

Table III-1 Horticulture Tree Crops in the Study Area (1/2)

Unit	National	Lhuntse Dzongkhag										Mongar Dzongkhag																	
		Lhuntse	L1	L2	L3	L4	L5	L6	L7	L8	Mongar	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	M13	M14	M15	M16		
		Dzongkhag	Gangzur	Jaray	Khoma	Kurtse	Menbi	Metsho	Minjay	Tsenkha	Dzongkhag	Balarri	Chahi	Chaskhar	Drametse	Dreopng	Gongdue	Jume	Kengkhar	Mongar	Ngatshang	Saleng	Janmunan	Silambi	Thangrong	Tsakaling	Tsamang		
1. Production of Tree Crops																													
Apple																													
Total Tree	No.	368,388	1,286	356	30	63	26	106	476	26	202	1,423	51		150	459	<25	39	<25	263	194	<25		<25	<25	66	149	<25	
Bearing Tree	No.	196,479	280	52	8		6	91	68	6	51	241	12		3	96	*	21	*	20	46	*	*	*		15		*	
Production	ton	5,113	11.3	0.5	0.1		0.2	3.0	6.1	0.2	1.2	12	0.1		0.6	3.5	*	0.7	*	4.2	0.5	*	*	*		0.5		*	
Yield	kg/tree	26	40	9	10		40	33	90	40	24	49	9		192	37	*	36	*	205	11	*	*	*		30		*	
Orange																													
Total Tree	No.	1,761,005	4,810	1,014	109	81	47	177	315	2,163	903	24,575	212	1,217	316	1,470	212	6,262	3,255	2,522	1,034	1,042	2,815	1,330	610	689	810	779	
Bearing Tree	No.	906,703	1,638	280	10	25	33	77	98	880	234	11,945	74	533	207	590	14	3,294	2,007	1,354	224	352	1,486	386	368	371	399	287	
Production	ton	29,616	60.4	15.4	0.4	0.6	1.5	3.1	9.2	22.6	7.6	594	3.9	23.1	9.6	19.1	1.3	180.1	66.1	63.3	18.9	33.1	78.6	20.2	19.4	19.7	16.1	21.7	
Yield	kg/tree	33	37	55	40	24	45	40	93	26	33	50	52	43	46	32	93	55	33	47	84	94	53	52	53	53	40	75	
Walnut																													
Total Tree	No.	36,729	1,658	65	110	385	133	105	148	532	181	7,092	257	518	931	474	77	30	799	232	485	305	609	317	345	194	109	1410	
Bearing Tree	No.	5,458	408	16	9	225	0	0	0	158	0	590	14	0	26	32	0	0	31	10	0	0	48	113	251	0	0	65	
Production	ton	235	18.1	0.2	2.5	10.6	0.0	0.0	0.0	4.8	0.0	51	3.6	0.0	1.6	2.8	0.0	0.0	0.7	0.4	0.0	0.0	1.2	15.3	21.7	0.0	0.0	4.3	
Yield	kg/tree	43	44	13	270	47				30		87	250		60	87			23	38		24	135	86				67	
Plum																													
Total Tree	No.	8,922	498	146	<25	112	99	32		<25	80	1,624	137	60	93	60	<25			533	264	<25	182			<25	169	65	
Bearing Tree	No.	5,343	382	126	*	64	80	32		*	70	705	11	10	31	30	*			200	234	*	97		*	*	85	0	
Production	ton	282	16.1	4.6	*	5.6	4.5	0.4		*	0.9	32	0.2	0.5	0.9	1.7	*			12.3	8.6	*	4.5		*	*	3.0	0.0	
Yield	kg/tree	53	42	37	*	88	56	13		*	12	45	15	50	30	55	*			61	37	*	47		*	*	35		
Pear																													
Total Tree	No.	12,580	881	131	41	235	89	32	104	158	90	1,409	<25	60	<25	234	43		92	<25	515	81		55	<25	54	72	138	
Bearing Tree	No.	8,028	587	102	14	193	75	21	44	108	30	878	*	10	*	184	21		72	*	336	30		14	*	22	48	75	
Production	ton	718	36.7	2.2	3.7	13.5	4.5	0.9	0.9	10.1	0.9	72	*	0.6	*	8.6	1.6		9.7	*	29.8	1.1		0.7	*	3.9	1.3	9.9	
Yield	kg/tree	89	62	21	270	70	60	44	20	93	30	82	*	63	*	47	75		136	*	89	37		50	*	181	28	132	
Peach																													
Total Tree	No.	29,439	1439	274	174	96	60	174	195	285	181	4,993	476	100	47	1460	390	115	338	<25	621	343	97	339	327		97	225	
Bearing Tree	No.	20,657	1038	263	37	96	60	124	65	222	171	3,409	309	80	16	1002	206	69	174	*	398	320	77	234	231		72	201	
Production	ton	1,091	39.3	7.2	1.5	4.8	0.6	8.1	2.2	8.0	6.9	232	16.1	2.3	1.2	48.8	17.2	4.1	12.8	*	55.5	12.0	2.4	21.3	4.9		8.3	24.5	
Yield	kg/tree	53	36	27	40	50	10	65	33	36	40	68	52	29	80	49	83	60	74	*	139	38	31	91	21		115	122	
Guava																													
Total Tree	No.	26,927	500	87						<25		2,835	<25	179	155	207	80	241	228	40	297		870	42		323	42	118	
Bearing Tree	No.	17,950	480	87						*		1,934	*	179	155	195	48	195	171	0	119		598	29		151	29	54	
Production	ton	665	15.8	2.9						*		99	*	5.7	22.8	4.1	2.4	6.0	6.2	0.0	2.9		25.0	1.5		17.9	1.5	2.8	
Yield	kg/tree	37	33	33						*		51	*	32	147	21	50	31	36		24		42	51		119	51	52	
Total																													
Total Tree	No.	2,601,459	11,072	2,073	464	972	454	626	1,238	3,295	1,878	44,031	1,133	2,134	1,692	4,364	802	6,752	4,712	3,057	3,679	2,035	4,391	2,265	1,282	1,326	1,448	2,735	
Bearing Tree	No.	1,302,845	4,813	926	78	603	254	345	275	1,505	797	19,751	420	812	438	2,129	289	3,618	2,455	1,384	1,323	936	2,209	873	850	559	633	682	
Percent of Bearing	%	50	43	45	17	62	56	55	22	46	42	45	37	38	26	49	36	54	52	45	36	46	50	39	66	42	44	25	
Production	ton	39,050	198	33	8	35	11	15	18	49	27	1,094	24	32	37	89	23	191	95	68	120	55	107	63	46	42	30	63	
Yield	kg/tree	30	41	36	104	58	44	45	67	32	34	55	57	40	84	42	78	53	39	49	91	59	49	73	54	75	48	93	
Average No. of trees per household	tree/HH																												
Yield		29	4.4	4.5	2.1	3.0	2.3	1.5	5.1	12.4	4.7	8.9	6.3	8.1	4.2	8.2	3.7	20.3	18.1	8.0	8.0	7.6	15.0	8.4	4.1	4.8	4.4	14.7	

Source: RNR Statistics 2000

Table III-1 Horticulture Tree Crops in the Study Area (2/2)

	Unit	National	Lhuntse Dzongkhag								Mongar Dzongkhag																		
			Lhuntse	L1	L2	L3	L4	L5	L6	L7	L8	Mongar	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	M13	M14	M15	M16	
			Dzongkhag	Gangzur	Jaray	Khoma	Kurtoe	Menbi	Metsho	Minjay	Tsenkha	Dzongkhag	Balam	Chahi	Chaskhar	Drametse	Drepong	Gongdue	Jume	Kengkar	Mongar	Ngatshan	Saleng	Jenmuhan	Sliambi	Thangron	Tsakaling	Tsamang	
2. Percentage of Farm Households Growing Tree Crops																													
Apple	%		1	1	1	1	1	0	3	1	1	1	1	4	1	0	1	2	1	0	0	1	0	0	1	1	1		
Orange	%		7	17	2	2	6	3	4	12	6	20	8	13	6	15	1	45	52	39	6	13	46	17	11	27	6	25	
Walnut	%		1	2	1					1	0	0			1	0	0	0	0	0		3	0				1		
Plum	%		1	3			1		1	1	0	1	1	1	0					1	1	1	1			1	1		
Pear	%		2	2	7		4		2	1	1	0		0				1	0	0	2	1				2			
Peach	%		2	3	8		2		3		1	1	1	1	1		2	0	1	0	9	1	0	1	0	1	6		
Guava	%		1	3			0	1	1	2	2	2	1	0	1	1	1	0	1	1	0	16	0	0	3	2			
3. Percentage of Households growing Apple and Orange by Category																													
Apple																													
<5 trees	%	11	17	22	25	0	0	0	6	38	39	63		0	28	67	0	0	33	64	33		0	0	46	0	0		
6 - 25	%	31	57	33	75	75	0	50	78	25	51	38		40	67	33	0	0	0	21	67		0	0	54	0	0		
26 - 50	%	20	13	33	0	0	0	0	0	38	4	0		40	0	0	0	0	33	7	0		0	0	0	0	0		
51-100	%	17	9	11	0	0	0	50	11	0	3	0		0	5	0	0	0	0	7	0		0	0	0	0	0		
101-250	%	13	4	0	0	25	0	0	6	0	3	0		20	0	0	0	0	33	0	0		0	0	0	0	0		
>250	%	9	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0		0	0	0	0	0		
Orange																													
<5 trees	%	10	38	50	64	50	82	0	0	15	27	18	25	7	21	23	0	5	9	12	18	5	21	18	8	54	0	28	
6 - 25	%	31	45	44	27	25	18	70	64	39	50	62	69	73	68	64	60	50	67	75	56	67	65	51	75	45	39	63	
26 - 50	%	17	12	4	9	25	0	30	36	19	15	12	0	12	7	8	0	24	15	9	15	17	10	14	15	1	39	6	
51-100	%	17	3	1	0	0	0	0	0	12	3	5	6	5	0	5	40	14	5	2	6	7	2	14	3	0	11	0	
101-250	%	14	2	0	0	0	0	0	0	6	6	2	0	0	0	0	0	5	3	1	6	5	1	4	0	0	11	4	
>250	%	11	1	0	0	0	0	0	0	8	0	1	0	2	4	0	0	2	1	0	0	1	0	0	0	0	0	0	
4. Quantities Sold of Tree Crops																													
Apple	Quantity Sold	ton	4,763	5	0	0	0	1	3	0	1	4	0		0	2	*	0	*	1	0	*	*	*	*	0	*		
	Percent Sold	%	93	44	88		44	20	51	44	54	32			69	*	*	17	48	*	*	*	*	*	*	*	*		
Orange	Quantity Sold	ton	27,192	29	4	0	0	1	4	19	1	305	2	18	6	9	1	97	30	37	14	6	52	9	3	3	14	6	
	Percent Sold	%	92	48	23	28	55	44	44	83	9	51	62	80	64	45	74	54	45	58	73	19	66	45	13	14	86	26	
Plum	Quantity Sold	ton	79	1	1	*	0	0	*	0	0	6	0	0	0	1	*	*	*	5	0	0	0	0	0	0	0	0	
	Percent Sold	%	28	5	19	*					17				30	*	*	*	40	17									
Pear	Quantity Sold	ton	166	1	0	0	0	1	0	0	0	5	*	0	*	0	0	0	*	5	0	0	0	*	0	0	0		
	Percent Sold	%	23	2			86				7				*			*	17				*						
Peach	Quantity Sold	ton	108	3	2	0	0	1	0	0	0	13	0	1	0	0	5	0	0	*	6	0	0	0	0	0	0		
	Percent Sold	%	10	7	23		14				6			49		31		*	11	3									
Guava	Quantity Sold	ton	161	3	0		*	*	0	3	18	*	0	11	0	0	0	0	0	0	5	0			0	0	1		
	Percent Sold	%	24	18	13		*	*		27	18	*		48					4		20	18				18	43		
Tree Crop Total																													
	Quantity Sold	ton	32,492	42	7	0	0	1	4	7	19	4	351	2	20	17	11	6	97	30	38	30	7	57	9	3	3	14	7
	Percent Sold	%	83	21	21	1	0	8	25	39	38	14	32	10	61	46	13	28	51	31	56	25	12	53	15	5	7	47	11
5. Percentage of Farm Households Selling Tree Crop Products																													
Apple	%	3.1	0.9	0.3			0.3	2.3	0.3	1.0	1.0				1.1	1.4			0.3	0.7	0.4								
Orange	%	16.3	6.8	5.6	0.5		2.8	1.0	1.4	3.0	1.2	19.7	1.6	11.4	3.6	4.2	1.4	21.1	27.2	21.0	3.9	4.5	29.4	6.1	3.3	3.5	3.3	12.3	

Source: RNR Statistics 2000

Table III-2 Tree Crops in Mongar Dzongkhag in 2001

(Unit: No. of trees)

	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	M13	M14	M15	M16	Total	Bearing trees	Productivity
	Balam	Chaskhar	Chali	Drametse	Drepong	Gongdue	Jurme	Kengkhar	Mongat	Ngatshang	Saleng	Serimuhang	Silambi	Thangrong	Tsakaling	Tsamang	Total	Bearing trees	Productivity
Orange	108	109	2,192	1,805	297	2,324	3,439	9,600	1,048	2,137	681	2,109	891	506	1,243	1,031	29,520	12,810	approx.40kg/tree
Mango	29	800	1,188	1,729	511	35	265	286	471	662	195	267	0	449	861	443	8,191	1,628	approx. 30kg/tree
Apple	180	0	0	268	215	0	50	50	87		0	28	0	27	112	10	1,027	44	30 - 40 kg/tree
Apricot	60	60	0	70	70	21	70	70	142	70	61	48	0	70	62	66	940	0	not fruiting
Pear	80	50	0	85	85	15	30	30	125	80	95	42	0	60	95	105	977	0	not fruiting
Walnut	38	720	385	229	106	54	428	421	14	507	2,520	420	164	668	433	720	7,827	522	3 - 4 kg/tree
Plum	0	0	0	0	0	0	0	0	0	0	0	78	0	0	0	0	78	na	na, Local
Avocado	0	0	0	0	0	0	0	0	0	0	0	5	0	0	0	0	5	0	Local
Custard Apple	0	0	0	0	0	0	0	0	0	0	0	11	0	0	0	0	11	1	na

Source: Mongar RNR Sector

Table III-3 Vegetable and Spice Crops in the Study Area (1/2)

	Unit	National	Lhuntse Dzongkhag									Mongar Dzongkhag																	
			Lhuntse	L1	L2	L3	L4	L5	L6	L7	L8	Mongar	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	M13	M14	M15	M16	
			Dzongkhag	Gangzur	Jaray	Khoma	Kurtoe	Menbi	Melsho	Minjag	Tsenkha	Dzongkhag	Balam	Chali	Chaskhar	Drametse	Drepong	Gongdue	Jume	Kengkar	Mongar	Ngatshar	Saleng	Jerimuhan	Silambi	Thangrong	Tsakaling	Tsamang	
1. Population and households																													
Population		700,000	19,426	3,487	1,360	2,400	1,692	3,142	2,142	2,219	2,984	44,138	1,614	1,952	3,095	4,734	1,733	3,246	2,141	3,178	4,544	2,615	2,718	2,593	2,812	2,228	3,132	1,803	
Households		90,000	2,516	459	216	323	200	405	244	266	403	4,966	181	262	401	534	217	333	260	384	461	268	293	269	311	274	332	186	
2. Production of Vegetables and Spices																													
Potato																													
Area	ha	3,122	38	8	6	4	6	4	<1	<1	8	241	34	<1	6	97	9		5	13	36	3	11	4	<1	12	<1	6	
Production	ton	35,436	332	74	42	35	48	45	*	*	62	2,132	268	*	48	878	79		47	104	353	37	92	27	*	99	*	61	
Yield	kg/ha	11,350	8,629	9,625	6,459	9,624	7,927	12,320	*	*	8,064	8,854	7,796	*	7,420	9,082	8,861		8,841	8,036	9,908	13,011	8,153	7,484	*	8,120	*	9,419	
Chili																													
Area	ha	937	57	11	8	5	6	2	<1	3	21	53	5	<1	<1	13	<1	<1	<1	<1	11	<1	2	4	<1	<1	3	6	
Production	ton	2,649	151	27	10	19	13	8	*	15	44	154	14	*	43	*	*	*	*	30	*	9	4	*	*	9	24		
Yield	kg/ha	3,039	2,652	2,381	1,303	3,948	2,306	3,456	*	4,613	2,038	2,936	2,960	*	3,324	*	*	*	*	2,685	*	3,746	981	*	*	2,828	3,947		
Radish																													
Area	ha	779	14	2	3	<1	<1	2	<1	<1	4	62	<1	<1	<1	6	5	<1	<1	<1	22	<1	7	<1	<1	8	<1	2	
Production	ton	3,384	55	11	13	*	*	10	*	*	10	340	*	*	33	47	*	*	*	112	*	28	*	*	*	35	*	11	
Yield	kg/ha	4,341	3,909	4,515	4,111	*	*	4,882	*	*	2,151	5,531	*	*	5,814	8,903	*	*	*	5,023	*	3,797	*	*	*	4,506	*	4,326	
Turnip	ton	2,647	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	
Beans	ton	1,151	27	1	1	14		1	8	3	209	6	1	5	8	16	25	52	25	8	11	14	10	1	14	5	8		
Brijjal	ton	197	35	*	*	27	*	*	*	*	12	2	*	*	1	*	*	2	*	*	*	*	*	*	*	*	*	2	
Carrot	ton	157	*	*	*	*	*	*	*	*	6	*	*	*	*	*	*	2	*	*	*	*	*	*	*	*	*	313	
Cassava	ton	827	*	*	*	*	*	*	*	*	40	*	*	*	*	*	24	9	*	*	*	*	*	*	*	*	*	*	
Peas	ton	627	3	*	*	*	*	*	*	*	22	*	*	*	3	0	*	*	*	10	*	*	*	*	*	*	*	*	
Rajma Beans	ton	355	15	2	*	8		1	*	*	61	2	2	1	23			3	1		3		2		6	11	6		
Sag	ton	521	7	*	5	*	*	*	*	*	43	*	*	*	2	*	*	*	*	21	*	7	*	*	*	4	*	*	
Tomato	ton	334	3	*	*	*	*	*	*	*	39	1	2	6	10	*	*	*	*	*	*	3	*	*	*	11	*	1	
Garlic	ton	430	28.6	4.5	*	10.4	1.5	3.1	*	*	5.2	94	10.9	3.1	3.1	24.3	2.0	*	2.7	*	7.6	16.1	3.9	5.5	*	6.4	7.6		
Onion	ton	285	8.9	*	*	2.3	1.5	2.8	*	*	1.1	66	4.6	1.9	*	17.3	3.3	2.5	18.3	3.6	*	*	*	*	4.3	7.6	1.5		
Cardamom	ton	510									0.1									<0.1		<0.1		<0.1			<0.1		
Total production of Vegetables and Spices	ton	49,704	667	120	71	116	64	71	8	15	128	3,218	309	10	57	1,039	157	51	135	131	547	67	157	48	1	179	39	435	
Production per household	kg/HH	552	265	261	329	358	321	174	33	56	318	648	1,704	39	143	1,945	724	153	519	340	1,186	250	535	180	3	652	118	2,337	
3. Percentage of Farm Households Growing Vegetables and Spices																													
Potato	%	20.0	20.4	38.6	19.7	10.7	60.3	14.1	9.1	3.5	15.8	25.1	57.4	8.9	11.2	59.4	39.7	0.4	11.6	12.6	63.3	10.2	29.8	9.4	1.9	11.9	9.1	39.2	
Radish	%	17.1	8.9	18.1	16.1	2.4	18.4	3.0	6.4	0.5	8.0	20.5	21.3	8.9	7.6	22.1	49.5	6.3	6.8	3.7	53.4	5.3	55.5	4.0	3.0	40.1	8.8	29.8	
Sag	%	8.2	1.9	3.4	5.2	0.5	0.7	1.0	1.4	2.1	2.1	9.7	16.9	0.8	1.0	17.2	36.9	0.4	2.4	0.3	21.6	0.4	24.9	1.3		19.6	2.9	5.8	
Beans	%	6.2	4.5	5.9	5.7	4.9	16.3	2.3	1.8	2.0	2.4	11.6	3.3	1.3	0.3	15.1	4.7	9.8	31.6	36.8	1.8	0.8	17.1	0.3	2.6	44.6	0.7	7.0	
Cabbage	%	0	1.6	3.7	0.5	1.0	4.3	1.6		0.5	0.9	4.9	7.7	3.8	0.8	2.5	24.8	0.8	2.0	0.3	8.9	1.9	15.1		2.2	10.6	1.3	4.7	
Garlic	%	4.6	2.8	7.2	1.6	0.5	3.5	1.3	3.7	0.5	2.7	6.3	18.6	2.1	1.5	25.1	4.2	1.6	0.3	6.9		14.7	1.7	1.1	6.7	2.3	1.8		
Onion	%	3.3	2.6	5.6	2.6	1.5	5.0	1.3	0.9	1.0	2.7	3.2	6.0	4.2	0.8	9.1	1.4	1.6	0.4	4.6		7.3			1.9	5.9	4.1		
Chili	%	15.1	27.9	42.1	17.6	30.6	59.6	11.5	6.8	21.1	37.8	16.3	33.3	7.6	8.9	38.4	20.1	5.9	1.6	0.6	26.4	4.2	28.2	5.4	2.2	7.1	16.3	56.1	

