X. TRANSFER OF TECHNOLOGY

3

54.

The Transfer of Technology performed in the course of the Study consists of on-thejob training, technology transfer seminar and counterpart training in Japan. For closing this assignment of the JICA Study Team, a seminar was agreed by EVN to be held in the fifth field investigation scheduled in February 2000 (Draft Final Report stage) and the seminar was held in a manner of focussing of the contents of the Draft Final Report and outcomes of the Feasibility Study.

XI. RECOMMENDATIONS

55.

56.

The Feasibility Study has proved that the Dong Nai No.3 and No.4 Combined Hydropower Project is technically feasible, economically viable and environmentally sound. Therefore, it is recommended that the Project be proceeded to the next stage of the implementation.

The first power unit of the Project is planned to be commissioned by the year 2007 and the entire implementation period after the Feasibility Study will take approximately 7.5 years at the earliest. Therefore, very careful and speedy implementation is essential for completion of the Project as planned in this Final Report.

Only essential points are briefed below for convenience of EVN.

Clearance of Various Requirements including EIA and RAP on the Side of the Government of Vietnam

The Project implementation may include clearance of various requirements on the side of the Government of Vietnam, the financial arrangement with lending agency, procurement of consultant(s), the additional field investigations for the detailed design, execution of the detailed design, procurement of contractors, and construction of the Project.

There will be a lot of things to be cleared with the Government organizations concerned including local authorities before final decision of the Project implementation by EVN.

Among the things, it will be of the paramount importance that all approval procedures for the Environmental Impact Assessments with the Government authorities should be completed before visit of project appraisal mission of lending agency if the Project financing is sought to a certain lending agency.

It is intended that necessary documents for the approval procedures can be prepared with this Final Report and its supporting documents attached hereto.

Detailed Design

57.

The current design has been prepared as a feasibility-grade design and therefore further elaboration to grade up to the level of detailed design will be required for the Project implementation upon procurement of the consulting services.

For further elaboration, the following additional engineering works will be required at the level of detailed design:

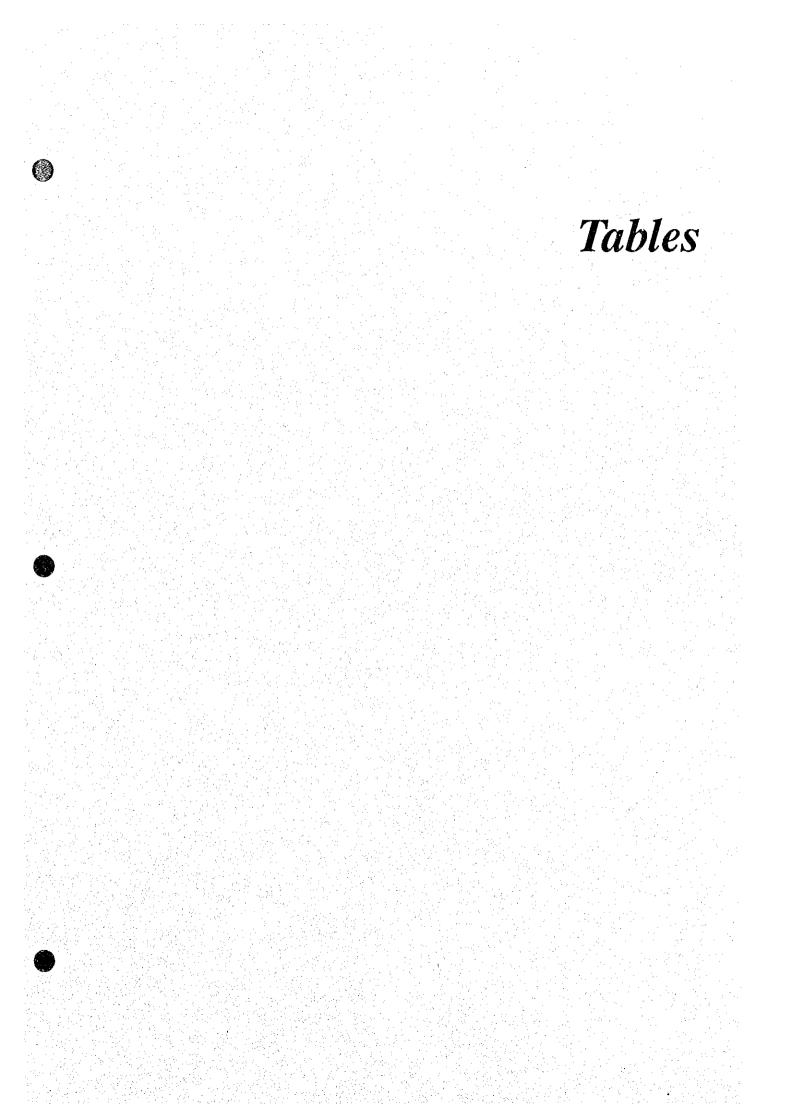
i) Field Investigations including topographic survey and geotechnical

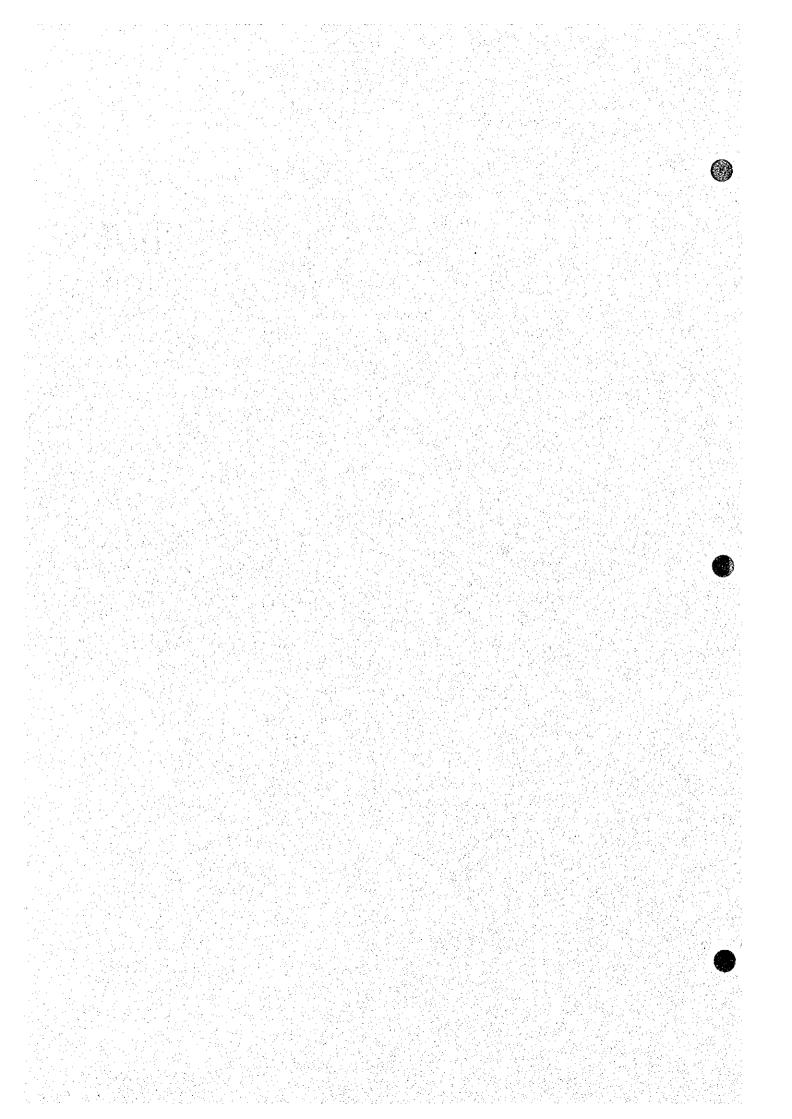
investigation,

- ii) Hydraulic Model Test for spillway,
- iii) Minor Design Adjustment of Major Structures

