# Approaches for Systematic Planning of Development Projects

# **Anti-HIV/AIDS Measures**

May 2002

Institute for International Cooperation

Japan International Cooperation Agency

Since 2002, the Japan International Cooperation Agency (JICA) has referred to some of its schemes as "Technical cooperation projects". However, in order to avoid confusion, this report uses conventional scheme names including "Project-type technical cooperation."

Likewise, schemes for collaboration with NGOs such as the Community Empowerment Program and the JICA Partnership Program are used in this report, although they have been referred to as "Grass-roots technical cooperation" since the beginning of 2002.

This report is prepared based on the discussion and findings of the Study Committee on Approaches for Systematic Planning of Development Projects by the Japan International Cooperation Agency (JICA). The view expressed in the report are those of the members of the Study Committee and do not necessarily reflect those of JICA.

The full text of this report is available in PDF format from JICA website:

http://www.jica.go.jp/ (Japanese version)

http://www.jica.go.jp/english/index.html (English version)

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# **Foreword**

The Japan International Cooperation Agency (JICA) has promoted the adoption of country-specific and issue-specific approaches by formulating JICA Country Programs, implementing JICA Project Request Surveys and drafting JICA Thematic Guidelines to devise more effective and efficient ODA operations. However, to further improve JICA Country Programs and cope with prioritized development issues requires appropriate formulation of programs and projects based on a fundamental understanding of development issues' effective approaches and the unique issues and circumstances related to target countries. Therefore, there is a need to highlight the targeted spheres to which JICA can commit itself. Such action will be realized by establishing reliable methods to understand the actual conditions of each target country based on a systematic approach to development issues.

This study applies a systematic approach to four major development issues: basic education; HIV/AIDS; promotion of small and medium enterprises (SMEs), and rural development. This study tries to find effective ways to promote country-specific approaches by enhancing issue-specific approaches which are identified. Some significant examples of indicators related to planning, monitoring and evaluation are also examined. Finally, the study reviews JICA's previous measures and summarizes noticeable trends, issues, and main operations into Development Objectives Charts.

The results of this study will be applied to the drafting process of JICA Thematic Guidelines and developed by a Agency Thematic Network. Systematization of other major issues and development of issue-specific approaches should be encouraged, which may meet requests from JICA's overseas offices. The sharing of a common understanding of development issues not only within JICA but also with other aid institutions is critical. Collaborative and cooperative operations should be promoted based on this common understanding.

In conducting the study and preparing this report, a task force was set up, chaired by Mr. Hiroshi Kato, JICA Director, Planning Division, First Regional Department, and composed of JICA staff members and JICA senior advisors. A considerable number of internal personnel as well as external experts further contributed by offering valuable comments on the mid-term draft of the report. I would therefore like to take this opportunity to acknowledge the contribution of all of these individuals.

Finally, I sincerely hope that the report will prove a worthwhile step in the development of issue-specific approaches.

May 2002

Keiichi Kato Managing Director Institute for International Cooperation Japan International Cooperation Agency

# Terminology and Abbreviations

Terminology/Abbreviations	Summary		
Development Aid · JICA			
Capacity Building	Enhancing ability to implement and manage capacity in response to institution building. Establishment of self-reliance in implementing participants.		
Community Empowerment Program (JICA)	Provision of assistance through local NGOs for maternal and child health care, social welfare for the aged, people with disabilities, children, and other poverty reduction programs. Only countries where a JICA overseas office is located are eligible. Implemented in 1997.		
DAC New Development Strategy	A long-term DAC* development strategy for the 21 <sup>st</sup> century, adopted at a high-level meeting in 1996. The main characteristics of the strategy are: emphasis on ownership and partnership; setting of specific development goals (such as halving the proportion of the population in extreme poverty in the world by 2015). The strategy increases the expenditure ratio for social infrastructure and seeks to rationalize and decentralize implementing institutions in recipient countries.		
JICA Partnership Program	A scheme where by JICA requests Japanese NGOs, local governments, and universities with experience in international cooperation to respond to the varied regional-level needs of developing countries and provide detailed development assistance to communities.		
Group Training (JICA)	Group training conducted in Japan to enhance the effects of Japanese technical cooperation.		
Country-Focused Training (JICA)	Country –focused training conducted in Japan for the purpose of capacity building of the recipient countries.		
Development Studies(JICA)	Support the formulation of plans for public projects that contribute to social and economic advancement in developing countries. The main types of Development Studies are: Master Plan studies (M/P); Feasibility studies (F/S); and Preparation of basic data.		
Overseas Development Studies (JICA)	Small-scale studies to formulate a basic development plan, analysis of relevant basic data, and/or a supplementary study on official statistics. Implementation initiated by overseas offices using local consultants.		
Grant Assistance for Grassroots Projects (Japan)	A scheme by the Ministry of Foreign Affairs of Japan and Japanese embassies at the request of local authorities in developing countries. Aims to support relatively small projects that cannot be dealt with adequately by ordinary grant aid.		
IT	<b>Information and Communication Technology</b> : Technology related to computers and networks.		
Initiative for African Development	An assessment of Africa's development issues announced in 1996 by the Japanese government. The three pillars of this vision are: (1) TICAD II (Tokyo International Conference of African Development); (2) Human resource development in Africa; and (3) Eradication of polio.		
JOCV (JICA)	<b>Japan Overseas Cooperation Volunteers</b> : A volunteer system established in 1965 that dispatches volunteers aged between 20 and 39 years old to developing countries. Approximately 23,000 volunteers have been dispatched to 76 developing countries		
Local cost	Costs expected to be shouldered by the recipients in project implementation and management.		
Training conducted in recipient countries to spread the effects of Japa technical cooperation. Conceptually, Japan in the "first country", the recipied (Second-country Training) (JICA)  Training conducted in recipient countries to spread the effects of Japan (Second-country) apparent technical cooperation. Conceptually, Japan in the "first country", the recipient countries to spread the effects of Japan (Second-country) apparent technical cooperation. Conceptually, Japan in the "first country", the recipient countries to spread the effects of Japan (Second-country) apparent technical cooperation. Conceptually, Japan in the "first country", the recipient countries to spread the effects of Japan (Second-country) apparent technical cooperation. Conceptually, Japan in the "first country", the recipient countries to spread the effects of Japan (Second-country) apparent technical cooperation.			

	Millennium Development Goals: Based on the DAC New Development
MDGs	Strategy*, it was agreed at the United Nations General Assembly (Millennium Summit) in September 2000. Goals by 2015 are: (1) Eradication of extreme poverty and starvation; (2) Universal extension of primary education; (3) Gender equality and women's empowerment; (4) Reduction of the infant mortality rate; (5) Improvement of the health of pregnant women; (6) Prevention of epidemical diseases such as HIV/AIDS and malaria; (7) Creation of a sustainable environment; (8) Establishment of global development partnerships.
Master plan study (M/P) (JICA)	A study to draw up a comprehensive development plan on a country or specific region or a long-term plan on a specific sector.
Medium- term Policy on Official Development Assistance (ODA)	A systematic and specific five-year guideline on Japan's ODA since 1999, aiming for effective and efficient implementation of assistance.
NGO	Non-Governmental Organization
ODA	<b>Official Development Assistance</b> : Funding by the government or aid organizations established by the government.
Official Development Assistance Charter (JAPAN)	A charter established by the government of Japan in 1992, in order to garner broader support for Japan's ODA through better understanding both at home and abroad and to implement it more effectively and efficiently. Japan attaches central importance to the support for the self-help efforts of developing countries towards economic take-off based on the idea that assistance was part of Japan's foreign strategy in the post-Cold War period.
PRSP	<b>Poverty Reduction Strategy Papers</b> : Strategy paper for debt relief of the Heavily Indebted Poor Countries (HIPCs). Concept introduced and agreed on at the General Assembly of the World Bank and IMF in 1999. Aims for the effective application of financial resources generated by debt relief measures for appropriate development activities and poverty alleviation.
Project-type Technical Cooperation (JICA)	A technical cooperation scheme planned, implemented and evaluated within a 3-5 year cooperation period. The scheme includes the dispatch of Japanese experts, acceptance of counterparts as trainees, and provision of equipment.
Sector Program (SP)	A sectoral or sub-sectoral program coordinated by development assistance participants including donors under the ownership of the recipient country.
Sector Wide Approach (SWAP)	An approach to develop and provide assistance according to a plan created by the recipient government with bilateral and multilateral donors on a sector basis such as in the education and health sectors. Implemented mainly in African countries.
Small-scale Partnership Program (JICA)	JICA's consignment cooperation on NGOs, local governments, and universities to provide more detailed and swift assistance. The maximum implementation period is for one year with less than 10 million yen.
TICAD	Tokyo International Conference on African Development: It is a regional initiative for Africa started in 1993. The first conference for African development was held in Tokyo in October 1993 initiated by the government of Japan ,the United Nations(UN) and the Global Coalition for Africa(GCA).
Third-country Training (JICA)	A training course inviting participants from developing countries to relatively-advanced neighboring developing countries, utilizing local human resources trained under Japanese technical cooperation.  Conceptually, Japan in the "first country", the recipient of Japanese technology is the "second country", and the neighboring country is the "third country".
Two-step loan (Japan)	Loans by development financial institutions where money is lent directly or through the government to Small and Medium Enterprises and the agricultural sector of a country.
Untied Loan	Loans for which associated goods and services may be procured by any country.
L	

Donor Agencies			
AOTS (Japan)	The Association for Overseas Technical Scholarship		
DAC	<b>Development Assistance Committee:</b> Coordinates the assistance policy of the Organization for Economic Cooperation and Development (OECD) to developing countries. One of three major committees of the OECD together with the Trade and Economic Policy Committees. Includes 23 member countries.		
DAC High Level Meeting	Meeting hold once a year to discuss and decide important issues with high-level development personnel from DAC countries. In the 1996 meeting, a target to halve the poverty ratio to that of the level in the 1990s by 2015 was adopted.		
DFID	<b>Department for International Development</b> : Ministry of Development in the United Kingdom.		
IDB	Inter-American Development Bank		
IMF	<b>International Monetary Fund</b> : Established in 1944, the Fund supports international finance along with the World Bank. While the World Bank aims for reconstruction and development, the IMF has provided loans necessary for fixed foreign exchange rates and stabilizing currencies.		
JBIC (Japan)	<b>Japan Bank for International Cooperation</b> : Established in 1999 through the integration of the Japan Import and Export Bank and the Overseas Economic Cooperation Fund.		
JETRO (Japan)	Japan External Trade Organization		
JICA (Japan)	Japan International Cooperation Agency		
JODC (Japan)	Japan Overseas Development Corporation		
OECD	<b>Organization for Economic Cooperation and Development</b> : Established in 1961 as a reorganized version of the OEEC (Organization for European Economic Cooperation established in 1948) to rebuild the European economy. Aims for economic growth, development assistance, as well as the broader objective of multilateral free trade. It has 30 member countries.		
USAID	The United States Agency for International Development		
WTO	World Trade Organization: A core organization of international trade with 142 member countries/areas (as of July 2001). Established in January 1995.		
Basic Education			
Achievement test	A form of academic achievement test to measure learning achievements objectively.		
Children with special needs	Ethnic and economic minorities, street children, orphans, refugee children, and children with disabilities among others.		
Dakar Framework for Action (DFA)	DFA was agreed at the World Education Forum*held in Dakar in 2000. Six goals were set based on the political will of each government to achieve EFA*.		
EFA	<b>Education for All</b> : A declaration adopted at the World Conference on Education for All in Jomtien, Thailand, in 1990, which has become an international consensus.		
Life skills	Knowledge and techniques necessary for a practical and beneficial lifestyle. Includes the acquisition of methods and concrete procedures including democratization and community participation, as well as the understanding of concepts such as human rights, equality, and freedom.		
Literacy	Ability to read, write and do simple calculations necessary for everyday living.		
Micro-planning	The process of drawing up a regional education plan based on the results of school mapping*.		
Non-formal education	Education outside the formal schooling system including religious, regional, social, adult, and literacy education.		
Readiness	Learning preparation		
Relevance	Appropriateness		
	A committee established by the Ministry of Education, Culture, Sports, Science and Technology (MEXT) of Japan in 2000 to clarify the direction of the MEXT on future		
in Education	educational assistance.		

	A study aiming to analyze the gap between educational needs and the services		
School mapping	provided based on school attributes (number of pupils and teachers, dropouts,		
	percentages of licensed teachers), as well as by school location (on a map).		
WCEFA	The World Conference on Education for All: An international conference held in		
	Jomtien, Thailand in 1990.		
WEF	World Education Forum: Forum held in Dakar, Senegal in 2000 as a follow-up to		
	the WCEFA*, in which it was affirmed that EFA was far from being achieved.		
Anti-HIV/AIDS Measures			
AIDS	Acquired Immunodeficiency Syndrome		
ATL	Adult T-cell Leukemia		
CDC (USA)	Centers for Disease Control and Prevention		
CSW	Commercial Sex Workers		
DOTS	Directly Observed Treatment, Short-courses		
GFATM	Global Fund to Fight AIDS, Tuberculosis and Malaria		
GII (Japan)	Global Issues Initiative on Population and AIDS		
GPA	Global Programme on AIDS: Formulated by the WHO		
HAART	Highly Active Anti-Retroviral Therapy: Combination of Anti-HIV drugs therapy		
HIV	Human Immunodeficiency Virus		
High risk groups	People high prone to infection, such as commercial sex workers and truck drivers.		
IEC	Information, Education, and Communication		
IPAA	International Partnership against AIDS in Africa: Launched in 2000.		
MSM	Men who have sex with men		
NCI(USA)	National Cancer Institute		
	International measures against parasitic diseases advocated by the Government of		
Okinawa ID (Infectious	Japan at the Birmingham G8 Summit in 1998, and 'Okinawa ID Initiative' announced		
Diseases) Initiative	at the Kyushu-Okinawa Summit in 2000 on Japan's commitment to help strengthen		
	developing countries' fight infectious diseases.		
Opportunistic infections	Infections caused by deterioration of the immune system, including Pneumocystis		
opportunistro inicotroris	Carinii Pneumonia Cryptosporidiosis, Toxoplasmosis, Tuberculosis, and so on.		
Peer education	Education targeting people of the same age and occupation.		
	People infected with HIV, AIDS patients, AIDS orphans, and others somehow affected		
HIV/AIDS	by HIV.		
Referral	Assistance in introduction (of health care centers, etc.) and information services for		
Treferral	information users.		
	STD/AIDS Cooperative Central Laboratory: A central AIDS examination center in		
SACCL	the Philippines. Functions improved through JICA's project-type technical		
CTL	cooperation.		
STIs	Sexually Transmitted Infections		
	Improvement of HIV testing capabilities and trend surveys on epidemic symptoms.		
Surveillance	Clarifies the HIV pandemic situation in areas being studied and plays a major role in		
	providing information as a basis for planning.		
UNAIDS	The Joint United Nations Programme on HIV/AIDS		
United Nations General	Goals to reduce HIV prevalence provided in the Declaration of Commitment on		
Assembly Special	HIV/AIDS by the United Nations General Assembly Special Session (UNGASS) in		
Session on HIV/AIDS	June 2001.		
VCT	Voluntary Counseling and Testing		
	The period, during which time HIV-antibodies (in the blood) cannot be detected by		
Window period	(current) screening techniques after HIV infection.		
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Promotion of Small and Medium Enterprises (SMEs)			
BDS	Business Development Service: Assistance to strengthen SME management resources.		
Cluster functions	The vitalization of a regional industry concentrated in a specified area and specified industry.		
Corporate governance	The content and process of making decisions for enterprise management that attempts to adequately reflect the will and profits of the company owners and/or the stockholders.		
Disclosure	Process by which an enterprise that issues stocks or securities reveals information related to its financial condition and business policies.		
Incubation facilities	Institutions and establishments that provide space, funds, human resources and management consulting services to help people with entrepreneurial spirit to establish enterprises.		
Level playing field	Business environment promoting free and fair competition.		
Niche market	A specific market with potential for expansion.		
Outsourcing	Hiring external labor to take over operations formerly carried out by an internal labor force.		
Venture capital	Funds provided by financial institutions to firms that have just started operations.		
Rural Development			
Agroforestry	A land use technique combining agricultural production such as crops and livestock, with forestry.		
BHN	<b>Basic Human Needs:</b> Concept of providing assistance to low-income earners with daily needs. Basic needs are those required as a human being including the basic commodities, safe water, sanitation, health care and education.		
СВО	Community Based Organization		
DAC Guidelines on Poverty Reduction	Formulated by the OECD/DAC* in April 2001. The "Poverty Alleviation Guidelines" for the DAC New Development Strategy* was discussed at the Informal Poverty Net (POVNET) and ratified at the DAC high-level meeting*.		
HDI	<b>Human Development Indicator</b> : Indicators which focus on various aspects of human development, used in the Human Development Report by the United Nations Development Programme (UNDP).		
LLDC	<b>Least Developed Countries</b> : Also referred to as LDC. One of the UN income categories of developing countries, indicating countries which are especially underdeveloped. 48 countries were in this category as of January 2000.		
Primary Health Care (PHC)	Necessary health care available for communities at each regional level through community participation.		
Reproductive Health	A state in which every human being can make her/his own decision about the timing of births and the number of children under no social pressure (tradition), without any mental or physical problems.		
Safety net	Protective measures for the socially vulnerable in development assistance, including food provision and an employment security system.		
World Summit for Social Development	Summit held in Copenhagen in 1995, in which the goal to halve the number of people in the world living in absolute poverty through human-oriented social development was declared.		

Terminology with \* are summarized in this chart.

Resource: "Imidas 2002" and "Dictionary of IT Terms and Katakana-words", Shueisha, "Terminology on International Cooperation (Kokusai Kyoryoku Yogo-shu)", International Development Journal, "Japan's Official Development Assistance 2000", the Ministry of Foreign Affairs, and Japan International Cooperation Agency Annual Report and reports.

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The task force of the study is composed of the JICA staff members listed below. The task force was divided by each issue and each group was responsible for drafting each article. The study group received cooperation from staff members of Regional Departments through comments on drafts. The final study report was completed as a result of an elaborate modification of the midterm draft based on a considerable number of internal and external comments.

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Note: The contents of the study report do not necessarily represent the views of each author, because the report was compiled based on both study group discussions and the opinions of concerned sections of JICA.

<sup>\*</sup> Results of the study on this issue are not presented in this report, but will be contained in the guideline that is being drafted by the Sectoral and Thematic Network.

