

IV. Study Tour

1887-1888

IV. STUDY TOUR

1. Hiroshima

- (1) Visit to Chugoku Regional Bureau, NPA
Date: Wednesday, November 16, 1994
Briefing: Mr. Junichi SUZUKI, Director
- (2) Visit to Peace Memorial Museum of Hiroshima
Date: Thursday, November 17, 1994
Viewing of Film: "Prayer of Hiroshima Mothers"
Presentation: "My A-bomb experience and the spirit of Hiroshima"
Briefing: Mr. Akihiro TAKAHASHI, Director, Enterprise Division, Hiroshima Peace Cultural Foundation
Mr. Hiroshi HARADA, Director of Peace Memorial Museum of Hiroshima
- (3) Visit to Hiroshima Municipal Government
Date: Thursday, November 17, 1994
Visit to: Head Office of Hiroshima City
Briefing: Mr. Tadanori TSUKADA, Community Development Division, Bureau of Planning and Coordination, Hiroshima City
Observation: Dambara redeveloped area
Briefing: Mr. Yoichi MUKAI, Director, Planning Division, Dambara Redevelopment Office
- (4) Visit to Hiroshima Plant of Mazda Motor Corporation
Date: Friday, November 18, 1994

2. Osaka

Visit to Osaka Castle
Date: Saturday, November 19, 1994

3. Kyoto

Date: Saturday, November 19, 1994
Kyoto City Tour: Heian Shrine, Sanjusangendo Hall and Kiyomizu Temple