S-40







Description	No.3	No.4	Total
I. Base Cost			······································
(1) Preparatory Works (LCB)			
L-1 : Access road	4.0	5.4	9
L-2 : Base camp	2.0	2.0	4
L-3 : Power supply system	0.5	0.1	C
Subtotal (1)	6.5	7.5	14
(2) Main Construction Works (ICB)		* 4	
I-1-3/4 : Diversion Tunnel	24.7	17.5	42
I-2-3/4 : Main Civil Works	178.0	139.2	317
I-3-3/4 : Hydromechanical Works I-4-3/4 : Hydroelectrical Works	21.2 57.9	21.1 69.6	42
I-4-3/4 : Hydroelectrical Works I-5-3/4 : Transmission Line	5.1	4.7	127 9
		T. /	
Subtotal (2)	286.9	252.1	539
Subtotal (1)+(2)	293.4	259.6	553
(3) Engineering Service	22.0	19.5	41
(4) Administration	2.1	1.8	3
(5) Land Compensation and Resettlement	10.6	0.0	10
Subtotal (1) to (5)	328.1	280.9	609
(6) Tax	15.8	14.0	14
Subtotal I (Base cost)	343.9	294.9	638
II. Contingency			
Price Contingency	22.6	21.3	43
Physical Contingency	30.0	24.4	54
Subtotal II (Contingency)	52.6	45.7	98
		·····	
Total Project Cost	396.5	340.6	737

 Table S.1
 Summary of Project Cost Estimate (Dong Nai No.3 + No.4)

		<u> </u>	apital cost	<u>s</u> .	· .				ic benefits			enefits		• <u>C</u>
					0 & M	Total		e A	Case Dura Nai	e B Tri An	Case A: Alt.Therm	Case B: LRMC	Case A: Alt.Therm.	Case I LRM
<u>0.</u> 1	Yea1 2001	<u>F.C.</u> 5.1	<u>LC.</u> 2.3	Total 7.4	costs	costs 7.4	Dong Nai	Tri An	Dong Nai	11170	0.0	0.0		(7
2	2002	6.4	9.2	15.6		15.6					0.0	0.0	(15.6)	-
3	2003	16.8	22.0	38.8		38.8	2	· · ·			0.0	0.0	(38.8)	(38
4	2004	38.3	34.7	73.0		73.0					0.0	0.0	(73.0)	a
5	2005	68.7	50.5	119.2		119.2					0.0	0.0	(119.2)	(Ì 19
6	2006	119.1	59.8	178.9		178.9			1997 - 19		0.0	0.0	(178.9)	(178
7	2007	112.5	56.3	168.8	1.1.1.1	168.8				1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	0.0	0.0	(163.8)	(168
8	2008	27.3	14.2	41.5	2.6	41.1	49.5	1.9	50.3	5.9	51.4	56.2	··· 7.3	12
9	2009	3.3	0.4	3.7	5.6	9.3	106.0	1.9	106.5	5.9	107.9	112.4	98.6	10
	2010			1	6.2	6.2	116.6	. 1.9	117.1	5.9	118.5	123.0	112.3	100
	2011	·	S. 1. 1. 1		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
	2012		1.1	1.1	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
3	2013	t			6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
	2014		e a tra de		6.2 6.2	6.2 6.2	116.6	1.9 1.9	117.1 117.1	5.9 5.9	118.5 118.5	123.0	112.3	110
	2015 2016	1.1		1. A.	6.2 6.2	6.2	116.6 116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2010			1.1	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
	2018				6.2	62	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
9	2019				6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	2 110
0	2020		t, frite		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
	2021		:		6.2	6.2	116.6	1.9	. 117.1	5.9	118.5	123.0	112.3	110
2	2022			1.1.1	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
3	2023		14.11	•	6.2	6.2	116.6	- 1.9	117.1	5.9	118.5	123.0	112.3) H
4	2024				6.2	6.2	116.6	· 1.9	117.1	5.9	118.5	123.0	112,3	110
5	2025			the state	6.2	6.2	116.6	. 1.9	· 117.1	5.9	118.5	123.0	112.3	110
	2026		a de la composición d		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
7	2027	10 A 11 A	4 - 4 4 - 4		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
					6.2	6.2	116.6	1.9	117.1	5.9	, 118.5	123.0	112.3	110
9	2029		14	178.5	6.2 6.2	184.7 6.2	116.6	1.9 1.9	117.1	5.9 5.9	118.5 118.5	123.0 123.0	(66.2) 112.3	(61 . 110
0	2030 2031			1000	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	110
	2032	eg an suit	1.		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
ž	2033		· · ·	·	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	1123	116
4	2034	· · · ·	4		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
5	2035	1 - 1 S - 1	$\sum_{i=1}^{n} \sum_{j=1}^{n} a_{ij} a_{ij}$		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	: 116
б	2036	i sere e		•	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
7	2037		3 P		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2038			1 - C	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	_ 116
9	2039				6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
0	2040	19		$\mathcal{L}_{i}^{(1)} = \mathcal{L}_{i}$	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
1	2041			·	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
2	2042 2043	1			6.2 6.2	6.2 6.2	116.6 116.6	1.9 1.9	117.1	5.9 5.9	118.5 118.5	123.0 123.0	112.3 112.3	- 116 - 116
3		÷	1 - E.	i i i	6.2	6.2 6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
\$	2044				6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
6	2046		1.1	aj a s	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2047	te di succ		· · · · · · · · · · · · · · · · · · ·	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2048			178.5	6.2	184.7	116.6	1.9	117.1	5.9	118.5	123.0	(66.2)	(61
	2049	- 1 · · ·		an a	6.2	62	116.6	1.9	117.1	5.9	118.5	123,0	112.3	116
	2050	100 Be			6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2051	na di se		· · · ·	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2052	1 1	gi i seg		6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
		$N_{\rm eff} = 1.01$	19	· · ·	62	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2054		- 19 A.	an a	6.2	6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2055	ta tuan tu		e de la seconda de la second	6.2	6.2 6.2	116.6	1.9	117.1	5.9	118.5	123.0	112.3	116
	2056	4 a 14 d		a second	6.2 6.2	6.2	116.6	1.9	117.1	5.9 5.9	118.5 118.5	123.0	112.3	116
	2057 2058	to i se te Recordence		(121.3)	6.2 6.2	0.2 (118.1)	116.6	1.9	117.1	5.9	118.5	123.0	112.3 236.6	116 241
		reviations;		121.3	0.2	(110.1)	110.0	1.9				EIRR =	13.1%	13.5
с.		oreign curre	ney portio	م	1.1		. *				1. T.			
		ocal curren		-	. •	1	, .			· · ·	· · · ·			
		: Operation		· · · · ·	1	1.1	·		· · · ·				÷	12.1

Table S.2 Computation of Economic Internal Rate of Return (EIRR)

(Case of USc 4.5 /kWh)

