5. Discussions

After the presentation of four papers the following members were participated in the discussion. They are:

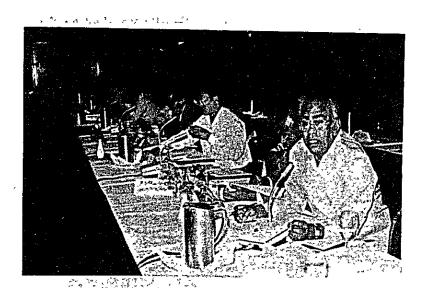
Mr. Makoto Nagahata, Prof. Monwar Ahmed, Prof. Dalem Chandra Barman, Mr. Bruce Curry, Mr. Gholam Sattar, Mr. Azizul Hoque, Dr. Kazuo Ando, Mr. Mazharul Islam, Mr. Kichiji Yajima and Mr. Swapan Kumar Dasgupta.

The discussions were held on the following issues:

- During service delivery and resource allocation to the villagers through Village Committee poorer and weaker section of people's interest should be protected.
- The involvement of traditional leaders in the Village Committee may hinder the
 poorer leaders to come to the Village Committee because generally the traditional
 leaders are from rich families.
- The Village Committee will be composed of an informal council of village leader.
- 4. The Village Committee will met monthly to discuss matters on development programmes of common interest of the villagers.
- 5. Union Coordination Meeting will be held regularly to coordinate the activities of various NBD's in the Union level.
- Thana Coordination Meeting will be held regularly to coordinate activities of Thana level NBD's officials under the leadership of public representative.
- The JSRDE tried to promote local technologies. Possibilities of introducing appropriate technologies from outside may also be explored through Village Committee.
- Self-employment in the villages can be encouraged through Village Committee in an indirect manner through infrastructure building. Infrastructure can also induce rural urban interaction.

Saving can be encouraged through self-employed income generating activities.
 Formal and informal banking such as - cooperatives, informal savings association, village post office may be established in the villages.





Scene of participants sharing views on off-farm activities.

VII. WORKING SESSION - III : GENERAL DISCUSSIONS AND FORMULATION OF SEMINAR RECOMMENDATIONS

The Session were chaired jointly by Professor Yoshihiro Kaida, Japanese Team Leader of JSRDE, and Professor S.M.Altaf Hossain, Bangladesh Agricultural University. Mr. Akhtaruzaman Khan, Mr. Mizanur Rahman, and Dr. Koichi Usami were the rapporteurs.

Prior to the general discussions, some important issues discussed in the Working Session I were reported by Mr. Swapan Kumar Dasgupta, Deputy Director of BARD, and those in the Working Session II were reported by Mr. Waliullah, Joint Director of BRDB.

A Draft Seminar Recommendations, which had been prepared by JSRDE staff on the basis of the six papers prepared for the Seminar, was distributed to the floor to facilitate discussions to formulate the Seminar Recommendations within the time allotted to this session. However, the floor opined its view and suggestions to improve the draft recommendation, some points that are not properly addressed in JSRDE were brought to the attention of the floor by Dr. Altaf Ali, Senior Advisor of JICA, Bangladesh. One of those important, missing issues was 'women in development', which was discussed in some detail in the session.

Several discussants opined their reservations regarding sustainability of the the 'link system' which would involve a great number of Village Committees and the Union Coordination Meetings, in the absence of logistics support and personnel, proper monitoring and control system. The similar opinions were shared by Dr. Altaf Ali, Professor Barman of Dhaka University, Mr. Samsul Hoque, Advisor of JOCV, Bangladesh. JSRDE staff members replied that this very fact is one of the justifications why JSRDE proposes a pilot project involving all Unions in a Thana at least in two Thanas in different agro-ecological regions, unlike the present 1 Thana-1 Union-1 Village trials. Logistics support, personnels, and monitoring and control systems required for sustainable functioning of the link system would evolve from a fresh pilot experimentation.

Mr. S.M. Waliullah, Joint Director, BRDB presenting Rapporteur's report



VIII CONCLUDING SESSION: PRESENTATION OF RECOMMENDATIONS

Brief Concluding Session followed right after the general discussion. This session was chaired by Dr. Saleuddin Ahmed, Director General of NGO Affairs Bureau. Mr. A.K.M. Obaidullah, Mr. Akhtaruzaman Khan, and Dr. Haruo Uchida were the rapporteurs.

