



# Attachments-1

# Master Plan for Meki Irrigation and Rural Development Project

# Minutes of Meetings

- 1-1 Scope of Work (S/W) (28 March 2000)
- 1-2 Minutes of Meeting (M/M) on Scope of Work (S/W) (28 March 2000)
- 1-3 Minutes of Meeting (M/M) on Inception Report (7 September 2000)
- 1-4 Minutes of Meeting (M/M) on Progress Report (1) (20 December 2000)
- 1-5 Minutes of Meeting (M/M) on Interim Report (9 March 2001)
- 1-6 Note of Understanding on Preparatory Work for Phase II Study(13 March 2001)
- 1-7 Minutes of Meeting (M/M) on Progress Report (2) (20 November 2001)
- 1-8 Minutes of Meeting (M/M) on Draft Final Report (31 January 2002)

Scope of Work

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia

agreed upon between

Oromia Irrigation Development Authority,

the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 28 March, 2000

RYDEONISHIMAKI

Leader

The Preparatory Study Team

Japan International Cooperation Agency

(ЛСА)

Amdisa Kelkela Angessa General Managar

Amdisa Kelkela

General Manager

Oromia Irrigation Development Authority

(OIDA)

the Government of the Oromia Regional

State

Witnessed by

Hailerfrichael Kinfu

Head

Bilateral Cooperation Department Ministry of Economic Development

and Cooperation

## I. INTRODUCTION

In response to the request of the Government of The Federal Republic of Ethiopia (hereinafter referred to as "GOE"), the Government of Japan decided to conduct the Study on Meki Irrigation and Rural Development Project in Oromia Region, (hereinafter referred to as "the Study") in accordance with the relevant laws and regulations in force in Japan.

Accordingly, the Japan International Cooperation Agency (hereinafter referred to as JICA), the official agency responsible for the implementation of the technical cooperation programs of the Government of Japan, will undertake the Study in close cooperation with the authorities concerned of Ethiopia.

The present document sets forth the scope of work with regard to the Study.

# II. OBJECTIVES OF THE STUDY

The objectives of the study are as follows;

- (1) to formulate a Master plan for a rural development in Meki area through considering its irrigation potential, of which over-all goal is to be a model for other area in Oromia region,
- (2) to conduct a technology transfer to Ethiopian counterpart personnel, aiming to contribute to the institutional building of OIDA, in the course of the Study.

#### III. STUDY AREA

The Study area shall be indicated in the location map attached as Annex 1.

#### IV. SCOPE OF THE STUDY

In order to achieve the objectives above, the Study shall consist of the following items.

#### [Phase 1]

- 1. Data collection
  - 1.1 Collect and review the existing information relevant to the Study
  - 1.2 Carry out field surveys and interviews together with the supplementary data collection on following aspects:
    - (1) Natural condition (Topography, Meteorology, Hydrology, Geology, Soil, etc.)
    - (2) Social and economic condition (Social & economic indices, Land tenure, Health & water supply, Farmers' economy, etc.)
    - (3) Present activity and potential of agricultural & livestock production
    - (4) Present condition of post-harvest and marketing
    - (5) Rural economy and rural credit
    - (6) Extension service / system
    - (7) Others relevant to the Study
- 2. Identification of constraints and potentials
  - 2.1 Analyze the collected information, and identify major constraints, problems and potentials.
  - 2.2 Conduct the Initial Environment Evaluation (IEE)
  - 2.3 Prepare a draft master plan, taking into account following components.
    - (1) Water resource development
    - (2) Improvement of agricultural production
    - (3) Improvement of people's livelihood
    - (4) Public intervention (Extension service, Rural credit, etc.)
    - (5) Institutional Building

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- (6) Others
- 2.4 Select pilot activity / activities for a verification study

#### [Phase 2]

- 3. Formulation of Master plan
- 3.1 Conduct the verification study through implementing selected activity / activities, proposed in the draft Master plan.
  - 3.2 Verify rationality and effectiveness of the draft Master plan.
  - 3.3 Finalize the Master plan.
- 4. Prepare Conclusion and Recommendation

# V. STUDY SCHEDULE

The Study shall be carried out in accordance with the Tentative Work Schedule attached as Annex 2.

## VI. REPORTS

JICA shall prepare and submit the following reports, written in English, to the GOE;

Inception Report

: Twenty (20) copies at the commencement of the Study

Progress (1) Report

: Twenty (20) copies at the end of Phase I

Interim Report

: Twenty (20) copies at the commencement of Phase II : Twenty (20) copies in Work in Ethiopia of Phase II

Progress (2) Report Progress (3) Report : Twenty (20) copies at the end of Work in Ethiopia of Phase II

Draft Final Report

Final Report

: Twenty (20) copies at the end of Phase  $\Pi$ 

Ethiopian side shall submit written comments on the Draft Final Report to JICA in

one (1) month after the receipt of the report. : Forty (40) copies in two (2) months after the receipt of comments on the Draft

Final Report from Ethiopian side

# VII. UNDERTAKING OF THE GOE

- 1. To facilitate the smooth conduct of the Study, GOE shall take necessary measures, as listed below;
  - Secure the safety of the Study Team,
  - Permit the members of the Study Team to enter, leave and sojourn in Ethiopia for the duration of their (1)assignment therein, and exempt them from alien registration requirements and consular fees,
  - Exempt the members of the Study Team from taxes, duties and other charges on equipment, machinery (3) and other materials brought into Ethiopia for the conduct of the Study,
  - Exempt the members of the Study Team from income tax and charges of any kind imposed on or in connection with any emoluments or allowances paid to the members of the Study Team for their services (4) in connection with the implementation of the Study,
  - Provide necessary facilities to the Study Team for remittance as well as utilization of the funds introduced into Ethiopia from Japan in connection with the implementation of the Study,
  - Secure permission for the Study Team(s) to enter wherever necessary for the implementation of the (6) Study.
  - Secure permission for the Study Team to take all data and documents, including photographs and maps, (7)relevant to the Study out of Ethiopia to Japan, and
  - Provide medical services as needed. Its expenses will be chargeable to members of the Study Team. H In (8)

- 2. GOE shall bear claims, if any arises, against members of the Study Team resulting from, occurring in the course of, or otherwise connected with the discharge of their duties in the implementation of the Study, except when such claims arise from gross negligence or willful misconduct on the part of the members of the Study Team.
- 3. Oromia Irrigation and Development Authority (hereinafter referred to as "OIDA") shall act as the counterpart agency to the Study Team and also as the coordinating body in relations with other governmental and nongovernmental organizations for the smooth implementation of the Study.
- 4.OIDA shall, at its own expense and in cooperation with other organizations concerned, provide the Study Team with the following;
  - (1) Available data and information related to the Study,
  - (2) Counterpart personnel,
  - (3) Suitable office space and necessary equipment in Addis Ababa and the Study area,
  - (4) Credentials or identification cards, and,
  - (5) Adequate number of drivers.

