#### Chapter III REGIONAL WATER SUPPLY ADMINISTRATION SYSTEM

#### 3.1 Introduction

Water supply management is being carried out by the Empresa de Servicios Sanitarios de Tarapacá (Tarapacá Sanitary Services Enterprise, ESSAT). It is a stock company established on April 9, 1990 and replaced the Servicio Nacional de Obras Sanitarias, SENDOS Región I (National Service for Sanitary Works, SENDOS Region I.)

ESSAT has only two shareholders, Corporación de Fomento para la Producción (Production Promotion Corporation, CORFO) and the Public Treasury. The former owns 99% of the shares and the latter, 1%.

The objective of ESSAT is to produce and distribute drinking water, recollect, treat and dispose sewage water, and carry out other services related to such activities in the way and manner established in the Decree-Laws Nr. 382 and Nr. 70, both issued in 1988 by the Ministry of Public Works.

ESSAT serves the Tarapaca Region (Region I) that includes Arica, Iquique, Pozo Almonte, Pica, Matilla, La Tirana, La Huayaca, Huara, and Pisagua.

#### 3.2 Administration and Human Resources

#### 3.2.1 ESSAT Administrative Organization

ESSAT is managed by a Board of Directors composed by seven members who are appointed for a two-years period. The directors are designated by the Ordinary Meeting of Shareholders.

In turn, the Board of Directors elects its own President and Vice-President and designates the General Manager.

There are the following Managerial Departments:

- General Management
- Engineering
- Administration and Finance
- Planning

Arica and Iquique have Provincial Branches and their managers also belong to the top management of ESSAT.

Besides the above mentioned Managerial Departments, ESSAT has the following Counseling Units:

- Legal
- Internal Control
- Rural Drinking Water
- Public Relations

The Engineering, Administration and Finance, and Planning Management Departments, and the Iquique and Arica Provincial Branches all depend on the General Management Department.

The Engineering Management Department carries out studies concerning drinking water and sewerage, and set the technical norms for operation of the firm; it also coordinates and controls the operation and maintenance programs, water quality, and evacuation of sewerage.

The Administration and Finance Management Department is in charge of administration of human, financial, and information resources related to administrative and commercial aspects of the firm. This Department sets norms and policies seeking to maximize revenues, minimize costs and optimize utilization of human and material resources and required services for operation of the firm. It also sets the norms regulating the relationship on commercial matters between the firm and its clients.

The Arica and Iquique Provincial Branches are responsible for the operation and maintenance of the installations, works, and equipment of the drinking water and sewerage systems. They also are in charge of water and sewerage services fee invoicing and collection.

Personnel is made up of 289 people at the end of 1993 and is classified as shown below:

| Top management  | 10  |
|-----------------|-----|
| Technical staff | 53  |
| Other staff     | 226 |
| TOTAL           | 289 |

Source: ESSAT 1993 Annual Memory

Second-level chiefs, professionals and qualified personnel are considered as technical staff. Administrative staff, drivers, watchmen, etc. are within the "Other Staff" category.

Remuneration are decided based on collective agreements reached between the management and workers. These agreements contemplate the semi-annual readjustment of remuneration up to a 100% of the variation of the consumer's price index.

### 3.3 Description of Activities

#### 3.3.1 Clients and Service Coverage

By the end of 1993, ESSAT was supplying water services to 77,264 clients and sewerage services to 73,845 clients. It meant that almost 98% of the population of the Region in 1993 received drinking water services while 96% was covered by sewerage services.

See Table F, 3.1 and F, 3.2 for details.

Clients can be classified as shown in Table F, 3.3

In order to offer better services to its clients, ESSAT has 24 offices where they can make payments and 5 centers for general consultations.

#### 3.3.2 Main Installations

Main installations of ESSAT correspond to the infrastructure for production and distribution of networks for normal supply of water and recollection system and final disposal of sewerage. Details are shown in Table F, 3.4

#### 3.4 Water Production and Billing

#### 3.4.1 Production and Billing

Water production and billing for the period 1990-1993 are shown below:

|      | ·                    |   | (Unit: Million M <sup>3</sup> )  |
|------|----------------------|---|--|
| Year | Production           | Billing                                   | Production/Billing (%)   |
| 1990 | 35.891               | 21.327                                    | 59   |
| 1991 | 34.787               | 22.031                                    | 63   |
| 1992 | 35.692               | 22.494                                    | 63   |
| 1993 | 38.189               | 21.466                                    | 56   |
|      | 1990<br>1991<br>1992 | 1990 35.891<br>1991 34.787<br>1992 35.692 | 1990     35.891     21.327       1991     34.787     22.031       1992     35.692     22.494 |

Source: ESSAT 1993 Annual Memory

Invoicing is done on a monthly basis for all clients and during the period, 97% of total invoiced tariff was actually collected. Tariff collection efficiency is shown below.

(Unit: Million Pesos)

| Year | Invoiced<br>(\$) | Collected (\$) | Collection Efficiency (%) |
|------|------------------|----------------|---------------------------|
| 1990 | 2,371            | 2,237          | 94                        |
| 1991 | 3,549            | 3,549          | 95                        |
| 1992 | 4,430            | 4,244          | 96                        |
| 1993 | 5,529            | 5,349          | 97                        |

Source: ESSAT 1993, 1992 Annual Memories

Desegregated data on water production, billing, and collected water fees for Iquique Provincial Headquarters, and Arica Province can be seen in the Tables F, 3.5 and 3.6 respectively.

## 3.4.2 Tariff System

Tariffs are set by the Government through the Ministry of Economy, Foment and Reconstruction. The tariffs are denominated "self-financing tariffs" because they are set aiming to cover the costs of the water supply companies; they are based on an economic-efficiency point of view and take into consideration the long-term development and growth costs of the companies. The Government sets the "self-financing tariffs" or "target tariffs" which must be reached in a period of 5 years; it means that ESSAT has 5 years to reach those tariffs. Tariffs are adjusted based on two concepts:

- Through adjustment of the tariffs themselves: They correspond to an annual percentage increase determined by the Government in order to reach the "self-financing tariffs" within the established period of 5 years (1990 to 1994.)
- Through readjustment of the price indexes considered in the formulas applied for setting up the tariffs: Readjustments will be applied each time any of the indexes shown below raise above 3%.

#### The indexes are:

| PIC   | = | Price Index of Cement                     |
|-------|---|---|
| PII   | = | PriceI ndex of Iron                       |
| PIR   | = | Price Index of Remunerations              |
| PIIE  | = | Price Index of Industrial Electricity     |
| PIPD  | = | Price Index of Petrol Diesel              |
| WPI   | = | Wholesale Price Index                     |
| WPIIP | = | Wholesale Price Index of Imported Product |

Tariffs applied at present by ESSAT corresponds to 75% of the "self-financing tariffs" set up by the Government.

The present "self-financing tariffs" were established through Legislative Decree No.376 issued on November 15, 1990 by the Ministry of Economy, Foment, and Reconstruction.

The tariff structure contemplates charging to the clients the following charges:

- Fixed Charges for Water and Sewerage: These charges are independent from water and sewerage services consumption.
- Fixed "Client Charges": These charges aim to cover the expenses incurred by ESSAT when attending the clients like water meter reading, inspections, etc.
- Variable Charges: These charges depend on the water consumption measured in cubic meters.
- Over-consumption Variable Charges: They are applied during the summer season, denominated "peak season", from December to March to the consumption over the average consumption obtained during the "off-peak season" from April to December. These charges apply to consumption over 30 m3.

The tariffs applied at present by ESSAT for Arica and Iquique are as shown in Table F, 3.7 and 3.8 respectively.