Peace Memorial Museum



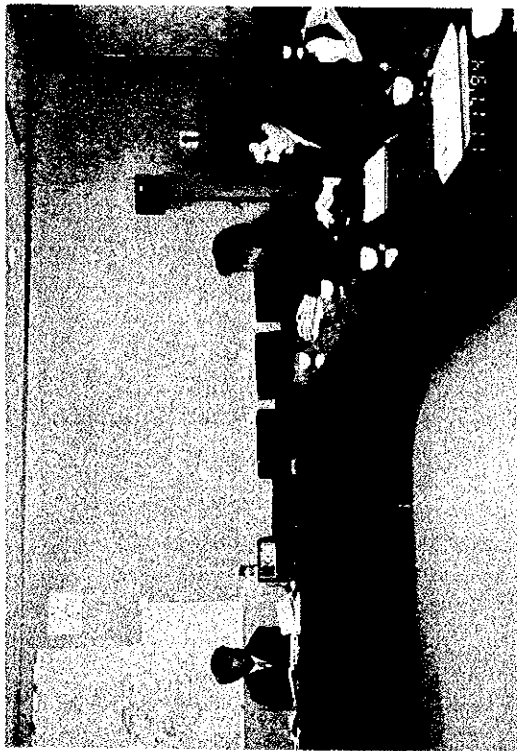
Peace Memorial Park



Chugoku Regional Office, NPA



Peace Memorial Museum



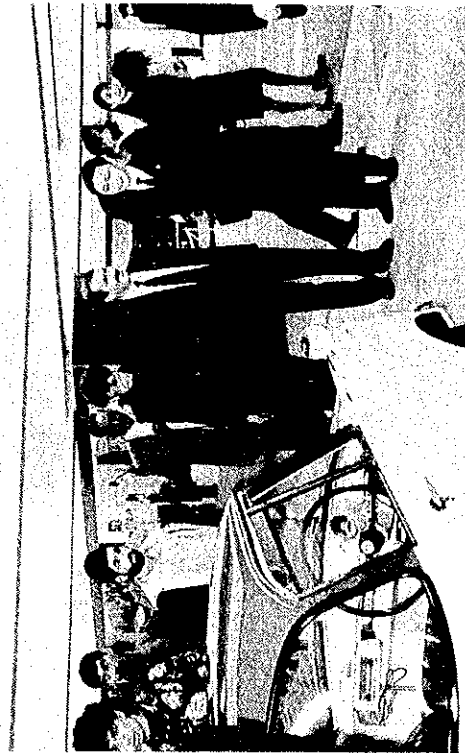
HIROSHIMA Municipality



HIROSHIMA Municipality



Danbara Redevelopment Area



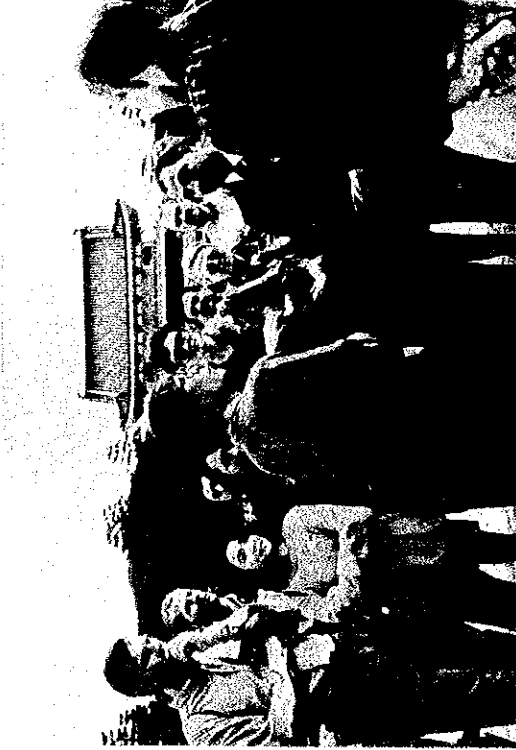
MAZDA Plant



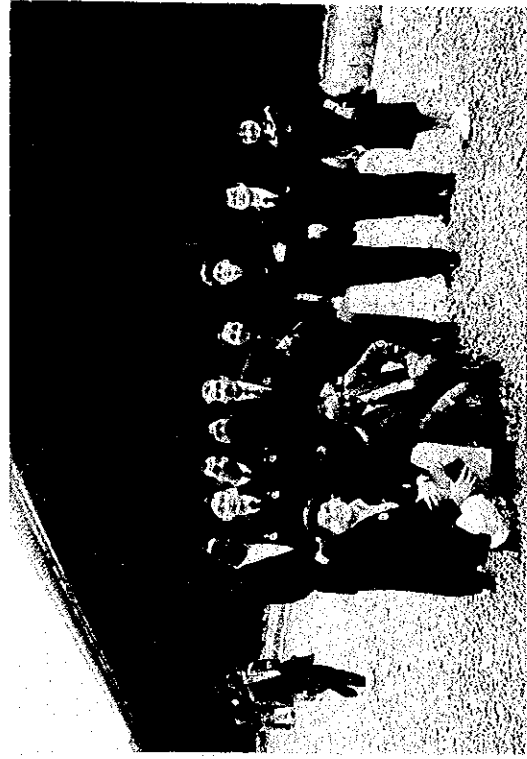
Osaka Castle



Heian Jingu Shrine



Heian Jingu Shrine



Sanjyu-sangen do Pavilion

**V. Audience by His Imperial Highness,
The Crown Prince NARUHITO**

THE UNIVERSITY OF CHICAGO
LIBRARY

V. Audience by His Imperial Highness, The Crown Prince NARUHITO

(1) Place

The Crown Prince's Residence

(2) Time

16:00-16:30, November 24, 1994

(3) Officers Concerned

(i) Office of the Crown Prince's Household

Mr. Hiroo KANNO, Grand Master

Mr. Tsuyoshi SOGA, Chamberlain

Mr. Tamotsu SHINOZUKA, Chamberlain

(ii) NPA

Mr. Koichiro YAMASAKI, Director General, Bureau of Administrative Services

Mr. Kenichi SAKUMA, Director, International Affairs Division, Bureau of Administrative Services

