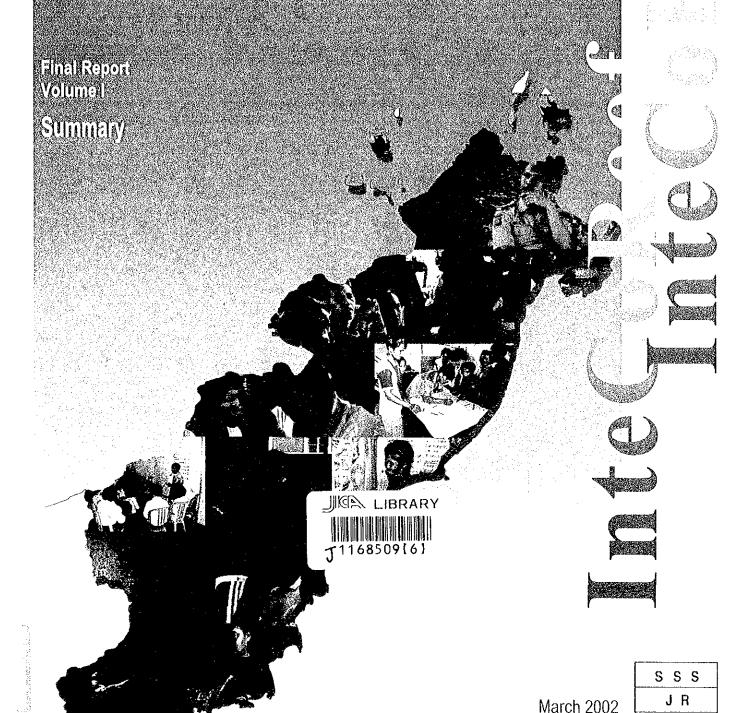


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Pacific Consultants International

Japan International Cooperation Agency
Ministry of Marine Affairs and Fisheries
Government of Indonesia
Regional Planning Research and Development Agency
North Sulawesi Province

The Study on the Integrated Coral Reef Management Plan in North Sulawest in the Republic of Indonesia



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### The Study on the Integrated Coral Reef Management Plan in North Sulawesi in the Republic of Indonesia

Final Report Volume I

Summary



The following foreign exchange rate is applied in the study:
US\$ 1.00 = (Indonesian Rupiah) Rp. 10,000 (as of December 2001)

#### **PREFACE**

In response to a request from the Government of Republic of Indonesia, the Government of Japan decided to conduct the Study on the Integrated Coral Reef Management Plan in North Sulawesi in the Republic of Indonesia and entrusted the study to the Japan International Cooperation Agency (JICA).

JICA selected and dispatched a study team headed by Dr. Akinori Sato of Pacific Consultants International to the Republic of Indonesia, 4 times between March 2000 and March 2002.

In addition, JICA set up an advisory committee headed by Mr. Masahiro Ohta, Senior Advisor of JICA between March 2000 and March 2002, which examined the study from specialist and technical point of view.

The team held discussions with the officials concerned of the Government of Republic of Indonesia and conducted field surveys at the study area. Upon returning to Japan, the team conducted further studies and prepared this final report.

I hope that this report will contribute to the promotion of this project and to the enhancement of friendly relationship between our two countries.

Finally, I wish to express my sincere appreciation to the officials concerned of the Government of Republic of Indonesia for their close cooperation extended to the Team.

March 2002

Kawakami Takao

W上陸

President

Japan International Cooperation Agency

Mr. Takao Kawakami President Japan International Cooperation Agency Tokyo, Japan

#### Letter of Transmittal

Dear Sir,

We are pleased to formally submit herewith the Final Report of "The Study on The Integrated Coral Reef Management Plan in North Sulawesi in The Republic of Indonesia".

This report compiles the result of the Study, which was undertaken in the Republic of Indonesia from March 2000 through March 2002 by the Study Team, represented by Pacific Consultants International.

We had been assisted by many people for the accomplishment of the Study, and we would like to express our sincere gratitude and appreciation to all those who extended their kind assistance and cooperation to the Study Team, in particular, Ministry of Marine Affairs and Fisheries who acted as the counterpart agency and Regional planning, Research and Development Agency North Sulawesi Province who acted as the local counterpart agency.

Also, we acknowledge the effective assistance by all the officials of your Agency and the Embassy of Japan in the Republic of Indonesia.