Source: Population households: Dzongkhag
Others: RNR Statistics 2000

III-T-4

Table III-3 Vegetable and Spice Crops in the Study Area (2/2)

	Unit	National	Lhuntse Dzongkhag									Mongar Dzongkhag																		
			Lhuntse	L1	L2	L3	L4	L5	L6	L7	L8	Mongar	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	M13	M14	M15	M16		
			Dzongkhag	Gangzur	Jaray	Khoma	Kurtoe	Menbr	Metsho	Minjay	Tsenkha	Dzongkhag	Baiam	Chai	Chashkar	Drametse	Drepong	Gongdue	Jume	Kengkar	Mongar	Ngatshang	Saleng	Jermuhan	Silambi	Thangron	Tsakaling	Tsamang		
4. Quantities Sold of Vegetable and Spice																														
Potato																														
Quantity Sold	ton	21,069	18	7	1	0	0	5	*	*	0	981	153	*	4	553	25	1	0	7	158	6	47	3	*	0	*	15		
Percent Sold	%	60	5	9	1	0	1	11	*	*	1	46	57	*	7	63	32	46	0	6	45	17	50	9	*	0	*	25		
Chili																														
Quantity Sold	ton	926	3	1	0	0	0	0	*	0	0	24	1	*	*	5	*	*	*	*	9	*	2	0	*	*	1	2		
Percent Sold	%	33	2	5	3	0	0	2	*	*	1	15	9	*	*	12	*	*	*	*	30	*	27	5	*	*	16	8		
Radish																														
Quantity Sold	ton	444	1	1	0	*	*	0	*	*	0	57	*	*	*	7	9	*	*	*	30	*	4	*	*	0	*	1		
Percent Sold	%	13	2	8	2	*	*	*	*	*	17	*	*	*	20	20	*	*	*	*	27	*	16	*	*	0	*	12		
Sag																														
Quantity Sold	ton	0	0	*	0	*	*	0	*	*	13	*	0	*	0	*	0	*	0	8	0	2	*	*	0	*	*	*		
Percent Sold	%	0	3	*	*	*	*	3	*	*	30	*	30	*	13	*	30	*	30	39	30	25	*	*	0	*	*	*		
Ginger																														
Quantity Sold	ton	448	*	*	*	*	*	*	*	*	2	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*		
Percent Sold	%	35	*	*	*	*	*	*	*	*	22	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*		
Cardamom																														
Quantity Sold	ton	482	0								0																			
Percent Sold	%	95	4								4																			
Vegetable and Spice Total																														
Quantity Sold	ton	23,370	22	9	1	0	0	5	0	0	1,076	155	0	4	564	34	1	0	7	205	6	55	3	0	0	1	18			
Percent Sold	%	47	3	8	1	0	1	7	0	0	33	50	1	6	54	22	2	0	5	37	10	35	6	0	0	4	4			
5. Percentage of Farm Households Applying Farm Yard Manure and Chemical Fertilizers																														
Potato																														
FYM	%	49	15	5	43	26		12	25	14	35	35	59	24	27	38	36		14	16	44	39	26	21		16		15		
Chemical Fertilizers	%	35	3		5	4					15	5	4	5	2	9				6	14	1	3			8		1		
Chili																														
FYM	%	26	15	3	32	22		5	5	35	25	17	20		3	23	20			23	18	23	13				6	13		
Chemical Fertilizers	%	7	6	1	7	9			11	2	16	7	2	6	3	16				9		6					12	2		

Source: Population households: Dzongkhag
Others: RNR Statistics 2000

Table III-4 List of Fruits and Vegetables at Weekly Market in Thimphu

(20 and 21, April 2002)

Category	Species	Cultivar; Place of Production	Size; Weight; Appearance; Quality; Price; etc.
Temperate Fruits	Apple	Starking, Delicious; Bhutan	SS; 50~60 g; very small; good flavor, fresh and soft
		Delicious; Bhutan	SS; 50 g; bruise; rotted, poor; 25 Nu./ kg
		Delicious; India	M; 100 g; low quality; 50 Nu./ kg
		Red Delicious; US, Washington	M; 150 g, fine; medium quality; 120 Nu. / kg
	Grape	green-white, seedless cvs.; India	Cluster M; 200g; small berry, 3~4 g; seedless, sweet; good quality
	Pomegranate	2 types; India	L; 200 g; red and white; fresh also red and white
Subtropical and Citrus Fruits	Mandarin	Ponkan; India	M; 100 g; disease and bruise; acid-less, good quality; 500 Nu./ kg
		Unknown cvs., Ponkan?; Bhutan	SS; 30~40 g; very small, medium quality; 25 Nu./ kg
	Lime	Lime	S; 40 g, round, good flavor
Tropical Fruits	Banana		S; short
	Guava		S
	Mango		M
	Papaya		S - L
	Pineapple		S
Nuts	Walnut	Several types	M; sharp point tip - round
Dry Fruits	Apricot		S; poor; appearance
	Persimmon		Sliced and dried with peel
Fruit Vegetables	Water melon	Indian cv.; Bhutan	M; 2 kg; green, round, good quality
	Cucumber		LL; 500 g; semi-matured, medium quality
	Oriental Pickling melon		M - LL; 200 g - 2 kg
	Balsam pear		S; 100 - 200 g; green; good quality
	Chayote		M; 300 - 400 g
	Sponge gourd		M ~ L; un-matured & matured, fiber
	Eggplant		SS; 30 - 40 g; young, slender
	Tomato		S; 50 g, good color
	Kidney bean		M
	Green pea		L; with and without pod
	Red Pepper	Some cultivars	SS - LL; red - green; slender - thick
Leaf, Stem, and Flower Vegetables	Cabbage		S; 250 g; good formed head
	Cauliflower		L; discolor on the second day
	Rape		
	Nupus spp.	Some species	Young shoots
	Lettuce		S; Non-head formation; green
	Welish onion		S - M; slender
	Leek		M
	Asparagus		S; slender, short, green; good quality
	Fern	Young shoot of flowering fern	L; blackish; good quality
	Coriander		
	Herbs	Some species	Young shoots
Root Vegetables	Potato		M - L; red brown, good quality
	Onion		S; red, conical
	Garlic		M
	Radish	Some cultivars	S - LL; poor - excellent quality
	Carrot		SS; slender, short, flesh and hard
	Ginger		L blackish, fine

Table III-5 List of Fruits and Vegetables at Weekly Market in Mongar (1/2)

(4 & 10 May 2002)

Category	Species	Cultivar; Place of Production	Size; Weight; Appearance; Quality; Price; etc.	
Fruit Vegetables	Eggplant	Round cv.	M; 200 g; purple and green	
		Long cv.	M; 100 g, 30 cm; purple and green	
	Tomato		S; 40 – 50 g; shape and poor color	
	Cucumber		LL; 700 g; green, yellow stripe	
	Chayote (Hayato-uri)		M; 350 g,	
	Balsam Pear (Niga-uri)		S; 150 g; good quality	
	Kidney bean			M; 20 cm; yellowish color
			Long cv.	L; 40 cm; green
		Chili		S – L; 5 – 20 g; green
Leaf Vegetables	Lettuce	Non-bulb	S; green, excellent quality	
	Cabbage		SS; 200 g,	
	Leek		M; 40 cm; slender, with little bulb	
Root Vegetables	Onion		S – M; 50 – 100g; Red purple	
	Potato		SS; 25 – 30g; reddish brown	
				M; 50g; light brown
Fruits	Banana	Local	M; bunch 1kg, finger 150g; short	

(12, 19 & 26 October 2002)

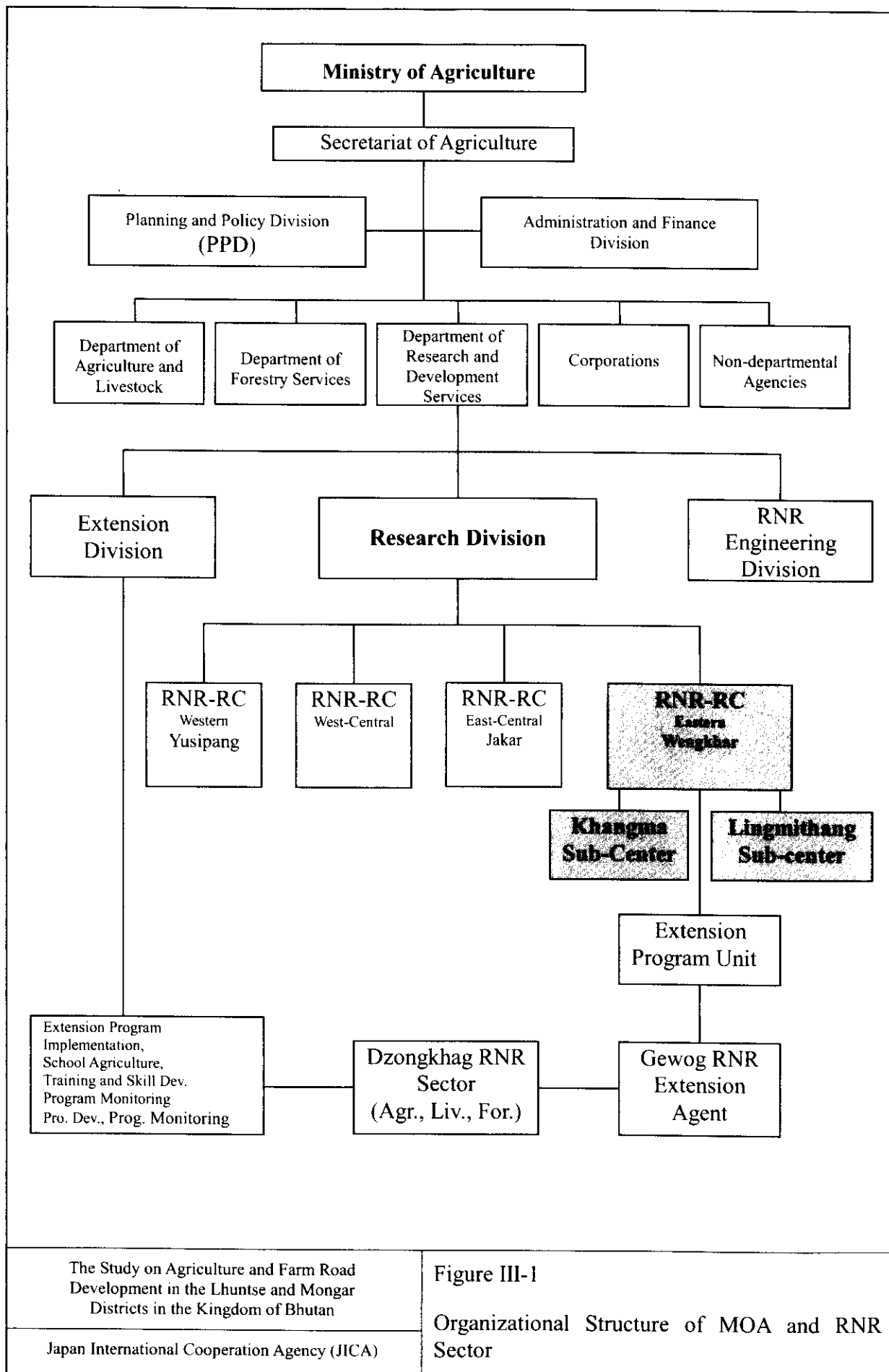
Category	Species	Cultivar; Place of Production	Size; Weight; Appearance; Quality; Price; etc.
Apple	Delicious	Thimphu	SS; 100 g; irregular and poor quality; good taste, sugar content high (13), slightly acid (pH); seed content 1-2; 35 Nu./ kg
Pear	Wild spp.	Local	SSS; 30 g; flat, sweet, but astringent, sugar content high (13), slightly acid (pH); poor quality; 20 Nu. /kg
Persimmon	Astringent variety	Local	L; 200-250 g; flat, orange color, astringent, possible to de-astringent, few and small seeds; good quality
Banana	Unknown	Local 1	Bunch S, finger SS; short; medium sweet, low sticky,
		Local 2	M, L; 1,200 g; with seed, sweet, slightly astringent
		India	M, M – L
Guava	Unknown		SS; 50 g; round, conical, creamy white, sweet, good taste, flesh creamy white, many seeds, small, hard
Pineapple	Unknown		S; 1 kg; good appearance, 15 cm / fruit; good flavor,
Lemon			SS; green, very small
Mandarin			S; green, low sweet, medium acid

Table III-5 List of Fruits and Vegetables at Weekly Market in Mongar (2/2)

(12, 19 & 26 October 2002)

Category	Species	Cultivar; Place of Production	Size; Weight; Appearance; Quality; Price; etc.	
Fruit Vegetables	Cucumber		LL; good quality, very large	
	Pumpkin		LL; cut, without seeds	
	Chayote		M; spine or smooth; yellow	
	Eggplant		SS - L; purple, light green	
	Tomato		Common	S; small 50g; red, medium quality
			Mini	SS; 10g
	Tamarind		M	
	Kidney bean (pod)		L	
	Hana-mame		LL; pink & brown	
	Chinese yam seed (Mukago)		Unknown	LL; 2 - 3 cm
			Red	L; 10 cm, dry
	Corn		M; white	
Leaf Vegetables	Leaf mustard		S; leaf with a little flowers	
	Takana (<i>Brassica juncea</i>)		L	
	Cauliflower		SS; very small	
	Coriander		M; bright green	
	Cabbage		S; 300g; slender,	
	Root Vegetables	Carrot		SS; 25 g
Radish (Daikon)		White	SS - L; slender, very small - large	
Ginger			L; good quality	
Potato		Light, brown, red	S - L; excellent quality	
Mushroom		Hiratake (<i>Pleurotus ostreatus</i>)	Wild	LL; good quality
	Maitake	Wild	S	
Miscellaneous	Sugarcane		L; 80 cm, thick	

Figures



The Study on Agriculture and Farm Road Development in the Lhuntse and Mongar Districts in the Kingdom of Bhutan

Figure III-1
Organizational Structure of MOA and RNR Sector

Japan International Cooperation Agency (JICA)

ANNEX-IV

*MARKETING AND POST-HARVEST
PROCESSING*

ANNEX-IV

Marketing and Agro-processing

Contents

	<u>Page</u>
Chapter IV-1 The Study Area	IV-1
IV-1.1 Marketing.....	IV-1
IV-1.2 Agro-processing.....	IV-7
IV-1.3 Development Constraints.....	IV-11
IV-1.3.1 Marketing.....	IV-11
IV-1.3.2 Agro-processing.....	IV-12
Chapter IV-2 Development Program	IV-15
IV-2.1 Development Potentials	IV-15
IV-2.1.1 Marketing.....	IV-15
IV-2.1.2 Agro-processing.....	IV-16
IV-2.2 Zoning Plan for Marketing.....	IV-17
IV-2.2.1 Accessibility to Samdrup Jongkhar	IV-17
IV-2.2.2 Marketability for Farmers.....	IV-17
IV-2.2.3 Total Evaluation	IV-18
IV-2.3 Zoning of the Study Area.....	IV-18
IV-2.4 Direction of Development.....	IV-19
IV-2.4.1 Marketing.....	IV-19
IV-2.4.2 Agro-processing.....	IV-20
IV-2.4.3 Basic Commercial Infrastructure	IV-21
IV-2.4.4 Unavoidable Inequity in Development	IV-21
IV-2.4.5 Development Direction by Area	IV-21
IV-2.5 Development Concept.....	IV-22
IV-2.6 Development Program	IV-23
IV-2.6.1 Development Activity	IV-23
IV-2.6.2 Proposed Development Program	IV-24
IV-2.6.3 Market System Development Program	IV-24
IV-2.6.4 Implementation Schedule.....	IV-26
IV-2.6.5 Target Gewogs of Sub-programs	IV-26
Chapter IV-3 ACTION PLAN	IV-27
IV-3.1 Definition of the Action Plan.....	IV-27

IV-3.2	Action Plan Sheet.....	IV-27
IV-3.3	Post-harvest Technology Training Sub-program (Action Plan Sheet AP-6) .	IV-27
IV-3.4	Market Research Sub-program (Action Plan Sheet AP-7)	IV-28
IV-3.5	Agro-processing Technology Training Sub-program (Action Plan Sheet AP-10).....	IV-30
IV-3.6	Market System Development Program (Action Plan Sheet AP-11, 12)	IV-31

List of Tables

		<u>Page</u>
Table IV-1	Market Price of Major Commodities in Lhuntse and Mongar.....	IV-T1
Table IV-2	Sub-program Description	IV-T2
Table IV-3	Implementation Schedule by Gewog	IV-T6
Table IV-4	Assembling Plan by Farmers Group in Each Gewog.....	IV-T7
Table IV-5	Prospects for Distribution and Sales Amount (2012)	IV-T8
Table IV-6	Prospects of Sales Amount by Household and Gewog.....	IV-T8

List of Figures

		<u>Page</u>
Fig. IV-1	Potato Price in Mongar Market and Auction Yard of Samdrup Jongkhar	IV-F1
Fig. IV-2	Expected Condition for Development in Marketing Field.....	IV-F2
Fig. IV-3	Expected Condition for Development in Agro-processing Field.....	IV-F3
Fig. IV-4	Activity Flow of Group Assembling (and Marketing) Sub-program....	IV-F4

ANNEX-IV

MARKETING AND AGRO-PROCESSING

Chapter IV-1 THE STUDY AREA

Marketing of farm products reflects the subsistence nature of the production system. Most households produce crops and livestock for household consumption, and surpluses entering the formal and informal marketing systems are small and limited in each area. There is an increasing trend towards producing cash crop such as fruits, vegetables and pulses in response to; construction of roads into remote areas; establishment of weekly markets; and access to market. Back-yard fruit and vegetable surpluses are mainly sold at the roadside or on the weekly market. The auction yard in Samdrup Jongkhar, operated by the Food Corporation of Bhutan (FCB), handled a wide range of vegetables and fruits of 9,500 tons or Nu. 50 million in 2001. Among them, the commodities from the Study Area share 734 tons (8%) or Nu. 4 million (8%). Products are collected at the roadside and the weekly market and transported by truck to Samdrup Jongkhar for daily auction. Losses, however, occur, and the quality is substandard due to poor harvesting, rough handling, unsuitable packing, lack of grading standards, and the affects of rain.