Ms. Saleha Begum, Project Director of JSRDE, read out the Seminar Recommendations which had been revised on the spot taking some relevant suggestions for improvement given in the foregoing discussion session. The presentation of recommendations was followed by a few more notes for improvement and corrections.

The Seminar Recommendations that evolved in the above process is presented here in the following pages.



Participants of the Seminar taking part in discussion

1. Recommendations

(a) General Remarks

- 1. On the basis of findings from (a) the JSARD Project (Joint Studies on Agricultural and Rural Development Project conducted from 1986 to 1990) and (b) current JSRDE Project (Joint Studies on Rural Development Experiment Project conducted from 1992 to 1995), the JSRDE proposes a 'model' or an alternative approach' toward Bangladesh rural development.
- 2. At the outset of the JSRDE, the team assumed that special attention should be paid to the following five areas for accelerated rural development and rural poverty alleviation; (a) one village institution in one village, (b) smooth and efficient delivery of services of both local government and Nation Building Departments (NBDs), (c) rural infrastructure development to facilitate linkage between farm and non-farm sectors, (c) promotion of indigenous technologies in farming, health care, nutrition and infrastructure building, and (d) creation of off- farm job and income generating opportunities.
- The JSRDE has tried to promote multi-faceted community interest, rather than individual economic interest of villagers, in assisting their own development efforts.
- 4. The JSRDE recognizes that both the villagers and the Government of Bangladesh are equally responsible to tackle the above requirements. The community interest can be cultivated and brought bottom-up to the attention of the government for its realization by the 'Village Committee'. The government's assistance can be made more efficient by coordinating its rural development activities of respective NBDs at Union-level.
- 5. The JSRDE's 'alternative approach' for rural development that has evolved through experimentation under the JSRDE has four facets: namely, (a) creation of a Village

Committee consisting of traditional village leaders, (b) establishment of the linkage of the Village Committee with the NBDs through the Union Coordination Meeting to be formulated at Union-level, (c) people's participation through improving indigenous technologies in farming, health care, nutrition and rural infrastructure build-up, and (d) income generation activities with strong support of rural infrastructure.

- The Union will be the basic development unit for integrating Government's efforts in rural development.
- 7. In order to carve out a workable model from this alternative approach, the JSRDE suggests this 'link system' would be tested on a pilot scale involving all Unions in at least two Thanas in different ecological zones.
- 8. Any deficiencies inherent in the 'link system' will be monitored, evaluated, improved and/or made up in the course of pilot project implementation. They may include; monitoring and control system of the Village Committee and the 'link system' itself, personnel, resource, equipment and logistic requirements at Union Parishad and NBDs at Union-level.
- 9. Some important components of rural development that have not been covered in the JSARD and JSRDE Projects will be included in the pilot project. They are, among others, women in development, formal and informal education, primary health care, sanitation, nutrition, etc.

(b) Recommendations on Village Institution

10. The Village Committee will be composed of an informal council of village leaders selected by consensus of villagers. It is an autonomous body. Its composition, functions and regulations may vary according to respective local conditions.

- 11. The Village Committee is a social institution. It is recognized to represent the village when it undertakes village development programmes and encounters outside world including neighbouring villages and local government institutions. The Village Committee is expected to integrate villagers' common desires into "community interest" in the process of development planning at grass roots.
- 12. The Village Committee will meet monthly to discuss matters regarding development programmes and other village social affairs. It will organize ad hoc Village General Meeting and, where applicable, Para Meeting to ensure popular participation.

(c) Recommendations on the Linkage System

- 13. A Thana Coordination Meeting will be held regularly to coordinate activities of different Thana-level NBDs' officials under the leadership of public representative.
- 14. Union Coordination Meeting (UCM) will be organized (a) to coordinate and integrate activities of different NBDs' field assistants working at Union-level and (b) to ensure liaison among NBDs, Union Parishad and Village Committees. An Assistant Rural Development Officer (ARDO) of BRDB will be appointed to organize the UCM, and a Union Development Organizer (UDO) will be recruited in each Union to handle day-to-day operations of the UCM and help interested villages to organize respective Village Committees.
- 15. The following personnels will attend the UCM: ARDO and UDO of BRDB; all NBDs field assistants working at Union-level; Chairman, all Members and Secretary of Union Parishad; and concerned chairmen of Village Committees. Union Chairman assumes chairmanship of the UCM.
- 16. A small office-house, which may be named as Union Development Centre (UDC) will be built in the Union Parishad compound. This is the mini-copy of the Thana

Complex. The UDO and relevant NBDs field assistants will be accommodated here to ensure day-to-day coordination among themselves and with Union Parishad as well as relevant NGO workers.