## 3.5 Budget and Investment

#### 3.5.1 Budget

The budget for the year 1993 was 3,296 Million Pesos and was 17% higher than the one for 1992. See below for details.

|       | · ·                                     |  |  | · . · · ·   | J)   | Jnit: Millio   | on Pesos   |
|-------|---|--|--|---|--|--|--|
| 1993  | %                                       | 1992   | %  | 1991  | %  | 1990   | %  |
| 839   | 25                                      | 733  | 26   | 571   | 24   | 364  | 19   |
| 303   | 9                                       | 225  | 35   | 167   | 20   | 139  | 7  |
| 167   | 5                                       | 176  | 6  | 125   | 5  | 46   | 2  |
| 1,579 | 48                                      | 1,395  | 50   | 1,328   | 55   | 1,258  | 66   |
| 52    | 2                                       | 42   | . 1  | 35  | 2  | 22   | 2  |
| 356   | 11                                      | 249  | 9  | 171   | 7  | 84   | 4  |
| 3,296 | 100                                     | 2,820  | 100  | 2,397   | 100  | 1,913  | 100  |
|       | 839<br>303<br>167<br>1,579<br>52<br>356 | 839 25<br>303 9<br>167 5<br>1,579 48<br>52 2<br>356 11 | 839     25     733       303     9     225       167     5     176       1,579     48     1,395       52     2     42       356     11     249 | 839     25     733     26       303     9     225     35       167     5     176     6       1,579     48     1,395     50       52     2     42     1       356     11     249     9 | 839     25     733     26     571       303     9     225     35     167       167     5     176     6     125       1,579     48     1,395     50     1,328       52     2     42     1     35       356     11     249     9     171 | 1993     %     1992     %     1991     %       839     25     733     26     571     24       303     9     225     35     167     20       167     5     176     6     125     5       1,579     48     1,395     50     1,328     55       52     2     42     1     35     2       356     11     249     9     171     7 | 839     25     733     26     571     24     364       303     9     225     35     167     20     139       167     5     176     6     125     5     46       1,579     48     1,395     50     1,328     55     1,258       52     2     42     1     35     2     22       356     11     249     9     171     7     84 |

Source: ESSAT 1993, 1992 Annual Memories

Total revenue collected during 1993 was \$7,627 Million. Breakdown of the revenues is shown below:

|                    |       |     |       |     | and the spirit of | <u>(U</u> | nit: Milli | on Pesos) |
|--------------------|-------|-----|-------|-----|-------------------|-----------|------------|-----------|
| Items              | 1993  | %   | 1992  | %   | 1991              | %         | 1990       | %         |
| Water Sale         | 5,349 | 70  | 4,244 | 79  | 3,372             | 83        | 2,237:     | 98        |
| Investment Profits | 126   | 2   | 47    | 1   | 17                |           | 17         | 1         |
| Transfers          | 1,913 | 25  | 1,077 | 20  | 680               | 17        |            |           |
| Other Revenues     | 240   | 3   | 2     |     | 1                 | ·         | 18         | 1 .       |
| TOTAL              | 7,627 | 100 | 5,370 | 100 | 4,070             | 100       | 2,272      | 100       |

Source: ESSAT 1993, 1992 Annual Memories

#### 3.5.2 Investment

During 1993 a total of 6,635 Million Pesos were used for projects related to water and sewerage services. In 1993 4,952 Million Pesos were used for investment.

The investment breakdown is shown in Table F, 3.9.

#### 3.5.3 Main Projects

The following three projects were the main investments made during 1993 by ESSAT.

#### 1) Integral improvement of sewerage system of Iquique

The total cost of this project is 3,000 Million Pesos (1,822.4 Million Pesos were used in 1993) and included the construction of two interceptor sewers with a length of 4,272 meters, a modern pumping station with a capacity of 600 liters per second, and two submerged outlets (one of them of 1,550 meters and diameter of 900 mm and the other of 1,340 meters and a diameter of 800 ,mm) with a 40 meters long "Y" form dispenser.

## 2) Improvement of water supply system of Arica

The improvement of the water supply system of Arica reached a cost of 1,133 Million Pesos and covered the construction of an transmission pipe of 10,000 meters with a diameter of 350 mm, the construction of two drillings and the reboring and rehabilitation of 14 drillings. This project will allow ESSAT to increase its production and distribution of water to the city with a flow capacity of 300 liters per second.

# 3) Sanitary infrastructure for Alto Hospicio

The designed water supply system reached a cost of 351 Million Pesos and consists of a feeder matrix of 3,124 meters, a distribution network of 9,789 meters from which at a first stage 1,027 connections will be served representing around 5,135 persons.

The sewerage system reached a cost of 612 Million Pesos and covers a sewerage network of 14,079 meters and two stabilization ponds of 24,490 m2.

# 3.5.4 Financing

ESSAT has the following financing sources:

(Unit: Million Pesos)

| Finance Source                           | Studies | Works   | Total<br>Investment |
|--|---------|---------|---------------------|
| Own resources                            | 92.3    | 879.5   | 971.8               |
| Ministry of Public Works                 |         | 877.0   | 877.0               |
| Inter-American Development Bank          |         | 1,027.0 | 1,027.0             |
| Regional Sectorial Investment Allocation |         | 64.8    | 64.8                |
| Regional Development National Fund       | 4.1     | 762.3   | 766.4               |
| Ministry of Housing and Urbanism         |         | 345.3   | 345.3               |
| Total                                    | 96.4    | 3,955.9 | 4,052.3             |

Source: ESSAT 1993 Memory

Table F, 3.1 Clients and Water Service Coverage <Clientes y Alcance del Servicio de Agua>

|                      | 19                  | 93              | 1992                |              |                     |              |  |
|----------------------|---------------------|-----------------|---------------------|--------------|---------------------|--------------|--|
| Service<br>Community | Clients<br>(Number) | Coverage<br>(%) | Clients<br>(Number) | Coverage (%) | Clients<br>(Number) | Coverage (%) |  |
| Arica                | 38,821              | 99              | 37,423              | 99           | 34,770              | 99           |  |
| Iquique              | 35,126              | 98              | 33,332              | 98           | 30,175              | 98           |  |
| P.Almonte            | 1,061               | 95              | 920                 | 95           | 786                 | 94           |  |
| Pica                 | 967                 | 100             | 943                 | 100          | 865                 | 100          |  |
| Matilla              | 270                 | 100             | 261                 | 100          | 248                 | 100          |  |
| La Tirana            | 1,042               | 85              | 1,000               | 85           | 928                 | 78           |  |
| La Huayca            | 132                 | 100             | 122                 | 100          | 110                 | 100          |  |
| Huara                | 172                 | 100             | 159                 | 100          | 148                 | 100          |  |
| Pisagua              | 73                  | 100             | 57                  | 100          | 53                  | 100          |  |
| TOTAL                | 77,664              | 100             | 73,845              | 100          | 74,217              | 100          |  |

Source: ESSAT 1993, 1992 Annual Memories

Table F, 3.2 Clients and Sewerage Service Coverage < Clientes y Alcance del Servicio de Desagüe>

| 1993      |                     | 19           | 92                  | 1991         |                     |              |
|-----------|---------------------|--------------|---------------------|--------------|---------------------|--------------|
| Service   | Clients<br>(Number) | Coverage (%) | Clients<br>(Number) | Coverage (%) | Clients<br>(Number) | Coverage (%) |
| Arica     | 38,238              | 98           | 36,924              | 98           | 34,222              | 97           |
| Iquique   | 34,502              | 96           | 32,815              | 96           | 28,961              | 94           |
| P.Almonte | 709                 | 95           | 587                 | 61           | 484                 | 58           |
| Pica      | 396                 | 41           | 388                 | 41           | 244                 | 28           |
| TOTAL     | 73,845              | 96           | 70,714              | 96           | 63,911              | 95           |

Source: ESSAT 1993, 1992 Annual Memory

Table F, 3.3 Classification by Type of Client < Clasificación por Tipo de Cliente >

| Year        | 1993   |     |          | 1992 |        |     |          |     |
|-------------|--------|-----|----------|------|--------|-----|----------|-----|
| Type Client | Water  | %   | Sewerage | %    | Water  | %   | Sewerage | %   |
| Residential | 71,462 | 92  | 68,516   | 93   | 68,123 | 92  | 65,429   | 93  |
| Commercial  | 3,262  | 4   | 2,725    | 4    | 3,442  | 5   | 2,879    | 4   |
| Industrial  | 2,098  | 3   | 1,916    | 2    | 1,849  | 2   | 1,730    | 2   |
| Others      | 842    | 1   | 688      | 1    | 803    | 1   | 676      | 1   |
| TOTAL       | 77,664 | 100 | 73,845   | 100  | 74,217 | 100 | 70,714   | 100 |