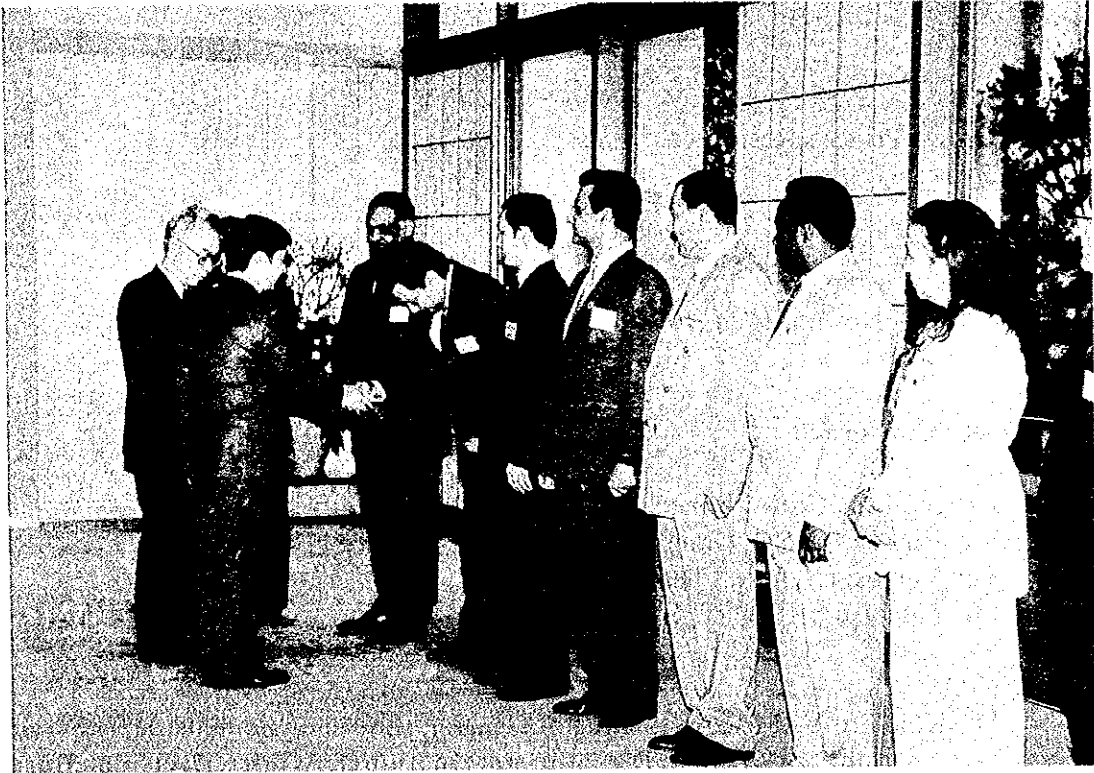
(iii) JICA

Mr. Jin SAWADA, Vice President

Mr. Mitsuo ISHIKAWA, Director, Operation Division, Institute for International Cooperation

(4) Special Visit to the Imperial Palace

On the morning of November 24, the participants visited the Imperial Palace, Mr. Masami IHARA, Director, Secretariat Division, Grand Steward's Secretariat, Imperial Household Agency, gave briefing on the Japanese Imperial system, and the organization and activities of the Imperial Household Agency.



Audience with His Imperial Highness, The Crown Prince NARUHITO



Special Visit to Imperial Palace



Special Visit to Imperial Palace



Special Visit to Imperial Palace



Special Visit to Imperial Palace

**VI. Courtesy Call on Mr. Kozo IGARASHI,
Minister of State, Chief Cabinet Secretary**

RESEARCH ON THE EFFECTS OF
THE 1970S ENERGY CRISIS ON THE
ECONOMY OF THE UNITED STATES

VI. Courtesy Call on Mr. Kozo IGARASHI, Minister of State, Chief Cabinet Secretary

(1) Place

Prime Minister's Official Residence

(2) Time

13:30-14:00, November 11, 1994

(3) Ceremony

- 1) Welcome Speech
by Mr. Kozo IGARASHI, Minister of State, Chief Cabinet Secretary
- 2) Reply Address
by Mr. Anurag GOEL from India

(4) Officers Concerned

- (i) NPA
Mr. YAMASAKI, Director General, Bureau of Administrative Services
Mr. SAKUMA, Director, International Affairs Division,
Bureau of Administrative Services
- (ii) JICA
Mr. Kazutoshi IWANAMI, Managing Director, Institute for International Cooperation

Your Excellency, Mr. IGARASHI, Minister of State, Chief Cabinet Secretary,
Mr. YAMASAKI, Director General of the NPA
Mr. IWANAMI, Managing Director of the Institute For International Cooperation
Ladies and Gentlemen,

I feel truly privileged in having this opportunity to respond to His Excellency, Mr. Igarashi's inspiring words, and to thank him for sparing his time to meet us.