Table S.3 Computation of FIRR

							Saleable	· · ·		Resources		
		L.	apital costs	· · · · · · · · · · · · · · · · · · ·	0134	Tatal		Doutor esta	Dinanalal		Current	
		D.O.	1.0		OAM	Total	energy	Power rate		tax • V • T		
0.	Year	F.C.	L.C.	Total	costs	costs	(GWh)	(USc/kWh)	revenue	& VAT	surplus	<u>B-0</u>
1	2001	5.2	2.7	7.9		7.9				1		(7
2	2002	6.6	11.8	18.4		18.4						(18
3	2003	17.4	26.8	44.2		44.2	1. T. 1.					(44
4	2004	40.1	42.4	82.5		82.5	$1,2,\dots,2n$				1. A A	(82
5	2005	72.6	62.3	134.9	1.1	134.9						(134
6	2006	124.6	<u> 15.7</u>	200.3	-	200.3						(200
7	2007	119.2	70.0	189.2		189.2			- 1			(189
8	2008	28.2	17.4	45.6	2.5	48.1	757	4.5	34.1	4.1	30.0	. (18
9	2009	3.6	0.6	4.2	5.4	9.6	1,514	4.5	68.1	8.2	60.0	50
10	2010				6.0	6.0	1,657	4.5	74.6	8.9	65.6	- 59
11	2011	1.1.1			6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
12	2012	· · ·	1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -	a statu	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
13	2013		1	1.00	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
14	2014		н ¹		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
15	2015				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
16	2016	19 - 19 A.	·, ·	ter e tra	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
17	2017	·	1. j.		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
18	2018	1111	Sec. Sec.	er en en e	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2013			- 19 - 19 - 19 - 19 - 19 - 19 - 19 - 19			1,657	4.5	74.6	S 8.9	65.6	59
19			$A_{ij} = -i A_{ij}$		6.0	6.0					65.6	- 59
20	2020				6.0	6.0	1,657	4.5	74.6	8.9		
21	2021				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
22			an ta sh		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
23	2023	1997 - 19	e transferencia. Na seconda de la composición de la comp	a de la com	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
24	2024	5 - C		at a second s	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
15	2025			1.1.1.1.1.1	6.0	6.0	1,657	4.5	74.6	8.9	65.6	- 59
26	2026		1.00		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
27	2027				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
28	2028	n ji kul	din anti-		6.0	6.0	1,657	4.5	74.6	8.9	65.6	. 59
29	2029	1.11.11	1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -	169.8	6.0	175.8	1,657	4.5	74.6	8.9	65.6	(110
30	2030				6.0	6.0	1,657	4.5	74.6	: 8.9	65.6	59
31	2031		1.16		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
32	2032			1997 - A	6.0	6.0	1,657	4.5	74.6	8.9	65.6) 59
33	2033				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
34	2034			1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	6.0	6.0	1,657	4.5	74.6	8.9	65.6	· 59
35	2035	ст ¹ — с.	1.00		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
36	2036				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
37	2037			an tha an a	6.0	6.0	1,657	4.5	74.6	8.9	65.6	: 59
38	2038		10 A 20	Sec. 12.1	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
39	2039	1. A.	an dia	1. A 1. A	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
10	2040	2 		ent Kongo ti	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
11	2041	1. A.	int e		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
12	2042	$e_{12}(x) = 0$	1.00		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
13	2043		4.114		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
4	2014	1 A.			6.0	6.0	1,657	4.5	74.6	: 8.9	65.6	59
15	2045	New York	All and the		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2046				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2047				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
18	2048	er al r Tha ƙasart		169.8	6.0	175.8	1,657		74.6	8.9	65.6	(110
	2049				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2050	·		1 	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2051	t da dej	1997 - P.	$(1, 2, 1)^{\mathcal{H}}$	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2052		17		6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2052			° 2	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2053	$1 \leq 1^{2n} \leq 1 \leq n$		1. 				4.5	74.6	8.9	65.6	59
		1914 - E.C.			6.0	6.0	1,657					
	2055		1	1	6.0	6.0	1,657	4.5	74.6	8.9	65.6	. 59.
	2056	ens Allen allen		aga di	6.0	6.0	1,657	4.5	74.6	8.9	65.6	59
	2057				6.0	6.0	1,657	4.5	74.6	8.9	65.6	59.
8	2058	· · ·	1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -	(120.8)	6.0	(114.8)	1,657	4.5	74.6	8.9	65.6	i 180,

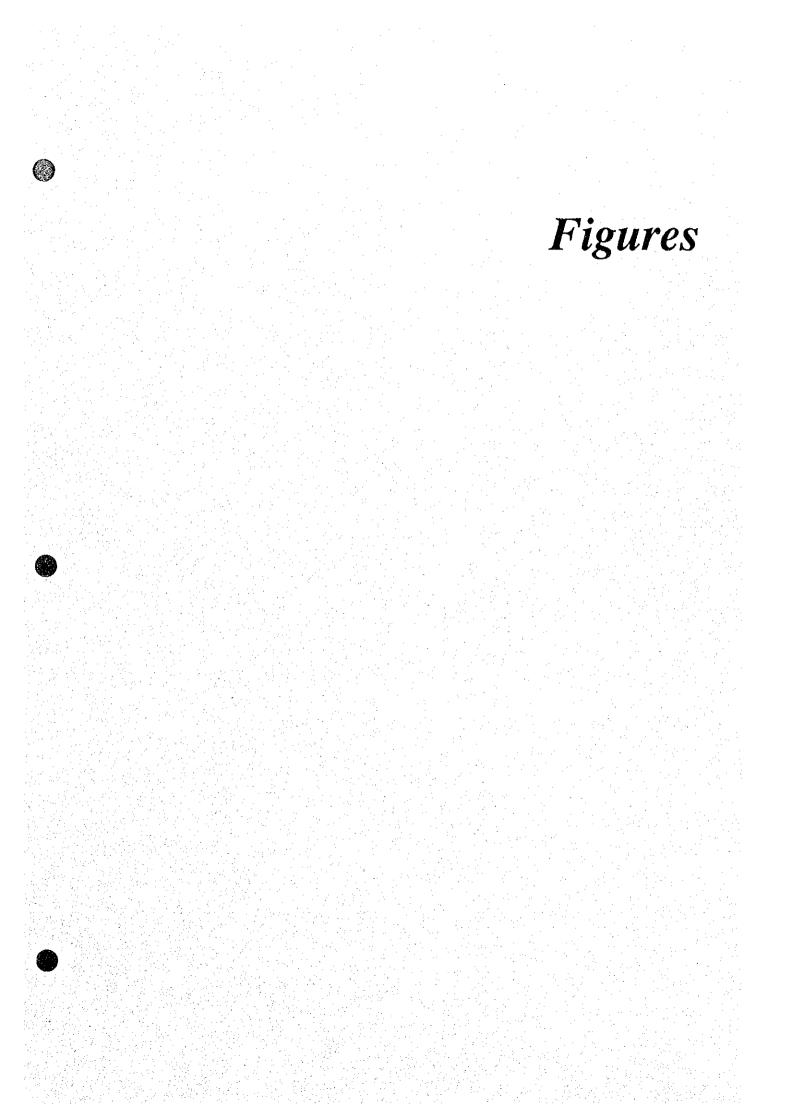
1) Addreviations.
F.C.: Foreign currency portion
L.C.: Local currency portion
2) Project construction cost excluding Transmission Line cost:

