

CHAPTER 3 PROJECT EVALUATION AND RECOMMENDATIONS

3-1 Project Effect

(1) Expected Direct Benefits of the Project

As the result of the implementation of the Project, the following direct benefits are expected.

1) The Establishment of Domestic Production System for Measles Vaccine

WHO-GMP compliant measles vaccine production facilities will be constructed, making possible the domestic production of measles vaccine and providing stable supply of measles vaccine throughout the country.

2) Rise in Immunization Ratio of Measles Vaccine and Promotion of Routine Two-Dose Schedule

The planned stable production and supply of measles vaccine will raise the immunization ratio for measles vaccine and the routine two-dose schedule for measles vaccine will be promoted.

3) Reduction of Morbidity and Mortality from Measles

The reduction in number of infected patients and morbidity of measles will become possible through the increase in the immunization ratio and the social losses due to the disease will be reduced.

4) Transfer of Vaccine Production Technology

Through the implementation of the Project, vaccine production technology will be transferred to Viet Nam by human resources development as a result of Soft Component assistance from Japan.

(2) Expected Indirect Benefits of the Project

The measles vaccine production facilities by the Project are designed to be capable of expanding production capacity when the addition and expansion of the necessary equipment is carried out by self-funding of Viet Nam. This will allow the export of measles vaccine to neighboring countries and contribute to reduction of measles morbidity and mortality in the region.

(3) Establishing Targets Objectives

The evaluation of the Project will be based on monitoring the statistics for production volume of WHO-GMP compliant measles vaccine, the morbidity (numbers) of measles patients, mortality and introduction of routine two-dose schedule for measles vaccine.

The above direct and indirect benefits are summarized in the following table.

Table 3-1 Benefits of the Project

| Present Condition and Problems | Measures under the Project | Benefits and improvements of by Project |
|---|---|--|
| Direct Benefits | | |
| 1. The continued stable and programmed supply of measles vaccine is in doubt, due to the total reliance on imported vaccine at present. | Measles vaccine production facilities in compliance with WHO –GMP will be constructed | The stable supply of necessary amounts of measles vaccine becomes possible throughout Viet Nam. |
| 2. The supply of measles vaccine cannot meet the demand following the introduction of routine two-dose schedule for measles vaccine recommended by WHO*. (including fiscal reasons) *WHO recommends two-dose routine schedule for measles vaccine to compensate for primary immunization failure due to poorly developed cold chain and inherited maternal antibodies present at the initial immunization. | With the establishment of a domestic production organization for measles vaccine, the mass supply of relatively cheap measles vaccine according to demand becomes possible. | With the introduction of two-dose routine immunization schedule for measles vaccine nation-wide, the morbidity and mortality from measles will be reduced and it will eventually lead to reduction of the socio-economic costs of the disease. |
| Indirect Benefits | | |
| The demand for measles vaccine is increasing in the South-East Asian region as a whole. | With the future expansion of measles production facilities and equipment, increased production capacity of measles vaccine is possible. | The supply of measles vaccine to surrounding countries will become possible, contributing to the reduction of morbidity and mortality from measles throughout the region. |

3-2 Recommendations

It is important that project components to be undertaken under Vietnamese funding be carried out at the appropriate time during the course of the Project. The installation of infrastructure facilities, such as water supply and power supply must be completed as has been scheduled.

In addition, it is desirable that the following programs and institutions are strengthened and improved for the smooth and efficient implementation of the Project.

1) The Strengthening of the National Regulatory Authority (NRA)

The project facilities are to be constructed in compliance with WHO-GMP standards. The continued development of the Vietnamese NRA mainly under WHO assistance is necessary. The NRA is required to carry out complete monitoring of bio-medical products including production, distribution and surveillance of immunization adverse effects. For this purpose, it will be required to develop and strengthen the institutional capabilities of National Center for Control of Medico-Biological Products (CENCOBI), the NRA of Viet Nam, specifically for the 6 functions listed below now being developed with assistance of WHO.

- A documented licensing system
- Surveillance of vaccine performance
- System of lot release
- Use of laboratory facilities
- Regular GMP inspections
- Evaluation of clinical performance

The development of the NRA must be completed before the completion of the Project facilities.

2) Smooth Transfer of Technology and Education and Training

POLIOVAC already has experience in poliomyelitis vaccine production, but does not have any experience in production of measles vaccine and will require further training and education of its staff for the higher requirements in process control and quality control required for measles vaccine production. Presently, there are plans for further improvement of technical assistance with cooperation among Japan, Viet Nam and WHO.

Under the agreement for technology transfer of measles vaccine production process signed between Kitasato Institute, a measles vaccine producer in Japan, and POLIOVAC, the transfer of production process technology and the supply of seed virus (AIK-C strain) for the Project has been assured.

3) Establishment of Operational Organization

POLIOVAC is an independent public agency established to produce and supply poliomyelitis vaccine. POLIOVAC will undertake the operation of the project facilities to be established under the Project, but it will be completely independent from the poliomyelitis vaccine production facility. This will mean that not only the site is separate, but also all personnel at the facility will be assigned fulltime. Therefore, it will be necessary to secure the necessary personnel and budget required for the smooth and efficient operation, including the personnel required for the maintenance and management of the facilities and equipment. This will assure the improved and sustained operating conditions of the constructed facilities and procured equipment.

4) Equipment Management Organization

Venders of procured equipment will provide technical guidance in addition to submitting maintenance and inspection manuals, operation manuals and circuitry diagrams, et cetera. The efficient implementation of maintenance and management of the equipment will require the efficient use of these manuals. It also desirable that mid to long term budget projections be prepared based on a spare parts procurement plan and equipment replacement plan. These plans are prepared from a thorough grasp of the dates of the receipt of materials and equipment, frequency of use, repair records, all of which should be then compiled in a record book for each piece of equipment.

