## 添付資料

Scope of Work

for

The study for Improving Rural People's Livelihoods
through Agricultural Activities and Sound Natural Resources Management
in the State of Amazonas

in the Federative Republic of Brazil

agreed upon

between

Institute of Agricultural and Livestock Development of the State of Amazonas,

Brazilian Cooperation Agency

and

Japan International Cooperation Agency

Manaús, January 15, 2000

### 松本刻飞

Kunimasa MATSUMOTO

Leader

The Preparatory Study Team

Japan International Cooperation Agency

(JICA)

Ambassador Elim S. Dutra

General -Director

Brazilian Cooperation Agency

(ABC)

Sidney de Oliveirs Léite

President Director

Institute of Agricultural and Livestock

Development of the State of Amazonas

(IDAM)

#### I. INTRODUCTION

In response to the request of the Government of the Federative Republic of Brazil (hereinafter referred to as "GOB"), the Government of Japan decided to conduct the study for Improvement Rural People's Livelihoods through Agricultural Activities and Sound Natural Resources Management in the State of Amazonas (hereinafter referred to as "the Study") in accordance with the Agreement on Technical Cooperation between the Government of Japan (hereinafter referred to as "GOJ") and GOB signed in Brasilia on September 22, 1970 (hereinafter referred to as "the Agreement").

Accordingly, Japan International Cooperation Agency (JICA), as an official agency responsible for the implementation of technical cooperation programs of GOJ, Brazilian Cooperation Agency (ABC) as a legal intervenient agency on behalf of GOB and the Institute of Agricultural and Livestock Development of the State of Amazonas (IDAM) as an executive agency responsible for the implementation of the technical cooperation for the Study, will undertake the Study in close cooperation with the other Brazilian authorities concerned. The present document sets forth the scope of work with regard to the Study.

#### II. OBJECTIVES OF THE STUDY

The objectives of the study are as follows;

- to formulate a plan for income generation and provision of employment opportunity through creating agricultural system under rational natural resource use, which will contribute natural environment conservation, and
- (2) to conduct a technology transfer to Brazilian counterpart personnel through on-the-job trainings in the course of the Study.

#### III. STUDY AREA

- i. The Study shall be conducted in MAUES, IRANDUBA, and ITACOATIARA. The total land area approximately 51,000km² (Refer to the location map attached as Annex 1).
- 2. Beneficial population of the Study would be principally classified into two types;
  - (1) family famners relying on agricultural production with limited land scale (from 25 ha to 100 ha), which is defined as family faming by PRONAF, and,
- (2) people whose livelihoods rely on extractive activities exploiting natural resources including forest products and aquatic produce.

#### SCOPE OF THE STUDY

in order to achieve the objectives above, the Study shall consist of the following items.

#### | Phase 1 |

- 1. Data collection
- Collect and review the existing information relevant to the Study on the following items;
  - (1) Existing projects / studies
  - (2) National / regional development plan Others
- 1.2 Carry out field surveys and interviews together with the supplementary data collection on following aspects; A:Guarana
  - (1) Production activity
  - (2) Post-harvest
  - (3) Market trend (price, supply & demand, and etc.)
  - (4) Ruml economy and credit
  - (5) Extension service / system

B:Vegetable

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- (1) Production activity
- (2) Post-harvest
- (3) Market trend (price, supply & demand and etc.)
- (4) Rural economy and credit
- (5) Extension service / system

#### C:Tropical fruit

- (1) Post-harvest
- (2) Market trend (price, supply and demand and etc.)
- (3) Rural economy and credit
- (4) Extension service / system

#### D:Aquaculture

- (1) Market trend (price, supply & demand and etc.)
- (2) Rural economy and credit
- 2. Verification of the potential of study area
- 2.1 Analyze the collected information, and identify major constraints, problems and potentials, taking natural resource conservation into account.
- 2.2 Conduct the Initial Environment Evaluation (IEE)

#### | Phase 2 |

- 3. Formulation of a plan
- 3.1 Propose a plan for improving the people's livelihoods, taking following components into account;
  - (1) Improvement of agricultural activity (including forestry and aqua culture)

    Ecological, economical, social and technical rationality of production and post-harvesting is examined.
  - (2) Improvement of extension service and rural credit
  - (3) Others
- 3.2 Support the Environment Impact Assessment (if necessary)
- 4. Prepare Conclusion and Recommendation

#### STUDY SCHEDULE

The Study shall be carried out in accordance with the Tentative Work Schedule attached as Annex 2.

#### VI. REPORTS

JICA shall prepare and submit the following reports, written in English and Portuguese, to the GOB;

Inception Report : Ten (10) copies in English and twenty (20) copies in Portuguese at the

commencement of the Study

Progress (1) Report : Ten (10) copies in English and twenty (20) copies in Portuguese at the end of the

first work in Brazil of Phase I

Progress (2) Report : Ten (10) copies in English and twenty (20) copies in Portuguese at the end of work

in Brazil of Phase I

Interim Report : Ten (10) copies in English and twenty (20) copies in Portuguese at commencement

of Phase II

Progress (3) Report : Ten (10) copies in English and twenty (20) copies in Portuguese at the end of Work

in Brazil of Phase II

Drast Final Report : Ten (10) copies in English and forty (40) copies in Portuguese at the end of Phase II

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Brazilian side shall submit written comments on the Draft Final Report to JICA in

one (1) month after the receipt of the report.