Excellency, we have come to Japan with great warmth and high expectations. We bring the friendship and affection of our countries and our people. We recognise and appreciate Japan's invaluable contribution to the international community, and specially to the developing countries. We are extremely impressed by the Japanese culture and hospitality, and the unique qualities of the Japanese people which have led to your spectacular development even after the devastation of the Second World War. Every day our understanding of Japan is improving and deepening, and her beauty unfolding before us.

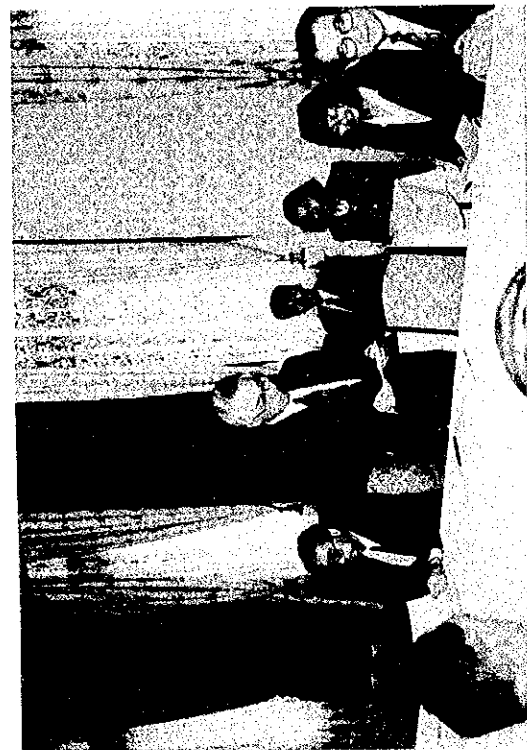
Excellency, we have come here to learn. We are looking for the best strategies for our countries' rapid and sustained development. As civil servants, we are also keenly interested in building models for rejuvenating, and if necessary restructuring, our own systems of Public Administration. We have already learned a lot in these directions. With your permission, may I suggest, your Excellency, that interaction with the Management and Coordination Agency would give us further insights into the Administrative Reforms taken up by the Government of Japan? And may I also suggest, Excellency, that your Government may like to consider a policy to assist, through NPA and JICA in projects for Administrative Reforms in developing countries and also to take up follow-up action to maintain linkages with trainees of programmes for senior officials, like this Seminar on National Government?

Excellency, I would like to conclude with thanks on behalf of all the participants of the Seminar, and our respective Governments, to the Government of Japan, NPA, JICA and IFIC for organising such an excellent programme, and enabling us to participate. Everything is perfect. Indeed, we have learned a

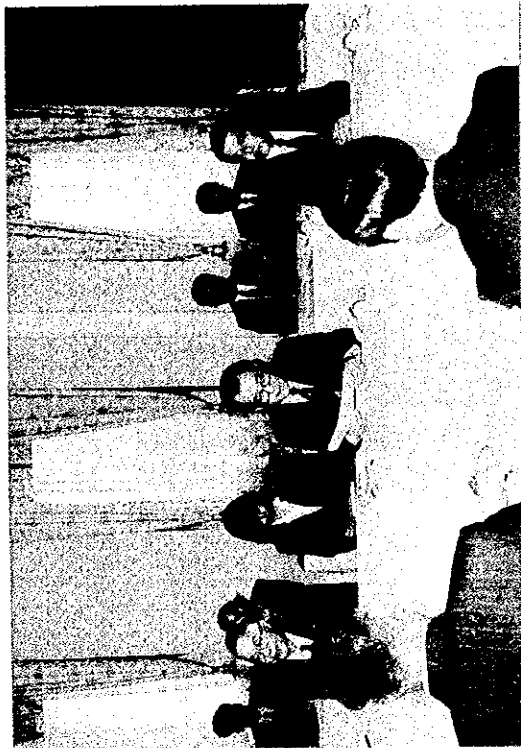
lot about the Japanese way of working, and the reasons for your excellence, from the manner itself in which the Seminar is being conducted.