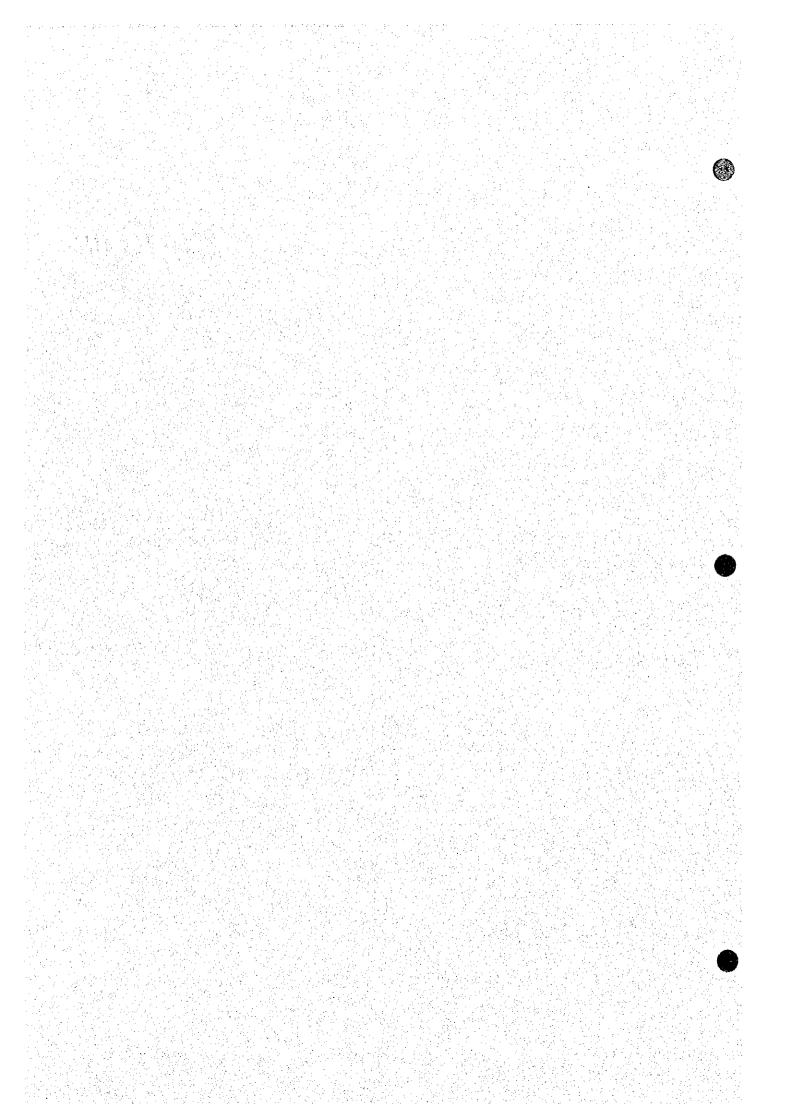
-,,-	F.C.	- LC.	Total
Civit	176.9	182.4	359.3
Metal	150.6	19.2	169.8
Others	90.0	108.1	198.1
Total	417.5	309.7	727.2

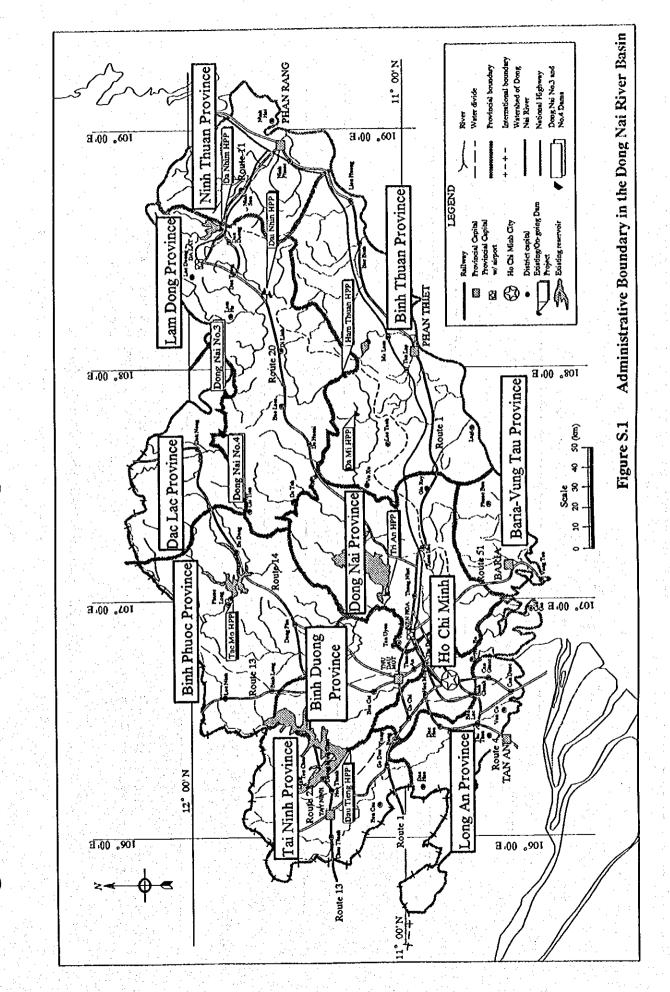
Power Loans received	Power	Loans r	Loans received		Ű	apital costs			Outstanding	Repayment	Interest payment	ayment	Resources			Corporate	Surplus		
	sis	Foreign	Foreign Domestic	Total		{	E	0 & M	loan		Poreign	Domestic	TAV &	Total	Current	tax	after tax	Cumutative sumbus	Year
No. Yenr	revenue	(2/CS)	(); (); ();	Sources	;;; ;;;	ء د ز	-	e leon	10L	mdivinit	(11.0.5)	107.0.00	0.0	5.7	0.0	00	0.0	0.0	8
		25		4.81	9.9	211.8	18.4		26.3				00	18,4	0.0	0'0	0.0	0'0	2001
1002		37.6	6.6	4	17.4	26,8			70.5				0.0	1		0'0	0.0	0.0	1003
1001		20.1	12.4	82.5	40.1	4			153.0			•	0.0	82.5		0.0	0.0	0.0	2005
5 2005		114.7	20.2	134.9	72.6	62.3			287.9				0.0	134,9		0.0	0.0	0.0	2005
6 2005 2005		170.3	30.0	2003	124.6	75.7			488.2				0.0	200.3		0.0	0.0	0.0	2000
7 2007		160.8	4.80	180.2	119.2	70.0			677.4				0.0	2'681		0.0	0.0	0.0	2002
2000	34.1	38.8	8.9	7.67	125	17.4	L	2.5	723.0				4.1	522		6.9	20.6	20.6	1003
0007	68.1	3.6	0.6	72.3	3.6	0.6		5.4	727.2				8.2	17.8		13.6	40'4 0'04	61.5	5002 2
10 2010	74.6	;		74.6				. 6.0	695.7	31.5	21.7	14.9	6.5	83.1		0.0	(8.5)	53.0	2010
11 2011	24.6			74.6				6.0	664.2	31.5	20.2	11.3	8,9	78.0		0.0	(3.5)	49.5	1102
12 2012	74.6			74.6				6.0	632.7	31.5	19.5	9.9	6'8	75.9		0.0	(5.1)	48.1	2012
13 2013	74.6			74.6				6.0	601.2	31.5	18.7	8.5	8.9	73,8		6.0 7	0.6	48.7	2013
14 2014	74.6			74.6				6.0	569.6	31.5	18.0	7.1	8.9	71.6		0.7	22	51.0	2014
15 2015	74.5			74.6				6.0	538.1	31.5	17.3	5.7	8.9	69.5		5.1	3,6	54,8	2015
16 2016	245			74.6				6.0	506.6	31.5	16.6	4.3	6,8	67.3	•	1.8	S.4	60.2	2016
	245			74.6				6.0	475.1	31.5	15.9	20 6 1	0.8	65.2		2.3	7,0	67.2	201
14 2014	74.6			74.6				6,0	443.6	31.5	15.1	1.4	8,9	63.1		0 1	8.6	75.8	101
	245			74.6				6.0	412.1	31.5	14.4	0.0	8,9	60.9		3.4	10.2	36.1	2015
	74.6			74.6				6.0	391.5	20.6	13.7	0.0	8,9	49.3		6.3	19.0	105.0	202 D
	74.6			74.6				6.0	370.9	20.6	13.0	0.0	8.9	48.6		6.5	19.5	124.5	202
2022	74.6		. •	74.6				0.0	350,3	20.6	12.3	0.0	8.9	47.9		6.7	20.0	144.5	202
	74.6			74.6				6.0	329,7	20.6	2.11.5	0'0 -	8.9	47.1		6.9	20.6	165.1	202
	74.6			74.6				. 6,0	309.1	20.6	10.3	0.0	3.9	46.4		2.0	21.1	186.2	00
	74.6			74.6				6.0	288.5	20.6	10.1	0.0	8.9	45.7		17.7	21.7	207.9	0
	74.6	 	• •	74.6	: .	. /		0'9	267,9	20.6	9.4	0.0	8.9		•	7.4	222	230.1	со; С
27 - 2027	74.6	•		74.6			-	6,0	247.2	20.6	8.7	0'0	8,9	5, 44		7.6	22.7	252.8	8
	74.6	•		74.6				6.0	226.6	20.6	7.9	0'0	8,9	43.5		7.8	23.3	276.1	102
29 2029	74.6			74.6			169.8	6.0	206.0	20.6	42	0.0	3,9	212.6	~	0.0	(138.0)	138.1	ģ
30 2030	74.6	· · . :		74.6				6.0	185.4	20.6	6.5	0.0	8.9	42.1		8.1	24,4	162.4	ö
31 2031	74.6			74.6	•			6.0	164.8	20.6	5.8	0.0	8.9	41.4		5.3	0,45	187.3	ŝ
32 2032	74.6		•	74.6		•		6.0	144.2	20.6	5.0	00	8.9	40.6		8.5	2	212.8	20
33 2033	74.6			74,6				6.0	123.6	20.0	4.1	0	0. j	39.9		8.7		238.8	
34 - 2034	24.6			24.6				6.0	103.0	200	о Ю	0.0	5	39.2		8	202	205.3	
	74.6	· ·		74.6			t. 	6.0	82.4	20.6	51 G	0.0	0.5	38.5		0.6		292.4	
	74.6		1	74.6				6.0	61.8	20.6	27	0.0	8,9	37.8		776	27.6	320.0	20
	74.6	· · ·	2	74.6	•			6.0	112	20.6	4 -	00	0.5	37.0		4,0	1.85		Si l
38 2018	74.6	•	•	74,6	1			6.0	20.6	20.0	0.7	0.0	8.9	36.3		9.6	1.8.1	376.8	2018
	74.6			74.6	• •			6.0	00	20.6	0.0	0.0	8.9	35.6		9.7	2.62	400.0	1031
40 2040	74.6	·		74.6				6.0	0.0	0.0	3	0.0	8.9	15.0		14.9	41	450.7	22
Note: 1) Abbreviations:	previations									•									
<u>י</u> י		P.C.: Foreign currency portion			·														
; ; ; ;		and the second sec			L		Tam!						•				. '		
			_	lin)C	O YE	5	2003												

