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Japan International Cooperation Agency (JICA) Directorate General of Sea Communication (DGSC) Ministry of Communications

# FINAL REPORT THE STUDY ON THE PORT DEVELOPMENT STRATEGY IN THE REPUBLIC OF INDONESIA

MAIN REPORT VOLUME2

PART2: PORT DEVELOPMENT STRATEGY

**March 1999** 

THE OVERSEAS COASTAL AREA DEVELOPMENT INSTITUTE OF JAPAN(OCDI)

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#### PREFACE

In response to a request from the Government of the Republic of Indonesia, the Government of Japan decided to conduct a study on Port Development Strategy in the Republic of Indonesia and entrusted to study to the Japan International Cooperation Agency.

JICA selected and dispatched a study team headed by Dr. Tadahiko Yagyu, Senior Advisor of the Overseas Coastal Area Development Institute of Japan (OCDI) to the Republic of Indonesia, three times between November 1997 and December 1998.

The team held discussions with the officials concerned of the Government of the Republic of Indonesia and conducted field surveys at the study area. Upon returning to Japan, the team conducted further studies and prepared this final report.

I hope that this report will contribute to the promotion of this project and to the enhancement of friendly relationship between our two countries.

Finally, I wish to express my sincere appreciation to the officials concerned of the Government of the Republic of Indonesia for their close cooperation extended to the study.

March 1999

Kimio Fujita President Japan International Cooperation Agency

#### LETTER OF TRANSMITTAL

March 1999

Mr. Kimio FUJITA President Japan International Cooperation Agency

Dear Mr. Fujita:

It is my great pleasure to submit herewith the Final Report of the Study on Port Development Strategy in the Republic of Indonesia.

The study team of the Overseas Coastal Area Development Institute of Japan (OCDI) conducted surveys in the Republic of Indonesia over the period between November 1997 and December 1998 as per the contract with the Japan International Cooperation Agency.

The findings of this study, which are compiled in this report, were fully discussed with the officials of the Ministry of Communications of the Indonesian Government and other authorities concerned to formulate the Port Development Strategy in the Republic of Indonesia for the period up to the year 2018.

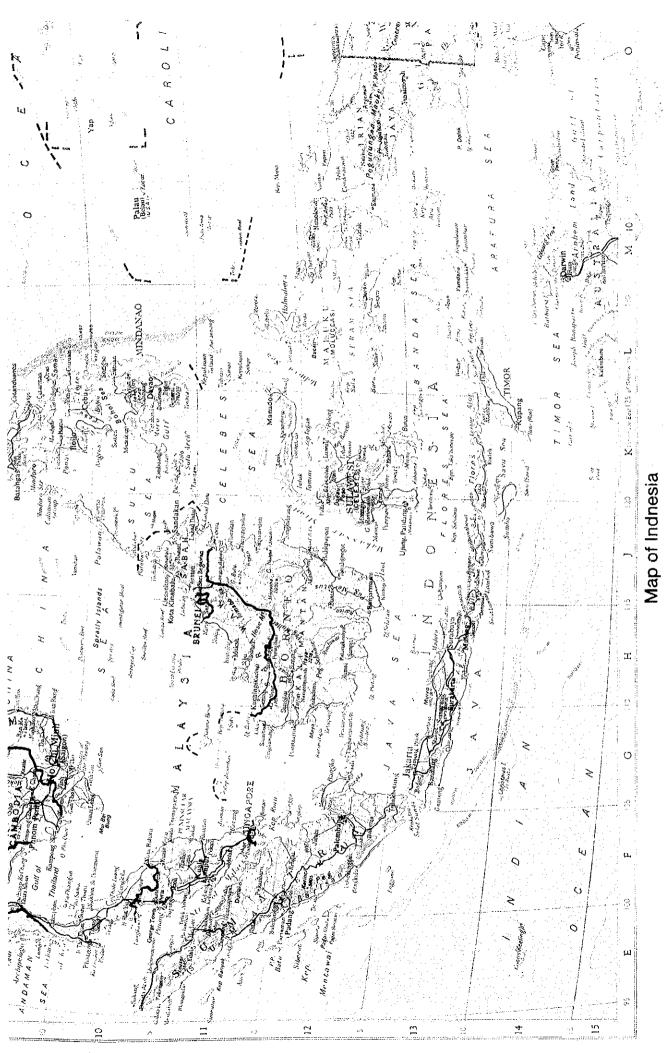
On behalf of the study team, I would like to express my heartfelt appreciation to the Government of the Republic of Indonesia, the Ministry of Communications and other authorities concerned for their diligent cooperation and assistance and for the heartfelt hospitality which they extended to the study team during our stay in the Republic of Indonesia

I am also greatly indebted to the Japan International Cooperation Agency, the Ministry of Foreign Affairs, the Ministry of Transport and the Embassy of Japan in Indonesia for giving us valuable suggestions and assistance during the preparation of this report.

Yours faithfully,

Tadahiho Vagge

Tadahiko Yagyu Team Leader for the Study on Port Development Strategy in the Republic of Indonesia



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#### CONCLUSIONS AND RECOMMENDATIONS

#### ABBREVIATION LIST

А	ADPEL	Port Administrator Office
	AMDAL	Environmental Impact Analysis
	ADB	Asian Development Bank
	ASEAN	Association of South East Asian Nations
	ATN	Aids to Navigation
В	BAPEDAL	Environmental Impact Management Agency
	BAPPEDA	Provincial Development and Planning Board
	BAPPENAS	National Development Planning Agency
	BHI	Indonesia Legal Entity
	BIRO	Bureau
	ВКРМ	Investment Coordination Board
	BKPMD	Regional Investment Coordination Board
	BOD	Biological Oxygen Demand
	BOR	Berth Occupancy Rate
	ВОТ	Built-Operate-Transfer
	BPS	Central Bureau of Statistics
	BTKP	Shipping Safety Technology Office
	BUMN	State Owned Company
С	CFC	Chlorofluorocarbon
	CFS	Container Freight Station
	CHT	COSCO-HIT Terminals (Hong Kong) Limited.
	COD	Chemical Oxygen Demand
	COSCO	China Ocean Shipping Company
	CTI	Container Terminal I
D	Dati I	First Level Local Government (Province)
	Dati II	Second Level Local Government
		(District / Municipality)
· .	DGLC	Directorate General of Land Communication
	DGSC	Directorate General of Sea Communication
	DNI	Negative Investment List
	DO	Delivery Order
	DO	Dissolved Oxygen