Thank you, your Excellency. DOMO ARIGATO GOZAIMASU.

-Anurag Goel
India



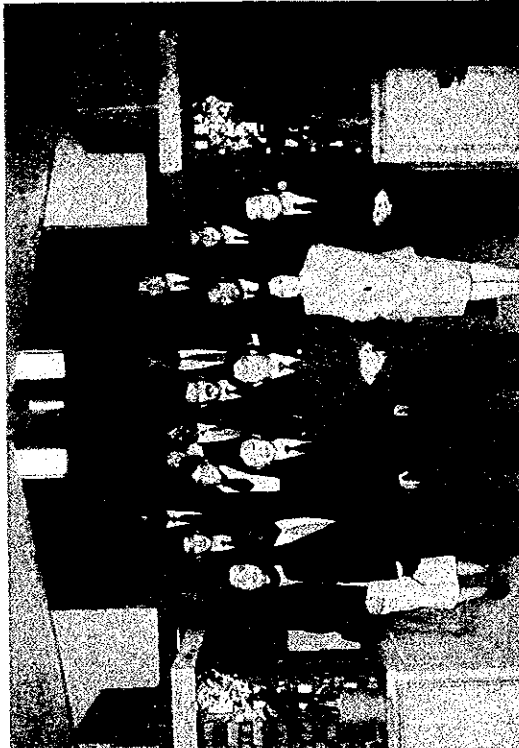
Opening Address by Mr. YAMASAKI



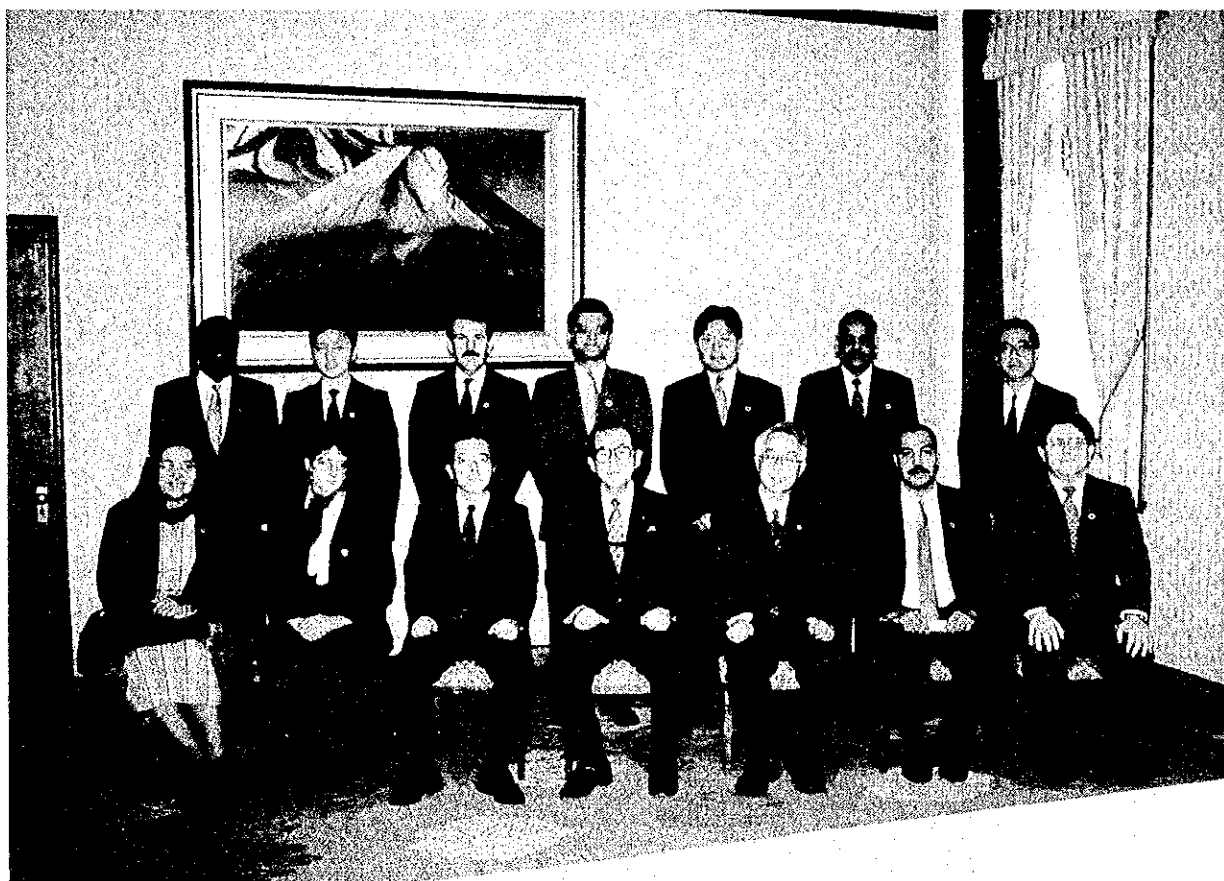
Welcome Address by Mr. IGARASHI,
Minister of State, Chief Cabinet Secretary