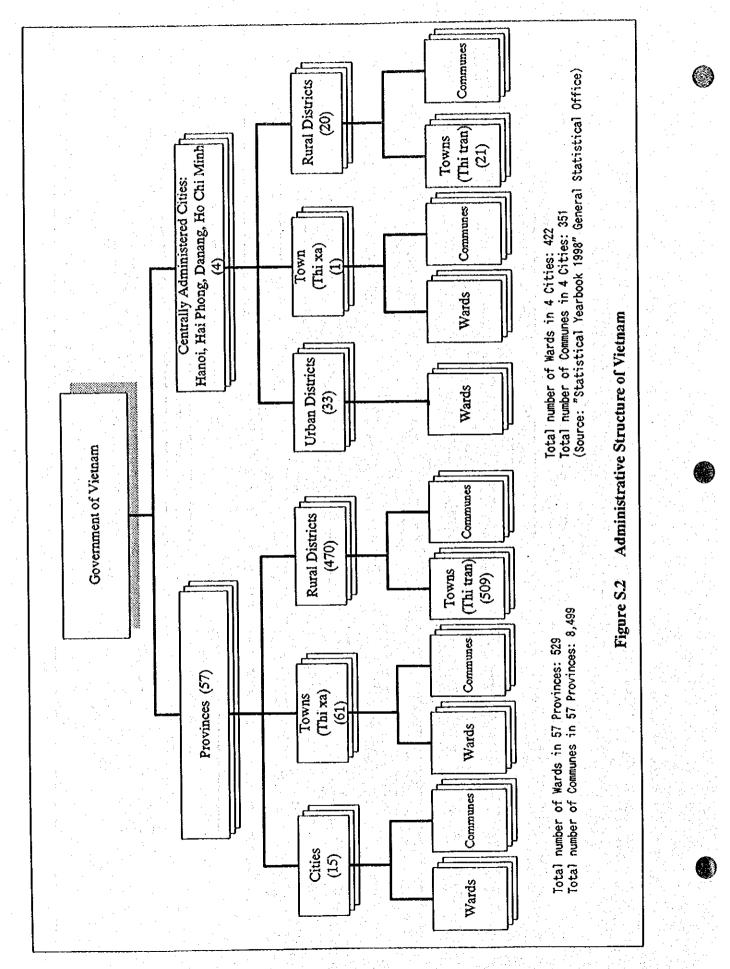
F.C. L.C. Total 176.9 182.4 359.3 150.6 19.2 169.8 90.0 108.1 198.1 417.5 309.7 727.2