In addition, there are also small-scale cottage activities carried out at home, such as weaving, and cheese and butter making for cash income.

IV-1.1 Marketing

The East-West Highway runs through the four Gewogs in the middle of Mongar Dzongkhag, and Lhuntse Town is connected via the Dzongkhag road. Even having feeder roads, nearly half of Gewogs in the Study Area are inaccessible to cars; and horses and mules are the main means of transportation. The typical walking time from farm to road head is about 2-3 hours, although for more remote Gewogs it may be three days; and a one-day walk is common¹.

Lack of roads and market outlets constrain farmers from producing more than required for their own consumption. Therefore, the farmers' motivation is focused on their self-sufficiency more than on marketing of their products. The products are likely to be sold within the village first, mainly in bartering manner. Such conditions are also applied to agro-processing activities that are only operated on a family basis.

Under such circumstances, only farmers who live near roads or towns may be motivated to produce and sell cash crops to a market. It was known in the RRA Study that almost all the farmers in the village² by even two hours walk to the Dzongkhag road produce only for self-consumption.

(1) Marketing

The marketing condition in the Study Area is summarized below:

¹ ARN Statistics 2000

² Khoma Village, Khoma Gewog, Lhuntse District

1) Small capacity of local markets

The majority of households in the Study Area consists of farmers, and local consumers are very limited to officials, teachers, monks, canteens in the hospital and the school, and temporary workers of projects, such as road constructions. Therefore, the capacity of the local market is very small. It is judged that the distribution of local products between a farmer and a farmer, a farmer and a consumer, a farmer and a shopkeeper, and a shopkeeper to a consumer is almost enclosed in the area around a market and/or town shops, separated by the geographical and socio-economical condition. It can be said that the outlets of the marketable products from the Study Area are only for export via Samdrup Jongkhar.

2) Non-existence of a market economy

With the exception of farmers who live close to town - by the distance up to 2-3 hours on foot and are used to come to a market and/or town shops for selling their products - the great majority of farmers seems to come down to a town only when they need cash and/or daily goods.

Under such circumstances, the pricing condition by farmers is not flexible and determined roughly by every Nu. 5 but not by every Nu. 1. The price, therefore, seems to be less affected by the balance between supply and demand, and the price is not significantly different among markets. Such a local market price is not linked to the export market price at the Auction Yard in Samdrup Jongkhar, but it is usually higher (Fig. IV-1).

3) Lack of market information

Farmers do not listen to the broadcasting program of market information because it does not cover the regional market price information. On the other hand, middlemen engaging in trading of export products listen to the information concerning the auction yard in Samdrup Jongkhar.

4) Poor market infrastructure

Telecommunication is a very important marketing infrastructure together with the road network. A nation-wide telecommunication system has been established and started recently but it covers only major cities and towns. Many Gewogs cannot enjoy the benefits, and even local government officials in remote areas do not have effective means of communication with the outside.

5) Limited middlemen's activities

Middlemen, generally farmers and shopkeepers, are found to play a significant role in the marketing process, especially for the export commodity, mostly for potatoes, in the Study Area. Such activities are seen in the very limited area in the east of Mongar along the East-West Highway. Middlemen go to neighboring villages and weekly markets to purchase products even though the area they can cover is very limited almost within their Gewog, due to the poor road network. They commonly purchase by bartering. Some shopkeepers in Drametse Gewog said that only one third of purchased potatoes was paid in cash in 2001.

The potato production and marketing provide an important source of income for farmers and middlemen in surplus-potato production areas. The surplus potatoes are mainly exported to India via Samdrup Jongkhar. Therefore, the farm gate price in the shipping area is relatively lower and affected by the price at the auction yard in Samdrup Jongkhar. However, the market price in other areas is not linked to the price in Samdrup Jongkhar.

The prosperous area for exporting products is mainly to the east of Mongar in the Study Area.

(2) Market

There are five markets in the Study Area, all in Mongar Dzongkhag, while the first market in Lhuntse Dzongkhag will be constructed at Lhuntse town in 2003, after adjustment to the town planning by the Municipality Office. The four markets except the Mongar market were constructed in 1999 by the assistance of the IHDP.

Location	Open Day	Platform	
		With roof	Without roof
Mongar	Saturday	2	1
Lingmithang	Saturday	1	-
Gyelposhing	Sunday	1	-
Drametse	Sunday	1	-
Yadi	Friday	2	-

The outline of the survey in each market is as follows:

- The market facilities belong to the Gewog office. Any seller can use the place in the market free of charge.
- Though it was officially decided to open the market once a week it can be seen that some farmers come and sell the products on the other days even though the number of buyers are small. General goods peddlers are used to sell on platforms in the Mongar market during daytime.
- The market usually finishes operation before 9 a.m., after starting at 6 a.m.
- The walking-distance to the market for farmers is mostly less than three hours.
- The participation number of farmers fluctuates by season. In Lingmithang, the number of farmers coming to the market is very few from April to June because the farming activities keep them very busy.

Market	More		Less	
	No.	Period	No.	Period
Mongar	80		30	
Lingmithang	15-20	Dec.-Feb.	0-5	Apr.-Jun.
Gyelposhing	50-60	Jun.-Oct.	10-20	Feb.-May
Drametse	40	Jun.-Oct.	20	
Yadi*	-	-	-	-

Source: Interview survey to EAs and farmers (sellers)

Note: * No operation because there are no consumers since the construction workers for schools and other offices left.

- Almost all farmers come to a market on foot and carry a basket or a sack on their backs. Therefore, their selling unit is small.



Mongar Market



Gyelposhing Market

Commercial linkage between markets has not been established yet because of small marketing units, small market capacities, and high transportation costs. It means that each market is operated autonomously in/around the area, and the fluctuation of the number of temporary workers in the area gives serious impact to the trading capacity of a market because the original market size is very small. The free market system covering the Study Area, that is attractive for middlemen and traders, has not been established yet. Hence, each local market also operates the self-sufficient condition within the covering area, just as each farmer in the area.

The sellers (farmers) are generally very strict with price-negotiations. It can be seen that they do not discount to a bulk buyer, and even when it is anticipated that some part of product will not be sold out. The price of the products seems to be little affected by the balance of supply and demand in the market. Only in the Drametse market, the price of products is linked to the price of the auction market in Samdrup Jongkhar because the middlemen in the area purchase, transport, and sell the products, mainly potatoes.

Generally, farmers sell their unsold products to town shops near the market. In Gyelposhing, it was observed that farmers sell the unsold products by visiting sales to ordinary residences in the town.

Major products sold at markets are vegetables and fruits, and sometimes cheese and butter, eggs, and meat as pork and beef. However, general grain, such as rice and maize, are not sold on markets. Imported rice, other imported products, and some local products, which can be stored, such as potatoes and onions, are sold in town shops.

(3) The Auction Yard in Samdrup Jongkhar

Samdrup Jongkhar is the only outlet for export products in the Study Area. Since the capacity of local markets is small and limited, the foreign market, especially the Indian market via Samdrup Jongkhar, is judged to be the only potential outlet for increased cash crop production of the Study Area even in the future. The auction yard in Samdrup Jongkhar is operated by the FCB throughout the year and almost all products of the Study Area transported there are sold to Indian buyers in this auction yard.



Potato Auction in Phuentsholing

The FCB auctions the products carried into by sellers as middlemen who are usually farmers or shopkeepers in the production area. The

buyers in the auction yard are all Indian traders. The number of sellers participating in the auction in Samdrup Jongkhar is 30 to 40 in peak seasons and 10 to 15 in lean seasons, while that of buyers is 10 to 12 for potatoes and 20 to 25 for oranges. The FCB collects a commission that is 3% of the trading amount each, both from the seller and the buyer. The FCB actually pays the auctioned price deducted 3% to a seller after receiving of the trading amount together with 3% commission from a buyer.

The FCB operates five permanent auction yards including Samdrup Jongkhar, two temporary auction yards, and some mobile auction yards for supporting the marketing activities of farmers. The share of the auction yard in Samdrup Jongkhar among all auction activities is around one fourth (25%), followed by Phuentsholing whose share is more than 60% in trading value. The breakdown is shown in the table below:



Carrot Auction in Phuentsholing

Trading Quantity, Value and Share of Each Auction Yard (2001)				
Place	Q'ty (kg)	%	Value (N.)	%
Phuentsholing	21,223,322	64.3	138,741,194	68.5
Samtse	637,206	1.9	4,393,200	2.2
Gelephu	237,610	0.7	1,642,211	0.8
S/Jongkhar	9,513,012	28.8	51,566,268	25.4
Sarpang	162,342	0.5	1,131,359	0.6
Nanglam	1,085,082	3.3	4,800,908	2.4
Bhantgar	89,135	0.3	373,753	0.2
Toorsa	37,825	0.1	39,400	0.0
Total	32,985,534		202,688,294	

Source: FCB

The trading quantity of major products in the auction yard of Samdrup Jongkhar and the product quantity from the Study Area among them are compiled in the following table. It shows that dry chili, Rajma beans, soybeans, and squash are traded only in Samdrup Jongkhar among all auction yards. As for potatoes and oranges, the major export products, the auction yard in Samdrup Jongkhar shares about one fourth and a half respectively in the country. As for the products in the Study Area, the share of Rajma beans make up 30% and that of potatoes 11% in terms of quantities traded in Samdrup Jongkhar. The shares of other products are minor of below 7%.

Quantity of Major Products traded in Auction Yard(s) in 2001					
Product	All country	Samdrup Jongkhar	Share (%)	Mongar/Lhuntse*	Share (%)
	Kg (a)	Kg (b)	(b/a)	Kg (c)	(c/b)
Potato	26,452,504	6,198,125	23.4	697,269	11.2
Orange	6,544,782	3,014,858	46.1	19,199	0.6
Chili	95,266	5,300	5.6	113	2.1
Dry Chili	4,412	4,412	100.0	117	2.7
Rajma	21,015	21,015	100.0	6,368	30.3
Soybean	169,092	169,092	100.0	10,259	6.1
Radish	187,439	51,988	27.7	190	0.4
Squash	20,183	20,038	99.3	384	1.9
Vegetables	1,654,190	98,000	5.9	-	-

Note: * The products in Mongar or Lhuntse Dzongkhags traded at Auction Yard in Samdrup Jongkhar.

Source: FCB

The products from six Dzongkhags in the eastern region of Bhutan are auctioned only in Samdrup Jongkhar. The products of Trashigang made up a share of almost 50% and those of Samdrup Jongkhar followed with 25% at the Samdrup Jongkhar auction yard in 2001. The products of Mongar and Lhuntse, the Study Area, made up only 8%, among which the products from Lhuntse were not worth mentioning. It is considered that Mongar and Lhuntse together with Trashiyantse, sharing only 15%, have not been well developed for export oriented production and marketing. The reason is that these Dzongkhags are geographically far away from Samdrup Jongkhar, compared with the location of the other three Dzongkhags. The higher transportation costs may hold back the farmers from shipping their products to Samdrup Jongkhar.

Share of Origins among Products Auctioned in Samdrup Jongkhar				
Dzongkhag	Q'ty (kg)	%	Value (N.)	%
Pemagatsetel	1,166,707	12.3	5,965,811	11.6
Lhuntse	673	0.0	15,418	0.0
Mongar	733,436	7.7	4,247,835	8.2
S/Jongkhar	2,405,218	25.3	11,582,716	22.5
Trashigang	4,634,846	48.7	25,984,228	50.4
Trashiyantse	572,132	6.0	3,770,259	7.3
Total	9,513,012		51,566,268	

Source: FCB

(4) Transportation

As mentioned before, the farmers in the Study Area sell or barter their products to neighbors, town shops, and consumers in the market. The farmers bring their products either on foot or by horse.



Transportation by A Family (Drepong)



Transportation by Horse (Lhuntse)

By contrast, the export products, mainly potatoes, are collected by farmers and shopkeepers and transported by truck to Samdrup Jongkhar, even though the area is mostly limited to the eastern area from Mongar town along the east-west highway centering Drametse Gewog. There are about eight transporters with one to two trucks each in Mongar town. They are facing difficulties to find out any local commodities including the agricultural products going out from the Study Area. So their trucks go out of this area without loading. Therefore, their business is mainly carried out for and relies on transportation of imported commodities from Samdrup Jongkhar and/or Phuentsholing to this area. In the potato-harvesting season, some trucks pick up the sacks of potatoes by requests of middlemen, as farmers or shopkeepers, at the area from Drametse to Kanglung in Trashigang Dzongkhag on the way to Samdrup Jongkhar. The transportation rate from Samdrup Jongkhar to Mongar is Nu. 8,000 to Nu. 11,000 per truck (Max. load is 8 tons) including the driver's charge and fuel. Since they are facing uneconomical conditions on the way to Samdrup Jongkhar, as described before, the

rate of transportation charge to Samdrup Jongkhar is possibly discounted by negotiation.

Other information about the transportation rate collected in Samdrup Jongkhar is as follows:

Transportation Rate of Truck (8 tons) from Various Places to Samdrup Jongkhar

From	Nu. / Sack (50kg)	Nu. / truck (8 tons)
Pemagatshel	15	2,400
Trashigang	25	4,000
Tashiyangtse	40	6,400
Mongar	40	6,400
Lhuntse	50	8,000

* Including driver's charge and fuel.

Looking at the figures in the table above, it can be recognized that the products in the Study Area are facing a comparative disadvantage to the products in the other Dzongkhags in the eastern region in view of the transportation cost.

Regarding the quality of agricultural products transported by truck, it is found that serious damage occurs during transportation and unloading, because the transportation charge is paid by sack base and not by weight base. In order to reduce the charge, it is stuffed into one sack as much as possible, and



Full Stuffed Sacks of Potato

this method is applied to almost all products including leaf vegetables, such as cabbage.

The weight of such a full stuffed sack often reaches 100 kg making it a difficult handling weight for a laborer, hooks are used for unloading, and rough handling is common at the auction yard. Lack of numbers of scales and the absence of any authorized inspection agency for scales are the constraints to solve this problem.



Unloading Used by Hook At Auction Yard

IV-1.2 Agro-processing

There is no special processing adopted after harvesting of the products other than cheese and butter production from milk and alcoholic drink production from grains, mainly maize. As for animals such as cows, pigs, and chicken, Bhutanese do not kill them traditionally due to religious sentiment, therefore marketing of meat is very limited. It seems that meat is mainly distributed within a village and/or among households. There are no factories that can be called "industry" in the Area. Traditional food processing operated by the family, however, is widely seen over the Study Area.

(1) Post-harvest Processing

The farmers harvest paddy by hand and spread out the panicles on the field for drying. The drying period differs from one to three days by the altitude and climate condition. Hand threshing is the most common method in the Study Area. The farmers strike the bundles of panicles onto a stone board to separate paddy grains from the panicles. The threshed paddy

grains fall from head height to the ground for separation of light impurities such as immature grains, dust, husks, and straws and are transported to the residence in sacks. The farmers follow almost the same way for processing of other grains. The maize is dried and stored by a cob hanging from a beam in the attic.

It is reported that post-harvest loss occurs on most products due to poor handling and storage. Post-harvest losses of maize and rice at the household level are substantial because fumigants for insect infestation are not used³. As for vegetables and fruits, loss generates remarkably by bruising, exposure, and spoilage due to poor harvesting, packing, and handling practice. There is no suitable equipment such as sorting tables, roller conveyers, and weighing machines for preserving the quality and loss reduction of products from harvesting to sales point, especially at the auction yard in Samdrup Jongkhar. Additionally, since grading and packing standards do not exist yet, the fair and effective pricing and smooth auction procedure are impeded, and serious losses occur on exported products such as potatoes and oranges during the transportation and handling procedure.



Package of Cabbage



Carrot Grading after Auctioning



Potato Grading after Auctioning

The Post-Harvest Unit of MOA in Paro is the sole organization in Bhutan for research & development in this field. However, their activities have just started recently and necessary extension programs for post-harvest practice improvement have not been realized yet.

(3) Agro-Processing

Households conserve surplus back-yard horticultural production by drying and pickling vegetables for winter consumption. Maize is ground and paddy is milled for cooking. Surplus maize is used to distill alcohol, and the residue is used for animal-feed. Meat is sun dried, smoked, or processed into sausages, and stored in the attic. The attic is also used for drying and storing of grains. Milk is churned into butter and cheese using traditional methods.

In the Study Area, only the Second Eastern Zone Agricultural Programme (SEZAP) and the Integrated Horticulture Development Project (IHDP) are providing training services to

³ "Appraisal Report for SEZAP", IFAD, May 1999

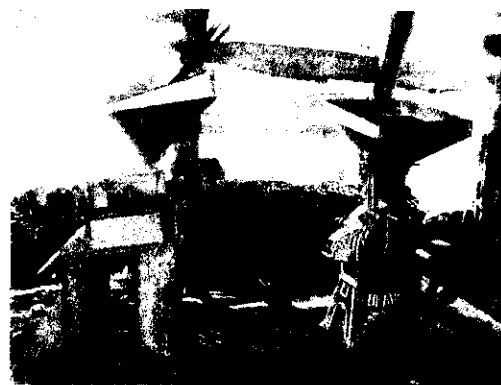
farmers and farmers groups in a few villages. The training program covers the simple processing technologies of agricultural products, business management, accounting, and marketing, together with a credit program even though the capacity of the program is small. Such supporting activities should be expanded not only to farmers, but also to entrepreneurs.

Fundamental industries supplying various materials to agro-processing factories have not been developed well in Bhutan, none in the Study Area. These industries produce processing machinery and equipment, packaging materials, chemicals, other consumables, etc. used in the agro-processing industry. At present, the processors must use many imported machines, equipment and materials that are usually expensive and difficult to obtain. On the other hand, many imported agro-processing commodities, mainly from Indian, are sold in markets. Such conditions discourage the local agro-processing business in view of production costs.

Small processing activities have started as rice milling, maize grinding, and flaking and lemon grass oil distillation. The details of these activities are explained below.

Rice milling and maize grinding

Farmers usually and traditionally mill paddy by pounding in a mortar and grind maize by a millstone. Recently, small rice mills and maize grinding equipment have spread over the places with household concentrated areas. Such processors, usually farmers, render milling and grinding services to farm households in the surrounding area. However, it is reported that about 80% of farm households still process by the conventional way in the Study Area. Those equipment and machines made in India were supplied and sold by the AMC (Agricultural Machinery Center).



Rice Mill (left) and Maze Grinder

The specification of equipment observed around Mongar Town is as follows:

- Rice mill: Engerberg type, 50 - 60 kg /hr, Price Nu. 3,700.
- Maze grinder: Horizontal shaft, 80 kg/hr, Price Nu. 4,358.

