JAPAN INTERNATIONAL COOPERATION AGENCY(JICA) MINISTRY OF AGRICULTURE(MOA) REPUBLIC OF KENYA

THE STUDY ON COMMUNITY-BASED SMALL HOLDER IRRIGATION DEVELOPMENT PROJECT FOR PROMOTION OF HORTICULTURAL PRODUCTION IN THE FOOTHILLS OF MT.KENYA

SUMMARY

JIMA LIBRARY
J1150404 [0]

MARCH. 1999

SANYU CONSULTANTS INC.

AFA J R 99-05

JAPAN INTERNATIONAL COOPERATION AGENCY(JICA)
MINISTRY OF AGRICULTURE(MOA)
REPUBLIC OF KENYA

THE STUDY ON COMMUNITY-BASED SMALL HOLDER IRRIGATION DEVELOPMENT PROJECT FOR PROMOTION OF HORTICULTURAL PRODUCTION IN THE FOOTHILLS OF MT. KENYA

SUMMARY

MARCH, 1999

SANYU CONSULTANTS INC.



PREFACE

In response to a request from the Government of the Republic of Kenya, the Government of Japan decided to conduct the study on Community-Based Small Holder Irrigation Development Project for Promotion of Horticultural Production in the Foothills of Mt. Kenya and entrusted the study to the Japan International Cooperation Agency (JICA).

JICA sent to Kenya a study team headed by Mr. Seiji Takeuchi, Sanyu Consultants Inc., three times between July 1997 to August 1998.

The team held discussions with the officials concerned of the Government of Kenya, and conducted field surveys at the study area. After the team returned to Japan, further studies were made and the present report was prepared.

I hope that this report will contribute to the promotion of the project and to the enhancement of friendly relations between our two countries.

I wish to express my sincere appreciation to the officials concerned of the Government of the Republic of Kenya for their close cooperation extended to the Team.

March 1999

Mikio Fujita

President

Japan International Cooperation Agency

Mr. Kimio Fujita President, Japan International Cooperation Agency (JICA) Tokyo, Japan

March 1999

Letter of Transmittal

Dear Sir.

We are pleased to submit herewith the Feasibility Study Report on Community-Based Small Holder Irrigation Development Project for Promotion of Horticultural Production in the Foothills of Mt. Kenya.

The Report, which describes the proposed plan for improvement of irrigated horticultural development with a participation of farmers in the area, is compiled in reflecting the advice and suggestions for the formulation of the above mentioned project by the authorities concerned of the Government of Japan and your Agency. Also comments made by the related agencies of the Government of the Republic of Kenya are incorporated in the Report.

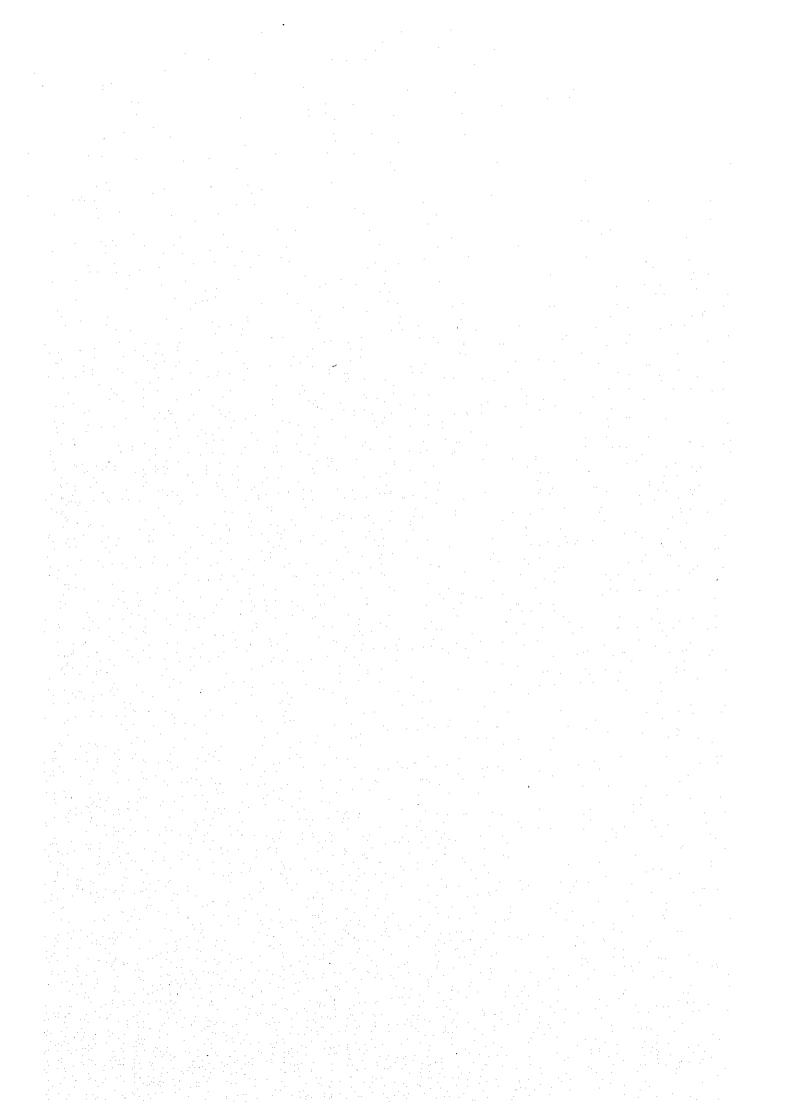
The study had been carried out in the phasing manners, Phase-I, Phase-II and Phase-III. In the courses of the Phase-I study, Master Plan for the project was formulated, and Model Areas were preliminarily selected. During the Phase-II study followed by the Phase-I study, four Model Areas were finally selected through the discussions and field survey in collaboration with the Kenyan government staff. Furthermore, during the Phase-III study Feasibility Study on the selected Model Areas was made.