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# Overview: Promotion of Country-specific and Issue-specific Approaches

# Effective use of limited resources Promoting Country-specific and Issue-specific approaches

Promotion of an appropriate mix of approaches required for effective cooperation

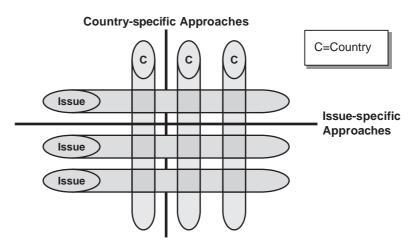
# 1. Background and Purpose of the Study

# 1-1 National and International Context

There is a growing trend in today's field of international aid to encourage more effective utilization of finite development resources to meet the increasingly diversified, complicated, and globalized needs of developing countries. The Poverty Reduction Strategy Paper (PRSP) and Sector Program (SP) are examples of collaborative efforts of aid donors tackling such development issues. Facing a limited ODA budget, JICA has been under pressure to carry out more effective and efficient cooperation activities. Accordingly, the promotion of country-specific and issue-specific activities is stressed to meet the various needs of developing countries.

Figure 1 shows the correlation between country-specific and issue-specific approaches. A proper mix of approaches is critical for effective cooperation activities. Major aid donors such as the World Bank, the United Nations Development Programme (UNDP), and the United States Agency for International Development (USAID) already employ and promote country-specific and issue-specific approaches when drafting aid plans and strategies.

Figure 1 Country-specific and Issue-specific Approaches



# 1-2 JICA's Activities to adopt Country-specific and Issue-specific Approaches

JICA adopts a country-specific approach by drafting JICA Country Programs and conducting JICA Project Request Surveys. The set-up of Regional Departments has adjusted the institution's framework toward these approaches. In addition, JICA has established the Agency Thematic Network to accumulate thematic knowledge and experience. The Agency Thematic Network will create JICA Thematic Guidelines to cope with major development issues<sup>1</sup>. These guidelines are to be utilized in formulating JICA Country Programs and in examining requested projects (See Figure 1 and 2).

# 1-3 JICA's Challenges

Some JICA Country Programs may not yet be an effective cooperation plan for several reasons. Firstly, the extent of development issues in Programs varies widely. Secondly, the logic which formulates aid programs and projects from development issues is different for every country. Also, some JICA Country Programs are still a mere combination or categorization of current and previous projects, rather than a careful study of the relationship between "goals (outcomes)" and "means (activities)". The lack of a systematic understanding of development issues prevents the effective implementation of JICA Country Programs. Limited personnel in overseas offices can compound these problems, especially when the staff attempts to handle issues of which they do not have the necessary expertise to solve.

Formulating appropriate programs and projects based on an understanding of development issues and effective approaches are indispensable for the improvement of a JICA Country Program. JICA must therefore clarify its programs for targeted countries by applying a systematic approach for each development issue to each country's actual situation. This systematization of issues will be covered by JICA Thematic Guidelines. It is important to systematize the formulation methods of programs and projects by selecting development issues from prioritized sectors and then incorporate them into JICA Thematic Guidelines.

Logical drafting of JICA Country Programs based on a systematic understanding of issues is crucial for efficient and effective implementation and evaluation.

<sup>23</sup> of Agency Thematic Networks are to draft 62 of JICA Thematic Guidelines as of July 2001.

# Figure 2 Chronicle of JICA's Promotion of Country-specific and Issue-specific Approaches

# Promotion of Country-specific Approaches

# Promotion of Issue-specific Approaches

# 1998

# Set-up of External Advisory Committee on Country and Regional Programming

External Advisory committees for 6 prioritized countries and 10 regions, consisting of external experts. Aims to advise JICA on targeted countries and regions

# Establishment of Information System on Country Profiles

Information system on the Intranet, building a database on JICA's activities and basic profiles of each country

# 1999

# **Launch of JICA Country Programs**

Draft the project's implementation program as JICA's basic plan, including its cooperation programs to cope with development issues found in the prioritized aid realm

# Launch of JICA Project Request Surveys

Replaced Scheme-based Request Surveys with the Project Request Surveys, clarifying the status of cooperation measures on prioritized sectors classified by country

# 2000

# **Establishment of Regional Departments**

Set up 4 new regional departments to enhance country-/area-specific cooperation

# **Introduction of JICA Thematic Guidelines**

Decided to create guidelines on major development issues; 62 guidelines corresponding to various issues were to be created as of December 2001

# Set-up of External Thematic Advisory Committees

Consisting of external experts, established for three issues: poverty alleviation; gender and development; and support for persons with disability

# Launch of Consideration to Introduce Knowledge Management

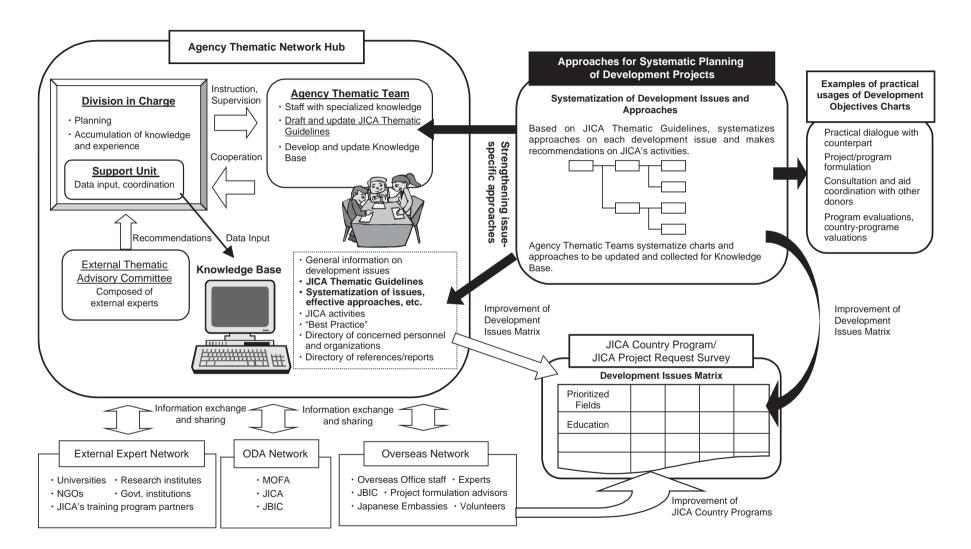
Set up "Preparation Committee on Promoting Knowledge Management in JICA", and began studying how to accumulate, integrate, share, and utilize knowledge required for project planning and implementation

# 2001

# **Introduction of Agency Thematic Network**

Decided to set up 23 networks in order to accumulate knowledge and experience to deal with development issues

Figure 3 Correlation Diagram of JICA's Measures on Promoting Country-specific and Issue-specific Approaches



Better quality project evaluations as well as feedback of project results are critical for carrying out more efficient and effective cooperation projects.<sup>2</sup> Despite considerable experience with project evaluations, JICA has just begun to establish evaluation methods for country-program and thematic-program. JICA must improve the quality of country-program and thematic evaluations and use the results for better project formulation. Studies on evaluation indicators and methods will contribute to this. JICA has to evaluate feasibility and effects of its activities, based on Development Objective Matrices that clarify the relationship between "goals (outcomes)" and "means (activities)".

As an independent administrative agency, JICA is required to be more accountable for its own performance. The cabinet decision of December 19, 2001 on the "Reorganization and Rationalization Plan for Special Public Institutions" resulted in JICA's conversion to an Independent Administrative Agency in a few years. JICA's transformation from a Special Public Institution to an Independent Administrative Agency has enhanced its evaluation methods. Independent Administrative Agencies are now obliged to report their work and evaluations in mid-term and annual plans; namely, to run on 'outcome-oriented project management'. For outcome-oriented program management, JICA has to formulate outcome-predictable plans and implement, monitor, and evaluate projects.

# 1-4 Goals of the Study

This study is designed to promote country-specific approaches by enhancing issue-specific approaches; and to effectively cope with prioritized overseas development issues. Four major development issues (basic education, HIV/AIDS, promotion of small and medium enterprises (SMEs) and rural development)<sup>3</sup> are systematized, and their Development Objectives Charts in which effective approach methods are presented have been created. In addition, the charts illustrate indicators that need to be referred to in planning, monitoring, and evaluating JICA's activities. The study also analyzes JICA's activities, introduces major projects, and examines fundamental issues. These issues were selected because the drafting of JICA Thematic Guidelines of them have been completed<sup>4</sup>. These designated issues are selected from four major sectors:

Matrices have been drafted on issues such as basic education, HIV/AIDS, rural development, and promotion of SMEs.

<sup>&</sup>lt;sup>2</sup> Aid Evaluation Reviewing Panel & the Working Committee for Evaluation Research (2000)

Although the targeted development issues initially included 'ecosystem conservation', this report does not actually cover this issue. The study group decided to reflect the systematization of this issue into the current guideline.

<sup>&</sup>lt;sup>4</sup> However, the issue of 'rural development' needs more examination. The issue must be sorted and systematized according to guidelines of 'rural development' and 'poverty alleviation' hereafter since the report was drafted before this process was completed.

education; health and medical care; agricultural and rural development; and promotion of small and medium enterprises (SMEs). These sectors are highly prioritized in many JICA Country Programs.

Four major issues have been taken up as examples in this study. In a similar way, all issues should be systematized when the systematization is considered useful. Incidentally, the study's mid-term draft has received a number of favorable comments, such as "The systematization of development is quite useful, and the number of issues to be considered should be increased". We shall try to satisfy such requests as above.

# 2. Development Objectives Chart

# 2-1 Structure of Development Objectives Chart

For a comprehensive systematization of the structure of development issues and possible approaches to them, a Development Objectives Chart has been used to break down the four main issues into Objectives, Mid-term objectives, Sub-targets of Mid-term objectives and Examples of Activities Project. The Chart also shows the association between 'goals-means'. Each symbol, ", , and x", shown at the columns of "Examples of Activities", indicates how often JICA has implemented relevant projects. (Some examples are included which cannot be done by donors.) Symbols are classified as follows:

: JICA has considerable experience

: JICA has certain experience

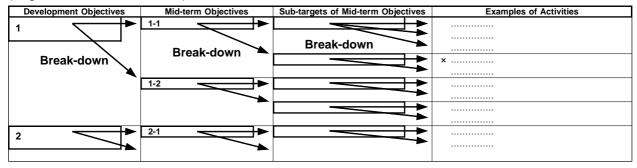
: JICA has experience as a component of projects

×: JICA has little experience.

In Figure 4, each column shows the breakdown of an issue into "Development Objectives", "Mid-term Objectives", and "Sub-targets of Mid-term Objectives". Figure 5 is a sample Development Objectives Chart. A complete chart covering all items ranging form "Development Objectives" to "Examples of Activities" is annexed.

Figure 4 Development Objectives Chart

# (Logical structure of a chart)

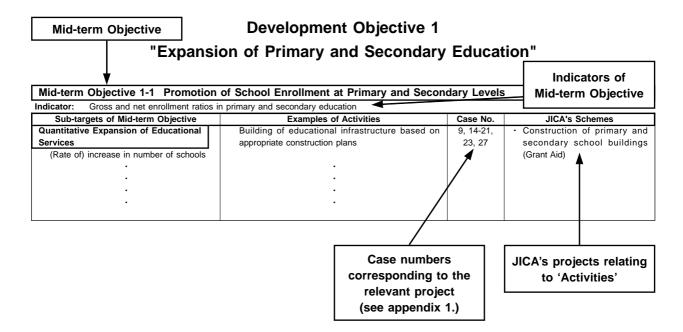


# (Sample of a Development Objectives Chart)

Development Objectives	Mid-term Objectives	Sub-targets of Mid-term Objective	ves Examples of Activities
1 Expansion of	1-1 Promotion of	Quantitative Expansion of	Building of educational infrastructure based
Primary and	Enrollments in	Educational Services	on appropriate construction plans
Secondary	Primary and	(Rate of) increase in number	of Training and securing of teachers based on
Education	Secondary	schools	expected demands
Luucation	Education	(Rate of) increase in number	of Appropriate and quick assignment of
-	Gross and net enrollment	classrooms	teachers
	ratios in primary and	(Rate of) increase in number	of x Distribution of textbooks and other course
	secondary education	teachers	materials to meet the needs of pupils and
		(Rate of) increase in number	of communities
		textbooks and other cour	se Implementation of distance education utilizing
		materials	ICT
	Major Indicators		

<sup>\*</sup>Circled numbers imply major indicators

Figure 5 Sample of a Development Objectives Chart



# 2-2 Significance of the Study Report

In order to illustrate entire development issues, this report presents a comprehensive chart that includes some non-prioritized issues within JICA. Based on this premise, the study group has made some suggestions on JICA's prioritized projects.

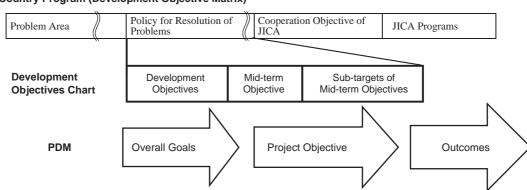
This report is to be incorporated in the following JICA Thematic Guidelines and developed by a Agency Thematic Network.

The outcome of this study report will be incorporated into JICA Thematic Guidelines and JICA's Knowledge Base. It will then be reviewed and upgraded periodically by Agency Thematic Network based on future lessons from cooperation projects and studies. Some theme study teams or divisions, however, have already started to create and consider JICA Thematic Guidelines. The study group hopes that the creation and review of guidelines are expected to be in keeping with the group's recommendations.

# 2-3 Relationship between the Development Objectives Chart, JICA Country Program, and Project Design Matrix (PDM)

Generally, the relationship between the Development Objectives Chart and JICA Country Program varies depending on the specific conditions of each country and sector. Each "Development Issues", "Development Objectives", "Mid-term Objectives" and "Sub-targets of Mid-term Objectives" in a Development Objectives Chart is a breakdown of "Policy and Directivity for Issue Solution" of a Development Objective Matrix in a JICA Country Program. The target corresponding to "Development Issue" in the Development Objective Matrix should be determined after scrutinizing the extent of development in each country.

Figure 6 Relationship between JICA Country Program,
Development Objectives Chart, and PDM



JICA Country Program (Development Objective Matrix)

Source: Kazuhide Nagasawa produced for this study.

While an overall goal stated in the Project Design Matrix (PDM) of each project supposedly corresponds to a Development Objectives or Mid-term Objective on a Development Objectives Chart, a project objective corresponds to Mid-term Objectives or Sub-targets of Mid-term Objectives (See Figure 6). Basically, the level of an overall goal or project objective varies depending on the scale of the project as well as the nature of the issue. However, it is critical to clarify program theories and maintain the consistency of the PDM between a JICA Country Program and each project, according to the Development Objectives Chart.

# 3. How to Apply the Development Objectives Chart

A systematic understanding of development issues enables effective cooperation and can bring about multiple applications according to the cases. For instance, a Development Objectives Chart can be utilized for formulating a JICA Country Program, having a practical dialogue with counterparts, studying and preparing projects, aid coordination and evaluation. The following section presents various ways of applying the Development Objectives Chart.

# 3-1 Formulation of JICA Country Program and Working-level Dialogue with Counterparts

The ordinary process of making JICA Country Programs is as follows:

- Comprehend the present situation of a targeted country and the general view of an issue by scrutinizing major indicators;
- Synthetically consider policies of a targeted country, Japan's assistance priorities, and other donor aid/assistance trends, and then specify prioritized aid sectors;
- Draw up the most effective means of cooperation in a targeted sector.

When trying to comprehend the current state of a targeted country as in , "Major indicators" cited in the Development Objectives Chart are helpful. For effective assistance measures as in , a Development Objectives Chart functions as basic data. Formulation of effective assistance measures will require the creation of the most feasible program for the targeted country, based on a profound understanding of the structure of development issues as well as full consideration of various possible approaches, rather than merely combining

How to use a chart to formulate a JICA Country Program:

- Refer to indicators to understand the situation
- Basis for selecting better approaches
- Basic tool for evaluations and consideration for improvement plans

feasible projects. A Development Objectives Chart provides a worthwhile basis for understanding development issues and approaches.

A Chart is also beneficial when revising a JICA Country Program. A full understanding of the outcomes of previous cooperation activities through the monitoring and evaluation of major indicators is required to improve a JICA Country Program. Appropriate indicators can be selected out of those stated in the Development Objectives Chart. In addition, when the monitoring or evaluation results are unfavorable, the appropriateness of approach can be reviewed and the proposal for revising a JICA Country Program can also be considered.

# Box 1: Utilization of a Development Objectives Chart by overseas staff (basic education)

Image 1: Modification of a JICA Country Program

Staff A: Although both the Development Objective Matrix and Project Rolling Plan in a JICA Country Program show "Improvement of Basic Education" as one of the prioritized aid sectors, I remember that we are mostly involved in school building construction projects through Grant Aid. As the report says, many children have not been able to study in school even though a considerable number of facilities have been prepared. Shall we try to create a new program by combining a Development Study on the 'Improvement of the Educational Environment for Children' and a Community Empowerment Program for educating parents?

Use the chart as presentation material to acquaint counterparts with JICA's views at working- level dialogue

Meanwhile, the Development Objectives Chart may be useful when explaining JICA's views to a counterpart at a working-level dialogue. Needless to say, we have to create assistance programs in prioritized sectors through consultations with counterparts with a full understanding of the program's issues and needs, as well as the feasibility of measures to be carried out by the counterpart. At a working-level dialogue, we must introduce our views to the counterpart, reconcile any differences, and agree on subsequent measures. If a chart on existing development issues and possible approaches is presented, the counterpart's understanding of our views and cooperation measures can be clarified.

# Box 2: Utilization of a Development Objectives Chart by overseas staff (basic education)

Image 2: Comments on PRSP

When asked to give comments on a PRSP draft by counterparts...

Staff B: The part of 'Education' included in the 'Sector-specific Strategy' of this draft PRSP mentions that 'Reduction of gender disparity in education' is a prioritized issue, but we do not have any specific measures. The Development Objectives Chart of 'Basic



Education' says that we are supposed to conduct analytical surveys on the curricula and textbooks from a gender point of view as well as opinion surveys targeting parents. How about mentioning some of these points in the draft, saying whether a targeted country has gone through with a review on those points, what kind of results are expected, and, if not, whether a review is planned. Based on actual circumstances, I think JICA should consider a follow-up through the Dispatch of Experts on 'Instruction for gender-sensitive school education' under the framework of an ongoing Project-type Technical Cooperation, the Project on Improvement of Science and Mathematics Education.