The equipment is driven by a Chinese diesel engine or through PTO by a tractor. Their processing fee is 20kg of processed rice for a sack (80-90kg of paddy) or Nu. 50 for each kg of product.

The machinery is of an old type with low milling yield but of low cost and easy to operate. Since the quantity of rice and grains distributed in markets among all local production is negligible, the introduction or replacement of/to modern machines cannot be expected.

Maize (Corn) flaking

The AMC has developed and promoted propagation of the maize flaking machine. Similar to rice mills, a farmer who introduced this machine renders the processing service to neighboring farmers. The processing fee is 25% of the processed products.

Lemon grass oil production

Lemon grass is a perennial grass, which grows naturally in association with Chair pine trees in the Study Area. The Essential Oils Development Programme (EODP) has been addressed in 1993. The EODP, under the Ministry of Trade and Industry, is the implementing agency of the UNDP funded by the IHDP's sub component of Medicinal & Aromatic Plants. The maximum production is about 18 tons / year in 1999 in east Bhutan, which Mongar Dzongkhag shares 9.5 tons and Lhuntse 0.7 tons. All essential oils were exported at Nu. 8,138,000.



Corn Flaking Machine

Harvesting and distillation take place in the period between June and December, with the peak period in August to October. Approximately 1,000 people, mostly women, are involved in lemon grass harvesting, while about 130 individuals - men and women - own distillation units in the Study Area. Distillation unit owners are members of the village communities. Collectors either sell their produce to distillers or work as hired laborers for the distillers. The average income from distillation is at least Nu. 100 per day and from harvesting Nu. 2,637 / season. Fuel wood demand for distilling lemon grass is met from the thinly growing Chair pine trees in the lemon grass growing area. The supply cannot be relied upon in the long run at the current rate of felling, which is about 842 truckloads a year⁴.

No. of Distillation Unit and Employment Generated

Dzongkhag	No. of Distillation Unit	Employment Generated
Mongar	97	824
Trashigang	30	248
Lhuntse	24	200
Tashiyangtse	19	160
Total	170	1,432

Source: EODP, MTI, Mongar

Lemon Grass is being quite intensively harvested, particularly in areas near to the sources of the water needed for distillation units. Spent lemon grass can be used a medium for mushroom growing and subsequently as fodder for cattle.

Pine resin collection

Pine resin collection was started by the private enterprise named Tashi Corporation in 1974. At present, the Corporation has two collection points at Kurizampa and Sherichu in Mongar Dzongkhag and one point at Autsho in Lhuntse Dzongkhag. The collected raw resin is transported to the factory in Samdrup Jongkhar and processed and purified. The products are exported to India.

Each collection point has contractors who collect resin from farmers around his place. The activity in case of the Serichu collection point is summarized below:

- There are ten contractors who distribute the collected resin in tin cans containing 15-16 kg per each can. They distribute them to the collection point by one to two times a month from April to December. From November to December is the peak

⁴ "Appraisal Report of SEZAP" May, 1999

distribution period.

- The Corporation pays Nu.9 for every kg to contractors, which is divided to Nu.1 for supervising fees and the remaining Nu.8 for labor charge for collection except transportation charge from the collection area to the collection point.
- The Corporation also has to pay Nu.4 for each kg as the loyalty to the Forest Department.
- The collection point in Serichu collects about 2,500 tin cans, almost 40 tons of resin a year. As the result, almost Nu. 350,000 is paid to ten contractors. As a contractor operates about eight collectors, a collection laborer may receive nearly Nu. 4,000 / year.

IV-1.3 Development Constraints

There are various constraints in the development for marketing and processing of agricultural products in the Study Area.

IV-1.3.1 Marketing

In the Study Area, it is very common that farmers barter their surplus products, the local market is very small and middlemen in the limited area are engaged in export commodities. Various constraints on the creation of dynamic marketing conditions suited to income increase of farmers are observed in the Study Area.

1) Very poor road network

Due to the geographical condition, the road network in the Study Area is very poor which is the biggest constraint standing in the way of development. Only limited numbers of farmer who live close to the road and to the town can access the market but the majority of farmers face the difficulties of market accessing.

2) Poor communication infrastructure

Telecommunication is a very important marketing infrastructure together with road network. A nation-wide telecommunication system covers only cities and towns on the district level. Many Gewogs cannot enjoy the benefits, and even local government officials in the remote area have no effective means of communication to the outside.

3) Low marketing motivation of farmers

Facing the physical constraints mentioned above, farmers' motivation on farming is centered on their self-sufficiency more than on marketing of their products. Such conditions are also applied to agro-processing activities.

4) Small capacity of local markets

Almost all inhabitants in the Study Area are farmers, and the local consumers for agricultural products are limited to inhabitants other than farmers. Then the capacity of local markets is very small. Such situation will not change even in the future as far as the Royal Government will continue to strengthen the self-sufficiency of agricultural production.

5) Not yet well-established free market system

It seems that the price is almost fixed and decided by the seller's offering. Commercial linkage between markets has not been established yet and each market is operated individually. Hence, the free market system covering the Study Area that is attractive for middlemen and traders has not been established yet.

6) Non-existence of grading and packing standards

Small products such as potatoes and oranges are collected and transported by middlemen and sold in the auction yard in Samdrup Jongkhar for export. Since the grading and packing standards do not exist yet, the fair and effective pricing and smooth auction procedure is impeded, and serious losses occur during the transportation and handling procedure.

7) Lack of scales and absence of inspection authority

Together with the constraints above, lack of scales and absence of inspection authority have kept the practice of a full stuffed sack for truck transportation of products so that serious losses occur during the transportation and handling procedure.

8) Requirements of farmers and traders not met by the Market Information Service

At present, the broadcasting service of market information does not cover regional information and is not used by farmers in the Study Area.

9) Not yet well-established group activities among farmers

There are some marketing activities that are being tried among small farmers groups by the SEZAP. There is, however, no group gathering and shipment activity yet. As the shipping unit of products by each farmer is very small, the shipping condition that is attractive for middlemen has not been established.

IV-1.3.2 Agro-processing

There is no special processing adopted after harvesting of the products other than the traditional processing by the family. The constraints for development found in the field study are as follows.

(1) Grain post-harvest processing by farmers

In Bhutan, the assessment study for post-harvest loss on agricultural produce has not been carried out yet. However, it is reported that considerable losses generate in the post-harvest stage of products.

a) Technical extension service for this field has not started yet.

The Post-Harvest Unit in Paro is the sole organization in Bhutan for R & D in this field. However, their activities have just started recently and the extension program for post-harvest practice improvement has not been realized yet.

b) Incentives of loss reduction are low.

In most cases of the Study Area, farmers, as almost all inhabitants, carry out their style of living based on self-sufficiency and barter their surplus produce within the village and the neighboring area, because they are isolated from the market. Additionally, they have followed the traditional practice many years without the chance for learning improved post-harvest processing technology. Hence, incentives for farmers to improve post-harvest processing are still low.

(2) Rice mills and grinding mills

Rice mills and grind mills are recently spreading over the Study Area. All rice mills are Engerberg Type made in India, and grind mills for maize processing are also India made.

1) Only low quality machines exist and are spreading.

Considering the low density and poor condition of local roads in the Study Area such custom mills will spread out more to respond to households' needs. The machinery is of an old type with low milling yield but of low cost and easy to operate. However, the introduction of and replacement to modern machines cannot be expected unless commercial activities of a rice and grain processing industry will be created in future.

(3) Other agro-processing

In the Study Area, there are no factories that can be called "industry". There are only traditional small activities carried by the family. Therefore, various initial constraints, which may be common across districts, are recognized and considered in order to promote the development of the agro-processing industry in the Study Area. The constraints concerning general commercial environments such as transport and communication infrastructures are described in the section for marketing.

1) Limited technical extension service

In the Study Area, only the Second Eastern Zone Agricultural Programme (SEZAP) and the Integrated Horticulture Development Project (IHDP) are offering training services to farmers and farmers groups in a few villages. The training program covers simple processing technologies of agricultural products such as drying mushrooms together with the provision of a credit program even though the capacity of the program is very small.

2) Non-existence of supporting programs for marketing of local products

At present, the local processed products have not been well developed, and supporting programs for marketing them do not exist other than for lemon grass oil, assisted by the MTI. Under the free market economy, marketing is a prior activity for the agro-processing industry as well as agricultural production. Supporting programs for marketing of local products by the public sector is an important function to improve economic conditions of the Study Area through the development of industries.

3) Non-existence of fundamental industries

Fundamental industries supplying various materials to agro-processing factories have

not been developed well in Bhutan, and none is in the Study Area. Such conditions place the local agro-processing products at disadvantage and make them less competitive compared to imported products in view of production cost.

CHAPTER 2 DEVELOPMENT PROGRAM

IV-2.1 Development Potentials

The followings are identified as potentials for the development of marketing and processing of agricultural products in the Study Area.

IV-2.1.1 Marketing

To promote and ensure the income increase of farmers based on the appropriate free market system in the Study Area, various potentials exist as follows:

(1) Increasable marketing motivation of farmers

At present, almost all farmers are unfamiliar with the free market economy because of difficulties of market access and lack of knowledge. Improvement of market infrastructure such as road and communication network will expand the accessibility to markets for them. The motivation of marketing their produces can be increased.

(2) Needs of local transporters possible to be met by increase of marketable products

The local transporters are facing difficulties in finding out local commodities, which can be transported to Samdrup Jongkhar. Therefore, increasing marketable export products will have to have the transportation means without difficulties by force. So that they even contribute to the improvement of the economy of local transporters.

(3) Enough potential of international markets

Although it is anticipated that the capacity of the local market will not increase remarkably even in the future, the international market will still have big potentials in view of quantity and quality of products. The expected amount of export products in the Study Area is not big compared to the scale of foreign markets especially in India. Then, the small specific cluster of market will be potentially well developed without looking for major fields of international market with many competitors.

(4) Wide range of marketable resources

There is a wide range of diverse potential resources of marketing, especially to the international market, due to the specific geographical and climatic conditions. The range of resources that can suit the market needs, even niche markets, is wide.

(5) Reducible marketing costs

Marketing costs can be reduced after the improvement of the road network and the introduction of the grading and packing standards for products. Additionally, more competition that will generate among middlemen and traders once the free market system spreads over the Study Area will reduce the costs needed for marketing.

(6) Reducible losses

Losses can be reduced by popularizing scale use for transportation charge and by the

introduction of the grading and packing standards for products, together with the extension of the post-harvest processing technology to farmers.

(7) Possibility to strengthen official support

Officials concerned have already recognized that the field of marketing is one of the most important fields for increase of farmers' income. Therefore, various agencies and sections, such as the AMS and the PHU in MOA and some sections in MOTI, have started to engage in the activities for the improvement of the present market condition. Institutional support systems and programs, such as standard and quality control of commodities, and export promotion will be strengthened more.

IV-2.1.2 Agro-processing

(1) Post-harvest processing by farmers

a) Farmers can improve the post-harvest processing technology.

The PHU (Post-Harvest Unit) is the responsible and implementing organization for R & D activities concerning the improvement of post-harvest practice carried out by farmers. The results will be gradually released and extended to farmers through the existing agricultural extension system. Then, farmers can have the opportunity of learning improved post-harvest processing technologies.

b) Incentives of post-harvest processing improvements can be increased among farmers.

More farmers will access markets frequently and receive market concerned information easily once the road and information network improves. Hence they will raise awareness for losses and will have incentives to improve post-harvest processing of their products in view of their economy.

(2) Agro-processing

a) Traditional processing activities can be modernized.

There are presently various traditional processing activities in a family, such as making alcohol, butter and cheese, and weaving in the Study Area. These activities can be gradually modernized and merged to the local industry in view of an economic efficiency from the area where the market economy system, together with expansion of road and communication network, will be penetrated in.

b) The basis of technical extension and support services exists.

The PHU has also started R & D activities for various small-scale processing technologies such as drying and potato chip making. On the other hand, the MTI is promoting the fostering program of entrepreneurs even in regional areas. And some projects like the SEZAP and the IHDP also support the programs by certain group, product and place through investment, training, and marketing. Therefore, the technical extension and support services in this field will be more diversified and strengthened in the future.

- c) The variety of raw material resources is enormous.

Various agricultural produces can be produced in the characteristic and diversified natural condition of the Study Area. The potentials of market exploitation for such characteristic natural raw materials, such as aromatic and medicinal plants, are high.

IV-2.2 Zoning Plan for Marketing

The accessibility to the road is the most important condition for farmers' marketing activities of products. Presently, farmers in the Study Area do not face the same degrees of difficulties to gain access to the road due to different distances. A very limited number of farmers who live close to the road and the town can enjoy the marketing activities relatively well. The only outlet for export products in the Study Area is still Samdrup Jongkhar. The distance thereto is the important condition affecting the transportation costs and the sales motivation of farmers and middlemen even though they should live close to the road head. Actually, the attractive area for shipping of export products, mainly potatoes, is the eastern area from Mongar town along the East-West Highway and the shipping activities can be hardly seen in other areas.

There are no remarkable differences between the kind and condition of products produced among Gewogs, and such a tendency will continue even in the future. Therefore, the zoning is considered Gewog-wise and is made up by two parameters, one is the distance to Samdrup Jongkhar and the other is the condition of households by walking distance to the road head.

The order according to advantage with respect to accessibility to Samdrup Jongkhar and to roads of farmers as the result of zoning is as follows:

IV-2.2.1 Accessibility to Samdrup Jongkhar

The order of Gewogs according to accessibility to Samdrup Jongkhar is considered and compared among Gewogs focusing on the relation to the East-West Highway leading to Samdrup Jongkhar. The result is shown in the table below:

Order	Lhuntse Dzongkhag				Mongar Dzongkhag				
	1					Drametse	Chaskhar	Ngatshang	Mongar
2	Tsenkhar	Minjay	Menbi		Saleng	Tsakaling	Chali	Drepong	
3	Jaray	Khoma	Metsho	Gangzur	Tsamang	Balam	Serimuhang		
4	Kurtoe				Gongdue	Silambi	Jurme	Kengkhar	Thangrong

- Note:
- 1: Gewogs have a motorable road (east from Mongar)
 - 2: Gewogs have a motorable road (other than above)
 - 3: Gewogs close to motorable road
 - 4: The other Gewogs

IV-2.2.2 Marketability for Farmers

For consideration, the data of "Percentage of Farm Households by Walking Distance to Motorable Road" in the Agricultural Census 2000 was used. In the data, the walking distance to the road head is classified and indicated by walking "hours". The percentage of households located in a walking-distance of less than an hour (<1) and less than three hours (<3) was compared among Gewogs. It is judged that the location of less than an hour (<1) has an advantageous condition and that three hours (=3) is the limit in view of practical daily transportation activities. The result is prepared in the table below:

Accessibility to Motorable Road

Order	Lhuntse Dzongkhag			Mongar Dzongkhag					
A	Menbi			Chaskhar	Mongar	Ngatshang			
B	Minjay	Tsenkhar		Chali	Saleng	Tsakaling	Tsamang		
C	Gangzur	Khoma		Drametse	Drepong				
D	Jaray	Kurtoe	Metsho	Gongdue	Jurme	Kengkhar	Serimuhang	Silambi	Thangrong

Note: A: More than 50% in < 1 and 90% in total (<3).
 B: More than 75% in total excepting A.
 C: More than 50% in total excepting A and B.
 D: Less than 50% in total.

IV-2.2.3 Total Evaluation

The total evaluation was given from the above results by two parameters, and the advantageous order from high (1) to low (3) of Gewogs in view of marketing is classified in the following table:

Evaluation Result (Lhuntse Dzongkhag)

1	Menbi					
2	Minjay	Tsenkhar				
3	Gangzur	Jaray	Khoma	Kurtoe	Metsho	

Evaluation Result (Mongar Dzongkhag)

1	Chaskhar	Mongar	Ngatshang				
2	Chali	Drametse	Drepong	Saleng	Tsakaling	Tsamang	
3	Balam	Gongdue	Jurme	Kengkhar	Serimuhang	Silambi	Thangrong

IV-2.3 Zoning of the Study Area

In addition to the zoning considered from the viewpoint of marketing above, the comprehensive zoning covering all study fields, not only marketing, was carried out for preparation of the framework for the Master Plan. The additional parameters of living standard, agro-ecological zones, food security, special crops, and land resources were added to the accessibility to export markets and the accessibility to roads for marketing, evaluated above. Based on those parameters, problems, development potential, and constraints were identified and development stages were recognized by Gewogs in the Study Area.

The results of the categorization on the development stage from low (1) to high (3) is shown in the table below:

Development Stage and Gewogs

Stage	Gewogs
1	Jaray, Khoma, Kurtoe, Metsho (Lhuntse) Drepong, Gongdue, Jurme, Kengkhar, Silambi, Thangrong (Mongar)
2	Gangzur, Minjay, Tsenkhar (Lhuntse), Balam, Chali, Drametse, Saleng, Serimuhang, Tsakaling, Tsamang (Mongar)
3	Menbi (Lhuntse), Chaskhar, Mongar, Ngatshang (Mongar)

The development conditions of each stage are clarified as follows:

Stage-1: The main problem and target of “Stage-1” are basic human needs (BHN) and food security. Fulfillment of BHN and increase of food crop production will be the main issues for the development. In this Study, rural access improvement and increase of

food crop production will be covered for the Gewogs of this Stage.

Stage-2: The main targets of “Stage-2” are stable food crop production and income generation by horticultural crop development. Improvement of productivity, reduction of losses, extension of improved technology on horticulture and farm road improvement will be the main project components for the Gewogs of this Stage.

Stage-3: Being located in advantageous locations with better access, the main targets of “Stage-3” are to add value to agricultural products and the development of a marketing system. Market oriented production will be promoted for the Gewogs of this Stage.

IV-2.4 Direction of Development

Most agricultural production in the Study Area is still carried out for self-consumption and marketing activities of farmers are small and limited. Immediate problems remain to be solved to expand and improve agro-processing and marketing activities based on the increase of agricultural production. Considering the problems and the potentials clarified before, the direction for formulating the development program is described below.

IV-2.4.1 Marketing

(1) Creation of a free market system among local markets

The free market mechanism has not been well formulated yet in the Study Area. As for export crops, such as potatoes and oranges, farmers sell the products to middlemen at the roadside, town shops or markets (only observed in Drametse and surrounding areas), and the number of buyers that farmers can choose is limited. Additionally, the information that farmers can receive from neighbors and buyers is very limited. The Market Information Service of MOA should be strengthened for collection of additional regional information, and processing and dissemination of useful information to farmers in the Study Area. To give incentives to farmers to increase production and to provide more opportunities to farmers to meet better buyers, two effective measures have to be taken. One is the creation of the linkage between existing local markets. The other is the linkage to the auction market in Samdrup Jongkhar. Furthermore, such conditions will allow farmers to gain access to trade prices to learn about current market conditions. On the other hand, such a market condition makes middlemen to save time and work for collecting the products compared to the current condition which they collect from each farmer individually at various places.

(2) Fostering farmers group activities

Although farmers are generally in a disadvantageous position in selling their export products as mentioned before, they have very little marketing sense and make few efforts to improve their bargaining power, such as organizing a group for joint sales. In order to form the farmer's consciousness about the mechanism of a free market economy it is effective to foster farmers groups for various activities. Those activities are for example joint sales and processing of their products as well as water management, rural credit, procurement of agricultural inputs, etc. It would also help them for receiving support programs such as technology extension and market information in addition to strengthening their bargaining

power.