Final Report

: Ten (10) copies in English and forty (40) copies in Portuguese in two (2) months after the receipt of comments on the Draft Final Report from Brazilian side

#### VII. UNDERTAKING OF THE BRAZILIAN SIDE

- 1. The Government of Federative Republic of Brazil accord privileges, exemptions and other benefits to the Japanese study team (hereinafter referred to as "the Team") in accordance with the Agreement, as follows:
  - (1) To secure the safety of the team,
  - (2) To permit the members of the Team to enter, leave and stay in the Federative Republic of Brazil for the duration of their assignment therein, and exempt them from foreign registration requirements and consular fees.
  - (3) To exempt the members of the Team from taxes, duties and other charges on equipment, machinery and other materials brought into the Federative Republic of Brazil for the conduct of the Study,
  - (4) To exempt the members of the Team from income tax and other charges of any kind imposed on or in connection with any emoluments or allowances paid to the members of the Team for their services in connection with the implementation of the Study,
  - (5) To provide necessary facilities to the Team for the remittance as well as utilization of the funds introduced into the Federative Republic of Brazil from Japan in connection with the implementation of the Study,
  - (6) To ensure permission for entry into relevant areas for the implementation of the Study,
- (7) To ensure permission for the Team to take all data and documents out of the Federative Republic of Brazil to Japan, in accordance with laws and regulations in force in Brazil, for analysis during the implementation of the Study, and
- (S) To provide medical services as needed. Its expenses will be chargeable on the members of the Team.
- 2. The Brazilian side shall bear claims, if any arises, against the members of the Team resulting from, occurring in the course of, or otherwise connected with, the discharge of their duties in the implementation of the Study, except when such claims arise from gross negligence or willful misconduct on the part of the members of the Team.
- 3. IDAM shall act as the counterpart agency to the Team and also as coordinating body in relation with other governmental and non-governmental organizations concerned for the smooth implementation of the Study.
- 4. IDAM shall, at its own expense, provide the Team with the following, in cooperation with other relevant organizations concerned;
  - (1) available data and information related to the Study,
  - (2) full-time counterpart personnel, technical supporting staff, clerical staff, etc.,
  - (3) suitable office space with necessary equipment,
  - (4) adequate means of transport for the Team, and
  - (5) credentials or identification cards.

#### VIII. UNDERTAKING OF JAPANESE SIDE

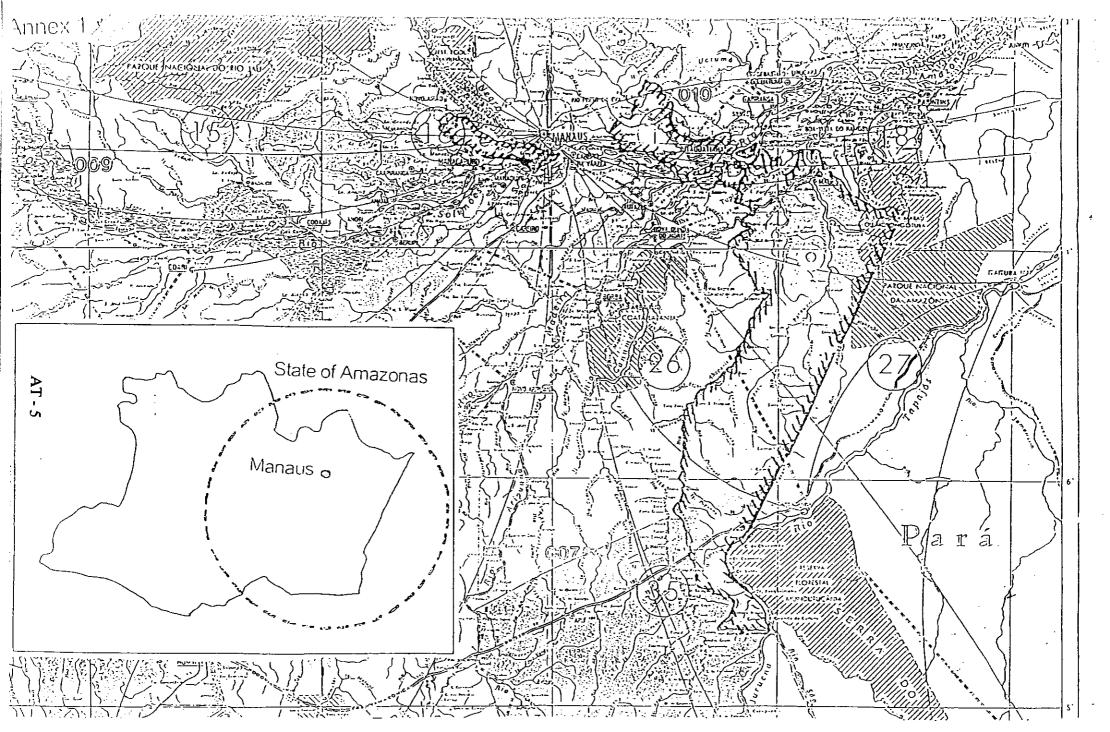
For the implementation of the study, Japanese side shall take the following measures through JICA;

- (1) Dispatch, at its own expense, study teams to Brazil, and,
- (2) Pursue technology transfer to the Brazilian counterpart personnel in the course of the study.

#### EX. CONSULTATION

JICA and IDAM shall maintain constant communication and consult with each other in respect of any matters that may arise from or in connection with the Study.

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Location map of the study area

### TENTATIVE WORK SCHEDULE

\MONTH	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Work in Brazil			 	<u>:</u>				İ								÷				
Work in Japan															[		T-	:		
Stages				:		Phase	1				<b>→</b>		-		i :	Phase	2 —	:	·	<del></del> →
Reports	ے IC/	R		_	∆ R(1)		"		△ P/R(2)		∆ lt/	R	:		 ∆ P/R( 3 )	)	∆ DF/R		0	

(Remarks)

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: Inception Report

P / R(1)

: Progress Report(1)

P / R(2)

: Progress Report(2)

It / R

: Interim Report(1)

P/R(3)

: Progress Report(3)

F/R

: Final Report

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: Comments on Df /R by Brasilian side

Minutes of Meetings of Scope of Work for

The study for Improving Rural People's Livelihoods
through Agricultural Activities and Sound Natural Resources Management
in the State of Amazonas
in the Federative Republic of Brazil
agreed upon

between

Institute of Agricultural and Livestock Development of the State of Amazonas, Brazilian Cooperation Agency

and

Japan International Cooperation Agency

Manaús, January 15, 2000

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Kunimasa MATSUMOTO

Leader

The Preparatory Study Team
Japan International Cooperation Agency
(JICA)

Sidney de Oliveira Leite

President Director

Institute of Agricultural and Livestock Development of the State of Amazonas (IDAM)

In response to the request of the Government of Brazil, the Preliminary Study Team headed by Mr. K. MASTUMOTO (hereinafter referred to as "the Team"), was sent to Brazil by the Government of Japan through the Japan International Cooperation Agency (hereinafter referred to as "JICA"), from January 5 to 19, 1999 for the purpose of discussing and confirming the Scope of Work for the study for Improving Rural People's Livelihoods through Agricultural Activities and Sound Natural Resources Management in the State of Amazonas (hereinafter referred to as "the Study").

