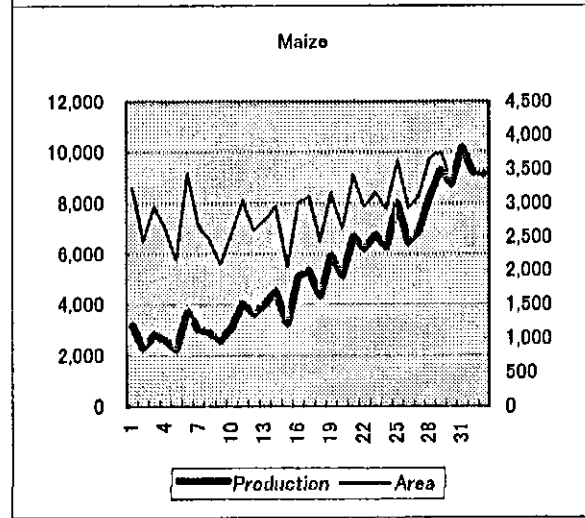
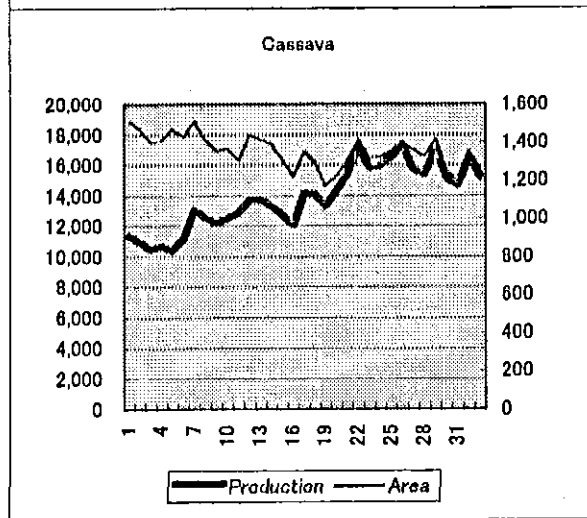
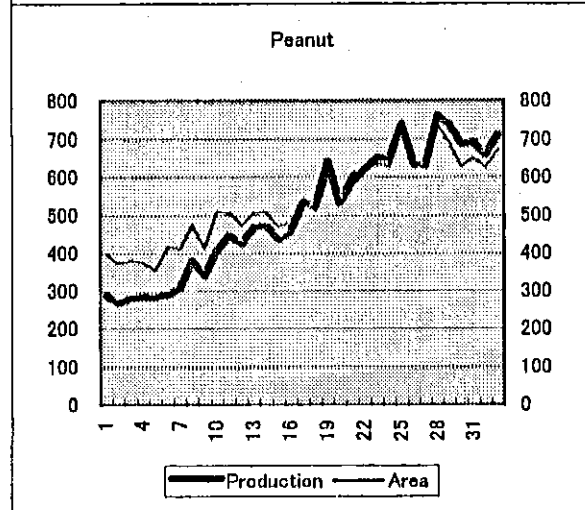
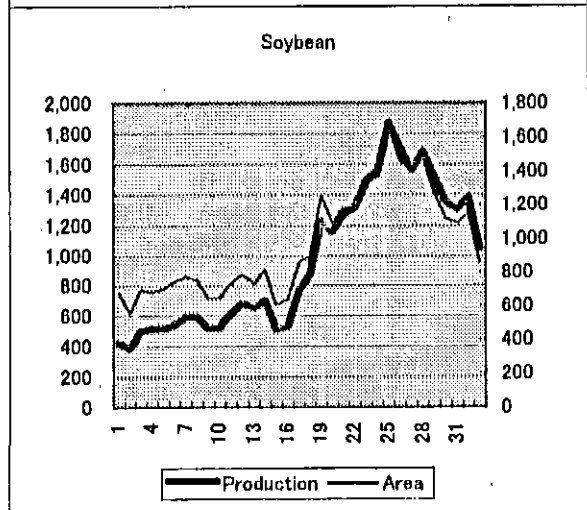
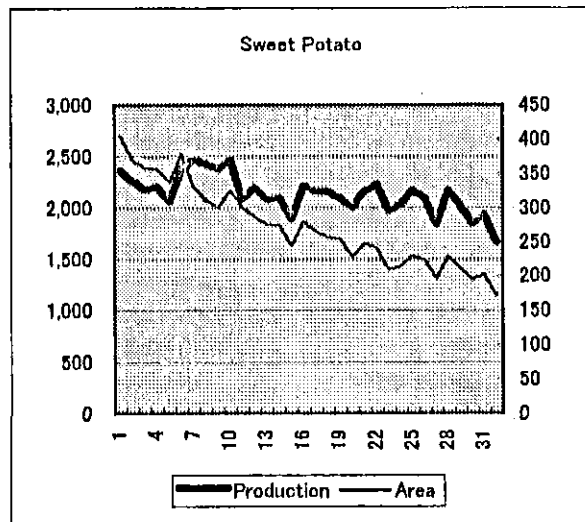
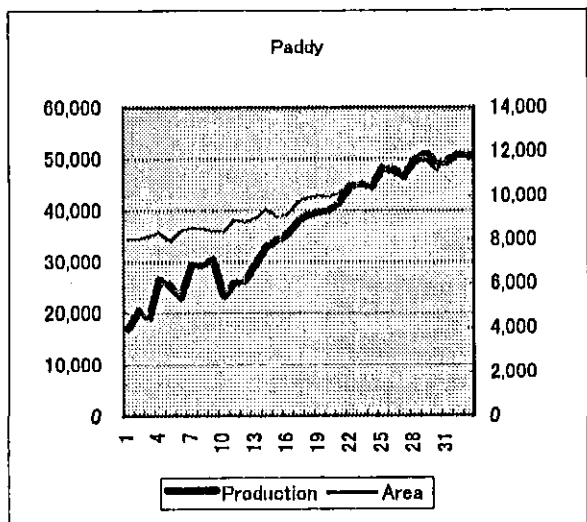


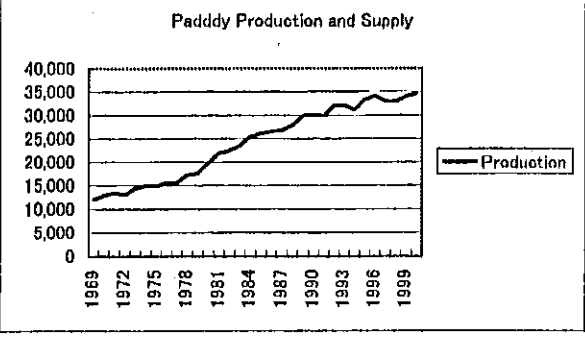
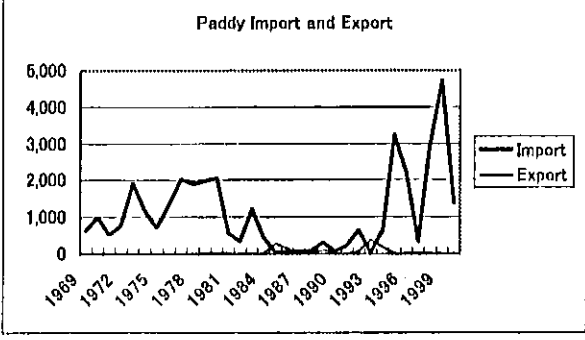
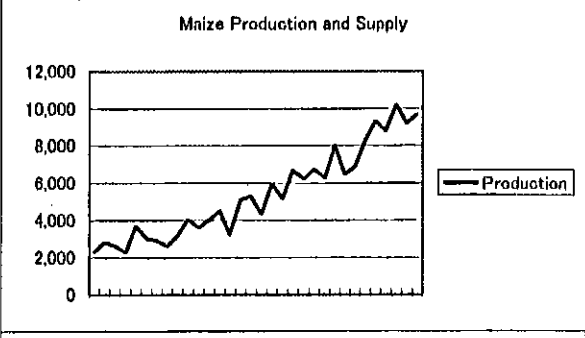
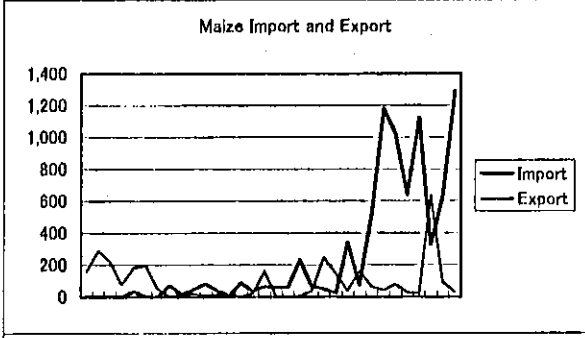
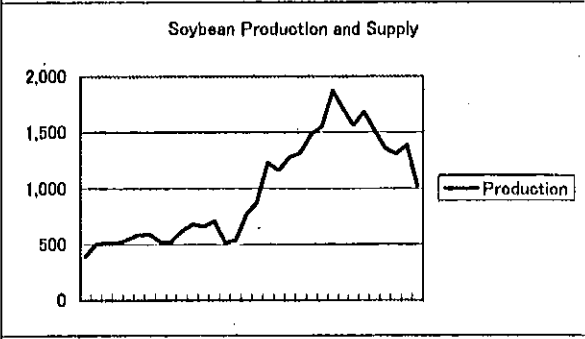
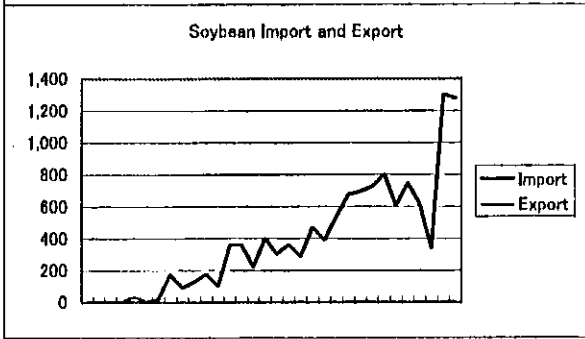
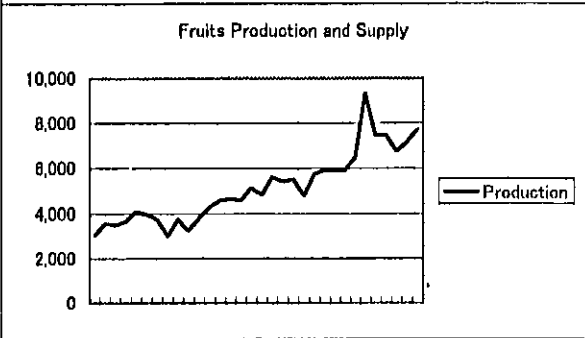
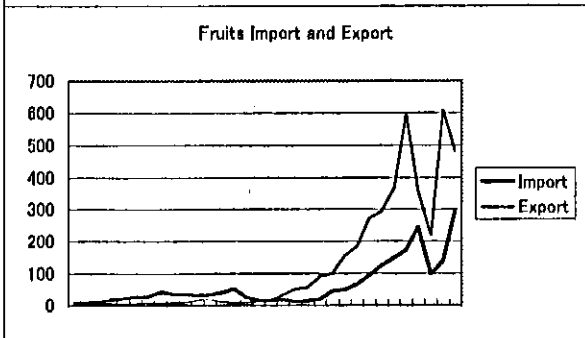
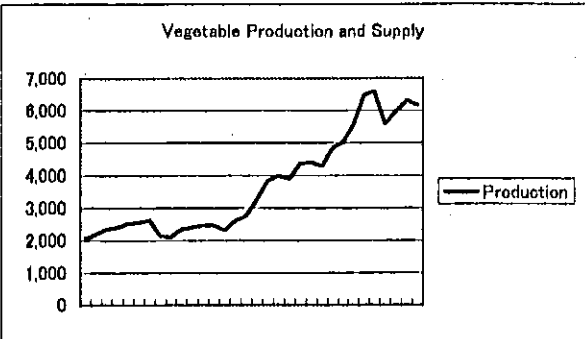
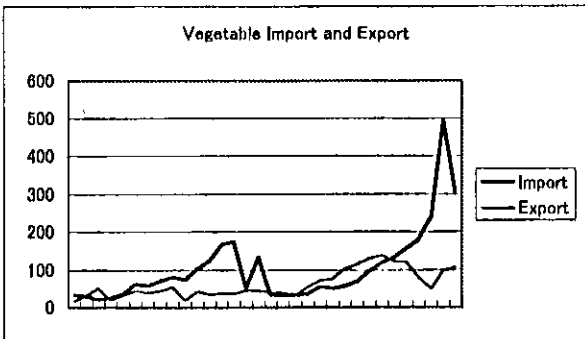
## **Figures**



Source: Table 3.1.6 of this report

The Support Program for Agriculture and Fisheries  
Development in The Republic of Indonesia  
Japan International Cooperation Agency (JICA)

