# PART 2

# INTEGRATED TRANSPORT PLAN

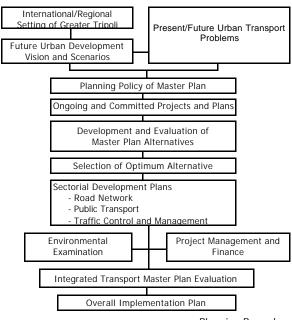
## 4 URBAN TRANSPORT PLANNING POLICY

## **Transport Problems**

As presented in Part 1, there are many transport problems in Greater Tripoli, especially in the densely developed central areas. Major problems can be summarized as:

- Traffic congestion and pollution (due to bottlenecks of illegal on-street parking)
- Increase in VOC and traffic cost (due to low travel speed, network malfunction and delay)
- Health negative effect (due to the deteriorated urban environment)
- Increase in traffic accidents (due to lack of afety facilities, traffic rule education and enforcement)
- Decrease in tourism industry (due to low accessibility)
- Adverse impacts on socioeconomic activities (due to inferior transport infrastructure)

# **Planning Procedure**



Planning Procedure

# **Planning Policy**

The principal policies on Master Plan formulation are established from the viewpoints of:

- International and regional settings: intensification of the role of Greater Tripoli through fortification, strengthening and development.
- Urban development strategy: harmonious and spatial distribution of urban activities, as well as the preservation of historical heritage and development potentiality.
- Urban transportation development: promotion of environmentally sounded and health supporting transportation system, and the application of acceptable and serviceable transport measures.
- Realization of the Master Plan: objective and

attainable implementation plan with consensus and informed consent from transport users as well as financial aspects, with the establishment of an efficient organization and system to achieve goals of the transport plan.



Spatial Distribution of Population and Urban Activity

# **Plan Objectives**

Major objectives of the Master Plan are established in accordance with the transport planning polices of agencies in-charge in order to realize the socio-economic development of the Study Area.

- Establishment of transport network in accordance with land-use plan
- Introduction of a modern public transport system
- Development of efficient, comfortable and safe transport network
- Establishment of an efficient transport management system
- Improvement of urban and traffic environment

#### **Plan Targets**

- 1) Level of Service: The future target level of service is not less than present average levels of C or D, with an average travel speed more than the present value of 54.7 km/hr.
- 2) Accessibility Coverage: With the employment of spatial distribution pattern in future, the average travel time for zonal population to the city center should be only within 14.4 minutes or 10% increase than the present accessibility coverage rate.
- 3) Traffic Parameters: Vehicle-kilometer, vehicle-hour and volume/capacity ratio are used as indicators for Master Plan evaluation. The alternative plan with lowest values of these parameters and a total average congestion rate less than 0.43 or 10% increase than the present rate, will be adopted.

#### **Environmental Friendly Plan**

With the historical, cultural, social and other features of the municipality of Tripoli and its surrounding areas, a major target of the Master Plan is to be environmental friendly to improve any existing or expected negative transport impacts and to provide measure for better future environment.

Under the environmental tasks, the process of land use planning includes proposals for sectoral policies that should pay particular attention to the following:

- · Protected and preserved historical areas
- Green areas and open spaces
- Spaces for other infrastructure facilities
- Tourism and recreational areas



Image of Old and New Development Areas [La Villeneuve de Grenoble – France]



Image of Environmental Friendly Arterials [Charlotte, North Carolina – USA]

# **Integrated Plan**

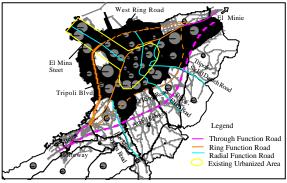
The urban growth of Greater Tripoli and transporation system are viewed as having catalytic effect upon each other. That is, the existance of population and economic activities will tend to attract transportation. On the other hand, Providing good transportation infrastructure will generally cause future economic development. Therefore, the transport Master Ran demonstrates the following two levels of integration:

### 1. City Planning Integration

The first level of integration is under the city planning concept that integrates transportation, as a part of the city's infrastructure, with other components of:

- · Land Use and Urban Structure Planning
- Architectural Planning
- · Other Infrastructure Planning

Components of the Master Plan will provide smooth accessibility between zones with integrated activities. For example, the accessibility between commercial areas west of Tripoli Boulevard and historical Old City to the east, is realized by providing grade-separation structures at congested intersections.



Conceptual Plan of Transport System

#### 2. Transport Planning Integration

The second level of integration is related to transport sectors under the Master Plan. This is acomploshed by considering several integration concepts that can be applied on the Study Area. In formulating the plans for each sector, the following factors are integrated:

<u>Planning Components:</u> hard and soft components in the plan are integrated to get the most optimum transport plan. In addition, the implementation plans for each component are integrated to provide the most efficient transport system. For example, the consequence of road improvement projects and bus routing are integrated for maximum efficiency.

<u>Transport Facilities:</u> are planned in an integrated system with transport modes. For example, bus terminals will serve city buses, inter-city buses and taxi. It may accommodate also railway station and car parking. In such way, the movement of people and goods throughout the Study Area can be achieved in a convenient manner.

To realize the objectives and targets of the Plan, and to keep it environmental-friendly, the following conditions are necessary to be met:

- Political will and public awareness
- Existence of national strategy.
- Recognition of environmental resources value
- Management capability and adequate human resources
- Financial support

## 5 ALTERNATIVES DEVELOPMENT AND EVALUATION

# **Sectorial Policy and Alternatives**

- Road Network Development: Based on the present condition of the transport system, future land use planning and forecasted future transport demand, three alternatives regarding the road network are considered.
  - 1. No improvements will be done on the road network
  - 2. Minor improvements will be done: Such improvements include the ongoing projects (detailed design stage) that are expected to be implemented in the near future.
  - 3. Major improvements will be done: Such improvements include all previously planned and expected projects to develop the whole road network.
- Transport Demand Management: As the Central Area in Tripoli contains the most congested streets and intersections, two alternatives are considered in regard to the transport demand management.
  - 1. No traffic demand management will be applied 2. Traffic demand management schemes will be applied to improve the traffic flow in the Central Area.
- Public Transport System: The existing public transport system that depends on taxi service is not efficient and will not meet the future public transport demand. The committed plan by MOPWT to introduce a bus transport system is included in all plan alternatives, as the most suitable public transport mode for the size and population of the Study Area.

# **Transport Master Plan Alternatives**

Based on the above sectoral planning cases, and in addition to the "Do Nothing" case, the following four transport alternative plans are developed, with the bus transport service as a fixed component, in order to compare with the "Do Nothing" case and to select the optimum alternative that can be applied to develop the urban transport system in the Study Area:

Plan A – "City Bus Service + Road Network with minor improvements": To apply minor improvements of ongoing road projects on the existing road network without major expressway projects such as ring roads.

Plan B – "Bus Service + Road Network with major improvements": To apply all committed and proposed development projects of the road network including major expressways.

Plan C – "Bus Service + Transport Demand Management": To apply traffic control measures and management schemes to improve traffic condition in central areas.

Plan D – "Integrated Transport Plan": To combine the major road projects, which gives better results than minor improvements, with transport management schemes and city bus service.

# **Comparative Analysis of Alternatives**

A comparative analysis was conducted on the four alternatives when compared with the "Do Nothing" case. The results show that "Plan D", which integrates and combine the three sectors of road development, traffic management measures and city bus network, will result in the most efficient transport system that can handle the future expected transport demand.