Source: ESSAT 1993, 1992 Annual Memories

Table F, 3.4 Main Installations of ESSAT <Instalaciones Principales de ESSAT>

| Water Connections           | Arica Pr  | ovince: 38,821   |                          |
|-----------------------------|-----------|------------------|--------------------------|
|                             |           | ty: 38,821       |                          |
|                             |           | Province: 38,843 |                          |
|                             |           | City: 35,126     |                          |
| Sewerage Connections        |           | ovince: 38,238   |                          |
|                             | Arica Ci  | ty: 38,238       |                          |
|                             | Iquique l | Province: 35,607 |                          |
|                             | Iquique   | City: 34,499     |                          |
|                             |           |                  |                          |
| Water catchment             | Arica: 29 | drillings        |                          |
| Water catchment             | Iquique:  | 26 drillings     |                          |
| Water conduction            | Arica: 19 | 9,175 m.         |                          |
| Water conduction            | Iquique:  | 177,348 m.       |                          |
| Water pumping stations in A |           |                  | city of 277 l/s          |
| Water pumping stations in I | quique:   | 5 with a capa    | city of 1,706 l/s        |
| Water reservoirs in Arica:  |           |                  | ng capacity of 14.500 m3 |

8 with a storing capacity of 14,500 m3 38 with a storing capacity of 78,700 m3

Water reservoirs in Iquique:
Water distribution networks in Arica:
Water distribution networks in Iquique:
Sewerage distribution networks in Arica: Sewerage distribution networks in Iquique:

372,637 m. 246,942 m. 350,629 m.

Sewerage pumping stations in Arica: Sewerage pumping stations in Iquique: 227,678 m. 2 with a capacity of 600 l/s 3 with a capacity of 1,300 l/s

Source: ESSAT 1993 Annual Memory

| Iquique Provincial<br>Headquarters | Water<br>Production | Water Services Billing (M <sup>3</sup> ) | Total Collected<br>Water Fees (\$) | Water Services Billing (\$) |
|------------------------------------|---------------------|--|------------------------------------|-----------------------------|
| December'90                        | 1,578,855           | 943,047                                  | 133,433,556                        | 150,867,640                 |
| January'91                         | 1,471,900           | 901,693                                  | 158,444,198                        | 154,128,918                 |
| February'91                        | 1,292,200           | 994,407                                  | 178,035,784                        | 186,821,817                 |
| March'91                           | 1,471,800           | 980,218                                  | 160,713,457                        | 170,927,724                 |
| April'91                           | 1,286,500           | 891,440                                  | 143,414,760                        | 188,997,517                 |
| May'91                             | 1,321,500           | 833,525                                  | 133,003,065                        | 160,945,303                 |
| June'91                            | 1,285,900           | 816,529                                  | 151,179,436                        | 158,512,877                 |
| July'91                            | 1,322,900           | 1,137,768                                | 132,476,537                        | 116,594,394                 |
| August'91                          | 1,471,200           | 1,027,699                                | 135,477,075                        | 128,999,655                 |
| September'91                       | 1,425,800           | 901,101                                  | 147,901,792                        | 154,794,235                 |
| October'91                         | 1,584,400           | 739,275                                  | 155,024,340                        | 141,287,066                 |
| November'91                        | 1,385,300           | 953,743                                  | 150,201,308                        | 197,485,115                 |
| December'91                        | 1,751,700           | 691,962                                  | 179,408,411                        | 246,292,111                 |
| January'92                         | 1,848,600           | 879,089                                  | 176,570,906                        | 187,221,293                 |
| February'92                        | 1,730,000           | 756,945                                  | 190,794,392                        | 176,832,040                 |
| March'92                           | 1,614,000           | 941,452                                  | 196,509,178                        | 221,347,864                 |
| April'92                           | 1,542,200           | 923,285                                  | 195,214,314                        | 205,049,369                 |
| May'92                             | 1,519,300           | 1,157,011                                | 189,690,872                        | 192,218,995                 |
| June'92                            | 1,454,100           | 886,757                                  | 186,273,242                        | 185,950,293                 |
| July'92                            | 1,424,300           | 900,135                                  | 176,605,715                        | 190,311,800                 |
| August'92                          | 1,430,300           | 907,951                                  | 208,624,836                        | 235,988,694                 |
| September'92                       | 1,430,800           | 836,123                                  | 199,796,313                        | 209,525,605                 |
| October'92                         | 1,509,400           | 916,546                                  | 224,520,881                        | 242,293,258                 |
| November 92                        | 1,515,500           | 935,215                                  | 200,229,432                        | 249,628,525                 |
| December'92                        | 1,617,400           | 955,648                                  | 229,841,170                        | 270,666,095                 |
| January'93                         | 1,929,400           | 1,008,297                                | 216,727,873                        | 292,596,517                 |
| February'93                        | 1,743,500           | 1,102,505                                | 288,265,898                        | 353,575,193                 |
| March'93                           | 1,889,300           | 1,032,056                                | 325,469,150                        | 303,529,551                 |
| April'93                           | 1,810,900           | 1,002,925                                | 325,613,293                        | 272,354,680                 |
| May'93                             | 1,843,600           | 1,011,148                                | 267,374,730                        | 259,243,181                 |
| June'93                            | 1,842,900           | 900,502                                  | 261,120,686                        | 234,882,742                 |
| July'93                            | 1,889,400           | 1,013,879                                | 272,596,444                        | 276,524,585                 |
| August'93                          | 1,709,900           | 888,231                                  | 247,528,910                        | 246,533,929                 |
| September'93                       | 1,642,300           | 991,776                                  | 261,950,668                        | 283,775,257                 |
| October'93                         | 1,771,900           | 910,549                                  | 244,783,716                        | 255,106,234                 |
| November'93                        | 1,707,400           | 973,268                                  | 244,605,192                        | 288,630,231                 |
| December'93                        | 1,717,500           | 0  | 270,710,291                        | 0                           |
| Total                              | 58,783,855          | 33,643,700                               | 7,560,142,221                      | 7,770,440,303               |

Source: ESSAT

|              |                     | <u> </u>                                    |                                    |                                |
|--------------|---------------------|---|------------------------------------|--------------------------------|
| Arica City   | Water<br>Production | Water Services<br>Billing (M <sup>3</sup> ) | Total Collected<br>Water Fees (\$) | Water Services<br>Billing (\$) |
| December'90  | 1,412,177           | 938,134                                     | 114,988,926                        | 147,159,513                    |
| January'91   | 1,577,300           | 694,080                                     | 122,242,572                        | 125,558,055                    |
| February'91  | 1,565,500           | 897,178                                     | 137,903,017                        | 135,894,904                    |
| March'91     | 1,501,900           | 925,488                                     | 138,018,957                        | 131,008,356                    |
| April'91     | 1,441,200           | 853,244                                     | 128,229,744                        | 97,025,873                     |
| May'91       | 1,482,800           | 838,614                                     | 130,741,333                        | 107,692,810                    |
| June'91      | 1,464,900           | 947,188                                     | 118,031,571                        | 165,363,112                    |
| July'91      | 1,461,800           | 942,528                                     | 114,170,994                        | 136,419,181                    |
| August'91    | 1,485,500           | 1,014,147                                   | 122,644,509                        | 145,790,633                    |
| September'91 | 1,483,800           | 959,372                                     | 121,604,469                        | 147,139,355                    |
| October'91   | 1,428,200           | 1,064,815                                   | 138,502,364                        | 204,966,034                    |
| November 91  | 1,420,000           | 825,986                                     | 140,599,616                        | 151,781,890                    |
| December'91  | 1,422,500           | 831,871                                     | 136,880,236                        | 153,401,975                    |
| January'92   | 1,515,500           | 938,814                                     | 163,316,777                        | 173,354,546                    |
| February'92  | 1,342,700           | 823,814                                     | 158,086,385                        | 171,471,508                    |
| March'92     | 1,457,800           | 790,128                                     | 165,866,309                        | 164,052,000                    |
| April'92     | 1,433,800           | 1,005,203                                   | 163,195,747                        | 162,573,796                    |
| May'92       | 1,424,100           | 986,476                                     | 150,695,550                        | 145,305,705                    |
| June'92      | 1,363,700           | 788,871                                     | 140,768,593                        | 151,301,933                    |
| July'92      | 1,452,000           | 1,155,936                                   | 163,306,975                        | 150,692,442                    |
| August'92    | 1,394,800           | 746,754                                     | 145,390,839                        | 159,351,018                    |
| September'92 | 1,362,600           | 738,650                                     | 156,020,260                        | 152,807,431                    |
| October'92   | 1,443,500           | 748,621                                     | 156,060,587                        | 162,286,543                    |
| November'92  | 1,351,800           | 784,559                                     | 162,327,965                        | 168,551,971                    |
| December'92  | 1,398,400           | 782,766                                     | 148,295,198                        | 180,079,884                    |
| January'93   | 1,420,900           | 789,178                                     | 176,530,527                        | 191,233,825                    |
| February'93  | 1,233,200           | 844,767                                     | 177,293,999                        | 204,845,888                    |
| March'93     | 1,402,400           | 793,267                                     | 194,623,008                        | 185,787,379                    |
| April'93     | 1,302,000           | 812,517                                     | 193,331,940                        | 175,978,142                    |
| May'93       | 1,280,100           | 829,086                                     | 173,295,807                        | 178,211,702                    |
| June'93      | 1,317,800           | 702,470                                     | 167,104,708                        | 157,198,926                    |
| July'93      | 1,566,600           | 874,336                                     | 183,740,178                        | 187,453,078                    |
| August'93    | 1,614,900           | 817,042                                     | 159,201,851                        | 166,972,794                    |
| September'93 | 1,496,600           | 863,596                                     | 186,805,349                        | 193,416,366                    |
| October 93   | 1,525,300           | 771,098                                     | 178,625,542                        | 181,625,745                    |
| November'93  | 1,438,800           | 822,551                                     | 156,299,025                        | 191,327,101                    |
| December'93  | 1,635,700           | 0   | 187,582,068                        | 0                              |
| Total        | 53,322,577          | 30,916,146                                  | 5,672,323,495                      | 5,802,081,414                  |