Figure 3.1.1 Transition of Harvested Area and Production of Major Food Crops

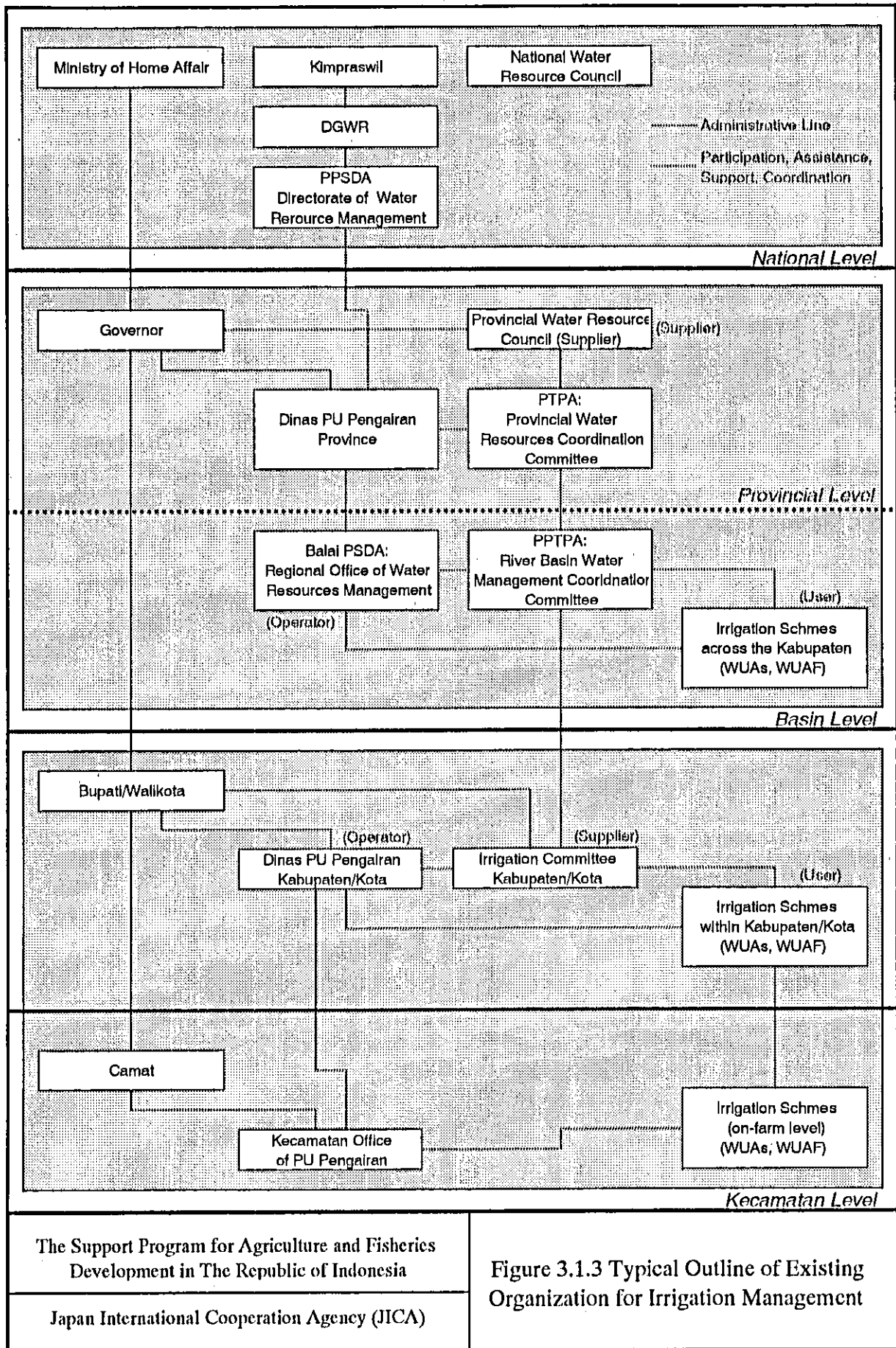


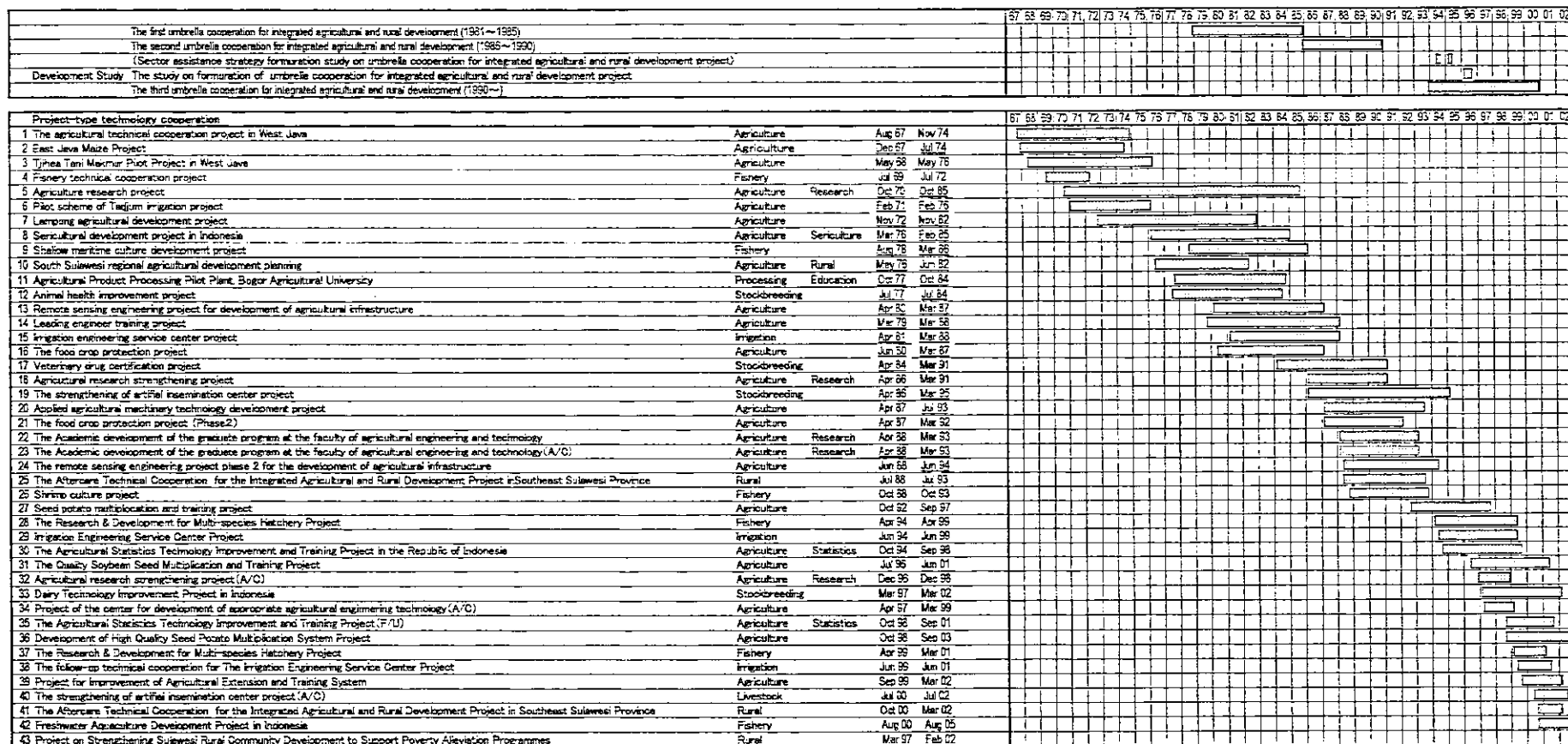
Source: FAO

The Support Program for Agriculture and Fisheries Development in The Republic of Indonesia

Japan International Cooperation Agency (JICA)

Figure 3.1.2 Transition of Production and Traded Quantities of Major Agricultural Activities





R - 4

Figure 4.3.1 Japan's Major Cooperation Projects for the Agriculture and Fisheries Sector in Indonesia 1967-2002

I - 5

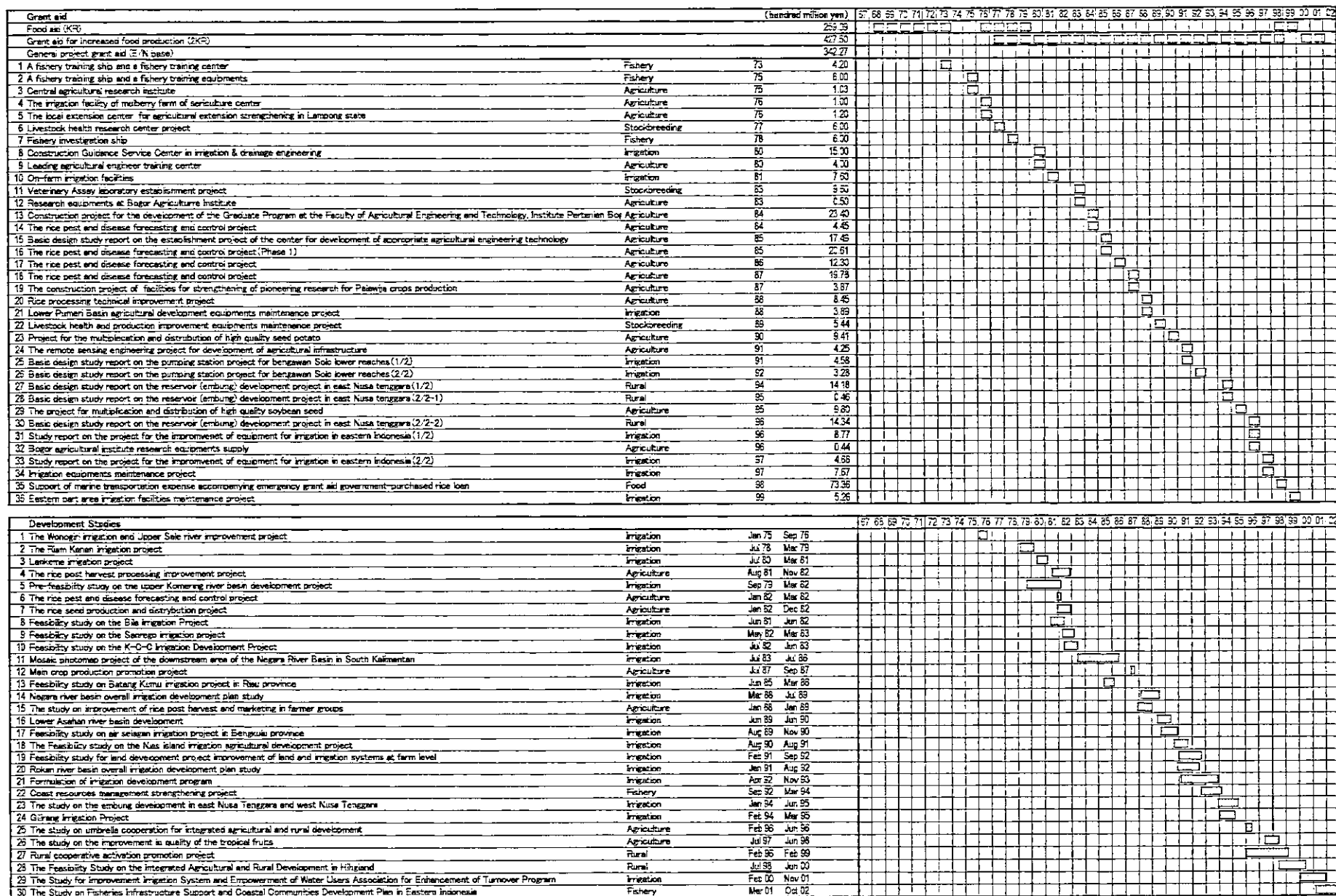


Figure 4.3.1 Japan's Major Cooperation Projects fir the Agriculture and Fisheries Sector in Indonesia 1967-2002



## **Attachments**



**Attachment - 1**

**Scope of Work**

**for**

**the Support Program for**

**Agriculture and Fisheries Development in the Republic of Indonesia**

**Agreed upon**

**between National Development Planning Agency (BAPPENAS)**


**and**

**Japan International Development Agency (JICA)**


**Scope of Work**  
**for**  
**the Support Program for**  
**Agriculture and Fisheries Development**  
**in the Republic of Indonesia**  
**agreed upon between**  
**National Development Planning Agency**  
**and**  
**Japan International Cooperation Agency**

Jakarta, 8 February, 2002



  
Muhammad Abduh  
Deputy Chair man for Development Financing  
and Foreign Cooperation  
National Development Planning Agency  
(BAPPENAS)



  
Michio KANDA  
Resident Representative  
JICA Indonesia Office  
Japan International Cooperation Agency

## I. INTRODUCTION

In response to the request of the Government of the Republic of Indonesia (hereinafter referred to as "GOI"), the Government of Japan (hereinafter referred to as "GOJ") decided to conduct the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") in accordance with the relevant laws and regulations in force in Japan.

Accordingly, the Japan International Cooperation Agency (hereinafter referred to as "JICA"), the official agency responsible for the implementation of the technical cooperation programs of GOJ, will undertake the Support Program in close cooperation with the authorities concerned of Indonesia.

The present document sets forth the scope of work with regard to the Support Program.