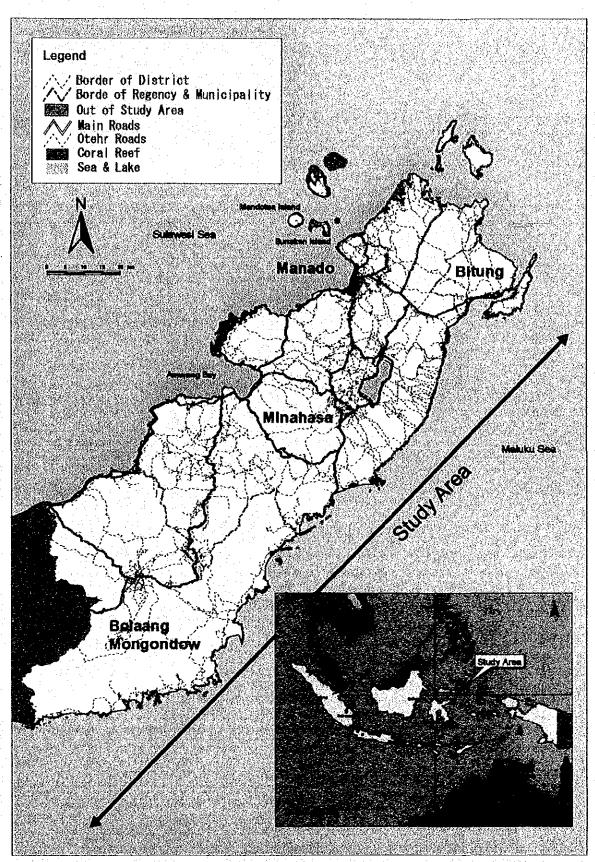
We hope that the report will be able to contribute to formulate appropriate policies and measures for the future prosperity of Indonesia and North Sulawesi Province.

Akinori Sato

Team Leader,

The Study on The Integrated Coral Reef Management Plan in North Sulawesi in The Republic of Indonesia

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Study Area

## THE STUDY ON THE INTEGRATED CORAL REEF MANAGEMENT PLAN IN NORTH SULAWESI FINAL REPORT

# FINAL REPORT

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#### FORMATION OF THE REPORTS

This Report consists of 5 volumes as follows;

Volume II : Summary Volume II : Master Plan

Volume III : Coastal Environmental Conditions and

Coastal Management System

**Volume IV**: Proposed Projects and Programs

Volume V : Project Activities

Volume I, Summary Report, contains the outline of the results of the study including identification of coastal problems and the Master Plan.

Volume II, Master Plan Report, is a main report which contains the existing conditions, identification of coastal problems, detail contents of the Master Plan and recommendations.

Volume III, Coastal Environmental Conditions and Coastal Management System, contains the existing environmental conditions and Indonesian and North Sulawesi coastal management system. This volume was edited aiming to be utilized for administrative work such as coastal management, development permit, Environmental Impact Assessment, etc.

Volume IV, Proposed Projects and Programs, contains a list of proposed projects and programs based on the Master Plan.

Volume V, Project Activities, contains the activities implemented by the Study Team through two years. This volume explains the reason why the Study Team conducted a lot of activities and how reflect the result of the activities into the Master Plan.