(3) Creation of a market-oriented mind

It is not sure that the increase of surplus produce will generate income increase of farmers even after improvement of accessibility to the market. Occasionally, farmers may have trouble with unsold products and the slump in the market price because of over-supply. In the Study Area, the probability of such a risk exists since farmers tend to cultivate the same kind of products during the same cultivation period. Therefore, farmers must change their mind-set from the self-sufficient to the market-oriented basis. As a conclusion, the market-oriented mind-set is indispensable to ensure the sustainable increase of income in view of marketing. Applying this, farmers will watch and learn about the market conditions continuously and will then consider which kinds of crop, which shipping month and which destination market are most profitable. Such a mind-set will bring a farmer or farmers groups to find out the way for meeting the market needs and creation of the comparative advantage in market.

IV-2.4.2 Agro-processing

(1) Improvement of post-harvest processing

In the Study Area, the post-harvest loss of products is reported as a serious condition. It is expected that the loss reduction will have a direct impact on the total quantity of products for self-consumption and sales. Since farming practices affect loss generation as much as post-harvest processing, it is advisable that improved post-harvest processing technologies shall be extended to farmers in the existing agricultural extension program. The extension program on post-harvest technologies, however, has not been established yet, and farmers are having difficulties in learning and accessing the appropriate technology. The extension program for post-harvest processing technologies will be established by the PHU and carried out in the agricultural extension system.

As for cash crops, especially vegetables, the losses and damage of products are not critical in local markets in the Study Area because the product units being transported are small and handled by farmers. However, it is reported that serious losses and damage are observed in the auction market in Samdrup Jongkhar due to bad packing and handling conditions in long distant transportation. Farmers and middlemen will have to improve the packaging and loading conditions. They will also have to introduce the transportation charge by weight in collaboration with transporters when they ship their products to distant markets. The grading and packing standards that are presently being considered by the AMS in the MOA will be one of the effective measures to reduce such losses.

(2) Strengthening support programs

Agro-processing industries have not started yet and are facing the initial stage of development in the Study Area. Therefore, the official institutional promotion programs for development must be established and strengthened, i.e. technical extension services, marketing support programs, and financial support programs.

The SEZAP is carrying out training services and financial support concerning small agro-processing businesses to farmers groups in a few villages in the Study Area, such as drying of mushrooms. The IHDP also supported and trained the farmers concerning the distillation method for lemon grass. Such kinds of supporting activities, focusing on

bottom-up development activities by organizing farmers and entrepreneurs should be expanded.

IV-2.4.3 Basic Commercial Infrastructure

Commercial environments supporting the marketing system, such as transportation infrastructure and communication infrastructure, are not well developed. The improvement of such a commercial environment is the foremost and basic requirement for an effective market system under a free market trading to and through India.

The fields concerning the above-mentioned commercial infrastructure shall be treated as external conditions in view of the study's scope of marketing and agro-processing fields. Important development activities in such fields are described in the following section.

IV-2.4.4 Unavoidable Inequity in Development

For farm households in the Study Area, the development of the above-mentioned commercial infrastructure, especially the road network, has utmost priority and is indispensable for the improvement of the economic as well as the social condition. However, the expansion of the road and information network will proceed linearly and the degree of effects to households brought by it differs by the distance from the road and the telephone accessibility. As described in 2.2 "Zoning in the Study Area", the distance from the road head is the absolute important factor for generating disparity on accessibility to markets among farm households. Therefore, those households living far from the road will remain in the disadvantageous position of marketing even after the extension of the road network. Hence, the improvement of commercial infrastructure will relatively increase the number of households that can enjoy the accessibility to markets but will not provide equal benefits to all households.

As a conclusion, the development programs shown hereinafter cannot solve such problems of inequality. Therefore, special political measures to improve such unequal opportunity conditions shall be provided to those households standing the disadvantageous position of being located far from the commercial infrastructure.

IV-2.4.5 Development Direction by Areas

Following the understanding of "Inequity in Development" mentioned above, some strategic directions for development can be considered among the area categorized by the degree of advantage or disadvantage for marketability. As mentioned before, farmers have to promote and to create the comparative advantage on various factors through their production and marketing activities, such as kinds and varieties of products, harvesting time, targeted markets, grading standards, and shipping condition including packaging and price. On the other hand, the Study Area is facing unavoidable disadvantages of a longer distance to Samdrup Jongkhar, compared to other Dzongkhags in the east region of Bhutan.

In consideration of the above conditions, the development direction by areas is classified as follows:

Development Direction of Products by Area

Zone	Area	Development Direction
A	Gewogs have motorable roads and are located eastern area from Mongar	To compensate for high transportation costs to Samdrup Jongkhar with rationalizing the production and marketing costs focusing on the major export commodity.
B	Gewogs have motorable roads and are located beyond Mongar from Trashigang	To develop special profitable products at offset to high transportation costs for the international market, while following the same efforts of Stage-3.
C	Gewogs have not motorable roads	To develop special products of high added value and transportable, together with a sales market.

IV-2.5 Development Concept

Most agricultural production in the Study Area is still carried out for self-consumption and marketing activities of farmers are small and limited. Immediate problems remain to be solved to expand and improve marketing and agro-processing activities based on the increase of cash crop production.

Considering the constraints and the potentials clarified before, the expected conditions for the development are considered and abstracted in Fig. IV-2 and IV-3.

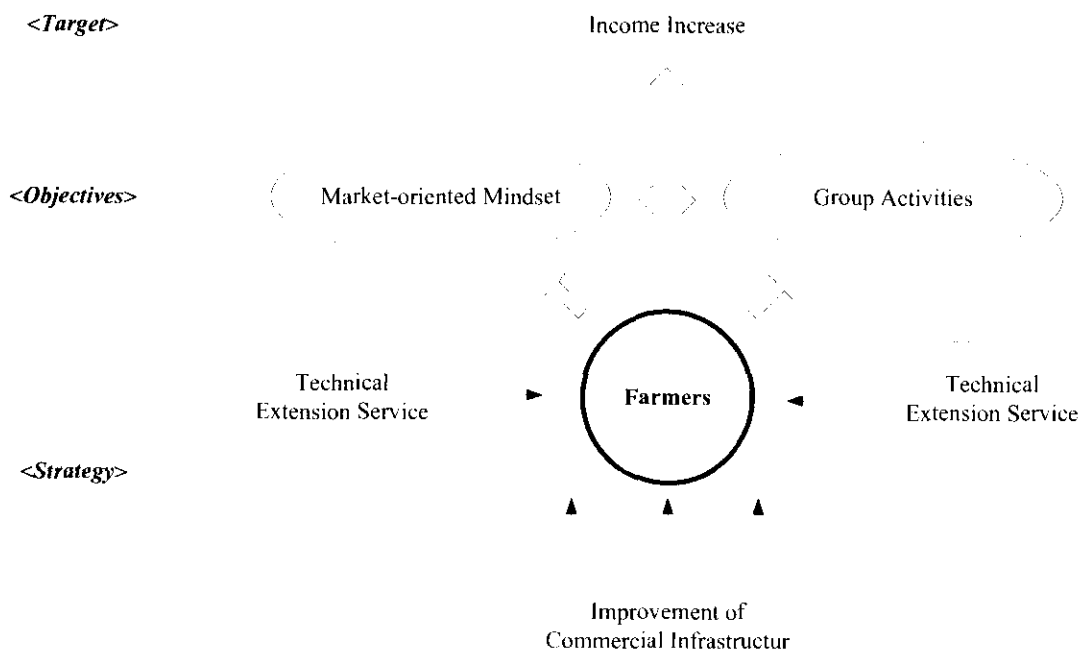
The development concept based on these figures is itemized as follows:

- (1) Precondition
 - ① The foreign market is expandable for increased cash crops.
 - ② The commercial infrastructure such as road network, communication network, and financial services should be improved.
- (2) Official support
 - ① Technical extension services shall be improved and strengthened in the following fields:
 - Post-harvest processing
 - Agro-processing
 - Business management including marketing
 - ② Institutional supports for promotion and maintenance of sound commercial circumstances shall be strengthened in the following fields:
 - Standard and quality control of commodities
 - Market information system
 - Establishment of an inspection authority for scales and spreading the use of scales

(3) Farmers

Receiving the official support and services above, the farmers will be aware of the following conditions:

- Market-oriented activities derived from the changed mind-set and/or the entrepreneurial mind.
- Group activities for expanding and improving of the business capacity in view of efficiency and economy



Development Concept

IV-2.6 Development Program

IV-2.6.1 Development Activity

The necessary activities for development of marketing and agro-processing fields in the Study Area are considered and compiled in the table below. It contains the various external conditions concerning each activity such as other fields than marketing and agro-processing and the administrative level in charge that may be beyond the scope of the Study and the Study Area.

Necessary Activities for Development and External Conditions

Category	Activities	Imple. Agency	Other Fields	Admin. Level in Charge		
				Gewog	Dzongkhag	Nation
Technical Extension	1) D&R activities shall be strengthened to establish improvement measures to the traditional P/H practice.	PHU/ MOA				○
	2) Strengthening extension services of post-harvest processing technology including marketing.	RNR- RC EO	○	○	○	○
	3) Strengthening extension services of agro-processing technology including business management.	RNR- RC EO			○	○
Institutional Support	4) Improvement and strengthening collection of more regional information and dissemination of useful information to farmers.	AMS/ MOA DAO			○	○
	5) Strengthening marketing support to farmers.	AMS/ MOA RNR- RC			○	○

	6) Establishment and promotion of grading and packing standards	AMS-QCS /MOA				○
	7) Establishment of a scale inspection authority and promotion of scale use.		○			○
Infrastructure	8) Improvement and expansion of the road network.		○	○	○	○
	9) Improvement and expansion of the information infrastructure.		○		○	○
	10) Improvement of financial services	BDFC	○			○
	11) Construction of collection depots for products			○	○	
Farmers Group	a) Group assembling			○	○	
	b) Group assembling and marketing			○	○	
	c) Support activity by the FCB	FCB			○	○

IV-2.6.2 Proposed Development Program

So far, the necessary activities for the above-mentioned developments in view of the various external requirements and the bureaucratic demarcation were taken into consideration and screened. Now, the following development programs, as Sub-programs for the Development Programs formulated among the Study Team, are prepared and proposed in the field of marketing and agro-processing. Those Sub-programs are adjusted and treated as the components for the three Development Programs under the RADP-LM, mainly for the Program named "Market System Development Program".

Proposed Sub-programs and their Allocation

No.	Sub-program	Program
1	Collection Depot Construction	Market System Development Program
2	Group Assembling	
3	Group Assembling and Marketing	
4	Marketing Support by FCB	
5	Post-Harvest Technology Training for Food Crop	Program for Food Crop Production Increase*
6	Market Research	Program for Cash Crop Production Strengthening
7	Post-Harvest Technology Training for Cash Crop*	
8	Agro-processing Technology Training	

*Component for training Sub-program in the Program.

The description of each program is prepared and compiled in Table IV-2.

IV-2.6.3 Market System Development Program

The Market System Development Program is solely prepared in view of the marketing field, and the details are shown below.

(1) Objectives

The objectives of the Marketing System Development Program are to support the farmers in marketing of the increased production of cash crop. That will be promoted and strengthened by the integrated support program of the "Cash Crop Production Strengthening Program" to ensure the increase of cash income of farmers.

(2) Implementing Agency

Dzongkhags will be responsible for implementing this Program. Each Dzongkhag will coordinate the execution of Sub-programs and support persons and groups concerned during the implementation of the Program.

(3) Components

The Program consists of four Sub-programs and the detailed description of each Sub-program is shown in the Table IV-2.

(4) Application Plan to Gewogs

Each Sub-program will be implemented Gewog-wise and the application plan will be prepared by the development stages of Gewogs according to the Development framework (See the Section 2.3).

No.	Sub-program	Stage of Gewog			Application Plan
		1	2	3	
1	Collection Depot Construction Sub-program	△	○	○	According to the road construction Sub-program, it will be applied in Gewogs of Stage - 2 & 3, including some of Stage - 1. Four Gewogs having markets already are excluded.
2	Group Assembling Sub-program		○	◎	After construction of collection depots, it will be started in Stage - 2 & 3 Gewogs.
3	Group Assembling and Marketing Sub-program			○	It will be developed from the activities of "Group Assembling Sub-program" above in Stage - 3 Gewogs.
4	Marketing Support Sub-program by FCB		○	◎	The program will support the group assembling activities for marketing the assembled products especially before starting group marketing by farmers.

(5) Development Effects

The development effects among the development stages of Gewogs, defined by the Development framework, which will be derived from implementation of the Sub-programs during the development period up to 2012, are expected by the some parameters as follows:

Parameter	Stage of Gewog		
	Stage-1	Stage-2	Stage-3
Income increase by marketing of agricultural products	Less	↔	More
Quantity of marketed products			
Numbers of middlemen			
Market oriented activity among farmers			
Farmers group activity			
Participation of farmers to the other activities than farming in the field of marketing and processing			

Thus, the development prospective by stage of Gewogs cannot expect equal conditions mainly due to the accessibility to the commercial infrastructure as described in the Section 2.3.4 before.

IV-2.6.4 Implementation Schedule

The implementation schedule of the Sub-programs shall be considered by the factors affecting the activities of each Sub-program. The considered factors are listed in the table below:

Considering Factors for Implementation Schedule

No.	Sub-program	Factors
1	Collection Depot Construction Sub-program	Farm road construction schedule
2	Group Assembling Sub-program	Existence of market and collecting depot
3	Group Assembling and Marketing Sub-program	Time when the quantity of assembled products will exceed 6 tons/ day in each depot.
A	Marketing Support Sub-program by FCB	Time when 10% of marketable products will exceed 6 tons/ collection day among all collection depots and markets.
B	Market Research Study Sub-program	Early time in the development period.
C	Post-Harvest Technology Extension Sub-program for Food Crop	Relation to implementing schedule of other Sub-programs concerned.
D	Post-Harvest Technology Extension Sub-program for Cash Crop	
E	Agro-processing Technology Extension Sub-program	

Based on the factors in the table above, the implementation schedule of the Sub-programs for the Market System Development Program was considered and prepared in Table IV-3.

IV-2.6.5 Target Gewogs of Sub-programs

The target Gewogs as the beneficiaries by implementation of the Sub-programs that the farmers will not be involved directly to implementations are clarified in the table below:

Target Gewogs of Sub-programs

No	Sub-program	Stage of Gewogs		
		1	2	3
A	Marketing Support Sub-program by FCB	△	○	◎
B	Market Research Study Sub-program	○	○	○
C	Post-Harvest Technology Extension Sub-program for Food Crop	○	○	○
D	Post-Harvest Technology Extension Sub-program for Cash Crop	○	○	◎
E	Agro-processing Technology Extension Sub-program	△	○	◎

CHAPTER 3 ACTION PLAN

IV-3.1 Definition of the Action Plan

The Action Plan is a detailed plan consisting of the following five factors: 1) Identification of stakeholders who should play a certain role in the implementation of proposed programs. 2) Clarification of the role and responsibilities by stakeholders. 3) Identification of actions to be taken by stakeholders. 4) Setting of a time schedule for each action. 5) Formation of monitoring and coordination of each action.

IV-3.2 Action Plan Sheet

In order to make the formulation process of the Action Plan transparently, and to enable an easy and comprehensive modification, an "Action Plan Sheet" was prepared for each Sub-program. The Action Plan Sheets for each Sub-program are attached to the Report. Hereinafter, the Report will deal with only the basic description of the Action Plan. The detailed contents of the Action Plan are shown in the Action Plan Sheets.

IV-3.3 Post-harvest Technology Training Sub-program (Action Plan Sheet AP-6)

The Sub-program is a component in the Program of the Food Crop Production Increase.

(1) Background

The very conventional post-harvest processing for food crops, which is grains, dominates in the Study Area and no mechanization of post-harvest processing has been introduced yet on the farmers' level. Though no official loss assessment study has ever been carried out it can still be said that the post-harvest losses occur especially during the storage in the lowland area.

However, the improvement of a post-harvest processing with full knowledge about characteristics of grains has not yet been carried out. This subject is not included in the present extension activities by EAs.

(2) Basic concept

To cope with such a condition, the "Post-harvest Technology Training Sub-program" was formulated as regards the following objective and concept.

(a) Objective

The objective of the Sub-program is to reduce the post-harvest losses of grains and to support food sufficiency of farmers through the introduction of a technical extension program.

(b) Strategy

The basic activities of the Sub-program are as follows.

- As the Post-Harvest Unit (PHU) has recently been established under MOA and started its activities, PHU will support the training program, and guidance will also

be prepared with the support from PHU.

- The training to EAs will be carried out in collaboration with the staff of PHU and RNR-RC, based on the training program and guidelines mentioned above.

Thus, the Sub-program aims at introducing the training and extension subject concerning post-harvest processing technologies to the existing Agricultural Extension System. Therefore, the Sub-program will be implemented in one year (2004) and the actual extension activities will follow in the "Extension Strengthening Program". Hence the improvement of post-harvest processing technologies for farmers will continue and be implemented by the strengthened agricultural extension system.

IV-3.4 Market Research Sub-program (Action Plan Sheet AP-7)

The Sub-program is a component in the Program for Cash Crop Production Strengthening.

(1) Background

Almost all farmers in the Study Area have very limited chance to receive market information and they do not recognize which crops and plants are marketable and promising in the future. Additionally, the officials concerned, such as researchers, administrators, and extension officers, have not either reached a consensus for prospective crops and plants in the Study Area. Consequently, whenever they focus on cash crop products for improving and strengthening production and marketing the products taken into consideration are those being currently popular in the exporting market such as potatoes, oranges, chili, and apples.

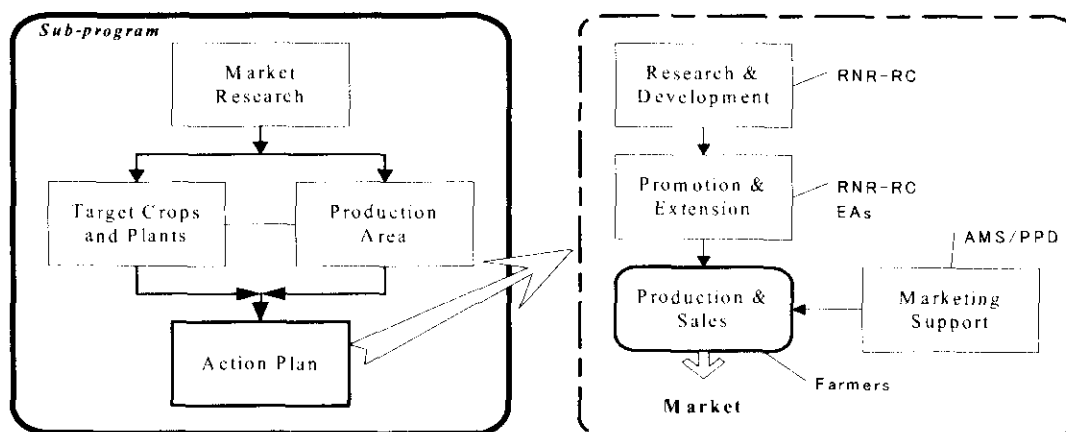
On the other hand, the local market is very small and limited and will not expand drastically even in the future. Then it will hardly absorb the increased cash crop production extended by the Master Plan in the future, so farmers shall gain access to and sell their products in the foreign market to ensure an income increase.

For the products in the Study Area, and those from four other Dzongkhags in eastern Bhutan, the outlet to the foreign market is basically Samdrup Jongkhar. Two Dzongkhags in the Study Area are geographically situated in disadvantageous locations to three Dzongkhags, namely Samdrup Jongkhar, Pemagatshel and Trashigang. As expected, the products from the Study Area had a share of only 8 % among all products auctioned in the auction yard in Samdrup Jongkhar in 2001.