# 3-2 Consideration and Preparation of Individual Project

When considering cooperation on development issues, the appropriateness of cooperation and estimates of outcomes must be figured out. This applies to project formulation studies (or request surveys) as well as studies of the contents of programs and individual projects. The activities and input that programs require and the information to make a decision on what kinds of projects would work most effectively should be investigated. A Development Objectives Chart can be utilized as a basic preliminary tool on project formulation because it systematizes the association between <u>goals</u> (outcomes) and <u>means</u> (activities). It also illustrates major Examples of Activities on development objectives.

# 3-3 Aid Coordination

A Development Objectives Chart is also expected to function as a basic reference material to explain views and provide comments to counterparts in a donor meeting. Since there are many occasions of cooperation between donors on such as PRSP or SP issues, harmonizing cooperation activities through consultation with other donors is desirable. It is very important to clearly present our cooperation policy with a comprehensive understanding of development issues and to acquaint other donors with it at an international conference or in consultation with other donors. Furthermore, an organized logic based on a systematic understanding of development issues will provide the basis for plausible comments on other donor's opinions. We hope this

Design adequate programs and projects, regarding project formulation and preliminary evaluation based on a chart

Use as reference materials in presenting views in a donor meeting study report will be useful reference material for aid coordination.

A Development Objective Chart systematizing "goalsmeans", works as a basis of evaluation

# 3-4 Evaluation

A Chart that specifies the association between goals (outcomes) and means (activities) provides a basis for evaluating the appropriateness of evaluation and outcomes of cooperation activities. The study report of the ODA Evaluation Study Group<sup>5</sup>, submitted to the Minister for Foreign Affairs in February 2001, emphasized the necessity of development of policy-level evaluation and program-level evaluation<sup>6</sup> as well as enhancing project evaluations. The report upholds the importance of creating a development objectives chart, evaluation indicators, and monitoring methods at the policy and program planning levels. Basically, a program is equivalent to a cluster of projects that share 'a common goal'. Today, however, there are a remarkable number of cases in which the association between goals (outcomes) and means (activities) is blurred because neither the 'common goal' nor the significance of each project to the overall objective is well structured. Therefore, cooperation plans must be formulated and implemented by maintaining consistency between goals and means according to a standard Development Objectives Chart while evaluating the appropriateness of a plan and outcomes of cooperation by applying appropriate indicators. Creating and revising the Development Objectives Chart to suit the actual circumstances of a targeted country and then using it to draw up JICA Country Programs will result in better cooperation activities.

Furthermore, it will also be necessary to evaluate whether an individual project is realizing the overall objective, by referring to the standard Development Objectives Chart.

# 4. Perspectives on Future Assistance

Examining JICA's experience and future issues, this study focuses on systematizing four major issues, i.e., basic education, anti-HIV/AIDS measures, promotion of SMEs, and rural development. The following section suggests

The ODA Evaluation Study Group was set up as a subordinate to the Aid Evaluation Reviewing Panel, a private advisory body to the Director-General of the Economic Cooperation Bureau, Ministry of Foreign Affairs (MOFA) in July 2000. Prof. Hiromitsu Muta of the Tokyo Institute of Technology chairs this group.

Program-level evaluation mentioned above means one way to comprehensively evaluate over multiple projects with a common goal. It contains sectoral and issue-specific evaluations as well as country-specific evaluation of JICA and Japan Bank for International Cooperation (JBIC) projects.

perspectives for further development of issue-specific approaches. Special attention should hereafter be paid towards developing issue-specific approaches, increasing the number of targeted issues, accumulating experience and knowhow, gaining a common understanding of development issues by personnel concerned development and systematization of appropriate indicators.

# 4-1 Development of Issue-specific Approaches

In order to promote issue-specific approaches, a Development Objectives Chart needs to be incorporated into a JICA Thematic Guideline and the number of targeted issues increased. In addition to a chart, a list of precedents that can be referred to for future activities is required, while major indicators and checklists of targeted countries need to be further developed. These should be revised continuously in accordance with the results of project formulation studies and various types of evaluation. Agency Thematic Network should be responsible for accumulating information on development issues, and a designated division should monitor the accumulation of information.

The Agency Thematic Network should also scrutinize prioritized aid sectors, in which Japan can take advantage of its own aid resources and experience, or in which Japan should promote projects even if there is limited operational experience. It must then also make efforts to improve outcomes of cooperation activities on the prioritized issues by means of systematizing, accumulating, and sharing knowledge and experience of the prioritized aid sectors. To realize this, Agency Thematic Networks are expected to continue promoting studies on Japan's experience, systematization and modeling of experience for cooperation.

JICA staff and experts, should be acquainted with this issue-specific approach through its training program. Dispatching a member of Agency Thematic Team as a lecturer to such a training program will not only enrich the program contents but also bring valuable experience and liveliness to the Team. The Personnel Division or Planning and Coordination Division should be in charge of considering how to utilize these materials and human resources.

# 4-2 Common Understanding on Development Objectives

Prior to cooperation, policy on development issues, including a Development Objectives Chart, should be shared with relevant aid organizations, rather than each devising its own policy. Moreover, it would be ideal for collaborative cooperation activities based on a common understanding of

Agency Thematic Network should take charge of increasing targeted issues and collecting experience and know-how.

Share policy on development issues with relevant domestic and overseas personnel development issues. In the domestic sphere, consultations with MOFA and JBIC are crucial in harmonizing recognition on development issues and cooperation activities which consistently follow the principles of Japan's ODA. Further announcement of JICA's policy will result in the development of information-sharing with concerned bodies and personnel, by means of publicizing information in the Development Objectives Chart on JICA's web site and initiating discussions.

When there is success in gaining country's cooperation, a Development Objectives Chart should be drafted reflecting the specific circumstances of the country through consultations with counterparts, as well as other major donors, and assistance should be provided based on the chart. PRSPs and Sector Programs are part of a trend, whereby both an aid-recipient country and major donors harmonize and formulate development plans on a country or sector. According to this trend, the development aid staff and their counterparts of the developing countries should tackle development issues together while systematizing development issues unique to a targeted country and creating a common understanding of them.

# 4-3 Systematizing Indicators and Setting Targets

Appropriate indicators enable accurate monitoring and understanding of a targeted country's circumstances as well as accurate implementation of evaluations. Appropriate indicators cannot be determined without institutional accumulation of data collected through evaluation surveys and should be flexibly applied according to the objectives and conditions of the target country or area. Although a Development Objectives Chart presents as many indicators as the study group can come up with, all indicators are not necessarily utilized for monitoring and evaluation activities. Thus, a number of appropriate indicators should be adopted depending on objectives of cooperation activity. Since the number or kind of accessible data is limited in some countries, one has to confirm whether designated data is accessible when selecting indicators. Some indicators are useful even based on existing data, while others require special data to be collected through extra surveys. The former may contain data often too broad to be used for measuring outcomes of a project since it may provide just a general picture. The latter is often costly to collect and may require

Institutional accumulation of relevant data by evaluation study enables to determine appropriate indicators

Adoption of indicators allows objective evaluation results to be attained, while presentation in quantitative figures enables observation over comparisons and chronicled changes. Furthermore, evaluation results are made accountable to relevant personnel and taxpayers.

careful consideration of cost effectiveness. Listed below are a number of conditions, which indicators must satisfy. The sorting of appropriate indicators by each issue and country should be performed while taking into account these conditions.

# <Conditions for Indicators<sup>8</sup>>

- Manifestation of goals (outcomes)
- Different from output (result) indicators
- Actually measurable
- · Measurable with low cost
- Measurable over time
- Presented in a straightforward manner

Target setting is as crucial as indicator selection. When targets are set at a high level, the appropriateness of a setting may not be agreed upon, whilst low targets may not allow agreement on project implementation. Targets are determined based on various factors ranging from beneficiary's needs, best practices (benchmarking), and averages of the overall body to outcome-added (increment). The proper target setting methods should be determined depending on local circumstances and project goals. Major target settings methods are presented in Box 3.

<sup>&</sup>lt;sup>8</sup> Ono, Tatsuya & Tabuchi, Yukiko (2001)

# Box 3: How to set targets

# 1) Target setting corresponding to beneficiary needs

Set a numerical target corresponding to the beneficiary's needs. A project manager should supply beneficiaries with the required information so that appropriate numerical targets can be set.

# 2) Target setting according to 'best practice'

Set targets at the same level as a similar successful project, also called 'benchmarking'. JICA should promote further usage of benchmarking by collecting successful examples of similar projects. The JICA's Knowledge Management System being introduced will work to collect this information. In order to fully utilize past experiences, effective lessons and approaches as well as numerical targets resulting from previous successful examples should be reviewed frequently.

### 3) Target setting according to the averages of the overall body

Set the same level of numerical target as the averages of the overall body of a targeted area (nation or prefecture). Although average figures of an overall body likely change depending on external factors including economic conditions and climate changes, a targeted area is assumed to be influenced by external factors, as is the overall body. By comparing indicators of a targeted area to that of its overall body, measuring can be immune (although not necessarily perfectly), from influences of external factors. Therefore, target setting according to the averages of the overall body provides relatively accurate predictions of outcomes.

# 4) Setting targets according to outcome-added (increments)

First, assume figures at a certain point which may manifest by following a current trend. Then, add it to the predictions from projected outcomes. In this way, targets can be calculated. However, reliable figures corresponding to outcome-added cannot be calculated without previous data of similar realms.

Produced by Kazuhide Nagasawa, based on Ryo Sasaki (2000)

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# Chapter 2 Effective Approaches on Anti-HIV/AIDS Measures

# 1. Overview of HIV/AIDS

# 1-1 Current Situation and Issues in HIV/AIDS: Importance of Anti-HIV/AIDS Measures

As of December 2001, 40 million people were estimated to be living with Human Immunodeficiency Virus (HIV)/Acquired Immunodeficiency Syndrome (AIDS) worldwide. Of this 40 million, 90 percent live in developing countries while 70 percent reside in the sub-Saharan Africa region. There is still no effective treatment for HIV/AIDS. HIV infection causes damage to the body's immune system and requires life-long management. Deterioration of the immune system leads to serious opportunistic infections (Tuberculosis, Pneumocystis Carinii Pneumonia, Candidiasis: onset of AIDS symptom) and death.

HIV infection and AIDS cause not only physical suffering but also mental and social suffering. The former is an opportunistic infection resulting from immune deficiency while the latter includes suffering from living with HIV/AIDS itself, prejudice from others, and loss of employment opportunities. Since HIV/AIDS is mainly transmitted via sexual intercourse, the majority of new infections occur in young people especially women. Children are also vulnerable to HIV infection via mother-to-child transmission. In addition, there is also an increased number of orphans due to the deaths of their parents from AIDS. Consequently, the HIV/AIDS issue could be considered not only a health care problem but also an obstacle for social development in the next generation.

There are various problems at the national level regarding HIV/AIDS. The increase in the number of HIV infections and AIDS cases among young people of reproductive age has led to a fall in the labor force due to death or hospitalization. Furthermore, the HIV/AIDS issue has caused health expenditure for research and treatment on symptoms related to opportunistic infections as well as social security expenditure to rise. Therefore, HIV/AIDS could hinder overall development and poverty alleviation efforts at the national level.

HIV/AIDS leads not only to physical suffering, but also mental and social suffering such as discrimination.

Decreased labor supply and a rise in health expenditure/ social security expenses influences national decisions. HIV Infection:
The state of
propagation of HIV in
the body
AIDS:
The final stage of
HIV infection
following the outset
of opportunistic
infections within an
immunologically
deficient state

# 1-2 Definition of HIV/AIDS

AIDS stands for Acquired Immunodeficiency Syndrome, the state with opportunistic infections caused by weakened immune system through the HIV infection. HIV infection damages the immune system, leading to an inability to maintain good health and causing the infected person to be in a critical condition, with opportunistic infections, diseases that would otherwise pose no problems in healthy people.

HIV disease proceeds in the following stages; acute infection, asymptomatic carrier, and AIDS. AIDS is a chronic disease and its latent period is extremely long. The time that elapses between infection and the onset of symptoms varies from 2 to 20 years. The asymptomatic carrier period is reported as 5 years on average at the most serious level and in the most seriously affected countries. Basically, clinical classification methods for stages of diseases as defined by the World Health Organization (WHO) and Centers for Disease Control and Prevention (CDC) are often applied. Based on these classifications in principle, this chapter will define HIV and AIDS as follows; HIV will be defined as the state of propagation of HIV in the body, and AIDS as the final stage of HIV infection following the outset of opportunistic infections within an immunologically deficient state.

# 1-3 International Trends

In the 1970s, unique clinical symptoms called Pneumocystis Carinii Pneumonia, etc., which occur when one's immune system is not functioning well, were identified in Europe and the United States. The existence of HIV was confirmed by the National Cancer Institute (NCI) and the Pasteur Research Center, France in 1981 when similar symptoms among men who have sex with men (MSM) in the United States were identified.

WHO has become the core organization in implementing international measures on HIV issues since 1986. However, the HIV epidemic and its impact on economic and social development have resulted in calls for the expansion of the United Nations interventions on these problems. The **Joint United Nations Programme on HIV/AIDS (UNAIDS)** was established in 1996 as a joint supporting program to deal with HIV/AIDS on an international level and consequently took over the service provided by the Global Programme on AIDS (GPA) under WHO. The mission of UNAIDS is to lead, strengthen and support an expanded response to the HIV/AIDS epidemic that will, prevent the spread

Establishment of the Joint United Nations Programme on HIV/ AIDS (UNAIDS) in 1996 of HIV, reduce the vulnerability of individuals and communities to HIV/AIDS, provide care and support for those infected and affected by the disease, alleviate the socio-economic and human impact of the epidemic.

HIV/AIDS began to be widely recognized as a global issue in the late 1990s. Initiatives in anti-HIV/AIDS measures were inaugurated regionally, such as the International Partnership against AIDS in Africa (IPAA) and the Baltic Sea Declaration on HIV/AIDS Prevention.

In July 2000, the issue of strengthening health care development, including reducing HIV prevalence was addressed at the Kyushu-Okinawa G8 Summit. Furthermore, the prevention of an HIV/AIDS epidemic was announced as one of the Millennium Development Goals (MDGs) adopted by the United Nations General Assembly (Millennium Summit) in September 2000.

The United Nations General Assembly Special Session on HIV/AIDS in June 2001 addressed the issue of international cooperation on against HIV/AIDS for the target period. It also issued a reminder that the global HIV/AIDS epidemic, which undermines social and economic development throughout the world, constitutes a global emergency and is one of the most formidable challenges to human life and dignity, and to the effective enjoyment of human rights. As a result of this United Nations General Assembly Special Session on HIV/AIDS, the Secretary General and G8 countries raised a contribution of 1.3 billion dollars in their joint communiqué at the G8 summit in July 2001, for the establishment of a global HIV/AIDS and health fund. The fund was later renamed the Global Fund to Fight AIDS, Tuberculosis and Malaria.

1-4 Japan's Assistance to Anti-HIV/AIDS Measures

Fully aware of the impact of HIV/AIDS on society, Japan has been working on the **Global Issues Initiative on Population and AIDS (GII)** as part of its own action plan since 1994. The GII initiated active engagement in anti-AIDS measures in developing countries. GII supports comprehensive approaches on family planning and population statistics (Direct Cooperation for Population), promotion of primary education, literacy education, and the empowerment of women (Indirect Cooperation for Population), together with testing and research on HIV/AIDS and the dissemination of knowledge on HIV/AIDS (Cooperation for anti-HIV/AIDS Pandemic).

**The Okinawa ID (Infectious Diseases) Initiative** was declared at the above-mentioned Kyushu–Okinawa G8 Summit in July 2000 with a pledge of 3 billion dollars over 5 years to fight infectious diseases, with HIV/AIDS being

The United Nations General Assembly adopted Millennium Development Goals (MDGs) in 2000

Global Fund to Fight AIDS, Tuberculosis and Malaria in 2001

The United Nations General Assembly Special Session in 2001

Global Issues Initiative on Population and AIDS (GII) in 1994 Initiative in the fight against infectious and parasitic diseases on the occasion of the Kyushu-Okinawa G8 Summit in 2000 Declaration of 3 billion dollars assistance over 5 years on anti-infectious disease initiatives

Increasing tendency of ODA funding for health and medical sector

JICA's assistance is mainly through Project-type Technical Cooperation, Provision of Equipment, and Training Program schemes. a central issue in development programs. The 3 basic philosophies of the incentives are, fighting infectious diseases as a central issue of development programs in developing countries, particularly in respect to efforts to reduce poverty, promotion of global partnerships and community-based action, provision of assistance to developing countries by applying Japan's own experiences on public health and anti-infectious disease measures. The Okinawa International Conference on Infectious Diseases was held in December 2000 as a follow-up to the Kyushu-Okinawa G8 Summit. In this conference, the strengthening of efforts on anti-HIV/AIDS as a major issue in fighting infectious diseases was confirmed.

Among Official Development Assistance (ODA) funding on health and the medical care sector<sup>1</sup>, Grant Aid grew from 15 billion yen  $(7.8\%)^2$  in fiscal year 1995 to 24 billion yen (20.6%) in fiscal year 1999. In the technical cooperation sector, the number of trainees accepted increased from 1,281 (12.2%) to 3,154 (17.6%) and the number of experts dispatched from 478 (15.2%) to 553 (13.8%) in fiscal years 1995 and 1999, respectively.

The funding for GII (Population/AIDS sector) was 77.6 billion yen in fiscal 1999, while HIV/AIDS related issues were allocated 1.31 billion yen (1.7%).

In terms of statistics on JICA's cooperation in the health and medical sector, the figure increased from 13 billion yen in fiscal year 1995 to 15.5 billion yen in fiscal year 1999. HIV/AIDS related issues were allocated 550 million yen (3.5%).

JICA's assistance on anti-HIV/AIDS measures is mainly through Project-type Technical Cooperation, Provision of Equipment, and Training Program schemes. For Project-type Technical Cooperation, prevention, testing, research, and advocacy on HIV/AIDS in Thailand, the Philippines, Brazil, Ghana, Zambia etc., have been conducted. Additionally, prevention, testing, and research assistance on HIV/AIDS have been implemented in the Tuberculosis Control Project in Cambodia. New budgets for Equipment Supply Program for AIDS Control and Blood tests were allocated in 1996 and the provision of equipment for campaigning, equipment required for safe blood transfusion and donation, and equipment for AIDS diagnosis and HIV testing have also been provided.