# VIII. UNDERTAKING OF JICA

For the implementation of the study, JICA shall take the following measures;

- (1) Dispatch, at its own expense, study teams to Ethiopia, and,
- (2) Pursue technology transfer to the Ethiopian counterpart personnel in the course of the study.

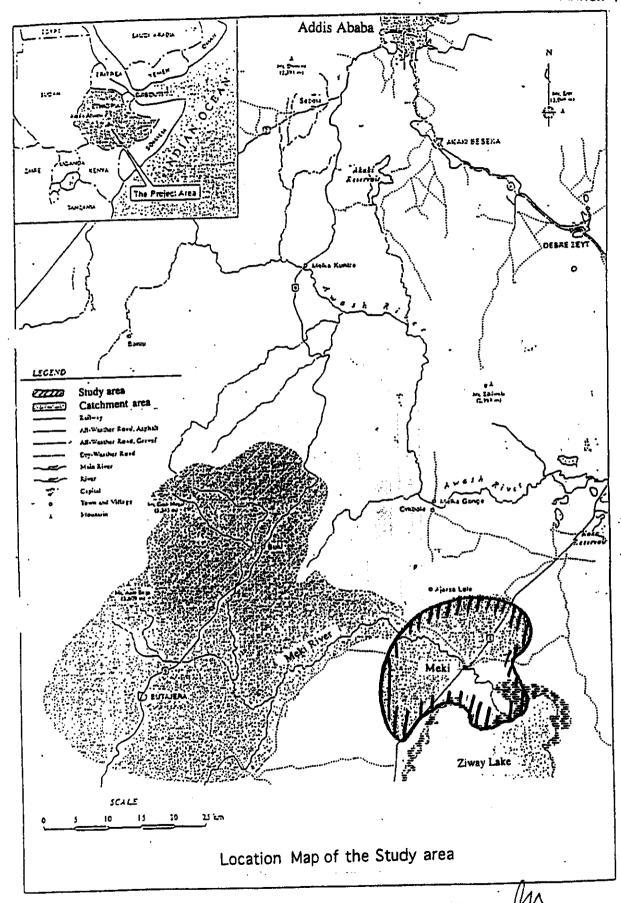
#### IX. CONSULTATION

JICA and OIDA shall maintain constant communication and consult with each other in respect of any matters that may arise from or in connection with the Study.

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# TENTATIVE WORK SCHEDULE

\MONTH	1	2	3	4	5	. 6	7		9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
Work in Ethiopia		7	1111	4/16	<i>(</i> ())					***				Ø			W.		<i>[[]</i>	M						
Work in Japan	)									•																
Stages							P	hase 1 ·					<b>→</b>	<del>(</del>					Phes	1 +2 	<u> </u>					<b>→</b>
Reports	IC	Δ /R			Δ P/R(1)	!				F	Δ /R(2)		∆ ≵⁄R							Δ P/R(3)			Δ DF/R		0	Δ F/R

: Inception Report
: Progress Report(1)
: Interim Report(1)
: Progress Report(2)
: Interim Report(2)
: Progress Report(3)
: Draft Final Report
: Final Report
: Comments on Df /R by Ethiopian side lc / R P / R(1) lt / R(1) P / R(2) lt / R(2) P / R(3) Df / R F / R (Remarks)

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Minutes of Meetings

of

Scope of Work

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia

agreed upon between

Oromia Irrigation Development Authority,

the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 28 March, 2000

Ryushushimak Ryuzo NISHIMAKI

Leader

The Preparatory Study Team

Japan International Cooperation Agency

(JICA)

Amdisa Kelkela

General Manager

Oromia Irrigation Development Authority

(OIDA)

The Government of the Oromia Regional

State

The preparatory study team (hereinafter "the Team"), organized by Japan International Cooperation Agency (hereinafter "JICA") and headed by Mr. Ryuzo NISHIMAKI, visited the Federal Republic of Ethiopia from May 18 to May 29, 2000. The Team discussed and exchanged views with regard to the Scope of Work for "the Study on Meki Irrigation and Rural Development Project in Oromia Region" (hereinafter "the Study") with the officials from Oromia Irrigation Development Authority (hereinafter "OIDA") as well as others concerned.

As a result of the discussions, the Ethiopian side and the Team mutually agreed on the Scope of Work for the Study.

The followings are the important issues discussed and agreed.

The list of participants in the series of discussions is attached as ANNEX.

# 1. Data collection

OIDA will collaborate and facilitate the data collection for the study team. JICA would pay for items; topographic maps for instance, when needed.

# Verification study and activity to be studied

The verification study would be conducted in phase 2 of the Study, aiming for capacity building of OIDA as well as verifying the technological soundness of the Master plan. Whereas, the institutional building would be studied and planned with regard to OIDA's activities; (1) Planning & designing, (2) Construction, (3) Extension & water shed management in crop production and (4) Community mobilization.

The details of this study would be discussed in phase 1 and confirmed at beginning of phase 2.

# Technology transfer

The on-the-job training, seminar(s) and workshop(s); on agricultural practices in Japan for instance, would be carried out in the course of the Study.

OIDA requested counterpart training in Japan in order to supplement the activities above. The team promised to convey its request to the government of Japan.

# 4. Steering committee

For smooth and efficient implementation of the Study, the Steering Committee would be established. OIDA would chair and be responsible to convene the committee prior to the commencement of the Study.

The following institutions are currently assumed.

Ethiopian side: Oromia Irrigation Development Authority (OIDA)

Bureau of agriculture

Water, Mining, Energy Resource Development bureau

Cooperative promotion bureau

relevant institution of Woman Affairs Sector

Ministry of Economic Development and Cooperation (MEDaC)

Japanese side:

Study team

Advisory study team

JICA Ethiopia office

Embassy of Japan

# 5. Specialist to be engaged

Basically, specialists in following fields are assumed to participate in the Study.

(1) Irrigation infrastructure and management, (2) Rural development, (3) Hydrology / Water management, (4) Topography / Geology, (5) Agronomy / Soil, (6) Agroeconomy, (7) Extension / Community mobilization, (8) Design and estimate, (9) Project evaluation

# 6. Final report

The final report would be accessible to whoever interested.