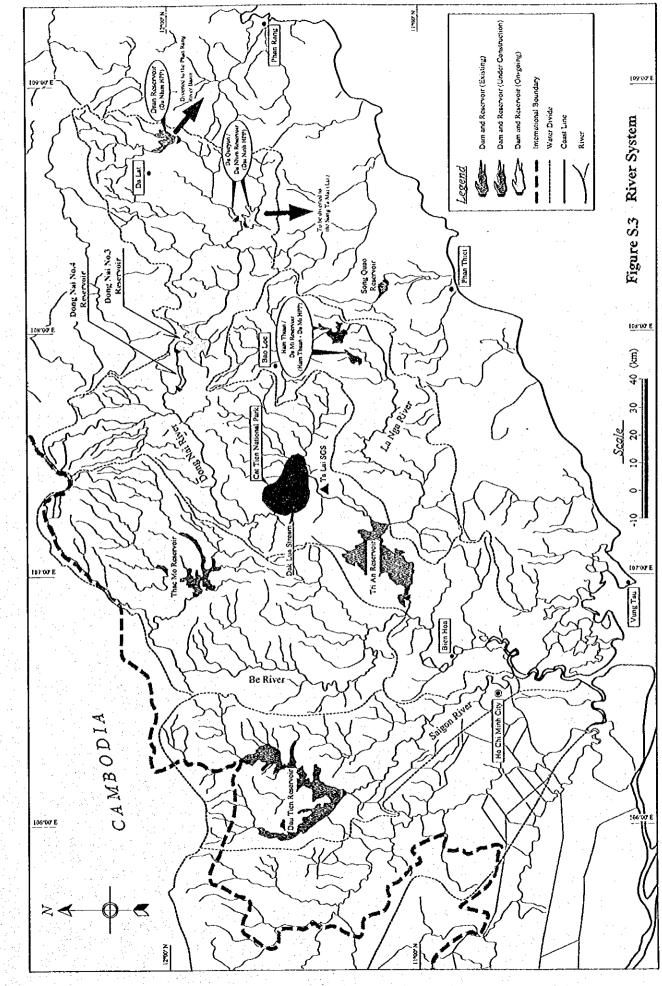
Civil Metal Others Total

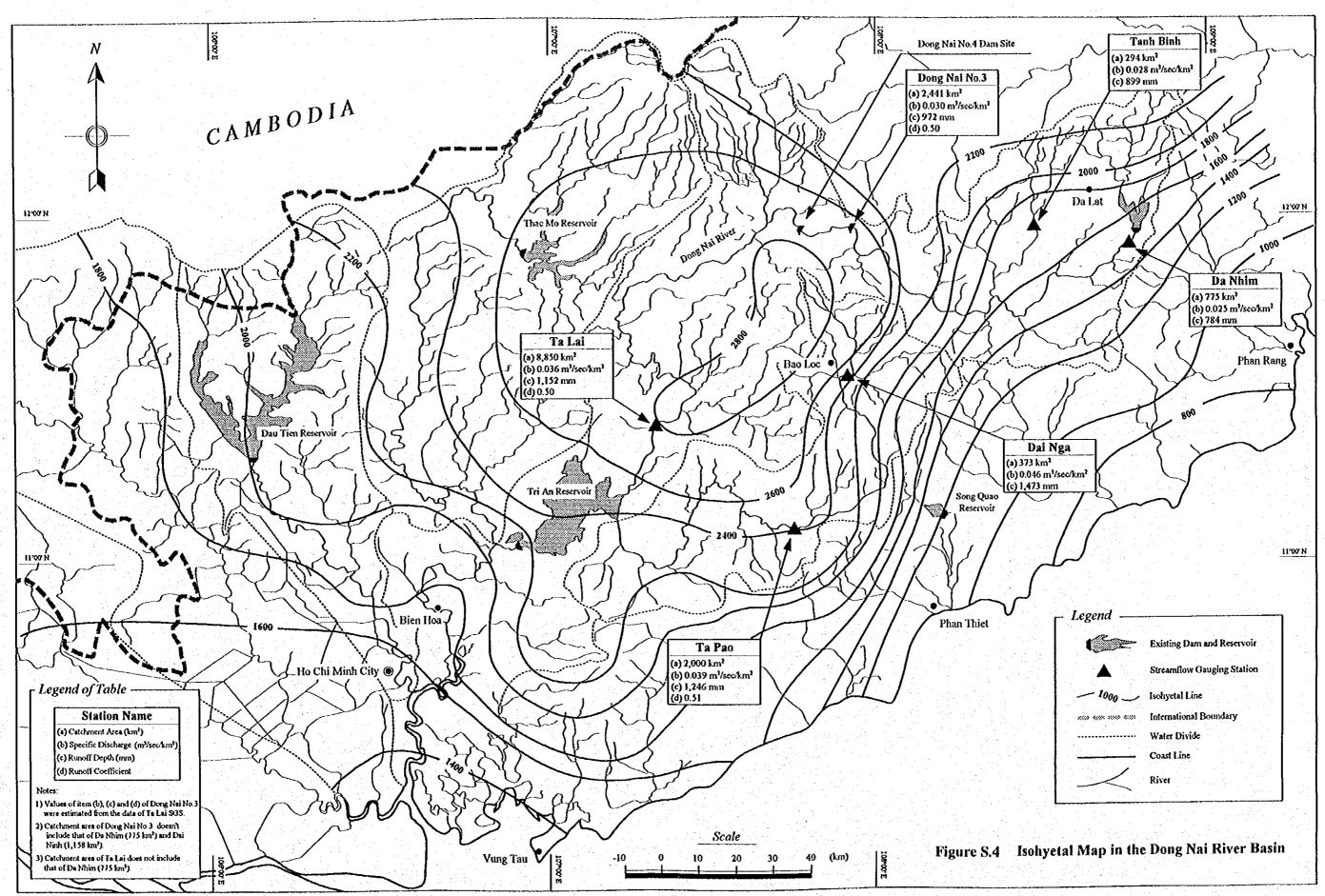




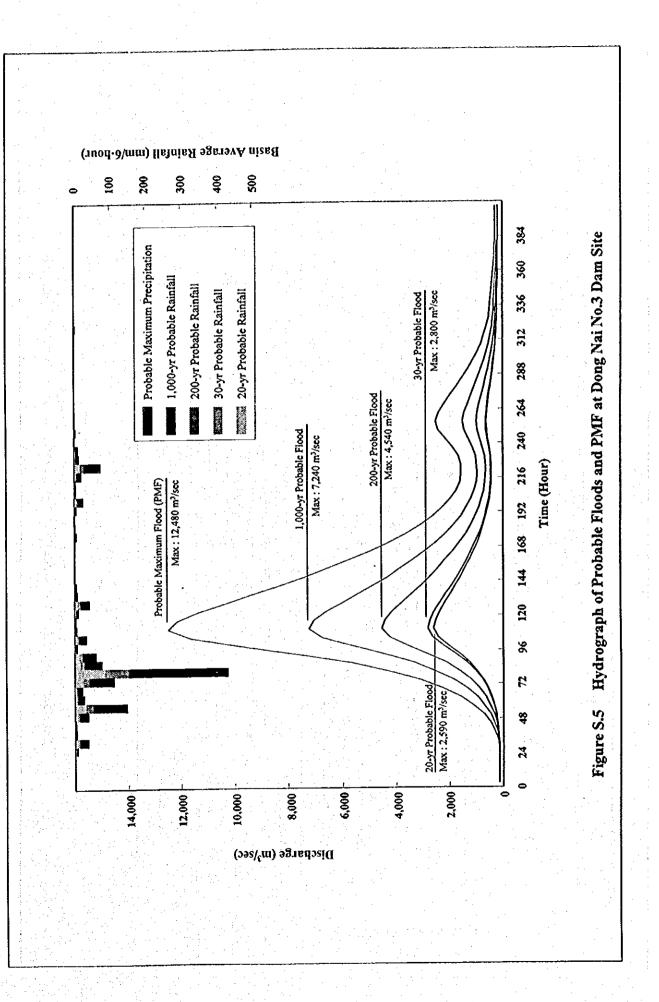




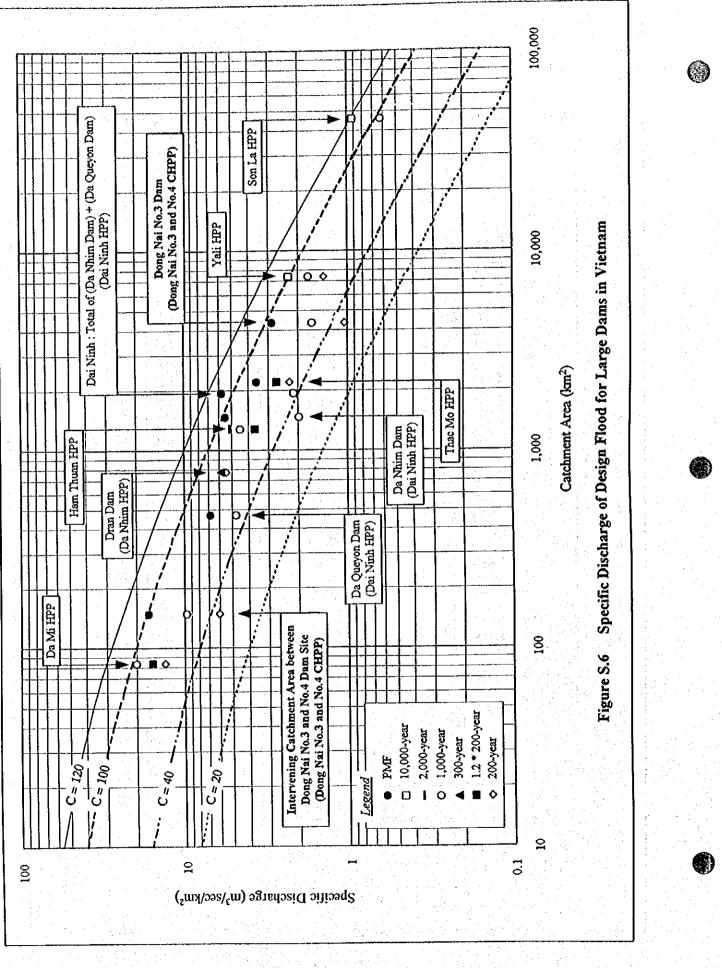