Percentage as of whole

Percentage as of whole general Grant Aid (Debt relief, Non-project Aid, Grant Assistance for Grass-roots Project, Grant Aid for Human Resource Development Scholarship are excluded.)

# 2. Concept of Assistance for Anti-HIV/AIDS Measures

#### 2-1 HIV/AIDS Issues

AIDS was previously thought to be a problem among high-risk groups such as homosexuals and injection drug users (IDUs). However, the number of people infected with HIV has increased among the general population since the 1990s. Since HIV is transmitted mainly via sexual intercourse, it cannot be separated from reproduction, thereby creating a threat to mankind. HIV/AIDS has physical, mental and social implications for those infected and their families.

As HIV has spread throughout the world, it has become a priority issue. However, there are still problems with the availability of accurate information, limited budgets, and an insufficient level of technical skills among healthcare providers. As a result, effective national strategies and measures on HIV/AIDS have yet to be formulated. Moreover, although smallpox has been eradicated and poliovirus has been targeted for eradication, anti-HIV/AIDS measures still require funds from donors for at least the next 10 years, unless current measures change dramatically.

There is still no effective treatment for HIV disease. Although Highly Active Anti-Retroviral Therapy (HAART), i.e., the anti-HIV combination therapy, could delay the onset of AIDS, it is extremely expensive and can be rarely applied to people living with HIV/AIDS in developing countries. To cope with this problem, some countries have implemented legal reforms that would allow for parallel importation and use of anti-HIV medicine and reproduced non-licensed drugs. Since an AIDS vaccine is still in the research stage, time is required for development and application, which is estimated to take several decades before they are available in developing countries. Consequently, the most important countermeasure at the moment is the prevention of HIV infection. Situations and possible countermeasures vary across countries. If risks of infection through sexual transmission, mother-to-child transmission and blood transmission are high, it is necessary to focus on reducing these risks.

It takes several to 20 years for the onset of AIDS symptoms. In addition to physical suffering, prejudice toward HIV/AIDS (due to its historical characteristics) commonly causes a deterioration of quality of life both in mental and social aspects. Therefore, the measures for these mental and social issues

HIV/AIDS has physical, mental and social implications. The target of the problem is people living with HIV, AIDS patients and their families.

Since there is still no effective treatment for AIDS and the cost of anti-HIV drug is still extremely high, prevention of HIV infection is important.

Mental and social care such as measures against prejudice are also important. Cooperation between the state and people on comprehensive measures at the national level is also necessary.

HIV/AIDS hinders development and affects national health and welfare, and labor supplies. should not be forgotten.

At the national level, there should be cooperation among central governments, local governments and private organizations to minimize HIV infection. It is essential for governments to identify HIV/AIDS issues correctly and to consider taking effective action to minimize the influence of HIV/AIDS. Among those actions, there should be action taken to prevent the spread of infection to regions still unaffected. For regions where the infection has already spread to the general population such as sub-Saharan Africa, it is also necessary to establish a support system for the regional community to assist people living with HIV/AIDS and their families.

### 2-2 Significance of Assistance

HIV/AIDS issues should be understood as a phenomenon that hinders development, affects national health, national welfare, and labor supplies in developing countries. The issues should be taken not only as a health and medical care problem, but also as poverty, social development, economic, and global issues. It is essential to cooperate with each other in order to solve these problems.

#### 2-3 Effective Approaches on Anti-HIV/AIDS Measures

### 2-3-1 Formulation of "Development Objectives Chart"

Problem analysis and objective analysis on HIV/AIDS issues have been undertaken from several perspectives to clarify how HIV/AIDS problems should be acknowledged. Based on the results, the "Development Objectives Chart" was formulated by systematically arranging the goals and means. Specifically, three Development Objectives for HIV issues were identified (presented below). Furthermore, each Development Objective was broken down into the following; Mid-term Objectives, Sub-targets of Mid-term Objectives, and Examples of Activities by clarifying the goals-means relationship.

Three Development Objectives

### <Development Objectives>

- 1. Prevention and Control of HIV/AIDS
- 2. Care and Support for People living with HIV/AIDS and their Families
- 3. Implementation of Effective Measures at the National Level

Figure 1 Development Objectives Chart on HIV/AIDS Control

Development Objectives	Mid-term Objectives
Prevention and Control of	1-1 Reduction of Sexual Transmission Risk
HIV/AIDS	Prevalence rate and incidence rate of HIV in general population
TIIV/AIDO	Prevalence rate and incident rate in commercial sex workers (CSWs)
Number of people infected with HIV and people newly infected	Percentage of sexual transmission cases in all cases
Number of AIDS patients	1-2 Reduction of Mother-to-Child Transmission (MTCT) Risk
Deaths due to AIDS	Percentage of MTCT cases in all cases
(Number classified by gender and age	Prevalence of HIV in pregnant women
together with culture, religion and	
poverty background should also be	1-3 Reduction of Infection Risk through Blood Transfusions
noted.)	Percentage of cases through blood transfusion in all cases
	Percentage of HIV contamination in blood supply and HIV screening rate in blood supply
	1-4 Reduction of HIV Infection Risk among Injection Drug Users (IDUs)
	caused by Contaminated Needles
	HIV infection rate among IDUs
	1-5 Development and Practical Application of Effective Vaccines
	Immunization rate of developed vaccines
	Efficacy of vaccines
	1-6 Development and Practical Application of Effective anti-HIV medicine or anti-retroviral (ARV)
	Application rate of developed ARV Efficacy of ARV
2. Care and Support for	2-1 Relief of Suffering caused by Physical Symptoms including AIDS-related Opportunistic Infections
People living with HIV/ AIDS and their Families	Percentage of people living with HIV/AIDS who receive medical support
•	2-2 Human Rights of People living with HIV/AIDS and their Families
	Level of public acceptance of people living with HIV/AIDS
O local consentation of	3-1 Planning of Appropriate Measures at the National Level
3. Implementation of	Examination results on the feasibility of implementing national strategic measures
Effective Measures at the National Level	Examination results on the feasibility of implementing an action plan
Adequacy of relevant HIV/AIDS	3-2 Improvement of Administrative Capability of Measures against HIV/AIDS
programs being implemented and	
cover ratio of population	Evaluation results by administrative auditing agencies
	3-3 Moderation of Public Finances for Health Care
	Percentage of national budget given to medical and health care sector
	Percentage of the medical and health care sector budget allocated to HIV/AIDS
	Percentage of budget among other sectors given to HIV/AIDS measures

<sup>\*</sup>Circled numbers imply major indicators.

Examples of Activities:

JICA has
considerable
experience
JICA has certain
experience
JICA has
experience as a
component of
projects

x JICA has little
experience

JICA's Schemes:
A project which
will potentially
serve as a model
for other similar
projects.

The chart presents an overall picture of HIV/AIDS issues and also includes activities that are difficult to implement in the context of JICA's current cooperation. Activities listed in the 'Examples of Activities' column are those required to achieve the Sub-targets of the Mid-term Objectives. Actual activities are not limited to these examples.

Four symbols ( × ) were utilized to describe the extent of experience on each project in the column "Examples of Activities" in the chart. means that JICA has considerable experience, represents the fact that JICA has certain experience, indicates experience as a component of the projects, and × areas signify where JICA has little experience.

With regard to the Sub-targets of Mid-term Objectives, JICA's main interventions in the HIV/AIDS field are listed in the "JICA's Schemes" column. The symbol represents a project which will potentially serve as a model for other similar projects.

A list of JICA's "Relevant Projects on HIV/AIDS" is attached in Appendix 1 "JICA's Operations in Anti-HIV/AIDS Measures". Those projects were classified based on the "Examples of Activities" described in the "Development Objectives Chart" and were put in the column "Case No." in this chart. Accordingly, the Development Objectives Chart shows the trend of JICA's relevant projects on HIV/AIDS. From this chart, it is hoped that the kinds of activities carried out for achieving the objectives can be identified.

#### 2-3-2 Overview of "Development Objectives Chart"

The following is an outline of approaches and points of each Development Objective.

Development
Objective 1:
Prevention and
Control of HIV/AIDS

# [ Development Objective 1: Prevention and Control of HIV/AIDS ]

As there is still no cure for HIV/AIDS, it is necessary to prevent HIV infections to reduce the prevalence rate by mitigating the root cause of the problem. Eradicating the origin of the problem is very important in terms of national development as an increase in infected people leads to an increase in medical and social security expenses. With regards to a reduction in the HIV prevalence rate, the 'halting and reduction of the spread of HIV/AIDS by 2015' was set as one of the Millennium Development Goals (MDGs) adopted by the United Nations General Assembly in September 2000. The following goals

were announced at the Declaration of Commitment on HIV/AIDS<sup>3</sup> by the United Nations General Assembly Special Session on HIV/AIDS in June 2001. As Japan has taken an initiative in formulating these goals, it will need to take this into consideration when it undertakes anti-HIV/AIDS measures.

Goals of the United Nations General Assembly Special Session on HIV in 2001

### Examples of Goals Declared in the Declaration of Commitment on HIV/AIDS by United Nations General Assembly Special Session

- By 2005, reduce HIV prevalence among young men and women aged 15 to 24 in the most affected countries by 25%, and by 25% globally by 2010.
- By 2005, ensure that at least 90%, and by 2010 at least 95% of young men and women aged 15 to 24 have access to the information and education on HIV infection.
- By 2005, reduce mother-to-child transmission by 20% and by 50% by 2010.

HIV is transmitted through blood and bodily fluid (seminal liquid or vaginal lubrication) and is largely divided into "Sexual Transmission (ST)", "Mother-to-child Transmission" and "Blood Transmission". The "Development Objectives Chart" divides the transmission path into; infection through blood transfusion and infection due to the reuse of syringes and needles without sterilization.

Mid-term
Objective 1-1:
Reduction of
Sexual
Transmission Risk

### Mid-term Objective 1-1: Reduction of Sexual Transmission Risk

HIV Infection was first expanded among men who have sex with men (MSM). However, in several countries heterosexual intercourse has become the main route of HIV transmission now. Particularly in settings where HIV prevalence is low, it has a tendency to be transmitted via commercial sex workers (CSWs). Based on the result of surveillance, it is necessary to identify target groups and disseminate information that enables them to gain correct knowledge on HIV/AIDS and safer sex. In addition, it is important to promote safer sex by raising awareness on condom use and by distributing condoms.

Moreover, women's risk of infection is higher since the structure of women's reproductive organs is biologically easier to infect. Women are vulnerable to be forced into sexual intercourse and hardly ever take the initiative in using either male or female condoms. Bearing this in mind, it is necessary to integrate the activities on HIV/AIDS into the reproductive/maternal and child health projects to enable work on; **sharing responsibility for safe sex among** 

United Nations (2001)

# Figure 2 Development Objective 1 "Prevention and Control of HIV/AIDS"

### Mid-term Objective 1-1 Reduction of Sexual Transmission Risk

Indicators: Prevalence rate and incidence rate of HIV in general population, Prevalence rate and incidence rate in commercial sex workers (CSWs) Percentage of sexual transmission cases in all cases

	Percentage of sexual transmission cases in all cases				
Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes		
Promotion of Safe Sex	Dissemination of proper knowledge on HIV/AIDS	1, 2, 4, 17,	Health education for		
Percentage of those having unsafe sex (promiscuity and unprotected sex of men who have sex with men) Percentage of condom usage Frequency (times/percentage) of prostitution Percentage of condom usage among commercial sex workers (CSWs) Access to condoms (cost, convenience, psychological considerations) Quality of condoms	<ul> <li>Education campaign for the dissemination of knowledge (public education, campaigns targeting a particular group)</li> <li>Development and dissemination of manual and materials for promotional campaigns</li> <li>Establishment of a promotion mechanism by health care volunteers and coordinators</li> <li>Promotion of condom usage</li> <li>Distribution of condoms to high-risk groups</li> <li>Establishment of condom shipment and distribution systems</li> <li>Training manufacturers to improve condom quality</li> <li>Raising demand for condoms</li> <li>Support for policy planning process of the condom usage promotion</li> </ul>	20-26, 30 19, 21, 22, 26	juvenile groups (Community Empowerment Program)  - Health education for high- risk groups (Community Empowerment Program) Distribution of condoms (Grant Aid)  - Community-targeted campaign (Project-type Technical Cooperation)		
Reduction of other STIs  Prevalence rate of other sexually transmitted infections (STIs)	Establishment of STI diagnosis and treatment techniques Early diagnosis and treatment Dissemination of knowledge Development of testing system (facilities/staff/equipment) Research and development of diagnosis kits Promotion of condom usage (refer to the above mentioned activities)	2, 4, 7 4, 18 2, 21, 22, 26 2, 4, 16, 20	Enhancement of health education and testing system (Community Empowerment Program/ Project-type Technical Cooperation)		
Promotion of Awareness among People infected with HIV  Percentage of HIV testing results notification  Awareness of HIV/AIDS risk to others among people infected with HIV  Percentage of HIV testing  Knowledge and awareness of HIV/AIDS	Promotion of Voluntary Counseling and Testing (VCT)  Promotion campaign for dissemination of proper knowledge about HIV/AIDS  Implementation of campaign for voluntary blood testing  Development of blood testing system (facilities/staff)  Well-established system for testing skills  Education for testing skills  Thorough notification of results  Education on counseling methods  Provide social care for HIV positive people (Refer to Development Objective 2 Care and Support for People living with HIV/AIDS and their families)	2, 15, 16, 20, 30	Improvement of testing capability in the Voluntary Counseling and Testing (VCT) (Project-type Technical Cooperation/ Provision of Equipment)     Promotion of VCT Activities (Overseas Training)		

#### Mid-term Objective 1-2 Reduction of Mother-to-Child Transmission (MTCT) Risk

Indicators: Percentage of MTCT cases in all cases, Prevalence of HIV in pregnant women

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Improvement of the Awareness of the Significance of MTCT  Health care staff's level of understanding of MTCT issues  Percentage of AIDS counseling and testing	X Training of health care staff for better understanding of MTCT issues     X Health care center counseling     X Blood testing at health care centers     Dissemination of knowledge about MTCT issues     Promotion of Voluntary Counseling and Testing     (refer to Mid-term Objective 1-1 "Promotion of VCT" for detailed activities)	1, 20, 21 30	Implementation of health education (Project-type Technical Cooperation/ Community Empowerment
Improvement of Medical Technology for Preventing MTCT  Percentage of artificial milk usage among HIV infected mothers  Percentage of breast feeding among HIV infected mothers living in areas where safe water cannot be accessed  Number of HIV/AIDS facilities (centers)  Medical services required by HIV infected mothers and number of those receiving counseling  Percentage of HIV-infected pregnant women using short-term anti-retroviral (ARV)	Prevention of infection due to pregnancy, delivery and breast feeding  • Promotion of artificial breast feeding (baby formulas) in areas where safe water is accessible  • Promotion of breast feeding for infected mothers living in areas where safe water cannot be accessed  • Maintenance of facilities (centers) working on MTCT prevention measures  • Dissemination of proper knowledge on HIV/AIDS for mothers  • Short-term anti-retroviral (ARV) intervention Research and support for prevention of MTCT	20, 23	Program) Short-term ARV therapy (Community Empowerment Program)  - Cooperation in research on preventive and care measures (Project-type

### Mid-Term Objective 1-3 Reduction of Infection Risk through Blood Transfusions

Indicators: Percentage of cases through blood transfusion in all cases

Percentage of HIV contamination in blood supply and HIV screening rate in blood supply

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Reduction of HIV Contaminated Blood	× Establishment of blood bank to counter the decrease of		<ul> <li>Study on current situation</li> </ul>
Percentage of blood banks per region	blood selling and emergency blood transfusion supply		of blood transfusion
	Development of legal and organizational control for	14	(Overseas Development
	preventing blood selling		Study)
	x Promotion of safe blood transfusion		<ul> <li>Provision of equipment for</li> </ul>
	Provision of clean medical equipment	18	safe blood donation
			(Provision of Equipment)
Enforcement of Blood Screening	Establishment of testing techniques	10, 11, 20	<ul> <li>Support for effective</li> </ul>
Screening rate of blood supply for	Education of testing techniques	11, 29	implementation of blood
transfusion	Establishment of testing system for blood screening	11, 14	screening (Project-type
Accuracy of HIV testing such as false	Development of screening kits, equipment and facilities	16, 19	Technical Cooperation/
negative rate	Development of blood screening kits tailored to local	10, 11	Provision of Equipment)
	requirements		<ul> <li>Technology transfer for</li> </ul>
	x Establishment of own-supplied testing reagent system for		blood screening (Overseas
	blood screening		Training)
	Training to improve blood screening systems	11, 29	<ul> <li>Study on current situation</li> </ul>
			of blood screening
			(Overseas Development
			Study)

### Mid-Term Objective 1-4 Reduction of HIV Infection Risk among Injection Drug Users (IDUs) caused by Contaminated Needles

Indicator: HIV infection rate among IDUs

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Reduction of Drug Injection Behavior	x Drug dependence treatment		
Number of injecting drug users (IDUs)	Counseling		
Number of drug injections	Usage of drug substitutes		
	<ul> <li>Campaign for reduction of illegal drug use</li> </ul>		
Reduction of Syringe and Needle	x Replacement of used syringes and needles		
Reuse	x Education on sterilization method of syringes and		
Percentage of syringe and needle reuse	needles		

### Mid-Term Objective 1-5 Development and Practical Application of Effective Vaccines

ndicators: Immunization rate of developed vaccines, Efficacy of vaccines

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Vaccine Development	Joint research and development support for vaccines and	4	Establishment of evaluation
Number of vaccines in each phase of	related basic medical areas		system on vaccines
clinical testing			(Project-type Technical
Number of vaccines being developed			Cooperation)
Efficacy of vaccines			
Establishment of Vaccine Purchase and	× Vaccine supply		
Handling System	× Distribution planning and implementation		
Price of vaccines			
Vaccine supply system			

### Mid-Term Objective 1-6 Development and Practical Application of Effective anti-HIV medicine or anti-retroviral (ARV)

Indicators: Application rate of developed ARV, Efficacy of ARV

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Medicine Development	× Joint research and development support on medicine and	4	
Number of curative medicines in each	experimental medical-related area		
phase of clinical testing	× Drug resistance research cooperation		
Number of medicines being developed			
Development of Purchase of Medicine	× Medicine supply		
and Handling System	× Distribution planning and implementation		
Price of medicine			
Medicine supply system			

<sup>\* &</sup>quot;Case No." corresponds to the number in the list of relevant projects (see appendix 1.)