## II. OBJECTIVES OF THE SUPPORT PROGRAM

1. To formulate an action plan for the following GOJ's cooperation programs in the agriculture and fisheries sector in Indonesia (hereinafter referred to as "the Action Plan"), which were formed based on the priority issues of GOI and the result of the JICA's Sector Assistance Strategy Formulation Study on Agriculture and Fisheries Sector that was conducted in 2001.

The tentative direction of GOJ cooperation for the agriculture and fisheries sectors in Indonesia from 2002 to 2006 is composed from two(2) development issues and five(5) programs as follows:

### (1) Stable Food Supply and Improvement of Nutrition

- Program for Improvement of Institution and Production and Production Support System in Agriculture and Fisheries
- Program for Improvement of Function of Agricultural Infrastructure and Sustainable Operation and Maintenance
- Program for Sustainable Development of Fishery Resources

### (2) Raising Income of Farmers and Fishermen and Vitalization of Rural Economy

- Program for Promotion of Community-based Economic Activities in Agriculture

and Fisheries

- Program for Improvement and Strengthening of Markets for Agricultural and Fishery Products
2. To monitor the implementation of the Action Plan and conduct its evaluation, and
  3. To assist GOI in strengthening its institutional capacity in planning and management of the development of agriculture and fisheries sector.

### III. SCOPE OF THE SUPPORT PROGRAM

In order to achieve the objectives above, the Support Program shall consist of the following items.

#### 1. Planning Stage of the Support Program (hereinafter referred to as "1st Stage")

To conduct necessary surveys and studies on the agriculture and fisheries sector in order to formulate the Action Plan, taking into account of the result of recently conducted studies in the field of agriculture and fisheries, including the aforementioned JICA's Sector Assistance Strategy Formulation Study on Agriculture and Fisheries Sector in Indonesia in 2001 and other relevant studies.

The contents of surveys/ studies are:

- 1.1 To review the agriculture and fisheries sector studies previously conducted by the GOI, GOJ and the other development partners,
- 1.2 To update the collected data by these studies,
- 1.3 To analyze the development situation of agriculture and fisheries sector in Indonesia,
- 1.4 To examine the way to make the best use of domestic and external resources to implement the Action Plan in collaboration between GOI and GOJ,
- 1.5 To draft a sector analysis report relating to the issue of the above-mentioned cooperation programs (hereinafter referred to as "the Sector Analysis Report") based on the results of these activities, and
- 1.6 To formulate various proposals for Japanese ODA as the Action Plan, based on the Sector Analysis Report.

2. Implementation Stage of the Support Program (hereinafter referred to as "2nd Stage")

- 2.1 To monitor the implementation of the Action Plan and give advice to the GOI for its smooth implementation
- 2.2 To conduct necessary coordination with development partners for the smooth implementation of the Action Plan
- 2.3 To conduct pilot project(s), if the needs arise
- 2.4 To review and modify the Action Plan, if the needs arise, and
- 2.5 To evaluate the Action Plan

IV. MANAGEMENT MECHANISM

1. Taking into consideration the objectives of the Support Program shall be implemented jointly by the Indonesian and Japanese sides.
2. The Steering Committee shall be established for the smooth and efficient implementation of the Support Program.
3. National Development Planning Agency (hereinafter referred to as "BAPPENAS") shall act as a coordinating agency in the Indonesian side for holding the Steering Committee, which shall be composed of the members from following organizations:

Indonesian side

- BAPPENAS
- State Secretariat, Bureau of Technical Cooperation
- Ministry of Finance
- Ministry of Agriculture
- Ministry of Marine Affairs and Fisheries
- Ministry of Settlement and Regional Infrastructure
- State Ministry of Cooperatives and Small and Medium Enterprises
- Ministry of Trade and Industry
- Ministry of Home Affairs
- State Ministry of Women Empowerment

Japanese side

- Embassy of Japan
- Representative office of Japan Bank for International Cooperation (JBIC) in Jakarta
- JICA Indonesia office

**V. SCHEDULE OF THE SUPPORT PROGRAM**

The Support Program should be carried out in accordance with the Tentative Work Schedule attached as Annex.

**VI. REPORTS**

JICA shall prepare and submit the following reports, written in English, to GOI;

Inception Report	: Fifty (50) copies at the commencement of the Support Program
Sector Analysis Report	: Fifty (50) copies at the end of the 1 <sup>st</sup> Stage
Agriculture and Fisheries Sector Action Plan	: Fifty (50) copies at the commencement of the 2 <sup>nd</sup> stage
Monitoring Report (s)	: Fifty (50) copies at the process of the 2 <sup>nd</sup> stage
Final Report	: Fifty (50) copies at the end of the Support Program

**VII. UNDERTAKING OF THE GOI**

1. To facilitate the smooth conduct of the Support Program, GOI shall take necessary measures, as listed below;

- 1.1 Secure the safety of the member of JICA's team of Support Program (hereinafter referred to as "the Member"),
- 1.2 Permit the Member to enter, leave and sojourn in Indonesia for the duration of their assignment there in, and exempt them from alien registration requirements and consular fees,
- 1.3 Exempt the Member from taxes, duties and other charges on equipment, machinery and

other materials to be brought into and out of Indonesia for the conduct of the Support Program,

- 1.4 Exempt the Member from income tax and charges of any kind imposed on or in connection with any emoluments or allowances paid to the Member for their services in connection with the implementation of the Support Program,
- 1.5 Provide necessary facilities to the Member for remittance as well as utilization of the funds introduced into Indonesia from Japan in connection with the implementation of the Support Program,
- 1.6 Secure permission for the Member(s) to enter private properties or restricted areas for the conduct of the Support Program,
- 1.7 Secure permission for the Member to take all data and documents, including photographs and maps, relevant to the Support Program out of Indonesia to Japan, and
- 1.8 Provide medical services as needed. Its expenses will be chargeable to the Member.

2. GOI shall bear claims, if any arises, against the Member resulting from, occurring in the course of, or otherwise connected with the discharge of their duties in the implementation of the Support Program, except when such claims arise from gross negligence or willful misconduct on the part of the Member.

3. BAPPENAS shall act as the counterpart agency to JICA's team of the Support Program and also as the coordinating body in relations with other governmental and non-governmental organizations for the smooth implementation of the Support Program.

4. BAPPENAS shall, at its own expense and in cooperation with other organizations concerned, provide the Member with the following;

- 4.1 Available data and information needed for the Support Program,
- 4.2 Counterpart personnel,
- 4.3 Suitable office space with necessary equipment in Jakarta, if available, and
- 4.4 Credentials or identification cards, and,

### VIII. UNDERTAKING OF JICA

For the implementation of the Support Program, JICA shall take the following measures;

1. To dispatch, at its own expense, the Support Program Team to Indonesia, and,
2. To pursue technology transfer to the Indonesian counterpart personnel in the course of

the Support Program.

**IX. CONSULTATION**

JICA and BAPPENAS shall maintain constant communication and consult with each other in respect of any matters that may arise from or in connection with the Support Program.



## TENTATIVE WORK SCHEDULE

MONTH	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	
Work in Indonesia																																					
Work in Japan																																					
stage		1st Stage						2nd Stage																													
Reports	△ IC/R				△ S/A		△ A/P					△ M/R																									△ F/R

( Remarks )  
 Ic / R : Inception Report  
 S/R : Sector Analysis Report  
 A/P : Action Plan  
 M/R : Monitoring Report(s)  
 F/R : Final Report

**Attachment - 2**

**Minute of Meeting on Inception Report  
For  
the Support Program for  
Agriculture and Fisheries Development in the Republic of Indonesia  
Agreed upon  
between National Development Planning Agency (BAPPENAS)  
and  
Japan International Development Agency (JICA)**

**MINUTES OF MEETINGS ON INCEPTION REPORT  
FOR  
THE SUPPORT PROGRAM FOR AGRICULTURE AND FISHERIES DEVELOPMENT  
IN THE REPUBLIC OF INDONESIA**

**AGREED UPON  
BETWEEN  
NATIONAL DEVELOPMENT PLANNING AGENCY (BAPPENAS)  
AND  
JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

Jakarta, May, 2002

1. Venue Meeting Room SS-3 of National Development Planning Agency  
(BAPPENAS)
2. Date May 13, 2002
3. Time 10:00 AM ~ noon
4. Attendants refer attached list
5. Subjects of discussion

The JICA Team submitted 50 copies of the Inception Report to BAPPENAS in accordance with the "Scope of Work (S/W) for the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia" agreed upon between BAPPENAS and JICA on February 8, 2002.

The meeting on the Inception Report was held between BAPPENAS and the JICA Team. Dr. Ir. Ceppie Kurniadi Sumadilaga, MA, Director of Bilateral Foreign Financing, BAPPENAS, chaired the meeting.

At the beginning of discussion, Mr. Suzuki Kazuya, Advisory Team member from JICA, explained background of the Program to all the attendants. Furthermore, Mr. Ishizuka Makoto, Team Leader of the JICA Team, explained contents of the Inception Report briefly. After the presentation of Mr. Ishizuka, various discussions were made between BAPPENAS and JICA Team, and hereby Inception Report was received by BAPPENAS with the following notes:

- (1) The JICA Team requested BAPPENAS to organize the Steering Committee in order to secure efficient and effective implementation of the Support Program. BAPPENAS accepted to take the lead role for the establishment of the Committee.

- (2) BAPPENAS suggested that the JICA Team assign a long-term expert to stay in Indonesia, so that the JICA Team has enough time to discuss the Action Plan with the related line ministries. BAPPENAS expects that the Action Plan formulated by the JICA Team will reflect the real needs of the Government of Indonesia and could be implemented.
- (3) The JICA Team explained BAPPENAS that the work plan mentioned in the Inception Report was subject to change, depending on the future situation. BAPPENAS accepted this explanation.
- (4) BAPPENAS asked difference between the Third Umbrella and the Action Plan to be formulated by the JICA Team. The JICA Team replied that the Third Umbrella was completed in 2000 and the Action Plan is expected to define as the next phase for Japan's official development assistance to the agriculture and fisheries sector.
- (5) BAPPENAS stated that decentralization is being promoted in Indonesia. It is therefore necessary to consider the progress and status of decentralization, in order to study current situation of Indonesia and formulate the Action Plan for future Japan's official development assistance.



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Dr. Ir. Ceppie Kurniadi Sumadilaga, MA  
Director of Bilateral Foreign Financing  
BAPPENAS  
Republic of Indonesia



---

Mr. Ishizuka Makoto  
Leader of JICA Team



---

Mr. Otake Yuji  
Deputy Resident Representative  
JICA Indonesia Office

## LIST OF ATTANDANTS

### **National Development Planning Agency (BAPPENAS)**

Simon L. Himawan	:	Director of Water Resources and Irrigation
Hasudungan Sihombing	:	Director of Water Resources and Irrigation
Anwar Sunari	:	Staff of Food and Agriculture
Tommy Neemawan	:	Staff of Marine and Fisheries Development
Andi Waonianto	:	Staff
Ceppie Sumadilaga	:	Director of Directorate Bilateral Economic Cooperation
Dewo Putranto	:	Staff, Directorate of Bilateral Economic Cooperation
Eiko Whismulyadi	:	Director of Small and Medium Enterprises and Cooperative Empowerment
Yoshioka Shinji	:	JICA Expert
Okuyama Akira	:	JICA Expert

### **JICA Advisory Team**

Suzuki Kazuya	:	Southeast Asia Division Regional Department   JICA H.Q.
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### **JICA Team**

Ishizuka Makoto	:	Team Leader / Macro Economy
Morioka Naoto	:	Co-Team Leader / Rural Development
Ishizaki Yoshiyuki	:	Co-Team Leader / Agricultural Development
Maekawa Akira	:	Co-Team Leader / Fisheries Development
Watanabe Toshio	:	Co-Team Leader / Marketing
Itakura Ipppei	:	Coordinator

### **JICA Indonesia Office**

Taki Motoo	:	Assistant Resident Representative
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**Attachment - 3**

**Minute of Meeting on Interim Report  
for  
the Support Program for  
Agriculture and Fisheries Development in the Republic of Indonesia  
Agreed upon  
between National Development Planning Agency (BAPPENAS)  
and  
Japan International Development Agency (JICA)**

**MINUTES OF MEETING ON INTERIM REPORT  
FOR  
THE SUPPORT PROGRAM FOR AGRICULTURE AND FISHERIES DEVELOPMENT  
IN THE REPUBLIC OF INDONESIA**

**AGREED UPON  
BETWEEN  
NATIONAL DEVELOPMENT PLANNING AGENCY (BAPPENAS)  
AND  
JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

Jakarta, July 19, 2002

The Scope of Work for the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") was agreed upon between the National Development Planning Agency (hereinafter referred to as "BAPPENAS") and the Japan International Cooperation Agency (hereinafter referred to as "JICA") on February 8, 2002. In accordance with the Scope of Work, the Government of Japan dispatched through JICA the Study Team (hereinafter referred to as "the JICA Study Team") for execution of the 2nd Field Work in Indonesia during the period from July 14 to August 27, 2002. For the monitoring of the Support Program, JICA also dispatched the Monitoring Team beside the JICA Study Team during the period from July 14 to 19, 2002.