Reply Address by Mr. GOEL



Prime Minister's Official Residence



VII. Closing Ceremony

WINTER / BIRKENHEAD

VII. CLOSING CEREMONY

1. Closing Ceremony

- (1) Place
Institute For International Cooperation (IFIC)
- (2) Time
15:30-16:00, December 1, 1994
- (3) Ceremony
 1. Closing Address
by Mr. Kazutoshi IWANAMI, Managing Director, Institute For International Cooperation, Japan International Cooperation Agency
 2. Congratulation Speech
by Mr. Takeshi OGI, Deputy Director General, Bureau of Administrative Services, National Personnel Authority
 3. Presentations of Certificates
by Mr. Kazutoshi IWANAMI, Managing Director, Institute For International Cooperation, Japan International Cooperation Agency
 4. Reply Address
by Mr. Salah Moawed Abd El Hadi EID from the Arab Republic of Egypt

2. Farewell Party

- (1) Place
Institute For International Cooperation (IFIC)
- (2) Time
16:00-17:00, December 1, 1994

CLOSING ADDRESS FOR SEMINAR ON
NATIONAL GOVERNMENT ADMINISTRATION

Mr. Kazutoshi Iwanami
Managing Director
Institute for International Cooperation
Japan International Cooperation Agency

I have the honor and pleasure to say a few words on behalf of the Japan International Cooperation Agency on this occasion of the closing ceremony of Seminar on National Government Administration for Senior Officials in 1994.

First of all, I would like to extend heartfelt congratulations to all of you participants on your successful completion of the seminar. At the same time, I take this opportunity to express deep gratitude to the National Personnel Authority and all the other organizations concerned for their kind cooperation and efforts to make the seminar successful.

As you are aware, this seminar was organized by the Government of Japan as part of its technical cooperation program. The main purposes were to contribute to the efficient and harmonized development of the respective countries through introducing Japan's experiences and recent trends in public administration and policy formation and exchanging views among the participants as well as with Japanese personnel.

It was further expected that the seminar would help promote cooperation and friendship among the participating countries including Japan.

Dear participants, what do you think of Japanese system of National Government Administration? You may have noticed some similarities as well as differences between the Japanese system and your own.

I do hope that Japan's experiences and practices in this field which was introduced in this seminar gave you some indications to further strengthen the administrative framework which is the most appropriate for the situation in your respective countries.

Now, we bid farewell to you with the end of the seminar program. This should be, however, another start of our long-lasting relationship. We should be very happy to be of any assistance to you on any matter in future.

I would like to end my speech by wishing each one of you a pleasant journey home and every success in your career.

Thank you very much.