Under such circumstances, the farmers as well as middlemen in the Study Area are facing difficulties. The question is how they can keep a sound profit in the market and the auction yard in Samdrup Jongkhar in the competition against those products coming from the advantageous Dzongkhags. Such a situation will never change as far as they produce and sell the same products as the other Dzongkhags.

(2) Basic concept

There is still ample room for the farmers to make efforts to reduce costs and to raise the price of products. That would solve the question of a disadvantageous position, and they could take part in a sound competition at the market in Samdrup Jongkhar. This kind of efforts will be one of the directions of the development activities seeking income increase of farmers in the Study Area on a short term basis. However the competitors in other Dzongkhags will gain ascendancy over such temporary preferable condition, inevitably they have also similar



Outline of Strategies

IV-3.5 Agro-processing Technology Training Sub-program (Action Plan Sheet AP-10)

The Sub-program is a component in the Program for Cash Crop Production Strengthening.

(1) Background

In the Study Area, the activity called industry has not been established yet. Only some farmers who can buy the machinery have started the service activities for other farmers such as rice milling, corn grinding, and oil extraction. Almost none of the fundamental industries for the products, such as food processing machinery and equipment, consumables, packaging materials, and chemicals used for agro-processing industry, exist in Bhutan. Therefore, the agro-processing industry for export or import substitution is facing a disadvantageous condition compared to foreign competitors in view of production costs. As expected, various imported agro-processing commodities from India dominate the local market.

(2) Basic concept

As the Study Area is located far from Samdrup Jongkhar, the gate for import and export, this is not an advantageous location to establish an agro-processing factory aiming at export or import substitution. Therefore, the Sub-program is formulated for generating small and simple agro-processing activities in the Study Area by targeting the local market for the moment.

(a) Objective

The objective of the Sub-program is to generate and increase opportunities for inhabitants, especially women, to participate in the agro-processing activities and to realize an income increase.

(b) Strategies

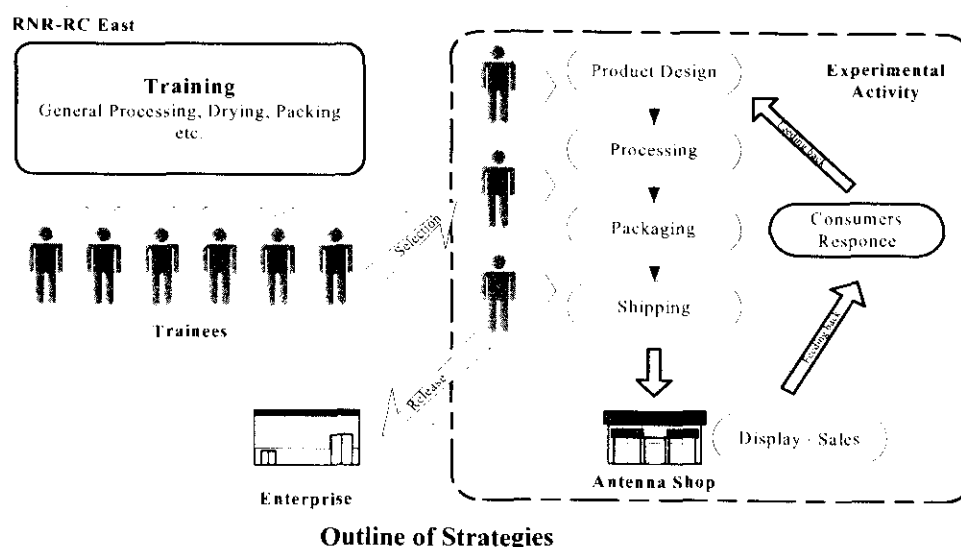
To achieve the objective, the following strategies were set up and training and experimental facilities will be constructed in RNR-RC east.

- To promote small processing activities on a family basis on the village and town level by spreading general and simple agro-processing and marketing technologies to inhabitants, especially women, through the training program.

- To select trainees from the training program above-mentioned, organize a group and incubate small agro-processing enterprises through experimental processing and sales activities.

These experimental activities will be carried out by actual development activities from product design to sales in the trial and error way, and they will develop the products appreciated and accepted in the local market.

To sell the developed products and to collect the consumers' responses, a trial sales shop (antenna shop) is necessary that shall be located in a place crowded with consumers. The most suitable place in the Study Area is the center in Mongar town. There, the square is equipped with a weekly market and used for the bus terminal where the local people gather and the passengers from other areas using the bus also stop over. Some parts of the market facilities originally planned for meat selling are not in use now. It is recommendable to use the abandoned facility for this shop in cooperation with Dzongkhag and the Municipality Office.



IV-3.6 Market System Development Program (Action Plan Sheet AP-11, 12)

(1) Background

In the Study Area, the free market mechanism has not been established yet. The local markets are almost isolated from each other and farmers are facing difficulties to find out information and to expand their markets. This factor also impedes the incentives to increase the cash crop production.

On the other hand, the local market is very small and limited and will not expand drastically even in the future. Therefore, it will hardly absorb the increased cash crop production extended by the "Program for Cash Crop Production Strengthening" in the future. This means that farmers shall access and sell their products more in the foreign market to ensure an income increase.

For the products in the Study Area, the outlet to foreign markets such as India is basically Samdrup Jongkhar. However, at present, only a small quantity of products in limited areas

such as Drametse Gewog is shipped to Samdrup Jongkhar.

(2) Basic concept

Taking into consideration the difficult situation of marketing the agricultural products in the Study Area as mentioned above, the comprehensive program consisting of four Sub-programs is formulated for the improvement of the marketing conditions for farmers in the Study Area.

(a) Objective

The objective of the four Sub-programs is to mutually expand the marketing capacities of farmers and thus to ensure the income increase together with the “Program for Cash Crop Production Strengthening”.

(b) Strategies

To achieve the objective, the following strategies were set up.

- To construct collection depots beside motorable roads for the gathering of products to economic units for transportation because the shipping unit of individual farmers at one time is very small, from one to ten baskets and/or bags (60 - 600 kg), even though they will be able to gain better access to motorable roads after the construction of farm roads.
- To establish a management system among organized farmers for collecting their products in an economical order and for motivating buyers to come to a depot.
- To develop farmers group activities mentioned above and to make those more profitable and marketable by introducing quality control, such as grading and repacking, and by encouraging direct sales to the auction yard in Samdrup Jongkhar.
- To establish the marketing support system for farmers group activities above-mentioned that will be carried out by FCB. This system will provide them with the option of sales channels other than middlemen and will generate the competitive circumstance among buyers, which will make the situation better for farmers.

The activities excepting the support program by FCB are abstracted in Fig. IV-4.

(c) Linkage between Sub-programs

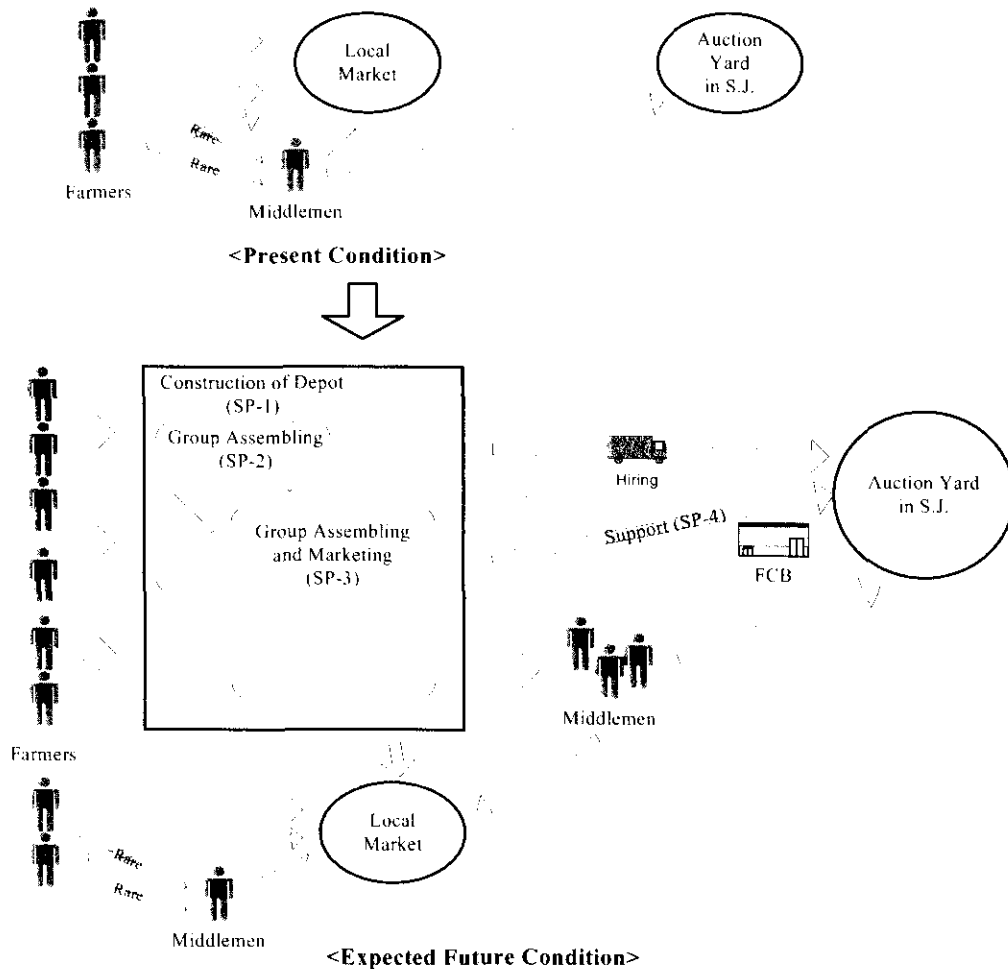
To realize the strategies above, the linkage between the activities of the four Sub-programs is clarified and shown in the following table.

Linkage between Activities of Four Sub-programs

Code	Name of Sub-program	Linkage of Activity
SP1	Collection Depot Construction	Provision of collection depots where farmers group activities promoted by SP2 and SP3 will be realized.
SP2	Group Assembling	Provision of group assembling and sales activities among farmers using collection depots constructed by SP1.
SP3	Group Assembling and Marketing	Provision of more sophisticated and profitable activities based on the activities by SP2.
SP4	Marketing Support by FCB	Provision of support service as collection, transportation and sales at the auction yard in Samdrup Jongkhar for the farmers group activities mentioned above.

As shown above, the Sub-programs especially SP1 to SP3 are closely related to each other. Out of practical reasons, the Action Plan for these three Sub-programs shall be considered together and prepared in one Action Plan Sheet. The two Action Plan Sheets, one for SP1 - SP3 and the other for SP4, are prepared separately in the attachment.

As the result of the joint operation on the Sub-programs mentioned above, the marketing options of the products will be expected and abstracted in the following figure.



Expected Marketing Condition Compared to the Present Condition

These Sub-programs, however, aim at the shipment by truck and cannot be applied to

Gewogs without any motorable roads. Existing shed markets in some Gewogs will be used as collection depots without constructing any new depots. The application conditions to each Gewog are different and clarified in the following table.

<i>Gewogs</i>	SP1	SP2	SP3
Gangzur, Drametse, Mongar, Ngatshang, Saleng	-	○	○
Menbi, Minjay, Tsenkhar, Balam, Chali, Chaskhar, Serimuhang, Tsakaling	○	○	○
Kurtoe, Metsho, Drepong, Thangrong	○	○	-
Jaray, Khoma, Gongdue, Jurme, Kengkhar, Silambi, Tsamang	-	-	-

The attached Action Plan Sheet for SP1 - SP3 covers all contents of the three Sub-programs to be applied at eight Gewogs. Some of the contents covered by SP1 or SP3 shall be deleted for other Gewogs according to the application conditions in the above table.

Additionally it must be said that the Programs cannot be applied to the remote seven Gewogs for the sake of convenience because no motorable roads are expected to be constructed during the project period. However, it is advisable that Gewogs will also promote farmers group activities and that they will transport their products to the nearest shed market or depot in the neighboring Gewog, after getting the agreement from farmers groups and Gewogs concerned. The farm mule track that will be constructed in the Farm Road Construction Plan will be effective for this activity. For example, the farmers group in Khoma may join the group assembling activity in Gangzur or Menbi.

(3) Expected participation rate of farmers

Regarding the three priority Gewogs, namely Gangzur in Lhuntse Dzongkhag and Chaskhar and Drepong in Mongar Dzongkhag, the Study Team had a series of the meetings with Gup, Chimi, EAs, GYT members and representatives of farmers in each Gewog for the formulation of the Action Plan. The expected participation rate of farmers as the target for these activities was one of the hot topics. They discussed how they would promote and convince the farmers in their Gewogs. Actually, their calculated figures were different from each other as indicated in the table below. It is judged that such discrepancy was due to various background factors such as leadership ability of Gup and other leaders, the distribution condition of farmers' houses, and the traditional farmers' mindset for collective activities in each Gewog.

Gewog	Expected Participation Rate	No. of Households
Gangzur	60 %	275
Chaskhar	40 %	160
Drepong	80 %	174

Based on the result of the priority Gewogs mentioned above and the experience from such discussions, the average targeted participation rate from other Gewogs is roughly estimated at 50 %. As for this participation rate, the tentative annual figure of each Gewog is estimated and compiled in the table below in accordance with the implementation schedule of each Gewog and the average escalation trend to the target figure.

Expected Participation Rate (%) of Farmers by Year

	Dev. Stage	Depot Existing	0	1	2	3	4	5	6	7	8	9	10	Lack
			2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	
Lhuntse	Gangzur*	2	⊙		20	30	40	50	60	60	60	60	60	
	Jaray	1	-											X
	Khoma	1	-											X
	Kurtoe	1	-						20	30	40	50	50	
	Menbi	3	-			20	30	40	50	50	50	50	50	
	Metsho	1	-								20	30	40	
	Minjay	2	-			20	30	40	50	50	50	50	50	
	Tsenkhar	2	-				20	30	40	50	50	50	50	
	Mongar	Balam	2	-							20	30	40	50
Chali		2	-			20	30	40	50	50	50	50	50	
Chaskhar*		3	-			20	30	35	40	40	40	40	40	
Drametse		2	⊙			20	30	40	50	50	50	50	50	
Drepung*		1	-						30	40	50	60	70	80
Gongdue		1	-											X
Jurmey		1	-											X
Kengkhar		1	-											X
Mongar		3	⊙2			20	30	40	50	50	50	50	50	
Ngatshang		3	⊙			20	30	40	50	50	50	50	50	
Saleng		2	⊙			20	30	40	50	50	50	50	50	
Sherimuhung		2	-						20	30	40	50	50	
Silambi		1	-											X
Thangrong		1	-					20	30	40	50	50	50	
Tsakaling		2	-					20	30	40	50	50	50	
Tsamang	2	-											X	
Average		6			20.0	24.4	30.4	39.2	43.3	45.6	46.5	49.4	51.2	

* Priority Gewog: Rate was estimated and decided at the meeting with GUP, EAs and other people concerned.

Note: Bold figures show a depot construction year.

(4) Expected handling quantity

Presupposing that farmers sell all of their marketable cash crop production through the depot or the shed market the roughly estimated handling quantity in 2012, the last year of the project period, will be as shown in the following table. Details are shown in Table IV-4.

Expected Handling Quantity in Each Gewog (2012)

Lhuntse	Vegetable	Fruits	Total	Handled	Mongar	Vegetable	Fruits	Total	Handled	(ton)	
										Total	Handled
Gangzur	689	424	1,113	668	Balam	163	115	278	139		
Kurtoe	180	192	282	141	Chali	550	284	834	417		
Menbi	729	263	992	496	Chaskhar	842	382	1,224	490		
Metsho	220	132	352	141	Drametse	1,442	588	2,030	1,015		
Minjay	239	289	528	264	Drepung	260	179	440	352		
Tsenkhar	363	253	616	308	Mongar	968	332	1,300	650		
				2,017	Ngatshang	563	266	829	415		
					Saleng	440	359	799	399		
					Serimuhung	404	213	616	308		
					Thangrong	411	139	550	275		
					Tsakaling	697	288	985	493		
										Total	4,951
										G.Total	6,969

Note: Marketable quantity is estimated and planned by the "Extension Strengthening for Cash Crop SP".

It is estimated that about 7,000 tons of products will be shipped and sold in the Study Area by the Program in one year.

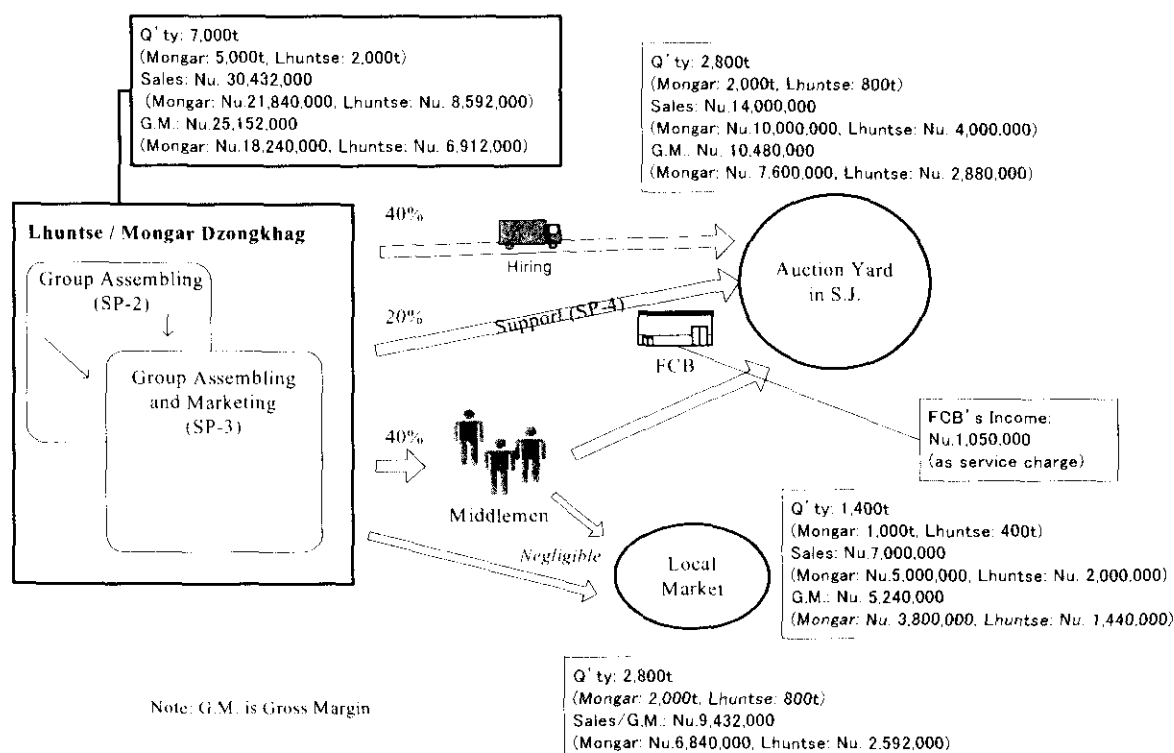
(5) Prospects for distribution and sales amount

According to the handling quantity estimation in 2012 mentioned above, the entire distribution condition and sales amount in 2012 is roughly and tentatively estimated by the precondition in the table below and the results are shown in the figure. The detailed result is

indicated in Table IV-5.