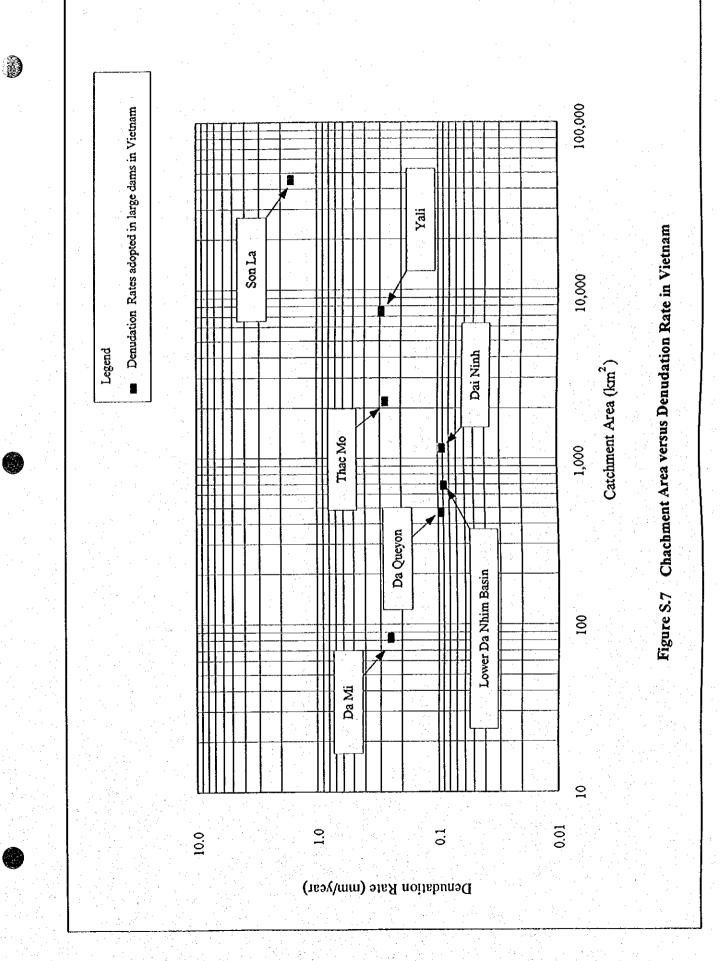


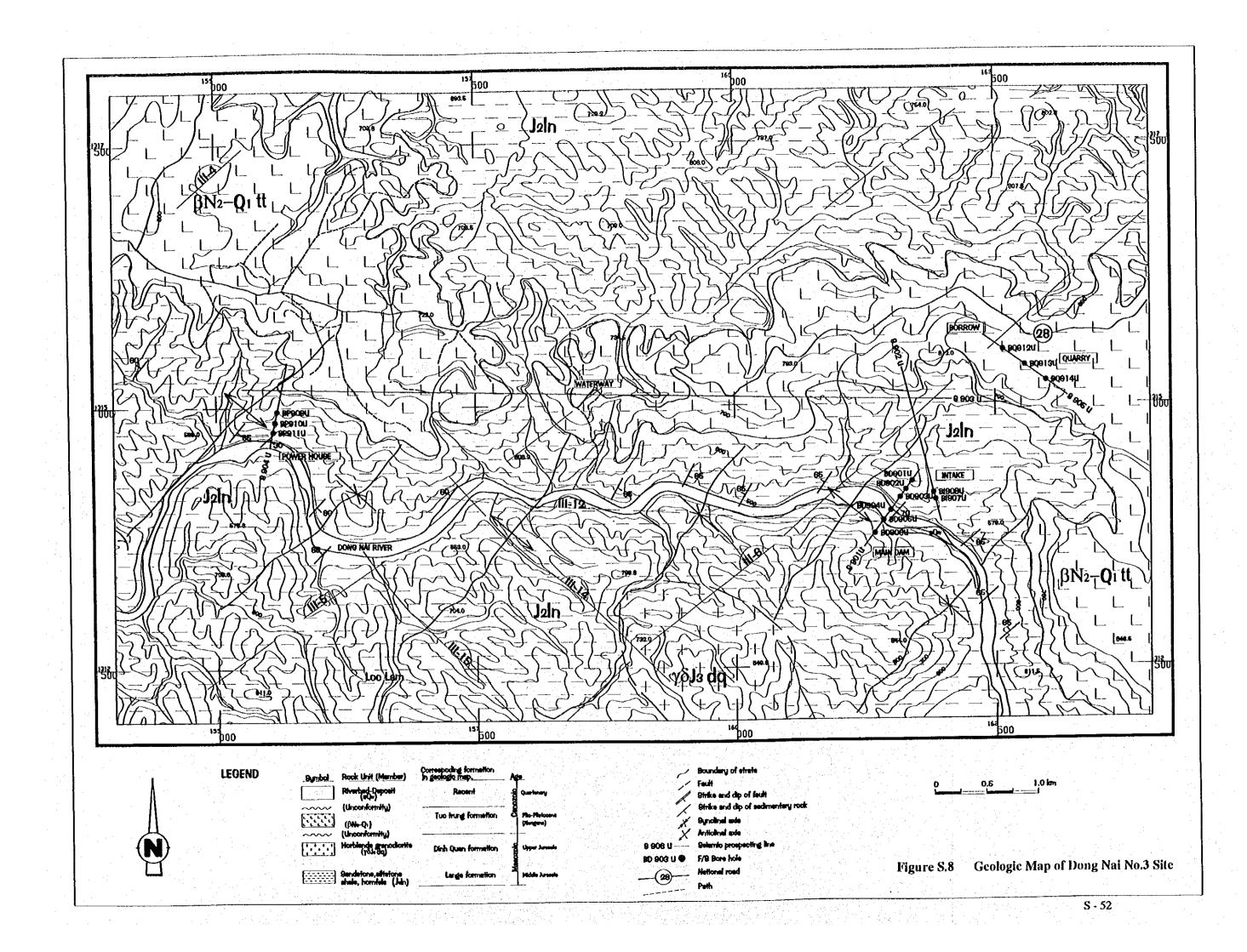
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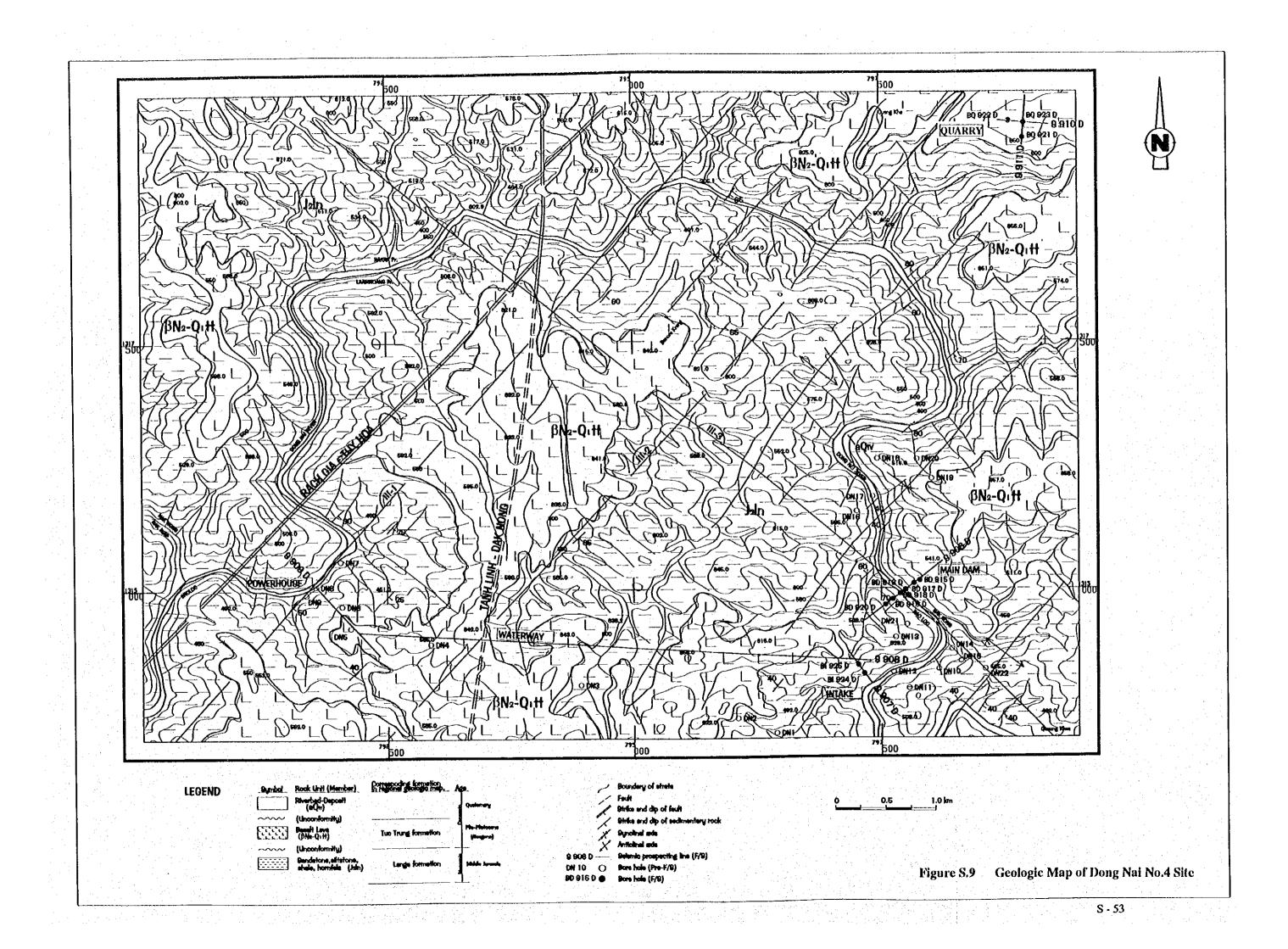