Traffic Parameters of Alternatives - 2020

Plan	Capacity-Km Volume/ (`000) Capacity		Speed (Km/hr)		
Do Nothing	3,583	0.778	37.4		
Plan A	3,979	0.661	44.9		
Plan B	4,983	0.514	52.5		
Plan C	3,653	0.697	40.6		
Plan D	5,057	0.464	54.8		

Economic Indices of Alternatives - 2020

Plan	PCU-Km	PCU-Hour	<b>Traffic Cost</b>	EIRR
Platt	(`000)	r Cu-i loui	(LL m)	%
Do Nothing	2,788	74,557	789	-
Plan A	2,629	58,498	674	18.13
Plan B	2,562	48,755	606	20.59
Plan C	2,547	62,692	695	17.77
Plan D	2,349	42,838	544	27.58

Environmental Impact of Alternatives (kg/year) - 2020

Plan	HC	CO	Nox
Do Nothing	7,529	47,404	2,342
Plan A	7,099	44,698	2,209
Plan B	6,917	43,549	2,152
Plan C	6,877	43,299	2,139
Plan D	6,341	39,925	1,973

Average Accessibility of Alternatives - 2020

Plan	Accessibility (min.)
Do Nothing	19.7
Plan A	17.2
Plan B	14.7
Plan C	19.0
Plan D	14.1

# **Optimum Transport Plan**

Compared with other alternatives, the Plan D decreases the average congestion rate on the whole network and increase the average speed. It gives shorter pcu-km and pcu-hr that will produce more savings in traffic cost. It produces also less emission from vehicles, which contributes, basically, to the improvement of air quality in the Study Area.

Maste	r Plan	Alter	native

Alternative	Road Network		Demand Management		Public Transport		
Plan	Without	With Minor	With Major	Without	With	Without City	With City Bus
Hall	Improvement	Improvement	Improvement	Management	Management	Bus Service	Service
Do Nothing							
Α							
В							
С							
D							

Plan D as the optimum alternative plan, technically, economically and environmentally, is selected to be the base of the Transport Master Plan for the future transport network development in Greater Tripoli.

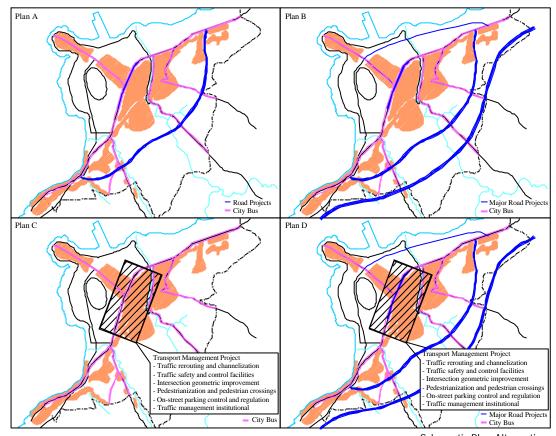
The Plan integrates the hard and soft measures and transport sectors of road network development, transport management measures and bus transport service. In addition, it demonstrates some more integration aspects between transport facilities and management schemes.

Other integration in the Plan is related to the public transport modes. The intoduction of an advanced and efficient public transport mode such as the bus system realizes the integration between diffeent transport modes. Environmental friendly buses may replace the old diesel-powered taxis. Other advanced public transport systems of commuting rail systems serve more populated areas with higher transport demand to be economically viable.

The different schemes of traffic management are integrated to decrease congestion and delay, increase capacity and operating speed, minimize transport cost and imporve safety level, through an optimum staging implementation of plans for improving intersections, parking control and enforcement measures.



On-going Grade Separation Project



Schematic Plan Alternatives

# **6 ROAD NETWORK PLAN**

## **Planning Concept**

### **Objectives**

- To strengthen the Greater Tripoli's standing as an international node and the regional capital.
- To guide the urban growth in the planned direction to achieve the spatial development.
- To alleviate traffic congestion in the existing urban area
- To improve urban environment and amenity and to preserve historical and cultural heritage.

# Strategies

- To reinforce international and inter-regional road network in harmony with intra-urban network.
- To enlarge and reinforce the physical foundation of the transport infrastructure to cope with the requirements of the future urban economic growth.
- To provide high quality transport service between existing urban areas and the planned development area and between the planned development areas.
- To provide grade-separation facilities at congested intersections along the primary arterial streets.
- To maintain present road network in the existing urban area where traffic condition shall be improved by traffic management measures.

#### **Proposed Road Network Pattern**

Based on the optimum alternative plan that includes major improvements for the road network, the proposed future pattern is as follows:

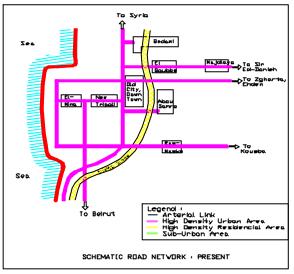
- Ring-and-Radial network pattern to guide the planned spatial urban development
  - To connect east and west ring roads to form a strategic ring.
  - To improve inter-regional roads to function as radials
  - To strengthen Tripoli Boulevard to function as a central backbone
- Full integration between urban development areas and road network through a ring road system connecting also planned development areas.
- Ring roads to handle through traffic outside city center and to distribute traffic on radial roads.
- Strengthening international and regional linkage by a new motorway placed along the boundary of the Study Area that can accommodate the diverted through traffic.



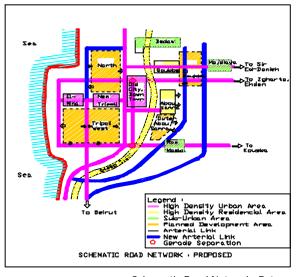
Topographical Constraints

Road Length and Density

	20	00	2020		
Function	Length	Density	Length	Density	
	km	Km/km <sup>2</sup>	km	Km/km <sup>2</sup>	
Motorway	3.61	0.10	11.08	0.32	
Primary Arterial	29.02	0.83	47.53	1.36	
Secondary Arterial	29.15	0.83	36.10	1.03	
Collector	26.62	0.76	44.64	2.27	
Total	88.40	2.52	139.35	3.97	



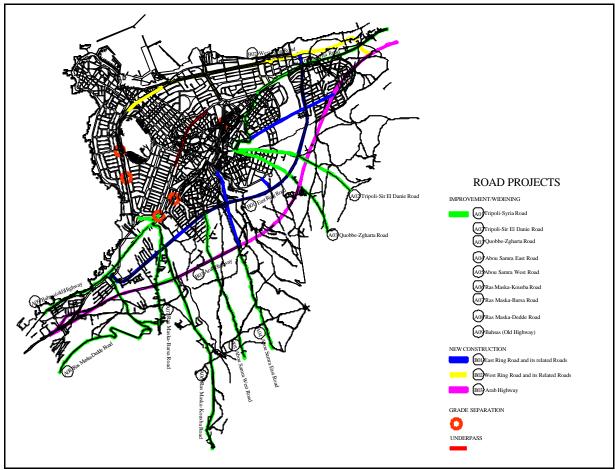
Schematic Road Network: Present



Schematic Road Network: Future

# **Road Network Development Projects**

- Improvement or widening of existing roads outside the built-up area, with a total length of 34.5 kilometers.
- Construction of new roads, mainly as ring roads and radials, with a total length of 32.1 kilometers.
- Five Grade-separation structures at congested intersections to improve accessibility to/from plateau areas and as motorway interchanges.
- Tripoli Boulevard Underpass at the Central Area, with a covered length of about 0.6 kilometer.