- 17. A small out-reach station, which may be named as Union Service Centre (USC), will be provided in each Ward to facilitate a contact point for concerned villagers and NBDs' field assistants. Relevant field assistants will be posted here on fixed time and day of the week.
- 18. A news bulletin, containing NBDs information, time schedule of field visits of NBDs' field assistants and minutes of the monthly UCM, will be prepared by the UDO and made public to the villagers by putting it up on notice boards to be placed at conspicuous corners in villages.
- 19. The UCM will be the centre pivot for rural development where all activities of Village Committees, NBDs, Union Parishad, other local institutions and relevant NGOs will be coordinated and integrated. The Union will be the basic development unit for integrated Government's efforts in rural development.

(d) Recommendations on Rural Technologies

- 20. The JSRDE learned that many useful technologies in farming, health care, nutrition and infrastructure building have been inherited through generations and maintained in rural Bangladesh. Most of these indigenous technologies were appropriate, environment- adaptive, environment-friendly and much less costly than foreign technologies. The JSRDE tried to promote such local technologies. Possibilities of introducing appropriate technologies from outside may also be explored.
- 21. Voluntary participation of villagers can be ensured when these appropriate technologies will be employed in rural development programmes both in planning and

implementation stages. A key clue to promote their active participation will be for the two parties, planners and villagers, to figure out action programmes jointly in the bottom-up manner. The technology of "rural hydrology" advocated by the JSRDE presented a typical planning tool to meet this purpose.

- 22. Management practices should be developed to enrich organic matter to sustain soil productivity. This can be done by applying locally available technologies such as multiple cropping systems, addition of biomass through green manure, compost, cowdung and organic waste.
- 23. Those scientists, engineers and specialists who are working in Thana and Union-levels are encouraged to search for, identify, test on, improve and employ appropriate technologies available in the rural community and incorporate the local wisdoms in modern technology.

(e) Recommendations on the Enhancement of Self-Employment

- 24. The JSRDE suggested to provide villagers with opportunities of self-employment in an indirect manner, that will by way of building rural infrastructure to link-up villages with non-farm sectors.
- 25. The infrastructure that can induce rural-urban interaction includes: improvement of hat grounds and access roads thereto, improvement of village and Union roads, culverts and bridges, intra-village alleys and trails, rural electrification, village post offices for mail service as well as postal savings. These can facilitate very basic conditions thereby villagers will seek, by their own efforts, opportunities of self-employment.
- 26. Unemployed local youth can be selected to develop professional cadre by undertaking on-the-job training by working under NBDs' field assistants in the field of livestock,

poultry rearing, fisheries, horticulture, community forestry, disaster management, etc.

27. Own capital formation is encouraged to accelerate self-reliant income generating activities. For this purpose informal or formal banking institution such as mutual financing cooperatives, informal savings association, village post office may be established in the villages. It is worthwhile to use the village post offices for savings mobilization.

The chairperson Dr. Saleuddin added his observation regarding further improvement of the Seminar Recommendations including possible replacement of the word 'model' used in the draft recommendations by 'framework', further refinement and more concrete and specific recommendations about the configuration of the 'link system' involving Thana, Union and and villages, and need of further editing to formulate the final version of Seminar Recommendations. careful editing etc.

2. Vote of Thanks by Mr. Haruo Noma General Manager, JSRDE Project

It is a great honour for me to extend my most sincere and heartfelt appreciation to distinguished guests, Bangladesh and Japanese Government officials, representatives from donor agencies and NGOs, academicians from universities and research institutions, collaborating members worked in the first phase project of JSARD, on the occasion of the closing of Jsrde Final Seminar.

First of all, this Final Seminar was planned to show in plain language the outcome from last four years ambitious and challenging approaches to Bangladesh rural development. In spite of time constraint which was made inevitable, because of hurried change of hotel accommodation, we believe this one-day Seminar was quite successful and has drawn up very important conclusions for an alternative rural development approach.