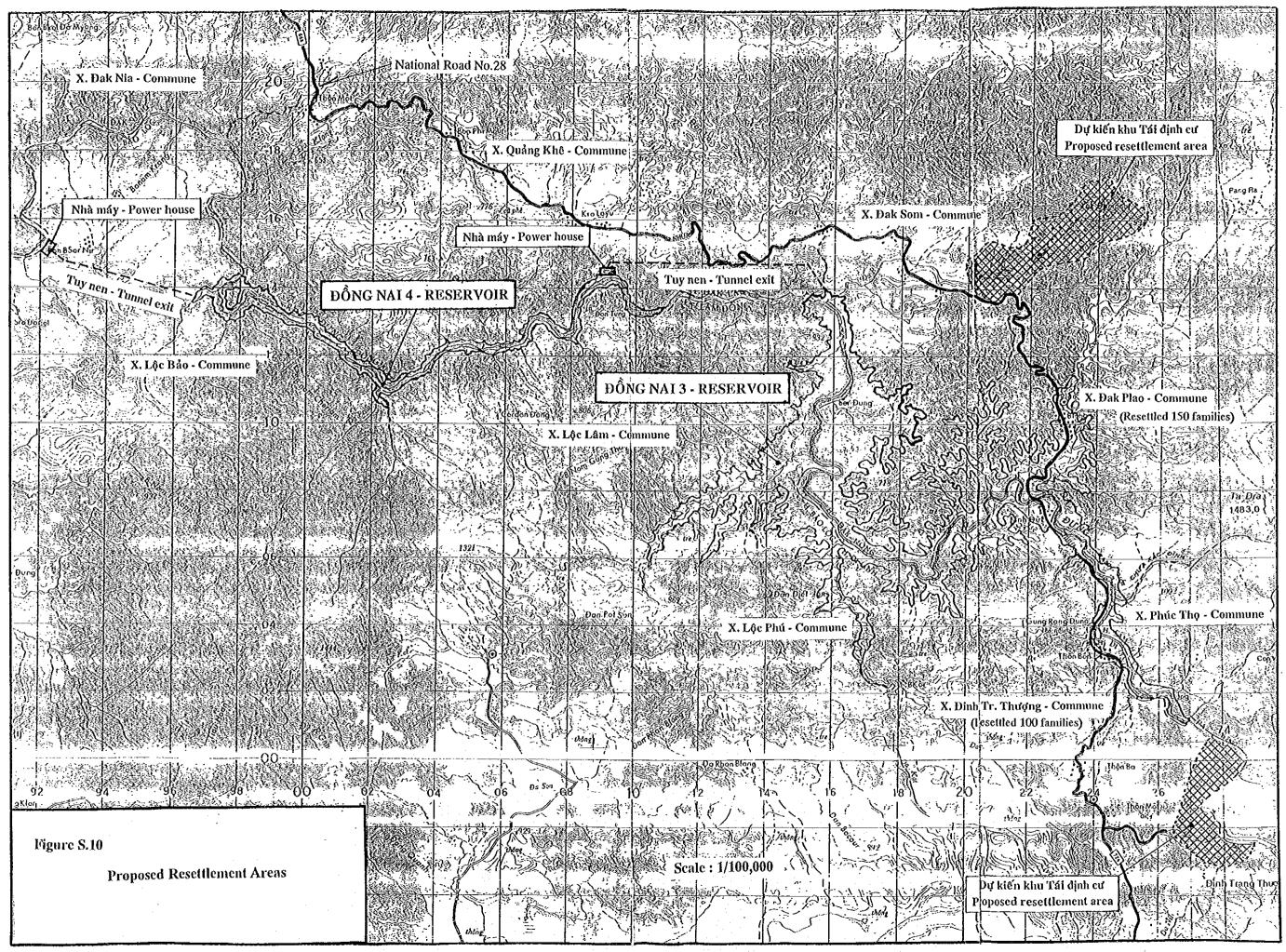
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0 Tran Viet Hung Northern Power PMB Ngo Ba Trac Southern Power PMB Nguyen Phat Tal Phu My Be Ria PMB Central Power PMB Do Dong Xuyen Yaly PMB Song Hinh PMB Ho Van Thui Tran Vict Ngal Deputy Gen. Director (Construction) Nguyen Ba Man HT DM and Dei Ninh PMB Hoang, Thi Thanh Phuong Economic Estimation Dept I'ran Tu Thanh Esport-Import Dept Do Quang Vinh Pha Lui 2 PMB Phan Thanh Llem O Mon PMB Le Ke Ba Uong Bi Ext PMB Khuong Van Cay Construction Dept. ÷ Dang Phan Tuong Internal Aixditory Dent Nguyen Tan Loc Rural Electrification Dept Scientific and Technology Power Company HCMC I rais Quoc Anh Deputy Gen. Director (Sales of Electricity) Power Company Hanoi Phung Van Bao General Affairs Dept Power Company 2 Power Company 3 Power Company 1 Dao Thanh Hoai Sales Dept Sarrice Center Management Board With) Hoang Trung Hai General Director Neuven Mau Chung Home Trung Hai 3. Phone Le Therah Tren Van Duoc Deo Van Hung Pham Thi Ly Finance & Accounting Dept Dao Hieu Tender Management Dept Diph Quang Tri Deputy Gen. Director (Finance) Tran Vinh Linh Planning Dept Le Quang Khue Personnel Dept Manufacturing companies Nguyen Mau Chung Inspection, Legal and Security Dept. # means financially independent units from EVN. Phane Duong Minh S&T and Computer Dept Daug Hung Deputy Gen. Director (Operation, Maintenance) (Vacant) Power Generation Dept Power Plants (Hydro, Thermal, Gas) Trinh Kim Hung Power Network Dept Nguyen Binh Nien NLDC Power Transmission Companies 1, 2, 3, 4 Va Trang Chinh Electric telecom Co. Dang Huu Ngo Safety Dept ۲ Lucag Van Dal Technical Appraisal Dept Deputy Gen. Director Tran Minh Kham Int'i Co-operation Dept Nguyen Mauh Hien Institute of Energy Mme Ho Thi Dung PECC-3 Le Nguyen Dinh PECC-4 (Nha Trang) Nguyen Van Tan Investment Dept Tran Van Thinh PECC-2 Le Ba Nhung PECC-1 (Investment) (Vacant) Remark

Figure S.11 Organizational Structure of Electricity of Vietnam as of July 1999