E	EDI	Electric Data Interchange	
	EIA	Environmental Impact Assessment	
	EIDC	Eastern Indonesia Development Coun	cil
	EIJA	Export Import Bank of Japan	
	EMKL	Sea Freight Forwarding Company	
F	FIRR	Financial Internal Rate of Return	
	FOI	Foreign Direct Investment	
G	GBHN	National Development Guideline	
	GDP	Gross Domestic Product	
	GHG	Green House Gas	
	GOI	Government of Indonesia	
	GOJ	Government of Japan	
	GRDP	Gross Regional Domestic Product	$(1,1)^{(n-1)} = (1,1)^{(n-1)} = (1,1)^{(n-1)$
	GRT	Gross Register Tonnage	
· · · · ·	GT	Gross Tonnage	
· .			· · · · · · · · · · · · · · · · · · ·
H	HGB	Building Use Right	
	HIT	Hongkong International Terminal Lin	nited.
	HMC	Harbor Mobile Crane	
I	IBRD	International Bank of Reconstruction	and Development
	IDB	Islamic Development Bank	
	IEAT	Industrial Estate Authority of Thailar	nd
	ILS	Inter-Island Liner System	Correction (1)
	IMF	International Monetary Fund	
	INPRES	President Instruction	
	INSA	Indonesian National Ship Owner Ass	sociation
	IPC and a start s	Indonesia Port Corporation	
J	JICA	Japanese International Cooperation	Agency
	JKT	Jakarta in a state state in a state state in a state	
	JO	Joint Operation	
	JVC	Joint Venture Company	
			$[0,1] \in \mathbb{N}^{n}$
		$g \in [G_{1}, g_{2}] \setminus \{G_{1}, g_{2}\} \setminus \{G_{1}\}$	5
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K	· ·	KANPEL	Port Administration Office (Non-commercial Port)
		KANWIL	Province Office of a Central Ministry
		KANWIL DEPHUB	Regional Office of MOC
		KAPET	Integrated Economical Development Area
		КМ	Minister Decree
		KSO	Kerjasma Operasi (Joint Operation)
L		L't Beacon	Lighted Beacon
Ν	1	MOC	Minister of Transport
		MOF	Minister of Finance
		MOTC	Ministry of Transport and Communications of Thailand
		MOU	Minute of Understanding
		MPA	Maritime and Port Authority
		MSDP	Maritime Sector Development Program
		MSTC	Maritime Training Center
		MTL	Modern Terminals Limited.
N	Į	Nav. Aids	Navigation Aids
	•	NPSP	National Port System Plan
Ċ	) )	OD	Origin and Destination
		OECF	Overseas Economic Cooperation Fund
P	•	PAT	Port Authority of Thailand
		PBM	Stevedoring Company
		РВМТО	Terminal Operator Loading-unloading
÷		PDB	Port Development Board
		PEB and the second second	Export Documents
		PELNI and the second	Indonesian National Shipping Company
÷		PERINTIS	Pioneer Ship System to Serve Remote Area
		PERUMKA	Indonesia State Railways
		PELRA	Rakyat (Traditional Wooden Vessel)
		PERSERO	State-Owned Company
	• •	PERTAMINA	State-Owned Oil Company
		PERUM ASDP	State-Owned Ferry Terminal Company
		РЈР 🛛	The Second Long Term Development Plan

PKL	Local Activity Center
PKN	National Activity Center
PKW	Regional Activity Center
PL	Sailing Vessel
PLM	Sailing Vessel with Engine
PP	Government Regulation
РРКВ	Permintaan Pelayanan Kapal dan Barang
	(The Demands of Ship and Good Services)
PPSA	One Roof Port Service Center
PSA	PSA Company
	(changed from Port of Singapore Authority)
PSP	Private Sector Participation
P.T.	Limited Company
PTPI	IPC (Indonesia Port Corporation)
PT.RUKINDO	Indonesia Dredging State Limited Company
REPELITA	National Five-year Development Plan
REPELITADA	Local Five-year Development Plan
Rp.	Rupiah
RTRW	Spatial Use Plan
SAR	Search and Rescure
SFD	Saudi Arabia Fund Development
SIMOPPEL	Port Operation Management Information System
SLOT	Sea-Land Orient Terminals Limited.
SO	Supervisi Operasi (Operation Supervisor)
SOLAS	International Convention on Safety of Life at Sea
SS	Suspended Solid
STCW	International Convention on Standards of Training,
	Certification and Watchkeeping for Seafarers
TEU	Twenty Foot Equivalent Unit
ТКВМ	Loading / Un-loading Workers
TOR	Term of Reference
TSP	Total Suspended Particular
UPT	Technical Planning Unit

R

S

Т

U

V	VLCC	Ver

Very Large Crude Oil Carrier

WB WPPI

W

World Bank Central Area of Industrial Development

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# PART 2

# PORT DEVELOPMENT STRATEGY

#### Chapter 1 INTRODUCTION

(1) Background of the Study

Indonesia is the biggest archipelago country in the world with over 17,000 islands. Sea transportation is vitally important to both domestic and international transportation.

In recent years, the socio-economic disparity between advanced and less advanced regions of Indonesia has been widening despite steady economic growth.

Under these circumstances, one of the Government's principal policies is to develop the sea transportation as a measure to deal with the increasing traffic demand and to eliminate the regional socio-economic disparity.

Rapid changes in port activities, such as the increase in the number of import/export cargoes as well as the worldwide trend of containerization and the necessity of private sector participation even in port activities, have been clearly identified.

To cope with these recent changes in port activities, the Government of Indonesia has begun to prepare the REPELITA VII and to formulate a new long-term port development strategy.

Considering the situation as mentioned above, Government of Indonesia requested the Government of Japan to conduct a study for formulating a port development strategy in January 1996.

In response to this request of Government of Indonesia, Government of Japan has decided to conduct the Study for Port Development Strategy in the Republic of Indonesia and dispatched the study team composed of members of the Overseas Coastal Area Development Institute of Japan through the Japan International Cooperation Agency accordingly.

(2) Objectives of the Study

Based on the background described above, the objective of the Study is to formulate the long-term port development strategy for the Indonesian ports up to the year 2018.