At the commencement of the 2nd Field Work, the JICA Study Team submitted BAPPENAS 50 copies of the Interim Report presenting the results of 1st Field Work in Indonesia and 1st Home Work in Japan. The meeting on the Interim Report was held between the Steering Committee for the Support Program (hereinafter referred to as "the Committee") and the Monitoring Team/JICA Study Team on July 16, 2002. In addition, a series of discussions on the Interim Report was held between the Ministries/Agencies concerned and the Monitoring Team/JICA Study Team individually on July 17 and 18, 2002. The attendants of the meetings are listed in the attachment.

The meeting between the Committee and the Monitoring Team/JICA Study Team was chaired by Dr. Dedi M. Masykur Riyadi, Deputy Chairman for Natural Resources and Environment, BAPPENAS. Mr. Ryuzo Nishimaki, the Team Leader of Monitoring Team, expressed the opening remark of the meeting, followed by Mr. Takeshi Watanabe who was the member of Monitoring Team explained the background of the Support Program to all the attendants. Subsequently, Mr. Makoto Ishizuka, Team Leader of the JICA Study Team, gave the presentation about contents of the Interim Report focussing on the cooperation components which were formulated based on the results of the sector analysis on the agriculture and fisheries sector in Indonesia.

In the individual meeting, the similar presentation was made by the Monitoring Team/JICA

Study Team to the attendants from the Ministries/Agencies concerned.

After a series of discussions with the Committee and Ministries/Agencies concerned, the Interim Report was accepted by the Indonesian side with the mutual confirmation on the following issues:

- (1) BAPPENAS emphasized that all the cooperation components presented in the Interim Report should be in line with the National Development Plan (PROPENAS).
- (2) BAPPENAS mentioned that the results of sector analysis could be utilized not only for the formulation of the Action Plan for Japan's ODA, but also for the formulation of development program of the Government of Indonesia and other donor agencies.
- (3) BAPPENAS mentioned: a) the establishment of the Technical Team, consisting of officials of BAPPENAS and other Ministries/Agencies concerned, for strengthening mutual consultation between the Indonesian and Japanese sides at practical level as well as among the Ministries/Agencies concerned of the Government of Indonesia; b) the possibility of extending the duration of Phase 1, since the Support Program is the strategic effort in formulating a comprehensive Action Plan, which covers Japan's various ODA schemes ; and c) a working arrangement would be set up between the JICA Study Team and the Technical Team of the Indonesian side.

In response to b), the Japanese side explained that the planned schedule of Phase 1 should be maintained in order to reflect the results of the study into cooperation activities starting from year 2003.

- (4) The Ministry of Marine Affairs and Fisheries stated that the issue of fish losses should be described in the cooperation components, since it is a crucial issue in the fishery sub-sector. The Japanese side expressed its view that higher priorities are on the approaches from the viewpoints of fisheries resource management and aquaculture.

The Ministry of Marine Affairs and Fisheries also requested the necessary follow-up for the on-going development study under the JICA cooperation. The Japanese side explained that the further discussion would be made based upon the results of the study.

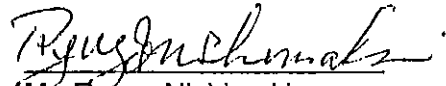
- (5) The Ministry of Agriculture proposed that agricultural diversity of regions should be carefully considered in the Support Program.
- (6) The Ministry of Home Affairs and Ministry of Settlement and Regional Infrastructure pointed out that the ownership and obligation of local development belong to local governments, and thus local situation should be carefully considered in formulating and executing development activities.
- (7) The Monitoring Team stated that large-scale infrastructure development should be carefully considered taking into account its sustainability and present financial conditions of Indonesia.





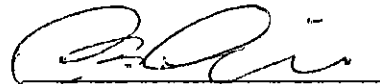
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Dr. Dedi M. Masykur Riyadi  
Deputy Chairman for Natural  
Resources and Environment,  
BAPPENAS



---

Mr. Ryuzo Nishimaki  
Leader of Monitoring Team,  
JICA



---

Mr. Makoto Ishizuka  
Leader of JICA Study Team

## LIST OF ATTENDANTS

Steering Committee on July 16, 2002

### I. BAPPENAS

- |                               |   |
|-------------------------------|---|
| 1. Dr. Dedi M. Masykur Riyadi | Deputy Chairman for Natural Resources and Environment     |
| 2. Dr. Ceppie K. Sumadilaga   | Director, Bilateral Foreign Financing                     |
| 3. Lusi                       | Division Head, Directorate of Bilateral Foreign Financing |
| 4. Dr. Endah M.               | Director, Food and Agriculture                            |
| 5. Wahyuningsih D.            | Director, Marine and Fisheries                            |
| 6. Arif Haryana               | Chief, Directorate of Food and Agriculture                |
| 7. Hedi M. Idris              | PUKMK Directorate   |
| 8. Hasudungan Sihombing       | Directorate of Water Resources and Irrigation             |
| 9. Untung S.                  | Staff, Bilateral Foreign Financing                        |
| 10. Tanimoto H.               | JICA Expert   |
| 11. Okuyama A.                | JICA Expert   |

### II. SEKNEG

- |                   |  |
|-------------------|--|
| 1. Betty Manurung | Staff at Bureau of Foreign Cooperation |
| 2. Mulatasih      | Staff at Bureau of Foreign Cooperation |

### III. Ministry of Home Affairs

- |             |       |
|-------------|-------|
| 1. Nuryanti | Staff |
| 2. Hidayana | Staff |

### IV. Ministry of Trade and Industry

- |           |   |
|-----------|---|
| 1. Hamzah | Staff, Bureau of Planning Secretariat General |
|-----------|---|

### V. Ministry of Marine Affairs and Fisheries

- |                    |  |
|--------------------|--|
| 1. Saut Hutagalung | Director, Bureau of Planning & Foreign Cooperation |
| 2. Isqak Edi P.    | Staff at Bureau of Planning & Foreign Cooperation  |
| 3. Horikoshi N.    | JICA Expert  |

**VI. Ministry of Settlement and Regional Infrastructure**

- |                      |  |
|----------------------|--|
| 1. Firman M. Hutapea | Chief of P2B Division, Bureau of Foreign Cooperation |
| 2. Agus Suprpto K.   | Staff, Bintek SDA                                    |

**VII. Ministry of Cooperatives and Small & Medium Enterprises**

- |                 |                            |
|-----------------|----------------------------|
| 1. Ahmad Zabadi | Chief of Planning Division |
| 2. Ramal S.     | Planning Division          |
| 3. Luhut P.     | Planning Division          |

**VIII. State Ministry of Women Empowerment**

- |                  |   |
|------------------|---|
| 1. Agustina Erni | Head of Foreign Affair, Planning Bureau |
|------------------|---|

**IX. Japan Bank International Cooperation**

- |                |  |
|----------------|--|
| 1. Fukuyama K. | Representative, Representative Office in Jakarta |
|----------------|--|

**X. Monitoring Team**

- |                 |   |
|-----------------|---|
| 1. Nishimaki R. | Managing Director, JICA Head Quarter            |
| 2. Suzuki K.    | Ministry of Foreign Affairs                     |
| 3. Tsukada N.   | Ministry of Agriculture, Forestry and Fisheries |
| 4. Watanabe T.  | JICA Head Quarter                               |
| 5. Shibusawa T. | JICA Head Quarter                               |

**XI. JICA Indonesia Office**

- |                   |                                   |
|-------------------|-----------------------------------|
| 1. Otake Y.       | Deputy Resident Representative    |
| 2. Hoshi H.       | Assistant Resident Representative |
| 3. Taki M.        | Assistant Resident Representative |
| 4. Lingga Kartika | Program Officer                   |

**XII. JICA Team**

- |                |                                   |
|----------------|-----------------------------------|
| 1. Ishizuka M. | Team Leader, Macro-Economy Expert |
| 2. Watanabe T. | Marketing Expert                  |
| 3. Ishizuka Y. | Agriculture Development Expert    |
| 4. Maekawa A.  | Fisheries Development Expert      |
| 5. Morioka N.  | Rural Development Expert          |
| 6. Itakura I.  | Coordinator                       |

## **LIST OF ATTENDANTS**

### **Meeting with Individual Ministries**

#### **I. Ministry of Agriculture on July 16, 2002**

1. Dr. Kaman Nainggolan                      Director, Bureau of Planning and Finance
2. Dr. Gardjita Budi                              Bureau of Planning and Finance

#### **II. Ministry of Marine Affair and Fisheries on July 17, 2002**

1. Saut P Hutagalung                              Director, Bureau of Planning & Foreign Cooperation
2. Nilanto Perbowo                                Head of Planning, DG of Capture Fisheries

#### **III. State Ministry of Cooperative and SME on July 17, 2002**

1. Wayan Suarja                                    Head of Planning Bureau and Data
2. Mardjoko Pratomo                              Chief of Evaluation and Reporting

#### **IV. Ministry of Finance on July 17, 2002**

1. Edi Karsanto                                    Director of Foreign Funds

#### **V. Ministry of Trade and Industry on July 17, 2002**

1. Mardjoko Siswanto                              Head of Foreign Aid Division, Bureau of Planning

#### **VI. Ministry of Home Affair on July 17, 2002**

1. Yuswandi A. Tumenggung                      Head, Center for Cooperation Administration

#### **VII. State Ministry of Women Empowerment on July 18, 2002**

1. Dr. Sri Harijati Hatmadji                      Executive Secretary
2. Dr. H. Yusuf Supiandi                         Deputy for Gender Equality

**Attachment - 4**

**Minute of Meeting on Draft Sector Report  
for  
the Support Program for  
Agriculture and Fisheries Development in the Republic of Indonesia  
Agreed upon  
between National Development Planning Agency (BAPPENAS)  
and  
Japan International Development Agency (JICA)**

**MINUTES OF MEETING ON DRAFT SECTOR REPORT  
FOR  
THE SUPPORT PROGRAM FOR AGRICULTURE AND FISHERIES DEVELOPMENT  
IN THE REPUBLIC OF INDONESIA**

**AGREED UPON  
BETWEEN  
NATIONAL DEVELOPMENT PLANNING AGENCY (BAPPENAS)  
AND  
JAPAN INTERNATIONAL COOPERATION AGENCY (JICA)**

Jakarta, September 9, 2002

The Scope of Work for the Support Program for Agriculture and Fisheries Development in the Republic of Indonesia (hereinafter referred to as "the Support Program") was agreed upon between the National Development Planning Agency (hereinafter referred to as "BAPPENAS") and the Japan International Cooperation Agency (hereinafter referred to as "JICA") on February 8, 2002. In accordance with the Scope of Work, the Government of Japan dispatched through JICA the Study Team (hereinafter referred to as "the JICA Study Team") for execution of the 2<sup>nd</sup> Field Work in Indonesia during the period from July 14 to September 10, 2002.

At the end of the 2<sup>nd</sup> Field Work, the JICA Study Team submitted BAPPENAS 50 copies of the Draft Sector Report including the Draft Action Plan and its Monitoring System. The meeting on the Report was held between the Steering Committee for the Support Program (hereinafter referred to as "the Committee") and the JICA Study Team on September 9, 2002 at the meeting room of BAPPENAS. The attendants of the meetings are listed in the attachment.


The meeting was chaired by Dr. Endah Murniningtyas, Director for Food and Agriculture, BAPPENAS. Mr. R. Sakuta, First Secretary, Embassy of Japan, made opening remarks, then, Mr. M. Taki, Assistant Resident Representative on behalf of Mr. Y. Otake, Deputy Resident Representative of JICA Indonesia Office, explained the points taken into consideration in formulating the Action Plan. Subsequently, Mr. M. Ishizuka, Team Leader of the JICA Study Team, presented the Report focusing on the Draft Action Plan and its Monitoring System during implementation.

After a series of discussions, the Draft Sector Report including the Draft Action Plan was accepted in general by the Indonesian side. The major points of the discussion were as follows:

- (1) The Draft Action Plan is in principle agreed. However, further review is required for finalization which may include some modifications. Discussion will be continued in each

of Indonesian and Japanese sides during the period of the 2<sup>nd</sup> Home Work in Japan.

- (2) The mechanism of monitoring system should be clarified. For this purpose, the both sides will continue to discuss on this matter, and the result will be incorporated in the final report to be submitted in October 2002.
- (3) BAPPENAS stated that they would continue the discussion with the line ministries on the Action Plan and Monitoring System to have common understanding within the Indonesian side, and ensuring the compatibility of the Action Plan with the overall GOI development program should be considered. Formalization of the Technical Team and Steering Committee would also be discussed for monitoring and evaluation of the Support Program.



