Appendix C

Financial Analysis for Waste Collection, Transport and Disposal

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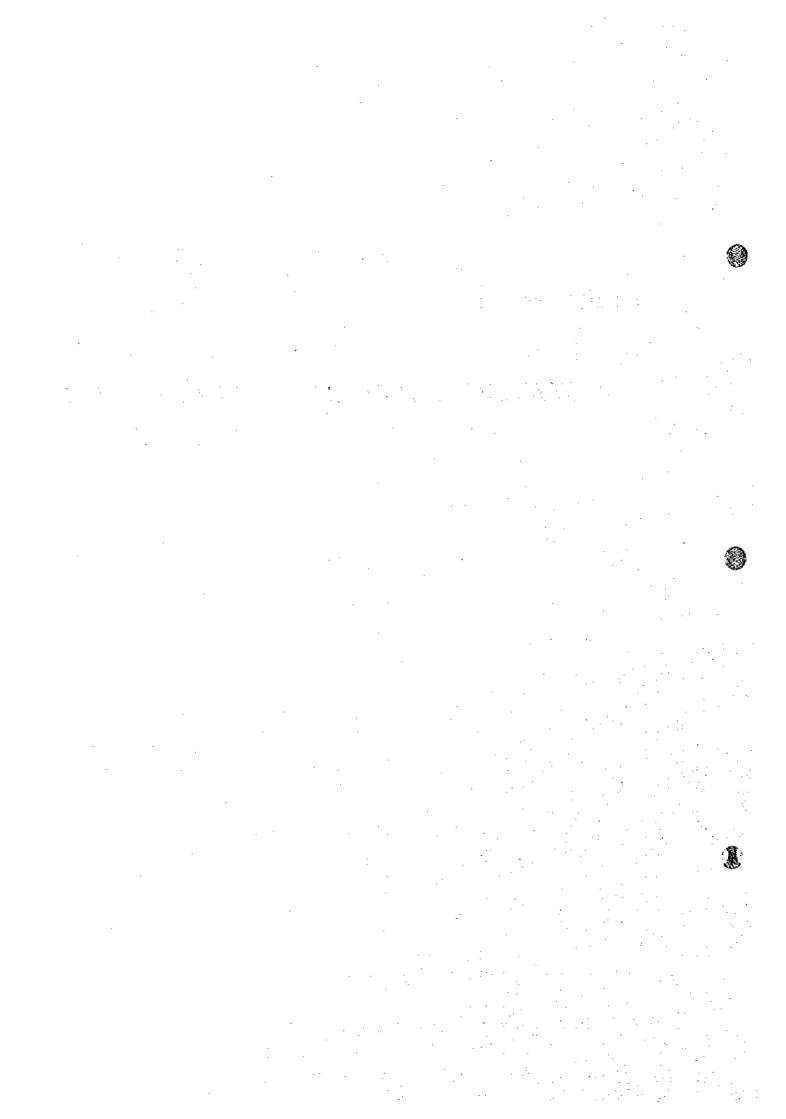
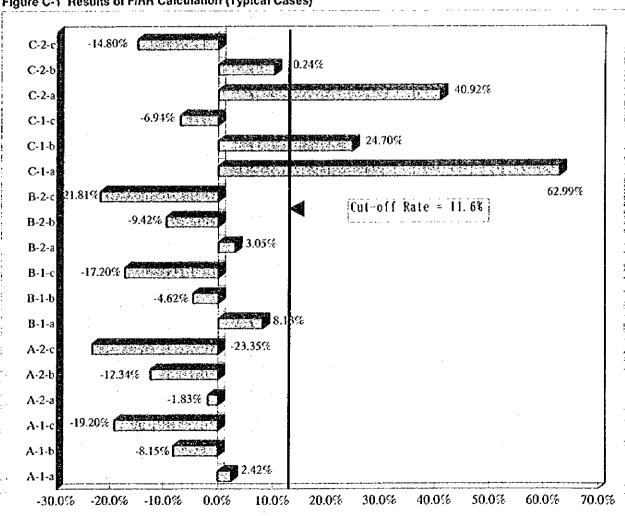


Table C-1 Results of FIRR Calculation (Typical Cases)

Cost	Billing System	Revenue Estimate	Case	FIRRs
All Loan	Tax + Joint	Most Optimistic	A-1-a	2.42%
	Billing	Most Likely	A-1-b	-8.15%
		Most Pessimistic	A-1-c	-19.20%
	Tax + Special RCC	Most Optimistic	A-2-a	-1.83%
		Most Likely	A-2-b	-12.34%
		Most Pessimistic	A-2-c	-23.35%
Partial Loan	fax + Joint	Most Optimistic	B-1-a	8.13%
(Grant for 1st Year of	Billing	Most Likely	B-1-b	-4.62%
Final Disposal)		Most Pessimistic	В-1-с	-17.20%
	Tax + Special RCC	Most Optimistic	B-2-a	3,05%
		Most Likely	В-2-Ъ	-9.42%
		Most Pessimistic	B-2-c	-21.81%
Partial Loan	Tax + Joint	Most Optimistic	C-1-a	62.99%
(Grant for 1st Year of	Billing	Most Likely	C-1-b	24,70%
Final Disposal and		Most Pessimistic	C-1-c	-6.94%
Collection of Transport)	Tax + Special RCC	Most Optimistic	C-2-a	40.92%
		Most Likely	С-2-ь	10.24%
		Most Pessimistic	C-2-c	-14.80%

Figure C-1 Results of FIRR Calculation (Typical Cases)



						AND THE RESERVED TO SHEET WHEN THE PARTY OF	1
Table C-2FI	RR (Case A-	1-a: Most Optim	(stic)	na an a	FIRR =	2.42%	
Project	Financial		·	•		Net	Cumulative
Year	Year	Investment	0 & M	Cost	Benefit	Benefit	Net Benefit
1	1999	5,098	536	5,634	804	-4,830	-4,830
2	2000	1,407	1,112	2,519	1,948	-571	-5,401
3	2001	1,864	1,396	3,260	2,564	-696	-6,098
4	2002	430	1,745	2,175	3,156	981	-5,117
5	2003	580	1,756	2,336	3,156	820	-4,297
6	2004	0	1,769	1,769	3,155	1,386	-2,911
7	2005	0	1,805	1,805	3,156	1,351	-1,560
8	2006	0	0	0	2,358	2,358	798
Table C-3 F	IRR (Case A	-1-b: Most Likely)		FIRR =	-8.15%	ACTOR OF THE PARTY
Project	Financial					Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	5,098	536	5,634	548	-5,086	-5,086
2	2000	1,407	1,112	2,519	1,480	-1,039	-6,124
3	2001	1,864	1,396	3,260	1,975	-1,285	-7,409
4	2002	430	1,745	2,175	2,591	416	-6,993
5	2003	580	1,756	2,336	2,591	255	-6,737
6	2004	0	1,769	1,769	2,591	822	-5,915
7	2005	0	1,805	1,805	2,591	786	-5,129
8	2006	0	0	0	2,358	2,358	-2,771
Table C-4 FI	IRR (Case A	1-c: Most Pessio	nistic)		FIRR =	-19.20%	
Project	Financial					Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	5,098	536	5,634	3 69	-5,265	-5,265
2	2000	1,407	1,112	2,519	1,185	-1,334	-6,599
3	2001	1,864	1,396	3,260	1,512	-1,748	-8,346
4	2002	430	1,745	2,175	1,894	-281	-8,628
5	2003	580	1,756	2,336	1,893	-443	-9,070
6	2004	0	1,769	1,769	1,893	124	-8,946
7	2005	0	1,805	1,805	1,893	88	-8,858
8	2006	0	0	0	2,358	2,358	-6,500