The Team held a series of discussions with the relevant authorities of the Government of Brazil represented by Mr. Sidney de Oliveira Leite (hereinafter referred to as "The Brazilian side").

As a result of the discussions, the Brazilian side and the Team agreed on the Scope of Work for the Study.

The following are the main issues discussed and agreed upon by both sides in relation to the Scope of Work for the Study.

The list of participants and resource persons in the series of meetings is attached as Annex 1.

#### 1. Terminology

Both sides confirmed that 'natural resources' means forests, soils and water resources in the study area.

#### 2. Exception of the Study

Both sides confirmed that new land reclamation, land cleaning and any activity against natural resource conservation are out of the Study's scope

#### 3. Study area

Both sides confirmed that the crops, which are mentioned in 'IV. SCOPE OF THE STUDY', the item 1.2 of the Scope of Work, are observed in municipalities below. Both sides agreed works relevant to these crops are conducted mainly in the municipalities.

Guaraná - MAUÉS

Vegetable, Aquaculture - IRANDUBA

Tropical fruit - ITACOATIARA

#### 4. Vegetables and to be studied

Regarding 'IV. SCOPE OF THE STUDY', the item 1.2 of the Scope of Work, both sides agreed to choose approximately three (3) or four (4) vegetables to be studied at the beginning of the Study.

#### 5. Tropical fruits and aquaculture

Both sides agreed that cupuaçu, açaí, passionsuits banana, etc. are considered as tropical fruits to be studied. Both sides also agreed that the study shall focus on the fishes, which IDAM is planning to develop a hatchery technology in a future on, such as pirarucu (Arapaima gigas), mantinchă (Bryrycon cephalus), surubin (Pseudoplarystoma fasclatum) and jaraqui (Semaprochilodus insignus) are to be studied.

#### 6. Ecological-Economic Zoning (EEZ)

Both sides agreed that the result of EEZ is one of the resources of basic information and the Study is conducted taking it into account.

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#### 7. Environment Impact Assessment (EIA)

Both sides confirmed that EIA is to be conducted by the Brazilian side with its responsibility. Both sides agreed the Japanese side support EIA under condition that its necessity is recognized.

#### 8. Steering Committee

Regarding 'VII. UNDERTAKING OF THE BRAZILIAN SIDE', the item 3 of the Scope of Work, both sides agreed that it is necessary to establish a Steering Committee for the smooth and efficient implementation of the Study. The committee shall be occasionally convened in order to discussed on the findings of the Study and shall be composed of following institutions coordinated by IDAM.

(Brazilian side) IDAM, EMBRAPA, INPA, INCRA, IPAAM and other organizations concerned

(Japanese side) Japanese study teams, JICA Office and Embassy of Japan

#### 9. Office space and equipment

Both sides agreed the Brazilian side provides to the Japanese study team(s) a suitable office space in MANAÙS, equipped with desk(s), chair(s), a telephone with facsimile function, the executive use of telephone line and a photocopier during the Study period. Both sides also agreed the Brazilian side arranges office space(s) out of MANAÙS, equipped in the same manner above for the Japanese study team(s) on its request.

The Brazilian side requested that the Japanese side provides a fuel for vehicle(s) and ship(s). The Japanese side promised to convey its request to the Government of Japan.

### 10. Counterpart-training in Japan

The Brazilian requested the training of counterpart personnel in Japan. The Japanese side promised to convey it to the government of Japan.

#### 11. Final report

Both sides agreed that the Final Report would be made available to any institutions or individuals who may have an interest in the Study.

### 12. Pilot Program for Protection of the Tropical Forests of Brazil (PPG7)

Both sides confirmed that this study shall be applied for the Bilateral associated projects of Pilot Program for Protection of the Tropical Forests of Brazil (PPG7). IDAM shall take a necessary procedure for application.

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#### The list of participants

#### Institute of Agricultural and Livestock Development (IDAM)

Mr. Sidney Ricardo de Oliveira Leite

President Director

Mr. Luiz Antônio Araújo Cruz

Technical Director

Ms. Eda Maria Oliva Souza

Projects & Programs Manager

Mr. Geraldo Couto Araújo

Vegetable Production Manager

Mr. José Milton Barbosa Filho

Operation Manager

Mr. João Bosco Alves Siqueira

Aquaculture / Fishery Manager

Mr. Marcos Antônio Cerqueira

Fishery / Aquaculture Technical Assistant

Ms. Angela Maria Tribuzy de Magalhães Cordeiro Agronomy Engineer

#### Japan International Cooperation Agency (JICA)

Mr. Kunimasa MATSUMOTO

Leader

Mr. Hiroyuki TAKEDA

Agriculture

Mr. Makoto ASAI

Coordinator

Ms. Mitsue MISHIMA

Regional society / economy

Ms. Adelia Nanae Suzuki MIYAMOTO

Interpreter

Mr. Akihiko YAMADA

Staff, JICA-Belém

Mr. Flávio K. TODAKA

Staff, JICA-Belém

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MINUTES OF MEETING

ON

THE INCEPTION REPORT

**FOR** 

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS

**THROUGH** 

AGRICULTURAL ACTIVITIES

AND SOUND NATURAL RESOURCES MANAGEMENT

IN THE STATE OF AMAZONAS

IN THE FEDERATIVE REPUBLIC OF BRAZIL

Manaus, April 26, 2000

Mr. Masamitsu FUJIOKA

Team Leader, JICA Study Team

Mr. José Mel De Oliveira

President Director

Institute of Agricultural and Livestock

Development of the State of Amazonas

Witnessed by

Toshio OGAWA

Leader of Advisory Team,

JICA Headquarters, Tokyo

MINUTES OF MEETING ON

THE INCEPTION REPORT

**FOR** 

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS
THROUGH

AGRICULTURAL ACTIVITIES

AND SOUND NATURAL RESOURCES MANAGEMENT
IN THE STATE OF AMAZONAS
IN THE FEDERATIVE REPUBLIC OF BRAZIL

DATE : April 25, 2000

TIME : 9:00 a.m. to 11:30 a.m.

