

## 12.00 Expansion/Replication :

PRDP works as a positive catalyst for the acceleration of development works of GO and NGOs with the participation of local people without creation of new organisation. Rather, PRDP is to help better functioning of the existing development organisations in quantitative and qualitative dimensions. Cost involvement in expansion/replication of this Link Model of PRDP seems to be low. Improvement in empowerment, accessibility, accountability, transparency, and good governance of the stake holders of the project are the impacts of PRDP. Thus impact of PRDP appears to be encouraging. Therefore, PRDP seems to have potential of expansion and replication.

## 13.00 Specific Constraints/problems of PRDP

13.01 Both the village Committee and the union Co-ordination Committee are the most important vehicle for both the service providers as well as the recipients. The later is constituted by a govt. notification within the purview of the project. So it has a sort of legal validity. But the former is an informal institution with no legal base and status even within the framework of the project.

13.02 The relation between the VC and other committees constituted under other had not been spelt out. It should be specified and defined.

13.03 Union is envisaged as the focal point of development under this project. UP Chairman plays the pivotal role in the project. There is no incentive for him either in cash or in kind. There should be provisions for chairman's incentives to involve him more with the rural development activities.

13.04 Linkage is important but not all for rural development. Rural livelihood elements like credit and skill training are missing in this project. If credit and skills training are not provided from the project it should cerate linkages with other credit giving agencies to ensure this services.

13.05 Very limited progress is made in off farm activities. For realization of community participation activities related to common interest were considered like para roads construction and repairs, construction of small culvert and box culvert etc. Areas like environment, sanitations, religious affairs etc. related to common interests should be taken into consideration.

13.06 There was a little participation of women in the village committee as well as Union coordination committee.

13.07 A few training facilities were made available for Bangladeshi Counterparts through JICA counterpart training Program. Study visit to countries where local government is playing an important role in rural development are not at all considered in this project.



13.08 Deputy Director and URDO posted in the main stream of BRDB are attached with the project to work at the district and upazila level respectively. They are not directly involved with the project activities. They have the participating and co-ordination role only. Their role need to be specified in the project document and the model itself.

13.09 There is no de facto district set up/committee to liaison with the district administration. DD of BRDB is informed about the progress and performances of the project who acts as a media of PRDP to the district committee and the administration which is not enough to implement a project the main concept of which to establish horizontal and vertical linkage.

13.10 Project Upazila office is not located at the Upazila head quarter. There would have been more linkages and coordination if Upazila office could be accommodated at the Upazila HQ.

13.11 Project staff both in HQ and project site are recruited by the General Manager/JICA Expert and paying their salaries directly. Since they are under direct control of the Japanese Experts, they are not accountable to the Project Director.

13.12 There should be more coordination and cooperation among JICA experts and the BD counterparts for more effective implementation of the project, but it is found that there is a lack of coordination in administrative and financial matters.

13.13 As per written comments received from Mr. Hajime Nabeta, Deputy Resident Representative of JICA to accommodate the addition of the sentence " delay in approval of TAPP revision is causing some difficulties to efficient management of the project" is hereby mentioned. In response to the above comments raised by JICA, other members of the committee did not agree in principle and differed from it.

13.14. For making the project implementation even more effective and considering future extension of the Link Model to more areas, the roles of BRDB in the implementation of the Link Model should be more clearly spelled out and future institutional development of BRDB should be equally considered by the Government. The concerned officials of the different agencies, local govt. Institutions should be further encouraged if needed.

#### **14.00 Major Achievement of the Project :**

14.01.03 The community approach of the PRDP has created mass awareness in the field of economic and social upliftment of rural Bangladesh. Union Parishad is the oldest and hard-core base in the field of political, economical and social activities of the rural Bangladesh. The community approach has developed a linkage of village institution with the UP and Thana level officials. The effort has improved the efficiency, and service delivery systems of the government organization for rural people which lead to rural development. The approach has directed to technique to re-vitalize the existing cooperative societies with necessary modification of rules/regulations and bye-laws, as