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ble C-5 FI	RR (Case A	2-a: Most Optimi	stic)		FIRR =	-1.83%	AND ASSESSMENT OF THE PARTY OF
Project	Financial		<u>-</u>			Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	5,098	536	5,634	804	-4,830	-4,830
2	2000	1,407	1,112	2,519	1,817	-702	-5,533
3	2001	1,864	1,396	3,260	2,364	-896	-6,429
4	2002	430	1,745	2,175	2,890	715	-5,714
5	2003	580	1,756	2,336	2,890	554	-5,160
6	2004	0	1,769	1,769	2,890	1,121	-4,046
7	2005	0	1,805	1,805	2,890	1,085	-2,955
8	2006	0	0	0	2,358	2,358	-597
able C-6 F	IRR (Case A	-2-b: Most Likely)			FIRR =	-12.34%	
Project	Financial					Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	5,098	536	5,634	548	-5,086	-5,086
2	2000	1,407	1,112	2,519	1,349	-1,170	-6,256
3	2001	1,864	1,396	3,260	1,776	-1,484	-7,740
4	2002	430	1,745	2,175	2,325	150	-7,590
5	2003	580	1,756	2,336	2,325	-11	-7,601
6	2004	0	1,769	1,769	2,325	556	-7,044
7	2005	0	1,805	1,805	2,325	520	-6,524
8	2006	. 0	0	0	2,358	2,358	-4,166
able C-7 Fi	RR (Case A	-2-c: Most Pessin	nistic)	påstyrapismilde () oddarsminde () odserse ()	FIRR =	-23.35%	or agency and property and prop
Project	Financial	-	·			Net	Cumulative
Year	Year	Investment	О&М	Cost	Benefit	Benefit	Net Benefit
1	1999	5,098	536	5,634	369	-5,265	-5,265
2	2000	1,407	1,112	2,519	1,054	-1,465	-6,730
3	2001	1,864	1,396	3,260	1,313	-1,947	-8,677
4	2002	430	1,745	2,175	1,627	-548	-9,225
5	2003	580	1,756	2,336	1,627	-709	-9,933
6	2004	0	1,769	1,769	1,627	-142	-10,075
7	2005	0	1,805	1,805	1,627	-178	-10,253
8	2006	0	0	. 0	2,358	2,358	-7,895

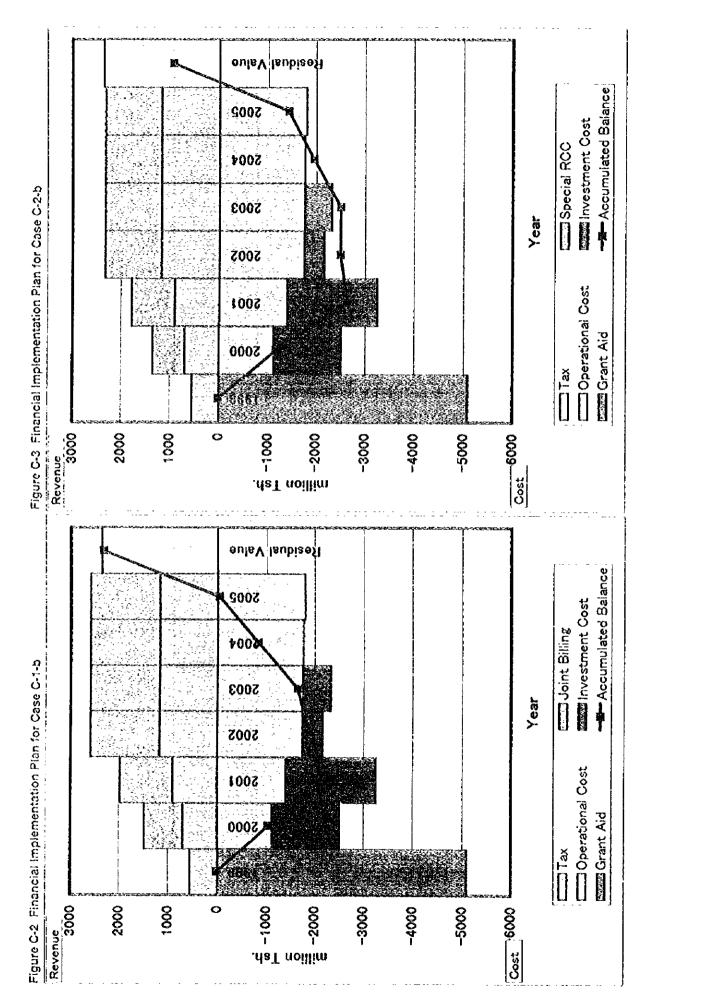
Table C-8 F	IRR (Case B	-1-a: Most Optim	istic)		FIRR =	8.13%	1
Project	Financial		elektrik erektorio elektrik bir besek bereit d	Pink The Control of t		Net	Cumulative
Year	Year	Investment	08M	Cost	Benefit	Benefit	Net Benefit
1	\$ 50 YEAR PROPERTY AND A	3,667	536	4,203		-3,399	The Indiana of the In
2	1	1,407	1,112	2,519		-571	-3,970
3		1,864	1,396	3,260	1	-696	
4	2002	430	1,745	2,175			-3,686
5	2003	580	1,756	2,336		820	-2,866
6	2004	0	1,769	1,769		1,386	
7	2005	0	1,805	1,805	3,156	1,351	-129
8	2006	0	Ó	. 0		2,358	2,229
Table C-9 I	FIRR (B-1-b:	Most Likely)			FIRR =	-4.62%	
Project	Financial					Net	Cumulative
Year	Year	Investment	О&М	Cost	Benefit	Benefit	Net Benefit
1	1999	3,667	536	4,203	548	-3,655	-3,655
2	2000	1,407	1,112	2,519	1,480	-1,039	-4,693
3	2001	1,864	1,396	3,260	1,975	-1,285	-5,978
4	2002	430	1,745	2,175	2,591	416	-5,562
5	2003	580	1,756	2,336	2,591	255	-5,306
6	2004	0	1,769	1,769	2,591	822	-4,484
7	2005	0	1,805	1,805	2,591	786	-3,698
8	2006	0	0	0	2,358	2,358	-1,340
Table C-10 F	IRR (Case E	3-1-c: Most Pessi	mistic)		FIRR =	-17.20%	
Project	Financial					Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	3,667	536	4,203	369	-3,834	-3,834
2	2000	1,407	1,112	2,519	1,185	-1,334	-5,168
3	2001	1,864	1,396	3,260	1,512	-1,748	-6,915
4	2002	430	1,745	2,175	1,894	-281	-7,197
5	2003	580	1,756	2,336	1,893	-443	-7,639
6	2004	0	1,769	1,769	1,893	124	-7,515
7	2005	0	1,805	1,805	1,893	88	-7,427
8	2006	0	0	0	2,358	2,358	-5,069