(3) Scope of the Study

In order to achieve objectives as mentioned above, the Study shall cover the following items;

1. Analysis of the present situation of Indonesian sea-borne trade and ports

1-1 Collection of existing data and information

1-2 Identification of present problems

2. Analysis of future trend of Indonesian sea-borne trade and ports

2-1 Review of past studies and development plans as well as projects related to the ports

2-2 Forecast of the demand for passenger, cargo and vehicle traffic through ports

3. Formulation of the port development strategy up to the year 2018

3-1 Review of the present strategy for port development

3-2 Establishment of the fabric of the new port development strategy

3-3 Strategy for port infrastructure development

(1) Establishment of appropriate port hierarchy system

(2) Selection of strategic ports

(3) Allocation of functions and traffic between strategic ports for the initial 5-year term

(4) Preliminary estimate of required investment for the initial 5-year term

(5) Preparation of maintenance and investment policy for navigation channels

3-4 Strategy for management and operation

(1) Allocation of roles between government, public enterprise and private sector

(2) Identification of possible areas for private sector participation

(3) Preparation of measures for improvement of port service efficiency

3-5 Strategy for finance

(1) Preparation of the framework for port financing

(2) Preparation of guideline for private sector participation

(3) Preliminary identification of financing resources for the initial 5-year term

3-6 Others

(1) Identification of environmental factors and its possible prevention measures

(2) Preparation of staff training programs for port sector

(3) Preparation of institutional framework

4. Conclusion and recommendations

## (4) Steering Committee

Directorate General of Sea Communication, Ministry of Communications has set up the Steering Committee for the duration of the Study, which is organized by related officials of BAPPENAS, MOC, DGSC and others as shown Table 1.1. Director General of DGSC chairs the committee.

(5) Counterparts

DGSC has nominated its officials as counterparts of each professional field for the Study Team, which are as shown in Table 1.2. Drs. Tjipto TH is the chairman of the counterparts.

(6) Members of the Study Team

The Study Team is headed by Dr. Tadahiko Yagyu and composed of 12 experts. Their names and responsibilities are shown in Table 1.3.

Table 1.1 Organization of Steering Committee

Chairman : Director General of Sea Communication

Vice Chairman: 1. Secretary of Directorate General of Sea Communication

2. Head of Port and Dredging Directorate, DGSC

Secretary : Head of Planning Division, DGSC

Members

: 1. Head of Communication & Transportation Bureau, BAPPENAS

2. Head of Planning Division, MOC

2. Head of Planning Bureau, DGSC

3. Head of Sea Traffic Directorate, DGSC

4. Head of Navigation Directorate, DGSC

5. Head of Marine Safety Directorate, DGSC

6. Head of Sea Cost Guard Directorate, DGSC

7. Board of Director Port Corporation I; II; III and IV Indonesia

Table 1.2 Counterparts

No.	Name	Position	Division
1.	Drs. Tjipto TH	Chairman	Planning Division
2.	Ir. Djoko Pramono	Vice Chairman I	Port & Dredging
			Directorate
3.	Ir. Adolf R. Tambunan, MSc	Vice Chairman II	Planning Division
4.	Drs. Eko H.Rumekso, MBA	Secretary	<b>Planning Division</b>
5	Ir. Kemal Heryandry, Dipl.Ing	Member	P & D Directorate
	(lr. Iskandar S)		
6.	Drs. Cholik Kirom	Member	P & D Directorate
7.	Ir. Suwandi Saputro	Member	P & D Directorate
8.	Ir. Bambang Ristianto	Member	Planning Division
9.	Drs. Hotman OP	Member	Planning Division
10.	Ir. Bhakti Sitepu	Member	<b>Planning Division</b>
П. ,	Ir. Harry Budiarto	Member	P & Directorate
12	Ir. Albert Samboh, MSc	Member	P & D Directorate
13.	Drs. TW Pasaribu	Member	P & D Directorate
14.	Ir. Frankie Napitupulu	Member	<b>Planning Division</b>
15.	Ir. Wijayanto	Member	P & D Directorate
16.	Ir. M.Tohir	Member	P & D Directorate
17.	Ir. Irawan Setiabudi	Member	<b>Planning Division</b>
			the second s

18.	Simson Sinaga, SE, MSc	Member	Sea Traffic Directorate
19,	Ir. A. Tonny Budiono	Member	Navigation Directorate
20,	Ir. T. Sitorus	Member	Navigation Directorate
21.	Ir. Tumbaksyah	Member	<b>Planning Division</b>
22.	Ir. Paulus Raga, MSTr	Member	Research &
			Development Agency
			of MOC
23.	Ir. Fadly Sulaiman, MSTr	Member	Research &
			Development Agency
			of MOC
24		Member	Planning Bureau MOC
25.	Sri Ida Lumongga, SE	Member	<b>Planning Division</b>
26.	Drs. Soepardi	member	Indonesian Port I
27.	Ir. Iskarnanto	Member	Indonesian Port I
28.	Ir. Syambu Rizal, MM	Member	Indonesian Port II
29	Ir. S. Djauharianto, MM	Member	Indonesian Port III
30.	Drs. Ferdinand N.MBA	Member	Indonesian Port III
31.	Ir. Alfred Natsir	Member	Indonesian Port IV
32	Ir. Edy DM Nursewan	Member	Indonesian Port IV

Table 1.3 Members of the Study team

Dr. Tadahiko YAGYU	Team Leader, Basic Direction of Port Policy
Mr. Yukio NISHIDA	Sub-Leader, Port Management and Operation (1)
Dr. Shuichi SODA	Sub-Leader, Port Management and Operation (1)
Mr. Takeo KONO	Maritime Transportation
Mr. Shinichi TAGAWA	National and Regional Development
Mr. Tomoo AMANO	Demand Forecast
Mr. Hidetoshi KUME	Port Planning (1)
Capt. Nobuaki KOJIMA	Navigation Safety and Waterway Maintenance
Mr. Makoto SAWAI	Port Planning (2)
Mr. Toshihiro OKURA	Port Finance
Mr. Hidetoshi TAKAHASHI	Port Management and Operation (2)
Mr. Hideki KOBAYASHI	Environmental Consideration
Mr. Hiroshi MAEDA	Coordination

# Chapter 2 BASIC POLICY OF THE STUDY AND APPLICATION OF THE PROPOSALS

#### 2.1 Role and Function of the Study

Considering the agreements made by the governments of Indonesia and Japan, the basic role and function of the Study are identified as shown below.

(1) The Study should provide the Indonesian government (DGSC as the counterpart organization of the Study) with well analyzed information of port sector activities and proposals mainly on long and medium term port development strategy.

(2) It is imperative that the Study shall not simply propose a set of final port sector development strategies, but have positive function to encourage the Indonesian government in promoting its own port policy on the basis of suggestions and ideas to be included in the Study outputs.

