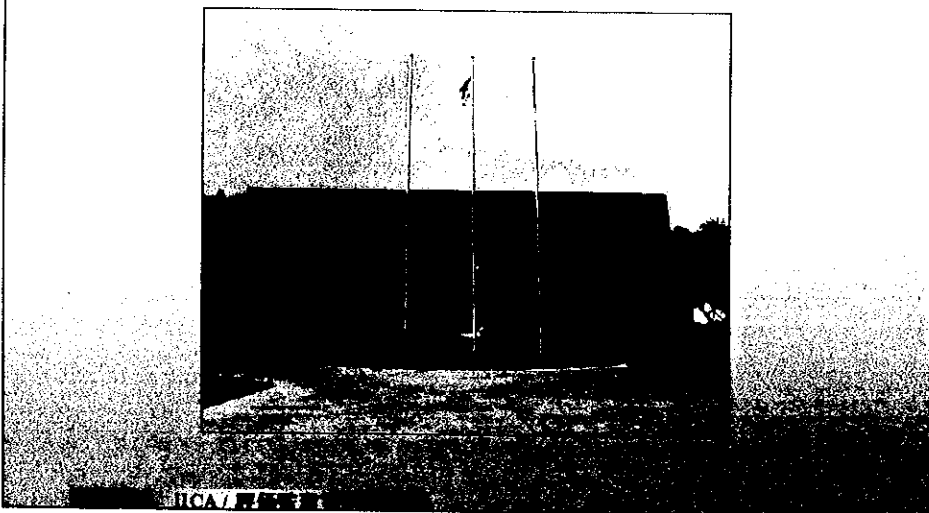


三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

パタヤパネリスト



労災リハビリテーションセンター（IRC）正面



三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

IRC電気機器組立て訓練



JICA/評価室

外部評価者の評価への参加（保留）

（１）外部評価者の参加促進

（２）外部機関による評価調査の実施

- ネパールの農林水産業におけるJICA技術協力（名古屋大学大学院、農業国際教育協力研究センター）
- バラグアイ国農林業協力における貧困・ジェンダー（グローバルリンクマネージメント株式会社）
- タイの地域間格差是正（国際開発学会）