abla C 11	upp /o i		-1-11-1		rinn	0.050'	1
		3-2-a: Most Optir	MISTIC)		FIRR =	CONTRACTOR AND	AMERICAN STREET
Project	Financial	<u> </u>	<u> </u>]		Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	3,667	536	4,203	804	-3,399	-3,3
2	2000	1,407	1,112	2,519	1,817	-702	-4,10
3	2001	1,864	1,396	3,260	2,364	-896	-4,99
4	2002	430	1,745	2,175	2,890	715	-4,28
5	2003	580	1,756	2,336	2,890	554	-3,72
6	2004	0	1,769	1,769	2,890	1,121	-2,60
7	2005	0	1,805	1,805	2,890	1,085	-1,52
8	2006	0	0	0	2,358	2,358	83
able C-12 r	IRR (Case E	3-2-b: Most Likel	y)		FIRR =	-9.42%	
Project	Financial			_		Net	Cumulative
Year	Year	Investment	0 & M	Cost	Benefit	Benefit	Net Benefit
1	1999	3,667	536	4,203	548	-3,6 55	-3,65
2	2000	1,407	1,112	2,519	1,349	-1,170	-4,82
3	2001	1,864	1,396	3,260	1,776	-1,484	-6,30
4	2002	430	1,745	2,175	2,325	150	-6,15
5	2003	580	1,756	2,336	2,325	-11	-6,17
6	2004	0	1,769	1,769	2,325	556	-5,61
7	2005	0	1,805	1,805	2,325	520	-5,09
8	2006	0	0			2,358	-2,73
bie C-13 F	IRR (Case E	3-2-c: Most Pessi	mistic)		FIRR =	-21.81%	
Project	Financial					Net	Cumulative
Year	Year	Investment	O & M	Cost	Benefit	Benefit	Net Benefit
1	1999	3,667	536	4,203	369	-3,834	-3,83
2	2000	1,407	1,112	2,519	1,054	-1,465	-5,29
3		1,864		3,260,	1,313	-1,947	-7,24
	2001		1,396		1,627	-1, 947 -548	-7,24 -7,79
4	2002	430	1,745	2,175			
5	2003	580	1,756	2,336	1,627	-709	·8,50
6	2004	0	1,769	1,769	1,627	-142	-8,64
7	2005	0	1,805	1,805	1,627	-178	-8,82
8	2006	0	0	0	2,358	2,358	-6,46

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						The Control of the Co	1
able C-14 p	iRR (Case (C-1-a: Most Optin	nistic)		FIRR =	62.99%	
Project	Financial			1		Net	Cumulative
Year	Ye ar	Investment	0 & M	Cost	Benefit	Benefit	Net Benefit
1	1999	0	194	194	804	610	610
2	2000	1,407	1,112	2,519	1,948	-571	39
3	2001	1,864	1,396	3,260	2,564	-696	-658
4	2002	430	1,745	2,175	3,156	981	323
5	2003	580	1,756	2,336	3,156	820	1,143
6	2004	0	1,769	1,769	3,155	1,386	2,529
7.	200 5	0	1,805	1,805	3,156	1,351	3,880
8	2006	0	0	0	2,358	2 ,358	6,238
able C-15 F	IRR (Case C	-1-b: Most Likely	/)		FIRR =	24.70%	
Project	Financial					Net	Comulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	0	194	194	548	354	354
2	2000	1,407	1,112	2,519	1,480	-1,039	-684
3	2001	1,864	1,396	3,260	1,975	-1,285	-1,969
4	2002	430	1,745	2,175	2,591	416	-1,553
5	2003	580	1,756	2,336	2,591	255	-1,297
6	2004	0	1,769	1,769	2,591	822	-475
7	2005	0	1,805	1,805	2,591	786	311
8	2006	0	0	0	2,358	2,358	2,669
able C-16 F	IRR (Case C	-1-c: Most Pessi	mistic)		FIRR =	-6.94%	
Project	Financial		······································			- Net	Cumulative
Year	Year	Investment	0&M	Cost	Benefit	Benefit	Net Benefit
1	1999	0	194	194	369	175	175
2	2000	1,407	1,112	2,519	1,185	-1,334	-1,159
3	2001	1,864	1,396	3,260	1,512	-1,748	-2,906
4	2002	430	1,745	2,175	1,894	-281	-3,188
5	2003	580	1,756	2,336	1,893	-443	-3,630
6	2004	0	1,769	1,769	1,893	. 124	-3,506
7	2005	0	1,805	1,805	1,893	88	-3,418
8	2006	0	0	0	2,358	2,358	-1,060
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					Ĩ	and the statement of the second of the secon	
able C-17 F	IRR (Case C	-2-a: Most Optim	istic)	PENDERS SERVED ENDERS DE	FIRR =	40.92%	
Project	Financial		1			Net	Comulative
Year	Year	Investment	O&M	Cost	8enefit	Benefit	Net Benefit
1	1999	0	194	194	801	610	610
2	2000	1,407	1,112	2,519	1,817	-702	-93
3	2001	1,864	1,396	3,260	2,364	-896	-989
4	2002	430	1,745	2,175	2,890	715	-274
5	2003	580	1,756	2,336	2,890	554	280
6	2004	0	1,769	1,769	2,890	1,121	1,400
7	2005	0	1,805	1,805	2,890	1,085	2,485
8	2006	0	0	0	2,358	2,358	4,843
ble C-18 F	IRR (Case C	-2-b: Most Likely)		FIRR =	10.24%	
Project	Financial					Net	Cumulative
Year	Year	Investment	O & M	Cost	Benefit	Benefit	Net Benefit
1	1999	0	194	194	548	354	354
2	2000	1,407	1,112	2,519	1,349	-1,170	-816
3	2001	1,864	1,396	3,260	1,776	-1,484	-2,300
4	2002	430	1,745	2,175	2,325	150	-2,150
5	2003	580	1,756	2,336	2,325	-11	-2,161
6	2004	0	1,769	1,769	2,325	556	-1,604
	2005	0	1,805	1,805	2,325	520	-1,084
8	2006	0	0	0	2,358	2,358	1,274
ble C-19 F	IRR (Case C	-2-c: Most pessi	mistic)	A R WAS ASSESSED OF THE PARTY OF	FIRR =	-14.80%	
Project	Financial					Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	0	194	194	369	175	175
5	2000	1,407	1,112	2,519	1,054	-1,465	-1,290
3	2001	1,864	1,396	3,260	1,313	-1,947	-3,237
4	2002	430	1,745	2,175	1,627	-548	-3,785
5	2003	580	1,756	2,336	1,627	-709	-4,493
6	2004	0	1,769	1,769	1,627	-142	-4,635
7	2005	0	1,805	1,805	1,627	-178	-4,813
8	2006	О	0	o	2,358	2,358	-2,455



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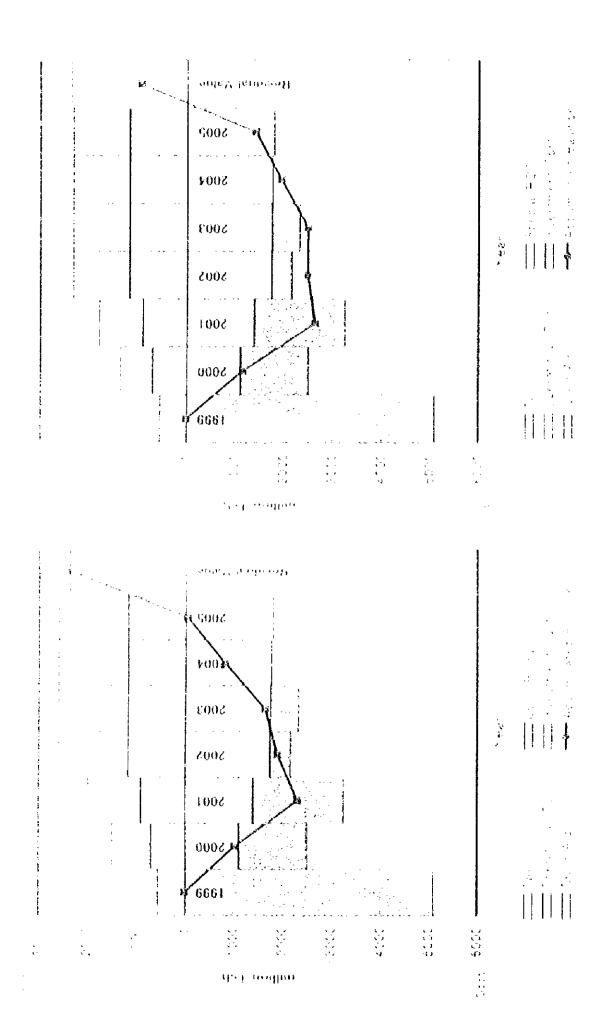