(3) Technology transfer in the port planning field through the course of the Study is another important part of the Study function. The Study should therefore be well designed for easy and efficient transference of the technologies and know-how on basic port policy making, institutional arrangements, port administration system, privatization policy, physical port planning, port management and operation, port promotion strategies and so on.

2.2 Basic Policy of the Study

On the basis of the above concept, the main features of the Study can be summarized as follows;

(1) Proposals of the Study are arranged to show clearly the selected major policy categories so that the users of the report could easily identify the most important domain of the port policy of Indonesia.

(2) Overall level of target achievement of the port development and administrative performance are set strategically higher than would normally be practical, in the hope that the proposed plans could lead the government and private sectors concerned to attain better final achievement

(3) With the view to reserving wider future options of alternative strategies for port sector

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development, the proposals of the Study include the consultants' original and independent suggestions which may not necessarily be fully acceptable to the Indonesian side at this moment.

(4) The Study proposes strategies of which realization may be difficult under the current administrative system, because overall or cross sectional cooperation and coordination among the government organizations are often required to improve basic port sector performance.

(5) Since the final target year of the Study is set far into the future (the year of 2018), the Study is designed to include information and suggestions which could make the proposed strategies as strong and flexible as possible against future contingencies.

(6) To promote public acceptance and a clear understanding on the port development policy direction, an official name of the new port development policy is proposed in the Study, namely "Port Network Policy in the Era of the Global Exchange".

2.3 Application of the Proposals of the Study

In order to ensure the successful application of the Study proposals to actual port administration and management, the followings items should carefully be considered.

(1) Although the Study proposals have been conceived from the long term perspective, it is essential to periodically review, and make necessary adjustments of each policy element for better application of the basic concept of the proposed strategies under any future changes in the socio-economic situation of Indonesia.

(2) Since the objective of the Study is to propose the overall direction and framework of long term port development and administration strategies, detailed studies on the individual port projects are not discussed in the report. It is therefore essential to conduct further studies on prioritized projects for effective implementation of the strategies.

(3) All proposed strategies are closely related to each other. Therefore, application of any single strategy to the actual port administration should always be checked against possible effects (positive or negative) on other parts of the policy. In this regard, a trial-and-error approach may sometimes be effective to keep consistent application of the strategy.

(4) The Study proposals include such kinds of strategies in which a long time is required for effects to materialize. Therefore, once a strategy is selected and applied, every effort should

be made to realize the effects of the selected strategy. Unstable policy application to the port development may often be harmful to sound promotion of the sector.

(5) While the Study suggests the intermediate stages towards the final targets of the port policy, detailed process and time schedule of each stage needs to be carefully examined and adjusted in accordance with the actual conditions of Indonesia. Therefore, in the Study, implementation process policy is proposed for the "Short term", "Middle term" and "Long term" respectively without mentioning detailed target years.

(6) For effective utilization of the Study, it is necessary to authorize at least the major parts of the proposed strategies in an appropriate way, so that consistent promotion of the port policy could be secured. In this regard, it is also important to open the selected policy to the public to promote acceptance and consensus of various parties concerned.

(7) Various data and reference materials shown in Appendix are essential for reviewing or adjusting the policies if necessary. Accordingly, constant updating of the relevant data and facts is also vital.

# Chapter 3 ANALYSIS OF FUTURE TREND ON KEY FACTORS ON PORT SECTOR DEVELOPMENT

3.1 General

In order to formulate port development strategy, the following necessary analysis was conducted.

In Section 3.2, nationwide development scenario related to port development was examined.

At present, promotion of regional development of the Eastern Indonesia to eliminate the economic disparity is an important task for the Indonesian Government. One of the important means to support the regional development is, in general, to reinforce the economical transportation mode. In particular, port development in the Eastern Indonesia is an effective means to that end. Potential areas for development and classification of development and role of port were examined.

Based on the analysis of the above, nationwide development scenario of sectors and regions related to port development shall be examined. In addition Japanese experiences in regional development related to port development were also introduced.

In Section 3.3, trading condition between Indonesia and major trading partners was examined. In particular, future trend of main trading partners is valuable information for improvement of international competitiveness and regional development which utilize the international economic cooperation with neighboring countries.

In Section 3.4, future trend of container and main domestic shipping was examined.

Considering the importance of dealing with the rapid containerization of cargo transportation, an efficient container transportation system must be established. In addition rational cargo distribution system should be also established to support and activate various kinds of economic activities.

In this section, the future trend of shipping such as vessel size deployed on international container service shall be analyzed. Moreover the future trend of inter-island shipping, which is main domestic shipping was examined.

In Section 3.5, future trend of international competitiveness of container cargo transportation was examined.

Improvement of international competitiveness of container cargo handling is vital matter in Indonesia, because establishment of an efficient container transportation system is essential to promote the activities of port users in Indonesia.

In this section, through analyzing the future trend of container transportation in the world, necessary conditions for improving international competitiveness of ports were examined from the viewpoints of cargo volume, geographical location and port services.

In Section 3.6, based on the above review and analysis, sea traffic demand were forecasted.

## 3.2 Nationwide Development Scenario related to Port Development

#### 3.2.1 Potential Areas for Development

#### (1) Industrial Zone Development

According to the study of industrial zone development conducted by the Ministry of Industry and Trade in 1994, potential areas for industrial zone development in PJP II and the priority of development are shown in Figure 3.2.1.1.

It should be considered that the priority is not a standard throughout the whole country, but a standard in each region. In other words, priority I in Sumatra and the priority I in Maluku are different in their grades.

## (2) Integrated Economic Development Area (KAPET)

In order to give priority to economic development, some strategic areas have been chosen as Integrated Economic Development Areas (KAPET) (See Figure A3.2.1.1 in Appendix Chapter III). In Sumatra, ten strategic areas have been chosen, and recently, Weh Island (Sabang in Aceh) has also been classified as a KAPET area.

On the other hand, in the eastern part of Indonesia, thirteen strategic areas have been chosen, one for each province. According to the draft master plan of each of the 13 KAPET and presidential decree concerning area determination, potential areas for development in the eastern part of Indonesia are shown in Figure 3.2.1.2. And major development programs of each of the 13 KAPET are shown in Table 3.2.1.1.

KAPET project is still in the preparatory stage, and its progress greatly depends on government policy. The priority and potential level of each KAPET is indistinct for the present. In addition, existing draft master plans are not sufficient and should be examined in more detail. The central government is taking the initiative in proposing the plans. In order to materialize the projects, the central government should take care that the development plans of KAPET are well-linked with the overall regional development plan proposed by local governments.