5) Preparation of Annual Report

It preferable that annual reports be prepared after completion of the Project facilities, describing the operational status of the facilities and equipment. It will be possible to use these reports to grasp the operational status of the facilities and equipment and to utilize the reports as reference material for improvement of operations.

Appendix 1 Member List of Basic Design Survey Teams

Basic Design Survey 1

| | | |
|----------------------|--|--|
| Mr. Kazumi JIGAMI | Team Leader | Director, Second Grant Aid Management Division, Grant Aid Management Dept., JICA |
| Mr. Koji OKAMOTO | Communicable Disease Control | Director of International Cooperation, International Affairs Division, Ministry of Health, Labor and Welfare |
| Mr. Hisashi NOGUCHI | Grant Aid | Assistant Director, Grant Aid Division Ministry of Foreign Affairs |
| Dr. Tomio LEE | Measles Vaccine Production Technology | Deputy Director, Research Center for Control Biologicals, Kitasato Institute |
| Mr. Tomonao HAMADA | Chief Consultant /Architectural Planning | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kanichi KUWANA | Architectural Design | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazuo TOZAKI | Vaccine Production Process Control | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Tamotsu NOZAKI | Operation & Administration | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Shuzo ISHIKAWA | Building Systems Design | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Yoichi SUGIURA | Equipment Planning | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazunori SHIMIZU | Construction Planning /Cost Survey | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazunori KATO | Translator | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Ms. Akiko Kamei | Assistant Architectural Design | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |

Basic Design Survey 2

| | | |
|---------------------|---|---|
| Mr. Hisashi NOGUCHI | Team Leader | Assistant Director, Grant Aid Division Ministry of Foreign Affairs |
| Dr. Takeshi SATO | Vaccine Quality Control | Department of Virology , National Institute of Infectious Diseases |
| Dr. Tomio LEE | Measles Vaccine Production Technology | Deputy Director, Research Center for Control Biologicals, Kitasato Institute |
| Ms. Saeda MAKIMOTO | Project Management | Staff, Second Grant Aid Division, Grant Aid Management Dept., JICA |
| Mr. Tomonao HAMADA | Chief Consultant | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kanichi KUWANA | Architectural Design/ Architectural Planning | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazuo TOZAKI | Vaccine Production Process Control | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Shuzo ISHIKAWA | Building Systems Design | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazunori KATO | Translator | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |

Draft Basic Design Explanation Survey

| | | |
|----------------------|---|---|
| Mr. Hisashi NOGUCHI | Team Leader | Assistant Director, Grant Aid Division Ministry of Foreign Affairs |
| Dr. Tomio LEE | Measles Vaccine Production Technology | Deputy Director, Research Center for Control Biologicals, Kitasato Institute |
| Dr. Yoshitake TANAKA | Technological Assistance Planning | Deputy Director, Research Center for Production Process Biologicals |
| Mr. Hisakazu HIRAOKA | Project Management | Staff, Second Grant Aid Division, Grant Aid Management Dept., JICA |
| Mr. Tomonao HAMADA | Chief Consultant | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kanichi KUWANA | Architectural Design | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazuo TOZAKI | Vaccine Production Process Planning | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Shuzo ISHIKAWA | Building Systems | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Tamotsu NOZAKI | Consultant Operation & Project Planning | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kazunori KATO | Interpreter | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |
| Mr. Kaori SHIMIZU | Assistant Vaccine Production Process Planning | The Consortium of Nihon Sekkei, Inc. and JGC Corporation |