Table C-20 Conversion Factors for Investment, Operation & Maintenance	nvestment, C	peration & Mainten	ance and Indirect Cost	st				
-	* -	Traded Good	Non-traded	Skilled	Unskilled	Transferred	2	
Cost Items	Share(%)	& Service	Good & Service	Labour	Labour	Values	Conversion Factor for	1 X 2
		1.000	0.9347	0.9201	0.611	0	Each Cost Item	
Investment Cost	100.0	n.r.	n.r.	n.r.	n.r.	n.r.	n.r.	0.751
(1) Collection and Transportation	59.3	65.0	0.0	O ဖ	20.0	10.0	100.0	
	n.r.	0.650	0.000	0.046	0.122	0.000	0.818	0.485
(2) Final Disposal	40.3	10.0	10.0	10.0	60.0	10.0	100.0	
	n.r.	0.100	0.093	0.092	0.367	0.000	0.652	0.263
(3) Road Sweeping	0.4	65.0	0.0	5.0	20.0	10.0	0.001	
	n.r.	0.650	0.000	0.046	0.122	0.000	0.818	0.003
Operation & Maintenance Cost	100.0	n.r.	n.r.	n.r.	יטיני	ט"גי	n.f.	0.759
(1) Labour	21.5	0.0	0.0	20.0	70.0	10.0	100.0	
	n.r.	0.000	0.000	0.184	0.428	0.000	0.612	0.132
(2) Fuel and Materials	33.9	60.0	0.0	5.0	25.0	10.0	100.0	
	n.r.	0.600	0.000	0.046	0.153	0.000	0.799	0.271
(3) Repair	44.6	60.0	0.0	5.0	25.0	10.0	100.0	
	J.C	0.600	0.000	0.046	0.153	0.000	0.799	0.356
Indirect Cost	100.0	n.r.	n.r.	n.r.	n.r.	n.r.	ח.ר.	0.748
(1) Work Shop	48.3	20.0	10.0	10.0	50.0	10.0	100.0	
	n.r.	0.200	0.093	0.092	0.306	0.000	0.691	0.334
(2) Motor Pool	2.4	20.0	10.0	10.0	50.0	10.0	100.0	
	n.r.	0.200	0.093	0.092	0.306	0.000	0.691	0.017
(3) Administration	49.3	10.0	10.0	60.0	10.0	10.0	100.0	
	ם,יי	0.100	0.093	0.552	0.061	0.000	0.807	0.398

Year Junit	Unit	1999	2000	2001	2002	2003	2004	2005	2006
1. Costs	million Tsh.	4231	1899	2457	1645	1766	1340	1366	0
1.1 Investment Cost	million Tsh.	3830	1057	1400	323	436	0	0	O
11.1.1 Collection and Transportation	million Tsh.	2738	1040	1270	0	0	0	0	O
1.1.2 Final Disposal	million Tsh.	1075	0	113	323	436	0	0	O
1.1.3 Road Sweeping	million Tsh.	17	17	17	0	0	0	0	O
1.2 Operation and Maintenance	million Tsh.	0	736	935	1193	1193	1193	1193	0
1.2.1 Labour	million Tsh.	0	182	216	254	254	254	254	0
1.2.2 Fuel and Materials	million Tsh.	0	246	319	420	420	420	420	0
1,2,3 Repair	million Tsh.	0	308	399	519	519	519	519	o
1.3 Indirect Cost	million Tsh.	401	106	122	128	137	146	173	0
1.3.1 Workshop	million Tsh.	256	40	48	09	89	78	68	0
1.3.2 Motor Pool	million Tsh.	ō	5	5	5	5	5	5	٥
1.3.3 Administration	million Tsh.	145	61	102	64	64	64	79	0
2. Revenues	million Tsh.	548	1833	2461	3232	3232	3232	3232	2358
2.1 Special Account from DCC Tax	million Tsh.	548	693	893	1165	1165	1165	1165	0
2.2 Joint Billing (Household)	million Tsh.	0	566	796	1052	1052	1051	1052	0
2.2.1 Tariff	Tsh./household/month	0	1250	1250	1250	1250	1250	1250	0
2.2.2 Number of Households	splousehod	0	607771	655162	708474	768942	837490	916628	0
2.2.3 Waste Collection Rate	%	0.0	20.7	27.0	33.0	30.4	27.9	25.5	0.0
2.2.4 RCC Collection Rate	%	0.0	30.0	30.0	30.0	30.0	30.0	30.0	0.0
2.3 Joint Billing (Others)	million Tsh.	0	574	772	1016	1016	1016	1016	0
2.3.1 Tariff	Tsh./ton	0	20000	20000	20000	20000	20000	20000	0
2.3.2 Waste Collection Amount	ton/year	o	41019	55170	72542	72542	72542	72542	0
2.3.3 RCC Collection Rate	%	0.0	70.0	70.0	70.0	70.0	70.0	70.0	0.0
2.4 Special RCC with Business License	million Tsh.	0	jo	0	0	0	0	0	0
2.4.1 Tariff	Tsh./ton	0	0	0	O	0	0	0	0
2.4.2 Waste Collection Amount	ton/day	0	o	0	0	0	0	0	0
2.4.3 RCC Collection Rate	%	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2.5 Scrap Value	million Tsh.	0	0	0	o	0	0	0	2358
3. Balance	million Tsh.	-3683	99-	4	1588	1467	1892	1866	2358

B

						The second secon	
Fable C-22	Economic Int	ternal Rate of Ret	urn		FIRR =	19.56%	
Project	Financial	gar tiga kingga bergaparan kelalahan sercengan darah kelalahan dari da				Net	Cumulative
Year	Year	Investment	O&M	Cost	Benefit	Benefit	Net Benefit
1	1999	3,830	401	4,231	548	-3,683	-3,683
2	2000	1,057	842	1,899	1,833	-66	-3,748
3	2001	1,400	1,057	2,457	2,461	4	-3,744
4	2002	323	1,322	1,645	3,232	1,588	-2,157
5	2003	436	1,330	1,766	3,232	1,467	-690
6	2004	0	1,340	1,340	3,232	1,892	1,202
7	2005	0	1,366	1,366	3,232	1,866	3,067
R	2006	0	0	0	2.358	2.358	5.425