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In Japan, somewhat tight village solidarity is believed to have originated from the combination of stream flow irrigation and village common forest used to obtain fuel and compost which was ploughed in paddy land. On the contrary, Bangladesh village society was considered to be comparatively loose and elusive. My humble assumption is that this notion comes partly from abundant water in the floodplain and frequent migration of villagers. The rural solidarity in Japan and European countries has been weakening, becoming more individualistic and loose under the influence of urbanization and decreasing rural population.

Our JSRDE has been rewinding against such a world-wide trend. In other words with the enforcement of local government channels vertically and horizontally, a specially focusing on Union-tier, our prime goal is to cherish the village "community" on the basis of villagers common interest. We believe, Bangladesh presents such rare cases where such a paradoxical hypothesis can be implemented successfully. Under an enormous pressure of a large rural population, mounting underemployment and rural poverty, government's efforts should be concentrated on setting up an appropriate "device" for all villagers, such as building small rural infrastructure and channeling rural service delivery system into more needy people more

efficiently in cooperation with the village committee.

In order to design and implement a practical and feasible action plan, our model or approach presented in the Seminar must be modified to a substantial extent. For this, the guiding principles to formulate recommendations of the Final Seminar will be a forthcoming pilot project.

I would like to extend my deep appreciation to honourable guests and chairperson, Mr. Md. Abdul Hye, Deputy Minister of Rural Development & Co-operatives Division, Ministry of LGRD&Co, Mr. Md. Mahe Alam, Secretary of Rural Development & Cooperative Division, Ministry of LGRD&Co, Dr. Shah Mohammed Farouk, Vice Chancellor of Bangladesh Agricultural University, Mr. Hideyuki Sakamoto, First Secretary, Embassy of Japan, Mr. Morimasa Kanamaru, Resident Representative of JICA Bangladesh Office.

Finally I would like to mention that this Seminar could not have been held successfully without active and joint cooperation of JSRDE counterpart and task force members and JSRDE staff. I also thank all our partners of rural development, they are, our fellow villagers, local level officials and personnels who were unable to attend this Seminar.

Thank you very much.

Mr. Haruo Noma, General Manager, JSRDE Project giving vote of thanks



List of Participants of the Final Seminar at Dhaka.

Group - A Government Officials

- Md. Mahe Alam, Secretary, Rural Development & Co-operatives Division, M/o LGRD & Co-operatives, Dhaka.
- Ayub Quadri, Director General, Bangladesh Rural Development Board, Dhaka.
- Saleuddin Ahmed, Director General, NGO Bureau, Dhaka.
- Mohammad Azizul Hoq Bhuiyan, Joint Secretary (Dev.),
 Rural Development & Co-operatives Division, M/o LGRD & Co-operatives, Dhaka.
- Lutfur Rahman Tarafder, Assistant Director,
 Implementation, Monitoring and Evaluation Division, Planning Commission, Dhaka.
- M.A. Halim, Registrar, Co-operative Societies, Dhaka, Bangladesh.
- Mufazzel Hossain, Additional Director General, Bangladesh Rural Development Board, Dhaka.
- 8. M.A. Quddus, Director General-in-Charge, Bangladesh Academy for Rural Development, Comilla.
- M. Solaiman, Director General, Rural Development Academy, Bogra.
- Joinal Abedin, Director, Implementation Monitoring and Evaluation Division, Planning Commission, Dhaka.
- Habibur Rahman Akanda, Senior Managenent Consultant,
 Local Government Engineering Department, M/o LGRD & Co. Dhaka.

- Hamidur Rahman, Director,
 Bangladesh Rural Development Board, Dhaka.
- Azizul Islam, Deputy Secretary,
 ERD, Sher-e-Bangla Nagar, Dhaka.
- Dewan Aminur Rahman, Joint Director, Bangladesh Rural Development Board, Dhaka.
- Md. Khabirul Haque, Deputy Chief,
 Rural Development & Co-operatives Divison, M/o LGRD & Co-operatives, Dhaka.
- S.M. Illah, Director (Project),
 Bangladesh Academy for Rural Development, Comilla.
- S.M. Waliullah, Joint Director, Bangladesh Rural Development Board, Dhaka.
- Feroz Hossain, Joint Director,
 Rural Development Academy, Bogra.
- 19. Mujibur Rahim, Deputy Chief, Planning Commission, Dhaka.
- 20. Akhtaruzzaman Khan, Assistant Chief, Planning Commission, Dhaka.
- Swapan Kumar Dasgupta, Deputy Director,
 Bangladesh Academy for Rural Development, Comilla.
- Masudul Hoq Chowdhury, Deputy Director,
 Bangladesh Academy for Rural Development, Comilla.
- Mizanur Rahman, Assistant Director,
 Bangladesh Academy for Rural Development, Comilla.
- Ataur Rahman, Deputy Project Director
 Bangladesh Academy for Rural Development, Liaison Office, Dhaka.
- Tayebur Rahman, Deputy Director (Planning), Bangladesh Rural Development Board Dhaka.