Road Network Projects

# **Implementation Priority of Road Projects**

A criteria was established for the prioritization of road projects that was assessed from the view points of each of the items under the following four aspects:

- 1. Planning Aspect
  - Compatibility with national/regional development Plans
  - Impact on land development
  - Impact on socioeconomic activities
  - Maturity and Status for on-going and committed projects
- 2. Technical Aspect
  - Urgency based on degree and scale of problems
  - Improvement scale and the size of project
  - Function and role in road network
  - Technical difficulty and requirements for special structures or measures
- 3. Environmental Aspect
  - Effect on health in terms of its high impact in mitigating air pollution
  - Social impact with low need for land acquisition and resettlement schemes
  - Physical impact with low negative effects on nature, flora and fauna
  - Social acceptance from affected people and users' groups

- 4. Benefit Aspect
- High traffic volumes with high level-of-service
- High priority for low cost projects
- Relative benefit scale is assessed by the share of project's benefits to the total benefit of all Master Plan Projects.

Implementation Priority of Road Projects

implementation Phonty of Road Projec				
Term	Road Project			
Short	A06	Ras-Maska – Kousba Road		
	A09	Behsass (old) Highway		
	B01 (a)	East Ring Road		
	C01	Tripoli Blvd. Underpass		
Medium	A01	Tripoli – Syria Road		
	A02	Tripoli – Sir El-Dannie Road		
	A03	Qoubbe – Zgharta Road		
	A07	Ras-Maska – Barsa Road		
	80A	Ras-Maska – Dedde Road		
	B01 (b)	Related Roads of East Ring Road		
	B02 (a)	West Ring Road		
	B02 (b)	Related Roads of West Ring Road		
	C02	Grade Separation - 2010		
Long	A04	Abou Samra East Road		
.,	A05	Abou Samra West Road		
	B01 (c)	Grade Separation along East Ring		
	•	Road		
	B02 (c)	Grade Separation along West Ring		
		Road		
	B03	Arab Highway		

# 7 PUBLIC TRANSPORT PLAN

To achieve the objectives and targets of the Master Plan, the public transport plan is formulated as follows:

# **Objectives**

- To introduce a modern and environmental friendly city bus system to meet the future socio-economic development in Tripoli and to decrease private car use dependency rate.
- To improve the shared-taxi service as supplement to city and inter-city bus in order to achieve an efficient public transport system.
- To improve the school bus service also as supplement to bus system to achieve an efficient and safe public transport system.

#### **Strategies**

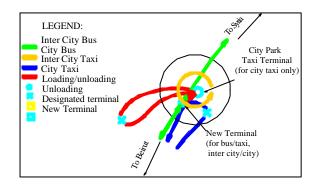
In order to achieve the objectives mentioned-above, the strategy prepared is as follows:

- Introduction of a modern city bus system
- Provision of optimum bus routes to meet public transport demand
- Provision of traffic demand control measures to prioritize public transport system among transport modes
- Integration between city bus network and inter-city one
- Providing bus terminals to promote integration with other modes
- Establishment of taxi terminals and stops to promote bus usage

## City and Inter-city Bus system Improvement

Based on the public transport system components and function as well as the location of proposed terminals, different improvement schemes are established and evaluated to select the optimum alternative. The optimum bus transport system is selected and indicated as follows:

- Introduction of a city bus transport service in addition to existing inter-city bus service.
- Inter-city buses would be loaded and unloaded at the north and south bus terminals, but not at the central area.
- Within Tripoli Metropolitan area, the public transport will be serviced as city bus services.
- Taxi services are divided into two (2) types for inter-city taxi service and city taxi service separately.
- Inter-city taxi would be loaded and unloaded, as same as bus system, at north and south bus terminals, not at the central area.



Medium Term Public Transport Scheme

## **Public Transport Demand**

Recently, the share of public transport modes is about 36% that is divided between school bus (10%) and shared-taxi (26%). The target share of public transport is based on the future modal share and estimated demand.

Target Ratios of Public Transport

rarget natios et i abile manspe				
Year	01	05	10	20
% of Public Transport to Total Trips	36	40	45	50
% of City Bus to Public Transport	0	45	60	70

Public Transport Demand

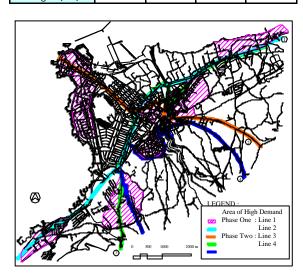
Fubilic Transport Demand					
Year	2001	2005	2010	2020	
Population	330,930	360,304	390,447	454,174	
Total Trips/Day	600,000	699,000	795,000	1,017,000	
Public Transport	Demand				
Trips/Day	216,000	280,000	358,000	508,000	
Public Buses Der	nand				
Trips/Day	0	60,000	110,000	200,000	
No. of Buses	0	85	150	285	
City Taxi Deman	d				
Trips/day	194,000	192,000	212,000	257,000	
No. of Taxis	4,600	4,334	5,120	6,000	
School Bus Dema	and				
Trips/day	22,000	28,000	36,000	51,000	
No. of Buses	420	560	720	1020	

## **Operating Routes and Terminals**

Routes are established based on transport demand by zone as well as origins and destinations of trips. A plan by MOPWT, which is committed to operate bus service in Tripoli, was reviewed and considered in the planning process. As the city center is characterized as a main destination with the highest density of trips, it is considered in all bus lines to achieve the highest occupancy rates. Other main areas are El-Bedaoui, El-Mina, El-Qoubbe, Abou-Samra and Behsass. A city bus terminal will be implemented at the city center (El-Taal Square). The number of buses is estimated based on minibuses of 25 seats capacity.

City Bus Operation Length

City bus Operation Length						
Line No.	1	2	3	4		
Length (km)	12.5	9.0	12.0	12.5		



 City Bus Routes

 Capacity of City Bus Central Terminal

 Year
 2005
 2010
 2020

 No. of Stalls
 4
 8
 12

Measures to increase the bus users may include:

- Bus public-experiment and campaign
- Bus exclusive, priority, exclusive right/left turn and reversible lanes
- Bus priority signal
- Short time interval among buses
- Reasonable walking distance
- Reasonable fare
- Comfort transfer system with other transport modes especially inter-city buses

# **Inter-city Bus and Transport Center**

The plan includes two inter-city terminals to prevent the inter-city bus to enter the city center basically for the purpose of alleviating the severe traffic congestion.

The first terminal, which is planned by the MOPWT to function as a multi-purpose integrated Transport Center with high priority in MOPWT projects for northern Lebanon, is located south of Tripoli at Behsass area. With the availability of the land that is owned by the MOPWT, this project is already committed for implementation by the Office of Rail, Road and Public Transport under the MOPWT during the short-term improvement plan. The second bus terminal is planned to be located in the north of the Tripoli at El-Bedaoui.

No. of Spaces of Intercity Terminals

Year	2005	2010	2020
Southern Terminal			
Large Buses	24	15	17
Minibuses	140	90	95
Northern Terminal			
Large Buses	-	8	10
Minibuses	-	55	60

# City and Inter-city Taxi

By introducing the city bus service, a little decrease in the number of taxis is expected till the year 2005 then the required number will increase again.

City taxis will have parking spaces in the central parking, southern and northern terminals. Taxi stands will be constructed at high demand areas such as El-Mina, El-Qoubbe, El-Bedaoui and Ras-Maska.