(3) Relation between Potential Areas for Development and Locations of Major Ports

We tried to select the central city from each potential area and to measure the distance from the city to major ports on a road map. Distance from each industrial zone to the nearest port is shown in Table 3.2.1.2, and distance from each KAPET to the nearest port is shown in Table 3.2.1.3. These tables show the degree of influence that each potential area has on the neighboring ports. It can be considered that the status, scale and future plan of the nearest port will have a large effect on the potential area, especially in areas with underdeveloped land-transportation.

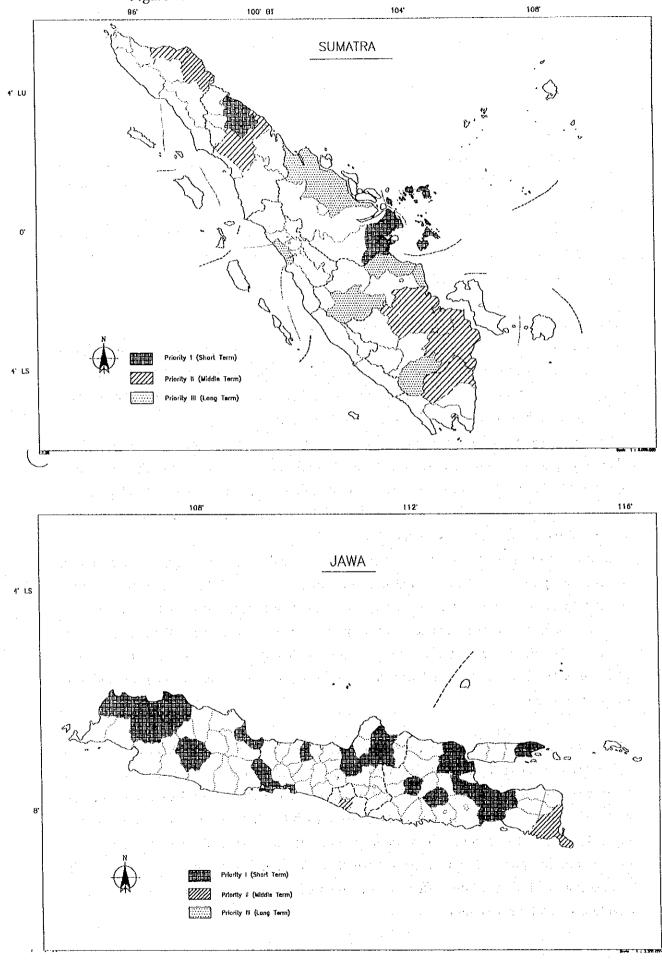
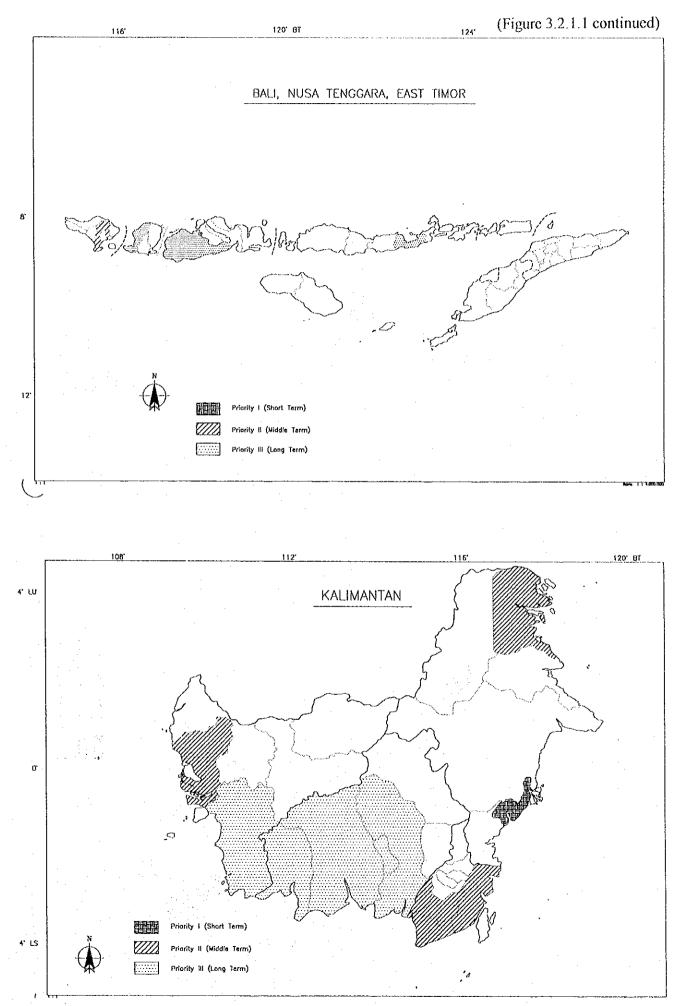
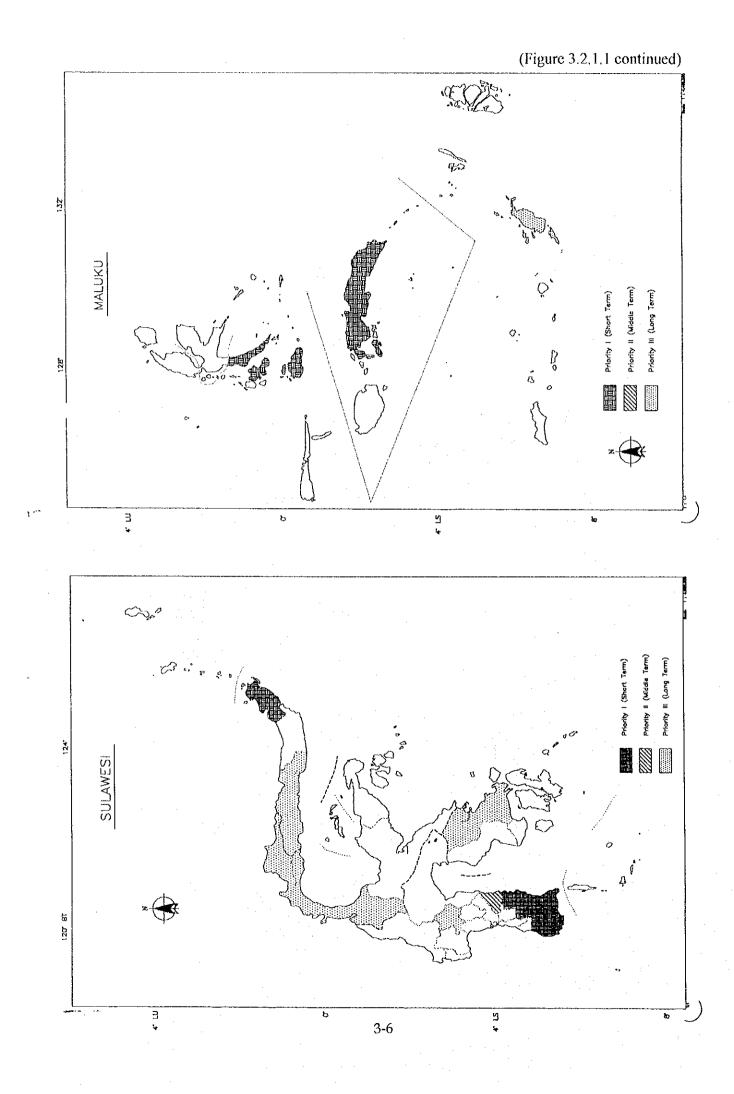
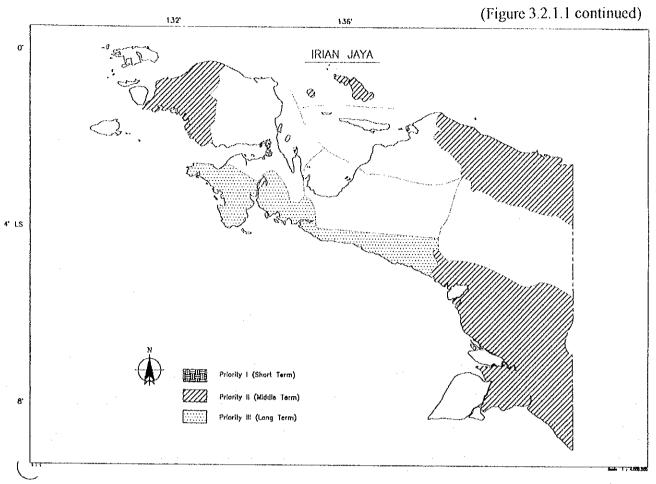
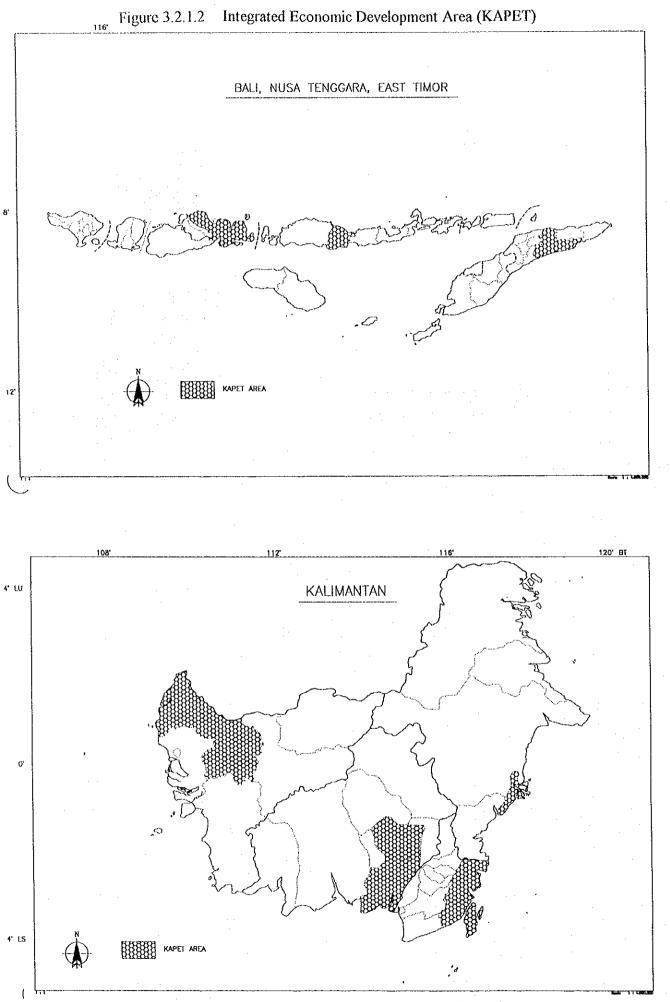