Schedule of Basic Design Survey 1

| No. | Title | | Team Leader | Communicable Disease Control | Grant Aid | Measles Vaccine Production Technology | Chief Consultant/ Architectural Planning | Architectural Design | Vaccine Production Process Control | Operations, Administration | Building Systems Design | Equipment Planning | Construction Plan, Cost Survey | Translator |
|-----|-----------|------|--|---------------------------------------|---|---|--|--|---|---|---|--|---|-------------------------------------|
| | Date | Name | Kazumi Jigami | Koji Okamoto | Hisashi Nogami | Tomio Lee | Tomonao Hamada | Kanichi Kuwana | Kazuo Tozaki | Tamotsu Nozaki | Shuzo Ishikawa | Yoichi Dsugiura | Kazunori Shimizu | Kazunori Kato |
| 1 | March, 12 | Tue | | | | | Lv. Tokyo for Jakarta | | Lv. Tokyo for Jakarta | | Lv. Tokyo for Jakarta | | | |
| 2 | March, 13 | Wed | | | | | Lv. Jarkarta for Bandung, survey of Bio Farma | | Lv. Jarkarta for Bandung, survey of Bio Farma | | Lv. Jarkarta for Bandung, survey of Bio Farma | | | |
| 3 | March, 14 | Thu | | | | | Survey of Bio Farma, Lv. Bandung for Jarkarta | | Survey of Bio Farma, Lv. Bandung for Jarkarta | | Survey of Bio Farma, Lv. Bandung for Jarkarta | | | |
| 4 | March, 15 | Fri | | | | | Team Meeting, Collating Information | | Team Meeting, Collating Information | | Team Meeting, Collating Information | | | |
| 5 | March, 16 | Sat | | | | | Lv. Jarkarta for Bangkok | | Lv. Jarkarta for Bangkok | | Lv. Jarkarta for Bangkok | | | |
| 6 | March, 17 | Sun | | | | | Lv. Bangkok for Hanoi | Lv. Tokyo for Hanoi (via Hong Kong) | Lv. Bangkok for Hanoi | | Lv. Bangkok for Hanoi | | | |
| 7 | March, 18 | Mon | | | | | Courtesy call on Embassy of Japan, NIHE, POLIOVAC | | Lv. Tokyo for Hanoi (via Hong Kong) | Courtesy call on Embassy of Japan, NIHE, POLIOVAC | | Lv. Tokyo for Hanoi (via Hong Kong) | | Lv. Tokyo for Hanoi (via Hong Kong) |
| 8 | March, 19 | Tue | | | | | Discussions with POLIOVAC, surveys | | | | | | Discussions with POLIOVAC, various surveys | |
| 9 | March, 20 | Wed | | | | Lv. Tokyo for Hanoi (via Hong Kong) | Discussions with POLIOVAC, surveys | | | | | | Lv. Tokyo for Hanoi (via Hong Kong) | |
| 10 | March, 21 | Thu | | | | Lv. Hanoi for Nha Trang, survey of IVAC | Discussions with POLIOVAC, surveys | Lv. Hanoi for Nha Trang, survey of IVAC | Discussions with POLIOVAC, surveys | Lv. Hanoi for Nha Trang, survey of IVAC | Discussions with POLIOVAC, surveys | | Lv. Hanoi for Nha Trang, survey of IVAC | |
| 11 | March, 22 | Fri | | | | Survey of IVAC | Discussions with POLIOVAC, surveys | Survey of IVAC | Discussions with POLIOVAC, surveys | Survey of IVAC | Discussions with POLIOVAC, surveys | Procurement Surveys | Survey of IVAC | |
| 12 | March, 23 | Sat | | | | Leave Nha Trang for Hanoi | Discussions with POLIOVAC, surveys | Leave Nha Trang for Hanoi | Discussions with POLIOVAC, surveys | Leave Nha Trang for Hanoi | Discussions with POLIOVAC, surveys | Procurement Surveys | Leave Nha Trang for Hanoi | |
| 13 | March, 24 | Sun | Leave Narita for Hanoi (via Hong Kong) | | | Internal Team Meeting, collation of Information | | | | | | | | |
| 14 | March, 25 | Mon | Courtesy Call to JICA Viet Nam Office, Embassy of Japan, MOH, MPI and WHO | | | | Discussions with POLIOVAC, various surveys | Courtesy Call to JICA Viet Nam Office, Embassy of Japan, MOH and MPI | Discussions with POLIOVAC, surveys | Infrastructure Surveys | Discussions with POLIOVAC, surveys | Procurement Surveys | Courtesy calls to JICA Viet Nam Office, Embassy of Japan, MOH and MPI | |
| 15 | March, 26 | Tue | Discussions with POLIOVAC and WHO | | | | | | Discussions with POLIOVAC, surveys | | | | Procurement Surveys | Discussions with POLIOVAC and WHO |
| 16 | March, 27 | Wed | Discussions with POLIOVAC | | | | | | | | | Procurement Surveys | Discussions with POLIOVAC, surveys | |
| 17 | March, 28 | Thu | Preparation of Draft Minutes of Discussions, Discussions with CENCOBI | | | | | | | | | Procurement Surveys | Preparation of Draft Minutes, Discussions with CENCOBI | |
| 18 | March, 29 | Fri | Discussions with POLIOVAC, Leave Hanoi for Danang | Discussions with POLIOVAC on Minutes | Discussions with POLIOVAC, Lv. Hanoi for Danang | Discussions with POLIOVAC, various surveys | | | | | | Procurement Surveys | Discussions on Minutes with POLIOVAC, surveys | |
| 19 | March, 30 | Sat | Survey of Hue Hospital | Leave Hanoi for Tokyo (via Hong Kong) | Survey of Hue Hospital | Discussions with POLIOVAC, various surveys | Contracting of natural conditions survey | Discussions with POLIOVAC, surveys | | | | Contracting of natural conditions survey | Discussions with POLIOVAC, surveys | |
| 20 | March, 31 | Sun | Survey of Danang Hospital, Lv. Danang for Hanoi | | Survey of Danang Hospital, Lv. Danang for Hanoi | Team Discussions, Collating Information | | | | | | | | |
| 21 | April, 1 | Mon | Report to JICA Office, Embassy of Japan, Signing of Minutes of Discussions | | Report to JICA Viet Nam Office, Embassy of Japan, Signing of Minutes of Discussions | | | continued studies | Report to JICA Viet Nam Office, Embassy of Japan, Signing of Minutes of Discussions | continued studies | | | Report to JICA Viet Nam Office, Embassy of Japan, Signing of Minutes | |
| 22 | April, 2 | Tue | Leave Hanoi for Tokyo (via Hong Kong) | | Leave Hanoi for Tokyo (via Hong Kong) | | | continued studies | | | | | | |
| 23 | April, 3 | Wed | | | | | continued studies | | | | Leave Hanoi for Tokyo (via Hong Kong) | continued studies | | |
| 24 | April, 4 | Thu | | | | | Signing of Technical Notes, Visit JICA office and Embassy of Japan | | | | | | Signing of Technical Notes, Visit JICA office and Embassy of Japan | |
| 25 | April, 5 | Fri | | | | | Leave Hanoi for Tokyo (via Hong Kong) | | | | | | Leave Hanoi for Tokyo (via Hong Kong) | |