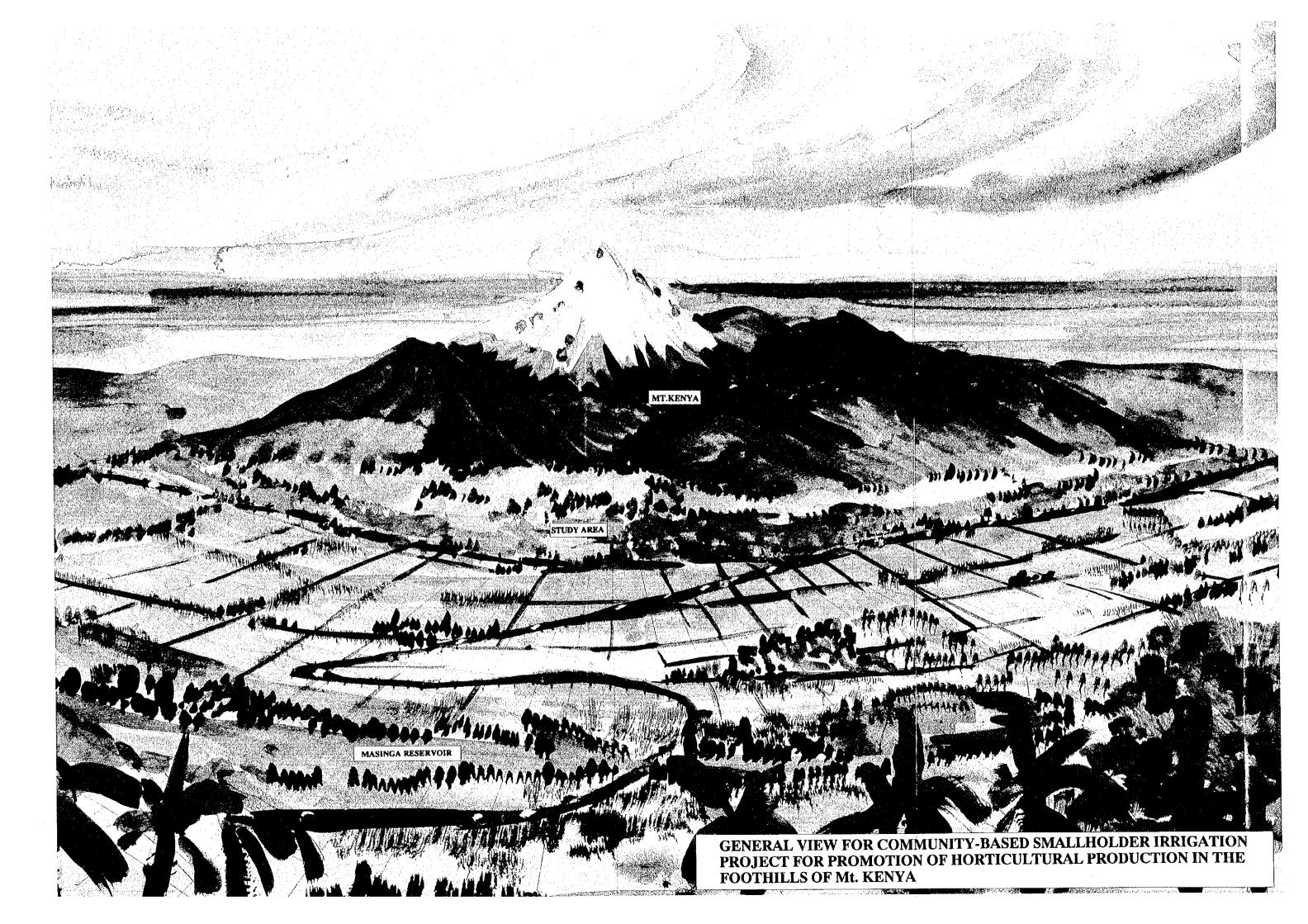
As the result of the study, the project plan involving a) introduction of small holder irrigation system, b) improving management of sustainable horticultural farming, c) organization of small farmers, d) construction of rural infrastructure such as farm roads, marketing facilities, etc., and operation and maintenance works for them, e) improvement of agricultural extension and credit services, and f) improving access to information on marketing and various information route, etc. was proposed under the participation of beneficial farmers. Through the improvement of the above-mentioned conditions, it will surely be believed that project will greatly contribute to the improvement of socio-economic well-being and sustainable regional development of the communities around Mt. Kenya.

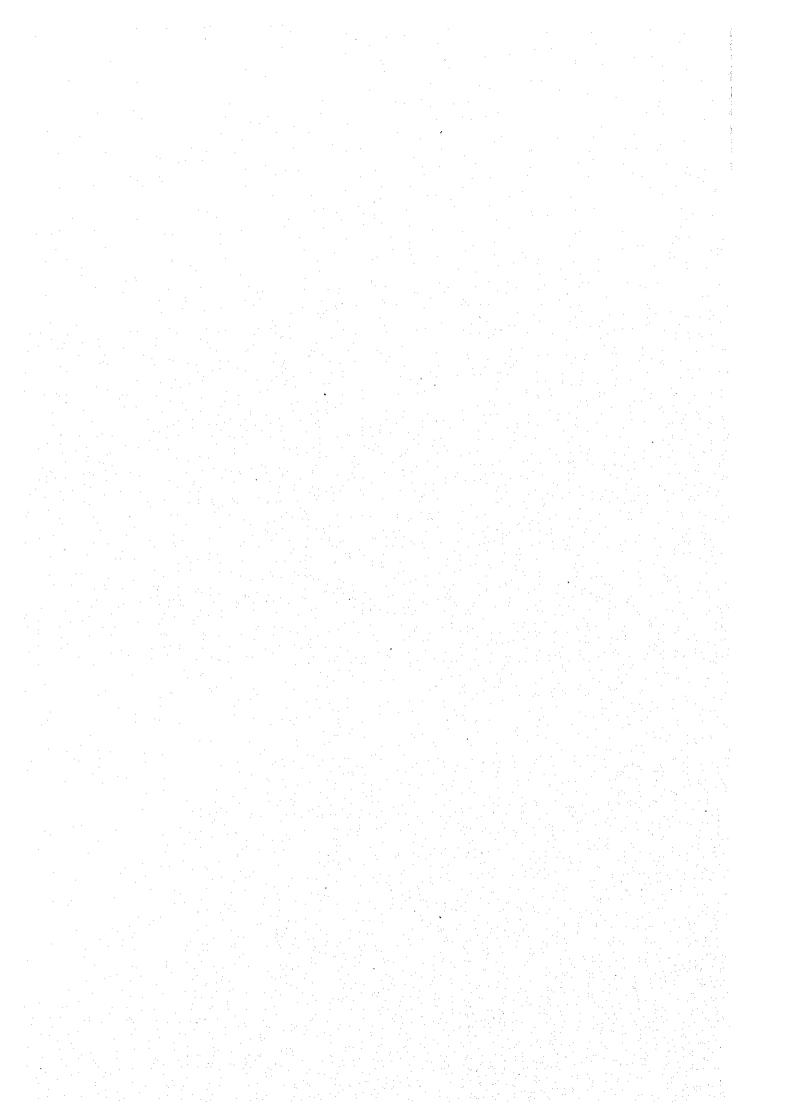
Finally, we take this opportunity to express our sincere gratitude to Ministry of Agriculture (MOA) of the Government of the Republic of Kenya, Ministry of Foreign Affairs, Ministry of Agriculture, Forestry and Fisheries of the Government of Japan, and Japan International Cooperation Agency, especially for Advisory Committee which gave useful advice to the study team from time to time so as to smoothen the study.