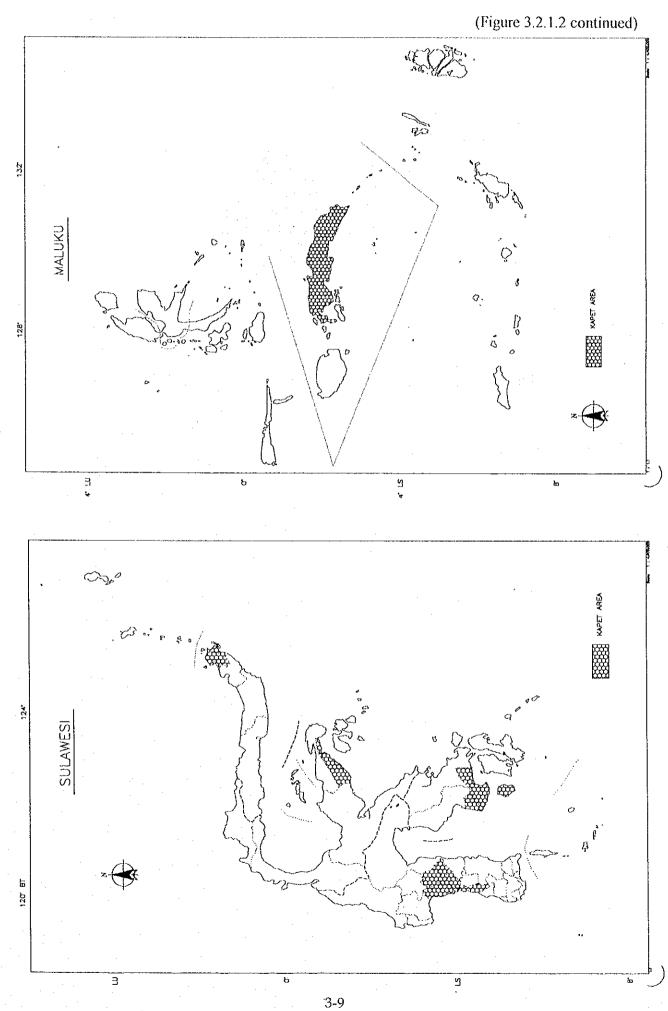
Figure 3.2.1.1 Potential Areas for Industrial Zone Development in PJP II