7. Office space

OIDA promised to provide office space in Addis Ababa, furnished with desks, chairs, power outlet and an exclusive use of one international telephone line. OIDA also promised to arrange the office in the study area, equipped in the same manner with the one in Addis Ababa. However, OIDA requested that personal computer(s), a photocopier, a facsimile, a telephone bill and a rent (if necessary) would be provided and paid by JICA. The team promised to convey its request to the government of Japan.

## 8. Vehicle

OIDA requested the vehicle(s) including fuel for the study team would be prepared by JICA, while OIDA promised to arrange necessary number of drivers with basic salaries. The team promised to convey the request to the government of Japan.

OIDA explained it was favorable if the vehicle(s) would be donated to OIDA after completion of the Study, and also explained OIDA would take care of the tax and others relevant to the acquisition of the vehicle(s).

# 9. Allowance for field trip

Regarding field trips from Addis Ababa, OIDA will pay per diem in accordance with the laws, regulations or rules of Ethiopia to counterpart personnel(s) and driver(s). OIDA strongly requested that JICA would pay the excess over what OIDA would cover, when necessary. The team promised to convey its request to the government of Japan.

#### **ANNEX**

# List of Participants

# Ethiopian side:

# Oromia Irrigation Development Authority (OIDA)

Mr. Amdisa Kelkela

General Manager

Mr. Teshome Atnafie Guyo

Head, Study and Design Department

Mr. Teshome Lemma

Leader, Study and Design team

Mr. Belay Melkamu

Leader, Construction Supervision team

# Japanese side:

# Preparatory study team

Mr. Ryuzo NISHIMAKI

Leader

Mr. Takuro ISHII

Agriculture

Mr. Yasukuni KIMURA

Agricultural and Rural Infrastrucutre

Mr. Makoto ASAI

Coordinator

Mr. Takahiro MIYOSHI

Rural / Society Development

# ЛСА Ethiopia office

Mr. Hiroshi SUMIYOSHI

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Minutes of Meeting

on

**Inception Report** 

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia

agreed upon between

Oromia Irrigation Development Authority,

the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 7th September 2000

Mr. Amdisa Kelkela

General Manager

Oromia Irrigation Development

Authority (OIDA)

The Government of the Oromia

Regional State

Mr. Masayuki Koyama

Leader

The Study Team

Japan International Cooperation Agency

(JICA)

Witnessed by

Mr. Tassew Bekele

For Bilateral Cooperation Department

Ministry of Economic Development &

Cooperation (MEDaC)

Dr. Satoru Takahashi

Leader

**Advisory Study Team** 

Japan International Cooperation Agency

(JICA)

In accordance with the Scope of Work (hereinafter referred as "S/W") for the Study on Meki Irrigation and Rural Development Project in Oromia Region (hereinafter referred as "the Study"), the Government of Japan dispatched through Japan International Cooperation Agency (JICA) the Study Team headed by Mr. Masayuki Koyama for the implementation of the Study, to the Federal Democratic Republic of Ethiopia. At the commencement of the Study, the Study Team officially submitted twenty (20) copies of the Inception Report and explained the basic concepts, methodology and schedule of the Study to the Oromia Irrigation Development Authority (hereinafter referred as OIDA) on 5<sup>th</sup> September 2000. The participants of the meeting are listed as per ANNEX. The followings are important issues discussed and agreed upon in the meeting.

- (1) The Ethiopian side confirmed that contents of the Inception Report were prepared in compliance with the conditions set forth in the S/W and agreed to proceed to the next stage of the Study in accordance with the methodology and schedule stipulated in the Inception Report.
- (2) The Ethiopian side stated that Health Bureau and Planning and Economic Development Bureau of the Oromia Regional State would additionally take part in the steering committee. It was confirmed that the steering committee would consist of the following agencies in order to provide necessary advice from time to time and official approvals on the reports to be submitted by the Study Team.

Oromia Irrigation Development Authority (OIDA)
Bureau of Agriculture
Water, Mining, Energy Resource Development Bureau
Cooperative Promotion Bureau
Health Bureau
Planning and Economic Development Bureau
Relevant institution of Women Affair Sector
Ministry of Economic Development and Cooperation (MEDaC)

(3) In response to the request by the Japanese side, the Ethiopian side confirmed to nominate local counterparts for each member of the Study Team. It was agreed that the weekly meeting would be held between the Study Team and the counterpart team every Monday in order to keep the mutual understanding on the work progress and solve problems arising from the day to day operation of the Study. The counterparts would participate in the daily activities of the Study according to the work schedule agreed in the weekly meetings.

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# **List of Participants**

# Ethiopian side:

Oromia Irrigation Development Authority (OIDA)

Mr. Amadisa Kelkela

General Manager

Mr. Teshome Atnafie Guyo

Head, Study and Design Department

Mr. Neme Sori

Head, Planning & Programming Service

Mr. Jemal Kedir

Head, Extension & Irrigation Water Management Dept

Mr. Ermias Biru

Head, Research & Laboratory Service

Water, Mineral and Energy Resources Development Bureau

Mr. Dereje Walco

Team Leader

Co-operative Promotion Bureau

Mr. Lelissa Chalchisa

Head, Planning and Programming Services

Japanese side:

**Advisory Study Team** 

Dr. Satoru Takahashi

Leader

Mr. Kyosuke Kawazumi

Coordinator

The Study Team

Mr. Masayuki Koyama

Leader

Mr. Takuya Igawa

Irrigation and Rural Infrastructure Engineer

Mr. Yoshikazu Ando

Coordinator

JICA Ethiopia Office

Mr. Hiroshi Sumiyoshi

Assistant Resident Representative

Mr. Yeshitila Amare

Staff

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Minutes of Meeting

on

Progress Report (1)

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia

agreed upon between

Oromia Irrigation Development Authority, the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 20th December 2000

Mr. Itefa Imama

General Manager

Oromia Irrigation Development

Authority (OIDA)

The Government of the Oromia

Regional State

Mr. Masayuki Koyama

Leader

The Study Team

Japan International Cooperation Agency

(JICA)

In accordance with the Scope of Work for the Study on Meki Irrigation and Rural Development Project in Oromia Region (hereinafter referred as "the Study"), the Government of Japan dispatched through Japan International Cooperation Agency (JICA) the Study Team for the implementation of the Study, to the Federal Democratic Republic of Ethiopia, the Study Team officially submitted twenty (20) copies of the Progress Report (1) to the Oromia Irrigation Development Authority (hereinafter referred as "OIDA") at the completion of the First Field Work of the Study. All the Steering Committee members accepted the Progress Report (1).

The Study Team explained the contents of the Progress Report (1) to the Steering Committee meeting on 20<sup>th</sup> December, 2000. The participants of the meeting are listed in the ANNEX. The Study Team made clarification for the comments raised by the Ethiopian side as follows.