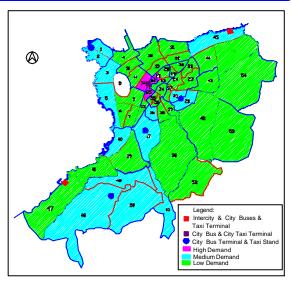
No. of Spaces of City Taxi Terminals

Year	2005	2010	2020
Central	50	25	36
Southern	8	16	24
Northern	-	8	16

Intercity taxis will have parking spaces in the southern and northern terminals where loading will be only allowed at these terminals. Unloading will be allowed at passenger destinations.

No. of Spaces of Intercity Taxi Terminals

Year	2005	2010	2020
Southern	106	87	94
Northern	-	28	30



Transport Terminals and Taxi Stands

# **School Transport**

The M/P policy is to increase the share of school buses. In Tripoli, however, school buses cause recognizable traffic congestion by parking in front of schools.

Alleviating the severe traffic congestion due to school buses is based on the following measures:

- Gradually replace large school bus by minibus
- Create off street parking stalls at schools
- Apply short time shift in the start and end times of the school day
- Built all new schools in new developing areas

#### **Implementation Schedule**

Implementation Plan

Plan		Year		Cost
Platt	01-05	06-10	11-20	Billion LL
Public Bus	10.80	4.60	8.15	23.55
Bus Routes 1 and 2	2.00		4.00	6.00
Bus Routes 3 and 4		2.00	4.00	6.00
City Bus Central Terminal	0.20			0.20
Behsass Transport Center*	8.00			8.00
El-Bedaoui Intercity Bus Terminal		2.50		2.50
El-Qoubbe City Bus Terminal	0.15			0.15
El-Mina City Bus Terminal	0.15			0.15
El-Bedaoui City Bus Terminal	0.15			0.15
Abou Samra City Bus Terminal	0.15			0.15
Developed Area City Bus Terminal		0.10	0.15	0.25
Taxi	1.15	0.20	0.15	1.50
Central Terminal	0.15			0.15
El-Mina Taxi Stand	0.25			0.225
El-Bedaoui Taxi Stand		0.10		0.10
El-Qoubbe Taxi Stand	0.15			0.15
Abou Samra Taxi Stand	0.15			0.15
Behsass (Ras-Maska) Taxi Stand*	0.15			0.15
Behsass Intercity Taxi Terminal*	0.15			0.15
Bedaoui Intercity Taxi Terminal	0.15			0.15
Developed Area Taxi Stands		0.10	0.15	0.25
School Bus	0.55	0.20	0.20	0.95
School Bus Parking Stalls	0.15			0.15
Shared Taxi & Private Car Stalls	0.10			0.10
Large Bus Replacement	0.20	0.10	0.10	0.40
New School Parking Facilities	0.10	0.10	0.10	0.30
Cost (Billion LL)	12.50	5.00	8.50	26.00

<sup>\*</sup> Components of Behsass Transport Center

# 8 TRAFFIC MANAGEMENT PLAN

Based on the selected optimum Master Plan, the Traffic Management Plan is formulated as follows:

#### **Objectives**

- To prepare efficient traffic management plan in order to reduce traffic congestion in the Study Area.
- To prepare comfortable and safely transport system for road users in the Study Area.
- To improve the urban environment through reduction of traffic congestion at the Central Area.
- To provide an efficient, comfortable and safer transport system by integrating road improvement projects and public transport system.

# **Strategies**

To achieve the objectives, the strategy is formulated as follows:

- Strengthening traffic education
- Strengthening traffic enforcement
- Improvement of traffic signal system
- Improvement of traffic safety, control and management facilities
- · Introduction of parking control

#### **Education and Public Awareness**

The education plan is basically designed to address the following four groups through educational activities, campaigns and safety programs.

- School children and students: education campaign
- Car drivers: licensing training programs
- General public: mass-media campaigns safety week
- Traffic management and enforcement personnel: training and educational programs

#### **Enforcement**

Traffic policemen and municipality enforcers will be qualified through training programs that include:

- Traffic laws, regulations, control and enforcement techniques
- Traffic management procedures
- Human, vehicle and road system mechanism
- Traffic flow characteristics
- Traffic signal operation and intersection control
- Traffic accidents investigation techniques

# **Traffic Signalization**

There are no signals in the Study Area at present. There is an on-going project to provide signals financed by Saudi Fund. Signals are installed at 15 intersections, which are selected based on judgment and field observations.

Under the Master Plan, there is another signalization phase for 15 more intersections. Priorities of intersections are assessed by a weight analysis procedure based on the following criteria:

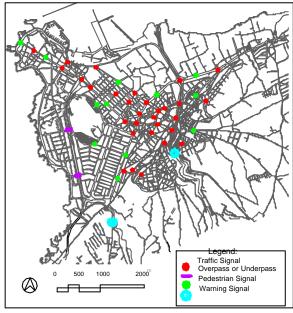
- Level of service
- Heavy traffic volumes
- Heavy pedestrians crossing
- High number of conflict points

· Link with other intersections

#### **Facilities of Traffic Control and Pedestrian**

Other than signalization, there are many locations that lack the minimum control facilities even they are characterized with drastic alignment profiles. Applied one-way system at some locations in the Central Area does not show significant impact. Required control facilities include regulatory and warning signs, speed limit signs, guard-rails, warning flashers, pedestrian signals and over/underpass, priority signs and channelization.

The M/P identifies the necessary measures to provide the required facilities and to increase the safety of pedestrian and other road users.



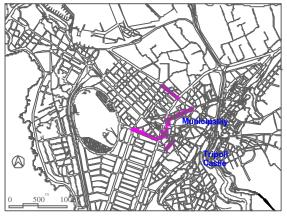
Location of Traffic Signals and Control Facilities

# **Parking Control**

Parking control measures directly affect the volume of traffic, particularly where commuters and shoppers are heavily using on-street parking. Basic control approaches to deal with parking problem are bans, time limits, parking fee and off-street parking. Outside the Central Area, parking demand is within the available spaces. The following procedures are to solve the drastic parking problem in the Central Area.

- Prohibit on-street parking gradually as substitute off-street spaces are provided up to the end of the short-term. Next, it will be prohibited completely except for spaces with parking meters. At present, 500 parking meters are being installed.
- Utilize vacant lands as off-street parking areas.
- Apply the obligatory regulation of providing garages for night parking in new buildings.
- Provide an off-street parking areas for tourist buses.
- Control taxi over-supply to reduce the number of parked taxis in central areas and provide required taxi stands and terminals.
- Provide off-street parking spaces for school buses.

**Executive Summary** 



Location of On-Street Parking Meters

The plan aims to strengthen the obligatory parking-space regulation, to set-up on-street parking-meter policy and to increase off-street parking areas as well as to prohibit on-street parking in the future. At present, there are 2,950 parking spaces (off-street: 950 and on-street: 2,100) that approximately balances the demand of 3,000 spaces.

Davtime and Nighttime Demand

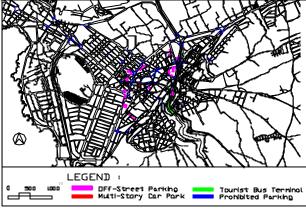
		Dayiiii	re arra ringinit	mile Demail
Year	2000	2005	2010	2020
Daytime	3,000	3,250	3,500	4,125
Nighttime	3,150	3,430	3,740	4,330

Forecast of the future demand for daytime-parking and nighttime-garage spaces shows the need for 2,150 spaces by the year 2020 in addition to the available 2,000 spaces of 500 parking-meter, 850 off-street and 650 obligatory garage spaces.