Schedule of Draft Basic Design Explanation

| No. | Title | | Team Leader | Measles Vaccine Production Technology | Technological Assistance Planning | Project Management | Chief Consultant/ Architectural Planning | Architectural Design | Vaccine Production Process Control | Operations / Administration | Translator |
|-----|------------|------|--|--|-----------------------------------|---|--|----------------------|------------------------------------|--|---------------|
| | date | Name | Hisashi Noguchi | Tomio Lee | Yoshitake Tanaka | Hisakazu Hiraoka | Tomonao Hamada | Kanichi Kuwana | Kazuo Tozaki | Tamotsu Nozaki | Kazunori Kato |
| 1 | August, 26 | Mon | Leave Tokyo for Hanoi (via Hong Kong), discussions with JICA Viet Nam Office | | | | leave Tokyo for Hanoi (via Hong Kong) | | | | |
| 2 | August, 27 | Tue | Courtesey call to Embassy of Japan and MOH, discussion with POLIOVAC | | | | Internal Team Meeting, discussions with POLIOVAC | | | | |
| 3 | August, 28 | Wed | Discussions with POLIOVAC (explanation of Draft Basic Design) | | | | | | | | |
| 4 | August, 29 | Thu | Discussions with POLIOVAC (Draft Minutes of Discussions, contents of technical assistance) | | | | | | | | |
| 5 | August, 30 | Fri | Signing Of MD at MOH, Rreport to Japanese side in Hanoi | Signing Of MD at MOH, discussions with water company, power company and suppliers of Vials, etc. | | Signing Of MD at MOH, Rreport to Japanese side in Hanoi | Signing Of MD at MOH, discussions with water company, power company and suppliers of Vials, etc. | | | | |
| 6 | August, 31 | Sat | Leave Hanoi for Tokyo (via Hong Kong) | Discussions on technical assistance | | Leave Hanoi for Tokyo (via Hong Kong) | Discussions with POLIOVAC | | | | |
| 7 | Sept.,1 | Sun | | Leave Hanoi for Tokyo (via Hong Kong) | | | Data Analysis | | | Data Analysis | |
| 8 | Sept.,2 | Mon | | | | | Discussions with POLIOVAC (Technical Notes), document filing | | | Discussions with POLIOVAC (Technical Notes), document filing | |
| 9 | Sept.,3 | Tue | | | | | Discussions with fire department, survey of dry ice suppliers, survey of city water, sampling of well water and signing of Technical Notes, report to JICA Viet Nam Office | | | Discussions with fire department, survey of dry ice suppliers, survey of city water, sampling of well water and signing of Technical Notes, report to JICA Viet Nam Office | |
| 10 | Sept.,4 | Wed | | | | | Leave Hanoi for Tokyo (via Hong Kong) | | | Leave Hanoi for Tokyo (via Hong Kong) | |

Appendix 3 List of Parties Concerned in the Recipient Country

| 1. Viet Nam Parties | | |
|----------------------------|---|--|
| 1-1 | Ministry of Planning and Investment (MPI) | |
| | Engineer Tran Kim Nguyen | Senior Expert, Dept. of Labor and Social - Culture Affairs |
| | Mr. Ho Minh Chien | Deputy Director, Dept. of Labor and Social - Culture Affairs |
| | Mr. Nguyen Xuan Tien | Department of International Economic Relation |
| 1-2 | Ministry of Health (MOH) | |
| | Professor Do Nguyen Phuong | Minister of Health |
| | Dr. Trinh Quan Huan | Deputy Director of Preventive Medicine Department |
| | Dr. Truong Viet Dung | Deputy Director of Planning Department |
| | Mrs. Le Thu Ha | Deputy Director of International Cooperation Dept. |
| | Mrs. Giang Huong | International Cooperation Department |
| | Mr. Nguyen Quang An | Deputy Director of Finance Department |
| | Mrs. Tran Thi Giang Huong | International Cooperation Department |
| | Dr. N D Duy | Equipment Department |
| | Dr. Tran Trong Hai | International Cooperation Department |
| | Mr. Duong Van Tinh | Director of Medical Equipment & Civil Construction Dept. |
| | Dr. Ho Quang Minh | Vice Director of International Cooperation Dept. |
| | Mr. Nguyen Xuan Tien | International Cooperation Department |
| | Mr. Nguyen Huy Lieu | Director of Planning Department |
| | Mrs. Tran Thi Ha | Planning Department |
| 1-3 | National Institute of Hygiene & Epidemiology (NIHE) | |
| | Professor Hoang Thuy Long | Director of NIHE |
| | Associate Professor Do Si Hien | Director of EPI |
| | Professor Dang Duc Trach | President of General Assoc. of Medicine and Pharmacy |
| | Dr. Hoang Minh Tuyet | Director of Animal Breeding House |
| | Professor Nguyen Thu Van | Director of Vaccine and Biological Products Co. No 1 |
| 1-4 | Poliomyelitis Vaccine Research and Production Center (POLIOVAC) | |
| | Professor Nguyen Van Man | Director of POLIOVAC |
| | Dr. Nguyen Thi Quy | Deputy Director of POLIOVAC |
| | Dr. Nguyen Dang Hien | Head of Cell Culture and Bulk Vaccine Preparation Department |
| | Mr. Tran Van Du | Chief Accountant, Finance Department |
| | Mrs. Nguyen Thanh Thuy | Head of Planning and Material Department |
| | Mrs. Nguyen Thi Hai Thanh | Planning and Material Department |
| | Dr. Hoang Thu Hien | Cell Culture and Bulk Vaccine Preparation Dept. |
| | Mrs. Nguyen Thuy Huong | Medium Preparation Department |
| | Mr. Le Hoang Nam | Engineer, Administration Department |
| | Mrs. Dang Bich Lien | Finance Department |
| | Mrs.Thinh | Medium Preparation Department |
| | Mrs.Dung | Quality Control |
| | Mrs.Thu | Quality Control |
| | Hoang Quane Huy | Quality Control |
| | Duong Thi Nga | Chief of Quality Assurance Department |
| | Nguyen Nu Anh Thu | Researcher of Quality Assurance Department |
| | Doan Van Luu | Researcher of Production Department |
| | | |