The Ethiopian side commented that there is a need to include all the relevant institutions in the capacity building under the Master Plan. The Study Team replied that appropriate institutional set-up is not yet proposed. The capacity building programme will be carried out for OIDA and the wareda staff for smooth implementation of the Master Plan. Other institutions will be involved in the capacity building programme if its necessity is identified.

The Ethiopian side commented that there is a need to describe necessity of the environmental conservation as a concept of the Project in Chapter 6. The Study Team explained that its necessity is already mentioned in Section 6.1.2 on Integrated Development as one of three concepts of the plan formulation.

The Ethiopian side commented that data sources shall be provided for references in the report. The Study Team accepted it.

The Ethiopian side commented that it is necessary to attach more priority to the community development programme and reflect in the implementation schedule of the Mater Plan. The Study Team explained that the community development programme will be promoted under the initiative of the government. According to the principle of Training-of-Trainers (TOT), the capacity building programme will firstly be executed to the government staff, namely sociologists and social workers, who will be responsible for the community awareness creation and development in the following stage. Therefore, the capacity building programme for the government staff will be started earlier than those for community.

The Study Team requested the Ethiopian side to make more scrutiny on the Progress Report (1) to elaborate the initial study results. It was agreed that the Ethiopian side will officially forward their comments on the Progress Report (1) by 15<sup>th</sup> January 2001 to the Study Team.

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# **List of Participants**

# Ethiopian side:

Oromia Irrigation Development Authority (OIDA)

Mr. Teshome Atnafie Guvo

Chief Engineer

Mr. Hassen Nur

Head, Irrigation Construction Department

**Bureau of Agriculture** 

Mr. Kernesa Eficha

Team Leader, Extension Division

Water, Mining, Energy Resource Development Bureau

Mr. Dereje Wako

Team Leader, Water Resources Management Team

Co-operative Promotion Bureau

Mr. Lelissa Chaklissa

Head, Planning & Research Service

**Bureau of Planning and Economic Development** 

Mr. Dinku Gurmessa

Team Leader, Water, Mines and Energy Development

**Planning Team** 

Japanese side:

The Study Team

Mr. Masayuki Koyama

Leader

Mr. Takuya Igawa

Deputy Leader,

Irrigation

and Rural

Infrastructure

Mr. Yuichi Fukasaka

Rural Development

Mr. Zetsugaku Kurita

Agriculture and Soils

Dr. Brijesh Kumar Mehta

Hydrology and Water Use

Mr. Masayoshi Shibata

Agricultural Support System

Dr. Alfred A. Latigo

**Environment and Watershed Management** 

Mr. Yutaka Niikawa

Design and Cost Estimate

JICA Ethiopia Office

Mr. Hiroshi Sumiyoshi

Assistant Resident Representative

Mr. Yeshitila Amare

Staff

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Minutes of Meeting

on

Interim Report

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia agreed upon between

Oromia Irrigation Development Authority,

the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 9th March 2001

Mr. Etafa Emama

General Manage Control
Oromia Irrigation Development

Authority (OIDA)

The Government of the Oromia

Regional State

Mr. Masayuki Koyama

Leader

The Study Team

Japan International Cooperation Agency

(JICA)

Witnessed by

Mr. Dereje To

Bureau Head

Oromia Agricultural

Development Bureau (OADB)

The Government of the Oromia

Regional State

Mr. Takao Shibusawa

Advisor

JICA Advisory Team

Japan International Cooperation Agency

(ЛСА)

In accordance with the Scope of Work for the Study on Meki Irrigation and Rural Development Project in Oromia Region (hereinafter referred as "the Study"), the Government of Japan dispatched through Japan International Cooperation Agency (JICA) the Study Team to the Federal Democratic Republic of Ethiopia at the completion of the First Home Office Work of the Study. The Study Team officially submitted twenty (20) copies of the Interim Report to the Oromia Irrigation Development Authority (hereinafter referred as "OIDA"), that presents all the results worked out through the Phase I Study.

Mr. Etafa Emama, General Manager of OIDA, officially opened the meeting. In response to his welcome address, Mr. Takao Shibusawa, Deputy Director – Agricultural Development Study Division of JICA, presented the opening remark to the meeting. In addition, Mr. Teshoma Lamma briefly reported the performance of his counterpart training in Japan held in February 2001.

The Study Team explained the contents of the Interim Report to the Steering Committee meeting on 8<sup>th</sup> March 2001. The participants of the meeting are listed in the ANNEX. The Study Team made clarification for the comments raised by the Ethiopian side. The followings are major aspects discussed and confirmed by all the participants in the meeting.

The Ethiopian side agreed to execute the proposed six (6) programs of the Verification Study, which are stipulated in Chapter 8 of the Interim Report, for six (6) months in the Phase II Study. The Ethiopian side also agreed that both OIDA and Oromia Agricultural Development Bureau (OADB) would carry out the Verification Study according to the following demarcation of responsibilities.

		Verification Study Program	Responsible Agency
Program 1	:	Training of analytical methodology for water resources development	OIDA
Program 2	:	Establishment of management information system and monitoring evaluation system of the	
		OIDA irrigation schemes	OIDA
Program 3	:	Environmental monitoring – irrigation water use	
		in the Meki area	OIDA
Program 4	:	Preparation of guideline for formation and	
		operation of water users associations (WUA)	OIDA
Program 5	:	Community resource mapping	OADB
Program 6	:	Preparation of extension tools and research	
		program for the Meki area	OADB

Mr. Etafa Emama stated that, for the period of the Verification Study, OADB would be in more advantageous position than OIDA in execution of Programs 5 and 6 by deploying the

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existing human resources of OADB.

Oromia Co-operative Promotion Bureau (OCPB) requested their involvement in the Verification Study. OIDA replied that the responsibilities of community development are overlapped among three agencies, namely OIDA, OADB and OCPB. It was agreed that the Verification Study for Program 4 will be carried out by OIDA and if necessary OCPB would be involved. OIDA agreed to keep the close relationship with OCPB throughout the study period.

All the participants confirmed that the above-mentioned demarcation is only for the purposes of the Verification Study. The organizational set-up for implementation of the Master Plan will be discussed and optimized on the basis of the Verification Study results before finalization of the Study.

The participants sustained the basic concepts of the Oromia Rural Development Fund (ORDF) for encouraging small-scale irrigation development and others selected among the Master Plan by referring the past performance of ESRDF, which put more emphases on social sectors especially for education, health care and drinking water supply.

On the basis of the above-mentioned discussion, the Ethiopian side acknowledged the Interim Report.