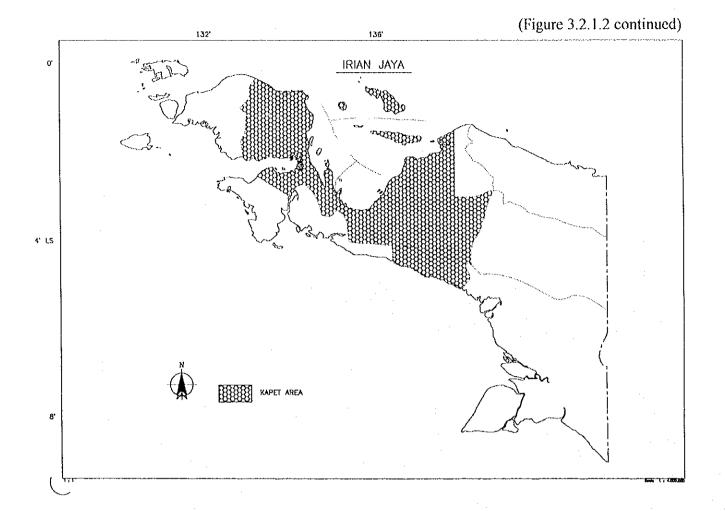












Province	Name of KAPET		Major Developm	ent Program	
		Item	Existing	Repelita VI ¦	Potential
West Kalimantan	Sanggau	Palm Oil	110,439Ha	137,006Ha	373,350H
		HTI	6,000Ha¦	150,000Ha¦	400,0001
		Bauxite	0Ha¦	1 -	432M.to
Central Kalimantan	DAS-KAKAB	Rice Field	50,000Ha	638,000Ha	1 <b>M</b> .H
South Kalimantan	Batulicin	Palm Oil	41,436Ha	80,649Ha	291,748H
		HTI	40,889Ha	306,348Ha¦	390,260H
		Coal	23,518Ha¦	70,554Ha¦	234,517H
		Cement	50Ha	586Ha	586H
• . •		Industrial Estate		_+     	900H
East Kalimantan	SASAMBA	Shrimp Pond	2,4611a	2,300Ha	22,857H
		Palm Oil	OHa	599,375Ha¦	634,375H
		Coconut	10,467Ha¦	500Ha <sup>1</sup>	20,934H
		Coal	1.68M.ton	-1	14.76M.to
		Oil	90.4M.B		749,079. MI
		Natural Gas	27,216.25 BSCR	~    	27,216.2 BSCI
		HTI	100,000¦ Ha¦	1,020,000¦ Ha¦	3,342,69 H
		Industrial Estate	1 1 1	1	6,000H
North Sulawesi	Manado-Bitung	Tourism	_1 _1	7,228Ha	
		Agro Industry	-1	67Ha	
Central Sulawasi	Batui	Soybean	2,735Hai	10,939Ha	30,000H
	· .	Cattle	7,623Ha	30,490Ha	41,417H
a de la de la de		Cocoa	10,758Ha¦	43,002Ha	53,790H
		Shrimp Pond	821Ha¦	3,283Ha¦	4,425H
South Sulawesi	Parepare	Vegetables	-1	5,000Hai	
· · · ·		Coffee etc.	_1	25,000Haj	
		Rice	76Ha¦	1,200Ha¦	*****
		Fruit		1,800Ha¦	*****
		Fish Pond	 	50Hay	
		Animal Husbandry	_1 1 1	3,000Ha 15,000head	
		Industrial Estate	-1 1 1	100Ha	
Southeast Sulawesi	BUKARI	Sugar Cane	500Ha	21,400Ha	21,400H
	· · ·	Cacao		4,000Ha	4,000H
	1 . · · · ·	Cassava	-1	5,000Ha¦	77,750H
		Cattle	300Ha¦	-1 -1	12,000H
		Food Plant	-1	4,800Ha	60,000H
		Fish Pond	_! _!	-! -!	5,170H
		Nickel	- F	3,300Ha¦	3,300H
	:	Marble	- 1 1 1	15,000m3 /month	15,000m /mont
		Cement			IM.to

# Table 3.2.1.1 Major Development Program of each KAPET (Draft Master Plan)

(Table 3.2.1.1 continued)

Province	Name of KAPET		Major Developm	ent Program	
	-	Item	Existing	Repelita VI	Potential
West Nusa Tenggara	Bima	Soybean	6,158Ha	30,787Ha	·····
		Red Onion	1,094Ha	3,210Ha	
		Rice	· -1	33,500Ha¦	
East Nusa Tenggara	Mbay	Animal Husbandry		7,000Ha	9,00011
		Tourism	_1 _	2,000Ha	2,000H
		Salt	-	700Ha¦	700H
		• Wood	   	5,000Ha¦	5,000Ha
		Spice	-1	5,500Ha	11,500Ha
		Coffee	_	5,000Ha	10,000Ha
		Cashew Nut	-1	1,000Ha	18,000H
		Rice	-1	5,000Ha	6,000H
		Orange	مراجع المراجع ا المراجع المراجع ا	1,800Ha	3,800H
Maluku	Seram	Rice	_1	_t	18,000H
		Cacao	-1	-1	13,00011
		Shrimp Pond	-1	-1	6,000H
		Fishery	_] 	 	63,00toi
					/yea
1		Rubber etc.	-+ 	-1	17,000H
		Cement	_1 	_1 	920H
		Oil		. "	5,000B/da
Irian Jaya	Biak	Industrial Estate		-	30011
		Fishery	3,759ton¦	-	280,000to
			/year¦		/yca
East Timor	BENAVIC	Coconut etc.		3.300Ha¦	
		Rice Field	-1	2,000Ha	9,000H