| 1. Viet Nam Parties | | |
|----------------------------|---|---|
| 1-5 | National Center for Control of Medico-Biological Products (CENCOBI) | |
| | Dr. Nguyen Dinh Bang | Director of CENCOBI |
| | Dr. Hoang Thi Lien | Deputy Director of CENCOBI |
| | Dr. Hoang Thi Hong | Quality Assurance Department |
| 1-6 | National Institute of Vaccines and Biological Substances (IVAC) | |
| | Associate Professor Le Van Hiep | Director |
| | Dr. Le Van Be | Vice Director |
| | Mr. Nguyen Van Binh | Chief of Immunoglobulin Preparation Dept. |
| 1-7 | Hanoi City Fire Department | |
| | Mr. Le Cong Thang | |
| | Mr. Pham Ngoc Hung | |
| 1-8 | Hanoi Power Company (HPC) | |
| | Mr. Tri Xuan Nguyen | Vice Chief of Technical Dept. |
| | Mr. Tran Duc Hung | Vice Director of Business Dept. |
| 1-9 | Hanoi Post Office (Telephone Company) | |
| | Mr. Duong Thanh Binh | Development Dept. |
| 1-10 | Hanoi Water Business Company | |
| | Mr. Bui Van Mat | Director |
| 1-11 | Hanoi City Chief Architect's Office | |
| | Mr. Dao Ngoi Ngeeieui | |
| | Mr. Luu Hoat | |
| 1-12 | Government Pricing Committee | |
| | Engineer Vu An Khang | Deputy Director of Department |
| | Engineer Nguyen Thi Vinh Long | Economic Expert |
| 1-13 | Rural Development & Construction Company Number 1 | |
| | Mr. Nguyen Cong Khai | Engineer-Director |

| 2. Japanese Parties in Viet Nam | | |
|--|---|--|
| 2-1. | Embassy of Japan in Viet Nam | |
| | His Excellency, Ryuichirou Yamasaki | Ambassador of Japan |
| | Mr. Kenji Miyagawa | First Secretary |
| | | |
| 2-2. | Japan International Cooperation Agency, Viet Nam Office | |
| | Mr. Morimasa Kanamaru | Resident Representative |
| | Mr. Masato Togawa | Senior Deputy Resident Representative |
| | Mr. Kouzou Watanabe | Deputy Resident Representative |
| | Ms. Yuki Hayashi | Deputy Resident Representative |
| | Mr. Kazuyuki Kobayashi | Senior Project Formulation Officer |
| | | |
| 3. Others | | |
| 3-1 | PT BIO FARMA , Indonesia | |
| | Drs. Marzuki Abdulla | President Director |
| | Drs. Maman Hidayat | Planning and Development Director |
| | Drs. Isa Mansyur | Production Director |
| | Dr. Erman Boedisetianto | Head of Vial Vaccine Production |
| | Drs. Dori Ugiyadi | Head of Measles Vaccine |
| | Drs. Juliman | Head of Supporting Facilities |
| | | |
| 3-2. | World Health Organization (WHO) | |
| | Mrs. Pascal Brudon | WHO Representative in Viet Nam |
| | Dr. Chris Tunon | Officer in Charge, WHO |
| | Mr. Angus Pringle | Inter-country EPI Technical Officer, Vietnam |
| | Dr. Yoshikuni Sato | Medical Officer, EPI, WPRO |
| | Dr. Rihhe Schutz | EPI Officer , WHO |
| | Dr. Norman Ackland | Short Term Consultant |
| | Mr. Lahovari Belgharbi | NRA |
| | | |

Appendix 4. Minutes of Discussions

4-1 Minutes of Discussions (Basic Design Survey I)

ATTACHMENT

1. Objective of the Project

The Objective of the Project is to produce measles vaccine locally in accordance with implementation of national measles control program through construction of the measles vaccine production facility.

2. Project site

The site of the Project is Thanh Tri Commune, Thanh Tri District, Hanoi City as shown in ANNEX - 1.

3. Responsible and Implementing Agency

3-1. The Responsible Agency is the Ministry of Health (MOH).

3-2. The Implementing Agency is the Poliomyelitis Vaccine Research and Production Center (POLIOVAC).

4. Construction of the facilities of the Project.

4-1. After discussions with the Team, the Vietnamese side requested to the Japanese side the construction of the following facilities and the supply of relevant equipment.

- Production facilities
 - Bulk production zone, Final production zone
 - Pharmaceutical water plant
- Quality control facilities
- Animal testing laboratory facilities
- Building services facilities (Electrical and Mechanical systems)
- Waste water treatment plant
- Incinerator

4-2. The Vietnamese side committed to complete the following

- Allotment of 8,500 m² of land in Thanh Tri District for the Project.
- Supply of more than 2 billion VND for leveling the new site and construction of fence and gate in the year 2001 and 2002.
- Construction of the following work
 - Administration building
 - Parking garage



- In-site road
- Canteen
- Security guard house
- Landscaping of the site

5. Japan's Grant Aid Scheme

5-1. The Vietnamese side understands the Japan's Grant Aid Scheme explained by the Team, as described in Annex-2.

5-2. The Vietnamese side will take the necessary measures, as described in Annex-3, for smooth implementation of the Project, as a condition for the Japanese Grant Aid to be implemented.

6. Schedule of the Study

6-1. The consultants will proceed with further studies in Viet Nam until April 5, 2002.

6-2. JICA will dispatch a mission to Viet Nam in order to discuss the issues of GMP and National Regulatory Authority in detail around June 2002.

6-3. JICA will prepare the draft report in English and dispatch a mission to Viet Nam in order to explain its contents around September 2002.

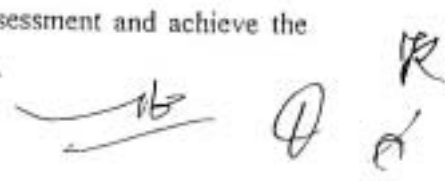
6-4. In case the contents of the report are accepted in principle by the Government of Viet Nam, JICA will complete the final report and send it to the Government of Viet Nam by February 2003.