Sub Total = 25

Group - B University

- Shah Mohammed Farouk, Vice Chancellor, Bangladesh Agricultural University, Mymensingh.
- Abdul Halim, Rector, Institute of Post-graduate Studies in Agriculture, Gazipur.
- S.M. Altaf Hossain, Professor, Bangladesh Agricultural University, Mymensingh.
- Monowar Ahmed, Professor, Bangladesh Agricultural University, Mymensingh.
- Habibur Rahman, Associate Professor, Bangladesh Agricultural University, Mymensingh.
- Keshav Lall Maharjan, Associate Professor, Hiroshima University, Higashi-hiroshima, Japan.
- Muhammad Salim, Associate Professor, Bangladesh Agricultural University, Mymensingh.
- A. M. Muazzam Hossain, Professor, Bangladesh Agricultural University, Mymensingh.
- Dalem Chandra Barman, Professor, Dhaka University, Dhaka.

Sub Total = 9

Group - C JICA

- Yoshihiro Kaida, Japanese Team Leader, JSRDE, Dhaka. Professor, Kyoto University, Japan.
- Morimasa Kanamaru, Resident Representive, JICA, Dhaka,
- Tomohiko Teruya, Deputy Resident Representative, JICA, Dhaka.

- 4. Tetsuhiro Ike, Deputy Resident Representative, JICA, Dhaka.
- Masaaki Matsushima, Deputy Resident Representative, JICA, Dhaka.
- 6. Altaf Ali, Senior Advisor, JICA, Dhaka.
- Haruo Noma, Long Term Expert, General Manager, JSRDE, Dhaka.
 Associate Professor, Nara Women's University, Nara, Japan.
- 8. Kichiji Yajima, Long Term Expert, JSRDE, Dhaka.
- Kazuo Ando, Long Term Expert, JSRDE, Dhaka.
- Akinobu Kawai, Short Term Expert,
 JSRDE, Dhaka.
 Associate Professor, University of Air, Maebashi, Japan
- Haruo Uchida, Short Term Expert,
 JSRDE, Dhaka.
 Ministry of Agriculture, Forestry and Fishery, Kanonji, Japan.
- Koichi Usami, Short Term Expert,
 JSRDE, Dhaka.
 Assistant Professor, Kyoto University, Japan.
- Shiro Mukai, Short Term Expert, JSRDE, Dhaka
- Keiko Yoshino, Short Term Expert, JSRDE, Dhaka.
 Researcher, Rural Life Institute, Tokyo, Japan.
- Miyuki Harui, JOCV Coordinator, JICA, Dhaka.
- Masahiro Okamoto, JOCV Coordinator, JICA, Dhaka.

- Kazumi Kuwahata, Senior JOCV Member, JICA, Dhaka.
- Kazuko Ishibashi, Senior JOCV Member, JICA, Dhaka.

Sub Total = 18

3

Group - D Representatives from Development Partners

- Ahmed S. Abbasi, Programme Officer, FAO, Dhaka.
- Ken Odajima, Representative, OECF, Dhaka.
- Md. Shamsul Hoq, JOCV Advisor, JICA Dhaka.
- Rezaul Islam, Consultant, North East Project, CIDA, Dhaka.
- M. Sirajuddin, Secretary (Retd.), M/o LGRD and Co-operatives.
- 6. Bodiur Rahman, National Project Co-ordinator, UNDP, Dhaka.

Sub Total = 6

Group - E Representative from Diplomatic Mission

- Hideyuki Sakamoto, First Secretary, Embassy of Japan, Dhaka.
- 2. Kenichi Yokoyama, First Secretary, Embassy of Japan, Dhaka
- 3. Yukako Yoshimoto, Attache, Embassy of Japan, Dhaka.