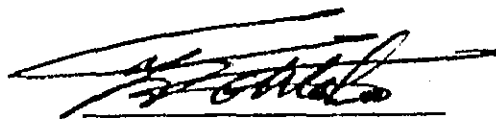
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Dr. Endah Murniningtyas  
Director for  
Food and Agriculture  
BAPPENAS



---

Mr. Makoto Ishizuka  
Leader  
JICA Study Team



---

Mr. Yuji Otake  
Deputy Resident Representative  
JICA Indonesia Office

## LIST OF ATTANDANTS

### **I. BAPPENAS**

1. Endah Murniningtya. : Director of Food and Agriculture
2. Arif Haryana : Chief of Food Division,  
Directorate of Food Agriculture
3. Anwar Sunari : Chief of Horticulture Division,  
Directorate of Food and Agriculture
4. M. Heri S. : Chief, Directorate of Marine and  
Fisheries
5. Hasudungan Sihombing : Directorate of Water Resources and  
Irrigation
6. Hedi M. Idris : Directorate of PUKMK
7. Cholifihani : Staff, Directorate of Bilateral Foreign  
Financing
8. Untung S. : Associate Staff, Directorate of Bilateral  
Foreign Financing
9. Hisao TANIMOTO : JICA Expert
10. Akira OKUYAMA : JICA Expert

### **II. State Secretariat (SEKNEG)**

11. Kiagus Usman : Sub-Chief of Bilateral Cooperation

### **III. Ministry of Agriculture (MOA)**

12. Susilo : Chief, Bureau of Planning, Secretariat  
General
13. Tadashi TSUCHIYA : JICA Expert
14. Noriharu USUKI : JICA Expert
15. Masahito SATO : JICA Expert

### **IV. Ministry of Marine Affairs and Fisheries (MMAF)**

16. Isac N. Tarigan : Sub-Chief, Bureau of Planning and  
Foreign Cooperation
17. Isqak Edi. P. : Sub-Chief, Directorate of International  
Institution
18. Nobuyuki HORIKOSHI : JICA Expert



**V. Ministry of Home Affairs**

19. S. W. Singarimbun : Sub-Chief of Regional Development,  
BANGDA

**VI. Ministry of Finance**

20. Nuryanto : Directorate of Foreign Fund, Directorate  
General of Budgetting

**VII. Ministry of Industry and Trade (MOIT)**

21. Mardjoko Siswanto : Head of Foreign Aid Division, Bureau of  
Planning

**VIII. Ministry of Settlement and Regional Infrastructure**

22. Lenny M. : Bureau of Foreign Cooperation

**IX. State Ministry of Women Empowerment**

23. Heru Kasisi : Bureau of Planning

24. Agustina Erni : Bureau of Planning

**X. Embassy of Japan**

25. Ryuiichi SAKUTA : First Secretary

**XI. JICA Indonesia Office**

26. Yuji OTAKE : Deputy Resident Representative

27. Motoo TAKI : Assistant Resident Representative

28. Akihisa SANO : Assistant Resident Representative

**XII. JICA Study Team**

29. Makoto ISHIZUKA : Team Leader, Macro-Economy Expert

30. Naoto MORIOKA : Rural Development Expert

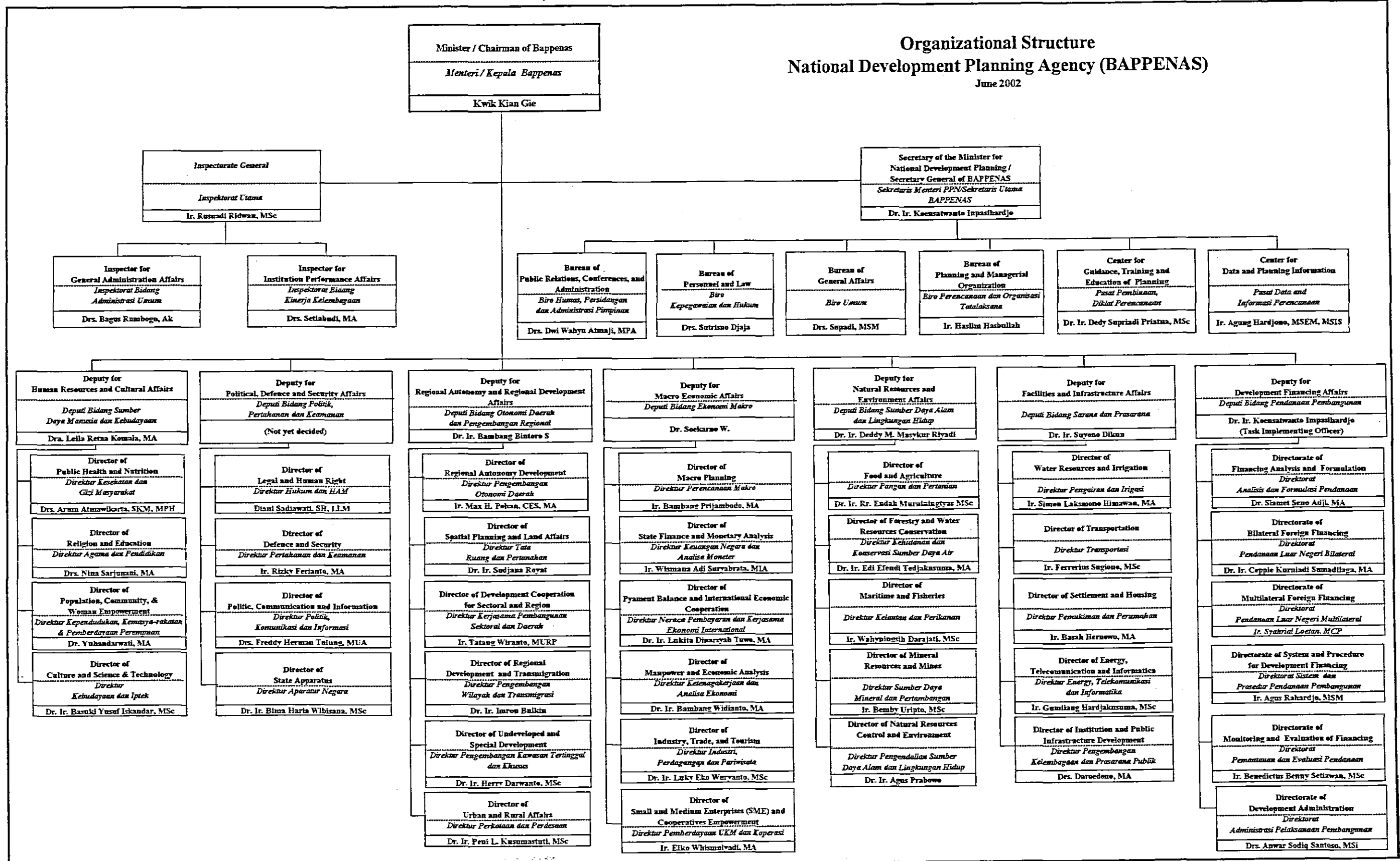
## Attachment - 5

### Organizational Charts

- 5-1 National Development Planning Agency (BAPPENAS)
- 5-2 State Secretariat (SEKNEG)
- 5-3 Bureau of Technical Cooperation, State Secretariat
- 5-4 Ministry of Finance
- 5-5 Ministry of Agriculture
- 5-6 Ministry of Marine Affairs and Fisheries
- 5-7 Ministry of Settlement and Regional Development
- 5-8 State Ministry of Cooperative and Small & Medium Enterprises
- 5-9 Ministry of Industry and Trade
- 5-10 Ministry of Home Affairs
- 5-11 State Ministry of Women Empowerment

## Organizational Structure National Development Planning Agency (BAPPENAS)

June 2002



# Organization Chart of State Secretariat Struktur Organisasi Sekretariat Negara (SEKNEG)

June 2002

State Secretariat  
Sekretariat Negara  
Dambang Kesowo

Advisor of State Secretariat  
Staf Ahli Sekretariat Negara  
- Soedibyo Darnosutanto  
- Pamono Sudibyo

3845627 ext. 1101  
Deputy of  
Policy Supporting  
Deputi Bidang  
Dukungan Kebijakan  
Sumarwoto

Bureau for  
Law  
Biro  
Hukum  
(not yet decided)

Bureau for  
National Review  
Biro  
Kajian Dalam Negeri  
Djadju Natsir

Bureau for  
International Review  
Biro  
Kajian Internasional  
Imron Kotau

Bureau for  
Informatica Supporting  
Biro  
Dukungan Informatika  
Rinaldi Sofyan

Bureau for  
Text and Translation  
Biro  
Naskah dan Terjemahan  
(not yet decided)

3845627 ext. 5202  
Deputy of  
Administration  
Deputi Bidang  
Administrasi  
Rilda Ananda Anwar

Bureau for  
General Affairs  
Biro  
Umum  
Tauik Sukasah

3860611  
Bureau for  
Technical Cooperation  
Biro  
Kerjasama Teknik Luar Negeri  
Rizal Basri

Bureau for  
Budgeting-I  
Biro  
Anggaran-I  
Um Um Rumnasli

Bureau for  
Budgeting-II  
Biro  
Anggaran-II  
Patar Simatupang

Bureau for  
Administration  
Biro  
Tata Usaha  
Sugiri

3830107  
Deputy of  
Resources Empowerment  
Deputi Bidang  
Sumberdaya Pambudayaan  
R.H.J. Suharto

Bureau for  
Assets Empowerment  
Biro  
Pemberdayaan Aset  
Zurhan Lubis

Bureau for  
Planning and Evaluation  
Biro  
Perencanaan dan Evaluasi  
Sukma Irawan

Bureau for  
Organization and Personnel  
Biro  
Organisasi dan Kepegawatan  
Bambang Pratitno

3520874  
Deputy of  
Institution & Community Relation  
Deputi Bidang  
Hubungan Kelembagaan Komasyarakatan  
Husein Adhwastra

Bureau for  
Highest (MPR) & State High (DPR) Institutional Relation  
Biro  
Hubungan Lembaga Tertinggi & Tinggi Negara  
Lughnan

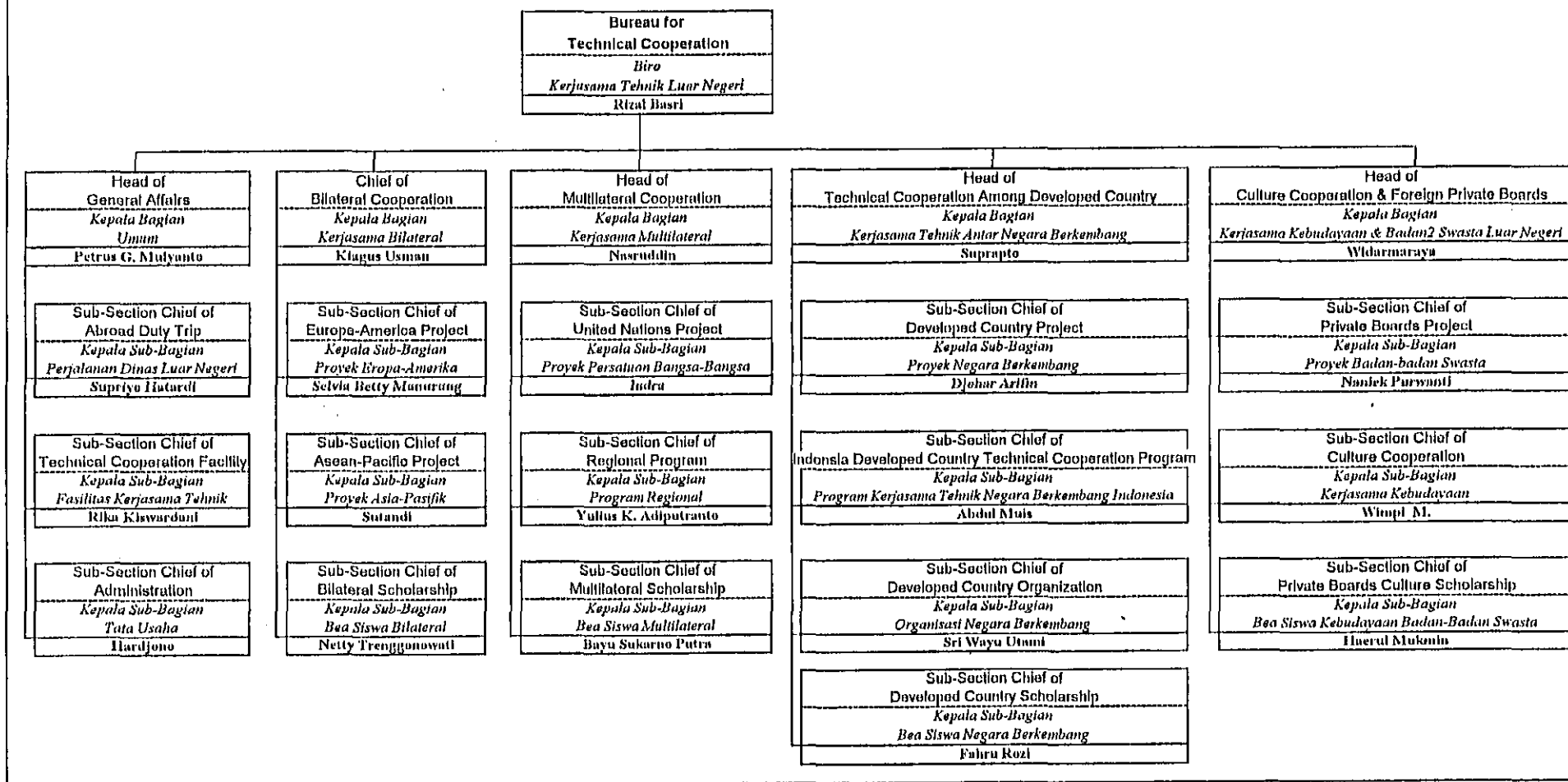
Bureau for  
Community Organization Relation  
Biro  
Hubungan Organisasi Komasyarakatan  
Suratnyana G. Putri