Respectfully yours,

Seiji Takeuchi Team Leader of the Study Team







CONTENTS

	Page
PREFACE	
LETTER OF TRANSMITTAL GENERAL VIEW OF STUDY AREA	
	i
I ICT OF ANNEY	ìii
ABBREVIATIONS AND GLOSSARIES	iv
PART-I: MASTER PLAN STUDY	
7	
Location Map of Study Area Present Problems/Constraints and Intervention to be Provided by Stakeholders	
Photographs	
1. Introduction	1- 1
Socio and Agro-Economic Conditions in Kenya	1- 3
3 Administrative Organization	1- 6
and the state of t	1_ 7
5. Agriculture and Farm Management	1- 16
Socio and Agro – Economic Conditions in the Study Area Agriculture and Farm Management Marketing of Agricultural Produce	1- 21
7 Community and Farmers' Organization	1- 25
Q Irrigation Water Sources and Water Permits	1- 29
9 Irrigation and Drainage	1- 31
10. Rural and Social Infrastructure	1- 33
11 Rural Environment and Public Health	1- 36
12. Gender Issues	1- 37
13. Results of Survey for Problem/Objective Analysis and	•
Formulation of Project Design Matrix (PDM)	1- 38
14. Formulation of Basic Development Plan for Master Plan	1- 40
15 Expected Overall Development Target /Strategy and Intervention	1- 44
16 Operation and Maintenance Plan	1- 51
17. Project Implementation Plan	1- 51
18 Conditions of Farm Households in Small-scale Irrigation Schemes	1- 53
10 Selection of Model Areas	1- 56
20. Recommendations	1- 60
PART-II: FEASIBILITY STUDY	
Location Map of Study Area	
Photographs	
The state of the s	
1. Rupingazi Ngerwe Irrigation Scheme	
1.1 Present Conditions	2-]
1.2 Present Problems, Constraints and Development Potentials	2 0
1.3 Development Plan 1.4 Project Evaluation and Cost Recovery	2 10
	7 10
1 F. Docommandations	Z- 1

2.	Ngomano/Nyanati Water Furrow Project
	2.1 Present Conditions2- 2:
	2.2 Present Problems, Constraints and Development Potentials2-2-2
	2.3 Development Plan2- 2-2
	2.4. Project Evaluation and Cost Passyons
	2.5 Recommendations2- 4
3.	
	3.1 Present Conditions2- 4
	3.2 Present Problems Constraints and Development Potentials
	3.3 Development Plan2- 5
	3.4 Project Evaluation and Cost Recovery2- 6
	3.4 Project Evaluation and Cost Recovery2- 6 3.5 Recommendations2- 6
4.	Ruungu/Karocho Irrigation Project 4.1 Present Conditions2- 6
	4.1 Present Conditions2- 6
	4.2 Present Problems, Constraints and Development Potentials2- 7
	4.3 Development Plan2- 7
	4.4 Project Evaluation and Cost Recovery2- 8
	4.2 Present Problems, Constraints and Development Potentials 2- 7 4.3 Development Plan 2- 7 4.4 Project Evaluation and Cost Recovery 2- 8 4.5 Recommendations 2- 8

LIST OF ANNEX

- A. SCOPE OF WORK AND OTHERS
- B. SMALLHOLDER IRRIGATION SCHEME (SIS) PROGRAMME
- C. WORKSHOP SEMINARS FOR PDM
- D. CONTRACT-BASED FIELD WORKS
- E. COLLECTED DATA
- F. GOVERNMENT AND LOCAL STAFF INTERVIEWED BY STUDY TEAM
- G. METEOROLOGY AND HYDROLOGY
- H. SOIL, LAND-USE AND HORTICULTURE
- I. GOVERNMENT AND OTHER ORGANIZATION
- J. FARMERS' ORGANIZATION AND AGRICULTURAL SUPPORTING SERVICES
- K. SOCIO AND AGRO-ECONOMY
- L. IRRIGATION AND DRAINAGE
- M. AGRICULTURE AND RURAL INFRASTRUCTURE
- N. MARKETING, POST-HARVEST AND RURAL INDUSTRY
- O. SELECTION OF MODEL AREAS
- P. PHYSICAL PLAN
- Q. PROJECT COSTS
- R. PROJECT IMPLEMENTATION AND O&M
- S. PROJECT BENEFITS AND EVALUATION
- T. ENVIRONMENT

ABBREVIATIONS AND GLOSSARIES (as of August 1997)

1. Related Agencies

ADB : African Development Bank

AED : Agricultural Engineering Division
AFC : Agricultural Finance Corporation
ASK : Agricultural Society of Kenya

BADC : Belgian Administration for Development Cooperation

BAT : British-American-Tabacco Co.