Additional Required Parking Spaces in Central Area

Additional Regulied Farking Spaces in Central Area				
Year	2001-2005	2006-2010	2011-2020	
Required Spaces	1,250	250	625	

The area required for the additional spaces is about 42,500 m<sup>2</sup>. The survey for vacant lands shows that there are enough lands that can be used by the Municipality under the rental concept. Prohibition of parking along intersection approaches will highly improve the level of service.



Off-Street Supply and Prohibited On-Street Parking Locations

## **Traffic Safety Measures**

Comprehensive efforts and measures for safety components, which are: Education, Enforcement, Environment and Engineering are required. Engineering measures are applied on geometric design and road safety facilities. Major safety measures at intersections and locations with high potentiality for traffic accidents include:

- Appropriate geometric design
- Channelization with optimum safe lane width.
- Marking of all traffic lanes and pedestrian crossing.
- Regulating, warning and guiding traffic signs.
- Traffic signal and Street lighting
- Guardrail
- Pedestrian overpass, underpass and sidewalk

# Implementation Schedule

Implementation Plan

impiernentation Plai			
Plan	Year		Cost
Tidii	01-05	06-10	B. LL
Signals	1.56	1.00	2.56
Traffic Signal Phase I	0.59		0.59
Traffic Signal Phase II	0.78		0.78
Secondary Traffic Signals		1.00	1.00
Pedestrian Traffic Signals	0.11		0.11
Warning Traffic Signals	0.08		0.08
Signs	0.17	0.17	0.34
Warning Signs	0.04	0.04	0.08
Informatory Signs	0.02	0.02	0.04
Prohibitory Signs	0.11	0.11	0.22
Marking	0.24	0.12	0.36
Intersections	0.05		0.05
Major Corridors	0.19		0.19
Secondary Corridors		0.12	0.12
Pedestrian Overpass/Underpass	0.26		0.26
Major Corridors	0.26		0.26
Parking	1.08		1.08
Prohibition at Intersection	0.10		0.10
Partially Prohibition along Corridors	0.10		0.10
Major Roads Complete Prohibition	0.10		0.10
Paid On-Street	0.30		0.30
Paid Off-Street	0.40		0.40
Multistory Car Park	0.30		0.30
Truck Loading and Unloading	0.05		0.05
Education	3.00	1.00	4.00
Enforcement	0.42	0.71	1.13
Total Cost (LL Billion)	7.00	3.00	10.00

Note: The Master Plan strategy is to complete all projects by the end of the Medium-Term Plan.



Enforcement in Action

#### 9 ENVIRONMENTAL ASSESSMENT

The development of the urban transport infrastructure and facilities of Greater Tripoli is expected to produce various impacts on the environment, which are investigated and examined in order to simultaneously develop mitigating measures to minimize any possible negative impact.

# **Environmental Legislation**

Lebanon has a large amount of environmental laws with some dating back to the 1930s. However, these laws are characterized by obsolescence and the need to update. In addition, these laws are lacking of clarity. accountability and provisions of mechanism for implementation.

The Ministry of Environment was established in May 1981 aiming at controlling all forms of pollution, the use of pesticides deforestation and forest fires, solid waste disposal, protection of fauna and flora and urbanization. In April 1993, the Ministry issued the new Environmental Law No. 216, marking a significant step forward in the management of environmental affairs. It has the power to:

- Formulate general environmental policy
- Propose measures for law implementation in coordination with other concerned agencies.
- Protect the natural and man-made environment in the interest of public health and welfare.
- · Controls and prevent pollution irrespective of the source.

Moreover, the Ministry has suggested, in September 2000, an Environmental Impact Assessment outline, which is still a draft decree under revision by a committee composed of representatives from related ministries and agencies.

#### **Initial Environmental Examination**

Environmental items under JICA Guidelines are investigated to carry out an Initial Environmental Examination on the Master Plan projects. Its objectives are to identify the possibility of any negative impact that may result and to propose adequate mitigating measures. The Master Plan projects are categorized into two main groups based on their expected negative environmental impact:

- 1: Projects with high potential negative impact
- 2: Projects with low potential negative impact

In order to determine the importance and potential of each environmental impact, the following points are assessed:

- Number of affected people
- Extent of the impact
- Impact duration and intensity
- Components simultaneously affected

- Cumulative aspect of the impact
- Irreversibility impact
- Mitigating Measures

Sconing Items

		Scoping richts		
Social Environment	Natural Environment	Pollution		
Land Acquisition	Topography	Air Pollution		
Resettlement	Geology	Water Pollution		
Economic Activities	Ground Water and Hydrology	Soil Contamination		
Traffic and Public Facilities	Coastal Zone	Vibration and Noise		
Communities Split	Flora and Fauna	Land Subsidence		
Cultural Property	Metrology	Offensive Odor		
Public Health	Landscape			
Waste				
Hazard and Risks				
Overal	l Environmental Eva	aluation		

# **Items for EIA Study**

Some projects, such as new construction of roads and facilities, may require an EIA study that includes further detailed environmental examination on items included in the following table. Other projects management and signalization do not require such detailed studies.

Items Required for EIA

		terris Requii	cu for Lir	
Environmental Items	Roads and ntersections	Public Transport	Parking Facility	
SOCIAL ENVIRONMENT				
Resettlement	В	D	D	
Economic Activities	В	D	С	
Traffic Facilities	В	С	С	
Split of Communities	С	D	D	
Cultural Property	С	С	С	
Water Rights of Common	С	С	С	
Public Health Condition	В	D	D	
Waste	В	С	С	
Hazards (Risks)	D	D	D	
NATURAL ENVIRONMENT				
Topography and Geology	В	D	D	
Soil Erosion	С	D	D	
Ground Water	D	D	D	
Hydrological Situation	D	D	D	
Coastal Zone	D	D	D	
Flora and Fauna	D	D	D	
Meteorology	D	D	D	
Landscape	В	В	В	
POLLUTION				
Air Pollution	В	С	С	
Water Pollution	С	D	С	
Soil Contamination	D	D	D	
Noise and Vibration	В	С	С	
Land Subsidence	D	D	D	
Offensive Odor	D	D	D	
Overall Evaluation	С	D	D	

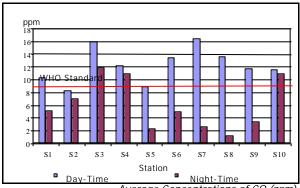
- Evaluation Categories:
  A: Serious impact is predicted
  - B: Some impact is predicted C: Extent of impact is unknown
- D: No impact is predicted. EIA is not necessary

#### **Air Pollution Assessment**

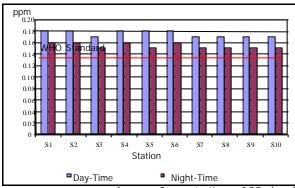
A field monitoring survey was conducted at a total of 10 stations representing different characteristics of the Study Area based mainly on the present traffic volumes. Results show that the CO oncentrations exceed the WHO standard at most locations during daytime, when there is most of the traffic, and decrease significantly during night-time. It is also noticed that the highest daytime concentrations are measured on Mondays (at stations S3 and S7), when an increased traffic activity is usually occurred.  $SO_2$  concentrations are significantly higher than the equivalent WHO standard, and do not vary much from site to site. TSP concentrations exceed WHO Standard (150  $\mu \text{g/m}^3$ ) at most of the congested areas. In conclusion, air pollution is considered as a major environmental problem in the Study Area.