Source: ESSAT

Table F, 3.7 Water and Sewerage Tariffs for Arica (February 1994)

Appear of the Aguation o

# 1. GROUP No.1: ARICA-Pica-Matila-La Huayca

# 1.1.- Monthly Fixed Charge

| Service | e         | Water Tariff | Sewerage | Client |
|---------|-----------|--------------|----------|--------|
| Diame   | eter (mm) | \$           | \$       | \$     |
| 13      | Rebated   | 231          | 104      | 206    |
| 15      | Normal    | 334          | 151      | 297    |
| 19      | Normal    | 667          | 302      | 297    |
| 25      | Normal    | 1,335        | 605      | 297    |
| 32      | Normal    | 2,002        | 907      | 297    |
| 38      | Normal    | 3,003        | 1,361    | 297    |
| 50      | Normal    | 5,005        | 2,268    | 297    |
| 75      | Normal    | 11,678       | 5,293    | 297    |
| 100     | Normal    | 20,019       | 9,074    | 297    |
| 125     | Normal    | 30,028       | 3,611    | 297    |
| 150     | Normal    | 45,042       | 0,416    | 297    |
| 200     | Normal    | 80,075       | 6,295    | 297    |

# 1.2.- Monthly Variable Charge

|  | \$ Normal | \$ Rebated |
|--|-----------|------------|
| - Water consumption                    | 140.02    | 108.68     |
| - Water consumption during peak season | 140.02    | 108.68     |
| - Water over consumption               | 363.74    | 363.74     |
| - Sewerage without treatment           | 43.45     | 25.01      |
| - Sewerage with treatment              | 51.68     | 29.75      |

Table F, 3.8 Water and Sewerage Tariffs for Iquique (February 1994)

Catos Detallados del Volumen de Agua y Su Cost (Ciudad Iquique)

# 2. GROUP No.2: IQUIQUE-Pozo Almonte-La Tirana-Huara-Pisagua

# 2.1.- Monthly Fixed Charge

| Servi | ce ·      | Water Tariff | Sewerage | Client |
|-------|-----------|--------------|----------|--------|
| Diame | eter (mm) | \$           | \$       | \$     |
| 15    | Rebated   | 209          | 93       | 194    |
| 15    | Normal    | 337          | 149      | 298    |
| 19    | Normal    | 675          | 298      | 298    |
| 25    | Normal    | 1,350        | 597      | 298    |
| 32    | Normal    | 2,025        | 895      | 298    |
| 38    | Normal    | 3,037        | 1,343    | 298    |
| 50    | Normal    | 5,062        | 2,239    | 298    |
| 75    | Normal    | 11,812       | 5,223    | 298    |
| 100   | Normal    | 20,249       | 8,954    | 298    |
| 125   | Normal    | 30,373       | 13,432   | 298    |
| 150   | Normal    | 45,560       | 20,147   | 298    |
| 200   | Normal    | 80,995       | 35,817   | 298    |

# 2.2.- Monthly Variable Charge

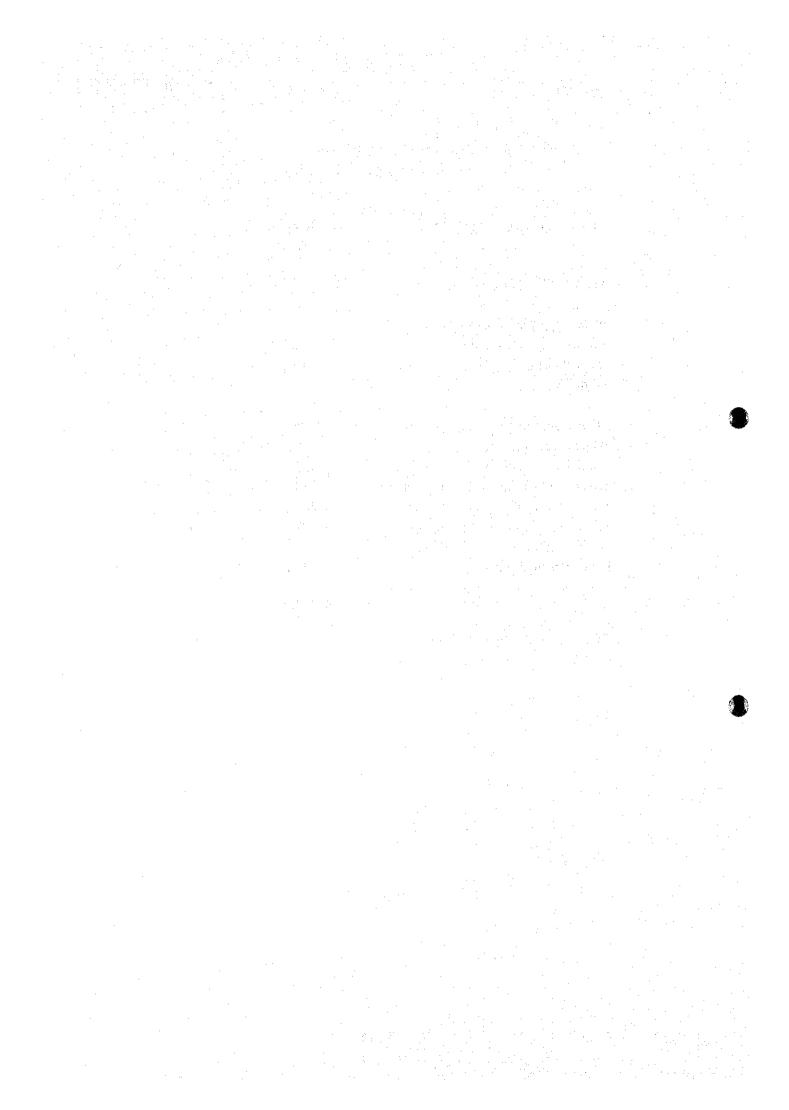
| \$ Normal | \$ Rebated                 |
|-----------|----------------------------|
| 233.44    | 130.90                     |
| 230.82    | 130.20                     |
| 564.20    | 564.20                     |
| 41.90     | 19.65                      |
|           | 233.44<br>230.82<br>564.20 |

Source: ESSAT

Table F, 3.9 Breakdown of Investment <Desagregacion de la Inversion>

| DETAIL OF INVESTMENT                    | INVESTMENT<br>(1993) |
|---|----------------------|
| STUDIES OR DESIGNS:                     |                      |
| Water supply services study             | 76.7                 |
| Sewerage services study                 | 7.7                  |
| Other studies                           | 12.0                 |
| WORKS:                                  |                      |
| Maintenance, repairs and repositions    | 186.7                |
| Water micro-measure                     | 55.0                 |
| Rural water supply works                | 153.5                |
| Water supply infrastructure for Iquique | 314.4                |
| Water supply infrastructure for Arica   | 1,258.5.             |
| Sewerage infrastructure for Iquique     | 1,822.4              |
| Sewerage infrastructure for Arica       | 143.6                |
| Real estate investment                  | 21.8                 |
| TOTAL                                   | 4,052.3              |

Source: ESSAT 1993 Memory



### Chapter IV ECONOMIC EVALUATION

#### 4.1 Introduction

The economic evaluation is made based on the socio-economic evaluation methodology proposed by MIDEPLAN (Ministerio de Planificación: Ministry of Planning of the Republic of Chile) for projects of public interest. The theoretical frameworks is the same explained in the "Guidelines for Preparation of Public Investment Projects" elaborated by MIDEPLAN.