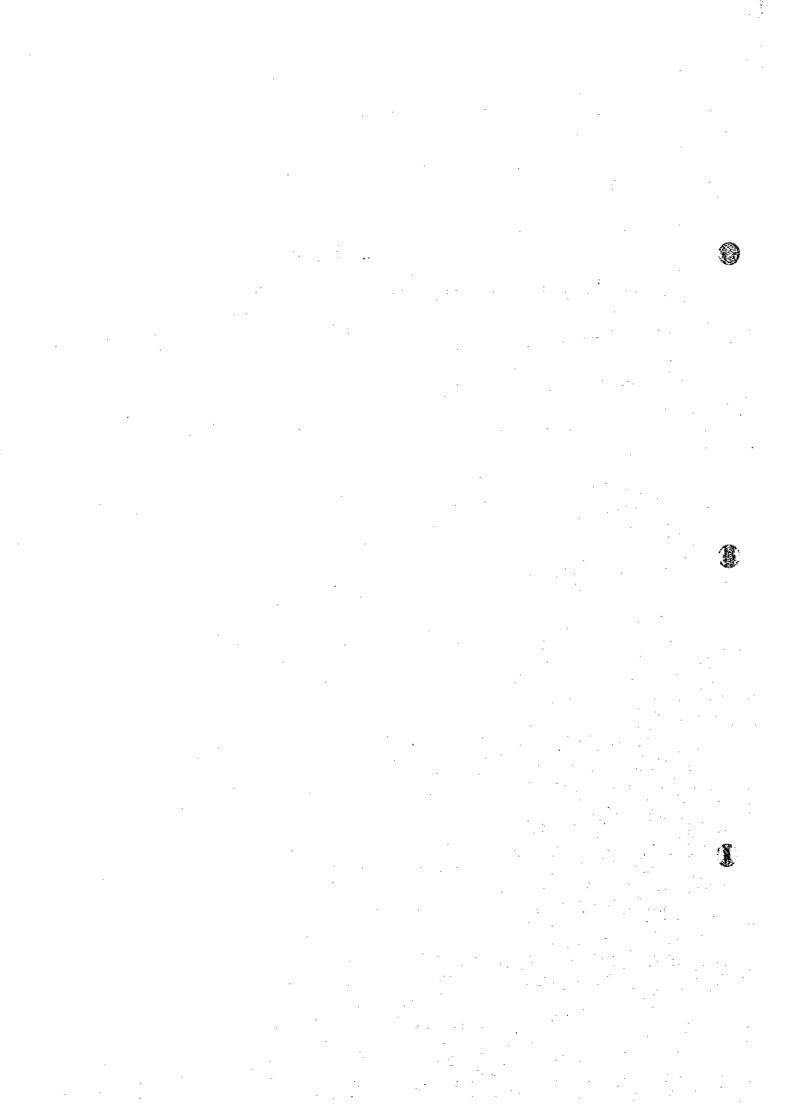




Appendix D

)