Sub Total = 3

Group - F Research Organizations

- Somporn Hanpongpandh, Director, CIRDAP, Dhaka.
- Md. Golam Rosul, Field Research Officer, BIDS, Dhaka.
- 3. Bruce Currey, Advisor,
- Hiromasa Nasu, JICA Long Term Expert, BARI, Gazipur.
- Yuki Ichikawa, JICA Long Term Expert, BRRI, Gazipur.

Sub Total = 5

Group - G Project Personnels from Bangladesh

- Saleha Begum, Project Director, JSRDE, Dhaka.
- Md. Mazharul Islam, Specialist, Institution Building, JSRDE, Dhaka.
- A.K.M. Obaidullah, Regional Project Co-ordinator, JSRDE, Comilla.

Sub Total = 3

Group- H Members Involved in the Earlier Project

- W.M.H. Jaim, Professor, Bangladesh Agricultural University, Mymensingh.
- Hazrat Ali, Professor,
 Bangladesh Agricultural University, Mymensingh.
- Lutfur Rahman Khan, Professor, Bangladesh Agricultural University, Mymensingh.

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- 4. Ratan Lal Chakrabarty, Professor, Dhaka University, Dhaka.
- A.M.H. Nizamuddin Chowdhury, Deputy Director, Bureau of Population and Housing Census, Dhaka.

Sub Total = 5

Group - I Representatives from Non-Government Organizations

- 1. Golam Sattar, Manager (R&E), BRAC, Dhaka.
- Ronendra Chowdhury, Senior Associate Co-ordinator, ASA, Dhaka.
- Makoto Nagahata, Director, Shapla Neer, Dhaka.
- Tetsuo Tsutsui, Fund Raising Co-ordinator, Shapla Neer, Dhaka.

Sub Total = 4

Group - J Others

- A. Taher Khan, Project Director, Local Government Engineering Department, M/o LGRD & Co-operatives, Dhaka.
- Kayo Minagawa, Graduate Student, The University of Tokyo, Japan
- M. Jahangir Khan, Chief Coordinator, Peasant Union, Barisal
- A.K.M. Nurul Islam, Research Associate, Dept. of Urban Engineering, University of Tokyo, Japan.

- 5. Sanae Ito, Post-graduate Student, Sussex University, U.K.
- Muktaruzzaman Khan, Training Officer, Graduate Training Institute, BAU, Mymensingh
- Masaki Hozumi, Ex-JOCV Member, JICA, Dhaka.
- 8. Hiroshi Yoshimura, Researcher, International Development Center, Tokyo, Japan
- 9. Takase Kunio, Executive Director, International Development Center, Tokyo, Japan.
- Mr. Hidetomi Ohi, JICA Development Specialist, JICA, Tokyo, Japan.
- Hideyuki Kanamori, Team Leader of Followup Survey Team for JICA Development Studies, JICA Developemnt Specialist, JICA, Tokyo, Japan.

Sub Total = 11

Grand Total = 89 (Eighty-nine only).

Joint Study on Rural Development Experiment (JSRDE) Project

Final Seminar

Place: Hotel Sonargaon, Dhaka.

Date: 21st November, 1995.

Programme

Date/Day	Time	Event(s)	Responsibility/person
21.11.95. Tuesday	08:30 - 09:00 hrs.	Registration	Ms. Morsheda Huda
<u>-</u>	09:00 - 10:20 hrs.	INAUGURAL SESSION	Rapporteurs:
	09:00 - 09:05 hrs.	Tilwat-e-Quran	Dr. Habibur Rahman Dr. Kazuo Ando
	09:05 - 09:15 hrs.	Address of Welcome by Mr. Md. Abdul Quddus Director General-in-Charge, BARD	
	09:15 - 09:25 hrs.	Address by Mr. Morimasa Kanamaru Resident Representative JICA, Bangladesh	
	09:25 - 09:35 hrs.	Address by Prof. Yoshihiro Kaida Japanese Team Leader Professor, Kyoto University, Japan	
	09:35 - 09:45 hrs.	Address by the Special Guest Mr. Hideyuki Sakamoto First Secretary Embassy of Japan, Bangladesh	
	09:45 - 9:55 hrs.	Address by the Special Guest Dr. Shah Mohammed Farouk Vice Chancellor Bangladesh Agricultural University, Mymensingh	