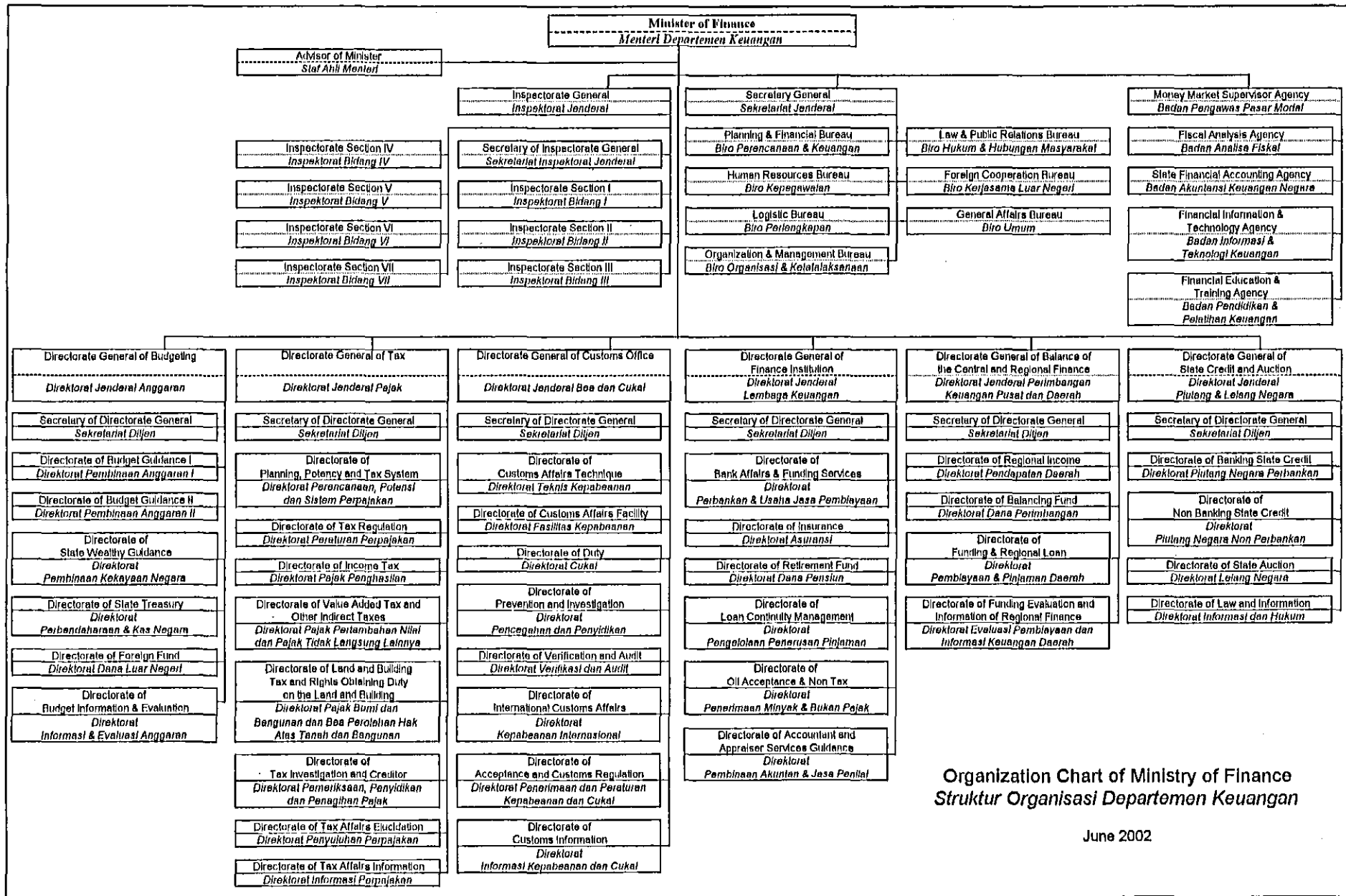
Bureau for  
Regional Legislative Relation  
Biro  
Hubungan Legislatif Daerah  
Sullisty

Bureau for  
Political Organization Relation  
Biro  
Hubungan Organisasi Politik  
(not yet decided)

Bureau for  
Non-Government-Organization (NGO) Relation  
Biro  
Hubungan Lembaga Swadaya Masyarakat (LSM)  
Sugiri

**Organization Chart of Bureau for Technical Cooperation, State Secretariat**  
**Struktur Organisasi Biro Kerjasama Teknik Luar Negeri, SEKNEG**



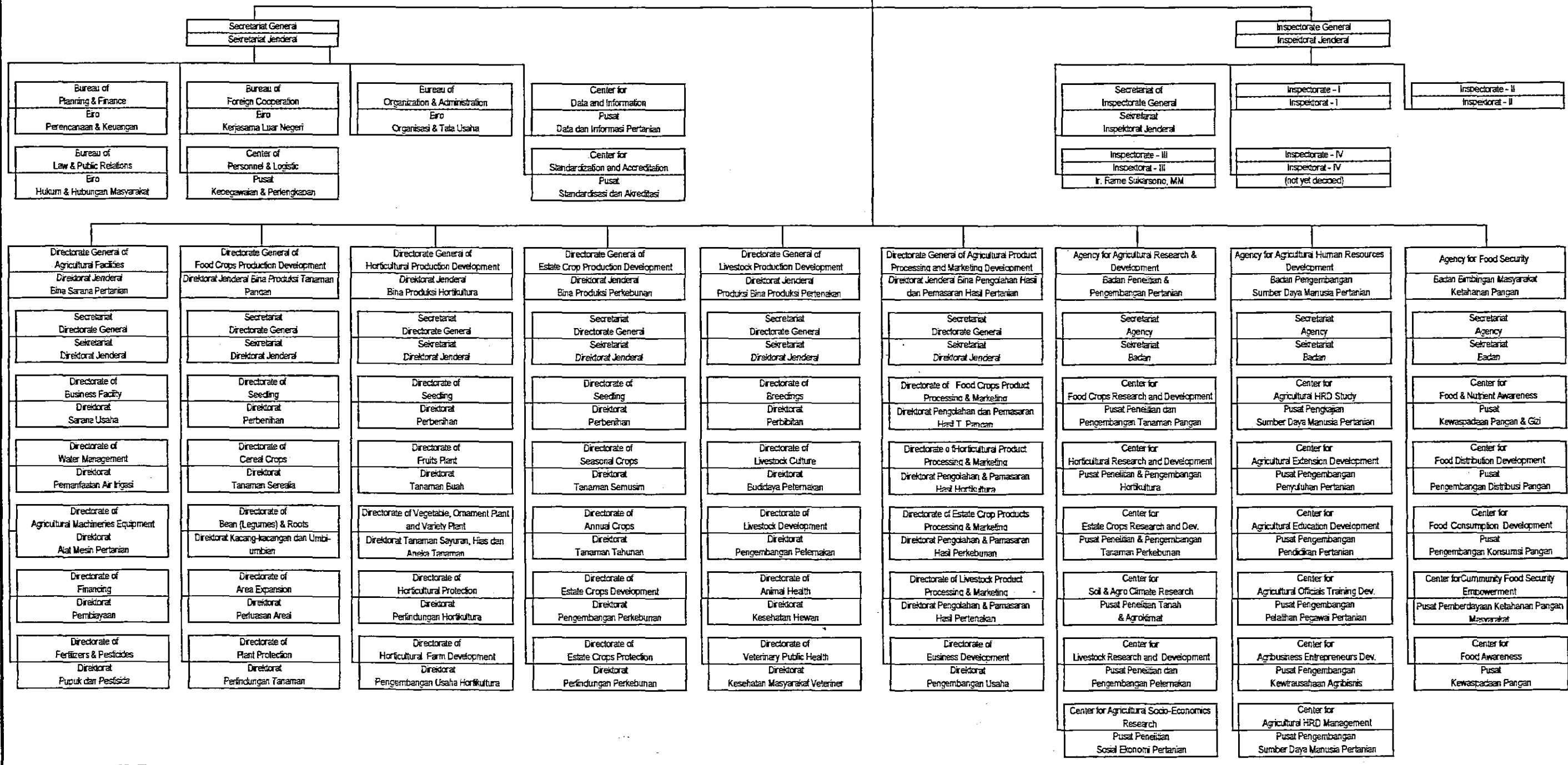


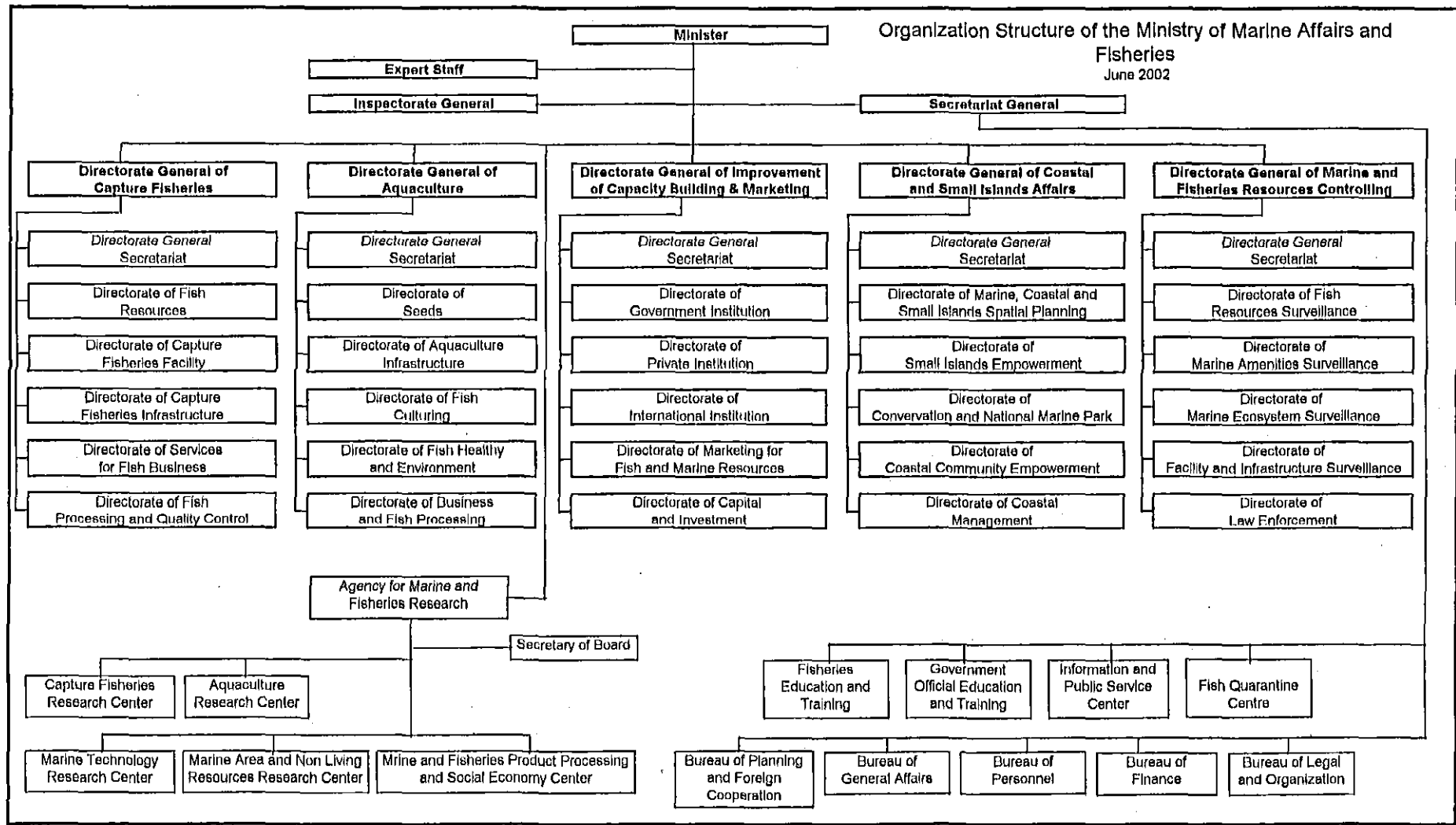
# Organization Chart of Ministry of Agriculture Struktur Organisasi Departemen Pertanian

June 2002

Minister of Agriculture and Plantation  
Menteri Pertanian dan Perkebunan  
Prof. Dr. Bungaran Saragih