Precondition for Sales Amount Estimation in 2012

Item	Condition
Sales condition	Direct sales: 40 %, Sales to middlemen: 40 %, FCB's support: 20 %
Unit price for sale to middlemen	10 % less than the unit price for direct sales after deduction of transportation costs and costs at the auction yard.
Unit price for direct sales and for FCB support program (SP4)	Nu. 5 / kg according to the recent average price of vegetables and fruits at the auction yard in Samdrup Jongkhar.
Transportation costs to the auction yard	Mongar: Nu. 0.8 / kg Lhuntse: Nu. 1.0 / kg
Costs at the auction yard	Handling charge: Nu. 0.25 / kg Service charge: 3 % of auctioned amount



Prospects for Distribution and Sales Amount in 2012

According to the above-mentioned prospects, the average sales condition of participating farmers in each Dzongkhag is estimated in the table below. The details of each Gewog are shown in Table IV-6.

Average Sales Condition of Participating Household in Dzongkhag			
Dzongkhag	Participating Households	Sales / H.H.(Nu.)	Gross Margin / H.H. (Nu.)
Lhuntse	1,010	8,507	6,884
Mongar	1,771	12,332	10299
Total */ Average	2,781*	10,943	9,044

The Program will provide an average of Nu. 10,000 of sales amount and of Nu. 9,000 of gross margin to a participating household.

Among all, the prospects for the three priority Gewogs are as follows.

Prospects for Distribution and Sales Amount of Priority Gewogs in 2012

Gewog	Sales Q'ty (ton)	Sales Amount (Nu.)	S.A./Household (Nu.)	Gross Margin (Nu.)	G.M. /Household (Nu.)
Gangzur	668	2,844,131	10,327	2,288,016	8,308
Chaskhar	490	2,160,630	13,470	1,804,482	11,250
Drepong	352	1,552,126	8,941	1,296,281	7,467

Tables

Table IV-1 Market Price of Major Commodities in Lhuntse and Mongar

<Lhuntse>		2001										2002					
Commodity	Unit	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Cereals																	
Local white rice	kg													20		30	30
Maize	kg				18												
Bean (flat type)	kg													27.5			
Bean (round type)	kg													26.6		17.1	17.5
Vegetables																	
Cabbage	kg													12.9		10	10
Carrot	kg													20		15	13.8
Green chili	kg															79.4	29.3
Potato (red)	kg													10		10.5	10
Potato (white)	kg													10		10	10
Tomato	kg													17.1		11.9	11.5
Radish	kg													4.9		9.3	5
Fruits																	
Apple	kg															15	15
Mango	kg																
Peach	kg															25	
Pear	kg															10.6	

<Mongar>		2001										2002					
Commodity	Unit	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Cereals																	
Local white rice	kg							25	22	24	25		25	20	25.5		
Maize	kg					8											
Bean (flat type)	kg	25		15	12	10	18	14	20	17	18		25	27.5	24	22.5	14.2
Bean (round type)	kg	20	30	20	15	12	17	15	18	13	17		25	26.6	27.2	26.1	17.8
Vegetables																	
Cabbage	kg	9	8	10	11	13	14	11	16	18	16		10	16	16.7	22.5	19.2
Carrot	kg	16	18	15	20	20	19	21	16	20	19		20	20	17.5	24.2	22.5
Green chili	kg			34	22	20	19	21	24	27	30				75	39.2	29
Potato (red)	kg	10	10	7	8	8	9	8	9	10	13		10	10	10	9.3	10
Potato (white)	kg	9	9	6	7	7	8	7	8	14	13		10	10	10	9.8	9.7
Tomato	kg	16	21	20	19	16	19	24	22	25	30		14	17.3	19.8	18.3	26.3
Radish	kg	5	8	7	7	5	6	5	6	5	5		5	4.9	8.3	10	8.7
Fruits																	
Apple	kg				40	25	25	26	20								25
Mango	kg					20	28	30								50	50
Peach	kg					6											
Pear	kg					25	23	25	18		7						

Source: AMS/PPD, MOA

Remark: No survey in months of blank column

Table IV-2 Sub-program Descriptions (1/8)

Title	Post-harvest Technology Training for Food Crop	Stage of Gewog: -
Implementing Organization	Dzongkhag Office	
Agency concerned	Supported by PHU/MOA	
Objectives:	To extent improved post-harvest processing technology for food crop and reduce losses and improve the condition of food self-sufficiency.	
Input:	None	
Activities:	<ol style="list-style-type: none"> 1) Creation of P/H technology training program in consultation with the PHU, covering the fields of drying, threshing and storage. 2) Carrying out the training to the agricultural extension officers (EAs). 	
Expected effects / profits:	<ol style="list-style-type: none"> 1) Establishment of technical transferring linkage from the PHU as R & D agency to farmers. 	
Remarks:	-	

Table IV-2 Sub-program Descriptions (2/8)

Title	Market Research	Stage of Gewog: -
Implementing Organization	RNR-RC-West	
Agency concerned	Cooperated by AMS	
Objectives:	To ensure the sustainable income increase of farmers through the integrated development of selected export products.	
Input:	<ol style="list-style-type: none"> 1) Participation of foreign experts. a) OJT of market research technology to official concerned 	
Activities:	<ol style="list-style-type: none"> 1) Organizing the study team by the following members: <ul style="list-style-type: none"> Team leader: Program Director of RNR-RC Staff of RNR (2) Staff of AMS/PPD (1) Staff of FCB Extension officers Foreign experts (2) 2) Carrying out local market research 3) Dividing two groups in charge of markets in India + Southeast Asia and in Europe separately. 4) Selecting 5 to 6 target crops by analysis of the survey result and prepare the integrated development and action plan of each crop by each sector concerned such as R & D activity, extension activity, and marketing activity. 	
Expected effects / profits:	<ol style="list-style-type: none"> 1) <i>Demonstration effect of market research.</i> 2) Promotion of the comparative advantage condition of selected crops / plants produced in the Study Area. 3) Maintaining the sustainable circumstance for income increase of farmers in the Study Area. 	
Remarks:	-	

Table IV-2 Sub-program Descriptions (3/8)

Title	Post-harvest Technology Training for Cash Crop	Stage of Gewog: -
Implementing Organization	RNR-RC-West	
Agency concerned	Supported by PHU, AMS and QCS/MOA	
Objectives:	To extent post-harvest processing technology including marketing for horticultural products for reduce losses and improve the quality of products.	
Input:	1) Inspection instruments such as measuring gages, scales and moisture meter. 2) Participation of foreign experts in charge of training to trainers a) Training of the following technology to trainers: - Pre-treatment of shipping, packing, grading, storing and quality control - Marketing	
Activities:	1) Fostering trainers for P/H processing and marketing technology. 2) Establishing the training programs in consultation with the PHU, QCS and foreign experts. 3) Carrying out the training to the extension officers (OA) mainly from the Gewogs of stage-3 in the Study Area.	
Expected effects / profits:	1) Strengthening farmers ability for increasing market value and competitiveness of their products by appropriate P/H processing and treatment. 2) Creation of market oriented activities on farmers.	
Remarks:	-	

Table IV-2 Sub-program Descriptions (4/8)

Title	Agro-Processing Technology Training	Stage of Gewog: -
Implementing Organization	RNR-RC-West	
Agency concerned	Supported by Dzongkhag	
Objectives:	To extend marketing and agro-processing technology and foster entrepreneurs for agro-processing business. To create the incubation place of local agro-processing business and provide training and experimental activities for business development. To increase opportunity for inhabitants especially "women" to participate the development of agro-processing business and to increase income.	
Input:	1) Small factory as a training and experimental facility. A trial sales shop will be attached to it as an annex in the downtown of Mongar. 2) Introduction of a series of simple and small-scale processing equipments such as: cocker, fryer, dryer, roaster, refrigerator, and oven, bottling machine, canning machine and sealer. 3) Participation of foreign experts in charge of training to trainers a) Training of - Various processing, management and marketing technology to trainers b) Dzongkhag office's assistance for acquiring land or a building of an annex in or near the bus terminal in Mongar.	
Activities:	1) Fostering trainers for agro-processing and marketing technology. 2) Establishing the training programs for various cocking and processing technique and marketing technology, and recruiting trainees mainly housewives and women in the Study Area. 3) Selecting and inviting the dedicated trainees and organizing small groups for experimental and practical agro-processing business activities covering development, processing and marketing of products. 4) Trial production of various new products in addition to local traditional products and selling at the trial sales shop directly to passengers and other people in the downtown. 5) Continuing such trial activities of production and marketing, watching the consumers' response at the trial sales shop and feeding it back to production plan. 6) Expanding production and marketing to town shops and to the other towns for the products having better response from consumers, and supporting and releasing the group to a individual business	

enterprise or cooperative to manage the business autonomously by themselves.
Expected effects / profits: 1) Demonstration effect of market-oriented products development. 2) Introduction of cottage industries in the Study Area. 3) Generation of small agro-processing enterprises that will be seeds for development of agro-processing industry in the future.
Remarks: -

Table IV-2 Sub-program Descriptions (5/8)

Title	Collection Depot Construction	Stage of Gewog: 1, 2 &3
Implementing Organization	Dzongkhag Office Managed by Gewog Office after construction	
Agency concerned	EA	
Objectives: To increase opportunity for farmers to meet buyers.		
Input: Material for shed depot		
Activities: 1) Construction of depots beside the road.		
Expected effects / profits: 1) More buyers come to buy the products 2) Farmers have more opportunity to sell their products.		
Remarks: -		

Table IV-2 Sub-program Descriptions (6/8)

Title	Group Assembling	Stage of Gewog: 1, 2 &3
Implementing Organization	Farmers group in the Gewogs of stage 2 and 3, and some of stage 1.	
Agency concerned	Supervised & supported by Gewog & EA	
Objectives: To increase income and stability of sales.		
Input: (Using collection depots)		
Activities: 1) Organizing farmers using the collection depot, and forming the management members among organized farmers. 2) Bringing the products to the depot by each member farmer. 3) Promotion of the better condition for selling products such as grading and repacking by the management members. 4) Carrying out the transaction between buyers and farmers in the depot.		
Expected effects / profits: 1) Generating bargaining power to buyers. 2) Creation of stable marketing condition.		
Remarks: -		

Table IV-2 Sub-program Descriptions (7/8)

Title	Group Assembling and Marketing	Stage of Gewog: 2 &3
Implementing Organization	Farmers group in the Gewogs of stage 2 and 3.	
Agency concerned	Supervised & supported by Gewog, EA, DAO and FCB	
Objectives: To create the comparative advantage condition of sales and gain more profit.		
Input: a) Provision of market information of Mongar market by the DOA and of the auction yard in Samdrup Jongkhar by FCB b) Training of		

- Management and marketing, and - Information collection and analysis to the management members
Activities: 1) Strengthening ability of the management members above (#2) to carry out the group assembling activities 2) Collection and analysis of market information 3) Planning of assembling schedule among members 4) Grading and repacking of products at the depot. 5) Transporting and selling at local markets or at the auction yard in Samdrup Jongkhar. 6) Storing some products once and shipping later watching market condition.
Expected effects / profits: 1) Demonstration of market-oriented group activity 2) Generating bargaining power to markets 3) Possibilities of expanding activities to the fields of agro-processing industry for adding value of products
Remarks: -

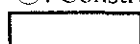
Table IV-2 Sub-program Descriptions (8/8)

Title	Marketing Support by FCB	Stage of Gewog: -
Implementing Organization	FCB	
Agency concerned	Supported by Dzongkhag Office	
Objectives: To provide option for marketing products by farmer groups To promote the ideal trading condition of export products for farmers through competition among middlemen and transporters.		
Input: None		
Activities: 1) Allocating the staffs for the plan. 2) Arrangement of truck for collection of products by request from farmers group. 4) Issuance of receipts to representative of farmers group when receiving products. 5) Auctioning the collected products at the yard by FCB after coming back to S.J. 6) Carrying out cash settlement after deduction of transportation and handling expenditure and commission of 3%.		
Expected effects / profits: 1) Farmers and farmers' groups will have a new marketing channel by this program. 2) Preferable condition for farmers will be expected by the competition among middlemen, FCB and other buyers. 3) Farmers and farmers' groups can sell their products at auction yard in S. J. directly even owing the transportation cost.		
Remarks: -		

Table IV-3 Implementation Schedule by Gewog

	Dev. Stage	Existing	0	1	2	3	4	5	6	7	8	9	10	Lack
			2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	
Lhuntse	<i>Gangzur</i>	2	⊙		-									
	Jaray	1	-											x
	Khoma	1	-											x
	Kurtoe	1	-						⊙					
	Menbi	3	-				⊙							
	Metsho	1	-								⊙			
	Minjay	2	-				⊙							
	Tsenkhar	2	-					⊙						
	Mongar	Balam	2	-								⊙		
Chali		2	-				⊙							
<i>Chaskhar</i>		3	-			⊙								
Drametse		2	⊙		-									
<i>Drepung</i>		1	-						⊙					
Gongdue		1	-											x
Jurmey		1	-											x
Kengkhar		1	-											x
Mongar		3	⊙2		-									
Ngatshang		3	⊙											
Saleng		2	⊙											
Sherimuhun		2	-							⊙				
Silambi		1	-											x
Thangrong		1	-					⊙						
Tsakaling		2	-					⊙						
Tsamang		2	-						⊙					
Total		6	-	-	4 (3)	5 (2)	3	2	2	1	-	1	-	18 (5)
Marketing Support by FCB														

⊙: Construction of collecting depot

 : Group assembling activity


 : Group assembling and marketing activity

Table IV-4 Assembling Plan by Farmers Group in Each Gewog

Gewog	Item	Unit	1 2003	2 2004	3 2005	4 2006	5 2007	6 2008	7 2009	8 2010	9 2011	10 2012
Gangzur	Participatory Rate	%		20%	30%	40%	50%	60%	60%	60%	60%	60%
	Vegetable Q'ty	ton		31	102	175	257	337	420	506	595	689
	Fruits Q'ty	ton		21	34	49	64	81	157	239	329	424
	Total	ton		52	136	224	322	418	577	745	923	1,113
	Assembling Plan	ton		10	41	90	161	251	346	447	554	668
Kurtoe	Participatory Rate	%						20%	30%	40%	50%	50%
	Vegetable Q'ty	ton						50	81	112	145	180
	Fruits Q'ty	ton						8	12	39	69	102
	Total	ton						59	92	151	214	282
	Assembling Plan	ton						12	28	61	107	141
Menbi	Participatory Rate	%			20%	30%	40%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton			40	128	214	309	402	505	617	729
	Fruits Q'ty	ton							4	83	170	263
	Total	ton			40	128	214	309	406	588	786	992
	Assembling Plan	ton			8	38	86	155	203	294	393	496
Metsho	Participatory Rate	%								20%	30%	40%
	Vegetable Q'ty	ton								82	149	220
	Fruits Q'ty	ton								77	92	132
	Total	ton								159	241	352
	Assembling Plan	ton								32	72	141
Minjay	Participatory Rate	%			20%	30%	40%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton			0	32	61	91	129	161	201	239
	Fruits Q'ty	ton			102	125	150	176	204	231	259	289
	Total	ton			102	157	211	268	333	393	461	528
	Assembling Plan	ton			20	47	84	134	166	196	230	264
Tsenkhar	Participatory Rate	%				20%	30%	40%	50%	50%	50%	50%
	Vegetable Q'ty	ton				97	139	183	228	270	318	363
	Fruits Q'ty	ton				45	59	75	91	109	128	153
	Total	ton				141	198	257	320	379	447	516
	Assembling Plan	ton				28	59	103	160	189	248	308
Balam	Participatory Rate	%							20%	30%	40%	50%
	Vegetable Q'ty	ton							36	78	116	163
	Fruits Q'ty	ton							63	75	87	115
	Total	ton							99	152	202	278
	Assembling Plan	ton							20	46	81	139
Chali	Participatory Rate	%			20%	30%	40%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton			77	139	197	264	327	398	472	550
	Fruits Q'ty	ton			97	121	146	173	201	227	255	284
	Total	ton			175	259	343	436	528	625	727	834
	Assembling Plan	ton			35	78	137	218	264	313	363	417
Chaskhar	Participatory Rate	%			20%	30%	35%	40%	40%	40%	40%	40%
	Vegetable Q'ty	ton			104	187	267	356	443	539	690	842
	Fruits Q'ty	ton			30	48	67	88	110	171	236	307
	Total	ton			134	234	334	444	553	709	926	1,149
	Assembling Plan	ton			27	70	117	177	221	284	370	490
Drametse	Participatory Rate	%			20%	30%	40%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton			850	917	981	1,052	1,121	1,197	1,276	1,357
	Fruits Q'ty	ton			153	191	232	276	323	383	448	516
	Total	ton			1,003	1,108	1,213	1,328	1,444	1,580	1,723	1,873
	Assembling Plan	ton			201	332	485	664	722	790	862	936
Drepong	Participatory Rate	%					30%	40%	50%	60%	70%	80%
	Vegetable Q'ty	ton					27	67	109	159	210	260
	Fruits Q'ty	ton					47	58	70	104	140	179
	Total	ton					74	126	179	263	351	440
	Assembling Plan	ton					22	50	90	158	245	352
Mongar	Participatory Rate	%		20%	30%	40%	50%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton		464	517	573	636	695	813	884	893	968
	Fruits Q'ty	ton		42	50	59	68	77	134	195	261	332
	Total	ton		506	568	632	704	772	947	1,079	1,154	1,300
	Assembling Plan	ton		101	170	253	352	386	474	539	577	650
Ngatshang	Participatory Rate	%			20%	30%	40%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton			216	259	309	356	404	454	505	563
	Fruits Q'ty	ton			80	98	118	140	162	195	229	266
	Total	ton			296	358	428	495	566	649	735	829
	Assembling Plan	ton			59	107	171	248	283	324	367	415
Salang	Participatory Rate	%			20%	30%	40%	50%	50%	50%	50%	50%
	Vegetable Q'ty	ton			165	146	194	238	284	331	387	440
	Fruits Q'ty	ton			157	187	220	255	292	314	336	359
	Total	ton			262	333	414	493	576	645	723	799
	Assembling Plan	ton			52	100	165	246	288	323	361	399
Sherimuhung	Participatory Rate	%						20%	30%	40%	50%	50%
	Vegetable Q'ty	ton						101	173	247	324	404
	Fruits Q'ty	ton						128	151	170	191	213
	Total	ton						229	324	417	514	616
	Assembling Plan	ton						46	97	167	257	308
Thangrong	Participatory Rate	%				20%	30%	40%	50%	50%	50%	50%
	Vegetable Q'ty	ton				24	26	94	171	251	328	411
	Fruits Q'ty	ton				54	67	82	97	114	126	139
	Total	ton				78	93	176	268	365	454	550
	Assembling Plan	ton				16	28	70	134	182	227	275
Tsakaling	Participatory Rate	%				20%	30%	40%	50%	50%	50%	50%
	Vegetable Q'ty	ton				0	74	154	233	320	404	497
	Fruits Q'ty	ton				73	91	109	129	178	231	288
	Total	ton				73	164	263	361	497	635	785
	Assembling Plan	ton				15	49	105	181	249	318	393
Total Assembling Plan			ton	339	788	1,373	2,157	2,967	3,806	4,751	5,779	6,969