Drawings

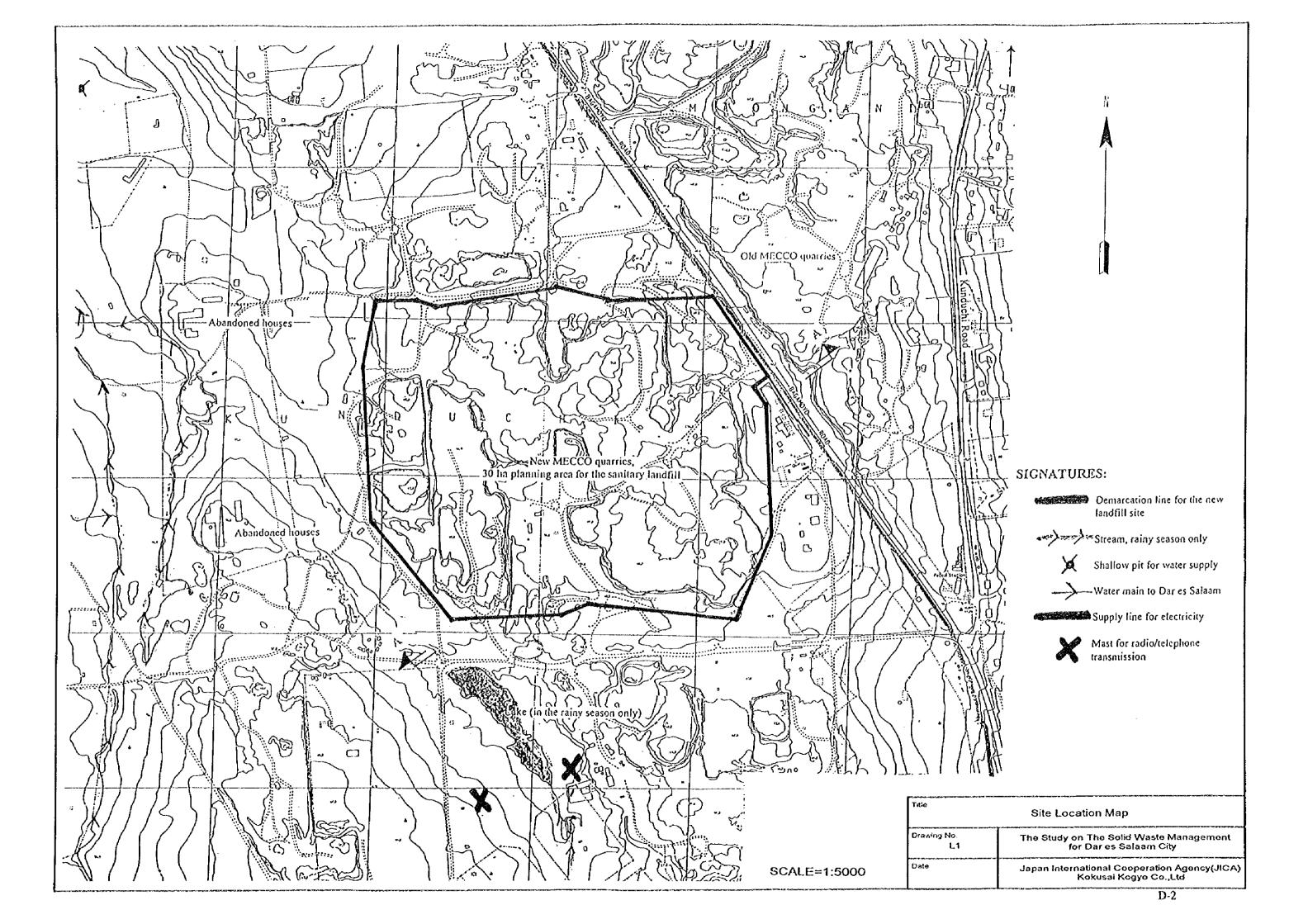


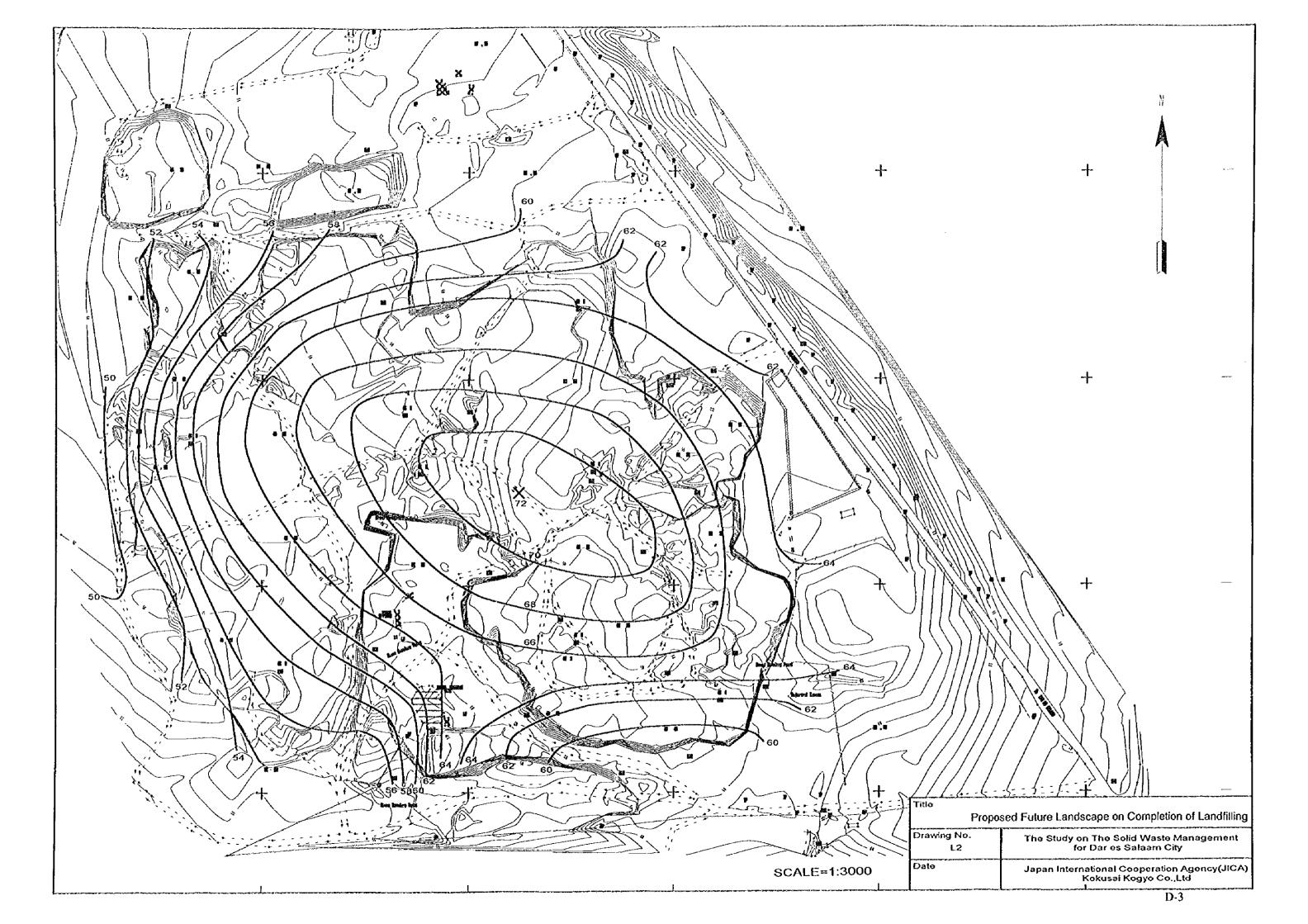
List of Drawings

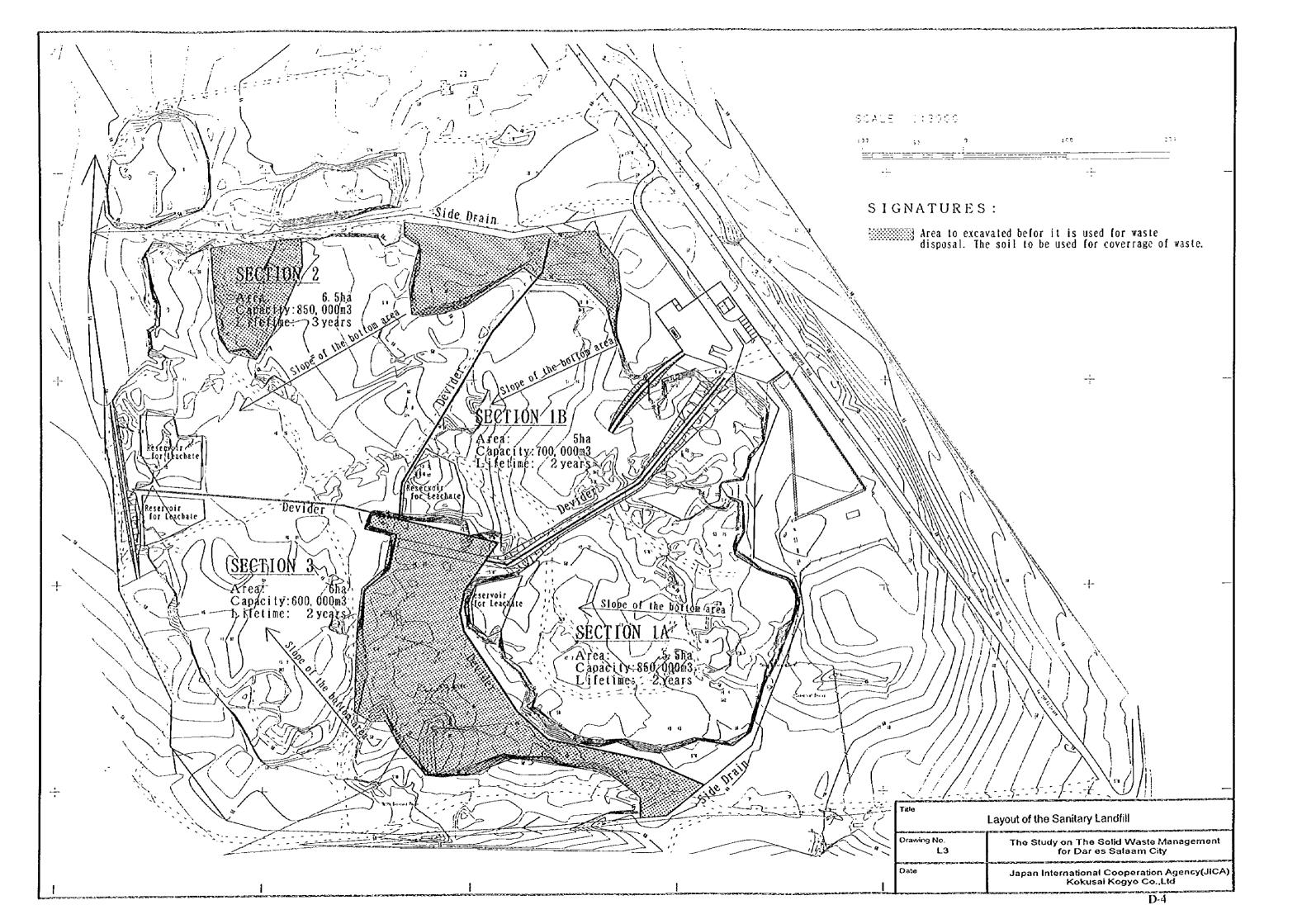
Drawing No.	Title
T1	Present Topographical Conditions
L1	Site Location Map
L2	Proposed Future Landscape on Completion of Landfilling
L3	Layout of the Sanitary Landfill
L4	Layout Plan of the Reception Area
L5	Office Building Plan
L6	Plan of Landfill Section 1A and 1B
L7	Final Soil Coverage and Precautions Against Gas