7. Other relevant issues

7-1. Both sides reconfirmed all the contents of the Minutes of Discussions of the Preparatory Study signed on 21 June, 2001.

7-2. The Vietnamese side expressed that the manufacturing process of measles vaccine shall be met with the WHO-GMP standard.

7-3. The Japanese side was informed that the Ministry of Health of Viet Nam decides to appoint the National Center for Quality Control of Medical Biologicals (CENCOBI) as the sole institution responsible for carrying out the functions of a National Regulatory Authority (NRA) for vaccines and biological products in Viet Nam. Both sides understood that strengthening of the NRA with technical assistance from the World Health Organization (WHO) is necessary for measles vaccine production to meet WHO-GMP standards. The Vietnamese sides expressed that the NRA shall receive WHO assessment and achieve the qualification of the six critical functions by the end of the year 2005.

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7-4. The Vietnamese side requested the following technology transfer, including training in Japan, Viet Nam and other countries as needed. Both sides understood that technical input from Viet Nam, Japan and WHO will be necessary for the following;

- Measles vaccine production
- Measles vaccine quality control
- GMP
- Validation
- Maintenance of the facilities and equipment

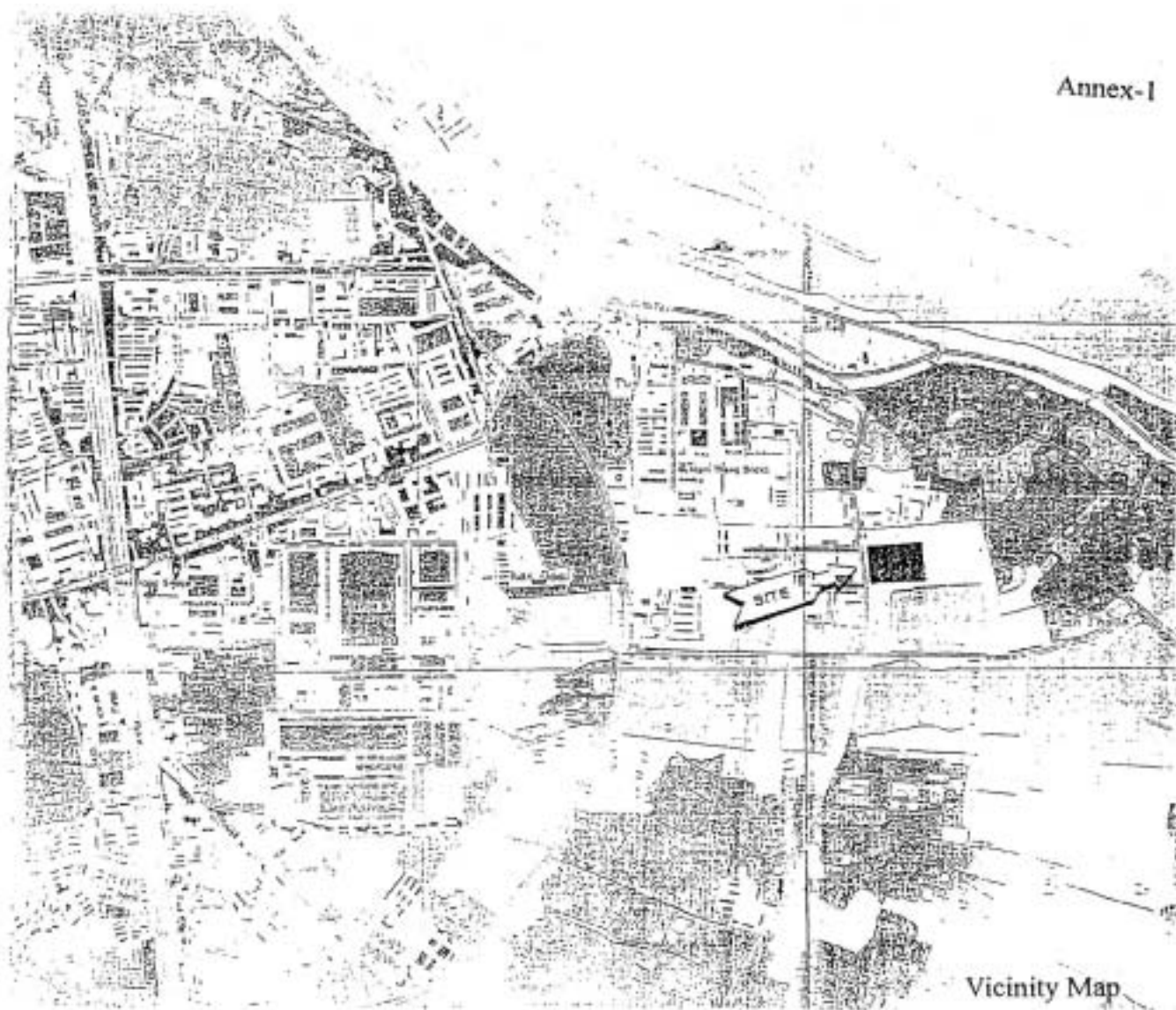
The Vietnamese side also expressed that they wish technical cooperation from Kitasato Institute to develop local measles vaccine production including the;

- Supply of bulk vaccine for the first 2 years after completion of the facilities
- Supply of master and working seed viruses (AIK-C).