（３）草の根モニタリング調査

JICA/評価室

三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

評価方法に関する調査研究と ガイドラインの作成

- 「参加型評価手法」に関する調査研究
- 「事前評価手法」
- 「評価結果のフィードバック強化」

戦略的な評価テーマの選択

（１）国別・地域別アプローチ促進のための 国別評価の重視

－タンザニア／ボリヴィア

（２）重点分野

－環境、貧困、ジェンダー、保健医療（人口、エイズを含む）、教育、障害者福祉、平和構築、市場経済化など

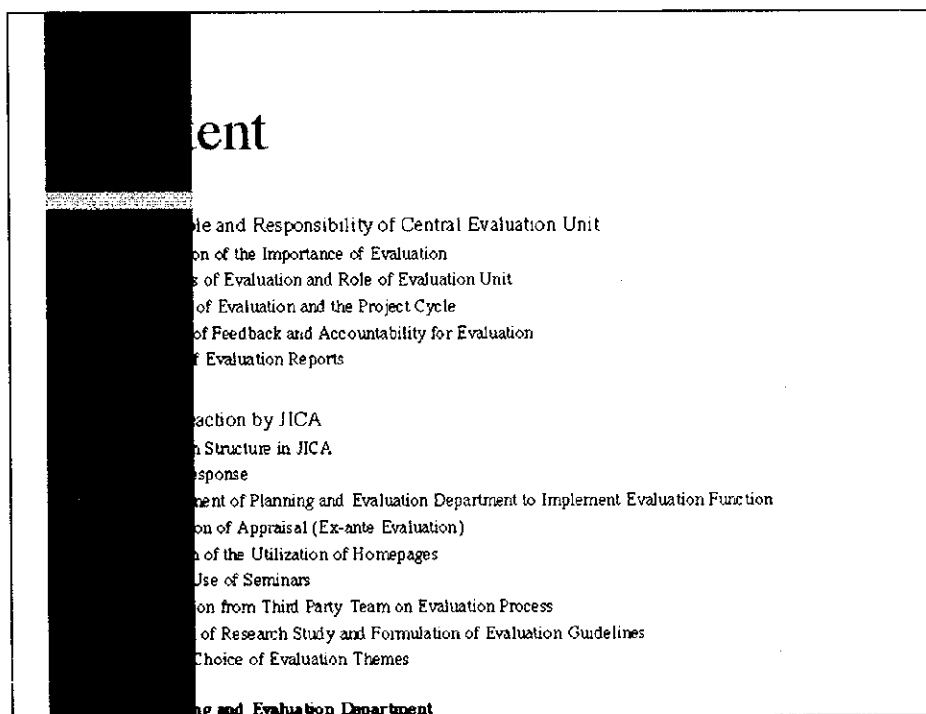
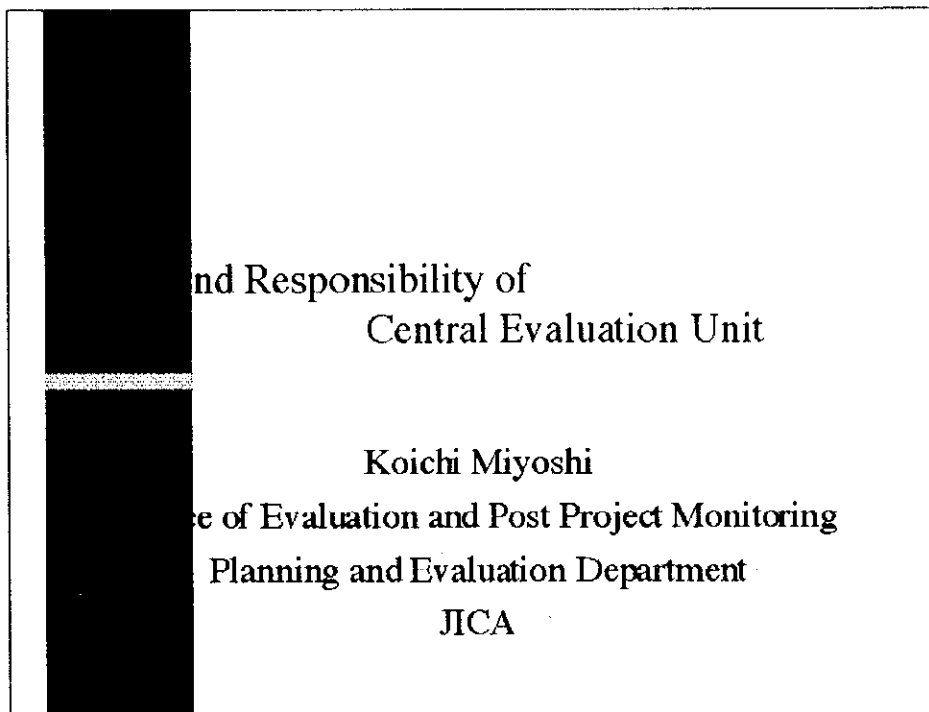
三好 皓一(国際協力事業団企画・評価部次長兼評価監理室長)

ご静聴ありがとうございました。

Thank you for your attention.

JICA / 評価監理室

三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）



三好 節一 國際協力事業団企画・評価部長兼計画監理部長

Role and Responsibility of Central Evaluation Unit

Karl H. Meyer, Jr.

Office of Evaluation and Post-Project Monitoring
Planning and Evaluation Department
HCFA

Content

Chapter 1. Re-
Reign
Over
the
World

and evaluate... ..

三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

Evolution of the Importance of Evaluation

Development Assistance Committee (DAC) of Organization for Economic Co-operation and Development (OECD)
"New DAC Development Strategy"

Shift in Japan ~ ODA: from quantity to quality
Release of the final report by the Council on ODA
Plans for the 21st Century
Introduction of policy evaluation followed by
Organization of central ministries and agencies
The department is requested to conduct high-quality
evaluations.