## Ox Odd : ~~ GLOSSARY

	GLOSSARY	
Abbreviation	Indonesian	<u>English</u>
ADB	Bank Pembangunan Asia	Asian Development Bank
AMDAL	Jenis Usaha atau Kegiatan Yang Wajib	Environmental Impact Assessment
	Dilengkapi Dengan Analisis Mengenai	
	Dampak Lingkungan	
APBD	Anggaran Pendapatan dan Belanja Daerah	Provincial Budget of GOI
APBN	Anggaran Pendapatan dan Belanja	National Budget of GOI
ATTIN	Negara	National Budget of GO1
APPKD	Anggaran Pendapatan dan Perbelanjaan	
	Keuangan Desa	
a.s.l.		above sea level
ASPISIA	Asosiasi Penyelam Ilmiah Indonesia	Indonesian Scientific Divers Associa
		(name of NGO)
AusAID		Australian Agency for International
		Development
B/C		Benefit - Cost Ratio
BAKOSURTANAL	Badan Koodinasi Survei Dan Pemetaan Nasional	
BAPEDAL	Badan Pengendalian Dampak Linkungan	Environmental Impact Management
DALEDAL	Badan Fengendanan Dampak Emkungan	Agency
ВАРРЕДА	(Old) Badan Perencanaan Pembangunan	Regional Development Planning Bo
	Daerah	
	(New) Badan Perencanaan Pembangunan Daerah Kota/ Daerah	
	Kabupaten	
BAPPEDALDA	Badan Pengendalian Dampak Linkungan	
	Daerah	Management Agency
BAPELITBANG	Badan Perencanaan, Penelitian dan	Regional Planning, Research, and
	Pengembangan (Propinsi Sulawesi Utara)	Development Agency (North Sulawe Province)
BAPPENAS	Badan Perencanaan Pembangunan	National Planning and Development
	Nasional	Agency
BIPHUT	Balai Informasi dan Penyuluhan	Forest Inventory and Mapping Offic
	Pertanian	
BKB	Balai Kesehatan Balita	<u>-</u> 12
BKIA	Balai Kesehatan Ibu and Anak	
BKPRS		
BKSDA	Balai Konservasi Sumberdaya Alam	Natural Resources Conservation Age
BLK	Bali Latihan Kerja	
	erega grae a la glade par la e	
BMG	Badan Meteorologi dan Geofisika	Meteorological and Geophysical Ag
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BNI	Bank Negara Indonesia	Indonesian State Bank
BOD		Biological Oxygen Demands
BPD	Badan Perwakilan Desa (berdasarkan UU. No.22 Tahun 1999)	Village Parliament
BPD	Bank Pembangunan Daerah	Regional Development Bank
BPN	Badan Pertanahan Nasional	National Landuse Board
ВРРТ	Badan Pengkajian dan Penerapan Teknologi	Analysis and Applied Technology Board
BPS	Biro Pusat Statistik	Central Bureau of Statistics
BRLKT	Balai Rehabilitasi Lahan dan Konservasi Tanah	Office of Land Rehabilitation and Soil Conservation
BSP Kemala		Biodiversity Support Program (RP3 of NRM II Program)
C/N Ratio		Carbon / Nitrogen Ration
CCMRS		Center for Coastal and Marine Resources Studies of the Bogor Agricultural University (known locally as PKSPL)
CIDA		Canadian International Development Agency
COD		Chemical Oxygen Demands
COREMAP		Coral Reef Rehabilitation and Management Project - a multilateral initiative to formally commence in 1999
CRC		Coastal Resources Center
CRITC		Coral Reef Information and Training Center (COREMAP initiatives that also partner CRMP)
CRMP	Proyek Pesisir	Coastal Resources Management Project
CV	Comanditer Venopscap	Limited Company
DAK	Dana Alokasi Khusus	Special Allocation Fund
DAS	Daerah Aliran Sungai	Watershed
DAU	Dana Alokasi Umum	General Allocation Fund
DEPDAGRI	Departemen Dalam Negeri	Ministry of Home Affairs
DEPDIKNAS	Departemen Pendidikan Nasional (sebelumnya disebut Depdikbud)	
DEPHUB	Departemen Perhubungan dan Telekomunikasi	Ministry of Transportation and Telecommunication
DEPHUTBUN	Departemen Kehutanan dan Perkebunan	Ministry of Forestry and Plantation Estate
Desa	Desa	Village
Ditjen BANGDA	Direktorat Jenderal Pengembangan Daerah	Directorate General for Local Development, Ministry of Home Affairs
	iv	