- 1 Senior Advisor of Minister for Agricultural Technology Affairs  
Staf Ahli Menteri Bidang Teknologi Pertanian
- 2 Senior Advisor of Minister for Agricultural Manpower Affairs  
Staf Ahli Menteri Bidang Ketenagakerjaan Pertanian
- 3 Senior Advisor of Minister for Agricultural Environment and Areas Development  
Staf Ahli Menteri Bidang Lingkungan dan Pembangunan Wilayah Pertanian







Organization Chart of Ministry of Settlement & Regional Infrastructure  
Struktur Organisasi Departemen Permukiman & Prasarana Wilayah

June 2002

Minister of Settlement & Regional Infrastructure

Menteri Permukiman & Prasarana Wilayah

Dr. Ir. Soenarno, Dipl. HE

5 -- 7 Ministry of Settlement and Regional Infrastructure

\*) Advisor of Minister  
Staf Ahli Menteri

Tel: 7268673

Construction and Investment Development Agency Badan Pembinaan Konstruksi dan Investasi Wibisono Setio Wibowo, MSc
Secretary of Agency Sekretaris Badan Ir. Djoko Muryanto, MSc
Procurement Evaluation Center Pusat Penilaian Pencapaian Ir. Harry Pondzag
Construction Quality Evaluation Center Pusat Penilaian Mutu Konstruksi Ir. Mohamad Anas Aly
Construction Development Center Pusat Pembinaan Konstruksi Drs. Hinu Endro Sayono, MPA
Investment Development Center Pusat Pengembangan Investasi Ir. Sumaryanto Widayati, MSCE

Tel: 7245083

Research and Development Agency Badan Penelitian dan Pengembangan Dr. Ir. Patana Rantetoding, M.Eng.Sc
Secretary of Agency Sekretaris Badan Dr. Abdul Hafied Abdullah Gani, MSc
Research Institute for Water Resources Pusat Riset SDA Ir. Dyah Rahayu Pangesti, Dipl. HE
Research and Development for for Road Infrastructure Pusat Riset Prasarana Transportasi Ir. Mohammad Syahdanul Irwan, MSc
Research and Development Center for Settlement Pusat Riset Permukiman Ir. Aim Abdurachim Idris, MSc
Study center for Regional Socio-Culture-Economy Pusat Pengkajian Sosial-Budaya-Ekonomi Wilayah Drs. Pardi

Tel: 7398116

Human Resources Development Agency Badan Pengembangan Sumber Daya Manusia Ir. Sri Hadiarti
Secretary of Agency Sekretaris Badan Ir. Handrajedi, M.Eng.
Education and Training Center for Personnel Pusat Pendidikan dan Pelatihan Pegawai Ir. Ismanto, MSc
Engineering Education Center Pusat Pendidikan Keahlian Teknik Ir. Andria Suhandjaja, Dipl. SE, MA
Construction Services Training Center Pusat Pelatihan Jasa Konstruksi Ir. Habibuddin Safel Simabur, Dipl. SE
Community Participation Development Center Pusat Pengembangan Peranserta Masyarakat Ir. Hana Melina Nurhayati S.

Tel: 7247564

Secretary General Sekretaris General Ir. Djoko Kirmanto, Dipl. HE
Planning and Foreign Cooperation Bureau Biro Perencanaan dan Kerjasama Luar Negeri Dr. Ir. Moch. Basuki Hadimoeliono, MSc
Finance and Owned State Enterprises Bureau Biro Keuangan dan Tata Usaha BUMN Drs. Siametto, MT
Personnel and Organization Bureau Biro Kepegawaian dan Organisasi Tataaksana Drs. IG.G. Pudjanegara, MM
Law Bureau Biro Hukum Muhammad Inam, SH
General Affairs Bureau Biro Umum Ir. Bambang Tri Sukmono, MM
Policy Study Center Pusat Kajian Kebijakan Dr. Ir. Achmad Hermanto Dardak, MSc
Data & Public Information Center Pusat Data & Informasi Publik Ir. Budi Yuwono Prawirosudirjo, Dipl. SE

Tel: 72797849

Inspectorate General Inspektorat Jenderal Ir. Junius Saringar Ulibasa Hutabarat
Secretary of Inspectorate General Sekretaris Inspektorat Jenderal Ir. Bambang Guritno Soekanto, MPA
Inspector - I Inspektur - I Ir. Subianto Hardjodimulyo, Dipl. HE
Inspector - II Inspektur - II Ir. Hismu Pawenang
Inspector - III Inspektur - III Eddy Djuhdi H, Dipl. Ing.
Inspector - IV Inspektur - IV Ir. Suprayitno

Directorate General of Spatial Planning Direktorat Jenderal Penataan Ruang Ir. Sjarifuddin Akil
Secretary of Dit. Gen. Sekretaris Dit. Jen. Ir. Setia Budi Alqamar, MURP
Directorate of National Spatial Planning Direktorat Penataan Ruang Nasional Ir. Ruchyat Deni Djakapemana, M.Eng.
Directorate of Regional Development Direktorat Pengembangan Kawasan Ir. Renyansih
Directorate of Spatial Planning in Western Region Direktorat Penataan Ruang Wilayah Barat Ir. Toto Hendroto Baswan, Msi
Directorate of Spatial Planning in Central Region Direktorat Penataan Ruang Wilayah Tengah Dr. Ir. LF. Purnomosidhi P., MSc
Directorate of Spatial Planning in Eastern Region Direktorat Penataan Ruang Wilayah Timur Ir. Kusnaeni, Dipl. HE

Directorate General of Regional Infrastructure Direktorat Jenderal Prasarana Wilayah Ir. Hendriyanto Notosoegondo
Secretary of Dit. Gen. Sekretaris Dit. Jen. Ir. Sri Apriatni Soekardi, MM
Directorate of Technical Guidance Direktorat Bina Teknik Ir. Soedarmadji Koesno, M.Eng.Sc.
Directorate of Infrastructure Network System Direktorat Sistem Jaringan Prasarana Ir. Abdurrahman Mustazir N., MM
Directorate of Infrastructure in Western Region Direktorat Prasarana Wilayah Barat Ir. Maulana Yoesoef Singedekane
Directorate of Infrastructure in Central Region Direktorat Prasarana Wilayah Tengah Ir. Parliandungan Simanjuntak, MSc
Directorate of Infrastructure in Eastern Region Direktorat Prasarana Wilayah Timur Ir. Frankie Tayu

Directorate General of Urban and Rural Development Direktorat Jenderal Perkotaan dan Perdesaan Ir. Budiman Arief
Secretary of Dit. Gen. Sekretaris Dit. Jen. Drs. Sugimin Pranoto, M.Eng.
Directorate of Technical Guidance Direktorat Bina Teknik Ir. Nelson Siregar, MSc
Directorate of Metropolitan City Direktorat Perkotaan Metropolitan Ir. Sutikni Utoro
Directorate of Urban and Rural in Western Region Direktorat Perkotaan dan Perdesaan Wilayah Barat Ir. Totok Priyanto, MUP
Directorate of Urban and Rural in Central Region Direktorat Perkotaan dan Perdesaan Wilayah Tengah Ir. Mohammad Rachmat Karnadi, MT
Directorate of Urban and Rural in Eastern Region Direktorat Perkotaan dan Perdesaan Wilayah Timur Moch. Nur Nasution, MSc

Directorate General of Water Resources Direktorat Jenderal Sumber Daya Air Dr. Ir. Roestam Sjarief, MNRM
Secretary of Dit. Gen. Sekretaris Dit. Jen. Dr. Ir. Mochammad Amron
Directorate of Technical Guidance Direktorat Bina Teknik Ir. Moh. Hasan, Dipl. HE
Directorate of Water Resources Management Direktorat Penatgunaan Sumber Daya Air Ir. Adi Sarwoko, Dipl. HE
Directorate of Water Resources in Western Region Direktorat Sumber Daya Air Wilayah Barat Ir. Karyadi, Dipl. HE
Directorate of Water Resources in Central Region Direktorat Sumber Daya Air Wilayah Tengah Ir. Djoko Subarkah, Dipl. HE
Directorate of Water Resources in Eastern Region Direktorat Sumber Daya Air Wilayah Timur Ir. Eddy A. Djajadredja, Dipl. HE

Directorate General of Housing and Settlement Direktorat Jenderal Perumahan dan Permukiman Ir. Aca Sugandhy Apandi, MSc
Secretary of Dit. Gen. Sekretaris Dit. Jen. Ir. Supardi
Directorate of Technical Guidance Direktorat Bina Teknik Ir. Imam Santoso Ernawi, MCM, MSc
Directorate of Residential Financing Direktorat Pembiayaan Perumahan Ir. Agoes Widjanarko, MIP
Directorate of Housing and Settlement in Western Region Direktorat Perumahan dan Permukiman Wilayah Barat Ir. Amien Roachanie
Directorate of Housing and Settlement in Central Region Direktorat Perumahan dan Permukiman Wilayah Tengah Ir. Endang Widayati
Directorate of Housing and Settlement in Eastern Region Direktorat Perumahan dan Permukiman Wilayah Timur Dr. Ir. Yusuf Yuniarto

\*) Advisor of Minister:

1. For Institutional Relationship
2. For Socio-Culture and Community Participation
3. For Autonomy and Harmonious Regional Development
4. For Economy and Foreign Affairs
5. For Expertise and Functional Development

( Bidang Hubungan Antar Lembaga )  
( Bidang Sosial Budaya dan Peran Masyarakat )  
( Bidang Otonomi dan Keterpaduan Pembangunan Daerah )  
( Bidang Ekonomi dan Hubungan Luar Negeri )  
( Bidang Pengembangan Keahlian dan Tenaga Fungsional )

Ir. Sunaryo Sumadji  
Ir. Rr. Toeti Ariati Sri Soewarni, MPM  
Ir. Iwan Nusyirwan Diar, Dipl. HE  
Ir. Kasru Soesilo, MPA  
Ir. Siswoko

5204375

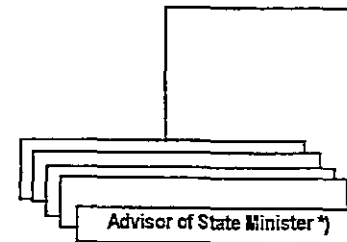
State Minister of Cooperatives, Small & Medium Enterprises  
 Menteri Negara Koperasi, Pengusaha Kecil & Menengah  
 H. Almarwan Hanan, SH

State Ministry of Cooperatives, Small & Medium Enterprises  
 Menteri Negara Koperasi, Pengusaha Kecil & Menengah

June 2002

Tel:

- \*-) Advisor of State Minister for Institutional Relationship : Drs. HM Iskandar Soesilo, MM
- Advisor of State Minister for Cooperatives Basic Value Application : Drs. Sutarto
- Advisor of State Minister for International Relation : Dr. Ir. Sutrisno Iwantono
- Advisor of State Minister for Technology Benefit : Ir. Deswandhy Agusman, MBA
- Advisor of State Minister for Business Development : Ir. Made Sudiarsa



Secretary of the Office of State Minister  
 Sekretaris Kantor Menteri Negara  
 Drs. Fajar Sofyar, MM

Head of Planning & Data Bureau  
 Kepala Biro Perencanaan & Data  
 Ir. Wayan Suhardjo, MBA

Head of General Affairs Bureau  
 Kepala Biro Umum  
 Drs. Sultan Effendi

Deputy for Cooperative Institutional and Small & Medium Enterprises  
 Deputi Bidang Kelembagaan Koperasi dan Pengusaha Kecil & Menengah  
 Drs. Guritno Kusumo, MM

Deputy for Production  
 Deputi Bidang Produksi  
 Ir. Masfadjar Dasar, MSP

Deputy for Expenditure  
 Deputi Bidang Pembiayaan  
 Prof. Dr. Ir. Riyatno, MSc

Deputy for Marketing & Network Business  
 Deputi Bidang Pemasaran & Jaringan Usaha  
 Ir. Sri Ernawati, MEC

Deputy for Human Resources Development  
 Deputi Bidang Sumber Daya Manusia  
 Dra. Tuty Mulyati Makmur

Deputy for Dev. & Business restructuring  
 Deputi Bidang Pengembangan & Restrukturisasi Usaha  
 Dr. Ir. Moch. Taufik, MSc

Deputy for Small & Medium Business Resources Review  
 Deputi Bidang Pengkajian Sumberdaya Usaha Kecil & Menengah  
 Ir. Nur Sutrisno

Assistant Deputy for Organization & Corporate Body Cooperatives Affairs  
 Asisten Deputi Urusan Organisasi & Badan Hukum Koperasi  
 Moh. Saiekh Thaher, SH

Assistant Deputy for Food Crops Agriculture & Horticulture Affairs  
 Asisten Deputi Urusan Pertanian Tanaman Pangan &  
 Ir. Abdul Kadir Damanik, MM

Assistant Deputy for Funding Affairs  
 Asisten Deputi Urusan Pendanaan  
 Drs. Hatanuh

Assistant Deputy for Internal Trading Affairs  
 Asisten Deputi Urusan Perdagangan Dalam Negeri  
 Drs. Endang Kosasih