In response to the requests by the Study Team, OIDA and OADB agreed to embark on indepth study for the plan of operation of the Verification Study with the Study Team in the period from 12<sup>th</sup> to 16<sup>th</sup> March 2001.

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# **List of Participants**

# Ethiopian side:

# Oromia Irrigation Development Authority (OIDA)

Mr. Etafa Emama

General Manager

Mr. Teshome Atnafie Guyo

Chief Engineer, Counterpart Team Leader

Mr. Hassen Nur

Head, Irrigation Construction Department

Mr. Sileshi Getahun

Head, Irrigation Extension Department

Mr. Olani Wirtu

Head, Planning & Programming Service

Mr. Tadewos Adaba

Head, Community Participation Department

Mr. Teshome Lamma

Irrigation Engineer

Mr. Abera Chala

Construction Supervision Engineer

Mr. Abera Jhiferaw

Hydrologist

Miss Shitaye Lemma

Soil Expert

# Oromia Agriculture Development Bureau

Mr. Emiru Mijana

Senior Agronomist

# Oromia Water, Mining, Energy Resource Development Bureau

Mr. Dereje Wako

Team Leader, Water Resources Management Team

#### Oromia Co-operative Promotion Bureau

Mr. Lelissa Chalchissa

Head, Planning & Research Service

#### Ministry of Economic Development and Cooperation (MEDaC)

Mr. Tamirat Kediro

Head, Asian, Australia & Middle East Countries

#### Japanese side:

#### **JICA Study Team**

Mr. Masayuki Koyama

Leader

Mr. Takuya Igawa

Deputy Leader,

Irrigation

and

Rural

Infrastructure

Mr. Yuichi Fukasaka

Rural Development

#### **JICA Head Office**

Mr. Takao Shibusawa

Deputy Director, Agricultural Development

**Study Division** 

to

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State

Note of Understanding
on
Preparatory Work
for
Verification Study in Phase-II Study
for
Meki Irrigation and Rural Development Project
in Oromia Region, Ethiopia

Addis Ababa, 13th March 2001

#### Confirmation

The joint meeting was held among Oromia Irrigation Development Authority (OIDA), Oromia Agricultural Development Bureau (OADB) and JICA Study Team on 13<sup>th</sup> March 2001. It was agreed to complete the preparatory work by May 2001 for smooth commencement of the Verification Study according to the document attached hereto. The Ethiopian side strongly requested the Study Team to consider the financial assistance for transportation cost and travel allowance for the counterpart personnel and drivers within the budget of the Study. The Study Team promised to convey their request to the JICA headquarters.

Mr. Teshome Atnafie

Leader for Counterpart Team

Oromia Irrigation Development Authority (OIDA)

Mr. Befeecha Tuh

Leader for Counterpart Team

Oromia Agricultural Development Bureau (OADB)

Mr. M. Koyama

Leader for the JICA Study Team

Minutes of Meeting

on

Progress Report (2)

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia

agreed upon between

Oromia Irrigation Development Authority,

the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 20th November 2001

Mr. Teshome Atnafie Guyo

General Manager

Oromia Irrigation Development

Authority (OIDA)

The Government of the Oromia

Regional State

Mr. Masayuki Koyama

Leader

The Study Team

Japan International Cooperation Agency

(JICA)

In accordance with the Scope of Work for the Study on Meki Irrigation and Rural Development Project in Oromia Region (hereinafter called the Study), the JICA Study Team officially submitted twenty (20) copies of the Progress Report (2) to OIDA at the completion of the Third Fieldwork of the Study. To discuss the Progress Report (2), the Steering Committee meeting was held at the OIDA headquarters on 20<sup>th</sup> November 2001. The participants of the meeting are listed in the ANNEX.

The JICA Study Team summarized the study results obtained through the Third Fieldwork, of which main objective is to execute the following six (6) programs of the Verification Study.

		Verification Study Program	Responsible Agency
Program 1	:	Training of analytical methodology for water resources development	OIDA
Program 2	•	Establishment of management information system of the OIDA irrigation schemes	OIDA
•		Environmental monitoring – irrigation water use in the Meki area	OIDA
Program 4	:	Preparation of guideline for formation and operation of water users associations (WUA)	OIDA
_		Community resource mapping  Preparation of extension tools and research	OADB
		program for the Meki area	OADB

In response to the presentation by the JICA Study Team, the following issues were discussed by all the participants of the meeting.

# Environmental impact of irrigation development in the Meki river basis

OIDA requested the JICA Study Team to make more explanation on the results of environmental assessment on irrigation water use by prevailing small pumps in the Meki area. Referring to the hydrological analyses in the Phase-I study, the Study Team explained that current water consumption by the exiting small pumps is presumed to be negligibly small although its exact volume is not known. The Study Team stated that it is crucial for OIDA as a government agency responsible for the irrigation sector of Oromia to continue the frequent monitoring of irrigation water use in the Meki and Ziway watersheds. The monitoring will enable OIDA to identify any environmental impacts of the proposed irrigation development at the earliest stage. Program 3 of the Verification Study, therefore, initiated the environmental monitoring focusing on irrigation water use in parallel to the promotion of the community-based irrigation development under Program 4.

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#### River diversion

The Ethiopian side commented that the diversion of river water from the neighboring basins to the Meki area, where the irrigation water demands is higher. The JICA Study Team explained that a technical viability of the river diversion was not assessed under the Study. In this conjunction, the JICA Study Team recommended OIDA that it is also important for the OIDA engineers to study an introduction of water-saving irrigation methods, e.g. sprinkler and drip systems, to the Meki area, where water resources are limited although water demand is rapidly increasing.

# Involvement of Oromia Cooperative Promotion Bureau (OCPB)

OCPB requested OIDA to consider more involvement of OCPB at the initial stage of the WUA establishment by referring to advantages and benefits for registered cooperative members. According to the basic agreement between both agencies, OIDA replied that OIDA would not reject the involvement of OCPB and requested OCPB to undertake awareness creation among the WUA members in due course.

# Extension materials concerning irrigation farming

OIDA requested the JICA Study Team to consider preparation of extension materials concerning irrigation farming techniques. The Study Team replied that aspects of extension materials were carefully selected through in-depth assessment with DAs and farmers in the Meki area. Since the extension materials for rain-fed farming are highly demanded in the Meki area, the priority was given to them under Program 6. In this regard, the Study Team suggested that the irrigation research in the Meki area is also important to optimize the irrigation techniques suitable for the local conditions of the Meki area prior to preparation of the extension materials concerned.

The Ethiopian side agreed that they would make more scrutiny on the Progress Report (2) and forward their comments through OIDA to the Study Team by 5<sup>th</sup> December 2001.