CBK : Cooperative Bank of Kenya
CBOK : Coffee Board of Kenya
CBS : Central Bureau of Statistic
CBOs : Community-Based Organizations

CC : County Council

CRF : Coffee Research Foundation

DANIDA : Danish International Development Agency

DBK : Development Bank of Kenya
DDC : District Development Committee
DDP : District Development Plan

DEAR : Department of Extension and Adaptive Research
DFID : Department for International Development(UK)

DIU : District Irrigation Unit

DPIS : Department of Planning and Information Services

DPD : Development Planning Division
DvDC : Divisional Development Committee
DWDP : District Water Development Plan
DWDS : District Water Development Study

EC : European Commission

EDF : European Development Fund

EEC : European Economic Commission

EPC : Export Promotion Council

EU : European Union

FAO : Food and Agricultural Organization of the United Nations

FINNIDA: Finnish International Development Agency
FPEAK: Fresh Produce Exporters Association of Kenya

FRG : Federal Republic of Germany

GOK : Government of Kenya

GTZ : Deutsche Gesellschaft für Technische Zusammenarbelt (German

Agency for Technical Cooperation)

HCDA : Horticultural Crops Development Authority

IBRD : International Bank for Reconstruction and Development ICDC : Industrial and Commercial Development Corporation

IDA : International Development Association

IDB : Irrigation and Drainage Branch

IFAD : International Fund for Agricultural Development

ILO/ASIST : International Labour Organization, Advisory Support, Information

Services and Training

IMF : International Monetary Fund IPC : Investment Promotion Center ITC : International Trade Center

JETRO : Japan External Trade Organization
JICA : Japan International Cooperation Agency

JKUAT : Jomo Kenyata University of Agriculture and Technology

KARI : Kenya Agricultural Research Institute
KBC : Kenya Broadcasting Corporation
KBS : Kenya Bureau of Standards
KCC : Kenya Co-operative Creameries

KDB : Kenya Dairy Board

KEPHIS : Kenya Plant Health Inspectorate Services

KETA : Kenya External Trade Authority

KEWI : Kenya Water Institute

KfW : Kreditanstalt fur Wiederaufbau (German Agency for

Technical Assistance)

KMD : Kenya Meteorological DepartmentKPCU : Kenya Planters' Cooperative Union

KSA : Kenya Sugar Authority
KSS : Kenya Soil Survey

KTDA: Kenya Tea Development Authority
KWAHO: Kenya Water for Health Organization

KWS : Kenya Wildlife Service

LDD : Land Development Division

MEC(MENR) : Ministry of Environmental Conservation (Ministry of Environment

and Natural Resources)

MGD : Mines and Geology Department

MOA(MOALD) : Ministry of Agriculture (Ministry of Agriculture and Livestock

Development)

MOCD : Ministry of Co-operative Development
MOCI : Ministry of Commerce and Industry
MOCSS : Ministry of Culture and Social Services

MOE : Ministry of Energy
MOF : Ministry of Finance
MOH : Ministry of Health
MOL : Ministry of Land

MOLG : Ministry of Local Government

MOLMD : Ministry of Labour and Manpower Development MOPND : Ministry of Planning and National Development

MORTTT : Ministry of Research Technical Training and Technology

MOTC : Ministry of Transport and Communication
MPWH : Ministry of Public Works and Housing

MWR(MLRRWD) : Ministry of Water Resources (Ministry of Land Reclamation,

Regional and Water Development)

NCPB : National Cereals and Produce Board
KEDS : Kenya Export Development Support
NES : National Environmental Secretariat
NGOs : Non Governmental Organizations
NIB : National Irrigation Board

NRI : National Resources Institute

NSQCS : National Seed Quality Control Services

NWC&PC : National Water Conservation and Pipeline Cooperation

OECD : Organization for Economic Cooperation and Development

OECF : Overseas Economic Cooperation Fund

OP : Office of the President

OVP&MPND : Office of the Vice-President and Ministry of Planning and

National Development

PC: Project Committee

PDA : Provincial Director of Agriculture

PDMED : Project Development Monitoring and Evaluation Division

PIO : Project Implementation Office PIU : Provincial Irrigation Unit

RBDA : River Basin Development Authority

SIDA : Swedish International Development Agency

SISDO : Smallholder Irrigation Scheme Development Organization

SISO : Smallholder Irrigation Support Organization

SOK : Survey of Kenya

SSIDP : Small Scale Irrigation Development Project

TARDA : Tana and Athi River Development Authority

TBK : Tea Board of Kenya

UNESCO : United Nations Educational, Scientific, and Cultural

Organization

UNIDO : United Nations Industrial Development Organization

UON : University of Nairobi

USAID : United States Agency for International Development

WAB : Water Appointment Board

WB : World Bank

WDD : Water Development Department WHO : World Health Organization

WQPCC : Water Quality and Pollution Control Laboratory

WTO : World Trade Organization

2. Glossaries

AA : Agricultural Assistant
AI : Artificial Insemination
AO : Agricultural Officer

AAO : Assistant Agricultural Officer
ADA : Assistant Director of Agriculture
ADF : African Development Fund
AE : Agricultural Engineer
AEZ : Agro.- Ecological Zone
AO : Agricultural Officer

AGDP : Agricultural Gross Domestic Product
AIDS : Acquired Immuno Deficiency Syndrome

ASAL : Arid and Semi Arid Land

ASIP : Agricultural Sector Investment Programme

B/C Ratio : Benefit Cost Ratio

COC : Community Organizers Consultants
CAAO : Chief Agricultural Assistant Officer

CAAO : Chief Agricultural Assistant Officer

DAE : District Agricultural Engineer
DAO : District Agricultural Officer
DC : District Commissioner

DCC : District Coordinating Committee
DDA : Deputy Director of Agriculture
DDO : District Development Officer

DFRD : District Focus for Rural Development

DHO : District Horticultural Officer
DIE : District Irrigation Engineer
DIO : District Irrigation Officer
DIU : District Irrigation Unit