First, benefits and costs are defined and then data are prepared for the application of the SIMOP (Computational Program for Simulation of Public Works) used by MIDEPLAN when evaluating water supply projects.

#### 4.2 Benefits

### 4.2.1 Concept of Benefit

The benefits are obtained from an increased water supply in a situation of water scarcity.

The benefit coming from an increased water supply can be perceived from the greater willingness to pay of the consumers for the water use price (tariff) charged for the project (in economic terms this is known as "consumer surplus"). In economic terms, the benefit from the extra water supply is represented by the marginal value in use of each water unit contributed by the project: The marginal value-in-use is measured on the demand curves of the consumers.

The value-in-use of any water unit is the maximum amount which the consumer is willing to pay for that unit. The marginal value-in-use is the value-in-use of the last unit of consumed water.

The benefit above mentioned can be measured by using an individual demand curve for a consumer (family group), which indicates the relation between the marginal value-in-use and the water consumption for each time period. However, if there is no restriction for water buying among the consumer groups, the benefits of each of the consumer groups can be measured using an aggregate demand curve.

The water demand of the different consumer groups grows as time goes by, due to the incorporation of new water users and the increase in the consumption per capita. The willingness to pay varies corresponding to the changes in the consumption per capita (this can be caused by increasing income, etc.). In view of these facts, it is necessary to consider various types of demand curves for the consumer groups. These curves simulate

the willingness to pay based on the water consumption patterns and its changes through time.

In this Study, the following three (3) types of demand curve are considered.

#### 4.2.2 Measurement of Benefits

#### Demand Curve Type I

This demand curve is completely specified if a price and quantity point of the demand curve is known together with the price elasticity at that point. The price elasticity at time 1 is:

$$\mathbf{e}_1 = \left[ \frac{\Delta \mathbf{Q}}{\Delta \mathbf{P}} \right]_1 \times \frac{\mathbf{P}_1}{\mathbf{Q}_1} \tag{1}$$

and rearranging the terms, the formula becomes:

$$\left[\frac{\Delta P}{\Delta Q}\right]_1 = \frac{1}{e_1} \times \frac{P_1}{Q_1} \tag{2}$$

where,

 $P_1$  = Water price (\$/m<sup>3</sup>) at time 1

 $Q_1$  = Consumption per capita (m<sup>3</sup>/person) at time 1

 $\left[\frac{\Delta P}{\Delta Q}\right]_1$  = Slope of the demand curve at time 1

 $e_1$  = Price elasticity of the demand curve for  $P_1$  and  $Q_1$  values at time 1

Fig. 4.1(1) shows how the demand curve is estimated. Point "A" represents the given values of  $P_1$  and  $Q_1$ , and  $e_1$  is the price elasticity of the demand curve at that point.

From equation (2), the slope of the demand curve is calculated and makes it intercepted with the vertical axis at point "B". In this way, the demand curve is completely defined. Point "P<sub>1</sub>" in Fig. 4.1(1) is equal to:

$$B = P_1 + \Delta P \tag{3}$$

By solving equation (2) for  $\Delta P$ , the following equation is obtained:

$$\Delta P = \frac{\Delta Q}{e_1} \times \frac{P_1}{Q_1} \tag{4}$$

Replacing equation (4) in equation (3) and making  $\Delta P = -Q_1$ , the following equation is obtained:

$$B = \frac{P_1(e_1 - 1)}{e_1} \tag{5}$$

In this way, the intercept at point B is a function of the water price and the price elasticity of the demand curve at time 1.

In order to shift the demand curve through time, it is assumed that the price elasticity remains constant (at price level  $P_1$ ) and that the water consumption at time 2.  $(Q_2)$  is point "C" in Fig. 4.1(1). Point "C" is then the future water consumption given on the assumption that the price level  $(P_1)$  and the price elasticity  $(e_1)$  are kept constant. Once this data is known, the demand curve at time 2 is obtained from equation (2). However, it must be noticed that the slope at time 2,  $[\Delta P/\Delta Q]_2$  is less negative than at time 1 and that the intercept of the demand curve with the price axis is the same (point "B"). This condition is a direct result of equation (2). If the water price and the price elasticity are kept constant, and if the demanded water amount increase (to point  $Q_2$ ), then the slope of the curve is less negative (tends to become flatter). The intercept point B is the same at time 1 and time 2 because the price level  $(P_1)$  and the price elasticity  $(e_1)$  are kept constant as shown in equation (5).

This type of demand curves are used when the shift of the demand curves is caused by the addition of new consumers while the water demand per capita of the old consumers are kept constant.

#### Demand Curve Type II

In this type of demand curves, the slope of the shifting curves is the same, but the price elasticity is different at each time. Fig. 4.1(2) shows this assumption.

The demand curve at time 2  $(D_2)$  intercepts the water price axis at a higher point (point "D compared to point "B") because it was assumed that the slope for the demand curve at time 2  $(D_2)$  is the same as the one for demand curve at time 1  $(D_1)$ . According to equation (2), if Q increases and P is constant, the price elasticity "e" must decrease in order to keep the slope of the demand curve constant. Equation (5) indicates that the intercept point of a linear demand curve "increases" when "e" decreases and the price level (i.e.,  $P_1$ ) is kept constant.

The shifting of the demand curve type II (from  $D_1$  to  $D_2$ ) indicates that there are no new water consumers and that the increase of the water demand is caused by an increase in the per capita water consumption of the old water consumers through time. It also shows that

these old water consumers are willing to accept to pay a higher water price for their water consumption. This could be explained by factors like increasing standards of living or income.

### Demand Curve Type III

This type of demand curve assumes that the price elasticity is kept constant for all demand curves at any price and quantity level. The form of the demand curve is derived from the following equation:

$$Q = AP^{e}$$
 (6)

where.

Q = Water demand at given time

A = Factors different from price which affect the water demand (like increase in income, increase in number of household members, etc.)

P = Water price

e = Price elasticity of water demand curve

For a given price level (P<sub>1</sub> in Fig. 4.1(3)), the curves shift outwards depending on the factor "A" value mentioned above. The demand curves will keep the same price elasticity irrespective of the different price-quantity combinations which constitute the demand curves. These curves never intercept the price or quantity axis as it is assumed that there is a minimum water quantity which will be always demanded irrespective of the price and there will be always a minimum price to be charged irrespective of the quantity of water demanded.

This type of demand curve characterizes the water consumption of low income consumers. This is so as their water consumption is characterized by the fact that a increase in price would bring about a greater water consumption decrease compared with the Type I and Type II demand curves.

In order to measure the economic benefits of a project which increases the existing water supply capacity, it is necessary to determine what price (tariff) the consumers are willing to pay for the additional consumption of water. In order to obtain the maximum satisfaction from the consumption of the additional units of water, the water must be allocated in such a way that the consumers obtain the same value-in-use from the marginal consumption unit. As mentioned above, the value-in-use of every water unit is the

maximum amount that the consumer is willing to pay for the consumption of that unit. The marginal value-in-use is the value-in-use of the last consumed water unit.

Concerning an individual consumer, it is assumed that the marginal value-in-use decreases according as the amount of consumed water increases through time. Therefore, the measurement of the benefits accrued from a project increasing the available amount of water is to determine what price (tariff) the consumers are willing to pay for the additional water consumption rather than to forfeit its consumption.