Assistant Deputy for Entrepreneurship Development Affairs  
 Asisten Deputi Urusan Pengembangan Kewirausahaan  
 Ikhwan Asrin, SE

Assistant Deputy for Production & Quality Affairs  
 Asisten Deputi Urusan Produksi & Mutu  
 Ir. Endah Srinarni, MSc

Assistant Deputy for Cooperative Research  
 Asisten Deputi Penelitian Koperasi  
 Ir. Maliadi Sembiring

Assistant Deputy for Legislation Regulation Affairs  
 Asisten Deputi Urusan Peraturan Perundang-undangan  
 Untung Basuki, SH

Assistant Deputy for Forestry & Plantation Affairs  
 Asisten Deputi Urusan Kehutanan & Perkebunan  
 Drs. Prakoso Notooeseno

Assistant Deputy for Development & Credit Control Affairs  
 Asisten Deputi Urusan Pengemb. & Pengendalian Simpan  
 Drs. Nahid Hidayat, MSP

Assistant Deputy for Export-Import Affairs  
 Asisten Deputi Urusan Ekspor-Import  
 Drs. Wahid, MM

Assistant Deputy for Cooperatives Education Policy Affairs  
 Asisten Deputi Urusan Kebijakan Pendidikan Koperasi  
 Drs. Meati Albaar

Assistant Deputy for Business Structurization Affairs  
 Asisten Deputi Urusan Strukturisasi Usaha  
 Drs. Zakaria, MM

Assistant Deputy for Small & Medium Business Research  
 Asisten Deputi Penelitian Usaha Kecil & Menengah  
 Ir. AH Goffar, MA

Assistant Deputy for Cooperatives Management and Small & Medium Enterprises Affairs  
 Asisten Deputi Urusan Tata Laksana Koperasi & Usaha Kecil Menengah  
 Dr. Ir. Choirul Djahhari, MSc

Assistant Deputy for Fishery-Livestock Affairs  
 Asisten Deputi Urusan Perikanan-Peternakan  
 Ir. Maman A. Rachman

Assistant Deputy for Capitalization Affairs  
 Asisten Deputi Urusan Permodalan  
 Ir. Mudiiono, MM

Assistant Deputy for Facility & Infrastructure Marketing Affairs  
 Asisten Deputi Urusan Sarana & Prasarana Pemasaran  
 Ir. Hasan Jauhari, MA

Assistant Deputy for Society Participation Affairs  
 Asisten Deputi Urusan Peran Serta Masyarakat  
 Ir. Marsudi Rahardjo

Assistant Deputy for Business Dev. Institutional Empowerment Affairs  
 Asisten Deputi Urusan Pemberdayaan Lembaga Pengembangan Bisnis  
 A. Fauzi Kosim, SH

Assistant Deputy for Small & Medium Business Resources Research  
 Asisten Deputi Penelitian Sumber Daya Usaha Kecil & Menengah  
 Ir. I. Wayan Dipta, MSc

Assistant Deputy for Cooperatives Membership Affairs  
 Asisten Deputi Urusan Keanggotaan Koperasi  
 Ir. Agus Muharam, MSP

Assistant Deputy for Industry, Handycraft & Mines Affairs  
 Asisten Deputi Urusan Industri, Kerajinan & Pertambangan  
 Ir. Parnaman Sinaga

Assistant Deputy for Insurance & Financial Services  
 Asisten Deputi Urusan Asuransi & Jasa Keuangan  
 Drs. Sunarya Kosasih, MSL AK

Assistant Deputy for Association & Network Business Affairs  
 Asisten Deputi Urusan Kemiripan & Jaringan Usaha  
 Drs. Sunardi, MM

Assistant Deputy for Education & Training Evaluation Affairs  
 Asisten Deputi Urusan Evaluasi Pendidikan & Pelatihan  
 Drs. Soenardi, MM

Assistant Deputy for Small & Medium Business Facilitation Affairs  
 Asisten Deputi Urusan Fasilitas Usaha Kecil & Menengah  
 Ir. Saleh Sofyan

Assistant Deputy for Small & Medium Business Caderization Development Research  
 Asisten Deputi Penelitian Pengemb. Pengkaderan Usaha Kecil & Menengah  
 Bagus Suherman, SH

Assistant Deputy for Control & Accountability Affairs  
 Asisten Deputi Urusan Pengendalian & Akuntabilitas  
 Drs. Moh. Hidayat, AK

Assistant Deputy for Electricity & Business Variety Affairs  
 Asisten Deputi Urusan Ketenagalistrikan & Aneka Usaha  
 Ir. Syahputra

Assistant Deputy for Expenditure & Credit Guarantor Affairs  
 Asisten Deputi Urusan Pembiayaan & Perjamin Kredit  
 Drs. Setvo Herivanto, MM

Assistant Deputy for Information & Publication Business Affairs  
 Asisten Deputi Urusan Informasi & Publikasi Bisnis  
 Ir. Halomoan Tamba

Assistant Deputy for Lawyer Affairs  
 Asisten Deputi Urusan Advokasi  
 Drs. Tamin Saifuddin

Assistant Deputy for Business System Development Affairs  
 Asisten Deputi Urusan Pengembangan Sistem Bisnis  
 Drs. Nedy Rafinaldi

Assistant Deputy for Development Supervision Research  
 Asisten Deputi Penelitian Pengawasan Pembangunan  
 Drs. A. Karim

Organization Chart of Ministry of Industry and Trade

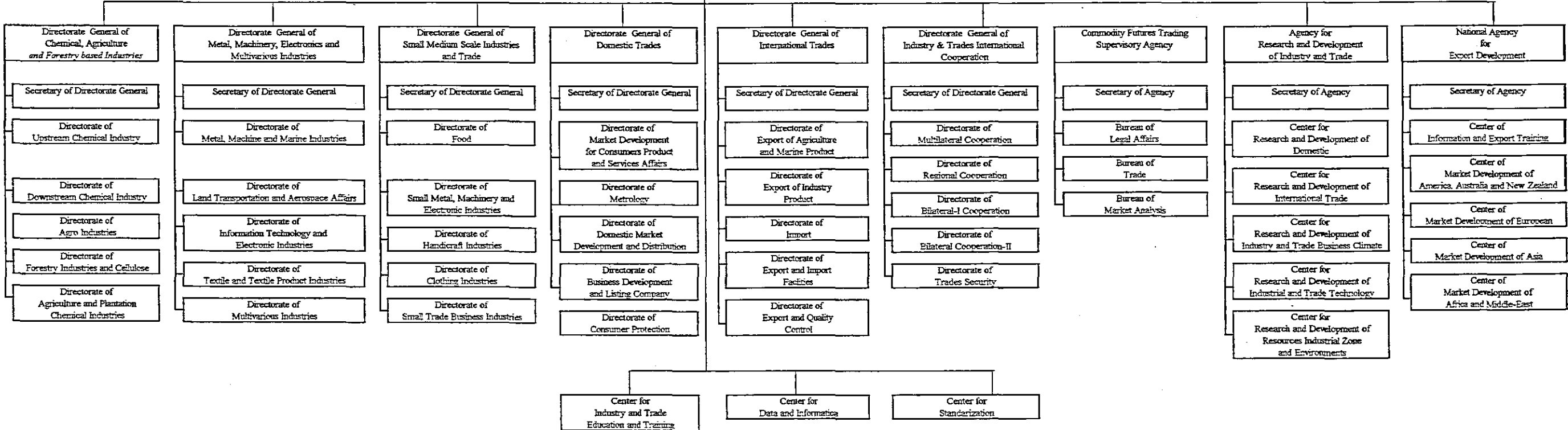
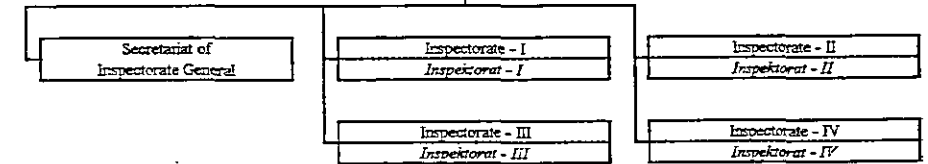
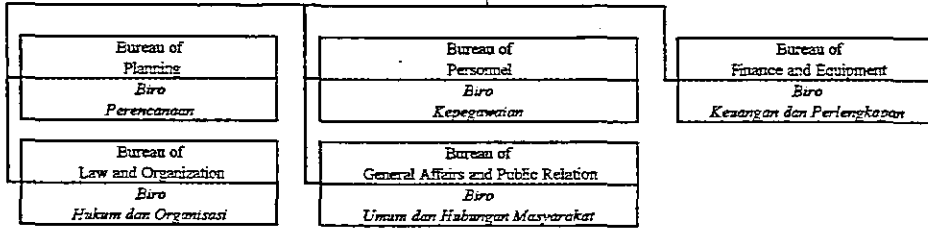
May 2002

Minister of Industry and Trade  
Menteri Industri dan Perdagangan

Advisor of Minister  
Staf Ahli Menteri

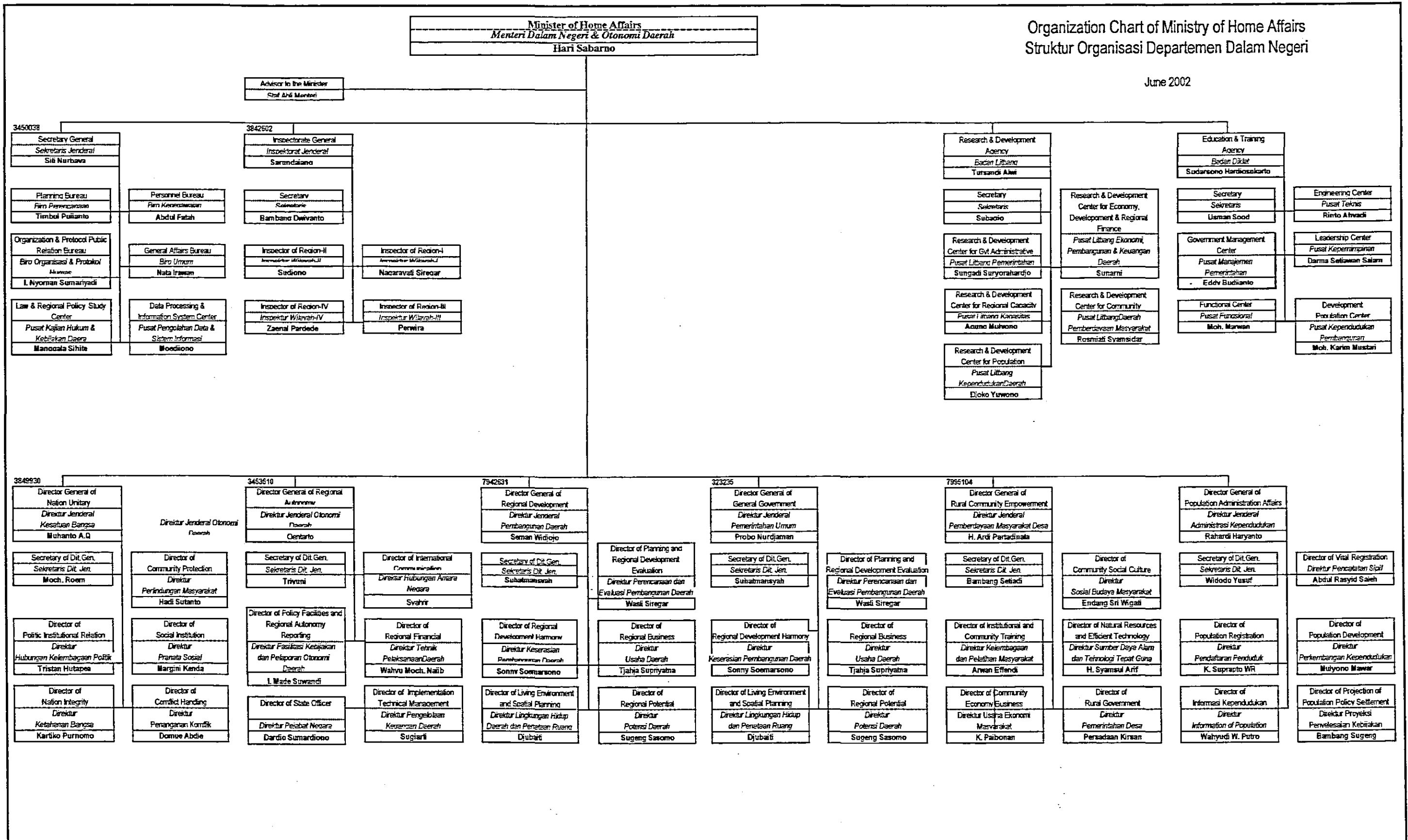
Secretariat General  
Sekretariat Jenderal

Inspectorate General  
Inspektorat Jenderal



Organization Chart of Ministry of Home Affairs  
Struktur Organisasi Departemen Dalam Negeri

June 2002



**Organization Chart of State Ministry of Women Empowerment**  
**Struktur Organisasi Kantor Menteri Negara Pemberdayaan Perempuan**

June 2002