VENUE : Meeting Room, IDAM Headquarters, Manaus

ATTENDANCE : As listed in Annex

JICA Study Team submitted 20 copies of the Inception Report written in Portuguese and 10 copies in English to IDAM on April 25, 2000. The meeting was convened to explain and discuss the Inception Report.

The meeting was opened by Mr. Toshio OGAWA, the leader of advisory team for the project dispatched by JICA headquarters in Tokyo, who pointed out the importance of both natural resources conservation and improvement of the quality of life for the inhabitants of Amazonia. He then reviewed and confirmed the responsibilities and roles of IDAM in the Study, which were agreed upon in the Scope of Work signed between IDAM and JICA during January 2000. IDAM accepted his review of their responsibilities.

Mr. Masamitsu Fujioka, Team Leader of JICA Study Team made detailed explanation for the Inception Report.

In Principle the Brazilian side accepted the contents of the Inception Report, and indicated

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that the approach proposed by JICA Study Team for the Study was highly appreciated.

The Brazilian side made the following comments and suggestions:

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- a) Both sides agreed that the Portuguese translation of the project title would be as follows:
  - "Estudo para Melhoria da Qualidade de Vida das Populações Rurais Através da Agricultura, Gestão e Manejo Racionais dos Recursos Naturais"
- b) Regarding the Questionnaire Survey and Rapid Rural Appraisal (RRA), IDAM has knowledge, idea and experiences. Thus the methodology of the survey will be discussed with IDAM counterpart personnel beforehand. Relative to the above, IDAM offered to provide the Study Team with the results of previous surveys undertaken by IDAM.

The JICA Study Team replied to the comments and suggestions of Brazilian side as follows: During the Study period, the JICA Study Team will identify and evaluate the status quo of the Study area with the close cooperation of IDAM, which will result in the most effective approach towards the formulation of the rural development plan.

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#### **List of Participants**

[Brazilian Side]

Luis Antonio A. Cruz

Alfredo Da Silva Pinheiro

Eda Maria Oliva Souza

Almando Jorge Luz Da Silva

José Milton Barbosa Filho

IDAM, Technical Director

IDAM, Planning Development Coordinator

IDAM, Project and Program Manager

IDAM, Information Manager

IDAM, Operation Manager

[Japanese Side]

JICA Advisory Team

Toshio OGAWA

Leader of the Advisory Team

JICA Study Team

Masamitsu FUJIOKA

Shigeru KANAYA

John E. BOWMAN

Fumiaki MURAKAMI

Team Leader

Environment

Agricultural Product Processing and Distribution

Work Coordination

JICA Belem Branch office

Flávio K. TODAKA

Staff

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MINUTES OF MEETING

ON

PROGRESS REPORT (I)

**FOR** 

THE STUDY

**FOR** 

IMPROVING RURAL PEOPLE'S

LIVELIHOODS THROUGH AGRICULTURAL ACTIVITIES AND SOUND NATURAL RESOURCES MANAGEMENT

IN

THE STATE OF AMAZONAS

IN

THE FEDERATIVE REPUBLIC OF BRAZIL

JULY 17, 2000 Manaus, Brazil

Mr. Joseph de Oliveira

President Director

Institute of Agricultural and Livestock Development of the State of Amazonas (IDAM) Mr. Masamitsa FUJIOKA Leader, JICA Study Team 1. Date and Time:

July 17, 2000

9:00 a.m. - 10:30 a.m.

2. Place:

Meeting Room,

IDAM Headquarters, Manaus

3. Attendants:

As listed in Annex

4. Summary of Discussions:

The JICA Study Team submitted 10 copies of the Progress Report (I) of English edition and 20 Copies of Portuguese edition respectively to IDAM in accordance with the "Scope of Work (S/W) for the Study for Improving Rural People's Livelihoods through Agricultural Activities and Sound Natural Resources Management in the State of Amazonas in Federative Republic of Brazil" agreed upon between IDAM and JICA on the 17th day of July, 2000.

The meeting on the Progress Report (I) was held in Manaus between IDAM and JICA Study Team. The meeting was chaired by Ms. Eda Maria Oliva Souza, Project and Program Manager of IDAM. Mr. M. Fujioka, Leader of the JICA Study Team, explained contents of the report to the attendants at the meeting. After the presentation of Mr. M. Fujioka, various discussions were made between IDAM and the JICA Study Team. The following were confirmed in the discussions:

- (1) The Progress Report (1) was generally accepted by IDAM and JICA by mutual confirmation.
- (2) Both IDAM and JICA agree that there are some important corrections that must be made to the Progress Report.
- (3) The JICA Study Team expects that the IDAM side will submit further written comments on the Progress Report (I) before the initiation of the second field survey. These comments and corrections will be incorporated into subsequent reports of the JICA Study Team.

M.F.