Examples of Activities:		JICA has considerable experience
		JICA has certain experience
		JICA has experience as a component of projects
	×	JICA has little experience
JICA's Schemes:		A project which will potentially serve as a model for other similar projects

Sexual transmission is the main mode of HIV infection.
Dissemination of clear knowledge to target groups, promotion of safe sex, empowerment for men and women, promotion of VCT, and early detection and treatment of other STIs are important.

partners, promotion of implementation of a method to protect oneself, and empowerment which is beyond gender differences between men and women in order to allow women to enjoy human rights equivalent to men.

Like other **Sexually Transmitted Infections** (**STIs**), most people do not notice that they are infected until symptoms appear. Therefore, an effective way to prevent the disease from spreading is to make people aware of their infection in order to prevent it from being transmitted to others. It is thought that people who are fully aware of HIV infection risks and transmission risks to others will avoid those risks and have safer sex. In this regard, **Voluntary Counseling and Testing (VCT)** is believed to be a significant key to prevent the spread of HIV. VCT is a combination of HIV testing and pre and post counseling services, which ensures one's confidentiality and encourages behavioral change. Since **early detection and early treatment of other STIs** can lower the probability of HIV infection, this is also an effective approach in enhancing the level of knowledge of STIs through education and promoting the treatment of curable STIs.

Mid-term
Objective 1-2:
Reduction of
Mother-to-Child
Transmission Risk

Numbers of Infection through mother-to-child transmission is second to sexual transmission.

Deciding to have or not to have breast-feeding should be made depending on the hygienic conditions of the region.

# Mid-term Objective 1-2: Reduction of Mother-to-Child Transmission (MTCT) Risk

Mother-to-child transmission is the second major infection path. A short-term regimen of AZT or Nevirapine is being used to prevent infection at present. Much attention has been given to this treatment because it can reduce HIV transmission risks with only a small amount of application. Although this kind of intervention can prevent HIV transmission to children, it is not effective in improving the mother's health. This is why it requires more discussion not only from a technical point of view, but also from other aspects. Some are concerned about the increased number of orphans and the possible epidemic of drug resistant viruses. Breast-milk substitutes have proven to be another effective measure in preventing HIV transmission to the newborn. However, replacement feeding is not easily implemented in developing countries where hygiene conditions are poor and water sources and appliances for breastmilk substitutes are unsanitary. In addition, it is likely that breast-milk substitutes are not affordable in a majority of these countries. On the other hand, breast-feeding is considered to be effective in improving the body's immune system and preventing the prevalence of other infectious diseases. Consequently, necessary measures should be taken based on the economic and hygienic conditions of each country and region.

Mid-term
Objective 1-3:
Reduction of
Infection Risk
through Blood
Transfusions

HIV infection risk through blood transfusion is high, but actual transmission has been reduced. It is necessary to improve bloodscreening techniques and strengthen medical interviewing techniques with blood donors in order to supply safer blood.

Mid-term
Objective 1-4:
Reduction of HIV
Infection Risk
among Injection
Drug Users (IDUs)
caused by
Contaminated
Needles

Mid-term
Objective 1-5:
Development and
Practical Application
of Effective
Vaccines
Mid-term
Objective 1-6:
Development and
Practical Application
of Effective anti-HIV
medicine or antiretroviral (ARV)

### Mid-term Objective 1-3: Reduction of Infection Risk through Blood Transfusions

Considering that HIV can be transmitted with only one exposure to contaminated blood, the risk of HIV infection per contract through blood transfusion may be relatively high compared to sexual transmission. However, HIV transmission through blood transfusion has fallen since HIV-antibody testing techniques were developed. Nevertheless, since the amount of HIV-antibodies included in the blood is very little at the initial stage of HIV infection, it cannot be detected by current screening techniques during the window period, i.e. 6-8 weeks after infection. During this period, it is impossible to completely detect HIV contaminated blood even in developed countries. This is more difficult in developing countries where the screening of blood for transfusion is yet to be implemented. Thus, it is necessary to improve blood-screening techniques that ensure accuracy, as well as strengthen medical interviewing techniques with blood donors to supply safer blood.

## Mid-term Objective 1-4: Reduction of HIV Infection Risk among Injection Drug Users (IDUs) caused by Contaminated Needles

Promotion for behavioral change in drug use is indispensable in preventing HIV infection among injection drug users (IDUs). Some countries have taken practical measures such as encouraging users to use disposable syringes and needles, changing used syringes for new ones as well as providing oral administration treatment drugs for drug dependence. However, since drug use for non-medical purposes is considered illegal, drug abuse related activities are usually not supported by both donors and recipient countries.

### Mid-term Objective 1-5: Development and Practical Application of Effective Vaccines

# Mid-term Objective 1-6: Development and Practical Application of Effective anti-HIV medicine or anti-retroviral (ARV)

Although HIV/AIDS treatment is not well established, there is a significant amount of relevant research going on. One study is researching the application of diagnosis and treatment for opportunistic infections based on the situation of concerned countries. Others include detection of HIV strains for surveillance in relevant countries, dissemination of knowledge, and research on society, culture and behavior for behavioral change, etc. These studies are contributing to reduce the infection rate by each mode of transmission.

However, **further research and development** on medicine and vaccines as well as research on society, culture and behavior are still required through collaboration between the public and the private sectors together with financial support.

#### JICA's Activities

Until present, JICA's assistance has been focused mainly on improving testing techniques to prevent and control the HIV/AIDS epidemic. Aiming at technical improvement for early detection of HIV-infected people, JICA has established research institutes and hospitals with Grant Aid. It has also supported basic HIV research, development of test kits for early detection of HIV, and promotion of laboratory diagnosis techniques as technical assistance for developing countries. Through Grant Aid, JICA has not only established laboratories at the national level, but has also taken measures against sexual transmission such as providing condoms in Viet Nam.

As indicated in the HIV/AIDS Development Objectives Chart, JICA's assistance for HIV/AIDS prevention and control is classified by mode of transmission. JICA's assistance in conducting basic research on HIV in laboratories at the national level and improving detection techniques for promoting laboratory diagnosis has finally improved detection capability. Furthermore, JICA's assistance has contributed to the effective implementation of VCT and blood screening. It is important to improve such basic detection capabilities of HIV, sexual transmitted diseases and opportunistic infections as well as to take preventive measures against each mode of transmission.

It is also essential to improve detection capabilities by strengthening both the counseling capability and a referral system for VCT, in which HIV testing and pre and post counseling are implemented. Although training counselors may be one of JICA's potential cooperation activities, human resources such as experts in this field are still limited because it is a new field in Japan. In addition to HIV testing and counseling, assistance should be focused on eliminating people's prejudice toward HIV/AIDS and promoting awareness and education activities that promote medical health check-ups. The success of VCT largely depends on an effective support system for infected people after receiving medical treatment. Therefore, there should be comprehensive project formulation that gives consideration to cultural and social aspects of HIV/AIDS. In this regard, partnerships with NGOs

JICA's cooperation has been focused mainly on improving testing techniques to prevent and control the HIV/AIDS epidemic.

It is essential to improve detection capabilities by strengthening counseling capability and referral systems for VCT. Appropriate approaches using IEC are necessary to change behavior and avoid infection.

through the Community Empowerment Program and JICA Partnership Program should also be considered. This issue is also related to Development Objective 2 "Care and Support for People living with AIDS and their Families".

In terms of activities that promote behavioral change to avoid infection, messages for target groups, including high-risk groups and young people, should be well clarified. The most appropriate approaches (use of peer educators of the same age and occupation, multimedia such as TV and radio, folk media such as drama groups, and school education) for the target groups should also be selected based upon studies on access to each approach. Those approaches should be taken by using effective Information Education and Communication (IEC).

Development
Objective 2:
Care and Support
for People living
with HIV/AIDS and
their families

# [Development Objective 2: Care and Support for People living with HIV/AIDS and their Families]

If one fails to prevent infection, they will face not only physical suffering but also mental and social suffering. Physical suffering is caused by the onset of AIDS or opportunistic infections following a certain asymptomatic period. Mental suffering will be caused by the infection itself while social suffering will be caused by prejudice or rejection of employment. All these issues will lead to deterioration of the quality of life of those infected. Consequently, it is necessary to prevent HIV infection and support people living with HIV/AIDS and their families from physical, mental and social suffering.

Mid-term
Objective 2-1:
Relief of Suffering
caused by Physical
Symptoms
including AIDSrelated
Opportunistic
Infections

### Mid-term Objective 2-1: Relief of Suffering caused by Physical Symptoms including AIDS-related Opportunistic Infections

In order to relieve physical suffering it is necessary to **develop a medical** care system, improve access to health and medical institutions and access to HIV/AIDS related medicines for treatment. These measures should be integrated through cooperation with international organizations, governments, industries, and local communities as a national policy supported by an international strategy. Although chemotherapy for anti-retroviral (ARV) is becoming more affordable, necessary medicines still remain extremely expensive. Consequently, the provision of medicine to prevent or treat opportunistic infections seems to be a possible measure. Moreover, further research on treatment of HIV/AIDS and opportunistic infections is also required

# Figure 3 Development Objective 2 "Care and Support for People living with HIV/AIDS and their Families"

### Mid-term Objective 2-1 Relief of Suffering caused by Physical Symptoms including AIDS-related Opportunistic Infections

Indicator: Percentage of people living with HIV/AIDS who receive medical support

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Access to Medication	Provision of anti-retroviral (ARV)	23	Provision of medicine and treatment
Availability of medicine	Establishment of medical supply system for AIDS- related and sexually-transmitted infections (securing the procurement route, domestic production)	12	for sexually-transmitted infections and Tuberculosis (Project-type Technical Cooperation)
	Support for research and development of low-cost medicine     Research and development of traditional medicine     Establishment of transportation system for anti-HIV and basic medicine	10, 11 12	
Improvement of Access to Health Care and Medical Institutions  Access to medical services (number of hospitals dealing with HIV/AIDS, number of hospitalizations)  Implementation rate of Voluntary Counseling and Testing (VCT)	Strengthening of cooperation between concerned institutions and communities (implementation of Voluntary Counseling and Testing)  x Improvement of health care and medical facilities  x Implementation of home visits  Training of health care volunteers  x Improvement of medical expense reduction and exemption system	12, 24	Testing of people infected with HIV and referral (Project-type Technical Cooperation/Community Empowerment Program)
Quality Improvement of Health and Medical Care  Percentage of medical staff in medical institutions with knowledge of HIV/AIDS	Quality Improvement of health care and medical service providers  Planning guidelines  Training health care and medical staff  Maintaining stock of commodities and establishing procurement system  Improving of medical equipment and establishing maintenance system  Improving health care and medical center management Research on treatment and care methods	1, 2, 8, 9, 12, 13, 20, 23, 27, 28	Technical guidance for care staff (Project-type Technical Cooperation/ Community Empowerment Program/ Overseas Training)  Basic research on treatment and care for AIDS-related opportunistic infections

### Mid-term Objective 2-2 Human Rights of People living with HIV/AIDS and their Families

Indicator: Level of public acceptance of people living with HIV/AIDS

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Securing and Enlarging Mental Care	x Implementation of Voluntary Counseling and Testing		· Strengthen supporting system and
and Social Services	(VCT) (refer to 1-1 "Promotion of VCT" for detailed		organizational management
Implementation rate of VCT	activities)		(Project-type Technical
Number of shelter groups	Improvement of supporting group and networking	20, 23, 25	Cooperation/Community
	× Development of legal protection against		Empowerment Program)
	discrimination and compensation issues		
Financially Secure Livelihood	x Promotion for better understanding of HIV/AIDS to		
Income and employment conditions	business enterprises		
School attendance of AIDS orphans	× Support for employment of people living with HIV/		
Number of shelter groups	AIDS and their families		
	× Establishment of financial support for AIDS orphans		
	x Improvement of supporting group and networking		
Promotion of Proper Knowledge and	Health Education on HIV/AIDS for local residents	4, 16, 17,	· Health education and elimination
Understanding on HIV/AIDS	Promotion campaigns	20-23	of prejudice against AIDS (Project-
Extent of local residents understanding on	<ul> <li>Development and dissemination of materials and</li> </ul>	30	type Technical Cooperation/
AIDS	manuals for promotion campaigns		Community Empowerment
	Establishment of system for promotion by health		Program/Overseas Training)
	care volunteers and coordinators		

<sup>\*&</sup>quot;Case No." corresponds to the number in the list of relevant projects (see appendix 1.)

Examples of Activities:		JICA has considerable experience
		JICA has certain experience
		JICA has experience as a component of projects
	×	JICA has little experience
JICA's Schemes:		A project which will potentially serve as a model for other similar projects

To relieve physical suffering, development of a medical care system, improvement of access to health and medical institutions, and access to HIV/ AIDS related medicines for treatment is necessary.

JICA offers a lot of assistance on measures against diseases that are deeply related to HIV/AIDS.

ARV combination therapy is still expensive and there are still problems such as drug resistance.
Consequently, technology transfer and provision of medicine for opportunistic infection should also be considered.

hereafter. Among the opportunistic infections, Tuberculosis (TB) is one of the leading causes of the deterioration of the immune system because active TB bacillus accelerates the course of HIV infection. A Directly Observed Treatment, Short-course (DOTS) program should be implemented in order to control TB. Moreover, particular attention should be paid to the trend of TB since it is one of the first chance to detect those who are infected with HIV, providing a warning sign that offers opportunities for intervention.

#### JICA's Activities

Regarding this Mid-term Objective, few activities that are directly involved with HIV/AIDS, such as the provision of anti-retroviral (ARV), are being implemented. However, there are a number of cooperation examples such as the Project-type Technical Cooperation in the Philippines that focus on HIV/AIDS related diseases including opportunistic infections and sexually transmitted infections. Recently, the number of projects including anti-Tuberculosis measures has increased. For example, JICA has carried out such projects in Cambodia and Zambia.

JICA should take measures for HIV/AIDS and other infectious diseases with consideration to both the current situation of the AIDS epidemic and the limited resources of each country. From the same perspective, JICA should assist in research development and quality improvement of health care services as its main thrust of cooperation.

Moreover, in response to a rise of international public opinion, developing countries have been given some consideration in the procurement of low-cost ARV, making it easier to obtain medicine. Nevertheless, further discussion on the following problems is necessary to provide ARV under Grant Aid and Provision of Equipment schemes; the high cost of Highly Active Anti-retroviral Therapy (HAART) which requires ARV combination therapy, the abandonment of treatment due to side-effects, and the issue of drug resistance. Cooperation on established technology transfers and provision of medicine for opportunistic infections to eradicate physical suffering should also be considered.

Mid-term
Objective 2-2:
Human Rights of
People living with
HIV/AIDS and their
Families

Mental, economic and social support for people infected with HIV

Physical care for AIDS patients

Mental, economic and social support for the families of patients

### Mid-term Objective 2-2: Human Rights of People living with HIV/AIDS and their Families

It is important to develop a comprehensive care strategy in order to support and solve problems of people living with HIV/AIDS; people infected with HIV, AIDS patients, AIDS orphans, or people somehow affected by AIDS. Such a comprehensive strategy should include law enactment, improvement of health care system, strengthening of shelter groups including NGOs, and networking of families and communities.

The human rights of people living with HIV/AIDS should also be protected. It is important to provide health education and enhance the level of knowledge among the general population. **The promotion of the level of understanding and knowledge of HIV/AIDS** among the general population will lead to the enactment and reinforcement of regulation and laws required to protect the human rights of people living with HIV/AIDS, and to encourage them to receive VCT.

Focus areas for countermeasures vary according to each target group. For **people infected with HIV**, mental support will be focused to enable them to face the HIV infection itself. HIV is not directly infected to others in daily life, however, people are frequently discriminated just because they are infected with HIV. In order to combat this discrimination, economic and social support should be provided. In addition, it is expected that this support will enable people infected with HIV to live and work as other people do.

As their symptoms become more severe, the burden of **AIDS patients** increases in terms of the cost of long-term medical treatment. It is necessary to alleviate this burden and provide economic and social support. Furthermore, physical care such as the treatment of opportunistic infections will be required for AIDS patients.

Activities are focused on alleviating prejudice in the community and providing economic support to **HIV/AIDS patients' families** that have lost their breadwinner. Activities should be identified based on the characteristics of the target groups or target communities.

#### JICA's Activities

For countries where the HIV infection has spread among the general population including those in sub-Saharan Africa, it is urgent to establish a support system in the community that can help people infected with HIV and

Until now, Japan has limited experience in providing assistance to support people living with HIV/AIDS and their families. Partnerships with NGOs are an important issue.

their families. However, Japan has limited experience in providing assistance in this field. Nevertheless, JICA has recently carried out Project-type Technical Cooperation in Thailand. In this project, JICA promoted awareness activities for anti-HIV measures in the community and improved mental and social care services. In addition, it focused on the establishment of patient networks and implemented peer counseling. Collaboration with several NGOs has also been implemented for strengthening support groups and providing health education targeting the general population under the Community Empowerment Program.

JICA's activities mainly provide side support to government implementing organizations. Although several countries have recently established high-level coordination committees such as an "AIDS control committee", such a committee is not usually involved in direct implementation. Since the actual implementing body is basically the government, it is extremely important to select a counterpart organization that has a certain number of qualified staff with a high implementing capability from a project management perspective. If the NGO is the implementing agency, it is imperative to select qualified NGO(s) with sufficient capabilities. Due to JICA's previous experience, there is little established know-how on mental and social care services. However, there are some qualified and experienced international, national, and local NGOs undertaking activities at the community level. Support for people living with HIV/AIDS and their families as well as HIV/AIDS prevention is an important issue for countries with high HIV prevalence. Therefore, collaboration with NGOs or support groups and the sharing of information among NGOs, governments and international organizations is essential.

Development
Objective 3:
Implementation of
Effective
Measures at the
National Level

### [Development Objective 3: Implementation of Effective Measures at the National Level]

When dealing with HIV/AIDS, which should be taken as an important national issue, it is necessary to give consideration to each country's situation. The planning of a national strategy and execution plan together with strengthening of organization administrative capabilities will become necessary to implement effective measures at the national level.

Mid-term
Objective 3-1:
Planning of
Appropriate
Measures at the
National Level

Establishment of an information system is necessary to grasp the current situation and formulate an appropriate strategic.