Ditjen Pariwisata	Direktorat Jenderal Pariwasata	Directorate General for Tourism
DKP	Departmen Kelautan dan Perikanan	Ministry of Marine Affairs and Fisher
DPB	Daerah Perlindungan Bakau	Mangrove Sanctuary
DPL	Daerah Perlindungan Laut	Marine Sanctuary
Duşun	Dusun	Hamlet
EIRR		Economic Internal Rate of Return
EPIQ/IRG		Environmental Policy Indefinite Quality/International Resources Grou (PRs 1 and 4 of NRM II Program)
FADs		Fish Aggregating Devices
FIRR		Financial Internal Rate of Return
GABATA	Gangga Banka dan Talise	
GBHN	Garis-garis Besar Haluan Negara	National Development Guidelines
GDP		Gross Domestic Product
GIS		Geographical Information System
GOI	Pemerintah Indonesia	Government of Indonesia
GOJ		Government of Japan
GPS		Global Positioning System
GRDP		Gross Regional Domestic Product
НКМ	Hutan kemasyarakatan	Community Forest
НРН	Hak Pengusahaan Hutan	Companies holding a forest concession
НРНТІ	Hak Pengusahaan Hutan Tanaman	Concession Rights for Industrial Tree
111 11 11	Industri	Forest
IDT	Impres Desa Tertinggal	Poor or Non-poor Villages
IKIP	Institut Keguruan dan Ilmu Pendidikan	
IMA		International Marin-life Alliance
IPB	Institut Pertanian Bogor	Bogor Agricultural University
ITB		Institute of Technology at Bandung
JARI	Juang Laut Lastari	
JBIC (ex OECF)		Japan Bank for International Cooperation
JICA		Japan International Cooperation Agen
JPS	Jaring Pengamanan Social	
Jubi	Alat menangkap ikan berbentuk panah atau tombak yang biasanya digunakan oleh nelayan tradisional	
Kab.	Kabupaten	Pagangu
KANDEP P dan K	Kantor Departemen Pendidikan dan	Regency
RANDER F Gall K	Kebudayaan	
Kanwil	kantor Wilayah	Local Office
Kec.	Kecamatan	District
	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	

Kelola Yayasan Kelola Kelola (name of NGO) KM Keputusan Menteri Minister Decree Kota Kota Municipality KP Keputusan Presiden Presidential Decree LIPI Lembaga Ilmu Pengetahuan Indonesia Indonesian Institute of Science LKMD Lembaga Ketahanan Masyarakat Desa Institute for Village Community Resilience LMD Lembaga Musyawarah Desa Village Council LP3M Lembaga Pengkajian Pedesaan, Pantai dan Masyarakat LREP Land Resources Evaluation and Planning Project (ADB supported) LSM Lembaga Swadaya Masyarakat Non Governmental Organization MCK Mandi Cuci Kakus MREP/MAREMAP Marine Resource Evaluation and Planning concluded in 1998/Marine Resource Evaluation and Management Project-second stage of MREP in design (both ADB supported) NGO Lembaga Swadaya Masyarakat Non Governmental Organization NKLHD Regional Environmental Quality Scale NPV Net Present Value NRM II Natural Resources Management II **NSDA** Regional Natural Resources Scale 0 & M Operation and Maintenance **PDAM** Perusahaan Daerah Air Minum Local Water Company PJP Proyek Jangka Panjang Long term National Development PKK Peningkatan Kesejahteraan Keluarga Family Welfare Program PLN Perusahaan listrik Negara National Electric Company **PNBP** Penerimaan Negara dari Bea Perolehan Non Tax National Income Hak atas Tanah dan Bangunan PP Peraturan Pemerintah Government Regulation PPI Pangkalan Pendaratan Ikan Fish Landing Office **PPTA** Pusat Penelitian Tanah dan Agroklimat Prona Proyek Nasional PU Pekerjaan Umum **Public Works** Repelita Rencana Pembangunan Lima Tahun Five Year Development Plan RKL Rencana Pemantanan Hingkungan **Environment Monitoring Plan** RPL Rencana Pengenlolaan hingkungan **Environment Management Plan** RRA Rapid Rural Appraisal RTRW Rencana Tata Ruang Wilayah Spatial Plan