Note : HTI --- Forest Plant Industry

Table 3.2.1.2 Distance from each Industrial Zone to the nearest Port

MPPI	I Name of Industrial Zone	Central City		Distance from each Industrial Zone to the nearest Port	strial Z	one to the nearest Por	L-	(by each Port classification	tion)		
			Primary Trunk Port Km	n Secondary Trunk Port	Km	Tertiary Trunk Port	Km	Regional Feeder Port		Local Feeder Port	Кщ
Ţ	1 North Aceh	Lhok Seumawe		Belawan	310 L	310 Lhok Seumawe	0		*****		Î
	2 Medan	Medan	•	Belawan	20						
	3 Asahan	Tanjung Balai		Belawan	180 L	80 Dumai	340]]	340 Kuala Tanjung	06		
<u> </u>	4 Bengkalis	Dumai	•	Belawan	500 D	500 Dumai	0				
	5 Batam-Riau	Batam	Batam	0							
	6 Padang	Padang	-	Belawan	620 T	620 Teluk Bayer	0				
п	1 Tanjung Jabung	Kualatungcal		Panjang	520 P	520 Palembang	260	260 Jambi	140		
	2 Sarolangun Bangko	Bangko	1	Panjang	640 P	640 Palembang	380	380 Jambi	250		
	3 Bengkulu	Bengkulu	9	Panjang	380 P	380 Palembang	360]]	360 Bengkulu	0		
	4 Palembang	Palémbang		Panjang	260 P	260 Palembang	0				
	ering Ulu	Baturaja		Panjang	190 P	90 Palembang	160				
		Bandar Lampung	1	Panjang	10						
	7 Pontianak	Pontianak		1	<u>P4</u>	Pontianak	0				
	8 Ketapang	Ketapang	4		<u>Α</u> .	Pontianak	530	-	Pangkalan Bun	an Bun	360
		Serang	••••••	Banten	20						
ī	carta	Jakarta	I	Tg. Priok	0						
- <b></b> -	I Bekasi-Krawang	Bekasi	+	Tg. Priok	30						
-1	2 Bandung	Bandung	. 1	Tg. Priok	250						
1.	13 Cirebon	Cirebon	ł	Tg. Emas	220 C	220 Cirebon	0				
Ш	i East Kotawaringin	Sampit		Þ	S	Sampit	0				
	2 Palangka Raya	Palangka Raya	•	1	Ē	Banjarmasin	160				
		Banjarmasin	4	1	Ē	Banjarmasin	0				
	n	Batu Licin	-		Æ	Batu Licin	0				
		Cilacap	ł	Tg. Emas	190 C	90 Cilacap	0				
		Pekalongan	*	Tg. Emas	80 C	80 Cirebon	140 Tegal	ſegal	60		
	7 Semarang	Semarang		Tg. Emas	0						
		Yogyakarta		Tg. Emas	110						
	9 Kediri	Kediri	1	Tg. Perak	120						
Ē.	ya	Surabaya	ł	Tg. Perak	0						
·		Pasuruan	-	Tg. Perak	60	-		Pasuruan	0		
	ngi	Banyuwangi		Tg. Perak	290		<b>F</b>	Memeng	10		***
	13 Sumenep	Sumenep	•			-		-		1	
1	4 Bali	Denpasar	r	-	<u>۳</u>	Benoa	2				

(Table 3.2.1.2 continued)

Iddm	Name of Industrial Zone	Central City	Dista Drimary Trunk Port i Km   Sec	Distance from each industrial Zone to ure nearest rott Km   Secondary Trunk Port Km   Tertiary Trunk Port   F		Tertiary Trunk Port Km	J.	Regional Feeder Port   Km	m Local Feeder Port	Кm
<u> </u> '		T				inda	500			ş
	Butungan	1 anjung seloi			and the second		<			••••
2	4	Samarinda		-	Samarinda	inda				
ſ	alu	Palu	- Ma	J	700 Kendari	ii	720 1		30	
4		Gorontalo	- Bit		390	-	4	Anggrek	60 GORDINIC	
20		Manado	, Bit		09					
	oraja	Makale	- Ma		250 Kendari	d.	230 1	530 Pare Pare	1001	
12	9	Ujungpandang	- Ma	Makassar	0					ţ
l w		Singkang	- Ma	Makassar	190			6	100	
4	ombok	Mataram				-		Lember	20	
<u> </u>		Sumbawa Besar		-					badas	w ten s
<u> </u>		Maumere	1	-		1		Maumere	1	
1		Kendari	- Ma	Makassar	830 Kendari		0			¥
$1^{\circ}$	aluku	Ternate		•				Ternate	0	
١m	3 Middle of Maluku	Ambon			Ambon		0			101
4	4 South East Maluku	Saumlaki	1					1	-	•
<u> ``</u>		Sorong		-	Sorong		0		***************************************	
Ľ	nfor	Biak	1	-	Biak		0			
1	7 Fak-fak	Fak-fak	4447527 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 1					Fak-fak		
100	8 Jayapura	Jayapura		1	Jayapura		5		10	
10	0 Maronka	Meranke	1	•		•	_	Merauke	5	- T

 Future Plan in PJP II based on the Study of Industrial Zone Development conducted by Ministry of Industry and Trade in 1994
 Based on National Transportation System (SISTRANAS)
 Measured by Curvimeter on a Road Map
 Nearest Port Industrial Zone Port classification 2 Distance (Bold Type)

Note:

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Table 3.2.1.3 Distance from each KAPET to the nearest Port

Province	I Name of KAPET I Central City	Central City		Distance from each Industrial Zone to the nearest Port	strial Z	one to the nearest Port		(by each Port classification)	(uo		
			Primary Trunk Port Km	<b>1</b>		Tertiary Trunk Port Km	Km	Regional Feeder Port Km	E K	Local Feeder Port	E.
West Kalimantan	Sanggau	Sanggau		. 1	P01	Pontianak	260				
Central Kalimantan DAS-KAKAB	DAS-KAKAB	Kualakapuas	•	•	Ba	Banjarmasin	30				
South Kalimantan	Batulicin	Batulicin			Ba	Batulicin	0			-	
East Kalimantan	SASAMBA	Samarinda	1		Sa	Samarinda	0			*****	
North Sulawesi	Manado-Bitung	_	t	Bitung	60						
Central Sulawasi	Batui	÷			920 Kedari	dari	860 I	860 Luwuk	0		
South Sulawesi	Parepare	Parepare			140		<u>H</u>	Parepare	¢		
Southeast Sulawesi BUKARI	BUKARI	Poleane		J	୍ୟୁ	Kedari	160	-			
West Nusa Tenggara Bima	Bima	Bima	-	-			<u>. म</u>	Bima	0		
East Nusa Tenggara Mbay	Mbay	Bajawa				1	<u>, 1</u>	Ende	8		
Matuku	Seram	Mashohi								-	
Irian Jaya			and the second second		Biak	lk.	0				
East Timor	BENAVIC	Vikeke	1	•	Ku	Kupang	420 Dilli	billi	170		

Note:

Port classification --- Based on National Transportation System (SISTRANAS) Distance --- Measured by Curvimeter on a Road Map (Bold Type) --- Nearest Port