#### LISTA DOS PARTICIPANTES

#### LADO BRASILEIRO:

IDAM, Diretor Presidente Luis Antônio A Cruz IDAM, Diretor Técnico Alfredo da Silva Pinheiro IDAM, Coordenador de Planejamento Eda Maria Oliva Souza IDAM, Gerente de Programas e Projetos Maria Aldenir Mota de Brito IDAM, Ana Fabíola da Silva Coelho IDAM, Washington Luis Aguiar IDAM, Armando Jorge Luz da Silva IDAM. Marco Antônio Cerqueira IDAM, João Bosco Alves Siqueira IDAM,

#### LADO JAPONÊS

Masamitsu FUJIOKA Yoshihiko OGATA Masanori DOI John BOWMAN George TELLO Toshiaki NAGAYA Frances RUBIN Yasuko HACHIYA Itsuo HAYASHI (Brazsl) Líder do Time da JICA Vegetais Pescado Processamento de Prod. Agrícolas Frutas Tropicais Mercado Sociedade Rural Coord. Financeiro Assessoria Técnica MINUTES OF MEETING

ON

THE STUDY APPROACH OF AQUACULTURE

**FOR** 

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS

THROUGH

AGRICULTURAL ACTIVITIES

AND SOUND NATURAL RESOURCES MANAGEMENT

IN THE STATE OF AMAZONAS

IN THE FEDERATIVE REPUBLIC OF BRAZIL

Manaus, September 27, 2000

Eda Oliva Souza

Project and Program Manager

Institute of Agricultural and Livestock

Development of the State of Amazonas

(IDAM)

Masamitsu FUJIOKA

Team Leader, JICA Study Team

Witnessed by

Tatsuo SUZUKI

Resident Representative of JICA-Belem,

JICA Brazil Office

The Institute of Agricultural and Livestock Development of the State of Amazonas (IDAM) and the JICA study team held a discussion regarding the study approach of aquaculture for the Study for Improving Rural People's Livelihoods through Agricultural Activities and Sound Natural Resources Management in the State of Amazonas in the Federative Republic of Brazil (hereinafter, referred to as "the Study") on 27 September 2000 at IDAM Headquarters, Manaus. The following are the main issues discussed and agreed upon by the both sides.

#### 1. Fish species to be studied

As for fish species to be investigated in the Study, IDAM and JICA agreed in the Minutes of Meetings of Scope of Work for the Study on 15 January 2000 as follows:

The study shall focus on the fishes, which IDAM is planning to develop a hatchery technology in a future on, such as pirarucu (Arapaima gigas), mantrincha (Bryrycon cephalus), surubin (Pseudoplatystoma fasclatum) and jaraqui (Semaprochilodus insignus) are to be studied.

Based upon the finding of the first field survey, the JICA study team recommended to carry out more investigation about existing aquaculture species namely tambaqui (Colossoma macropomum) in addition to the above four new species from the aspect of aquaculture extension to small-scale family farmers.

IDAM understood the recommendation and proposed the JICA study team to include tambaqui as an additional species to be studied.

As the result of discussion, IDAM and the JICA study team confirmed that the said four new species and tambaqui, shall be investigated development potentials in this Study from the aspect of introducing them as an alternative livelihood for the beneficiaries of the Study.

#### 2. Scope of study

The scope of study for aquaculture is stated as 1) Market trend and 2) Rural economy and credit in the Scope of Work for this Study exchanged on 15 January 2000. This scope of the study is appropriate for the four new species. On the other hand, more study can be possible and necessary for tambaqui such as production and post harvest activities and present extension activities for agriculture product. Both IDAM and the JICA study team understood the rational of scope of study that would be extended partly.

#### List of Participants

[Brazilian Side]

Luis Antônio A. Cruz IDAM, Technical Director

Eda Maria Oliva Souza IDAM, Project and Program Manager

Armando Jorge Luz da Silva IDAM, Information Manager Alfredo da Silva Pinheiro IDAM, Planning Coordinator

Maria Aldenir Mota de Brito IDAM, Agronomist - Vegetal Production

Márcia Gonçalves Kaneko IDAM, Manager Marketing

Geraldo Couto Araújo IDAM, Coordinator of Rural Extention

Alfeu Ferraz Filho IDAM, Extentionist

[Japanese Side]

JICA Study Team

Masamitsu FUJIOKA Team Leader

John E. BOWMAN Agricultural Product Processing and Distribution Expert

Masanori DOI Fishery Product Processing and Distribution Expert

Yasuko HACHIYA Work Coordinator

Masanori OMURA Study Supporter

JICA Belem Branch

Tatsuo SUZUKI JICA Belem, Resident Representative

Flávio K. TODAKA JICA Belem, Staff

MINUTES OF MEETING ON PROGRESS REPORT II

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS THROUGH

**FOR** 

AGRICULTURAL ACTIVITIES
AND SOUND NATURAL RESOURCES MANAGEMENT
IN THE STATE OF AMAZONAS
IN THE FEDERATIVE REPUBLIC OF BRAZIL

Manaus, December 18, 2000

José Melo De Oliveira

President Director

Institute of Agricultural and Livestock Development of the State of Amazons

(IDAM)

Masamitsu FUJIOKA

Team Leader

JICA Study Team

Witness by

Katsuhiko HAGA

Resident Representative of JICA-Belem,

JICA Brazil Office

The Institute of Agricultural Development for the State of Amazonas (IDAM) and the JICA Study Team held a meeting to conclude the second field phase of "A Study to Improve the Quality of Life of Rural Populations through Agricultural Development and Sound Natural Resources Management in the State of Amazonas, Federal Republic of Brazil". The meeting was held at the headquarters of IPAAM in Manaus on the 18<sup>th</sup> of December, 2000. More than twenty participants from IDAM, JICA-Belem, the JICA Study Team, and the State Secretariat of the Interior attended the meeting. In this meeting, the JICA Study Team officially delivered Progress Report II to IDAM.

The JICA Study Team explained that whereas Progress Report I had focused on an overall description of the existing conditions in the target municipalities, Progress Report II provides a more complete description of these conditions together with an analysis of the main problems at the level of small-scale farmers. Specifically, the beneficiaries of the project were clearly defined and a series of workshops were held with the beneficiaries to identify their major problems and needs in the important areas of agronomic production, marketing, and healthcare assistance. These workshops were managed with a close cooperation between IDAM and the JICA Study Team.