Planning and Evaluation Department

**Objectives of Evaluation and Role of
the Evaluation Unit**

Objectives of Evaluation;
Improve development cooperation through better
understanding of content and results (Feedback/Learning)
Make JICA's administration and the Japanese public more
knowledgeable about the evaluation results in the form of
reports (Accountability)

Role of the Evaluation Unit;
Improve the quality of evaluation
Build-up the mechanism of feedback and accountability

Planning and Evaluation Department

「好嶋一（国際協力事業団企画・評価部次長兼評価監理室長）」

Recognition of the Importance of Evaluation

Development Assistance Committee (DAC) of Organization for Economic Co-operation and Development (OECD)
1996 New Five Development Strategy

- ① in Japan: ODA from quantity to quality
- ② Release of the final report by the Council on ODA Policy for the 21st Century
- ③ introduction of policy evaluation followed by organization of central ministries and agencies
- ④ independent, comprehensive high quality helps

Policy Evaluation Department

「好嶋一
氏講演」

Objectives of Evaluation and Role of the Evaluation Unit

Objective of Evaluation

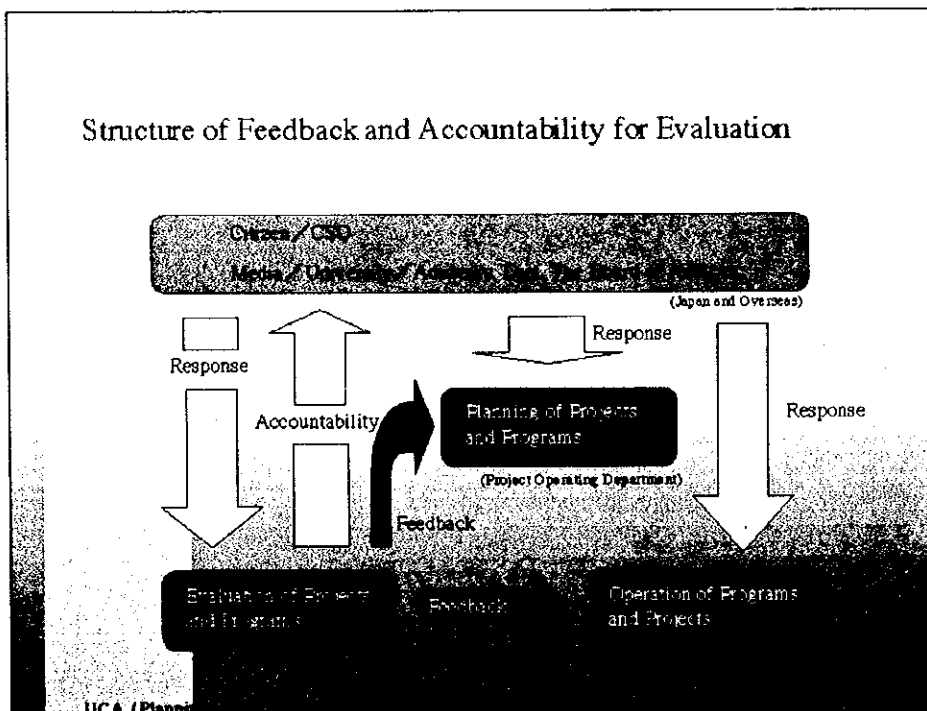
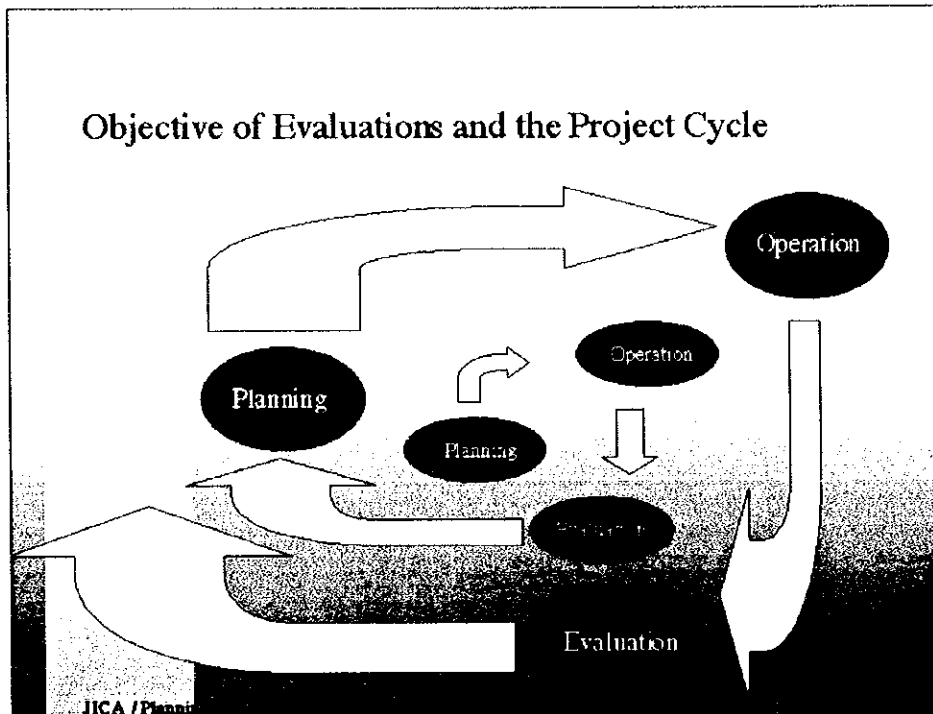
1. To improve development cooperation through better public handling of overseas results of feedback, learning
2. To increase public information and the Japanese public more involved in about the evaluation results in the form of Accountability

