Mr. Tadashi Izawa Vise President Japan International Cooperation Agency Tokyo, Japan

Dear Mr. Izawa,

## **Letter of Transmittal**

We are pleased to submit to you the report of "The Study on the Institutional Capacity Building for the DOE under a Restructured Philippine Electric Power Industry in the Republic of the Philippines". This study has been implemented by Chubu Electric Power Co., Inc. and Mitsubishi Research Institute, Inc. from November 2002 to February 2004 based on the contract with your Agency.

The main object of the study is institutional capacity building for the Department of Energy (DOE) to formulate the Power Development Program (PDP). Obtaining the support from the Team, the DOE was able not only to complete the electricity demand forecasting but also to formulate the PDP from middle or long term perspective. The skills transferred to the DOE counterparts through collaboration work with the Team are sure to be a solid basis necessary for the DOE's annual renewal of the PDP.

Moreover, for promotion of investment to the Philippine electric power sector, JICA has provided the DOE with a WEB system on the DOE's web page so that the DOE can accelerate communication with private investors. The Team expects that the DOE will effectively use the system, which was officially launched in October 2003.

This report includes comprehensive issues and suggestions in various fields, such as PDP formulation and investment promotion, from technical and institutional point of view. The Team does hope that suggestions in the report will contribute to sound development of the Philippine electric power sector and strengthening economic background in the Philippines.

We wish to take this opportunity to express our sincere gratitude to your Agency, the Ministry of Foreign Affairs and the Ministry of Economy, Trade and Industry. We also wish to express our gratitude to the organizations which have supported and assisted our activities throughout the Study, namely the Philippine Department of Energy, Embassy of Japan in the Philippines, JICA Philippine Office, and other agencies concerned in the Philippines.

Truly yours, Akihisa MIZUNO

Team Leader
The Study on the Institutional Capacity Building for the DOE
under a Restructured Philippine Electric Power Industry
in the Republic of the Philippines