3 Types of Epidemics The HIV prevalence rate is over 1% in the general population (generalized epidemics) The HIV prevalence rate is over 5% in at least one specific group but lower than 1% in the general population (concentrated epidemics) HIV prevalence rate is less than 5% in any group (lowlevel epidemics)

### Mid-term Objective 3-1: Planning of Appropriate Measures at the National Level

The Declaration of Commitment<sup>4</sup> on HIV/AIDS by the United Nations General Assembly Special Session targets the planning of national measures and financing plans through cooperation of multi-sectors. Moreover, it emphasizes the integration of HIV/AIDS prevention, care, treatment and support, and the impact of mitigation priorities mainstreamed into development planning, including poverty eradication strategies, national budget allocations and the healthcare sector development plan. Strengthening of administrative organization and planning of national HIV/AIDS strategic measures, which are suitable for current situation in the target country, should be implemented based on these issues.

Establishment of an information system is necessary to grasp the current situation and formulate an appropriate strategic plan. Improvement of HIV testing capabilities and strengthening of surveys on the trend of epidemic symptoms (surveillance) both in quality and quantity are necessary for cooperation on maintaining national HIV/AIDS related information especially epidemiological statistics. Surveillance will clarify the HIV pandemic situation in areas being studied and will play a major role in providing information that will be the basis of several planning measures.

In addition, UNAIDS has designed three types of epidemics as indicators of surveillance strategy for the country or a region<sup>5</sup>. The epidemics can be divided into *Generalized epidemics* where the HIV prevalence rate is over 1% in the general population, *Concentrated epidemics* where HIV prevalence rate is over 5% in at least one specific group, but lower than 1% in the general population, *Low-level epidemics* where less than 5% of HIV is measured in any group. These types of epidemics can be used as an important source when making strategic consideration on the selection of specific groups or the general population as a target. Moreover, surveillance results are effective not only in the region or target groups, but also in promoting more effective approach methods and correspondence.

<sup>&</sup>lt;sup>4</sup> UNAIDS (2001)

<sup>&</sup>lt;sup>5</sup> UNAIDS (2000) pp23-27

Mid-term
Objective 3-2:
Improvement of
Administrative
Capability of
Measures against
HIV/AIDS
Mid-term
Objective 3-3:
Moderation of
Public Finances for
Health Care

Mid-term Objective 3-2: Improvement of Administrative Capability of Measures against HIV/AIDS

Mid-term Objective 3-3: Moderation of Public Finances for Health Care

In order to make the planned against HIV successful, HIV/AIDS related information should be collected to **establish a series of processes** from implementation to management. Simultaneously, human resource development through staff training of central and local governments, and relevant national and international organizations should be strengthened to establish a **collaborative relationship** among concerned organizations. Presently, there are many donors assisting in the HIV/AIDS field. In order to avoid the duplication of these interventions and make good use of donors, it is necessary for receiving countries to improve their capacity.

Moreover, it is important for targeted countries to recognize that the HIV/AIDS epidemic is a critical issue, to further increase their commitment, and to allocate an appropriate amount of funds to tackle this issue.

JICA's activities are on laboratory strengthening at the national level and advice on national measures.

#### Cooperation points:

- Establishment of surveillance system
- Establishment of national countermeasure programs based on economic constraints
- Assistance coordination

#### JICA's Activities

There is insufficient information on epidemiologic statistics due to a lack of surveillance and relevant surveys. As a result, the current state of HIV/AIDS in the target country is not completely understood. Although the current situation is identified to some extent, there is little progress in planning necessary strategies or implementing activities. These problems constrain the promotion of a national response to HIV/AIDS. JICA also provided advice on the promotion of national measures such as strengthening laboratories at the national level, establishing high-level testing techniques, and promoting research on HIV/AIDS in Thailand and Kenya.

In implementing measures at the national level, the establishment of a referral system and surveillance system are required in order to grasp the extent of the epidemic. As previously noted, a key laboratory should be established at the top level with local laboratories which possess techniques for collecting appropriate information at lower levels. In addition, it is important to establish national programs for HIV/AIDS based on the economic constraints of each country or region. Despite these constraints, it is expected that planned programs will be implemented appropriately. In countries where programs have already been set up, it is essential to follow up the activities of

# Figure 4 Development Objective 3 "Implementation of Effective Measures at the National Level"

### Mid-term Objective 3-1 Planning of Appropriate Measures at the National Level

Indicators: Examination results on the feasibility of implementing national strategic measures Examination results on the feasibility of implementing an action plan

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Establishment of Political Commitment	x Planning of health sector program based on		
Recognition of each activity on the	international agreements, current situation, national		
national and international level	development policy, and citizens' needs		
	Planning of HIV/AIDS program giving consideration	4, 20	Analysis on policy and current
	to current situation, citizens' needs, and overall		situation of program (Project-
	projects		type Technical Cooperation)
	× Planning of action plan and basic strategy which		
	complies with budget allocation and implementing		
	system condition		
	× Development of legal system on human rights and		
	HIV/AIDS prevention		
	× Establishment and management of multi-sectoral		
	organizations		
Assessment of Condition and Mode of	x Establishment of health information system		
HIV transmission	(enhancement of administrative capability by using		
Information development on infection path	health and medical information)		
of people infected with HIV	Development of statistics on HIV/AIDS epidemiology	1-3,5,7,8	<ul> <li>Development of statistics and</li> </ul>
	(surveillance system)	11,12,14,15	establishment of analysis
			system (Project-type Technical
			Cooperation)
	Development of testing and diagnosis techniques	2-6,8,	<ul> <li>Research and development for</li> </ul>
		10,31,32	improvement of testing and
			diagnosis techniques (Project-
			type Technical Cooperation)
Assessment of HIV/AIDS Economic and	Research on economic and social factors of HIV/	4	Cohort study to grasp the actual
Social Factors	AIDS		situation of HIV/AIDS (Project-
Appropriate understanding based on HIV/	× Gender analysis		type Technical Cooperation)
AIDS information			
Assessment of Economic and Social	× Research on economic and social effects of HIV/		
Effects of HIV/AIDS	AIDS		
Information development on productivity			
decline caused by HIV/AIDS	Opening for any and afficials as halfer		
Decrease in Prejudice of Government	× Seminar for government officials on better		
Officials  Government officials' awareness on HIV/	understanding of HIV/AIDS		
AIDS issues			
AIDO ISSUES			

### Mid-term Objective 3-2 Improvement of Administrative Capability of Measures against HIV/AIDS

Indicators: Action plan progress, Evaluation results by administrative auditing agencies

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Strengthening of Central Heath Care	<ul> <li>Training of central administrative officials</li> </ul>		
Administration for measures against	<ul> <li>Clarification of jurisdiction</li> </ul>		
HIV/AIDS Measures			
System of measures against HIV/AIDS by			
central government			
Strengthening of Local Heath Care	Training of local administrative officials	13, 20	<ul> <li>Technological improvement of</li> </ul>
Administration for measures against	x Support for decentralization of health care		local laboratories (Project-type
HIV/AIDS	administration		Technical Cooperation)
System of measures against HIV/AIDS by			
local governments			
Strengthening of national and	Establishment of north-south and south-south	11, 32	Comprehensive measures through
international Network for measures	cooperation system		cooperation with NGOs and other
against HIV/AIDS	Strengthening of the partnerships with NGOs and	2, 8	schemes (Project-type Technical
Access to national and international	international organizations		Cooperation/Community/
network	Establishment of national cooperation system	13,20,28	Empowerment Program/Overseas
			Training)

### Mid-term Objective 3-3 Moderation of Public Finances for Health Care

Indicators: Percentage of national budget given to medical and health care sector, Percentage of the medical and health care sector budget allocated to HIV/AIDS, Percentage of budget among other sectors given to HIV/AIDS measures

Sub-targets of Mid-term Objective	Examples of Activities	Case No.*	JICA's Schemes
Increasing the Health Budget Revenue	× Planning of public finance distribution and expansion		
Percentage of funds allocated for medical	of health care budget		
and health care budget in the national	x Financial support through the common basket		
budget	system, etc.		
Input of aid fund into measures against			
HIV/AIDS			
Review of Financial Distribution of	× Support for overall planning of budget distribution		
Health Care and Priority Directing	and mid-term expenditure in the health care sector		
Percentage of HIV/AIDS budget in the	x Cooperation for appropriate and effective fiscal		
medical and health care budget	expenditure and budget execution for sub-sectors		
	and local budgets		
	<ul> <li>Amelioration of fund application through audits</li> </ul>		

<sup>\*&</sup>quot;Case No." corresponds to the number in the list of relevant projects (see appendix 1.)

Examples of Activities:		JICA has considerable experience JICA has certain experience JICA has experience as a component of projects	
JICA's Schemes:	×	JICA has little experience A project which will potentially serve as a model for other similar projects	

the AIDS coordination committee (i.e. a multi-sectoral and high-level coordination committee in most cases), ensuring consistency with each national program and formulate and operate the project.

Since HIV/AIDS is a global issue that requires a large amount of funds, coordination among donor agencies has been actively promoted. This issue should be considered not only from a national measure's view, but also with respect to aid collaboration and cooperation. Therefore, **close cooperation with implementing organizations is essential.** 

### **JICA's Priority**

### Prevention and Control

- Promotion campaigns
- Early diagnosis, early treatment of sexually transmitted infections.
- Research on treatment/ testing techniques

### 2-3-3 JICA's Priority

#### (1) Prevention and Control of HIV/AIDS

For effective measures on HIV/AIDS, it is necessary to identify problems as well as target groups at an early stage and provide effective input to the concerned country. At present, more than 99% of the world population is not infected. However, since an effective treatment does not exist at this time, the **prevention of infection appears to be the most essential measure** to reduce the rate of infection.

In order to prevent sexual transmission, the main mode of HIV infection, there are several key effective measures. The first is awareness activities for safe sex targeting high-risk groups, such as commercial sex workers, truck drivers, and sexually active youths. The second measure is to improve testing techniques and strengthen systems for early detection since most people do not realize they are infected with HIV. The third measure is to provide technical assistance for early diagnosis and early treatment for STIs that are closely related to HIV infections. These measures have been taken in the context of JICA's cooperation up to now, and should be further focused on. In addition, it is also important to study treatment and testing methods of STIs based on resources and the social and cultural backgrounds of the target countries.

Prevention measures are crucial for regions where HIV/AIDS has spread. At the same time, it is necessary to focus on preventive measures for low HIV-prevalence regions, which may face pandemic.

### (2) Care and Support for People Living with HIV/AIDS, and their Families

Considering sustainability after the phasing-out of a project and the limited resources provided by JICA, further discussion is required on drug

#### Care and Support

- Medical support, education for heath care staff.
- Provision of equipment, technical improvement for health care staff
- Promotional campaigns
- Establishment of network with NGOs
- Development of legislation

resistance in the provision of ARV. With respect to JICA's limited resources, training medical and health care staff is an effective way to provide therapy for opportunistic infections or complications to relieve suffering and to improve the quality of life of people living with HIV/AIDS. It is also necessary to supply the required equipment after arranging a management system. The equipment will be used to provide the most appropriate medical services to cope with HIV/AIDS and opportunistic infections.

In terms of mental and social support, there are several effective tools such as campaigns for disseminating correct knowledge on HIV/AIDS, networking with organizations (including NGOs) required for social and community activities, and lobbying the central government for necessary development of laws.

Cooperation in this field is still important in the countries where HIV/AIDS is not taken as an imperative issue. However, <u>in countries where HIV/AIDS</u> has spread to the general population and where prevention measures have been sufficiently carried out, cooperation should also still be considered.

### Measures at the National Level

- Information development
- · Policy Advice
- Improvement of administrative capability

### (3) Implementation of Effective Measures at the National Level

Since commitment by the central government is crucial in HIV/AIDS measures, it is necessary to **incorporate HIV/AIDS issues into national planning** and give it a high priority. With the purpose of establishing commitment, it is necessary to work with administrative officers who have authority in deciding national measures. In case sufficient awareness has already been paid to the significance of HIV/AIDS, information network development and **cooperation on surveillance system establishment** to collect accurate information is essential.

Measures at the national level are key to implement anti-HIV/AIDS measures in any country. Cooperation on **information analysis and policy advice** will be needed in countries where a national measure program has not been implemented. In countries where appropriate measures are available, **training to improve administrative structure** and **build information infrastructure** that complies with these programs should be implemented.

#### Points of Concern

- Measures in line with HIV/AIDS epidemic and resources restriction
- Measures based on influence analysis
- Consideration for the vulnerable
- Cooperation with other assistance organization
- Development of national resources
- Consideration of HIV/AIDS issues when assisting other sectors

### 3. Toward Future Cooperation

The following should be especially considered for JICA's cooperation on measures against HIV/AIDS.

Since HIV/AIDS issues differ by country, JICA should implement cooperation with consideration to both the HIV/AIDS epidemic situation and the fact that resources are restricted in target countries or regions. However, as repetitively stated, prevention of HIV spreading is paramount, and it is important that cooperation focuses on prevention of the HIV epidemic with consideration of sustainability of developing countries.

It is also important to strengthen the support system for infected people in countries which face a severe HIV/AIDS problem. A first step should be taken to analyze the HIV/AIDS influence in each country and clarify which areas should be focused on in terms of countermeasures.

All people, rich and poor, without distinction of age, gender or race, are affected by HIV/AIDS. It should be noted that people in developing countries are the most affected, and that women, young adults and children, in particular girls, are more vulnerable. In this regard, **effective assistance** that has a positive impact on vulnerable people should be provided.

As an international framework of HIV/AIDS issues has been formulated, input from each donor agency has increased. Therefore, it is necessary to identify HIV/AIDS control measures in the countries concerned and consider which approaches should be taken through **cooperation and collaboration** with other organizations.

The problem associated with the process of formulating a technical cooperation project is the lack of resources on the Japanese side. It is necessary to cooperate with public and private organizations which have the know-how of measures against HIV/AIDS, and to develop an organization as well as individual experts.

In the case of assistance in other sectors, adverse effects occasionally occur due to lack of consideration of health issues. If JICA can assist in reducing disparity between men and women and alleviating poverty, which **might**  influence HIV/AIDS issues, the influence of these interventions should always be considered.

### Appendix 1. JICA's Main Operations in HIV/AIDS Control

JICA's assistance in against HIV/AIDS are as follows.

- Project-type Technical Cooperation: HIV testing techniques at the national laboratory; Establishment of a referral system
- · Grant Aid: Establishment of a national level research institute
- Community Empowerment Program: Grass-root level health education; Strengthening care and support groups for people living with HIV/AIDS and their families

(See "Relevant Projects on HIV/AIDS")

The following is an outline of characteristics and issues of JICA's major cooperation in HIV/AIDS.

Research
Cooperation for
Improvement of
Testing and
Diagnostic
Techniques

Since the mid-1990s, project-type cooperation aimed at improving HIV testing techniques in institutions with core laboratories has gradually been implemented.

 Research Cooperation for Improvement of Testing and Diagnostic Techniques in Core Laboratories (Projecttype Technical Cooperation, Grant Aid, Dispatch of Experts)... Case No. 1-14

Japan does not have a long history of cooperation on HIV/AIDS issues. The first example of cooperation on HIV/AIDS aimed at strengthening HIV testing was carried out in research institutes built with Grant Aid in Ghana and Kenya. Originally, technical cooperation at these research institutes focused on research on infectious diseases. Full-scale cooperation on HIV/AIDS control (Case No. 1-4) started in Thailand in 1993 (Case No. 1) to strengthen HIV/AIDS analysis and provide HIV/AIDS education for the general population.

Project-type Technical Cooperation on infectious diseases has been widely implemented since the mid-1990s. A number of Project-type Technical Cooperation projects focus on improving HIV testing techniques in core laboratories in the Philippines, Zambia and Brazil (Case No. 2, 8, 9). The Okinawa Infectious Diseases Initiative initiated increased efforts on Tuberculosis and other infectious diseases and parasitic diseases which included HIV/AIDS components.

Most projects focus mainly on research designed to improve HIV testing capabilities at national research institutes or laboratories. However, there are also some Project-type Technical Cooperations that contribute to the improvement of testing technologies in local laboratories by developing low-

#### Points of Cooperation

- Contribution to improve the testing capability of local laboratories
- Cooperation concurrently implemented for other infections
- Sharing information with concerned organizations

cost and simple testing techniques. One notable project in Kenya has led to the production of a low-cost screening and diagnosis kit, which is meaningful in terms of sustainability (Case No. 10, 11). Development studies by local consultants have also been conducted, with basic data on blood donations collected at medical institutions so that blood-screening measures could be planned more effectively (Case No. 14).

Recently other infectious diseases and parasitic diseases have also been highlighted. As a result, *HIV cooperation coupled with cooperation in infectious diseases may increase*.

A large part of JICA's cooperation to date has focused on testing. However, coverage is being extended to, for example, institution building for vaccine evaluation in Thailand (Case No. 4). As research development is undertaken by several institutions worldwide, it is important to obtain information from those institutions and share that information among cooperative organizations and research institutes.

Improvement of Testing Capability and Promotion of Prevention

Provision of equipment that strengthens detection capability, and provision of reagents and condoms

# 2. Improvement of Testing Capability and Promotion of Prevention (Grant Aid, Provision of Equipment) ... Case No.6, 15-19

Development of high-level research institutes on health care, such as the Noguchi Memorial Institute for Medical Research in Ghana, the National Institute of Health in Thailand, and the Kenya Medical Research Institute, has been carried out over Grant Aid. Work is conducted on infectious diseases including HIV/AIDS. Technical cooperation for human resource development of these institutes is also conducted.

Efforts to repair or upgrade existing research institutes have been intensified through construction of new facilities. The equipment supply program for AIDS control and Blood Tests have been initiated in 1996. Screening kits and reagents for HIV testing were provided to several countries, which helped to improve testing capability (Case No. 15-18).

In terms of provision of equipment, the assistance for anti-AIDS measures mainly focuses on providing HIV testing equipment. In addition to this equipment, condoms were supplied to help prevent HIV infection. In Viet Nam, 7 million condoms were distributed with Grant Aid in 2000 (Case No. 19).

Although provision of HIV testing equipment and condoms remains a

main part of assistance, the *provision of ARV that is linked to the issue of drug resistance*, but is believed to be effective in preventing mother-to-child transmission *requires further discussion*.

Support and Health Education for Patients and their Families

Cooperation focusing on care and support is still limited.
Samples could be seen in Project-type Technical Cooperation in Thailand and projects in collaboration with NGOs. Consideration about developing a model of partnership with NGOs is needed.