① Evaluation Unit

- ② improve the quality of evaluation
- ③ build up the mechanism of feedback and accountability

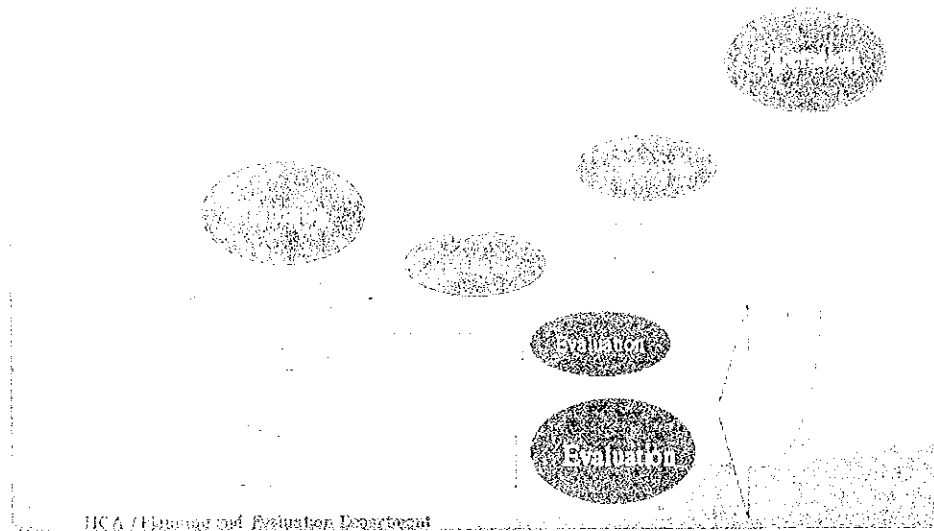
Policy Evaluation Department

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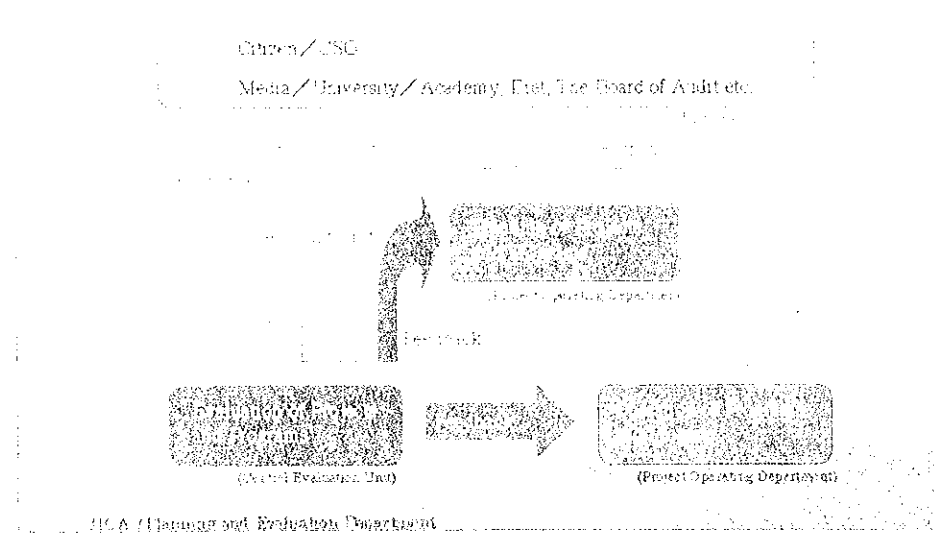


三好 昭一「国際協力事業団企画・評価部次長兼評価監理室長」

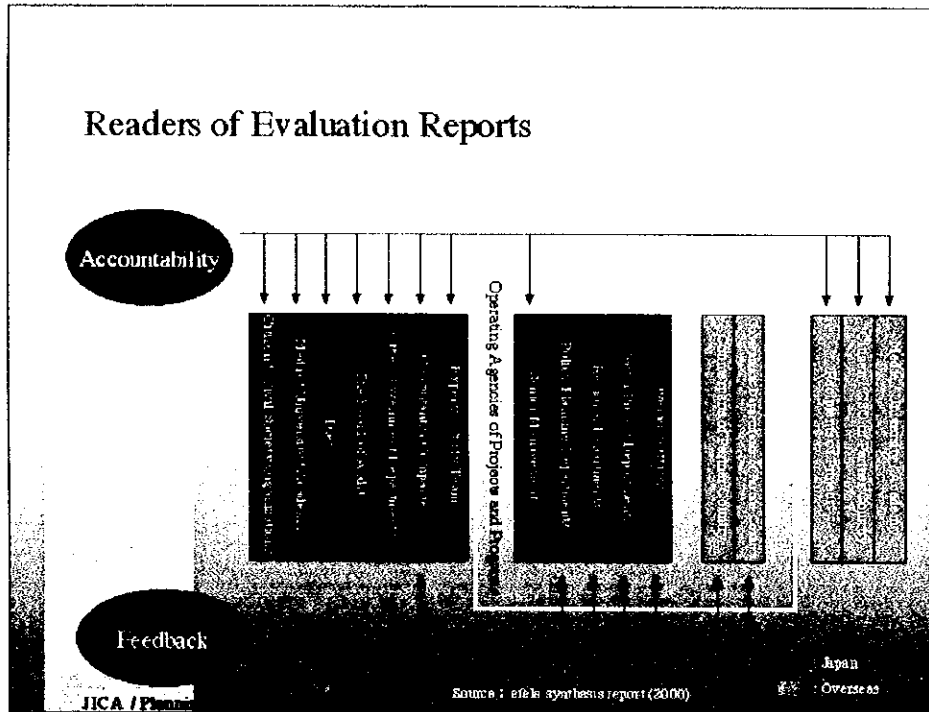
Objective of Evaluations and the Project Cycle