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# **List of Participants**

#### Ethiopian side:

# Oromia Irrigation Development Authority (OIDA)

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Mr. Gosa Wolde

Acting Chief Engineer

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Mr. Gebremedihin Birega

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Mr. Zetsugaku Kurita

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## JICA Ethiopia Office

Mr. Yoshinori Ebata

Chief Representative

Mr. Hiroshi Sumiyoshi

Assistant Resident Representative

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Minutes of Meeting

on

**Draft Final Report** 

for

the Study on

Meki Irrigation and Rural Development Project

in Oromia Region, Ethiopia

agreed upon between

Oromia Irrigation Development Authority, the Government of the Oromia Regional State

and

Japan International Cooperation Agency

Addis Ababa, 31<sup>st</sup> January 2002

Mr. Teshome Atnafie Guyo

General Manager

Oromia Irrigation Development

Authority (OIDA)

The Government of the Oromia

Regional State

Mr. Masayuki Koyama

Leader

The Study Team

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(JICA)

itnessed by

Mr./Hailemichael Kinfu

Head of Bilateral Cooperation Department

Ministry of Finance and Economic

Development (MOFED)

Mr. Takao Shibusawa

**Deputy Director** 

Agricultural Development Study Division

Japan International Cooperation Agency

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In accordance with the Scope of Work for the Study on Meki Irrigation and Rural Development Project in Oromia Region (hereinafter called the Study), the JICA Study Team officially submitted twenty (20) copies of the Draft Final Report to OIDA at the commencement of Fourth Fieldwork of the Study. The steering committee meeting was held to discuss the Draft Final Report in Addis Ababa on 31st January 2002. The participants of the meeting are listed in the ANNEX.

The JICA Study Team made overall explanation on the Draft Final Report in the meeting. In response to the presentation by the JICA Study Team, all the participants discussed and agreed the following issues.

# Project implementation

OIDA has officially submitted the aid proposal for the extension of the Study to the Government of Japan (GOJ). The proposal aims at extension of the capacity building program for the OIDA staff through the community-based irrigation development in the Meki area and the rehabilitation work of the model scheme to be selected among the existing schemes under the Central Branch Office of OIDA. The proposal is currently under the scrutiny by the GOJ.

# Organizational arrangement

The appropriate organizational set-up would be a key issue for successful implementation of the Master Plan. OIDA will take a full responsibility for technical guidance and training to water users associations (WUA) at the initial stage of the community-based irrigation development project. In the following years, Oromia Cooperation Promotion Bureau (OCPB) will assist WUAs to access more government supports, e.g. credit and marketing. Further arrangement is required among the Oromia Government to set up appropriate coordination among the government organizations concerned.

# Model project of participatory rural development

The Study enabled the Ethiopian counterpart personnel to accumulate valuable experiences of model plan formulation of the participatory rural development. Although the Study has region-specific natures, the development concepts and approaches taken by the Study are highly applicable not only to the entire Oromia but also to the other Regions of Ethiopia.

In this regard, the Ethiopian side requested the JICA Study Team to make a briefing of the Draft Final Report to the federal ministries including MOFED and Ministry of Agriculture (MOA) during his stay in Ethiopia. The JICA Study Team willingly accepted the request and suggested MOFED to contact the Japanese side when the relevant meeting will be arranged.

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# **Project monitoring**

Three WUAs established through the verification study have already embarked on the irrigation farming. It is highly important to undertake a project monitoring under the responsibility of OIDA. The long-term monitoring will provide OIDA more information essential for sustainable development.

# Capacity building

The wide range of the capacity building is required for successful implementation of the Master Plan. The capacity building program will cover not only individuals by technical in-service training and overseas training but also institutions as a whole linked with input of facilities and equipment. The JICA Study Team took note.

# Comments on Draft Final Report

All the participants agreed that they would make more scrutiny on the Draft Final Report and forward their comments through OIDA to the JICA Study Team by 14<sup>th</sup> February 2002. Comments will be taken into consideration in preparation of Final Report to be submitted in March 2002.

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# List of Participants

## Ethiopian side:

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# Attachments-2

# Master Plan for Meki Irrigation and Rural Development Project

# Verification Study Program

- 1. Training of analytical methodology for water resources development
- 2. Establishment of Management Information System and Monitoring and Evaluation System on OIDA Irrigation Schemes
- 3. Environmental monitoring irrigation water use in the Meki area
- 4. Preparation of guideline for formation and operation of WUA
- 5. Community Resource Mapping
- 6. Preparation of extension tools and research program for the Meki area

Program 1	Training of analytical methodology for water resources development
Target Group	OIDA Engineers in Head Office and Branch Offices (20 members)

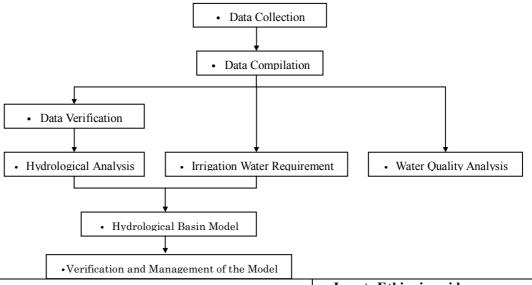
OIDA irrigation engineers are requested to accumulate an experience of irrigation development project, such as planning, design, construction management, and operation and maintenance, so as to implement the project efficiently and smoothly. To achieve this target, it is necessary to carry out an intensive technology transfer program for OIDA engineers aiming at the capacity build-up of them. This verification program focuses on transfer of technology for data collection and analytical methodology for water resources development in line with the concept of [5-1] OIDA engineers training program among the selected projects in the master plan.

#### **Activities:**

The program includes a workshop followed by an intensive training course for hydrological analysis. The workshop will be carries out for some 20 engineers in both the head office and the branch offices in order to have a basic knowledge of data collection and compilation, and analysis of water resources development. The training course will provide the practical method of data collection and compilation to the selected 10 engineers.