DO : District Officer

DWE : District Water Engineer
DWO : District Water Office

ECF : East Coast Fever

EIA : Environmental Impact Assessment EIRR : Economic Internal Rate of Return

FIRR : Financial Internal Rate of Return

FY : Financial Year

GDP : Gross Domestic Product

GRDP : Gross Regional Domestic Product

HIV : Human Immuno-Deficiency Virus

HMP : High to Medium Potential

IE : Irrigation Engineer

IEE : Initial Environmental Examination

IRS : Integrated Rural Survey
ISH : Individual Smallholder

JAA : Junior Agricultural Assistant

KBS : Kenya Bureau of Standard

KS : Kenya Standard

LBM : Labour Based Method

LU : Livestock Unit

MIDAS : Minor Irrigation Design Aid Software

M/M : Minutes of Meeting
MRL : Maximum Residue Level
MRP : Minor Roads Programme

M/P : Master Plan

NEAP : National Environmental Action Plan

NEP : National Extension Project
NWMP : National Water Master Plan

NORAD : Norweigian Rural Access Road Development

ODA : Official Development Assistance(Japan)

O&M : Operation and Maintenance

OOIP : Objectives Oriented Intervention Planning

PDA : Provincial Director of Agriculture

PDM : Project Design Matrix

PMC : Project Management Committee
PRA : Participatory Rural Approach
PSC : Project Steering Committee

RARP : Rural Access Roads Programme

RDF : Rural Development Fund RMI : Road Maintenance Initiative

RTF : Research Trust Fund

RWSDP : Rural Water Supply Development Project

SAAO : Senior Assistant Agricultural Officer

SAE : Senior Agricultural Engineer SAO : Senior Agricultural Officer

SDDA : Senior Deputy Director of Agriculture

SDR : Special Drawing Right

SIDP : Smallholder Irrigation and Drainage Project

SIS : Smallholder Irrigation Scheme

SOK : Survey of Kenya SPR : Special Purpose Road

SSIDP : Small Scale Irrigation Development Project SSATP : Sub-Saharan African Transport Programme

SSIU : Small Scale Irrigation Unit

S/W : Scope of Work

SWEP : Surface Water Extraction Permit

TA : Technical Assistance
TO : Technical Officer
T&V : Training and Visiting

UNDP : United Nations Development Programme
UNEP : United Nation Environment Programme

UNICEF: United Nations International Childrens Emergency Fund

UNPFP : United Nation Population Fund Programme
UPOV : Union for the Protection of New Plant Varieties

WID : Women in Development

WRAP : Water Resources Assessment Project

WTP : Water Treatment Plant
WUAs : Water Users Associations

3. Unit of Measurements

mm : millimeter
cm : centimeter
m : meter
km : kilometer

sq.m : square meter sq.km : square kilometer

ha	: hectare
l, lit cu.m MCM cu.m/day lit/sec cu.m/sec	: liter : cubic meter : million cubic meter : cubic meter per day : liter per second : cubic meter per second
ppm pH EC	: parts per million: potential of hydrogen: electric conductivity
g kg t, ton	: gram : kilogram : metric ton
sec. min. hr. yr.	: second : minute : hour : year
ave. min. max. kcal kw kwh	: average : minimum : maximum : kilocalories : kilowatt : kilowatt-hour
% No. C cap. md mil.	: percent : number : degree centigrade : capita : man-day : millimho
pers. mmho msl vpd	: person: micromho: meters above mean sea level: vehicle per day
ET N P K Kenya shilling (Ksh) K£ US\$: evapo-transpiration : nitrogen : phosphorus : potassium : Kenya shilling : Kenya Pound (20 Kenya Shillings) : US Dollar = 60 shillings (August 1998)

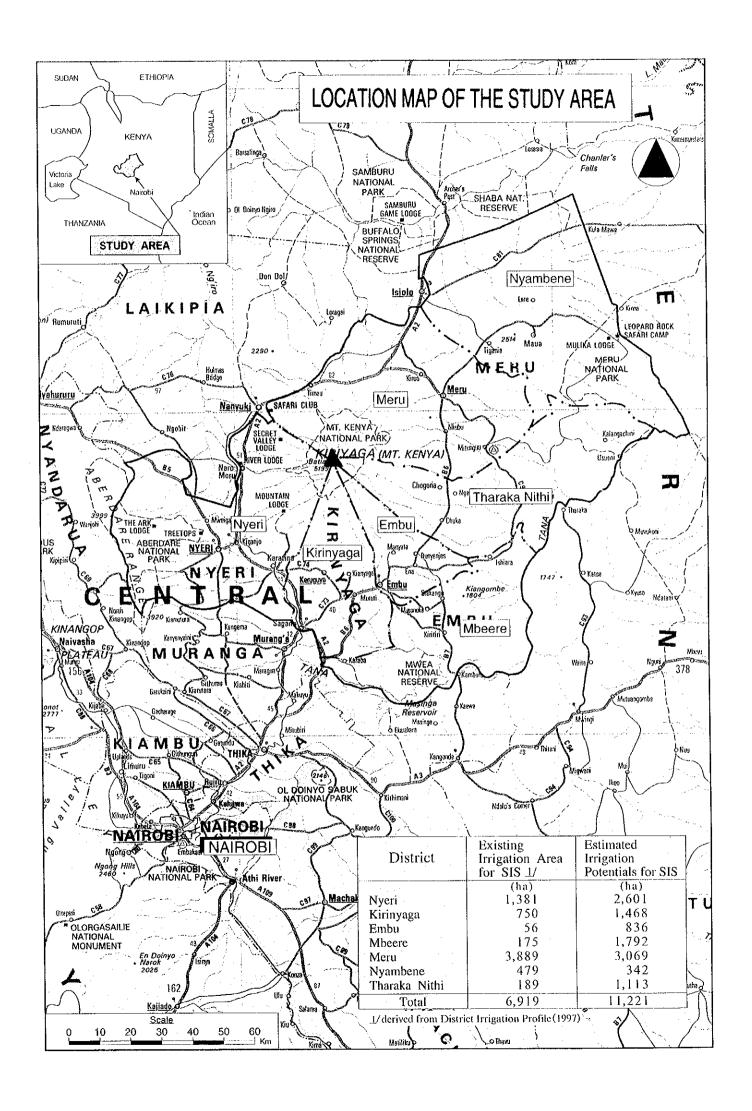
1/ The organization names of the Government of the Republic of Kenya in the Master Plan Report are used as of August 1997, while those in the Feasibility Study are based on the latest Government organization. Major differences in organization names used in both Reports are as follows;