Structure of Feedback and Accountability for Evaluation



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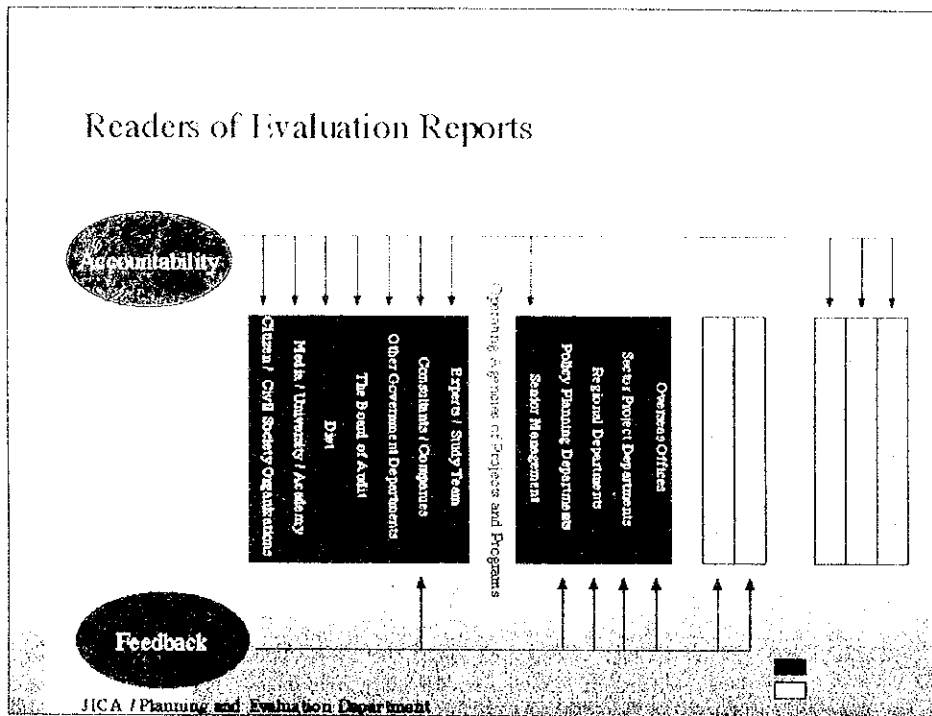


Evaluation Structure in JICA

Type of Evaluation	Focus of Evaluation	Department in Charge	Character of Evaluation
Project Evaluation	Project Evaluation	Planning Department	Project-based
Monitoring			
Internal Evaluation			
Terminal Evaluation			
Post-project Evaluation	Post-project Evaluation	Overseas Office	Project-based
	Program Evaluations	Office of Evaluation and Post-Project Monitoring	Program-based
	Self-evaluation		
	Thematic Evaluation		
	Country Program Evaluation		
	Joint Evaluation		

JICA / Planning

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Evaluation Structure in JICA

Type of Evaluation	Focus of Evaluation	Department in Charge	Character of Evaluation
Project Evaluation	Project Evaluation	Operating Department	Self Evaluation
	Project Evaluation	Overseas Office	Independent Evaluation

JICA / Planning and Evaluation Department

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JICA's Response

	Improvement of Quality of Evaluation	Feedback	Accountability
Establishment of Planning and Evaluation Department to Implement Evaluation Function		X	
Introduction of Appraisal (Ex-ante Evaluation)	X		X
Promote the Use of Homepages	X	X	X
Practical Use of Seminars	X	X	X
Participation from Third Party Team on Evaluation Process	X		X
Execution of Research Study and Formulation of Evaluation Guidelines	X		
Strategic Choice Evaluation Theme		X	
JICA / Planning			

Establishment of Planning and Evaluation Department to Implement Evaluation Function

- JICA reorganized its departments in January, 2000.
- Planning and Evaluation Department was established by combining planning department and office of evaluation and post project monitoring.