CONGRATULATORY SPEECH

Mr. Takeshi OGI
Deputy Director General
Bureau of Administrative Services
National Personnel Authority

Mr. Iwanami, Managing Director of the Institute for
International Cooperation, Japan International Cooperation
Agency,

Honored guests,

Kind participants,

Ladies and gentlemen,

It is a great pleasure and honor for me to say a few words at this closing ceremony of the 9th Seminar on National Government Administration. On behalf of the Government of Japan, I would like to extend our heartfelt congratulations to all of you for your successful completion of this seminar. At the same time, I wish to express our sincere gratitude to the Japan International Cooperation Agency, and all others concerned, for their great efforts toward the success of this seminar.

I am convinced that all of you have achieved improvement through the seminar. Through examination of the actual policy process in Japan and discussions with fellow participants, I think you have become familiar with the development of public

administration in Japan and have found some clues to the further development of public administration in your countries.

I do hope that you will not only make the best use of what you have gained through the seminar, but that you also share it and continue revising it in your respective governments, so that you can make a meaningful contribution to the development and prosperity of your countries by playing important roles as leading administrators.

During this course, you have visited various places through the study tour and the observation visits. On such occasions, you have met not only government officials, but various types of Japanese people. As a result, you have seen both modern and traditional Japan. Some of these encounters might have been just as you had imagined, but some might have made a deep impression and even surprised you. Nonetheless, all of these places you visited represent the true face of Japan, and all of the people you met the true Japanese. I hope that you will relate your experiences to your colleagues, family and friends upon returning to your respective countries.

Now, looking back over the period of this seminar, I cannot imagine how the time went by so quickly. Today, I feel a sense of sadness to say farewell to our dear friends. I hope your experience in Japan will enhance the mutual understanding and good relationships between our countries. We have also improved our understanding of your countries during the days we spent with you. Our friendship will contribute to a better world-

wide network.

In closing my address, I wholeheartedly wish you good health and success. We look forward to seeing you again in the near future.

Again, Congratulations and thank you for your invaluable contributions.

Mr. Takeshi OGI, Deputy Director General,
Bureau of Administrative Services, National Personnel Authority,
Mr. Kazutoshi IWANAMI, Managing Director of the Institute for International Cooperation,
Distinguished guests,
Ladies and gentlemen,

It is an honour for me to represent my colleagues today at the closing ceremony of the Seminar on National Government Administration.

We wish to express our heartfelt thanks and appreciation to the government of Japan, NPA and JICA for organising this seminar and providing us with the opportunity to meet the people of Japan, observe centuries old Japanese social and cultural values and learn about the system of work and administration of the country.

We also wish to convey our thanks to His Imperial Highness the Crown Prince of Japan who very graciously gave audience on the 24th November 1994.

JICA, NPA and all other agencies who welcomed us during our official visits deserve our appreciation and thanks.

At all these places we were given very warm welcome and treated with traditional Japanese hospitality.

At this moment we wish to acknowledge that the course was organised in the most professional manner. Each session and every visit enhanced our knowledge about Japanese system of administration and contributed to our managerial skills. Discussions were thought provoking and we exchanged our views freely on various issues of public administration under the able guidance of resource persons.

We are extremely grateful to all resource persons and seminar coordinators whose hard work made the entire effort a complete success. We admire their untiring efforts.

Our stay in IFIC was wonderful. Right from the beginning and till now, we have received very proper care. We are also grateful to the management and staff of IFIC for their efforts to make our stay here enjoyable and comfortable.

We sincerely believe that it is only the seminar which is concluding today. As a matter of fact this is beginning of a new era for us. We are going back to our homes with a clear message to work for improving our public administration systems. We hope that JICA and NPA would continue their efforts with the blessings of the Government of Japan to support us and other developing nations in our endeavour to streamline the administrative systems. In this direction we understand the JICA and NPA would initiate follow-up action also.