Also noted was the close cooperation between IDAM and the JICA Study Team in defining the logical framework for problem analysis and objective analysis for Progress Report II. The framework focused on approaches to the three important areas of productivity and quality improvement, marketing improvement, and the improvement of social conditions. Through the close cooperation experienced in the second field phase, JICA and IDAM agreed that problem analysis for the third field phase should emphasize:

- 1. Solutions to the problem of poor farmer organization
- 2. Solutions to the problem of insufficient support services

IDAM noted that the good level of cooperation between JICA and IDAM had been maintained during the second field phase. IDAM also appreciated JICA's efforts to spend a considerable amount of time in the rural communities conducting problem analysis with the small farmers themselves. IDAM also mentioned that they look forward to continuous cooperation during the next field phase, and they promised to improve office conditions for the JICA Team.

JICA-Belem expressed its satisfaction with the collaborative work between the Study Team and IDAM, and looked forward to completion of the studies during the next field phase.

The meeting was concluded by the representative from the Secretary of the Interior, Dr. Marcos Daniel Dias de Andrade, who looked forward to working more closely with IDAM and JICA in the next field phase, and who mentioned that significant budget increases for staff and equipment are forthcoming for IDAM in 2001. In summary:

- 1. Progress Report II was generally accepted by IDAM and JICA by mutual confirmation
- 2. The JICA Study Team expects that IDAM will submit written comments on Progress Report II before submission of the Interim Report.

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#### List of Participants

#### [Brazil Side]

Marcos Daniel Dias de Andrade Eda Maria Oliva Souza Armando Jorge Luz da Silva Washington Luis Aguiar Ana Fabiola Coelho Alfeu Ferraz Filho Marcia Goncalves Kaneko Additional Executive Secretary / SEINT IDAM, Project and Program Manager IDAM, Information Manager IDAM, Vegetal Production Manager IDAM, Tropical Fruits / Post-harvest IDAM, Extentionist IDAM, Marketing Manager

#### [Japanese Side]

JICA Study Team
Masamitsu FUJIOKA
Shigeru KANAYA
Toshiaki NAGAYA
Suzunne S. SAULNIERS
R. ROJAS
Yoshihiko OGATA
John E. BOWMAN
Masanori DOI

JICA Belem Branch Katsuhiko HAGA

Flavio K. TODAKA

Yasuko HACHIYA

Masanori OMURA

Team Leader
Environment
Marketing
Rural Society
Tropical Fruits
Vegetable
Agricultural Product Processing & Distribution
Fishery Product Processing & Distribution
Work Coodinator
Study Supporter

JICA Belem, Resident Representative JICA Belem, Staff

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MINUTES OF MEETING ON

INTERIM REPORT

**FOR** 

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS THROUGH

AGRICULTURAL ACTIVITIES
AND SOUND NATURAL RESOURCES MANAGEMENT
IN THE STATE OF AMAZONAS
IN THE FEDERATIVE REPUBLIC OF BRAZIL

Manaus, May 7, 2001

osé Melo De Oliveira

President Director

Institute of Agricultural and Livestock Development of the State of Amazons

(IDAM)

Masamitsu FUJIOKA

Team Leader

ЛСА Study Team

Witness by

Junichi HANAI

Adviser for Project,

ЛСА Headquarters Office, Tokyo

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# MINUTES OF MEETING ON THE INTERIM REPORT FOR

## THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS THROUGH

# AGRICULTURAL ACTIVITIES AND SOUND NATURAL RESOURCES MANAGEMENT IN THE STATE OF AMAZONAS IN THE FEDERATIVE REPUBLIC OF BRAZIL

DATE:

May 4 and 5, 2001

TIME:

May 4:

9:00 a.m. to 6:30 p.m.

May 5:

8:30 a.m. to 11:30 a.m.

VENUE:

Meeting Room, IDAM Headquarters, Manaus

ATTENDANCE:

As listed in Annex

The JICA Study Team submitted 20 copies of the Interim Report written in Portuguese and 10 copies in English to IDAM on May 4, 2001. The meeting was convened to explain and discuss the Interim Report.

The meeting was opened by Mr. Junichi HANAI, the Advisor for the Project dispatched by JICA headquarters in Tokyo, who commented on the importance of this natural resources management project to the rural inhabitants of Amazonia. He also expressed the keen interest of JICA and the Consulate General of Japan in this project.

Mr. Masamitsu FUJIOKA, Team Leader of the JICA Study Team, made a detailed explanation of the Interim Report.

In principle, the Brazilian side accepted the contents of the Interim Report, and indicated that the strategies for planning proposed by the JICA Study Team were highly appreciated – especially the following matters:

- 1. The following basic project approaches were selected through objective analysis.
  - 1) Productivity and quality improvement approach
  - 2) Marketing improvement approach
  - 3) Social conditions improvement approach

The above are the basic development strategies and the basic approaches for improving the livelihood of the regional inhabitants. The plan will be structured based on these basic development strategies.

Putting the basic strategies into practice would principally rely on the strength of

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farmers' organizations, and supporting services, especially those of IDAM. These correspond to the articles of "Advancement of farmers' technology and knowledge", "Strengthening farmers' organizations" and "Adequate supporting service and research" described in the objective tree. Sustainable rural development would be based on development and improvement of both farmers' and IDAM capacity, therefore capacity building of both sides is recognized to be the key strategy. Capacity building is targeted not only at farmers but for IDAM (as the main implementation agency) as well; so planning focused on this key strategy could be justifiable as a major element of the actualization plan.

- 2. The following items were established as approaches to achieve the target of improvement of the support system. These approaches shall include the following sub-projects:
  - 1) The need to reorganize the organizational structure of IDAM to meet future demands of the project
  - 2) Development of IDAM's human resources
  - 3) Building the support system of IDAM (Improved technology and information network to address the lack of budget and human resources. Increased farmers participation in the extension activities.)