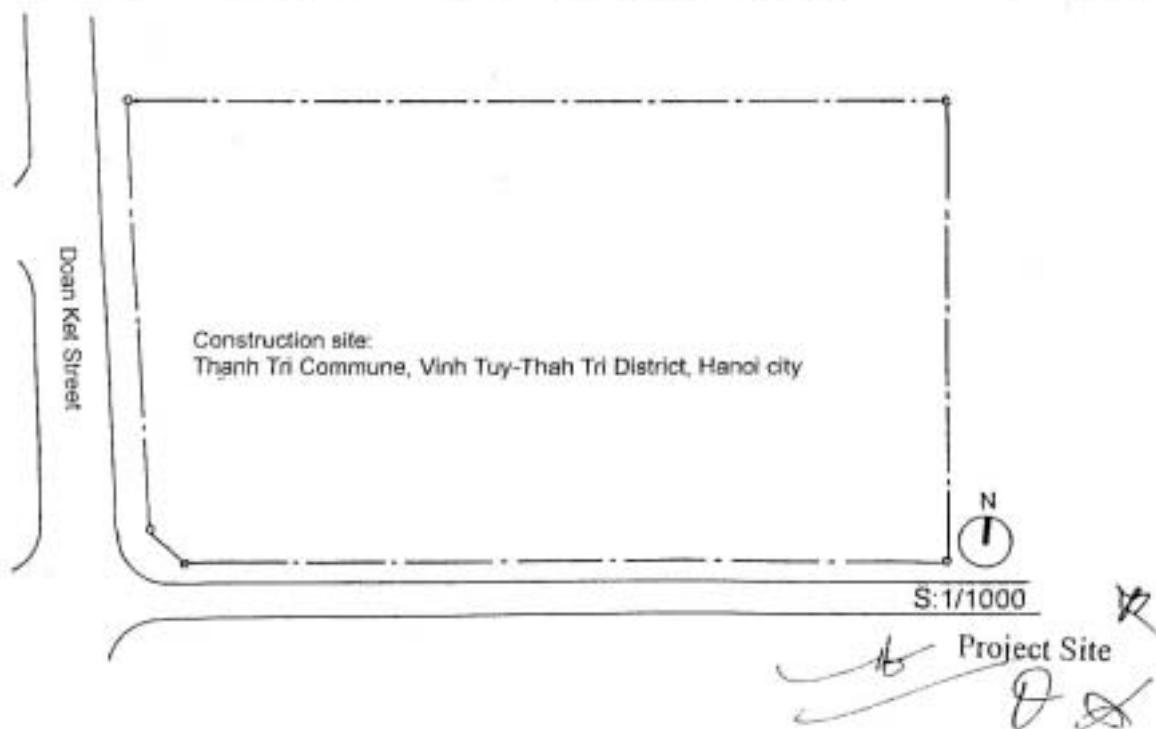
7-5. The Vietnamese side confirmed that the Ministry of Health of Viet Nam will be responsible for the operational costs and the allocation of the necessary personnel once the facilities enter into production.

7-6. The Vietnamese side will secure the official appraisal and approval required for the implementation of the Project by the Government of Viet Nam by October 2002.

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Vicinity Map



Doan Kei Street

Construction site:
Thanh Tri Commune, Vinh Tuy-Thah Tri District, Hanoi city



S: 1/1000

Project Site

Japan's Grant Aid Program

1. Japan's Grant Aid Procedures

(1) The Japan's Grant Aid Program is executed by the following procedures.

Application (request made by a recipient country)

Study (Basic Design Study conducted by JICA)

Appraisal & Approval (appraisal by the Government of Japan and approval by the Cabinet of Japan)

Determination of Implementation (Exchange of Notes between both Governments)

Implementation (implementation of the Project)

(2) Firstly, an application or a request for a Grant Aid project submitted by the recipient country is examined by the Government of Japan (the Ministry of Foreign Affairs) to determine whether or not it is eligible for Japan's Grant Aid. If the request is deemed appropriate, the Government of Japan assigns JICA to conduct a study on the request.

Secondly, JICA conducts the study (Basic Design Study), using (a) Japanese consulting firm(s).

Thirdly, the Government of Japan appraises the project to see whether or not it is suitable for Japan's Grant Aid Program, based on the Basic Design Study Report prepared by JICA and the results are then submitted to the cabinet for approval.

Fourth, the project approved by the cabinet becomes official with the Exchange of Notes signed by the Government of Japan and the recipient country.

Finally, for the implementation of the Project, JICA assists the recipient country in preparing contracts and so on.

2. Contents of the Study

(1) Contents of the Study

The purpose of the Basic Design Study conducted by JICA on a requested project is to provide a basic document necessary for appraisal of the project by the Japanese Government. The contents of the Study are as follows:

a) confirmation of the background, objectives, benefits of the project and also institutional capacity of agencies concerned of the recipient country necessary for project implementation,

b) evaluation of the appropriateness of the project for the Grant Aid Scheme from a technical, social and economical point of view,

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- c) confirmation of items agreed on by the both parties concerning a basic concept of the project.
- d) preparation of a basic design of the project,
- e) estimation of cost of the project.

The contents of the original request are not necessarily approved in their initial form as the contents of the Grant Aid project. The Basic Design of the project is confirmed considering the guidelines of Japan's Grant Aid Scheme.

Final project components are subject to approval by the Government of Japan and therefore may differ from an original request. Implementing the project, the Government of Japan requests the recipient country to take necessary measures involved which are itemized on Exchange of Notes.

(2) Selection of Consultants

For smooth implementation of the study, JICA uses (a) registered consulting firm(s). JICA selects (a) firm(s) based on the proposals submitted by the interested firms. The firm(s) selected carry (ies) out a Basic Design Study and write(s) a report, based upon terms of reference set by JICA.

The consulting firm(s) used for the study is (are) recommended by JICA to a recipient country after Exchange of Notes, in order to maintain technical consistency and also to avoid any undue delay in implementation should the selection process be repeated.

3. Japan's Grant Aid Scheme

(1) What is Grant Aid?

The Grant Aid Program provides a recipient country with non reimbursable funds to procure the equipment and services (engineering services and transportation of the products, etc.) for economic and social development of the country under principles in accordance with relevant laws and regulations of Japan. The Grant Aid is not supplied through the donation of materials or such.