The relationship between the marginal water value-in-use enjoyed by a consumer and the water consumption by time can be shown by using an individual demand curve. Even though the marginal value-in-use can not be observed in a direct way, it will be equal to the price (tariff) if the total amount of money spent by the consumer for water consumption is low compared with the total consumption budget of the consumer. If the consumers do not face a restriction concerning water buying, and if it does not matter what consumers receive the additional water, it is possible to measure the economic benefits by using an aggregate water demand.

Fig. 4.2 shows gross economic benefit of the additional consumed water.  $D_t$  is the demand curve at time period "t", while  $D_{t+1}$  and  $D_{t+2}$  represent similar curves in later time.  $S_t$  is the existing capacity of the water supply system and  $p_t$  represents the average water price (tariff), excluding fixed charges. In time (t+1), changes in population and per capita consumption shift the demand curve outwards, causing an excess demand of  $(Q_{t+1} - Q_t)$  at the price (tariff) level of  $P_t$ .

The gross economic benefit in time (t+1) of an increased water supply (shown by the supply curve of the new water capacity,  $S_{t+1}$ ) is given by the area  $Q_tABCQ_{t+1}$ . The area  $Q_tACQ_{t+1}$  represents the additional income coming from water sales. The triangle ABC represents the consumer surplus associated with the additional water consumption, or in other words, the amount which the consumers are willing to pay for the additional water consumption.

In time (t+2), the aggregate water demand comes to  $Q_{t+2}$ , assuming a constant average water price (tariff) of Pt. This amounts exceed the new water capacity of the system by the amount ( $Q_{t+2}$  -  $S_{t+1}$ ) In order to eliminate this excess demand in time (t+2), the municipal water administration body (ESSAT) should use a combination of water rationing by raising the water price (tariff) or by imposing quantitative restrictions on water supply. If it is assumed that ESSAT raises the water price to  $P_{t+2}$  and that the water supply curve (available water supply) is represented by the line  $S_{t+1}$ , then the economic benefit in the time (t+2) is the area  $S_{t}DES_{t+1}$ .

# 4.3 Concept of Costs

The costs of inputs used in the project must be valued by using the corresponding social prices (shadow prices). The social prices are determined based on the supply and demand balance of physical units demanded by the project, taking into consideration the distortions created by the existence of taxes or subsidies. In other words, the market prices may not reflect the real value of the inputs.

In practice, MIDEPLAN suggests correction for the market prices of the rate of discount, labour, and foreign exchange. In order to obtain the social costs of investment and operation, taxes (VAT: Value-Added Tax), custom duties, and other specific taxes must be excluded.

### 4.4 Evaluation Methodology

#### 1) Determination of Incremental Investment

The incremental investment is obtained by the difference between the investments made in the "With-Project Situation" and the "Without-Project Situation".

The "without-project situation" are the required investments to keep or improve the actual capacity of the system with small marginal investments. Those investments correspond to the ones included in the on-going development plan of ESSAT including no new water source development.

### 2) Adjustment of Market Prices

As mentioned above, the market prices do not necessarily coincide with the social prices. In order to obtain the correct social prices to be applied for the evaluation, MIDEPLAN has given the following adjustment factors:

#### (1) Social Price of Labour

This is the marginal cost incurred by society when employing an additional worker of certain skill.

For skilled labour, MIDEPLAN considers that the market price reflects the true social price of this type of labour. For non-skilled and semi-skilled labor, the adjustment factors are proposed as follows:

Labor:

Non-skilled 0.66

Semi-skilled

0.73

This means that the market prices of labour shall be decreased by 33% for non-skilled labour and by 27% for semi-skilled labour to obtain the social prices of labour to be used in the project evaluation.

### (2) Foreign Exchange

The difference between the social cost of a foreign exchange unit and the market cost of that unit is originated from the existence of distortions in the economy, specially in the internationally tradable goods and services sectors.

MIDEPLAN suggests to use the following adjustment factor for the foreign exchange:

Foreign Exchange: 1.06

This means that the foreign exchange based on the market prices shall be increased by 6% in the project evaluation.

#### (3) Social Rate of Discount

The social rate of discount corresponds to the cost incurred by the society when the public sector extracts resources from the domestic or foreign private sector to finance its own investments.

The social rate of discount to be used for the evaluation of the Project is suggested by MIDEPLAN as follows:

Social Rate of Discount: 12%

#### 3) Transformation of Incremental Investment

The shares of imported component, non-skilled labour and semi-skilled labour in the incremental investment shall be estimated to transform the incremental investment on market prices into the incremental investment cost on social prices. The estimated shares for each type of works are as follows.

| • |        |   |
|---|--------|---|
|   | ahom   | ٠ |
| 1 | aixjui |   |

| Type of Works    | Imported Component | Non-skilled | Semi-skilled |
|------------------|--------------------|-------------|--------------|
| Intake works     | 32%                | 3.8%        | 2.6%         |
| Transmission     | 35%                | 2.6%        | 13.8%        |
| Treatment        | 60%                | 3.6%        | 2.5%         |
| Distribution     | 35%                | 2.6%        | 13.8%        |
| Electrical works | 61%                | 1.0%        | 15.0%        |

The transformed incremental investment (incremental social investment) will give the real opportunity investment cost of the Project.

### 4) Profitability Indexes

Profitability of the project is measured by using the Net Present Value (NPV) which is the difference between the Benefits Present Value (BPV) and the Costs Present Value (CPV) of the project.

$$BPV = \sum_{i=1}^{n} \frac{B_i}{(1+r)^i}$$

CPV = 
$$I_{0} + \sum_{i=1}^{n} \frac{C_{0i} + O_{ci}}{(1+r)^{i}}$$

where

 $B_i$  = Benefit in the period i

 $I_0$  = Investment in period 0

Coi = Operation costs in period i

Oci = Other costs in period i

r = Discount rate

Also, the Benefit/Cost Ratio and the Economic Internal Rate of Return (EIRR) are calculated.

# 4.5 Computer Evaluation Program (SIMOP)

### 1) Brief Explanation of Program

MIDEPLAN suggested a computerized evaluation model called SIMOP (Simulación de Obras Públicas: Simulation of Public Works) for the socio-economic evaluation of water supply projects which increase the water availability of the system. It was elaborated by the Interamerican Development Bank. This model identifies and quantifies the above explained social economic benefits. The program differentiates four types of consumer groups based on the definition of their demand curves estimated by using parameters like price (tariff), water demand, and price-consumption elasticity. Water supplies for the "with project" and "without project" situations are defined and water demand is forecasted for the whole evaluation period.

#### 2) Data Requirements

The following data is required for the SIMOP. The data is based on available information for December of 1993.

#### (1) Evaluation Horizon

The period for the economic evaluation is determined to be 36 years from 1993 to 2028, as it takes such a relatively long period for the Project to render benefits.

#### (2) Consumer Groups and Demand Characteristics

MIDEPLAN suggests classification of the below mentioned consumers groups with their respective demand characteristics including price elasticity and demand curve type for Arica and Iquique cities.

Group 1: Residential consumption between 1 - 20 m<sup>3</sup> (Low-income class)

Price elasticity: -0.52

Demand curve type: 3

Group 2: Residential consumption between 20-30m<sup>3</sup> (Mid-income class)
Price elasticity: -0.2

Demand curve type: 2

#### Sup. F: Project Economy and Finance

Group 3: Residential consumption greater than 30m<sup>3</sup> (High-income class)

Price elasticity: -0.25 Demand curve type: 2

Group 4: Commercial, industrial, and fiscal consumption

Price elasticity: -0.20 Demand curve type: 1

Further, the demand annual growth rate for each group is required along with the corresponding initial water tariff to complete the demand characteristics.

The demand average annual growth rate for the evaluation period is calculated based on the population projection and forecasted consumption per capita mentioned in Supporting Report C (Water Use).

The initial water tariffs for each group were provided by ESSAT. It must be noted that the tariff for Groups 1 and 2 is lower than the one for Groups 3 and 4 as the former groups have the benefit of a subsidized rate for the first 10m3 of consumed water.

# (3) Water Consumption Capacity of the System

This data is based on water consumption capacity in the "with-project situation" and "without project situation". In the "without project situation" the actual water consumption capacity of the system is taken as a data; it may vary through time according to the decrease in water loss. The "with project situation" considers the incremental water consumption capacity coming from the implementation of the project.