**Environment Survey Stations** 

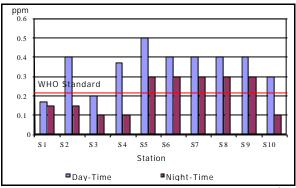
Traffic Volume	Stations
High	2, 3, 4, 5 and 6
Medium	1, 7 and 10
Low	8 and 9



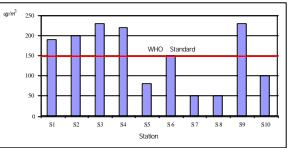
Average Concentrations of CO (ppm)



Average Concentrations of SO<sub>2</sub> (ppm)



Average Concentrations of NO<sub>2</sub> (ppm)

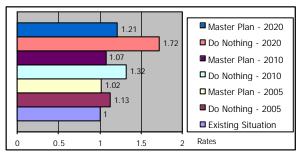


Average Concentration of TSP

### Master Plan Impact on Pollution

Air pollution is one of the main elements that are greatly affected by traffic congestion and transport modes; therefore, the impact of the Master Plan projects on air pollution reduction is predicted for the target years. Based of the forecasted values of future traffic volumes and speeds, composite emission factors are estimated through an air quality simulation modeling process as pollutants exposure levels.

Results show that the Master Plan measures do not affect the emission factors. This is mainly attributed to types of proposed projects, namely road improvement, enhancement of public transport service and traffic management measures. When compared with the "Do Nothing" case, results show great reduction in CO emissions and air pollution in the Study Area.



CO Emission Reduction of Master Plan

## Mitigating Measures

For few road widening projects that are located outside areas subject to readjustment plans, a resettlement plan is required for land acquisition. When applying readjustment plans, the government is entitled to acquire 25% of the land for infrastructure projects which is the normal procedure for implementing infrastructure projects Other negative social or natural impact is not expected as the Master Plan will promote living style and environment as well socioeconomic development. In addition, it will support tourism activities and increase traffic safety levels.

A proper air quality management system is required to further improve the environment and to keep emission levels under international standard. Such system may include fuel improvement, vehicle inspection, emission regulation and the introduction of unleaded gas (ULG) and less emission vehicles (LEV) for taxis and buses.

# 10. PROJECT MANAGEMENT AND FINANCING

## **Transport Legislation**

- The legislation related transport in Lebanon seems to be well established when compared with international levels. However, drivers due to inappropriate applied enforcement under the scarce officials situation and budgetary constraints do not properly observe most of the traffic laws and regulation.
- On legislation related transport, new legislation is not basically required, but strict enforcement on the traffic regulation such as raising of fines to violations of traffic laws and regulations especially for illegal parking should be practiced.

Management Agencies

	Management Agencie			
Category	Name	Organization/s		
Road Traffic (Overland Traffic control, Driver's Licenses, Automobile registration, etc)	Traffic Laws of Lebanon 67/77 (1968) (Revised and amended various times)	- Ministry of Interior - Internal Security Force - MOPWT - Police Force, Tripoli Municipality		
Transportation Business (Taxi services, bus services, Truck transportation services, etc)	Code of Commerce (Legislative Decree No. 304 dated 24 Dec. 1942)	- MOPWT - Commercial Court - Chamber of Commerce and Industry		
Investment (BOT, Privatization of public transport entities)	Code of Commerce (Legislative Decree No. 304 dated 24 Dec. 1942)	- Ministry of Finance - Municipalities - Commercial Court - Chamber of Commerce and Industry		
Insurance (Mandatory automobile liability insurance)	Mandatory Insurance Law - None. Insurance Law: Decree 9812 (1968) (revised 1993 and 1999)	- Ministry of Economy and Trade		
Road administration and management	None (Toll on the Road is not applied for the Master Plan Projects as it is a Government Policy except BOT investment.)	- MOPWT - Ministry of Municipalities and Rural Affairs (MOMRA) - Tripoli Municipality		
Urban Planning (Land utilization, Building restrictions, Obligatory Parking Lot Construction)  Environment (Noise, Vibration, Air pollution, Water pollution)	Real Estate Property Code Building Laws and Regulations Real Estate Laws for Foreigners (1969) Environment Law	- MOPWT - Ministry of Finance, - Urban Planning Office, Tripoli Municipality - Ministry of Environment - Tripoli Municipality		

#### **Implementation Organization**

 The administrative system of Lebanese Government and Municipalities is based on the notion of a small

- organization. This is understandable when considering the country is still under the process of reconstruction and the human resources are very scarce. For instance, CDR has only about 190 officials working for about 800 large-scale projects including technical assistance, averaging 4.2 projects per official in 1999. Ministries and Municipalities have the same situation.
- It is practical to hire professional in-house adviser/staff/engineer, and to contract out with private contractor/consultant for successfully implementing the projects. The applied system of project implementation, which is principally based on the open competitive tendering procedure, is economical, practical and realistic.
- Projects and measures recommended in the Master Plan are composed of, 1) road improvement and widening, 2) new road construction, 3) grade separation and underpass, 4) public transport, and 5) traffic management.
- It is recommended that each organization relevant to project implementation should employ necessary professional staff/engineer/expertise. For instance, road construction projects;
  - 1) Implementing Agency: CDR
  - 2) Consultant:
    - Right of way acquisition expert(s)
    - Detailed Engineering expert(s)
    - Construction Supervision expert(s)
  - 3) Construction: Contractor
  - 4) Operation and Maintenance: MOPWT or the Municipality (local road)
- From the practical viewpoints, the same procedure will be applied for the implementing the Short-term Plan projects of underpass and public transport.
- Public Bus Transportation project will be implemented by MOPWT utilizing private investment and management under a BOT (Build-Operate-Transfer) scheme. Policy issues will be managed by the present organization of MOPWT.
- For the traffic management and other listed projects, the following system is recommended.
  - 1) Implementing Agency: MOPWT or Municipality
  - 2) Consultant and Contractor: same as above.
  - Operation and Maintenance: A Transport Management Unit will be established, composed of Municipality police force and Internal Security Force of the Ministry of Interior as an integrated unit to perform traffic management and control tasks.

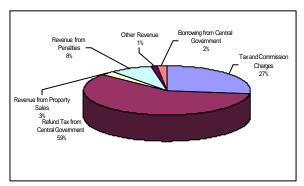
## **Project Financing**

• It is of generally prevailed principle for the Government to pay out of its fiscal revenue and to construct public infrastructure which is used by and brings benefit to people in general. The bridges and roads, which are exclusively used by local people, should be constructed and maintained by local tax and levies. Some limited transport facilities such as bus transport and highways

## PART 2: INTEGRATED TRANSPORT PLAN

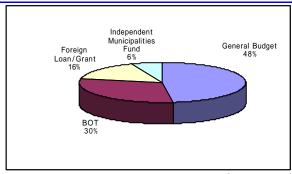
should be constructed and maintained by collecting fees from passengers or users.

• Lebanon is still rehabilitating and reconstructing after prolong civil war. The Government is struggling every year to rehabilitate, reconstruct and develop the land with borrowing money twice as much as the general fiscal revenue. The Government is continuing not collect toll in highways as a political decision. Tax rate on fuel gasoline and diesel oil is high (58.4% on gas and 36.52% on diesel oil), of which 90% is allocated to general revenue of the Central Government and 10% is refunded to the local government.