SD	Sekolah Dasar	· · · · · · · · · · · · · · · · · · ·
Senso	Mesin pemotong kayu yang istilah umumnya chainsaw	
SIUP	Surat Izin Usaha Perikanan	Permission Application for Fishing Business
SLTA	Sekolah Lanjutan Atas	High School
SMP	Sekolah Menengah Pertama	Junior High School
SULUT	Sulawesi Utara	North Sulawesi
Tibo-tibo	Pedagang pengumpul	Wholesale broker
TNB	Taman Nasional Bunaken	Bunaken National Park
TPI	Tempat Pelelangan Ikan	Fishing Auction Market
UCE		University Consortium on the Environment
UGM		Gadjah Mada University
UI		University of Jakarta
UKL	Unit Pemantauan Hingkungan	Environment Monitoring Unit
UNSRAT	Universitas Sam Ratulangi	University of Sam Ratulangi
UPL	Unit Pengenlolaan Hingkungan	Environment Management Unit
URI		University of Rhode Island
USAID		United States Agency for International Development
USLE		Universal Soil Loss Equation
UW .		University of Waterloo
WB		World Bank
WTP		Willingness to Pay
YU		York University
	Assisten	Assistant (or Deputy Director)
4 · · ·	Badan	Local Board (or Agency)
	Balai	Office (or Authority, Agency)
	Balai Taman Nasional Bunaken	Bunaken National Park Authority
	Bupati (Kepara Kabupaten)	Head of Regency
	Cabang Dinas	Branch Office
- 1	Camat	Head of District
	Dana Perimbangan	Balancing Fund
	Dana Reboisasi	Reforestation Fund
	Dewan	Council
	Dewan Pengelolaan Taman Nasional Bunaken	Bunaken National Park Management Council
	Dewan Perwakilan Rakyat Daerah	Regional Peoples representative Assembly
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•	Dinas	Governmental (Service) Office
	Dinas Kehutanan	Forestry Office
• • • • • • • • • • • • • • • • • • •	Dinas Pengairan	Water Irrigation Office
	Dinas Perikanan	Fisheries Office
	Hukum Tua	Head of Village (in Minahasa Regency)
	Kasic (kepala Scksi)	Head of Section
-	Kawasan Pelestarian Alam	Natural Preservation Area
	Kawasan Perlindungan Setempat	Local Geographically Categorized Protection Area
-	Kawasan Rawan Bencana Alam	Natural Disaster Risk Area
<u>-</u>	Kawasan Suaka Alam	Natural Conservation Area
	Kawasan Suaka Alam dan Cagar Budaya	Natural Conservation and Cultural Preservation Area
	Kepala Desa	Head of Village
	Keputusan	Decision / Decree
	Kesepakatan	Mutual Agreement
	Ketentuan	Regulation under Peraturan
	Ketetapan	Decision/Decree under Keputusan
	Konservasi	Conservation
	Lindung	Protection
	Pantai	Sea Shore
	Pengelolaan	Management
•	Perangkat Desa	Village Government
-	Peraturan	Regulation
	Pesisir	Coastal
<u>-</u>	Seksi	Section
-	Sub-Dinas	Sub-office
-	Taman Hutan Raya	Grand Forest Park
	Taman Nasional	National Park
	Taman Wisata	Natural Recreation Park
-	Undang Undang	Law
÷ ',	Wali Kota	Mayor

#### OUTLINE OF THE STUDY

## 1. Natural Resources and Life of the People in the Coastal Area of North Sulawesi

More than 49% of the population in the North Sulawesi region lives in the coastal area, which consists of 33% in the urban area and 16% in the rural area. The tourism industry is one of the dominant economic sectors in the region. Bunaken and other marine areas attract 30,000 and 400,000 foreign and domestic tourists respectively every year. The income from tourism was estimated at Rp. 418 billion, which is 4% of the total GDP of the province in the year 2000.

Most of the rural villages in the coastal area rely on the coastal resources, such as fishes, mariculture and mangrove, for subsistence. Fishery production was nearly 5% of total GDP. The production in the reef flat area covers nearly 30% of total fishery production. Mangrove, sea-grass, and other marine ecosystems provide economic value as well. This JICA Study identified that the total economic value of these natural resources would amount to Rp. 34 trillion/year.

#### 2. The Critical Current Condition of the Coastal Area in North Sulawesi

The coral reef and other valuable marine resources have been degraded and destroyed already. According to the aerial photo analysis and field study undertaken by the Study, almost 98% of coral reef has been damaged (poor and fair conditions), as shown the table below.

### Cover Ratio of Live Coral in the Study Area

Classification Live coral ratio (%)	Poor 0 – 25 %	Fair 26 – 50 %	Good 51 – 75 %	Excellent 76 – 100 %	Total
Cover Area (km²)	198.2	20.2	3.9	0.4	222.7
Cover ratio (%)	89.0	9.1	1.7	0.2	100

Source: The JICA Study Team

Coastal problems can be divided into five as follows:

- inappropriate coastal spatial use
- inappropriate coastal resources use
- inappropriate land use

- population concentration and industrialization
- no protection of marine wildlife

If no action is taken urgently, the property, which could produce Rp.19 trillion every year, will disappear in the very near future and the tourism industry in North Sulawesi will be seriously damaged.