- Data Collection
- Data Compilation
- · Data Verification
- Hydrological Analysis
- Hydrological Model
- Management of Model
- Water Quality Analysis

- Operation and maintenance of hydrological equipment, method of data collection
- Data compilation by use of personal computers, Primary data analysis (mean and variation)
- Theory and methodology of river discharge measurement, preparation of rating curve
- Hydrological analysis, estimation of dependable flow and flood discharge
- Irrigation Water Demand Irrigation water requirement by FAO method (evapo-transpiration, percolation, effective rainfall, irrigation efficiency)
  - Hydrological basin model, and water balance simulation
  - Method of verification and management of hydrological basin model
  - Water quality standard, method of sampling, analysis and evaluation



#### **Input: JICA**

- 1) JICA Study Team (Irrigation, hydrology/water use)
- 2) Computers and printers

# Input: Ethiopian side

- 1) Training room
- 2) Translator

- 1) Awareness creation for improvement of OIDA engineers' capacity
- 2) Capacity build-up for data collection and analysis of meteorology and hydrology
- 3) Review of [5-1] OIDA engineers training program and preparation of training texts

Program 2	Establishment of Management Information System and Monitoring and Evaluation System on OIDA Irrigation Schemes
Target Group	OIDA Engineers in Head Office and Branch Offices (20 members)

The objective of this program is to establish the information management system and method of data update, and monitoring and evaluation for 96 existing irrigation schemes managed by OIDA so as to manage the schemes intensively and comprehensively. The data and information to be collected are location (administration), funding source, natural condition, water resources, layout of the facilities, feature of the facilities, organization, progress of physical works, agriculture, problems and constraints, and so on.

OIDA established in July 1999 have some institutional constraints for collection, compilation, and evaluation of information, especially for monitoring of progress of physical works, performance of scheme, technical issues, institutional status. In order to improve the OIDA engineers' capacity for the above fields, this verification program aims to formulate a management information system on the irrigation schemes, consisting of work flow of information management (Wareda • Branch Office • OIDA head office), preparation of data collection format, encoding of data, monitoring and evaluation, preparation of reports. The program will also carry out an institutional arrangement including responsibilities of staff and organization for smooth implementation of the management system.

#### **Activities:**

A workshop will be held to discuss objective of the management system with monitoring and evaluation, system need analysis, and implementation method for the system. The workshop for some 20 engineers will be followed by the transfer of technology for the management system, consisting of establishment of data base system, method of monitoring and evaluation, preparation of reports. The program consists of the following aspects:

1)Data collection • Collection of data and information for existing 96 irrigation schemes, such as feasibility study reports, design reports, and other relevant reports and information required.

2)Data compilation • Compilation of salient features of schemes, drawings and maps, and data relevant to project management and institutional aspects.

3)Conceptualization • Study on purpose of system, target user, method of data transaction, and contents of reports.

4)Database design • Study on reporting system, such as management reports, post evaluation, regular reports, selection of application software, and preparation of data encoding format

5)Data encoding • Encoding by OIDA staff or external

5)Data encoding • Encoding by OIDA staff or external

6)PBME method• Establishment of a project monitoring and evaluation method by use of the system 7)Reporting• Study on report format by use of the system, and standardization of report

preparation

Through the above procedures, capacity of OIDA engineers on management of database system and monitoring and evaluation will be strengthened. A operation and maintenance manual on the system will also be prepared.

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Input: JICA	Input: Ethiopian side
1) JICA Study Team (Irrigation, hydrology/water use)	1) Training room
2) Computers and printers	2) Translator
3) Scanner and digital camera	

- 1) Establishment of data base system and it's management in OIDA irrigation schemes
- 2) Establishment of periodical monitoring and evaluation
- 3) Standardization of procedure for planning, design, and construction supervision for irrigation development projects
- 4) Review of [5-1] OIDA engineers training program and preparation of training texts

Program 3	Environmental monitoring – irrigation water use in the Meki area
Target Group	OIDA engineers of the Headquarters and Branch Offices (20 persons)

The monitoring of water use in the Meki area should be started as early as possible in order to optimize the water resources development in the Meki area. The water balance study verified that the water resources development of the Meki river would result in adverse environmental impact to Abijata lake although there is an alternative scheme to develop the gravity irrigation system with a diversion weir with less impact to the environment. However, due to lack of actual data and information on current and future water use conditions, the engineering study on the plan formulation can not completed. Moreover, the water analysis in the Abijata lake basin, which is the closed hydrological system, is more complex because the Abijata lake are fed by two major water sources, namely the Meki river and the Karar river. Therefore, comprehensive water use monitoring is prerequisite for future water resources development within the Abijata system. On the other hand, the World Food Program (WFP) embarked on the land and water conservation project for four (4) small watersheds within the Meki The project envisages preventing land and water degradation by applying afforestation within gullies and minor soil protection works. The progress and benefits of the WFP project should be monitored within the same framework of the environmental monitoring. All these ideas are formulated into one program of the M/P, namely [4-1] Environmental Monitoring Program.

Program 3 aims at optimizing the environmental monitoring program. As a first step of Program 3, current water use by small-pump irrigation will be clarified and recorded at detail. Some 160 pumps have been introduced to the Meki area. Out of 160 units, 75 units are installed on the river bank of Meki and the lakeshore of Ziway in order to irrigate 75 ha and 300 ha, respectively. OIDA is in a position to control these activities. Program 3 will firstly prepare the database of these pump irrigation schemes apart from the database for the OIDA irrigation schemes.

#### Activities:

The database for the small pump irrigation development and water use will be prepared according to the following procedures.

- 1) Data collection
- Questionnaire survey for 160 pump owners
- 2) Data compilation
- Users, specification of pumps & related facilities, O&M, etc.
- 3) Data input
- Data input by the OIDA staff with technical assistance of the JICA Study Team
- 4) Application
- Data categorization by water resource, management system, marketing activities, problems and needs.
- 5) RRA for farmers group •
- More detailed information of community-based pump irrigation schemes in terms of problems and needs
- 6) Report preparation
- Procedure of annual report preparation

Input: JICA 1) JICA Study Team 2) Computers and printers 3) Bicycles for DAs	Input : Ethiopian side 1) Training rooms at OIDA and Wareda office 2) Translator
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- 1) Current water use by small-pump irrigation
- 2) Capacity building of OIDA and Wareda staff in data collection and analysis
- 3) Awareness creation in OIDA for environmental conservation
- 4) Review of [4-1] Environmental Monitoring Program
- 5) Review of [1-2] Meki Irrigation and Water Supply Project

Program 4	Preparation of guideline for formation and operation of WUA
Target Group	Community development experts and social workers of the Headquarters and Branch Offices (20 persons)

The community-based irrigation development in Dugda Bora Wareda extends to 400ha under the management of 15 WUAs organized by 500 household. These irrigation schemes contribute to the regional economy through production of both food crops and vegetables as well as creation of employment opportunities to local farmers. Successful performance also empowers local farmers, who are not involved in the irrigation projects, as a whole. This verification study program focus on standardization of community mobilization for establishment of WUAs for small-scale irrigation development (5 ha) in line with the concept of [1-1] Water Users Association Support Program. The Program will provide the training to the OIDA community development experts and social workers under Community Participation Department.