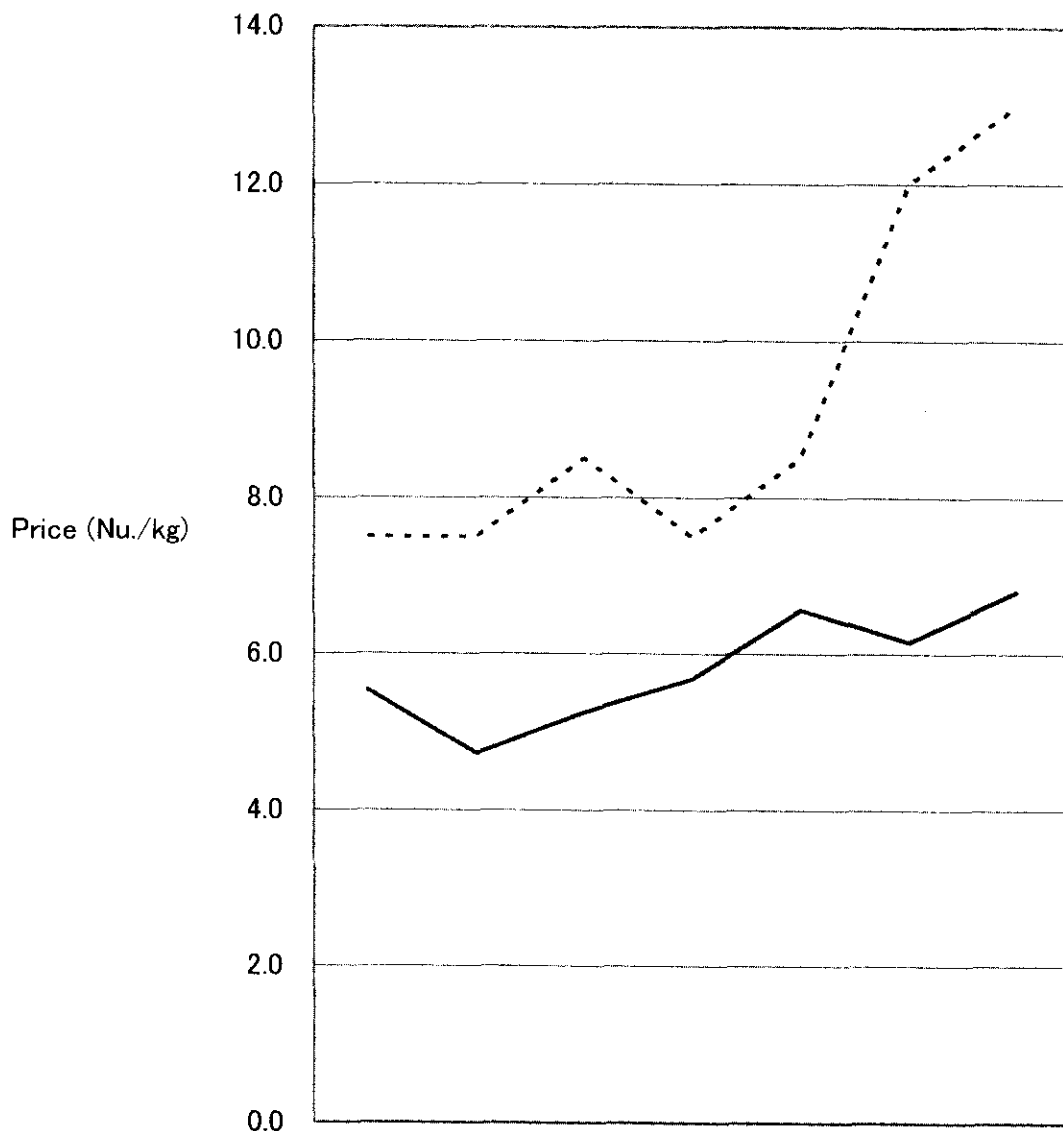
Table IV-5 Prospects for Distribution and Sales Amount (2012)

Item		Lhuntse	Mongar	Total
Total Sales Quantity	ton	2,000	5,000	7,000
A. Direct sales				
Sales quantity	ton	800	2,000	2,800
Sales amount	Nu.	4,000,000	10,000,000	14,000,000
Transportation charge	Nu.	800,000	1,600,000	2,400,000
Handling charge	Nu.	200,000	500,000	700,000
Servicecharge	Nu.	120,000	300,000	420,000
Gross margin	Nu.	2,880,000	7,600,000	10,480,000
B. Sales to middlemen				
Sales quantity	ton	800	2,000	2,800
Sales amount at A.Y.	Nu.	4,000,000	10,000,000	14,000,000
Transportation charge	Nu.	800,000	1,600,000	2,400,000
Handling charge	Nu.	200,000	500,000	700,000
Servicecharge	Nu.	120,000	300,000	420,000
Balance	Nu.	2,880,000	7,600,000	10,480,000
Middlemen margin	Nu.	288,000	760,000	1,048,000
Gross margin = Sales Amn't	Nu.	2,592,000	6,840,000	9,432,000
C. FCB's service				
Sales quantity	ton	400	1,000	1,400
Sales amount	Nu.	2,000,000	5,000,000	7,000,000
Transportation charge	Nu.	400,000	800,000	1,200,000
Handling charge	Nu.	100,000	250,000	350,000
Servicecharge	Nu.	60,000	150,000	210,000
Gross margin	Nu.	1,440,000	3,800,000	5,240,000
Total				
Sales amount	Nu.	8,592,000	21,840,000	30,432,000
Gross margin	Nu.	6,912,000	18,240,000	25,152,000

Table IV-6 Prospects of Sales Amount by Household and Gewog

	Gewog	Population	Household	Participation		Sales			Gross Margin	
				(%)	(H.H.)	(ton)	(Nu.)	(Nu./H.H.)	(Nu.)	(Nu./H.H.)
Lhuntse	Gangzur	3,487	459	60	275	668	2,844,131	10,327	2,288,016	8,308
	Kurtoe	1,692	200	50	100	141	600,333	6,003	482,949	4,829
	Menbi	3,142	405	50	203	496	2,111,810	10,429	1,698,886	8,390
	Metsho	2,142	244	40	98	141	600,333	6,151	482,949	4,948
	Minjay	2,219	266	50	133	264	1,124,028	8,451	904,246	6,799
	Fsenkhar	2,984	403	50	202	308	1,311,366	6,508	1,054,953	5,236
	Total	15,666	1,977		1,010	2,018	8,592,000	8,507	6,912,000	6,844
Mongar	Balam	1,614	181	50	93	139	612,913	6,773	511,884	5,656
	Chali	1,952	262	50	131	417	1,838,740	14,036	1,535,651	11,723
	Chaskhar	3,095	401	40	160	490	2,160,630	13,470	1,804,482	11,250
	Drametse	4,734	534	50	267	1,015	4,475,591	16,763	3,737,856	13,999
	Drepong	1,733	217	80	174	352	1,552,126	8,941	1,296,281	7,467
	Mongar	4,544	461	50	231	650	2,866,142	12,434	2,393,701	10,385
	Ngatshang	2,615	268	50	134	415	1,829,921	13,656	1,528,286	11,405
	Saleng	2,718	293	50	147	399	1,759,370	12,009	1,469,364	10,030
	Serimuhung	2,593	269	50	135	308	1,358,110	10,097	1,134,246	8,433
	Thangrong	2,228	274	50	137	275	1,212,598	8,851	1,012,720	7,392
	Fsakaling	3,132	332	50	166	493	2,173,858	13,096	1,815,530	10,937
Total	30,958	3,492		1,771	4,953	21,840,000	12,332	18,240,000	10,299	
G.total	46,624	5,469		2,781	6,971	30,432,000	10,943	25,152,000	9,044	

Figures

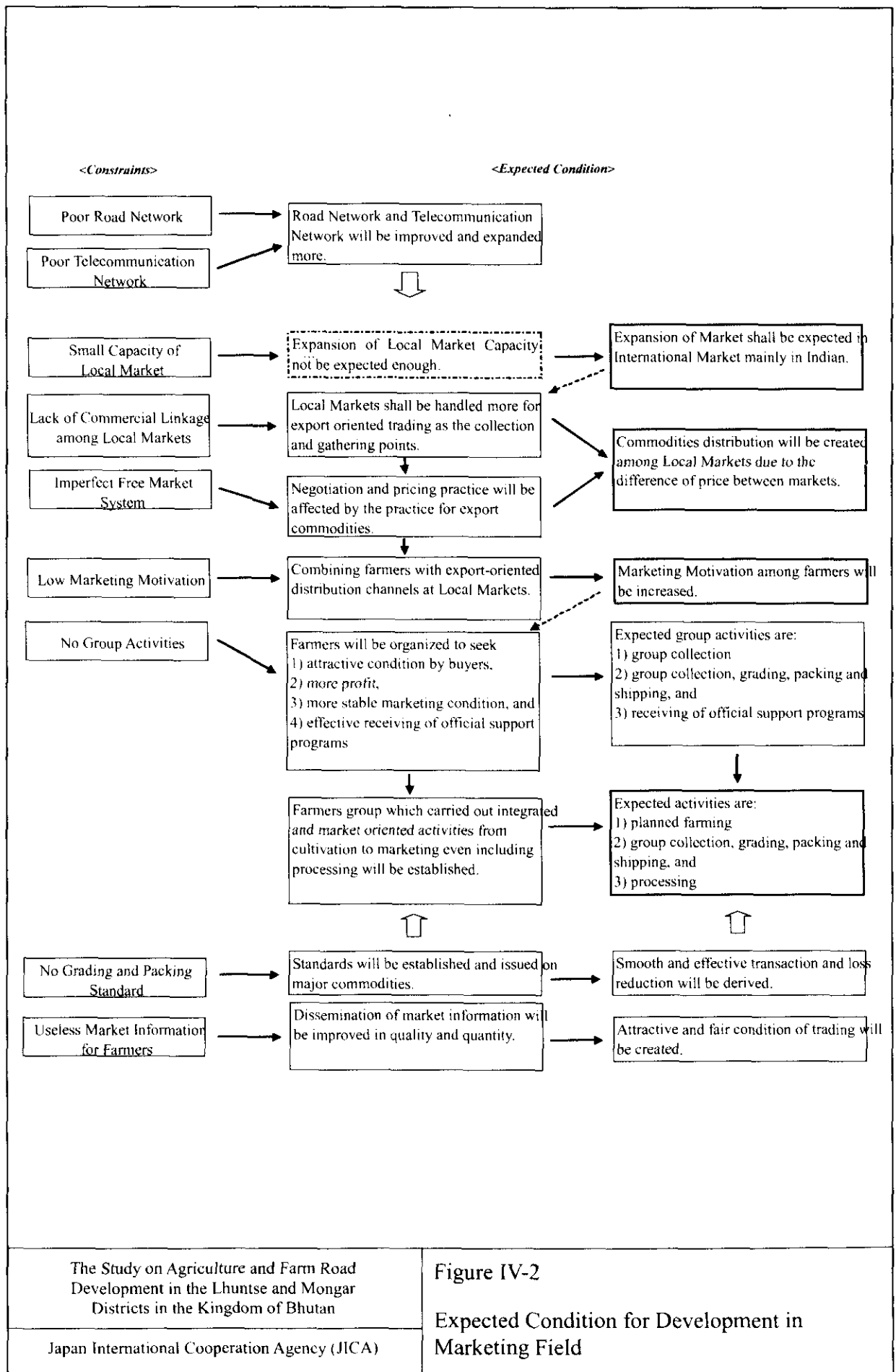


— Auction Yard at Samdrup Jongkhar
 - - - - Mongar

Source: FCB and AMS/PPD

The Study on Agriculture and Farm Road Development in the Lhuntse and Mongar Districts in the Kingdom of Bhutan
 Japan International Cooperation Agency (JICA)

Figure IV-1
 Potato Price in Mongar Market and Auction Yard of Samdrup Jongkhar

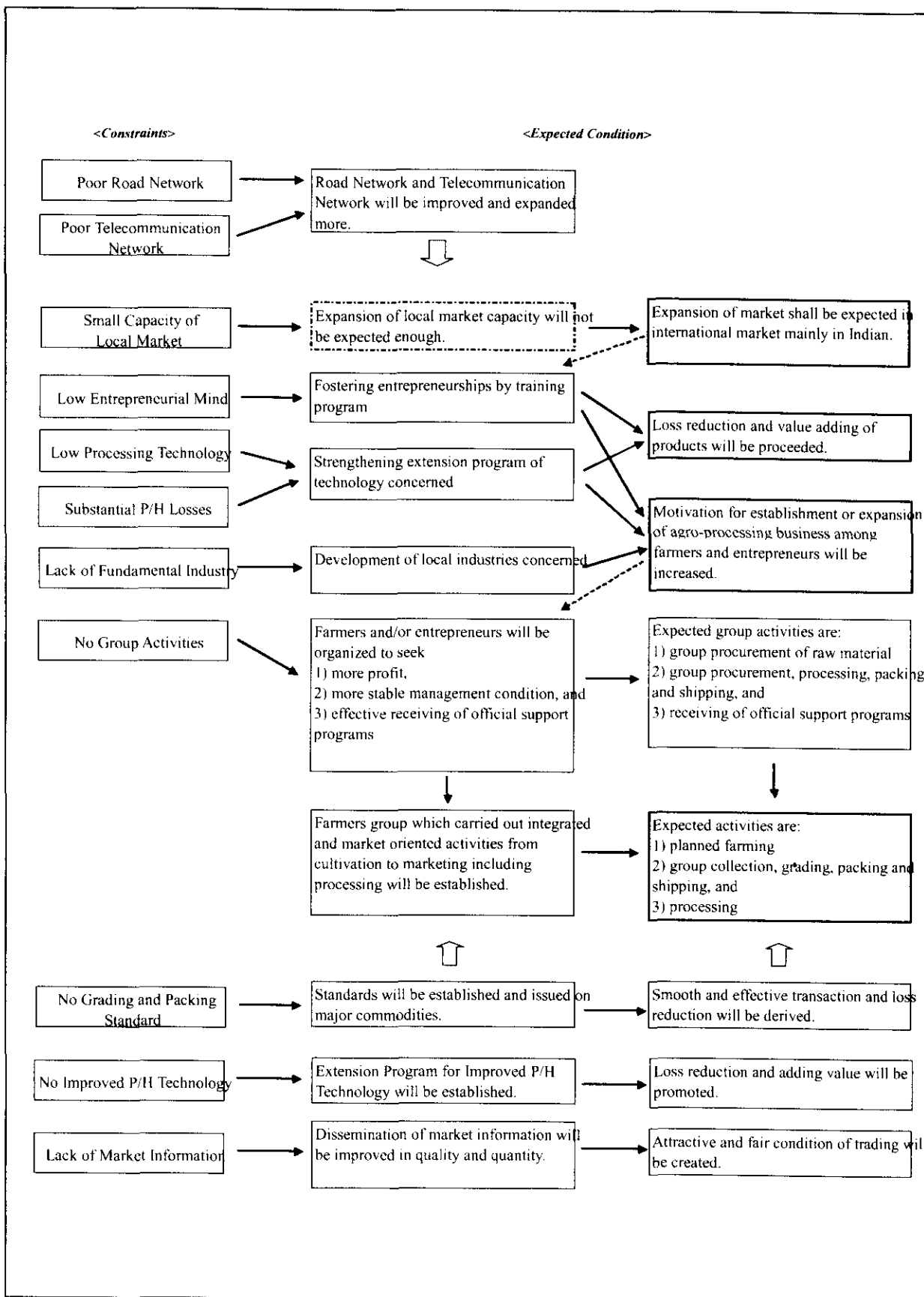


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Figure IV-2

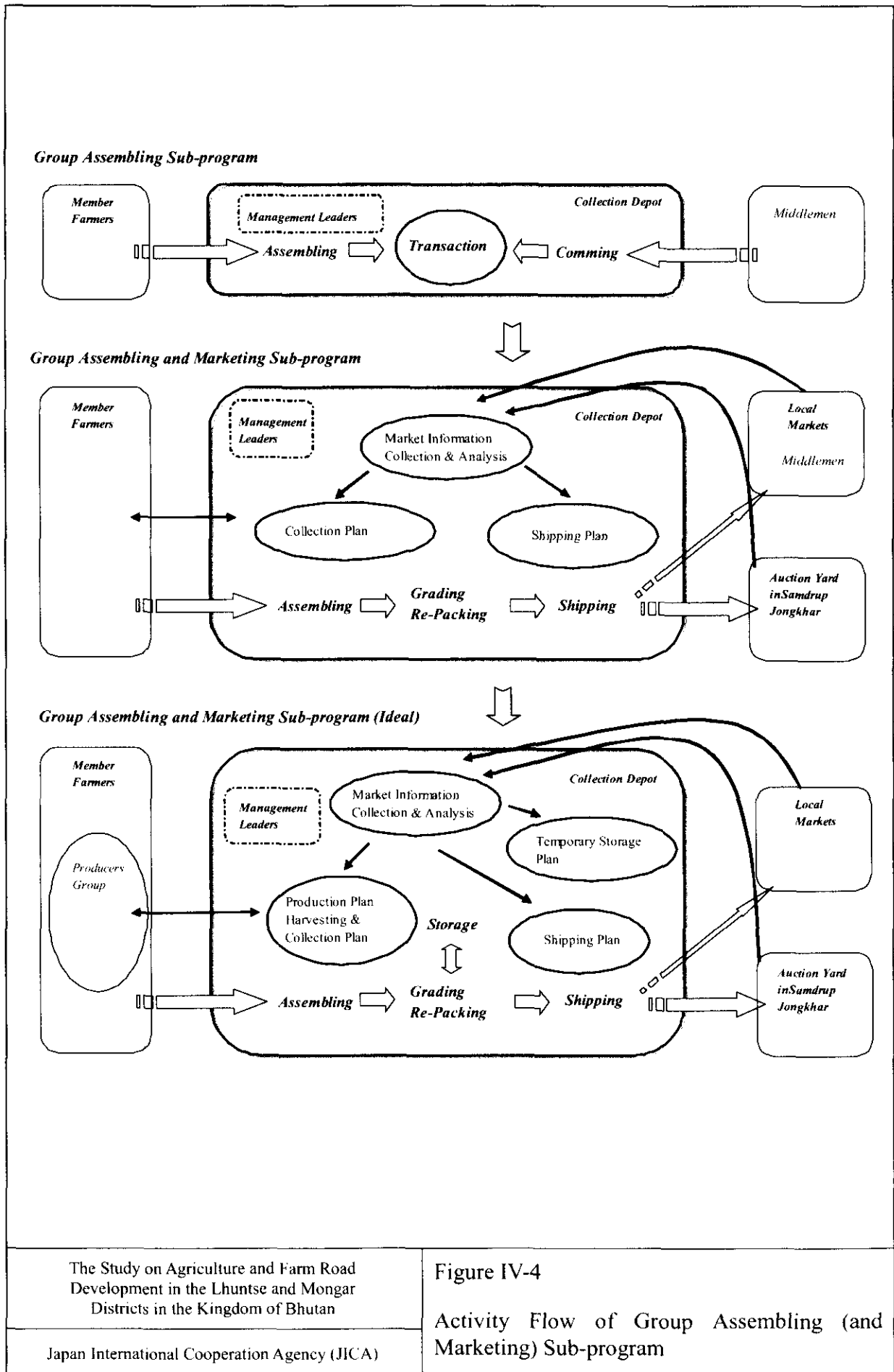
Expected Condition for Development in Marketing Field



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Figure IV-3
Expected Condition for Development in Agro-processing Field



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Figure IV-4

Activity Flow of Group Assembling (and Marketing) Sub-program