

August, 2003

## Letter of Transmittal

We are pleased to submit to you the implementation review study report on the Project for the Consolidation of Educational Television and Radio Recording Studios (Phase II) in the Federal Democratic Republic of Ethiopia.

This study was conducted by NHK Integrated Technology Inc., under a contract to JICA, during the period from May, 2003 to August, 2003. In conducting the study, we have examined the feasibility and rationale of the project with due consideration to the present situation of Ethiopia and formulated the most appropriate basic design for the project under Japan's grant aid scheme.

Finally, we hope that this report will contribute to further promotion of the project.

Very truly yours,

A handwritten signature in black ink, consisting of three characters: '長' (Nagase), '瀬' (Akira), and '章' (Akira).

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Akira NAGASE  
Chief Consultant,  
Implementation Review Study Team on  
The Project for the Consolidation of  
Educational Television and  
Radio Recording Studios (Phase II)  
NHK Integrated Technology Inc.