## 3. Responsibility in Line with the Role & Function under the Autonomous Policy (Undang Undang No.22&25/1999)

Coastal resource management, especially marine resources within 12 miles from shoreline, should be managed by the Provincial Government, according to the law for decentralization and the Presidential Decree. In performing the responsibility of the provincial government, the Provincial Regulation (Peraturan Daerah: PerDa) should be enacted by the Provincial Assembly (DPRD).

In enforcing PerDa, the provincial government requires a small office called the Provincial Integrated Coastal Management Office (PICMO). At the Kabupaten/Kota level, Kabupaten/Kota Integrated Coastal Management Offices (KICMOs) have to be established, in order to enforce the PerDa.

#### 4. Outputs of JICA Study

The Study Team consisting of 17 specialists and professionals worked together with officials of the Provincial Government, Regency and Municipal (Kabupaten/Kota) Governments, Village (Desa), and village people together with NGOs. Environmental survey, socio-economic survey, and other necessary surveys and Pilot Projects were conducted at the cost of Rp. 33.5 billion or \$ 3.34 million from April 2000 to March 2002.

The major outputs are as follows:

#### (1) Taking Aerial Photos

More than 1,000 aerial photos covering 2,800 km, including 1:50,000 in black/white and 1.20,000 in color which covers 1,056 km of shoreline, and 7,800 km² land area were taken. This is a first experience of aerial photography for coastal resource and spatial analysis in Indonesia. As a result of the aerial photo analysis, the distribution of corals

and their condition (excellent, fair, good and poor) as well as the causes of degradation and destruction are identified for the first time.

Moreover, it is the first time in Indonesia that distribution, condition and cause of degradation of marine resources are identified along almost 1000km of coastline.

#### (2) Implementation of Pilot Project

The Provincial Steering Committee selected 4 communities, namely, Manado Tua, Rap rap, Basaan and Basaan-I for the Pilot Project on Community Based Coastal Management (CBCM). The Pilot Project included measures to empower communities directly, training of Extension Officers (EOs), baseline survey, problem analysis and the community coming up with own solutions. Finally, Village people formulated Community Coastal Management Plans, following a long discussion and analysis of coastal management problems.

#### (3) Community Artificial Reef Establishment

The Study Team developed and supported the installation of artificial reefs for community people in Basaan and Basaan-I. Forty-five (45) days after the establishment of artificial reefs, which had been produced and set on sea bottom by the village people, lots of fishes and shrimp were found gathered around the artificial reefs, and the community people were convinced that the artificial reef was most effective in rehabilitating the damaged resources.

#### (4) Working Together

The Provincial Steering Committee established five Sub-Steering Committees. They worked together with the Study Team. The working-together policy was effective in disseminating information on marine resources, improving working style for resource management and familiarizing themselves with the Community Based Coastal Management (CBCM).

#### 5. Actions to be taken by the Provincial Government

Enactment of PerDa by DPRD is the first step, which means that the Provincial Government announces the coastal resource management and its sustainable use becomes the top priority among other matters in North Sulawesi.

Establishment of PICMO and KICMOs is the second step. Third step is to develop the Provincial Coastal Spatial Use Plan, which will be authorized by DPRD, according to PerDa.

The Study Team recommended 43 projects for implementation until 2015. However, seven projects and programs were picked-up for the priority as follows:

- 1) Establishment of Provincial Coastal Management Regulation (PerDa);
- Establishment of Provincial Integrated Coastal Management Office (PICMO) and Kabupaten/Kota Integrated Coastal Management Office (KICMO);
- 3) Human Resources Development for local governments of PICMO, KICMO, Village Government (Desa) and EO;
- 4) Formulation of Provincial and Municipal/Regency Coastal Spatial Use Plan;
- 5) Establishment of Provincial Protected Area;
- 6) Establishment of Community Coastal Resources User Right; and
- 7) Supporting Program for Community Based Coastal Management (CBCM).

In general, budget allocation for Environmental Management among the developed countries is 1 to 2% of the GDP.

(Ref.: 1 to 2% from North Sulawesi Provincial GDP in the Year 1999 was 107.8 to Rp. 216.5 Billion)

At this moment, there is no specific budget allocation for environmental management except Reforestation (Reboisasi) from the Current Annual Budget (APBD). The North Sulawesi Provincial Government should make an effort to allocate even a minimum amount from its budget for the conservation of valuable coastal resources.