# 3. Strengthening of Community-based Support System for People living with HIV/AIDS and their Families: Promotion of Better Understanding through Health Education... Case No. 20-26

Cooperation for the relief of physical symptoms has been implemented mainly by improving the quality of health care personnel and research on health care services. Staff working in core or local health care institutes where there is research on STIs is usually targeted for training. However, this type of cooperation is still limited compared to assistance for infection prevention. On the other hand, cooperation on care and support was initiated in 1998 in Thailand through Project-type Technical Cooperation (Case No. 20). This project aimed at creating a model for comprehensive HIV/AIDS prevention and care processes, and at subsequent expansion to other regions. The model was created based on the necessity to improve the care system so that non-infected people and AIDS patients could live together. Recently, dissemination of HIV/AIDS knowledge by empowering AIDS patients' families and by peer counseling that targets youth groups has been undertaken (Case No. 21-26). These kinds of Community Empowerment Programs are undertaken through cooperation with local NGOs.

As previously stated, cooperation on HIV/AIDS issues has to date been mainly based on infection prevention activities. However, as more and more people become infected with HIV/AIDS, social support and understanding for affected people has become crucial. Since very little assistance has been carried out in this area, support systems set up through the Community Empowerment Program and Grant Assistance for Grass-roots projects for NGOs working in the countries concerned have become necessary. As successful models can be applied to other regions or other countries, cooperation commencing with the Community Empowerment Program and the development of cooperation model should be carried out.

Expansion of Cooperation through Training Projects

Effective cooperation is strived for on anti-HIV/AIDS measures by expanding testing and diagnosis techniques through Third-country Training.

Application of successful cases from those which have had success, is another type of cooperation that needs to be considered.

### 4. Expansion of Cooperation through Training Projects ... Case No.27-32

In the Philippines, Local in-country Training programs have been undertaken since 1996. In the following year, Third-country training on HIV/AIDS and opportunistic infection diagnosis was implemented for Asia-Pacific countries. In addition, a central laboratory for HIV/AIDS and sexually transmitted infections in the Philippines, which was constructed by the project (Case No. 27-32) and authorized as a national center, has conducted HIV/AIDS laboratory diagnosis research and expanded its experience and technologies to other regions within the country and neighboring countries. In 1999, Kenya implemented Third-country Training on HIV and Hepatitis B virus blood testing for Southeast African nations.

Japan has implemented Specially-offered Training and received project counterpart trainees from several countries. This has led to global collaboration between countries and improved HIV laboratory diagnosis technology in the countries concerned.

It is hoped that transferring Japan's knowledge, experience and latest technology will foster core human resources in the countries concerned. In addition, effective cooperation is strived for on anti-HIV/AIDS measures by expanding testing and diagnosis techniques at the laboratories and research institutes at the national level to other countries or regions. This could also be achieved by implementing Third-country Training courses which would transfer knowledge to countries experiencing similar HIV/AIDS problems. Since HIV/AIDS is a global issue, the application of successful cases is another type of cooperation that needs to be considered for the fight against HIV/AIDS.

### Relevant Projects on HIV/AIDS (Major Cases)

No	Country	Project Name	Period	Type of Schemes	Mid-term Objectives	Characteristics
1.	Research	Cooperation for Impro	vement d	of Testing and D	Diagnostic	Techniques in Core Laboratories
	(Project-ty	pe Technical Coopera	tion, Gra	nt Aid, Dispatch	of Expe	rts)
1	Thailand	Project for Prevention and Control of AIDS	1993.7- 1996.6	Project-type Technical Cooperation	1-1, 1-2, 2-1, 3-1	Strengthening of research capability to improve diagnostic techniques at National Institute of Health built in 1984 and 1985 with Grant Aid Cooperation. Mobile health education targeting people in rural areas in the context of community health and providing guidance on universal precaution at prefectural hospitals was implemented. Project was divided into the NIH's capability strengthening project and an AIDS prevention regional care network project after phase-out.
2	Philippines	Project for Prevention and Control of AIDS	1996.7- 2001.6	Project-type Technical Cooperation	1-1, 2-1, 3-1, 3-2	Project was formulated in cooperation with USAID. Aimed to improve STI/AIDS diagnosis capability at the STD/AIDS Cooperative Central Laboratory (SACCL) and improve education on HIV/AIDS prevention at the public health service center.
3	Philippines	Virology	2001.7- 2002.6	Dispatch of Experts	3-1	Aimed at improvement of safety management for full-scale operation of SACCL which was completed on Project-type Technical Cooperation Program and guidance for testing development and improvement of virus testing kits.
4	Thailand	Project for Strengthening the National Institute of Health's Capabilities for Research and Development on AIDS and Emerging Infectious Diseases	1999.3- 2004.2	Project-type Technical Cooperation	1-1, 1-5, 1-6, 2-2, 3-1	Project is implemented at the NIH based on the results of measures of AIDS prevention projects. Aims to improve the research environment regarding Emerging/Reemerging Infectious Diseases including HIV/AIDS, improve basic research skills for development of AIDS vaccines, and strengthening pathogenic research on the HIV through blood sampling and registration of infected people at HIV day care centers.
5	Ghana	The Noguchi Memorial Institute Project, Phase II	1991.10- 1996.9	Project-type Technical Cooperation	3-1	Newly constructed in 1977 and 1978 with Grant Aid Cooperation. The project brought out health care administration based on research and cooperation from Phase 1 (1986). Established diagnostic method at HIV laboratory and conducted epidemiological research.
6*	Ghana	The project for Improvement of Noguchi Memorial Institute for Medical Research	1997.1998	Grant Aid	3-1	Aimed at maintenance of high quality experimental facilities for research on anti-HIV/AIDS and anti-infectious diseases measures, laboratory equipment, equipment for animal experiment unit, and repair of existing equipment.
7	Ghana	The Infectious Disease Project at the Noguchi Memorial Institute for Medical Research	1999.1- 2003.12	Project-type Technical Cooperation	1-1, 3-1	In collaboration with Grant Aid Cooperation. Aims for epidemiological and etiological research on HIV/AIDS and to improve laboratory diagnostic techniques for STI among reproductive aged women. As part of global parasitic disease control programs, third-country group training will be implemented at Noguchi Memorial Institute for Medical Research.
8	Zambia	Infectious Diseases Control Project	1995.4- 2000.3	Project-type Technical Cooperation	2-1, 3-1, 3-2	Strengthened sexually transmitted virus diagnosis at public health laboratories, surveillance system for HIV, Poliovirus, Measles, Acute Repiratory Infection (ARI), promoted information exchange with international organizations such as WHO and public relations by newsletters.
9	Brazil	The Clinical Research Project of State University of Campinas	1997.4- 2002.3	Project-type Technical Cooperation	2-1	Aimed at implementation of research cooperation on child immunodeficiency and opportunistic infection caused by fungus. Government of Brazil established AIDS center at University of Campinas.
10	Kenya	The Research and Control of Infectious Diseases Project: Phase II	1996.5- 2001.4	Project-type Technical Cooperation	1-2, 1-3, 2-1, 3-1	Implemented basic research on HIV/AIDS, development of hepatitis virus/HIV/AIDS blood screening kits, practical use of research achievements in local production, screening of medical plants with anti-HIV activity, and establishment of prevention methods for mother-to-child transmission.
11	Kenya	Research and Control of Infectious and Parasitic Diseases Project	2001.5- 2006.4	Project-type Technical Cooperation	1-3, 2-1, 3-1, 3-2	Aims for basic research on safe bloods for HIV/AIDS/viral hepatitis and traditional medicine, development of blood screening kits as an accomplishment of research cooperation, establishment of an information network through the Internet, and planning of training on Global Parasitic Disease Control in third countries.
12		National Tuberculosis Control Project	1999.8- 2004.7	Project-type Technical Cooperation	2-1	In cooperation with Grant Aid Project. Aims for care of co- infection with HIV and tuberculosis, implementation of HIV serological tests for tuberculosis patients, and expansion of DOTS strategy by WFP ratio distribution as an incentive.
13	Zambia	The Strengthening of Laboratory Systems for HIV/AIDS and TB Control Project	2001.3- 2006.3	Project-type Technical Cooperation	2-1, 3-1, 3-2	Aims for improvement of testing techniques in the central laboratory for HIV/AIDS/TB surveillance, survey of HIV's genetic features/drug resistance, holding periodical operation meetings with HIV/AIDS/TB working group, and cooperation with the Family Planning and Welfare Association of Zambia (FPWAZ) in affiliation with IPPF.

<sup>\*</sup>Including "Improvement of testing capability and prevention promotion"

No	Country	Project Name	Period	Type of Schemes	Mid-term Objectives	Characteristics
14	Kenya	The Study on the Blood Transfusion System	2001	Overseas development studies	1-3, 3-1	Survey of current situation of blood donation, blood screening and blood transfusion targeting more than 250 medical institutions in Kenya. Basic data was compiled for policy-making and measures against infectious diseases.
2.	Improveme	ent of Testing Capabil	itv and P	romotion of Pre	vention i	(Grant Aid, Provision of Equipment)
15		g cupum	2000	Provision of	1-1, 1-3,	Strengthened test system of surveillance laboratory and core
				Equipment	3-1	laboratory facilities by providing reagents for HIV testing, testing kits for Hepatitis B • C/Malaria, testing instruments, and recording and tabulation equipment.
16	Myanmar	Equipment Supply Program for AIDS Control	2000	Provision of Equipment	1-3, 2-2	Aimed at HIV testing reagents for screening in order to secure supplies of safe blood.
17	South Africa	and Blood Test	2000	Provision of Equipment	1-1, 2-2	Provided equipment such as vehicles, computers, projecters, videos and cameras for the puropose of promotion activities in communities.
18	Tanzania		2000	Provision of Equipment	1-1	Strengthened testing capability of medical institutions by providing HIV testing reagents and syphilis testing reagents.
19	Viet Nam	The Project for Prevention and Control of	2000	Grant Aid	1-1, 1-3	Provided condoms, screening and testing equipment, blood-donation cars, campaign cars, audio-visual equipment, computers
		HIV/AIDS Transmission				for data processing for prevention of HIV infection and strenthening of blood screening capability.
3.	Strengther	ning of Community-ba	sed Supp	oort System for	People li	iving with HIV/AIDS and their Families/
		of Better Understand				
20	Thailand	Project for Model  Development of	1998.2- 2003.1	Project-type Technical	1-1, 1-2, 1-3, 2-1,	Aims for development of a comprehensive model on holistic care for infected people together with prevention of HIV/AIDS infection
		Comprehensive HIV/AIDS	2000.1	Cooperation	2-2, 3-1,	in order to establish a methodology to apply the advanced
		Prevention and Care			3-2	experience of Nothern Thailand's anti-HIV/AIDS measures to other regions within the country and other countries.
21	Tanzania	Integrated Reproductive	1999	Community	1-1, 1-2,	Aimed at health improvement, reduction of unintended pregnancy,
		Health and Vocational Skills Training for Youth in Peri-Urban Dar Es Salaam (Buguruni Ward)		Empowerment Program	2-2	STI prevention, and decreasing the rate of infection through awareness campaigns such as peer counseling targeting juvenile groups.
22	Zimbabwe	Reproductive Health Care for Young People	1999	Community Empowerment Program	1-1, 2-2	Planned and implemented campaign on safe sex among young people, conducted STI/HIV prevention activities.
23	Thailand	Northern Thailand AIDS Prevention Care through Community Organizations	2000	Community Empowerment Program	1-1, 2-1, 2-2	Arranged for family and community acceptance of people infected with HIV. Strengthened prevention of mother-to-child transmission by distributing AZT package and implemented HIV/AIDS prevention activities to young people in cooperation with Project-type Technical Cooperation.
24	Mexico	Sexual Health Program for Street Children	2000	Community Empowerment Program	1-1, 2-1	Educational program on information services, survey on sex among street children, and guidance for integrated care and treatment as needed.
25	South Africa	Adolescent Sexual Health HIV/AIDS Project	2000	Community Empowerment Program	1-1, 2-2	Trained young leaders involved in educational activities, implemented prevention campaign at churches and empowerment for teenagers whose family members are living with AIDS and orphans.
26	Zambia	Zambia HIV Prevention Borders Initative	2000	Community Empowerment Program	1-1	Campaigned on prevention of STI/HIV infection among truck drivers and commercial sex workers, and cooperated with UNAID- supported NGOs under common agenda between Japan and the United States.
4.	Expansion	of Cooperation throu	gh Traini	ng Projects		
27	Philippines	Laboratory Diagnosis of HIV Infection and Opportunistic Infections in AIDS	1997-2001	Third-country Training	2-1	Improved diagnosis and testing techniques, and educated doctors in Asia-Pacific region on the diagnosis of HIV/AIDS and opportunistic infections.
28	Philippines	Multidisciplinary Management of HIV/AIDS/STIs	1996-2005	Local Domestic Training	2-1, 3-2	Aimed at improvement of consecutive care of testing, diagnosis and control of AIDS, targeting doctors, nurses, social workers, and laboratory technicians.
29	Kenya	Blood Screening for Viral Hepatitis and HIV/AIDS	1999-2001	Third-country Training	1-3	Aimed at technology transfer of blood screening model which is established by Kenya Medical Research Institute (KEMRI)'s to Southeast African nations.
30	Kenya	HIV/AIDS Counselling	2001-2003	Local in-country Training	1-1, 1-2, 2-2	Aims to promote Voluntary Counseling and Testing (VCT) activities and to campaign on HIV/AIDS in the local regions, in cooperation with Kenya Medical Technical College (KMTC).
31	West Pacific/ South East Asia and Africa	Virological Diagnosis	1993-	Specially-offered Training	1-1, 1-2, 2-2	Aimed at technology transfer of surveillance, diagnosis technique of HIV and opportunistic infection for the accurate virological diagnosis of HIV.
32	Multiple Countries	Seminar on Epidemiology and Control of AIDS/ATL Diseases	1998-	Specially-offered Training	3-1, 3-2	Promoted establishment for global cooperation on anti-AIDS measures through technology transfer of anti-AIDS/ATL (Adult T-cell leukemia) epidemiology, surveillance, and diagnosis.

Figures in the colum of "Mid-term Objectives" refer to those in the Development Objectives Chart

### Appendix 2. Basic Checklist (HIV/AIDS)

The following are major indicators for understanding the current situation and extent of the HIV/AIDS issues.

In order to accurately grasp the current situation of HIV/AIDS for international cooperation, there are many health indicators and economic/social factors that should be assessed. Information provided below is comparatively accessible and is considered important.

	Indicators	Unit	Calculation Method	Remarks
(HI	IV/AIDS related Issues)			
1	Number of people with HIV (classified by age and gender) Number of people with AIDS (Classified by age and gender)	person		In many cases, the number of people with HIV/AIDS is also used.     On the number of people with HIV/AIDS and deaths due to AIDS, attention should also be paid to the epidemic's starting.
2	Deaths due to AIDS (classified by age and gender)	person		period, yearly epidemic trends (people newly infected with HIV) and the rate of increase for monitoring of infection outbreak.  Mortality rate will also be considered.  Number of people with HIV/AIDS should count not only the absolute number, but also the ratio to population.
3	Ratio of mode(s) of transmission for people living with HIV/AIDS	%	Number of infected people of each infection path/total infected people	Infection path can be classified as: heterosexual intercourse, homosexual intercourse, mother-to-child transmission, injection drug use, blood transfusion, blood derivatives, etc.
4	Number of AIDS orphans	person		
5	Prevalence of sexually transmitted infections (STIs)	%	Number of people infected with STI/targeted population	People infected with Syphilis, Chlamydeous infection, and Gonorrhea, which are infectious diseases closely related to HIV, are considered to be part of high-risk groups. High ratio of HIV infection has also been observed.
6	Estimated number of Tuberculosis patients	person		Tuberculosis is one of the opportunistic infections, and examinations of Tuberculosis patients may sometimes detect people living with HIV/AIDS.
(G	eneral Health Issues)			
7	Life expectancy at birth	age		Life expectancy at birth (at the age of zero).
8	Infant mortality rate (IMR)		(Infant Mortality/Number of births) × 1,000	Infant mortality: death at under 1 year of age after birth.
9	Under 5 mortality rate (U5MR)		(Number of under 5 mortality/Number of births) × 1,000	Mortality rate of children under 5 years of age after birth.
10	Total fertility rate (TFR)		Total fertility rate of women aged 15-49	Number of child (children) believed to be born during one life span at each age category of the specific year.
11	Maternal mortality ratio (MMR)		(Maternal Mortality Ratio/ Number of Births) x 100,000	Definition of maternal mortality is defined in the "International Statistical Classification of Diseases and Related Health Problems (10th Revision)" (ICD-10) established by WHO. It can generally be described as mortality during pregnancy or less than 42 days after pregnancy.
12	Births that are attended by skilled personnel	%	Rate of births that are attended by skilled personnel to total births	Percentage of births that are attended by doctors, nurses, certified midwives, or basic health staff who received training.
13	Budget for health (percentage in government expenditure)		Budget for health sector/ Overall government budget	
14			J. 1	Types and numbers of health care facilities from primary level(health centers) to higher level (central hospitals). Building establishment standards.
15	Health care workers	person		Doctors, nurses, certified midwives, pharmacists, clinical detection staff, and etc.
16	Training system for health related workers			Education system for each occupation, qualifications and academic record.

	Indicators	Unit	Calculation Method	Remarks			
(0	(Other Basic Statistics)						
17	Total population (classified by age and gender)	person		WHO considers women aged 15-49 in a reproductive stage.			
18	Adult literacy rate (classified by gender)	%	Number of literate adults/ people over the age of 15 whole population				
19	Gross enrollment ratio with primary education (classified by gender)	%	Number of children enrolling in primary education/school- aged population with primary level education				

Reference: Indicators mentioned above can mostly be obtained from the United Nation's website and publications. However, some information included cannot be accessed but is worth obtaining for assistance on project planning.