(1) Reflect evaluation results to planning division's business

- Drawing up a budget, making strategy of project, and business reform
- Planning and adjustment of global issues such as environment, gender

(2) Feedback from evaluation results to the planning division

JICA / Planning

三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

JICA's Response			
	Improvement of Quality of Evaluation	Feedback	Accountability
Establishment of Planning and Evaluation Department to Implement Evaluation Function		X	
Introduction of Appraisal (Ex-ante Evaluation)	X		X
Promote the Use of Homepages	X	X	X
Practical Use of Scenarios	X	X	X
Participation from Third Party Team on Evaluation Process	X		X
Execution of Research Study and Formulation of Evaluation Guidelines	X		
Strategic Choice of Evaluation Themes		X	
JICA / Planning and Evaluation Department			

Establishment of Planning and Evaluation Department to Implement Evaluation Function

- JICA reorganized its departments in January, 2000.
- Planning and Evaluation Department was established by combining planning department and office of evaluation and post project monitoring.
 - (1) Reflect evaluation results to planning division's business
 - Drawing up a budget, making strategy of project, and business reform
 - Planning and adjustment of global issues such as environment, gender
 - (2) Feedback evaluation results to other project departments through the adjustment function of the planning and evaluation department

JICA / Planning and Evaluation Department

三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

Introduction of Appraisal (Ex-ante Evaluation)

(1) Preparation of Appraisal Chart

- ① For new projects which start from FY 2000, JICA will prepare an appraisal chart on a pilot basis. This will be introduced on a full-scale basis from FY 2001.
- ② Publish appraisal chart on homepage.

(2) Introduction of Results Indicator

- ① Introduce quantitative results index on the major project.
 - Project type: technical cooperation, Grant aid cooperation
- ② Explain the results indicator to the project staff.

JICA / Planning

Promotion of the Utilization of JICA Homepages

- Publish full text of "Project Evaluation Reports" (Evaluation Annual Report) on web ~ English version will also be available.
- Publish Post-project evaluation on web : Report (Japanese / English)
- Publish appraisal chart on web
- Publish Research Study on web
 - "Appraisal Method"
 - "Evaluation Method"

JICA / Planning

三好 皓一（国際協力事業団企画・評価部次長兼評価監理室長）

Introduction of Appraisal (Ex-ante Evaluation)

(1) Preparation of Appraisal Chart

- ① For new projects which start from FY 2000, JICA will prepare an appraisal chart on a pilot basis. This will be introduced on a full-scale basis from FY 2001.
- ② Publish appraisal chart on homepage.

(2) Introduction of Results Indicator

- ① Introduce quantitative results index on the major project.
 - Project-type technical cooperation, Grant aid cooperation
- ② Expand baseline research in order to prepare results index.

JICA / Planning and Evaluation Department

Promotion of the Utilization of JICA Homepages

- Publish full text of “Project Evaluation Reports” (Evaluation Annual Report) on web ~ English version will also be available.
- Publish Post-project evaluation on web : Report (Japanese / English)
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- Publish Research Study on web
 - “Appraisal Method”
 - “Enhancement on Feedback of Evaluation Results”

JICA / Planning and Evaluation Department

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Practical Use of Seminars

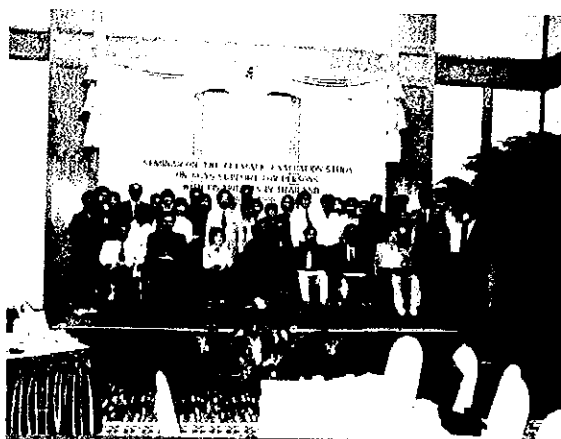
- Thematic Evaluation on Support for People with Disabilities in Thailand

August 19~20, 2000 : seminars at Bangkok and Pattaya

- Participants were from NGOs, the Bureau of Public Welfare, Hospital staff, Students, Group of Self-reliance for people with disabilities (about 196 participants)
- Materials were submitted in Thai, Japanese, English and Braille
- Seminar presentation was given with English, Thai, and sign language interpretation
- There was an opportunity for group discussion with an interactive seminar