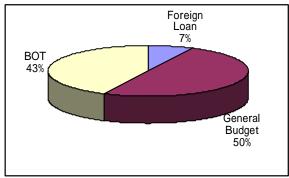


Tripoli Municipality Budgetary Resources

- The budgetary size of Tripoli Municipality is only 0.32% of that of the Government, and 3.5% of MOPWT budget (average of five years). Municipal autonomous revenue is limited to only 30% of total and no increase is expected. About 60% of the total budget is refund from the Government, and mostly taking two years to receive. Tax collection system is instituted in the Municipality organization and well functioned.
- The Master Plan projects are not expected to be financed by Municipality, but should be financed by Government budget, reconstruction and development finance through CDR and private investment finance (BOT). This means that the project implementing agencies are CDR, MOPWT (BOT) and Tripoli Municipality. However, final source of funds should be the people (government tax revenue) and the users (BOT).
- According to the Government's Five Year
  Development Plan (Year 2000 to 2004), total
  financial resources for the infrastructure investment
  is b. 13,560 LL (US\$ 9.043 billion), of which the
  government general budget is 48%, private
  participation (BOT) 30%, foreign loans and grants
  16% and municipality fund 6%.
- The Plan allocates b. 4,936 LL (US\$ 3,291 million) to transport sector investment, of which general budget plus foreign loan is 57%, and BOT is 43%.
   Private participation is strongly expected.



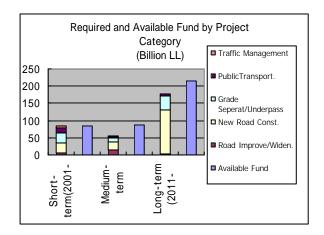
National Infrastructure Investment (2000 – 2004)



National Transport Sector Investments (2000 - 2004)

 Fund availability for the Master Plan Projects is derived from applying the allocation criteria, which is based on the share of population and road network (Km) of Tripoli Municipality, to the national transport sector investment. Taking into consideration routine maintenance works, the estimated fund availability is found to cover the implementation of the Master Plan projects.

Required and Available Fund (b. LL) Short-term Medium-term Long-term Items (2001-2005) (2006-2010) (2011-2020) Fund requirement for 84.23 56.49 178.85 the Master Plan Projects Fund availability 85.00 86.00 215.00 estimated



# 11 MASTER PLAN EVALUATION

## **Evaluation Methodology**

The optimum Master Plan formulated as mentionedabove is evaluated from the national economy of Lebanon, technical parameters of traffic efficiency, and accessibility coverage of population and environmental stand points. The method of evaluation is based on a comparative with "Master Plan" and principal for the two cases of "Do Nothing".

#### **Technical Evaluation**

Traffic Demand Forecast: Traffic assignment results show that the "Do Nothing" case provides bw speeds (less than 20 km/hr) on most of the network especially on the northern and eastern parts of the city. After the completion of the Master Plan, almost all the major links on the network will have speeds higher than 30 km/hr.

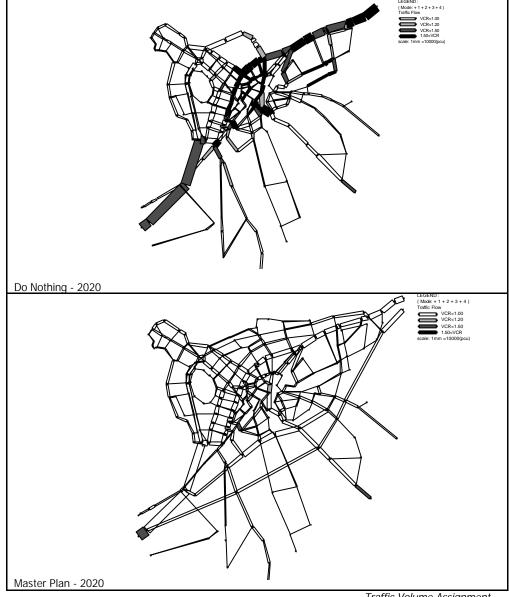
**Network Efficiency:** Traffic parameters of average

speeds and congestion rates are used to assess the efficiency of the network. Low speeds and high levels of congestion on the "Do Nothing" case are widely spread on when compared with the "Master Plan" case.

Speed and Congestion

Parameter	2000	2005	2010	2020
Average Speed (km/hr)				
Do Nothing	54.7	46.9	45.4	42.2
Master Plan		54.5	54.8	56.7
Average Volume/Capacity Ratio				
Do Nothing	0.384	0.545	0.585	0.655
Master Plan		0.459	0.439	0.424

Accessibility Coverage: With the spatial distribution of population and urban structure, the Master Plan provides an average accessibility coverage to the city center of 14.4 minutes, which does not exceed 10% of the present accessibility coverage of 13.1 minutes.



Traffic Volume Assignment

Accessibility	Coverage	of Po	pulatior
---------------	----------	-------	----------

Travel Time to City	2000	20	)20			
Center (minutes)	2000	Do Nothing	Master Plan			
0.0– 4.0	18,850	3,600	3,473			
5.0-9.9	159,202	112,640	108,604			
10.0-14.9	77,564	142,266	258,104			
15.0-19.9	43,248	74,667	62,154			
20.0 or more	32,065	121,001	21,839			
Total	330,930	454,174	454,174			
Average Time	13.1	19.7	14.1			

#### **Economic Evaluation**

The traffic system performance of the Master Plan is assessed based on savings in traffic parameters and traffic cost between the two cases of "Do Nothing" and with "Master Plan".

Traffic and Economic Parameters

Traine and Leonomic raramet											
Year	Do Nothing	Master Plan	Savings								
1,000 PCL	J-kilometer/day										
2000	1,454,932										
2005	1,789,023	1,638,469	150,554								
2010	2,136,209	1,856,863	279,346								
2020	2,788,483	2,348,516	439,967								
1,000 PCL	J-hour/day										
2000	27,192										
2005	36,341	28,412	7,929								
2010	48,435	33,476	14,959								
2020	74,557	42,838	31,719								
Traffic Cos	t in LL Billion/ye	ar									
2000	135										
2005	169	142	27								
2010	209	160	49								
2020	288	198 90									
Economic Parameters											
EIRR (%)		27.75									
NPV (LL Bill	ion)	180.57									
B/C		2.52									

The Master Plan will provide an annual savings in traffic cost of LL 90 Billion by the target year 2020. Results of the sensitivity analysis show that the Master Plan is feasible under higher costs with lower benefits.

Sensitivity Analysis Results

		o or ior tirrity i ii	narjoro modumo
Case	Cost	Benefit	EIRR %
1	+10%	±0	25.78
2	±0	-10%	25.58
3	+10%	-10%	23.70

# **Environmental Evaluation**

Projects incorporated in each sector of the Master Plan promote an environmentally sound and health supporting transport system in the Study Area. The road network is developed to provide direct access between zones and to reduce unnecessary detouring traffic. In the Short-term Plan, introducing an advanced and effective public transport system with transport management schemes and an underpass in the densely developed areas will result in eliminating traffic congestion that will have considerable improvement of environmental conditions.

#### Indirect benefits

- Improving living environment with a smooth flow on the transport network
- Improving traffic safety by applying strict measures for transport management, increasing enforcement capabilities and providing education programs for different groups of road users.
- Promotion of economic development with an efficient transport network and more employment opportunities will be generated to activate the economic and light-industry sectors. In addition, the commercial sector will be improved especially in the Central Area due to improved accessibility and alleviation of traffic congestion.
- Promotion of tourism to historical heritage and resort areas that will be preserved with an efficient transport system that includes an advanced public transport service.
- Promotion of trade and international traffic through a high-efficiency transport network of the Master Plan.