According to the OIDA Wareda Office at Meki, some 20 groups have already requested OIDA to provide both technical and financial supports for the small-scale irrigation development. Among already recognized groups, three (3) groups will be selected and actually participate in the small-scale irrigation development. The OIDA staff will organize PRA, in which direct interview, questionnaire survey, focus group discussion and community resources mapping, etc. The PRA will lead the groups to formulate group fund under the registered bank accounts. A pumping facility will be supplied to a group after consensus and mutual agreement will be attained within a group.

#### **Activities:**

#### (1)Seminars and Workshops with Community development experts and social workers

- 1) Government policies for agricultural and rural development as well as poverty alleviation at national and regional levels
- 2) Concepts and procedures of participatory development
- 3) Gender issues
- 4) Environmental conservation and watershed management
- 5) Basic knowledge on irrigation farming and O&M of irrigation facilities
- 6) Agricultural support systems including micro-credits
- 7) NGO files

#### (2)PRA and PBME

- 1) PRA with candidate groups for WUAs at 3 locations
- 2) Community mobilization for group fund formation
- 3) Irrigation development with 3 groups
- 4) Project monitoring

Input: JICA	Input : Ethiopian side
1) JICA Study Team	1) Translator
2) Small pumps with essential attachments and spare parts	
3) Installation cost for small pumps	

- 1) Accumulated experiences and information for process of WUAs establishment
- 2) Trained facilitators
- 3) NGO files
- 4) Awareness creation for poverty alleviation and environmental conservation within OIDA staff
- 5) Review of [1-1] Water Users Association Support Program
- 6) Review of [1-2] Meki Irrigation and Rural Water Supply Project
- 7) Review of Oromia Rural Development Fund

Program 5	Community Resource Mapping
Target Group	Wareda staff and Development Agents (DA)

Peasant Associations (PAs) are the lowest administrative societies to exert community development in association with the government services. Dugda Bora Wareda consists of 54 PAs. comprises some 500 households on an average (804 at maximum and 154 at minimum). representatives are appointed by the Wareda (District) Administrator with prior consent of relevant In addition to PAs, there are several communities in rural areas of rural communities in PAs. Ethiopia. These traditional communities play important roles in communication among inhabitants and decision making in rural activities. The JICA Study carried out the preliminary studies on traditional communities in cooperation with Development Agents. Family-based groups are called 'Edir' in rural areas of Oromia Region. Some 500 edirs are identified within 54 PAs of Dugda Bora Each edir consists of 20 to 100 households (40 HH on average). The Study focuses on these existing communities as nucleus bodies for future rural development. In order to verify their geographical positions, community members, natural resources, social conditions, etc., this program aims at preparation of Community Resource Maps. In addition, their applicability will also be examined through actual community development, especially for formation of WUAs under the Verification Program 4.

#### **Activities:**

Program 5 will be carried out according to the following steps.

- 1) Field survey with DAs for PAs, which are located along the Meki river and the Ziway lake. The WUA formation for community-based irrigation will be promoted in these PAs
- 2) Map preparation by incorporating various community data to be obtained through the field survey
- 3) Preparation of list of communities at the edir level and community leaders
- 4) Communication channels between communities
- 5) Preparation of thematic maps for road networks, drinking water facilities, schools, land use and vegetation cover, etc.
- 6) Indicating market information on the maps
- 7) Trial application of the maps for community awareness creation and mobilization for the WUA formation under Program 4
- 8) Trial application of the maps for extension services with DAs
- 9) Workshop for Community Resource Maps

Input: JICA	Input : Ethiopian side					
1) JICA Study Team	3) Staff Training Section, Bureau of					
2) Vehicles	Agriculture					
3) Computers and printers	4) Training rooms at OIDA and					
4) Scanner	Wareda office					
5) Bicycles for DAs	5) Translator					

- 1) Community resources maps of Dugda Bora Wareda with detailed maps for selected PAs
- 2) Applicability of community resource maps for the WUA formation
- 3) Analytical results of applicability and further possibilities for community resource maps
- 4) Empowerment of Wareda staff and DAs
- 5) Review of [5-4] Community Resource Mapping Project

Program 6	Preparation of extension tools and research program for the Meki area
Target Group	Wareda staff, Development Agents (DA) and Farmers

Improvement of rain-red agriculture techniques is utmost important in the semi-arid Meki area. Program 6 aims at preparation of region-oriented extension tools and research program focusing on the specific natural conditions of the Meki area.

The program will be executed in collaboration with the agricultural research institutes such as the Melkasa station and the zonal office of Bureau of Agriculture. There are several extension tools and materials in Ethiopia. They were prepared by MOA being assisted by donors and NGOs. However, they are not accessible for all the DAs and farmers. Taking into consideration high illiteracy rate in the rural area of Oromia Region, the existing extension materials should be reviewed for enhancement of their adaptability. Firstly all the existing extension materials will be collected and studied in order to develop more applicable ones suited to the Meki area. Secondly, the necessity of further agricultural research to select promising crop production techniques, which will be reflected for improvement of extension materials. To obtain actual data and information, further research program will be designed. The major aspects for this Program 6 will include:

- 1) Crop selection, cropping patterns, mixed cropping, crop seasons, etc.
- 2) Preservation and puerile selection of traditional varieties, multiplication of improved varieties, etc.
- 3) Improvement of farming practices and implements
- 4) Mulcting and soil conservation practices
- 5) Optimization of fertilization suitable for the local conditions of the Meki area
- 6) Precaution of pests and disease out-break
- 7) Optimum post-harvesting techniques for maximum use of crop residues as animal feed
- 8) Improvement of soil fertility by applying organic matters and effective micro-organisms (EM)
- 9) Improvement of soil fertility by introduction of more legumes in crop rotation
- 10) Soil diagnosis and assessment to prevent from salinity hazard and soil erosion
- 11) Establishment of supplemental irrigation and drainage method by optimizing water supply amount and interval

#### **Activities:**

Program 6 will be carried out according to the following steps.

- 1) Technical discussion with agricultural researchers, extension officers and NGOs
- 2) Collection of existing research data and extension materials
- 3) Preparation of extension materials more suitable for the local conditions of Oromia Region
- 4) Preparation of Plan of Operation of agricultural research program
- 5) Workshop with OIDA and Bureau of Agriculture

Input: JICA	Input : Ethiopian side
1) JICA Study Team	1) Training rooms at OIDA and
2) Computers and printers	Wareda office
3) Scanner	2) Translator
4) Illustrator	
5) Text books for DAs, leaflets and posters for farmers	

- 1) Extension materials including text books for DAs, leaflets and posters for farmers
- 2) Accumulated experience of extension activities by applying materials to be prepared
- 3) Plan of Operation of agricultural research program
- 4) Review of [2-1] Semi-Arid Farming Improvement Project