Date/Day	Time	Event(s)	Responsibility/person
21-11-95 Tuesday	09:55 - 10:05 hrs.	Address by the Special Guest Mr. Md. Abdul Hye Hon'ble Deputy Minister Ministry of Local Government, Rural Development and Co-operatives	
	10:05 - 10:15 hrs.	Address by the Chairperson Mr. Md. Mahe Alam Secretary, Rural Development and Co-operatives Division, Ministry of Local Government, Rural Development and Co-operatives	
	10:15 - 10:20 hrs.	Vote of Thanks by Ms. Salcha Begum Project Director, JSRDE	
	10:20 - 11:00 hrs.	Теа	
11:00 - 12:50 hrs. <u>WORKING SESSION - I</u>		WORKING SESSION - I	Rapporteurs:
		Chairperson: Mr. Ayub Quadri Director General BRDB	Mr. Mazharul Islam Mr. Kichiji Yajıma Mr. Swapan Kumar Dasgupta Mr. Masudul Hoq Chowdhury
	11:00 - 11:25 hrs.	Presentation on Overview of JSRDE Findings by Ms. Saleha Begum	
	11:25 - 11:50 hrs.	Presentation on The JSRDE Model for Alternative Approach to Rural Development in Bangladesh by Prof. Yoshihiro Kaida	
	11:50 - 12:40 hrs.	Discussion on the Papers	
	12:40 - 12:50 hrs.	Chairperson's Speech	
	12:50 - 14:30 hrs.	Lunch	
	14:30 - 16:50 hrs.	WORKING SESSION - II	Rapporteurs:
		Chairperson: Dr. M. Solaiman Director General RDA	Mr. S.M. Waliullah Dr. Akinibu Kawai Mr. Feroz Hossain Mr. Shiro Mukai

Date/Day	Time	Event(s)	Responsibility/person
<u>21-11-95</u> Tuesday	14:30 - 14:50 hrs.	Presentation on Village Institution: Potentialities of Village Leaders and Community for Rural Development by Dr. Kazuo Ando	
	14:50 - 15:10 hrs.	Presentation on Linkage of Village with Local Administration through Union Parishad by Mr. Md. Mazharul Islam	
	15:10 - 15:30 hrs.	Presentation on Need-Based Appropriate Technologies for Rural Development by Mr. Kichiji Yajima	
	15:30 - 15:50 hrs.	Presentation on Off-farm Employment Opportunities for Income Generation by Mr. Swapan Kumar Dasgupta	
	15:50 - 16:40 hrs.	Discussion on the Papers	
	16:40 - 16:50 hrs.	Chairperson's Speech	
	16:50 - 17:50 hrs.	Tea, Rest	
	17:50 - 19:10 hrs.	WORKING SESSION -III	Rapporteurs:
		Chairpersons: Prof. Yoshihiro Kaida Japanese Team Leader Professor, Kyoto University, Japan	Mr. Akhtaruzzaman Khan Dr. Koichi Usami Mr. Mizanur Rahman
		Dr. S.M. Altaf Hossain Professor Bangladesh Agricultural University Mymensingh, Bangladesh	
	17:50 - 18:20 hrs.	Presentation of Rapporteurs Report by Mr. Swapan Kumar Dasgupta Mr. S.M. Waliullah	
	18:20 - 19:00 hrs.	General Discussion and Formulation of Seminar Recommendations	
	19:00 - 19:10 hrs.	Speech by the Chairpersons	
	19:10 - 20:00 hrs.	CONCLUDING SESSION	Rapporteurs:
		Chairperson: Dr. Salchuddin Ahmed Director General, NGO Bureau	Mr. A.K.M. Obaidullah Mr. Akhtaruzzaman Khan Dr. Haruo Uchida

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Date/Day	Time	Event(s)	Responsibility/person
21.11.95 Tuesday	19:10 - 19:25 hrs.	Presentation of the Seminar Recommendations by Ms. Saleha Begum	•
	19:25 - 19:40 hrs.	Discussion on Recommendation	
	19:40 - 19:55 hrs.	Chairperson's Concluding Speech	
	19:55 - 20:00 hrs.	Vote of Thanks by Mr. Haruo Noma General Manager, JSRDE Project	
	20:00 - 21:30 hrs.	Buffet Dinner	

Sd/-(Haruo Noma) Seminar Coordinator Sd/-(Saleha Begum) Seminar Organizer