## **Master Plan Components**

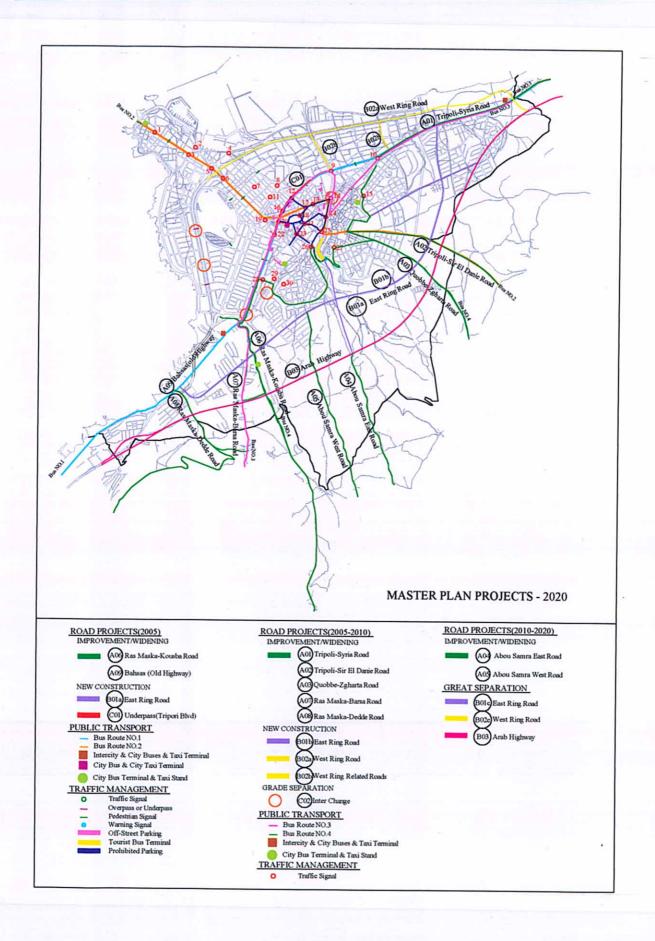
The selected optimum transport plan is combining major road projects with transport management schemes and public transport of city bus service. In the planning process, policies as well as tasks and solutions for existing and expected problems, for each transport sector, are developed to meet the objectives of the Study. The table presents a summary of major projects under the short, medium and long term plans.

# **Plan Integration**

The projects included in the transport Master Plan demonstrate the integration concept either with other city planning components, such as land use activities and urban structure as well as other infrastructure and architectural planning, or between the different hard and soft sectors composing the plan. Integration is also provided between different transport facilities and modes with management schemes and safety measures.

Summary of Major Projects

Sector	Major Projects	2001 - 2005	2006 - 2010	2011 - 2020
Road Network	Widening and Improvement New Construction Grade Separation	6.2 8.5 1	22.1 12.5 5	6.1 11.1
Public Transport	Bus Operation	21.5 km 85 1 (South) 4	24,5 km 150 1 (North) 1	- 285
Traffic Management	Signalized Intersections Parking Control  Off-street Parking Safety Measures Enforcement Measures Legislation System	15 Applying Prohibition and Control Measures Installing 2,000 Parking-meters Area required: 81,250m² Providing Education and Facilities Strengthening Manpower and Equipment Applying Vehicle Registration System	15 6,250m²	15,625m²



# 12 OVERALL IMPLEMENTATION PLAN

## **Implementation Strategy**

The planning period, 2001 ~ 2020, is divided into the following three (3) stages;

Short Term Planning Period: 2001 ~ 2005
 Medium Term Planning Period: 2006 ~ 2010
 Long Term Planning Period: 2011 ~ 2020

The administrative and technical capacities for implementing the proposed Master Plan projects will be developed with governmental human resources and reinforced with professional engineers, in order to implement projects in accordance with proposed technical standards and implementation schedule.

For most efficient implementation of internationally financed projects, international engineering services

will be employed in accordance with rules and regulations of lending agencies.

# **Implementation Schedule**

The implementation timing of road projects is scheduled in accordance with the prioritization criteria. Public transport projects are proposed based on the MOPWT plan of bus transportation. Establishment of the legislation and system on traffic management is scheduled at the earliest possible time.

Enforcement measures will be put into practice just after the declaration of traffic management legislation. In the mean time, facilities such as safety and control devices, traffic signal, marking, etc., including meters for on-street parking systems will be installed.

Overall Implementation Schedule

Project		Length	Cost	SI	hort	Tρ	rm	NΛ	صطانا	ım	Tρ	rm		Long Term		iii impicmemation							
Code	Project Name	Km	LL B.			3 4		6	7	8			11	12						19	20	Agency/Fund	Status
Α	Road Improvement	and Wide	ning																				
A01	Tripoli-Syria Road	3.0	2.93																			MOPWT/Local	
A02	Tripoli-Sir El-Danie Road	5.4	2.43																			MOPWT/Local	Ongoing
A03	Qoubbe-Zgharta Road	4.2	1.89																			MOPWT/Local	
A04	Abou Samra East Road	2.5	1.58																			MOPWT/Local	
A05	Abou Samra West Road	3.6	2.27																			MOPWT/Local	
A06	Ras-Maska-Kousba Road	5.0	6.40																			MOPWT/Local	
A07	Ras-Maska-Barsa Road	2.6	2.54																			MOPWT/Local	
A08	Ras-Maska-Dedde Road	2.8	1.26																			MOPWT/Local	
A09	Behsass (Old) Highway	3.6	3.51																			MOPWT/Local	
	Sub Total	32.70	24.81		6.	40			1	4.50	5						3.8	35					
В	New Road Con	struction																					
B01 (a)	East Ring Road	8.5	28.33			T								П			T					CDR/Islamic Bank	Design
B01 (b)	Related Roads	4.8	6.87		П												Ħ	T					
B01 (c)	Grade Separation	(n =10)	22.50																			CDR	
B02 (a)	West Ring Road	6.4 (n=2)	15.06																			CDR	Planning
B02 (b)	Related Roads	1.25	1.50																				
B02 (c)	Grade Separation	(n = 4)	9.00																			CDR	
B03	Arab Highway	11.1	95.00																			CDR	Planning
	Sub Total	32.05	178.26		28	.33			2	3.4	3					1	26	.50	)				
С	Grade Separation	/ Underp	ass																				
C01	Tripoli Blvd. Underpass	0.985	29.40			T																CDR	
C02	Grade Separation	(n = 5)	51.10																			CDR	
	Sub Total		80.50		30	.00			1	0.50	)						40.	00					
D	Public Trans	sport				T																	
D01	Public Bus		23.55																			MOPWT	Committed
D02	Taxi		1.50			T											П					Municipality	
D03	School bus		0.95			T																,	
	Sub Total		26.00		12	50				5.00	)						8.5	50					
Е	Traffic Manag	gement	•																				
E01	Signals		2.56			Ť								П			T	T			П	CDR/Saudi Fund	Ongoing
E02	Signs		0.34			T								П			Ħ	7				Municipality/Local	Ongoing
E03	Marking		0.36		Ħ									П			T	T			П	Municipality/Local	Ongoing
E04	Ped. Overpass/Underpass	s	0.26											П			T					Municipality	5 5
E05	Parking		1.35											П			Ħ					Municipality/BOT	
E06	Education / Safety		4.00														T	T				MOE/MOI	
E07	Enforcement		1.13											П			T					MOI	
	Sub Total		10.00		7.0	00	•		-	3.00	)												
Total In	nvestment in 2001 Price	es	319.57		84	.23			5	6.4	9					1	78	.85	5				
Expect	ed Budget in 2001 Price	es	386.00		85	.00			8	6.0	0					2	15	.00	)				