(2) Exchange of Notes (E/N)

Both Governments concerned extend Japan's Grant Aid in accordance with the Exchange of Notes in which the objectives of the Project, period of execution, conditions and amount of the Grant Aid etc., are confirmed.

(3) "The period of the Grant Aid" means one Japanese fiscal year that the Cabinet approves the Project for. Within the fiscal year, all procedure such as Exchange of Notes, concluding a contract with (a) consulting firm(s) and (a) contractor(s) and a final payment to them must be completed.

(4) Under the Grant, in principle, products and services of origins of Japan or the recipient country are to be purchased.

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When the two Governments deem it necessary, the Grant may be used for the purchase of products or services of a third country.

However the prime contractors, namely, consulting, contractor and procurement firms, are limited to "Japanese nationals". (The term "Japanese nationals" means persons of Japanese nationality or Japanese corporations controlled by persons of Japanese nationality.)

(5) Necessity of the "Verification"

The Government of the recipient country or its designated authority will conclude contracts denominated in Japanese yen with Japanese nationals. The Government of Japan shall verify those contracts. The "Verification" is deemed necessary to secure accountability to Japanese taxpayers.

(6) Undertakings Required to the Government of the Recipient Country

In the implementation of the Grant Aid project, the recipient country is required to undertake such necessary measures as the following:

a) to secure land necessary for the sites of the project prior to the installation work in case the project is providing equipment,

b) to provide facilities for distribution of electricity, water supply and drainage and other incidental facilities in and around the sites,

c) to secure buildings prior to the installation work in case the project is providing equipment,

d) to ensure all the expenses and prompt execution for unloading, customs clearance at the port of disembarkation and internal transportation of the products purchased under the Grant Aid,

e) to exempt Japanese nationals from customs duties, internal taxes and other fiscal levies which will be imposed in the recipient country with respect to the supply of the products and services under the Verified Contracts,

f) to accord Japanese nationals whose services may be required in connection with the supply of the products and services under the Verified Contracts, such facilities as may be necessary for their entry into the recipient country and stay therein for the performance of their work.

(7) Proper Use

The recipient country is required to maintain and use the equipment purchased under the Grant Aid properly and effectively and to assign staff necessary for the operation and maintenance as well as to bear all expenses other than those covered by the Grant Aid.

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(8) Re-export

The products purchased under the Grant Aid shall not be re-exported from the recipient country.

(9) Banking Arrangement (B/A)


a) The Government of the recipient country or its designated authority shall open an account in the name of the Government of the recipient country in a bank in Japan. The Government of Japan will execute the Grant Aid by making payments in Japanese yen to cover the obligations incurred by Government of the recipient country or its designated authority under the Verified Contracts.

b) The payments will be made when payment requests are presented by the bank to the Government of Japan under an Authorization to Pay issued by the Government of the recipient country or its designated authority.

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DA

Major Undertakings to be taken by Each Government

| NO | Items | To be covered by Grant Aid | To be covered by Recipient side |
|----|---|----------------------------|---------------------------------|
| 1 | To secure land | | ● |
| 2 | To clear, level and reclaim the site when needed | | ● |
| 3 | To construct gates and fences in and around the site | | ● |
| 4 | To construct the parking lot | | ● |
| 5 | To construct roads | | |
| | 1) Within the site | | ● |
| | 2) Outside the site | | ● |
| 6 | To construct the building | ● | |
| 7 | To provide facilities for the distribution of electricity, water supply, drainage and other incidental facilities | | |
| | 1) Electricity | | |
| | a. The distributing line to the site | | ● |
| | b. The drop wiring and internal wiring within the site | ● | |
| | c. The main circuit breaker and transformer | ● | |
| | 2) Water Supply | | |
| | a. The city water distribution main to the site | | ● |
| | b. The supply system within the site (receiving and/or elevated tanks) | ● | |
| | 3) Drainage | | |
| | a. The city drainage main (for storm, sewer and others) to the site | | ● |
| | b. The drainage system (for toilet sewer, ordinary waste, storm drainage and others) within the site | ● | |
| | 4) Gas Supply | | |
| | a. The city gas main to the site | | ● |
| | b. The gas supply system within the site | ● | |
| | 5) Telephone System | | |
| | a. The telephone trunk line to the main distribution frame / panel (MDF) of the building | | ● |
| | b. The MDF and the extension after the frame / panel | ● | |
| | 6) Furniture and Equipment | | |
| | a. General furniture | | ● |
| | b. Project equipment | ● | |
| 8 | To bear the following commissions to a bank of Japan for the banking services based upon the B/A | | |
| | 1) Advising commission of A/P | | ● |
| | 2) Payment commission | | ● |
| 9 | To ensure prompt unloading and customs clearance at the port of disembarkation in recipient country | | |
| | 1) Marine(Air) transportation of the products from Japan to the recipient country | ● | |
| | 2) Tax exemption and customs clearance of the products at the port of disembarkation | | ● |
| | 3) Internal transportation from the port of disembarkation to the project site | ● | |

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|----|--|--|---|
| 10 | To accord Japanese nationals whose services may be required in connection with the supply of the products and the services under the verified contract such facilities as may be necessary for their entry into the recipient country and stay therein for the performance of their work | | ● |
| 11 | To exempt Japanese nationals from customs duties, internal taxes and other fiscal levies which may be imposed in the recipient country with respect to the supply of the products and services under the verified contract | | ● |
| 12 | To maintain and use properly and effectively the facilities constructed and equipment provided under the Grant Aid | | ● |
| 13 | To bear all the expenses, other than those to be borne by the Grant Aid, necessary for construction of the facilities as well as for the transportation and installation of the equipment | | ● |