#### The IDAM side made the following comments:

- 1. The basic components of each sector are basically agreed upon. In the third field study, there might be increased level of participation of the municipal Mayors' office in project planning.
- 2. The meeting was concluded by the representative from the Secretary of the Interior, Dr. Marcos Daniel Dias de Andrade, who expressed his satisfaction with the strong sense of cooperation between IDAM and the JICA Study Team. Additionally, he reported that the State Government of Amazonas recently supplemented IDAM's budget for 2001 to approximately R\$ 60 million—a figure which represents a significant increase over the 2000 budget of R\$ 25 million. Some important projects which are already being pursued through these funds include support of:
  - 1) Processing plants for agricultural products
  - 2) Improved infrastructure for rural communities
  - 3) Implementation of agricultural programs
  - 4) Protection of the entire agro-ecosystem

The JICA Study Team replied to the comments of IDAM side as follows:

The JICA Study Team agreed that the third field study might be implemented with close cooperation between IDAM and Mayors' offices.

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#### **List of Participants**

#### Brazil Sidel

Marcos Daniel Dias de Andrade Alfredo Da Silva Pinheiro Eda Maria Oliva Souza Armando Jorge Luz da Silva Washington Luis Aguiar Maria Aldenie Mota De Brito Alfeu Ferraz Filho Marcia Goncalves Kaneko Geraldo Couto Araujo Ana Paula Cardoso De Queiroz João Bosco Alves Siqueira

Additional Executive Secretary / SEINT IDAM, Planning Development Coordinator IDAM, Project and Program Manager IDAM, Information Manager IDAM, Vegetal Production Manager IDAM, Tropical Fruits / Post-harvest IDAM, Extentionist IDAM, Marketing Manager IDAM, Technical Assist. / Rural Exp. IDAM, Vegetal Production Engineer IDAM, Aquaculture Manager / Fishery

#### [Japanese Side]

JICA Study Team Masamitsu FUJIOKA Rafael M. ROJAS John E. BOWMAN Masanori OMURA

JICA Office Junichi HANAI Flavio K. TODAKA Yoshinori SHIBATA

Team Leader **Tropical Fruits** Agricultural Product Processing & Distribution Work Coordinator

ЛСА Headquarter, Tokyo ЛСА Belem, Staff JICA Brazil, Staff

#### MINUTES OF MEETING ON PROGRESS REPORT III FOR

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS THROUGH

AGRICULTURAL ACTIVITIES
AND SOUND NATURAL RESOURCES MANAGEMENT
IN THE STATE OF AMAZONAS
IN THE FEDERATIVE REPUBLIC OF BRAZIL

Manaus, August 15, 2001

José Melo De Oliveira President Director

Institute of Agricultural and Livestock Development of the State of Amazons

(IDAM)

Masamitsu FUJIOKA

Team Leader JICA Study Team

Witness by

Katsuhiko HAGA

Resident Representative of JICA-Belem.

JICA Brazil Office

The Institute of Agricultural Development for the State of Amazonas (IDAM) and the JICA Study Team held a meeting to conclude the second phase of "A Study to Improve the Quality of Life of Rural Populations through Agricultural Development and Sound Natural Resources Management in the State of Amazonas, Federal Republic of Brazil". The meeting was held at the headquarters of IPAAM in Manaus on the 15<sup>th</sup> of August, 2001. More than thirty participants from IDAM, JICA-Belem, the JICA Study Team, the State Secretariat of the Interior, EMBRAPA, INPA, IBAMA, and IPAAM attended the meeting. In this meeting, the JICA Study Team officially delivered Progress Report III to IDAM.

The JICA Study Team explained that Progress Report III presented a summary of lessons learnt from additional field studies in order to confirm previous field studies and Final Project activities previously proposed in the Interim Report.

Progress Report III was well received by all the participants. IDAM especially appreciated the new field findings and new modifications for the Final Project activities. IDAM also appreciated the close level of cooperation between the JICA Study Team and IDAM specialists, principally those located in Manaus, Maues, Itacoatiara, and Iranduba.

The President of IDAM expressed his high level of satisfaction with the findings of the JICA Study Team, acknowledged its high level of importance to the State, and suggested that the Final Project should be extended to many other municipalities in Amazonas.

The JICA Study Team made a final suggestion that to the President of IDAM that the State should make a significant "capacity-building" effort to finance the training of IDAM staff of all technical levels, in all areas that are relevant to this Project.

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#### List of Participants

#### [Brazil Side]

José Melo

Marcos Daniel Dias de Andrade

Eda Maria Oliva Souza

Armando Jorge Luz da Silva Alfredo da Silva Pinheiro

Ana Fabíola da Silva Coelho

Alfeu Ferraz Filho

Marcia Goncalves Kaneko

Paulo Levy de Carvalho

Ana Paula C. Queiroz de Paiva

Luiz Armando da Silva Maria Aldenir M. de Brito Geraldo Couto Araujo

Hugo Stênio Gama dos Santos

Rolângio Pereira de Souza

Eulinda Silveira Gladys Ferreira de Souza José Nestor Lourenço

Hiroshi Noda

IDAM, President

Additional Executive Secretary / SEINT IDAM, Project and Program Manager

IDAM, Information Manager IDAM, Technicians Manager

IDAM, Tropical Fruits / Post-harvest

IDAM, Extentionist

IDAM, Marketing Manager

IDAM, Technical Engineer of Maués

IDAM, Forestry Engineer IDAM, Agronomist IDAM, Agronomist IDAM, Agronomist

IDAM, Agropecuary Technicians

IDAM, Agronomist

IBAMA, Technicians of Education

EMBRAPA, Researcher EMBRAPA, Project Leader INPA, Substitute Researcher

#### [Japanese Side]

JICA Study Team

Masamitsu FUJIOKA

Suzanne S. SAULNIERS

Yoshihiko OGATA

John E. BOWMAN

Masanori DOI

Masanori OMURA

Team Leader

**Rural Society** 

Vegetable

Agricultural Product Processing & Distribution

Fishery Product Processing & Distribution

Study Supporter

JICA Belem Branch

Katsuhiko HAGA

Flavio K. TODAKA

Jun SHIMA

Chiham MORITA

JICA Belem, Resident Representative

JICA Belem, Staff

JICA Belem, Executive manager

JICA Belém, Coordinator

MINUTES OF MEETING ON

DRAFT FINAL REPORT FOR

THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS THROUGH

AGRICULTURAL ACTIVITIES
AND SOUND NATURAL RESOURCES MANAGEMENT
IN THE STATE OF AMAZONAS
IN THE FEDERATIVE REPUBLIC OF BRAZIL