#### (4) Initial Water Consumption

The initial water consumption for each group has been calculated based on the consumption share of each group provided by ESSAT for the year 1993.

#### (5) Project Costs

The following costs are considered:

<u>Periodic costs</u>: Cover personnel and operation and maintenance incurred annually from the year when the project is in full operation.

Non-periodic costs: Cover the incremental investment costs evaluated at social prices.

<u>Variable costs</u>: Cover electric energy and treatment chemicals costs which vary depending on the volume of water produced.

# 3) Expected results of the program

The SIMOP program gives the following results:

- (1) Present Value of Benefits for each consumers group
- (2) Present Value of Costs (periodic, non-periodic, and variable)
- (3) Net Present Value
- (4) Benefit Cost Ratio
- (5) Internal Rate of Return

# 4.6 Results of the Socio-economic Evaluation of the Project

# 4.6.1 Arica City

- 1) Input data
  - (1) Period of evaluation: 1993-2028
  - (2) Water consumption capacity of the system

### With-out Project Situation

| Year       | Thousand M <sup>3</sup> |
|------------|-------------------------|
| 1993       | 9,500.22                |
| 1994       | 9,539.64                |
| 1995       | 9,579.06                |
| 1996       | 9,776.16                |
| 1997       | 9,933.84                |
| 1998       | 10,091.52               |
| 1999       | 10,249.20               |
| 2000       | 10,722.24               |
| 2001       | 10,879.92               |
| 2002-20028 | 11,037.60               |

### With Project Situation (Additional Water Supply)

| Year      | Thousand M |
|-----------|------------|
| 1999      | 6,438.39   |
| 2000      | 6,538.99   |
| 2001      | 6,639.59   |
| 2002      | 6,740.19   |
| 2003      | 6,840.79   |
| 2004      | 6,941.39   |
| 2005-2028 | 7,041.99   |

See Table F, A.1 of SOCIO-ECONOMIC ANNEX for details.

### (3) Consumers groups and characteristics:

Group 1: Residential consumption between 1 - 20 m3 (Low-income class)

Price elasticity: -0.52 Demand curve type: 3

Demand growth rate: 0.0389

Initial tariff used for evaluation: \$114.00/m<sup>3</sup>
Initial water consumption amount: 3,515,000 m<sup>3</sup>

Group 2: Residential consumption between 20-30 m<sup>3</sup> (Mid-income class)

Price elasticity: -0.2 Demand curve type: 2

Demand growth rate: 0.0389

Initial tariff used for evaluation: \$114.00/m<sup>3</sup>
Initial water consumption amount: 950,000 m<sup>3</sup>

Group 3: Residential consumption greater than 30m3 (High-income class)

Price elasticity: -0.25 Demand curve type: 2

Demand growth rate: .0740

Initial tariff used for evaluation: \$129.03/m<sup>3</sup>
Initial water consumption amount: 3,230,000 m<sup>3</sup>

Group 4: Commercial, industrial, and fiscal consumption

Price elasticity; -0.20 Demand curve type: 1

Demand growth rate: 0.0778

Initial tariff used for evaluation: \$129.03/m<sup>3</sup>

Initial water consumption amount: 1,805,140 m<sup>3</sup>

#### (4) Costs

Periodic costs: \$469,861,000.

See Table F, A.2 of SOCIO-ECONOMIC ANNEX for calculation details.

Non-periodic costs:

| Year | Amount           |
|------|------------------|
| 1996 | \$688,073,000    |
| 1997 | \$5,225,071,000  |
| 1998 | \$20,123,170,000 |

See Table F, A.3 of SOCIO-ECONOMIC ANNEX for calculation details.

Variable cost: \$112/m<sup>3</sup>

See Table F, A.4 of SOCIO-ECONOMIC ANNEX for calculation details.

#### 2) Results

The SIMOP program has given the following results:

Present Value of Benefits (10<sup>3</sup>Peso\$)

| Group I | \$3,462,966  |
|---------|--------------|
| Group 2 | \$990,532    |
| Group 3 | \$11,738,120 |
| Group 4 | \$2,382,222  |
|         |              |
| Total   | \$18,573,840 |

# Present Value of Costs (10<sup>3</sup>Peso\$)

| Periodic     | \$2,145,555  |
|--------------|--------------|
| Non-periodic | \$15,228,810 |
| Variable     | \$2,773,910  |
| Total        | \$20,148,270 |

Net Present Value (NPV): \$-1,574,437 x (10<sup>3</sup>Peso\$)

Benefit/Cost Ratio: 0.92

Economic Internal Rate of Return (EIRR): 11.36

The indicators of socio-economic profitability determined by the SIMOP program shows that the project for Arica City is considered profitable as the NPV is nearly zero and the EIRR is 11.36% which is almost equal to the one requested by MIDEPLAN (12%).

Table F, A.5 of SOCIO-ECONOMIC ANNEX shows the SIMOP program results in detail.

### 3) Sensitivity Analysis

Sensitivity analysis was performed by varying the following variables:

The first variable sensibilized was the non-periodic costs. The sensibility analysis shows that in order to make the NPV positive and the EIRR greater than 12%, the non-periodic costs need to be decreased by at least 10.35%. With a decrease of 10.35%, the NPV is \$0 and the EIRR is 12.00%.

### Variation of Non-periodic Costs:

| Variation % | $NPV(10^3Peso\$)$ | EIRR   |
|-------------|-------------------|--------|
| -17%        | 1,050,000         | 12.49% |
| -14%        | 525,000           | 12.25% |
| -10.352025% | 0 0               | 12.00% |
| -7%         | -525,000          | 11.79% |
| -3%         | -1,050,000        | 11.57% |

The second variable was the social rate of discount. The project is profitable when the rate is 11.35%. NPV and EIRR are \$ 0 and 12 % respectively. This shows that the project is sensible to the social rate of discount as it needs a relatively small change in the rate to make the project profitable from the point of view of making the NPV positive.

#### Variation of Social Discount Rate Level

| Social Discount Rate | NPV (10 <sup>3</sup> Peso\$) |
|----------------------|------------------------------|
| 9%                   | 8,979,372                    |
| 10%                  | 4,427,189                    |
| 11.3545410%          | 0                            |
|                      | ** * 4 4                     |

| 12% | -1,576,491 |
|-----|------------|
| 13% | -3,502,397 |

See Table F, A.5 of SOCIO-ECONOMIC ANNEX shows in detail the SIMOP program results for the sensitivity analysis.

Figs. F,4.3 and F,4.4 graphycally show the results of the sensitivity analysis.

# 4.6.2 Iquique City (Stage I)

The water supply project for Iquique city will be implemented in two (2) stages. Stage I project targets the year of 2005 and Stage II project targets 2015. In this Section, the socio-economic evaluation of Stage I project is discussed.

## 1) Data required:

(1) Period of evaluation: 1993-2028

(2) Water consumption capacity of the system

### With-out Project Situation

| Year      | Thousand M <sup>3</sup> |
|-----------|-------------------------|
| 1993      | 12,920.30               |
| 1994      | 12,973.91               |
| 1995      | 13,027.52               |
| 1996      | 13,081.13               |
| 1997      | 13,295.58               |
| 1998      | 13,724.47               |
| 1999      | 13,938.91               |
| 2000      | 14,153.36               |
| 2001      | 14,367.80               |
| 2002      | 14,582.25               |
| 2003      | 14,796.69               |
| 2004-2028 | 15,011.14               |
|           |                         |

# With Project Situation (Additional Water Supply)

| Year | Thousand M <sup>3</sup> |
|------|-------------------------|
| 1999 | 4,478.11                |
| 2000 | 4,746.17                |
| 2001 | 5,029.99                |

#### Sup. F: Project Economy and Finance

| 2002      | 5,320.12 |
|-----------|----------|
| 2003      | 5,553.49 |
| 2004      | 5,938.23 |
| 2005-2028 | 6,275.66 |

See Table F, A.6 of SOCIO-ECONOMIC ANNEX for details.