- (1) Indicators related to HIV/AIDS are obtainable from WHO's country fact sheets http://www.who.int/emc-hiv/fact\_sheets/index.html
- (2) Basic indicators related to the health sector are obtained from UNICEF's statistics of The State of the World's Children Report <a href="http://www.unicef.org/statis/">http://www.unicef.org/statis/</a>
- (3) Comparative indicators of Japan are from "Journal of Health and Welfare Statistics" (Published by the Health and Welfare Statistics Association)

### **Comparative Examples of Countries using Basic Checklist**

	Check Items/Indicators		Zimbabwe	Thailand	Philippines	Japan
(H	IIV/AIDS related Issues)					
1	Number of people living with HIV/AIDS (1999)	Ages 0-15	56,000 persons	13,900 persons	1,300 persons	7,855 persons
		Ages 15-49	1,400,000 persons	740,000 persons	26,000 persons	(2000)
		Woman	800,000 persons	305,000 persons	11,000 persons	1,643 persons
		(Ages 15-49)	,	,		(All ages,2000)
2	Deaths due to AIDS (1999)		160,000 persons	66,000 persons	1,200 persons	150 persons
3	Ratio of mode(s) of transmission for people	Homosexual	Approximately	•	-	Approximately
	living with HIV/AIDS (%)	behavior	92%			34%
		Heterosexual	Rare			Approximately
		behavior				20%
		Mother-to-child	Approximately			Approximately
		transmissions	7%			0.5%
		Drug injections	Rare			Approximately 0.5%
		Blood transfusions/	Rare			Approximately
		Blood derivatives	114.0			26%
4	Number of AIDS orphans (1999)	Cumulative totals	900,000 persons	75,000 persons	1,500 persons	2070
•	Trainistration of the second o	Number of present	623,883 persons	10,000 polocilo	1,313 persons	
-5	Prevalence of sexually transmitted infections	Transcr or procent	020,000 percent		1,010 pordono	
,	(STI)					
6	` '		Unknown			48,430 persons
٠	and the same of th		Approximately			Number of newly
			35,000 persons			registered
			detected (1996)			Tuberculosis
			40.00.04 (1000)			patients (1999)
(C	eneral Health Issues)					
<u>`                                    </u>	<u>,                                      </u>	Mhala (aga)	44	60	60	Mole 77.6
1	Life expectancy at birth (1998)	Whole (age)	44	69	68	Male 77.6
						Female 84.6
		E 1 (0/ / 14 1 )	400	400	400	(2000)
_	1.6	Female (% to Male)	100	109	106	109
	Infant mortality rate (1999)		60	26	31	3.4
9			90	30	42	4.7
10	, ,		3.6	1.7	3.4	1.34 (1999)
11	Maternal mortality ratio (1980-1999)		400	44	170	8
10	Births that are attended by skilled paragraph		69%	71%	56%	6.1 (1999)
_	Births that are attended by skilled personnel	Dudget for beelth	38,180,000	1 170	30%	
13	Budget for health (percentage in government	Budget for health	' '			Budget for
	expenditure)	care sector	Zimbabwean			Ministry of Health
			dollars			Labor and Welfar
		Danas at a s of	16.1%			18.396 trillion yer 21.8%
		Percentage of	10.1%			21.0%
		government				
1 1	Health care facilities (type/symbos)	expenditure	Drimon			To establish a
14	Health care facilities (type/number)		Primary 1.200 rural health			
			centers nation-			regional and
						systematic
			wide (at least 1			medical supply
			center within a			system, the
			10-kilometer			National Medical
			radius			Treatment Law
			Secondary			provides that
			1 district hospital			each prefectural
			estimated per			government
			country (58			should formulate
			counties nation-			medical plans
			wide).			with the standard
			Designates a			number of beds.
			missionary			
			hospital as a			
	T. Control of the Con	ii .	county hospital.		İ	1

	Check Items/Indicators		Zimbabwe	Thailand	Philippines	Japan
					-	(As of 2000)
						360 secondary
						medical service
						areas nation-wide
						1,290,250 beds
						for general
						patients
						358,658 beds for
						mental disease
						patients
						23,864 beds for
						Tuberculosis
						patients
			Tertiary			Establishment of
			1 provincial			public health
			hospital per			centers and
			prefecture, 8			municipal health
			prefectures			centers are
			nation-wide			prescribed in the
			(Central hospital			Regional Health
			concurrently			Bill.
			serves as			592 public health
			provincial hospital			centers
			in 1 prefecture)			2,228 municipal
			Forth level			health centers
			5 central hospitals			
			nation-wide			
15	Health care workers	Doctors	1,387 persons			248,611 persons
			(1996)			(1998)
		Nurses	14,855 persons			1,020,289 persons,
			· '			including practical
						nurses and health
						care staff
		Certified midwives	3,088 persons			24,202 persons
		Pharmacists	441 persons			205,953 persons
16	Training system of health related workers	Doctors	Unknown			6 years
10	Training system of fically related workers	Doctors	Onknown			at university
		Nurses	Unknown			4 years at
		Nuises	Olikilowii			university
						3 years at either
						junior college or
						higher vocational
						college
						(2 years for
						practical nurses)
		Certified midwives	More than half a			4 years at
			year of new			university
			educational			<ul> <li>1 year at either</li> </ul>
			training after			junior college or
		1	getting nurse's			higher vocational
					I	college for
			license:			Conces for
						licensed nurse
			license: 9 courses/year 190 persons/ year			
			9 courses/year			
			9 courses/year 190 persons/ year Upgrade:			
			9 courses/year 190 persons/ year Upgrade: 14 courses/ year			_
(0:	ther Basic Statistics\		9 courses/year 190 persons/ year Upgrade:			_
	ther Basic Statistics)	Total population	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year	60 056 000 22222	74.454.000 pages	licensed nurse
<b>(O</b> 17	-	Total population	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year	60,856,000 persons	74,454,000 persons	licensed nurse
		Population aged	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year	60,856,000 persons 35,598,000 persons	74,454,000 persons 38,305,000 persons	licensed nurse
17	Total population (1999)	Population aged 15-49	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year 11,529,000 persons 5,768,000 persons	35,598,000 persons	38,305,000 persons	licensed nurse
17		Population aged 15-49 Male	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year 11,529,000 persons 5,768,000 persons	35,598,000 persons 96%	38,305,000 persons 94%	licensed nurse
17	Total population (1999)  Adult literacy rate (1995-1999)	Population aged 15-49 Male Female	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year 11,529,000 persons 5,768,000 persons 90% 82%	35,598,000 persons 96% 92%	38,305,000 persons 94% 94%	126,505,000 persons 60,154,000 persons
17	Total population (1999)  Adult literacy rate (1995-1999)  Gross enrollment ratio in primary education	Population aged 15-49 Male Female Male	9 courses/year 190 persons/ year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year  11,529,000 persons 5,768,000 persons  90% 82% 111%	35,598,000 persons 96% 92% 93%	38,305,000 persons 94% 94% 118%	126,505,000 persons 60,154,000 persons 101%
17	Total population (1999)  Adult literacy rate (1995-1999)	Population aged 15-49 Male Female	9 courses/year 190 persons/ year Upgrade: 14 courses/ year 119 persons/year 11,529,000 persons 5,768,000 persons 90% 82%	35,598,000 persons 96% 92%	38,305,000 persons 94% 94%	126,505,000 persons 60,154,000 persons

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Development Objectives	Mid-term Objectives	Sub-targets of Mid-term Objectives	Examples of Activities
	1-1 Reduction of Sexual	Promotion of Safe Sex	Dissemination of proper knowledge on HIV/AIDS
1. Prevention and Control of	Transmission Risk	Percentage of those having unsafe sex (promiscuity	Education campaign for the dissemination of knowledge (public)
HIV/AIDS	Prevalence rate and incidence rate of HIV	and unprotected sex of men who have sex with	education, campaigns targeting a particular group)
Number of people infected with HIV and	in general population	men)	Development and dissemination of manual and materials for
people newly infected	Prevalence rate and incidence rate in	Percentage of condom usage	promotional campaigns
Number of AIDS patients	commercial sex workers (CSWs)	Frequency (times/percentage) of prostitution	• Establishment of a promotion mechanism by health care
Deaths due to AIDS	Percentage of sexual transmission cases	Percentage of condom usage among commercial	volunteers and coordinators
(Number classified by gender and age,	in all cases	sex workers (CSWs)	Promotion of condom usage
together with culture, religion and poverty		Access to condoms (cost, convenience,	Distribution of condoms to high-risk groups
background should also be noted.)		psychological considerations)	Establishment of condom shipment and distribution systems
baokground onould also be noted.)		Quality of condoms	Training manufacturers to improve condom quality
		Quality of condomo	Raising demand for condoms
			Support for policy planning process of the condom usage
			promotion
		Reduction of other STIs	Establishment of STI diagnosis and treatment techniques
		Prevalence rate of other sexually transmitted	Early diagnosis and treatment
		infections (STIs)	Dissemination of knowledge
		"" conone (C 115)	Development of testing system (facilities/staff/equipment)
			Research and development of diagnosis kits
			Promotion of condom usage (refer to the above mentioned activities)
		Promotion of Awareness among People	Promotion of Voluntary Counseling and Testing (VCT)
		infected with HIV	Promotion campaign for dissemination of proper knowledge about
		Percentage of HIV testing results notification	HIV/AIDS
			Implementation of campaign for voluntary blood testing
		Awareness of HIV/AIDS risk to others among people infected with HIV	Development of blood testing system (facilities/staff)
		Percentage of HIV testing	Well-established system for testing skills
			, ,
		Knowledge and awareness of HIV/AIDS	Education for testing skills     Thereugh potification of results
			Thorough notification of results     Education on counseling methods
			Education on counseling methods  Provide social care for HIV positive people (Refer to Development)
			Provide social care for HIV positive people (Refer to Development
			Objective 2 Care and Support for People living with HIV/AIDS
	4.2 Poduction of Mathematic Object	Improvement of the Assessment of the	and their Families)
	1-2 Reduction of Mother-to-Child	Improvement of the Awareness of the	× Training of health care staff for better understanding of MTCT issues
	Transmission (MTCT) Risk	Significance of MTCT	× Health care center counseling
	Percentage of MTCT cases in all cases	Health care staff's level of understanding of MTCT	× Blood testing at health care centers
	Prevalence of HIV in pregnant women	issues	Dissemination of knowledge about MTCT issues
		Percentage of AIDS counseling and testing	Promotion of Voluntary Counseling and Testing (refer to Mid-term
		Incompany of Madical Technology (co.	Objective 1-1 "Promotion of VCT" for detailed activities)
		Improvement of Medical Technology for	Prevention of infection due to pregnancy, delivery and breast feeding
		Preventing MTCT	Promotion of artificial breast feeding (baby formulas) in areas
		Percentage of artificial milk usage among HIV	where safe water is accessible
		infected mothers	Promotion of breast feeding for infected mothers living in areas
		Percentage of breast feeding among HIV infected	where safe water cannot be accessed
		mothers living in areas where safe water cannot be	Maintenance of facilities (centers) working on MTCT prevention
		accessed	measures
		Number of HIV/AIDS facilities (centers)	Dissemination of proper knowledge on HIV/AIDS for mothers
		Medical services required by HIV infected mothers	Short-term anti-retroviral (ARV) intervention
		and number of those receiving counseling	Research and support for prevention of MTCT
		Percentage of HIV-infected pregnant women using	
		short-term anti-retroviral (ARV)	
	1-3 Reduction of Infection Risk	Reduction of HIV Contaminated Blood	× Establishment of blood bank to counter the decrease of blood selling
	through Blood Transfusions	Percentage of blood banks per region	and emergency blood transfusion supply
	Percentage of cases through blood		Development of legal and organizational control for preventing blood
	transfusion in all cases		selling
	Percentage of HIV contamination in blood		× Promotion of safe blood transfusion
	supply and HIV screening rate in blood		Provision of clean medical equipment
	supply	Enforcement of Blood Screening	Establishment of testing techniques
		Screening rate of blood supply for transfusion	Education of testing techniques
		Accuracy of HIV testing such as false negative rate	Establishment of testing system for blood screening
			Development of screening kits, equipment and facilities
			Development of blood screening kits tailored to local requirements
			× Establishment of own-supplied testing reagent system for blood
			screening
			Training to improve blood screening systems
	1-4 Reduction of HIV Infection Risk	Reduction of Drug Injection Behavior	× Drug dependence treatment
	among Injection Drug Users	Number of injecting drug users (IDUs)	Counseling
	(IDUs) caused by Contaminated	Number of drug injections	Usage of drug substitutes
	Needles		Campaign for reduction of illegal drug use
	HIV infection rate among IDUs	Reduction of Syringe and Needle Reuse	× Replacement of used syringes and needles
		Percentage of syringe and needle reuse	× Education on sterilization method of syringes and needles
	1-5 Development and Practical	Vaccine Development	Joint research and development support for vaccines and related
	Application of Effective	Number of vaccines in each phase of clinical testing	basic medical areas
	Vaccines	Number of vaccines being developed	
	Immunization rate of developed vaccines	Efficacy of vaccines	
	Efficacy of vaccines	Establishment of Vaccine Purchase and	× Vaccine supply
		Handling System	× Distribution planning and implementation
		Price of vaccines	
		Vaccine supply system	
	1-6 Development and Practical	Medicine Development	× Joint research and development support on medicine and
	Application of Effective anti-HIV	Number of curative medicines in each phase of	experimental medical-related area
	medicine or anti-retroviral (ARV)	clinical testing	× Drug resistance research cooperation
	Application rate of developed ARV	Number of medicines being developed	
	Efficacy of ARV	Development of Purchase of Medicine and	× Medicine supply
		Handling System	× Distribution planning and implementation
		Price of medicine	·
		Medicine supply system	
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Examples of Activities:

JICA has considerable experience

JICA has certain experience

JICA has experience as a component of projects

x JICA has little experience

### **Development Objectives Chart on HIV/AIDS (2)**

Development Objectives	Mid-term Objectives	Sub-targets of Mid-term Objectives	Examples of Activities
2. Care and Support for People	2-1 Relief of Suffering caused by	Access to Medication	Provision of anti-retroviral (ARV)
living with HIV/AIDS and their Families	Physical Symptoms including AIDS-related Opportunistic Infections  Percentage of people living with HIV/AIDS who receive medical support	Availability of medicine	Establishment of medical supply system for AIDS-related and sexually-transmitted infections (securing the procurement route, domestic production)  × Support for research and development of low-cost medicine Research and development of traditional medicine
		Improvement of Access to Health Care and	Establishment of transportation system for anti-HIV and basic medicine  Strengthening of cooperation between concerned institutions and
		Medical Institutions	communities (implementation of Voluntary Counseling and Testing)
		Access to medical services (number of hospitals	× Improvement of health care and medical facilities
		dealing with HIV/AIDS, number of hospitalizations)	× Implementation of home visits
		Implementation rate of Voluntary Counseling and Testing (VCT)	Training of health care volunteers  x Improvement of medical expense reduction and exemption system
		Quality Improvement of Health and Medical	Quality Improvement of health care and medical service providers
		Care	Planning guidelines
		Percentage of medical staff in medical institutions with knowledge of HIV/AIDS	<ul> <li>Training health care and medical staff</li> <li>Maintaining stock of commodities and establishing procurement system</li> </ul>
			<ul> <li>Improving of medical equipment and establishing maintenance system</li> <li>Improving health care and medical center management</li> </ul>
			Research on treatment and care methods
	2-2 Human Rights of People living with HIV/AIDS and their	Securing and Enlarging Mental Care and Social Services	x Implementation of Voluntary Counseling and Testing (VCT) (refer
	Families  Level of public acceptance of people living	Implementation rate of VCT Number of shelter groups	to 1-1 "Promotion of VCT" for detailed activities) Improvement of supporting group and networking × Development of legal protection against discrimination and
	with HIV/AIDS	Einangially Segura Livelihand	compensation issues  × Promotion for better understanding of HIV/AIDS to business
		Financially Secure Livelihood Income and employment conditions	enterprises
		School attendance of AIDS orphans	× Support for employment of people living with HIV/AIDS and their
		Number of shelter groups	families  × Establishment of financial support for AIDS orphans
		Promotion of Proper Knowledge and	X Establishment of financial support for AIDS orphans     X Improvement of supporting group and networking     Health Education on HIV/AIDS for local residents
		Understanding on HIV/AIDS	Promotion campaigns
		Extent of local residents understanding on AIDS	Development and dissemination of materials and manuals for promotion campaigns
			<ul> <li>Establishment of system for promotion by health care volunteers and coordinators</li> </ul>
3. Implementation of Effective	3-1 Planning of Appropriate  Measures at the National Level	Establishment of Political Commitment  Recognition of each activity on the national and	Planning of health sector program based on international agreements, current situation, national development policy, and
Adequacy of relevant HIV/AIDS programs being implemented and cover ratio of population	Examination results on the feasibility of implementing national strategic measures Examination results on the feasibility of implementing an action plan	international level	citizens' needs Planning of HIV/AIDS program giving consideration to current situation, citizens' needs, and overall projects × Planning of action plan and basic strategy which complies with budget allocation and implementing system condition × Development of legal system on human rights and HIV/AIDS prevention × Establishment and management of multi-sectoral organizations
		Assessment of Condition and Mode of HIV transmissions Information development on infection path of people	x Establishment of health information system (enhancement of administrative capability by using health and medical information) Development of statistics on HIV/AIDS epidemiology (surveillance
		infected with HIV	system)  Development of testing and diagnosis techniques
		Assessment of HIV/AIDS Economic and Social Factors	Research on economic and social factors of HIV/AIDS  × Gender analysis
		Appropriate understanding based on HIV/AIDS	
		information  Assessment of Economic and Social Effects	× Research on economic and social effects of HIV/AIDS
		of HIV/AIDS  Information development on productivity decline	The state of the s
		caused by HIV/AIDS	
		Decrease in Prejudice of Government Officials	× Seminar for government officials on better understanding of HIV/ AIDS
		Government officials' awareness on HIV/AIDS issues	
	3-2 Improvement of Administrative Capability of Measures against HIV/AIDS Action plan progress	Strengthening of Central Heath Care Administration for measures against HIV/AIDS  System of measures against HIV/AIDS by central government	Training of central administrative officials     Clarification of jurisdiction
	Evaluation results by administrative auditing agencies	Strengthening of Local Heath Care Administration for measures against HIV/AIDS  System of measures against HIV/AIDS by local governments	Training of local administrative officials  × Support for decentralization of health care administration
		Strengthening of national and international Network for measures against HIV/AIDS  Access to national and international network	Establishment of north-south and south-south cooperation system Strengthening of the partnership with NGOs and international organizations Establishment of national cooperation system
	3-3 Moderation of Public Finances for Health Care	Increasing the Health Budget Revenue  Percentage of funds allocated for medical and	x Planning of public finance distribution and expansion of health care budget
	Percentage of national budget given to medical and health care sector Percentage of the medical and health care	health care budget in the national budget Input of aid fund into measures against HIV/AIDS Review of Financial Distribution of Health	Financial support through the common basket system, etc.      Support for overall planning of budget distribution and mid-term
	sector budget allocated to HIV/AIDS Percentage of budget among other	Care and Priority Directing  Percentage of HIV/AIDS budget in the medical and	expenditure in the health care sector  x Cooperation for appropriate and effective fiscal expenditure and budget execution for sub-sectors and local budgets