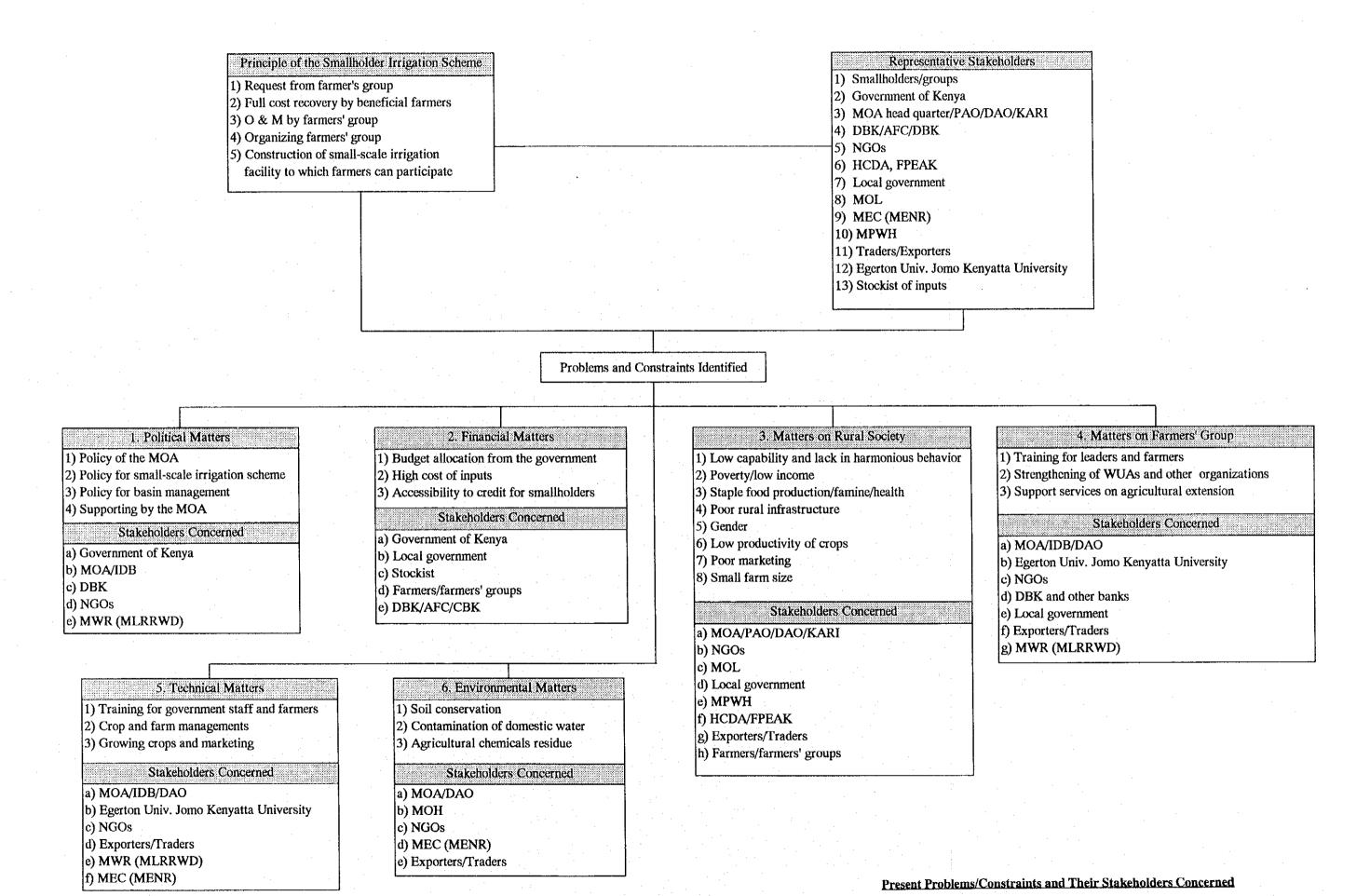
Ministry of Agriculture and Livestock Development (MOALD)—Ministry of Agriculture (MOA)

Ministry of Land Reclamation, Regional and Water Development (MLRRWD)—Ministry of Water Resources (MWR)

Ministry of Environment and Natural Resources (MENR)→Ministry of Environmental Conservation (MEC)

MASTER PLAN STUDY





INTERVENTIONS

OUTPUTS EXPECTED

1. Strengthening in finance and technology for the governmental agencies 5. Establishment of proper water allocation in river basins 9. Improvement of rural and marketing roads 11. Improvement in market information and marketing system 12. Improvement of domestic water supply, clinic, school and electrification 6. Effective water management on on-farm levels 8. Increase in agricultural production by smallholders for home consumption and 7. Effective agricultural extension services involving credit service 2. Educational training for the government staff and representative of farmers 14. Population control in rural community Improvement of gender issue in rural community 3. Establishment and strengthening of community and farmer's organizations Appropriate planning, design and construction of irrigation facilities and its O & M 13. Sustainable maintenance of rural environment export use Training on communal activities aiming at implementation

Establishment of institutional mechanism and program for social preparation

Effective implementation, demonstration and monitoring of the small scale irrigation projects

Supporting for O & M by farmer's groups

Preparation of guideline for water management Provision of motorcycles and vehicles for extension activities

Experiment to solve constraints on crop production and provision of guideline on crops
Possibility for agro-industry

Provision of demonstration farms/pilot farms Training for agricultural extension workers and farmers on crop and farm management Training for farmers on nursery management
Strengthening of WUAs, women groups etc. on crop production and marketing
Capability building-up of local government and NGO staff on managing rural Effective adjustment and coordination with similar small scale irrigation projects Advising for farmers on how to work with NGOs on marketing and its information, and credit through NGOs evention of agricultural chemicals residue in cooperation with DAO/MOA a) Improvement of custom on women's rights and activities in community Local Government
Promotion of land survey in cooperation with MOL
Improvement of rural and access roads in cooperation with MPWH
Administrative arrangement on settlement Improvement of rural and access roads in cooperation with local Promotion of land survey in cooperation with local governments Provision of inputs at lower price for farmer's groups Training for farmers on packing, grading and storing Training on effective marketing by farmer's groups Promotion of afforestation in cooperation with DFO Supporting for O & M by farmer's groups Strengthening of WUA and other farmer's groups 5. Exporters/Traders
a) Training on contract farming
b) Educational training on marketing
c) Training on prevention of agri-chemicals Relaxation of the current credit condition Simplify of crediting procedures Afforestation in cooperation with MENR Government of Kenya Implementation of ASIP and monitoring a) Implementation of AML and income b) Securing of the budget through donor or Study for water resources development Coordination of water use Regular inspection of domestic water MOA/PAO/DAO/KARI Review of water permit Review of the water law 12. DBK and Other Banks nmunity's activities MOWR (MIRRWD) 11. HCDA/FPEAK Population Stockist 16. MOSS 14. MOL DFO ବର୍ 3 F C C ୀତ କ ଜନତବଳ 9 ন তে