Manaus, January 11, 2002

Marcos Daniel Dias de Andrade Adjunct Executive Secretary

Secretary of Interior/

Institute of Agricultural and Livestock Development of the State of Amazons

(SEINT/IDAM)

Masamitsu FUJIOKA

Team Leader

JICA Study Team

Katsuhiko HAGA

Resident Representative of JICA-Belem,

JICA Brazil Office

## MINUTES OF MEETING ON THE DRAFT FINAL REPORT FOR

## THE STUDY FOR IMPROVING RURAL PEOPLE'S LIVELIHOODS THROUGH

# AGRICULTURAL ACTIVITIES AND SOUND NATURAL RESOURCES MANAGEMENT IN THE STATE OF AMAZONAS IN THE FEDERATIVE REPUBLIC OF BRAZIL

DATE:

January 10 and 11, 2002

TIME:

January 10:

9:30 a.m. to 5:30 p.m.

January 11:

9:30 a.m. to 12:30 p.m.

VENUE:

Auditorium, IDAM Headquarters, Manaus

ATTENDANCE:

As listed in Annex

The JICA Study Team submitted 40 copies of the Draft Final Report written in Portuguese and 10 copies in English to IDAM on January 11, 2002. The meeting was convened to explain and discuss the Draft Final Report.

The meeting was opened by Mr. Katsuhiko Haga, the Coordinator for the JICA Regional Office in Belem/PARA, who commented on the importance of this study for natural resources management and rural development in the State of Amazonas.

Opening comments for the Brazilian side were made on behalf of IDAM President Director Jose Melo de Oliveira by the Adjunct Executive Secretary of IDAM, Mr. Marcos Daniel Dias de Andrade. The Brazilian side commented on the importance of the entire 2-year study process to the State of Amazonas, particularly with regard to technology transfer to counterpart staff of IDAM.

Mr. Masamitsu Fujioka, Team Leader of the JICA Study Team, made a detailed explanation of the Draft Final Report to key staff of IDAM and participants from other State and Federal cooperation agencies.

A detailed discussion on the key points of the Executive Summary of the Draft Final Report was led by Dra. Eda Maria Oliva Souza, Manager of IDAM Projects and Programs. Activities proposed by the Study Team for the strengthening of community groups, agricultural production, aquaculture production, processing, distribution, and marketing were discussed. The importance of environmental sustainability for all these activities was emphasized.

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The meeting was concluded with both IDAM and JICA in agreement to the following points:

- 1. The Draft Final Report was accepted by IDAM without the need for any major revisions. IDAM's concluded that form its perspective, the report had met all the obligations as outlined in prior discussions between IDAM and JICA. IDAM considered the report to be of very high quality and of very high value to the State of Amazonas. IDAM complemented the JICA Study Team members for their highly professional conduct and their ability to promote the spirit of team work with IDAM counterpart staff in Manaus and in the municipalities.
- 2. IDAM stated that the Draft Final Report, after some minor revisions to address discrepancies in translation of technical terminology, will now be utilized as an important instrument of negotiation through which IDAM can pursue new partnerships and financing options with local, state, federal, and international agencies.
- 3. IDAM indicated a preliminary interest in initiating new activities and seeking technical assistance in "high priority" areas such as capacity building for IDAM staff, strengthening of community organizations, and improving market access.
- 4. It was agreed by both Sides that a meaningful step towards implementation of activities proposed by the Study would be for IDAM to initiate a focused and limited request for "technical cooperation" from JICA. The JICA Representative from Belem stated that the Belem Regional Office would be available to assist IDAM in its preparation of such a request, which would eventually be presented to the Government of Japan through the official channels of the "Brazilian Cooperation Agency" (ABC).

5. IDAM concluded the meeting by reiterating its extreme level of satisfaction with the Draft Final Report, while extending its sincere and deepest appreciation to JICA and the Government of Japan for over two years of close collaboration in this important effort.

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#### List of Participants

#### (Brazil Side)

Marcos Daniel Dias de Andrade

Alfredo da Silva Pinheiro

Eda Oliva Souza

Armando Jorge Luz da Silva

Geraldo Couto Araújo

Hugo Stênio Gama dos Santos

Sidney Reis Coelho

Marcia Gonçalves Kaneko

Ana Fabíola da Silva Coelho

Rolângio Pereira de Souza

Paulo César Levy de Carvalho

Fernando Albreto de Lima e Silva

Jessé José Vieira da Cunha

Hiroshi Noda

Aparecida das G. Claret de Souza

André Luiz Atroch

Jeferson Luiz de Macêdo

Malvino Salvador

Adjunct Executive Secetary - SEINT/IDAM

IDAM, Technical Manager

IDAM, Coordinator of Study Team Counterparts

IDAM, Chief of Planning Department

IDAM, Chief of ATER

IDAM, Manager of Monitoring and Control

IDAM, Director of Administration and Finance

IDAM, Agribusiness Manager

IDAM, Iranduba

IDAM, Iranduba

IDAM, Maués

**AFEAM** 

AFEAM

**INPA** 

**EMBRAPA** 

**EMBRAPA** 

**EMBRAPA** 

**IBAMA** 

#### (Japanese Side)

Katsuhiko HAGA

Masamitsu FUJIOKA

John E. BOWMAN

Yoshihiko OGATA

JICA Belem, Resident Representative

JICA, Study Team Leader

JJCA, Study Team Member

JICA, Study Team Member