Thank you.
Salah Moawad Abd El Hadi Eid
Egypt



Congratulation Speech by Mr. OGI, NPA



Presentation of Certificate



Closing Address by Mr. IWANAMI, JICA



Presentation of Certificate



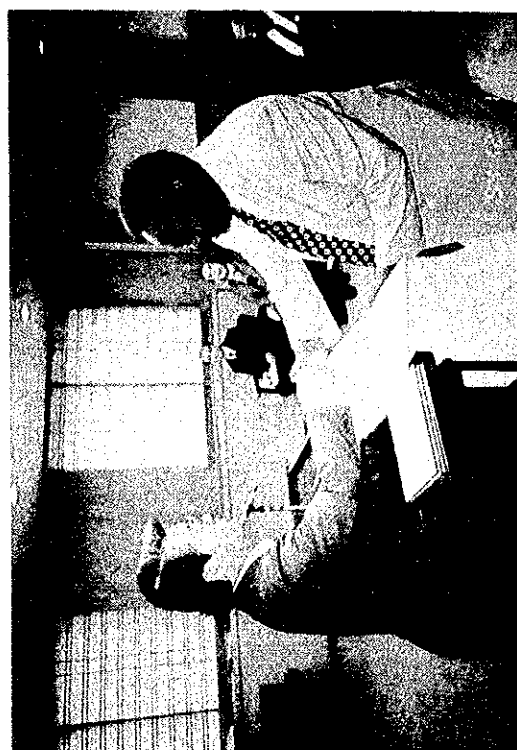
Presentation of Certificate



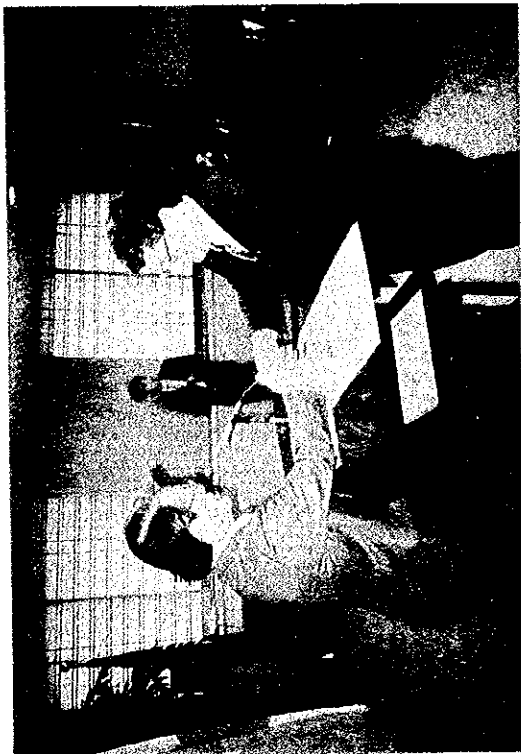
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Presentation of Certificate



Presentation of Certificate



Presentation of Certificate



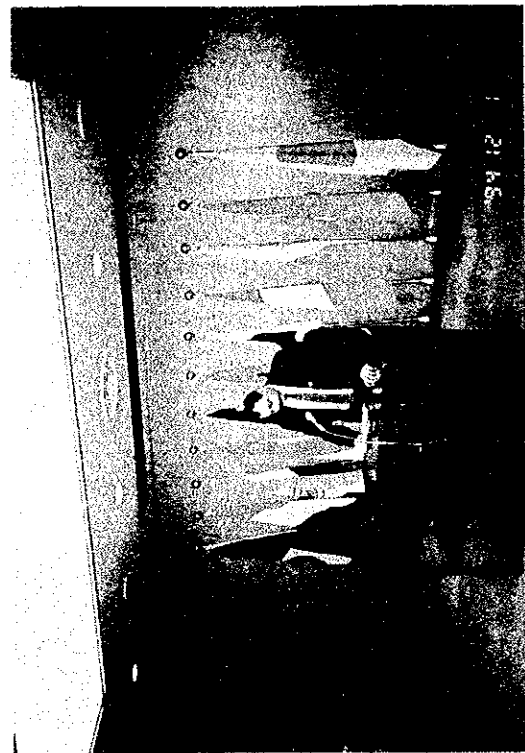
Presentation of Certificate



Presentation of Certificate



Presentation of Certificate



Reply Address by Mr. EID



Total Photo



Gift from participants



Farewell Party