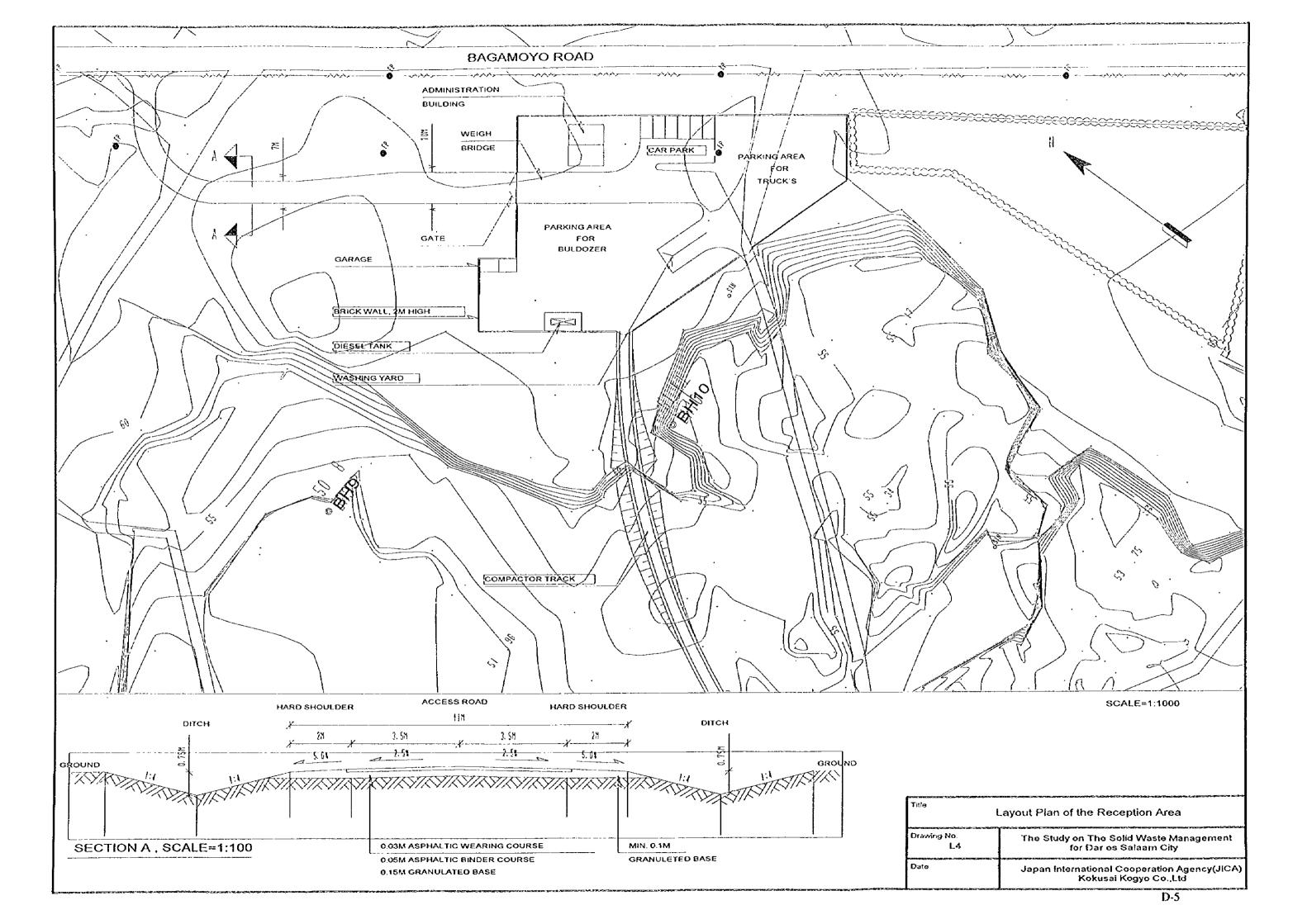
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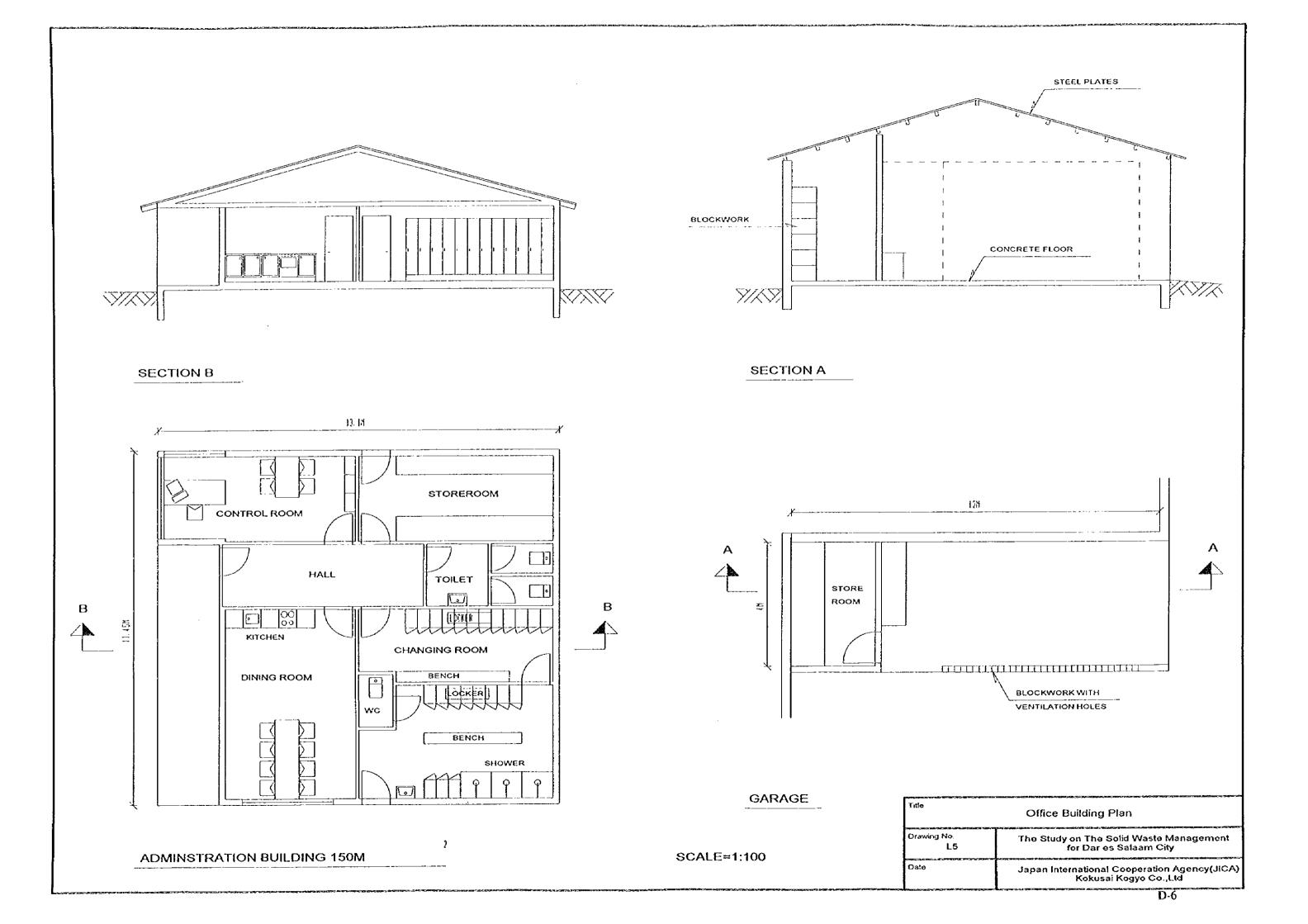