JICA / Planning

Participants at Seminar



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Practical Use of Seminars

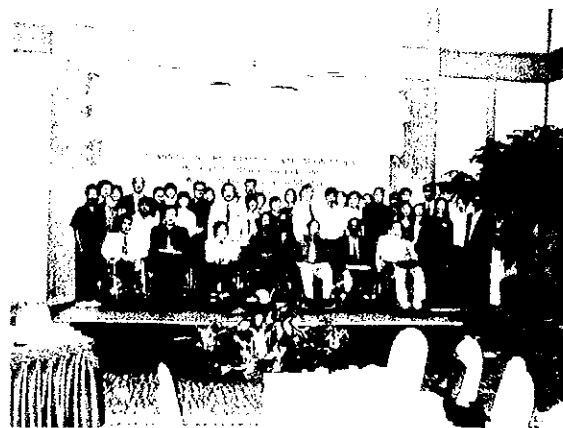
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JICA / Planning and Evaluation Department

Participants at Seminar



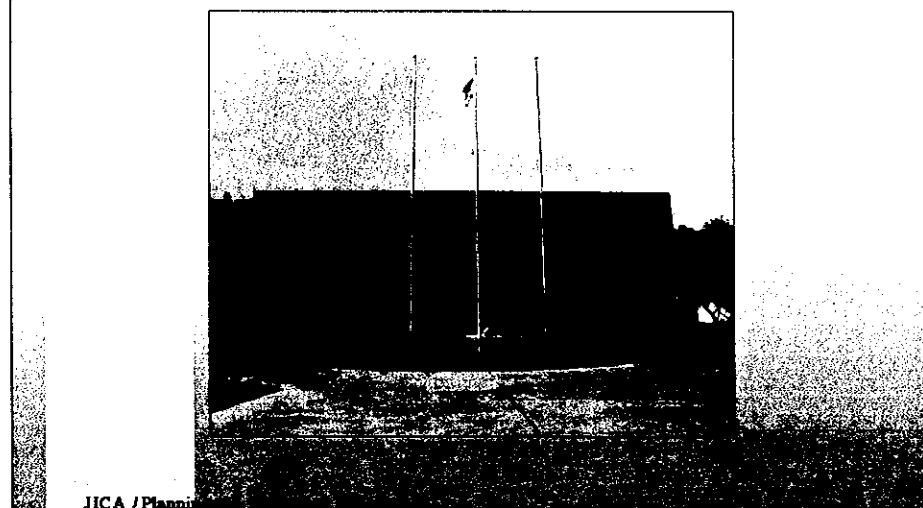
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Panelists on Seminar in Pattaya



Front View of Industrial Rehabilitation Center (IRC)



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Training of Assembling Electric Apparatus (IRC)



JICA / Planning

Participation from Third Party Team on Evaluation Process

- (1) Promote third party teams to participate in evaluation
- (2) Conduct Evaluation Research by Third Party Team
 - JICA's Technical Cooperation on Agriculture, Forestry, and Fishery in Nepal (Conducted by Nagoya University, International Cooperation Center for Agricultural Education)
 - Poverty and Gender issues in Cooperation on Agriculture and Forestry in Paraguay (Conducted by Global Link Management Corporation)
 - Alleviation of Economic and Social Disparities Between Metropolitan Area and Rural Area in Thailand (Conducted by The Japan Society for International Development)
- (3) Project Monitoring by Local People

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Execution of Research Study and
Formulation of Evaluation Guidelines

- Research on the Participatory Evaluation Method
- Appraisal (Ex-ante evaluation) Method
(Performance Measurement)
- Enhancement on Feedback of Evaluation Results

JICA / Planning

Strategic Choice of Evaluation Themes

(1) Emphasis on the Country program evaluation

– Tanzania, Bolivia

(2) Targeting Field

– Environment, Poverty, Gender, Health and Medical
Care Services (include population and AIDS),
Education, Support for Person with Disabilities,
Peace Building, Transition to Market Economy

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