Present agricultural condition at the foothills of Mt. Kenya





Tea garden on sloping areas



Tea and coffee gardens on sloping areas



Soil conservation with Napier Grass on sloping areas



Soil conservation method using Napier Grass on sloping areas (Napier Grass is also used for animal feed)



Preventive countermeasures from soil introusim to canal using Napier Grass in Rupingazi Ngerwe Irrigation Scheme



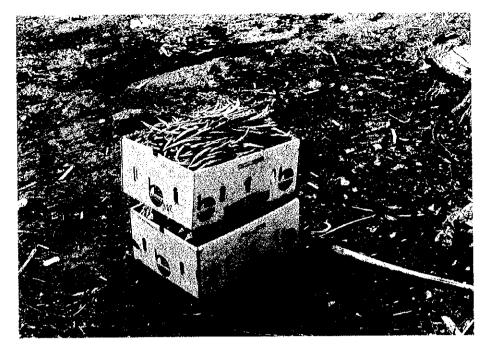
Horticultural farming by smallholders (Okra)



Horticultural farming by smallholders (French Beans)



Horticultural farming by smallholders (Okra)



Boxes packed with French beans and Bitter Ground



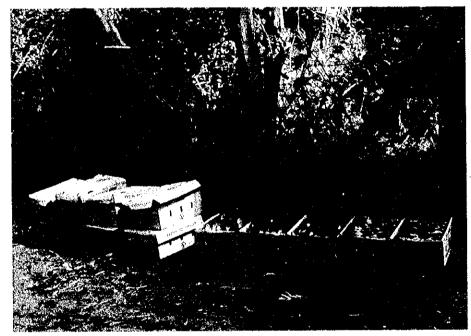
Transportation of crops by samliholders



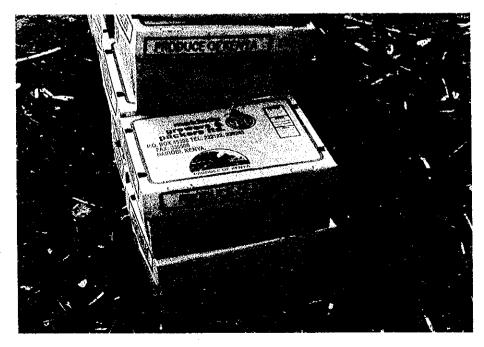
Transportation of crops by smallholders



Smallholders waiting for traders/exporters at collection point



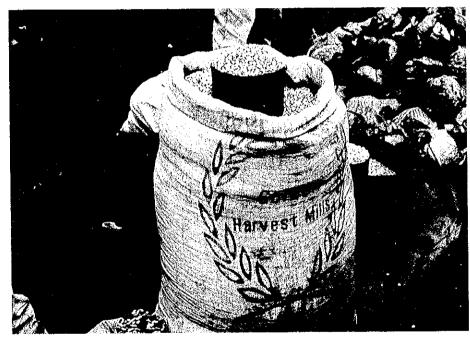
Boxes packed with eggplant and Bitter Ground



Cartons used for marketing



Bitter Ground abandoned by traders because of poor quality control



Maize, staple food of Kenyan people



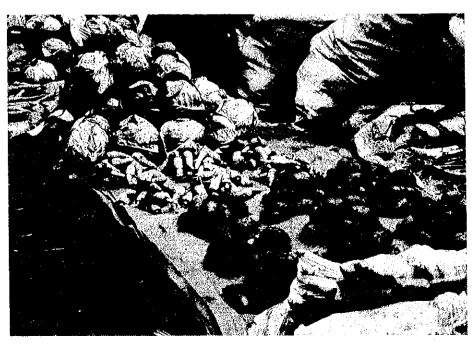
Beans are also another staple food of the Kenya people