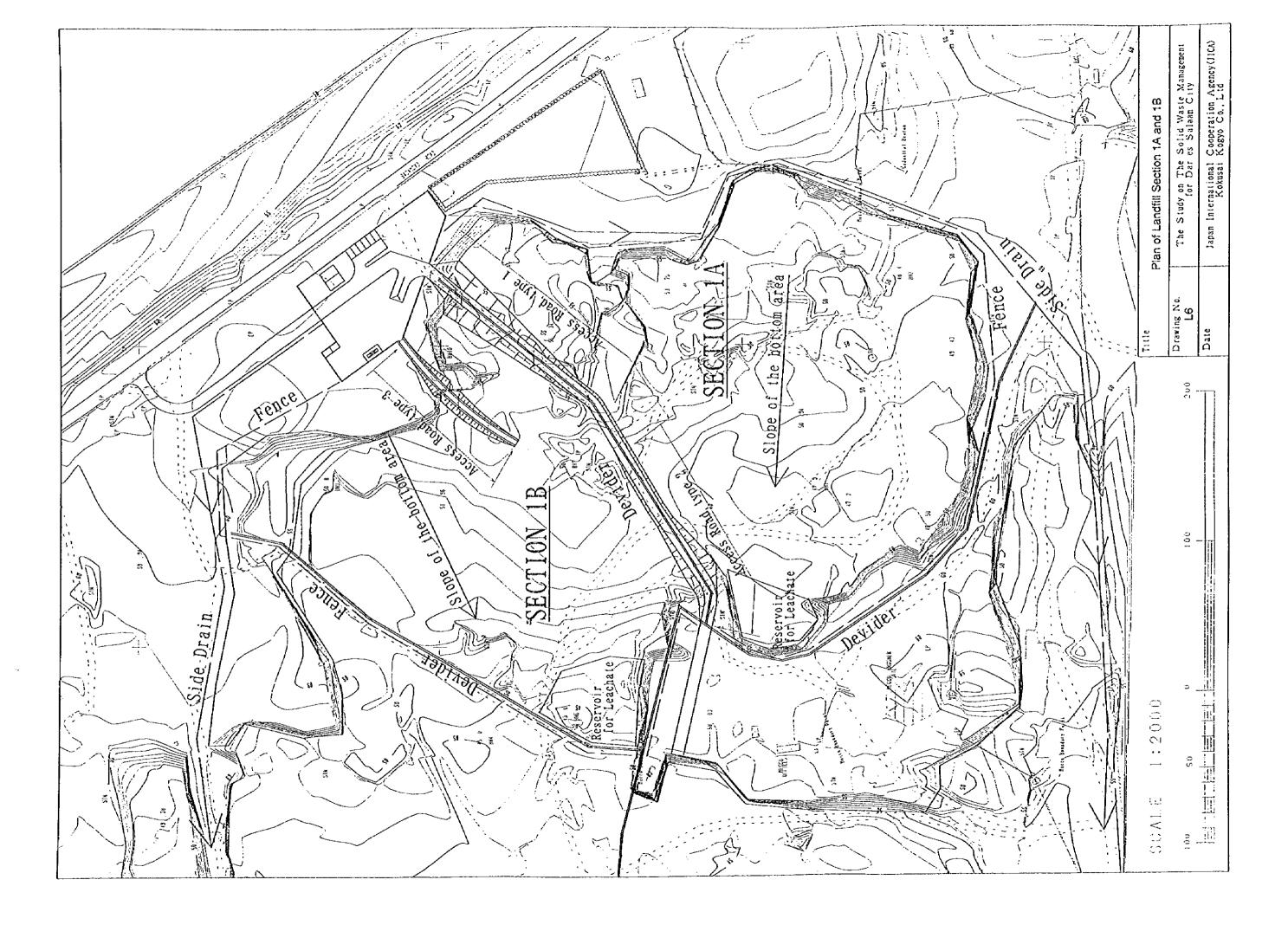


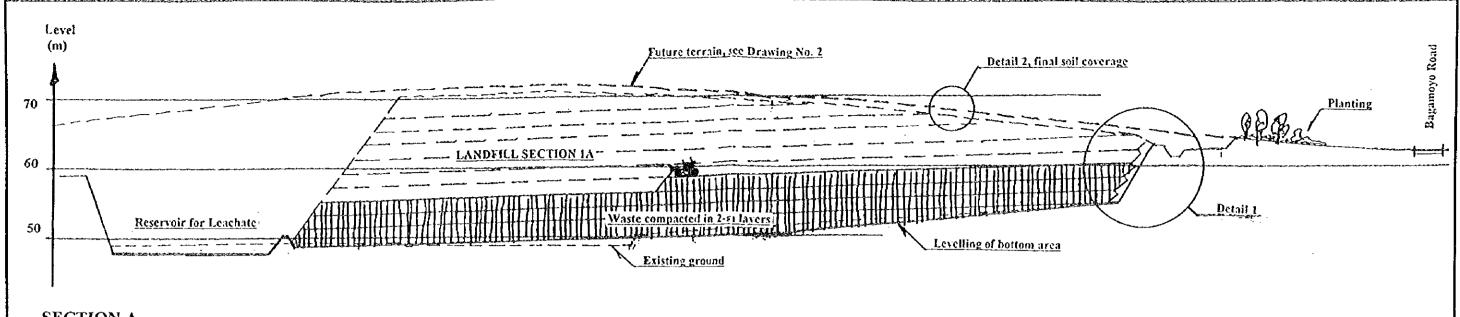






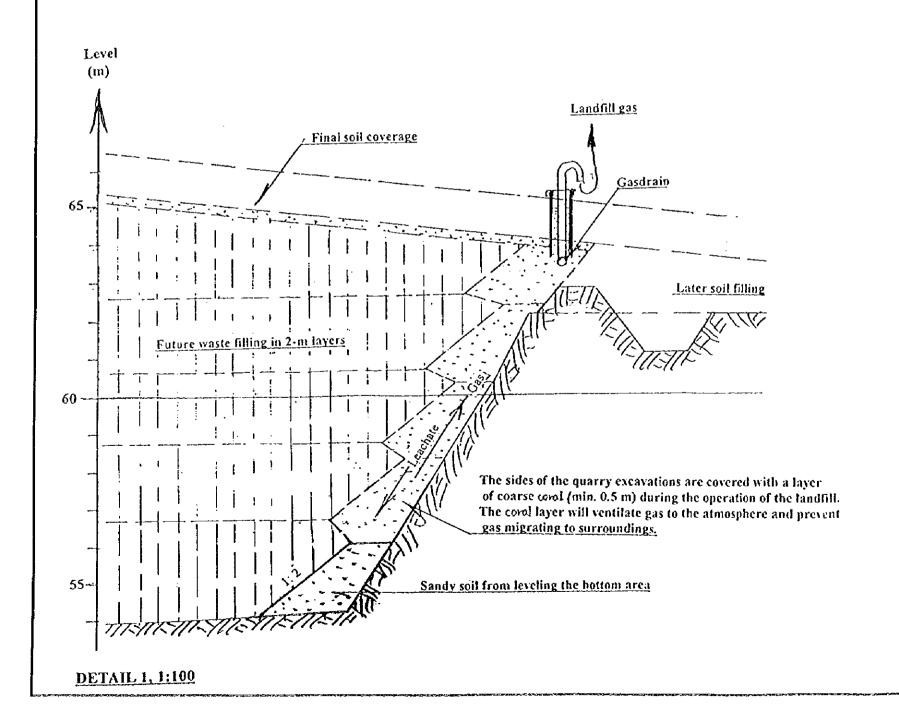


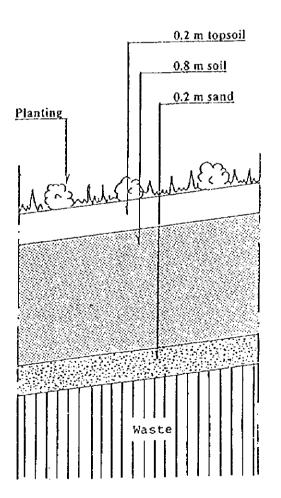




SECTION A

Refer to the drawings no. 1, 2, 3, and 6.





DETAIL 2, Final Soil Coverage

Title Final Soil 0	Coverage and Preculions Against Gas
Drawing No. L.7	The Study on The Solid Waste Management for Oar es Salaam City
Date	Japan International Cooperation Agency(JICA) Kokusai Kogyo Co.,Ltd

Appendix E

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