Related Installations (<i>Accords Généraux sur le Transport Combiné</i>)
CIT	Corporate Income Tax
CMK	Central Trunk Line (<i>Centralna Magistrala Kolejowa</i>)
COTIF	Protocol to the Convention Concerning International Carriage by Rail (<i>Convention Relative aux Transports Internationaux Ferroviaires</i>)
CTC	Centralized Traffic Control
EBRD	European Bank for Reconstruction and Development
EC	European Commission
EIB	European Investment Bank
EMU	Electric Multiple Unit
ERDF	European Regional Development Fund
ERP	Enterprise Resource Planning Package
ERTMS	European Rail Traffic Management System
ETCS	European Train Control System
EU	European Union
FFP	Frequent Flyers Program
ID/OS	Institutional Development / Organizational Strengthening
ISPA	Instrument for Structural Policies for Pre-Accession
IDIM	Institute of Road and Bridge, Warsaw University of Technology (<i>Institut Drog Mostow Politechnich Warszawa</i>)
JICA	Japan International Cooperation Agency
JR	Japan Railways
LOT	Polish Airlines (<i>Polskie Linie Lotnicze</i>)
MIS	Management Information System
MOI	Ministry of Infrastructure
MOF	Ministry of Finance
NIK	Supreme Chamber of Control (<i>Najwyższa Izba Kontroli</i>)
PFI	Private Finance Initiative
PHARE	Poland and Hungary: Action for Restructuring of the Economy (<i>Fundacja na rzecz Restrukturyzacji Polski i Węgier</i>)
PIT	Personal Income Tax
PKP	Polish State Railways (<i>Polskie Koleje Państwowe</i>)
PKP S.A.	<i>Polskie Koleje Państwowe Spółka Akcyjna</i>
PKP PLK	<i>PKP Polskie Linie Kolejowa</i>
PLN	Polish New Złoty (<i>Polski Nowy Złoty</i>)
PPP	Public-Private Partnership
PSO	Public Service Obligation
SWOT	Strength-Weakness-Opportunity-Threats
TAC	Track Access Charge
TEN	Trans-European Network
TERFN	Trans-European Railway Freight Network
TINA	Transport Infrastructure Needs Assessment

TOCS	Train Operation Control System
UIC	International Union of Railways (<i>Union Internationale des Chemins de fer</i>)
UTK	Railway Transportation Office (<i>Urząd Transportu Kolejowego</i>)