Local market dealing with many Cabbages

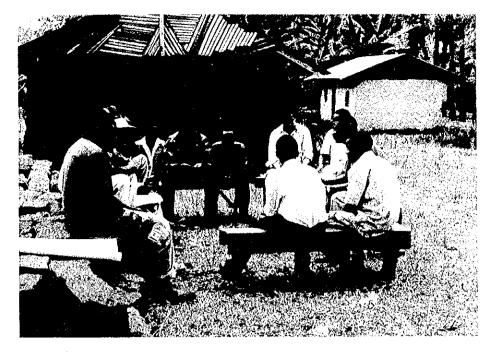


Local market beside the road



Retailers selling crops at local market





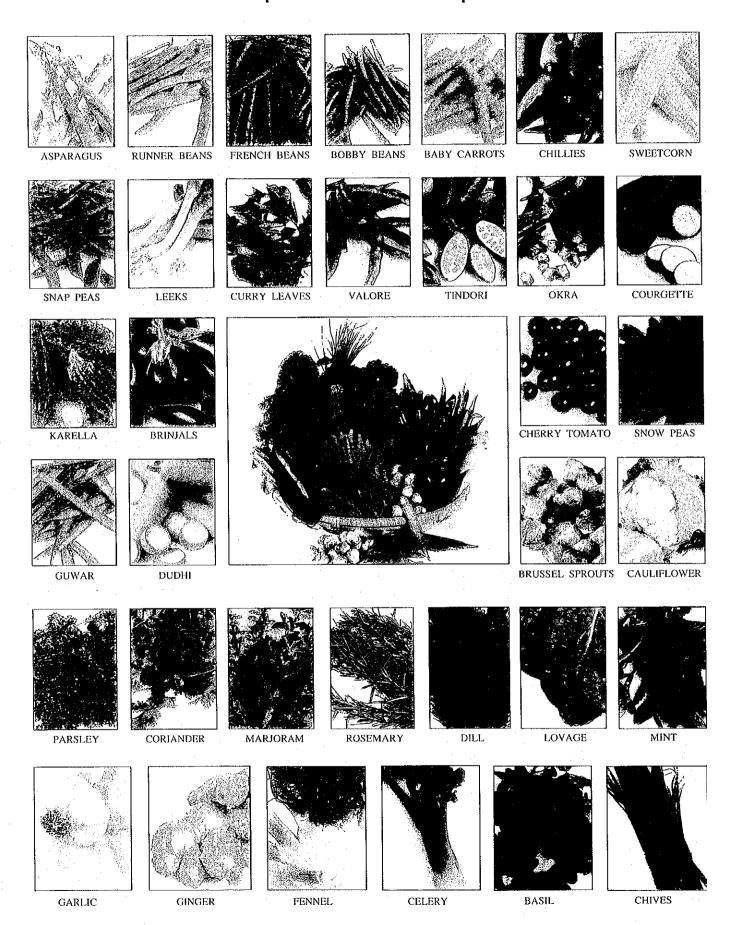






Hearing from smallholder

Export-Oriented Horticultural Crops



CONTENTS

			Pag	<u>e</u>
1.	Ĭn	troduction	1-	1
	1 1	Background of the Study	1-	1
	1.2	Objectives and Scope of the Study	1-	2
^	c.	ocio and Agro-Economic Conditions in Kenya	1-	3
2.	2.1	Climatic Conditions	1	3
	2.1	Socio-Economy of Kenya	1-	3
3.	Α	dministrative Organization	1-	6
		Present Conditions		
		Problems and Constraints		
	3.3	Countermeasures to be Taken	· I -	7
4	. S	ocio and Agro –Economic Conditions in the Study Area	. 1-	7
	4 1	Location and Topography	- i-	7
	4.2	Regional Economy	- 1-	8
	4.3	Problems and Constraints	- 1-	15
		Countermeasures to be Taken		
-		Agriculture	- 1-	- 16
)		Present Conditions	- 1-	- 16
	5.1	Problems and Constraints	. 1.	. 19
		Countermeasures to be Taken		
6	. N	Marketing of Agricultural Produce	- 1-	- 21
	6.1	Present Conditions of Marketing	- 1-	- 21
	6.2	Constraints on Marketing and Transaction Systems	- 1-	- 22
	6.3	Countermeasures to be Taken	- 1-	- 24
-	7. (Community and Farmers' Organization	- 1	- 25
	7.1	Present Conditions	- 1-	- 25
	7.2	Problems and Constraints	1-	- 26
	7.3	3 Countermeasures to be Taken	1	- 27
,	Q 1	Irrigation Water Sources and Water Permits	j	- 29
	o. 1	Present Conditions	1	- 29
		Problems and Constraints		
	Ø.2	Countermeasures to be Taken	J	- 30
		Irrigation and Drainage		
	· 0	1 Present Conditions	1	- 31

9.2 Problems and Constraints	1- 32
9.3 Countermeasures to be Taken	1- 33
10. Rural and Social Infrastructure	1- 33
10.1 Present Conditions	1- 33
10.2 Problems and Constraints	1- 35
10.3 Countermeasures to be Taken	1- 35
11. Rural Environment and Public Health	1- 36
11.1 Present Conditions	1- 36
11.2 Problems and Constraints	1- 36
11.3 Countermeasures to be Taken	1- 37
12. Gender Issues	1- 37
12.1 Present Conditions	1- 37
12.2 Problems and Constraints	1- 37
12.3 Countermeasures to be Taken	1- 37
13. Results of Survey for Problem/Objective Analysis and Formulation of	
Project Design Matrix (PDM)	1- 38
13.1 Stakeholder Analysis	1- 38
13.2 Problem Analysis	1- 39
13.3 Objective Analysis	1- 40
13.3 Objective Analysis 13.4 Formulation of Project Design Matrix	1- 40
14. Identification of Present Core Problem Areas for Study Area	1- 40
15. Expected Overall Development Target /Strategy and Intervention 15.1 Development Target for National and Regional Economy 15.2 Development Strategy and Necessary Intervention	1- 44
15.1 Development Target for National and Regional Economy	1- 44
15.2 Development Strategy and Necessary Intervention	1- 45
15.2 Development Strategy and Necessary Intervention	1- 49
15.4 Formulation of Basic Development plan for Master Plan	1- 49
16. Operation and Maintenance Plan	1- 51
17. Project Implementation Plan	1- 51
17. Project Implementation Plan	1- 51
17.2 Implementation Schedule	1- 51
18. Conditions of Farm Households in Small-Scale Irrigation Schemes	1- 53
18.1 Natural Conditions	1- 53
18.2 Social Conditions	I- 53
18.3 Agricultural Support Services by Government and Private Sectors	1 53
A A SAMOLE OF THE STATE OF THE SECOND ACTION OF THE STATE OF THE SECOND	1- <u>3</u> 4

19. Selection of Model Areas and Classification of Smallholder Irrigation Schemes	1- 56
19.1 Selection of Model Areas	1- 56
19.2 Classification of Smallholder Irrigation Schemes	1- 58
20. Recommendations	1- 60
20.1 Aspects of Administration and Development Policy of Agriculture	
20.2 Aspects of Project Implementation	1- 61
20.3 Technical Aspects	1- 62

LIST OF TABLES AND FIGURES

LIST OF TAE	BLES	Page
Table 4.2-1 Table 4.2-2	Socioeconomic Indicators of the Study AreaAgricultural Characteristics of the Seven District	1- 10 1- 10
Table 14.1-1	Core Problem Areas and Their Diagnosis and Countermeasure for Implementation of SIS	1- 41
LIST OF FIG	URES	Page
Figure 4.1-1	Location Map of the Study Area	1- 7
Figure 15.2-1 Figure 15.3-1	Expected Overall Development Strategy and Intervention	1- 46 1- 50
Figure 19.3-1	Lacation Map of Selected Model Area	1- 59