### (3) Consumers groups and characteristics:

Group 1: Residential consumption between 1 - 20 m<sup>3</sup> (Low-income class)

Price elasticity: -0.52

Demand curve type: 3

Demand growth rate: 0.0468

Initial tariff used for evaluation: \$172.01/m<sup>3</sup>

Initial water consumption amount: 4,781,000 m<sup>3</sup>

Group 2: Residential consumption between 20-30 m<sup>3</sup> (Mid-income class)

Price elasticity: -0.2

Demand curve type: 2

Demand growth rate: 0.0468

Initial tariff used for evaluation: \$172.01/m<sup>3</sup>

Initial water consumption amount: 1,421,000 m<sup>3</sup>

Group 3: Residential consumption greater than 30m<sup>3</sup> (High-income class)

Price elasticity: -0.25 Demand curve type: 2

D 1 0.00

Demand growth rate: 0.0889

Initial tariff used for evaluation: \$220.42/m<sup>3</sup>

Initial water consumption amount: 4,393,000 m<sup>3</sup>

Group 4: Commercial, industrial, and fiscal consumption

Price elasticity; -0.20 Demand curve type: 1

Demand growth rate: 0.0936

Initial tariff used for evaluation: \$220.42/m<sup>3</sup>

Initial water consumption amount: 2,325,300 m<sup>3</sup>

#### (4) Costs

Periodic costs: \$367,231,000

See Table F, A.7 of SOCIO-ECONOMIC ANNEX for calculation details.

## Non-periodic costs:

| Year | Amount          |
|------|-----------------|
|      |                 |
| 1996 | \$552,511,000   |
| 1997 | \$9,026,071,000 |
| 1998 | \$9,320,702,000 |

See Table F, A.8 of SOCIO-ECONOMIC ANNEX for calculation details.

Variable cost: \$40.32/m<sup>3</sup>

See Table F, A.9 of SOCIO-ECONOMIC ANNEX for calculation details.

## 2) Results

The SIMOP program has given the following results:

Present Value of Benefits (10<sup>3</sup>Peso\$)

| Group 1 | \$3,911,323  |
|---------|--------------|
| Group 2 | \$1,565,281  |
| Group 3 | \$11,671,200 |
| Group 4 | \$3,720,321  |
| Total   | \$20,868,120 |

# Present Value of Costs (10<sup>3</sup>Peso\$)

| Periodic     | \$1,678,513  |
|--------------|--------------|
| Non-periodic | \$11,418,310 |
| Variable     | \$1,041,130  |
| Total        | \$14,137,960 |

Net Present Value (NPV):  $$6,730,165 \times (10^3 \text{Peso})$ 

Benefit/Cost Ratio: 1.48

Economic Internal Rate of Return (EIRR): 17.33%

The indicators of socio-economic profitability determined by the SIMOP program shows that the project for Iquique City (Stage I) is profitable as the NPV is greater than zero and the EIRR is 17.33% which is greater than the one requested by MIDEPLAN (12%).

The SIMOP program also indicates that the optimal time to execute the project from the socio-economic point of view is 1996.

Table F, A.10 of SOCIO-ECONOMIC ANNEX shows the SIMOP program results in detail.

#### 3) Sensitivity Analysis

Sensitivity analysis was performed by varying the following variables.

The first variable sensibilized was the non-periodic costs. For an increased by 58.94%, the project is still profitable. This shows that for the Iquique City project, it is robust enough to sustain an increase of almost half of these costs.

Variation of Non-periodic Costs:

| Variation % | NPV (10 <sup>3</sup> Peso\$) | EIRR   |
|-------------|------------------------------|--------|
| -59%        | 13,460,330                   | 31.99% |
| 0%          | 6,730,165                    | 17.33% |
| 58.941855%  | 0                            | 12.00% |
| 118%        | -6,730,165                   | 9.00%  |
| 177%        | -13,460,330                  | 6.97%  |

The second variable was the social rate of discount. The project is still profitable for an increase up to 23.22% which is 11 points above the 12% used by MIDEPLAN. NPV and EIRR are \$ 0 and 12.00 % respectively. Therefore, it is considered that as the project is robust enough, the rate of discount will not affect it very decisively.

Variation of Social Discount Rate Level

| Social Discount Rate | NPV (10 <sup>3</sup> Peso\$) |
|----------------------|------------------------------|
| 21%                  | 2,584,776                    |
| 22%                  | 1,259,045                    |
| 23.222999%           | : 0                          |
| 24%                  | -634,338                     |
| 25%                  | -1,299,232                   |

See Table F, A.10 of SOCIO-ECONOMIC ANNEX shows in detail the SIMOP program results for the sensivity analysis.

Figs. F, 4.5 and 4.6 graphically show the results of the sensitivity analysis.

### 4.6.3 Iquique City (Stage I + Stage II)

In this Section, the socio-economic evaluation of the entire water supply Project for Iquique city targeting the year of 2015 (Stage I + Stage II) is discussed.

# 1) Input Data

- (1) Period of evaluation: 1993-2028
- (2) Water consumption capacity of the system

# With-out Project Situation

|   | Year      |   | Thousand M <sup>3</sup> |
|---|-----------|---|-------------------------|
|   | 1993      |   | 12,920.30               |
|   | 1994      |   | 12,973.91               |
|   | 1995      |   | 13,027.52               |
|   | 1996      |   | 13,081.13               |
|   | 1997      |   | 13,295.58               |
|   | 1998      |   | 13,724.47               |
|   | 1999      |   | 13,938.91               |
|   | 2000      |   | 14,153.36               |
| ż | 2001      |   | 14,367.80               |
|   | 2002      | • | 14,582.25               |
|   | 2003      |   | 14,796.69               |
|   | 2004-2028 |   | 15,011.14               |
|   |           |   |                         |

### With Project Situation (Additional Water Supply)

| Year    |                                       | Thousand M <sup>3</sup> |
|---------|---------------------------------------|-------------------------|
| 1999    |                                       | 4,478.11                |
| 2000    |                                       | 4,746.17                |
| 2001    |                                       | 5,029.99                |
| 2002    |                                       | 5,320.12                |
| 2003    | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 5,553.49                |
| 2004    |                                       | 5,938.22                |
| 2005    |                                       | 6,266.20                |
| 2006    |                                       | 6,764.47                |
| 2007    |                                       | 7,281.66                |
| 2008    |                                       | 7,811.47                |
| 2009    | e e                                   | 8,350.73                |
| 2010    |                                       | 8,908.92                |
| 2011    |                                       | 9,473.41                |
| 2012    |                                       | 10,056.83               |
| 2013    |                                       | 10,656.01               |
| 2014-20 | 28                                    | 11,901.69               |

See Table F, A.11 of SOCIO-ECONOMIC ANNEX for details.

### (3) Consumers groups and characteristics:

Group 1: Residential consumption between 1 - 20 m<sup>3</sup> (Low-income class)

Price elasticity: -0.52 Demand curve type: 3

Demand growth rate: 0.0468

Initial tariff used for evaluation: \$172.01/m<sup>3</sup>

Initial water consumption amount: 4,781,0000 m<sup>3</sup>

Group 2: Residential consumption between 20-30 m<sup>3</sup> (Mid-income class)

Price elasticity: -0.2 Demand curve type: 2

Demand growth rate: 0.0468

Initial tariff used for evaluation: \$172.01/m<sup>3</sup>
Initial water consumption amount: 1,421,000 m<sup>3</sup>

Group 3: Residential consumption greater than 30 m<sup>3</sup> (High-income class)

Price elasticity: -0.25

#### Sup. F: Project Economy and Finance

Demand curve type: 2

Demand growth rate: 0.0889

Initial tariff used for evaluation: \$220.42/m<sup>3</sup>
Initial water consumption amount: 4,393,000 m<sup>3</sup>

Group 4: Commercial, industrial, and fiscal consumption

Price elasticity; -0.20 Demand curve type: 1

Demand growth rate: 0.0936

Initial tariff used for evaluation: \$220.42/m<sup>3</sup> Initial water consumption amount: 2,325,300 m<sup>3</sup>

# (4) Costs

Periodic costs: \$714,216,000

See Table F, A.12 of SOCIO-ECONOMIC ANNEX for calculation details.

### Non-periodic costs:

| Year | Amount          |  |
|------|-----------------|--|
| 1996 | \$552,511,000   |  |
| 1997 | \$9,026,071,000 |  |
| 1998 | \$9,320,702,000 |  |
| 2003 | \$465,291,000   |  |
| 2004 | \$8,753,674,000 |  |
| 2005 | \$8,753,674,000 |  |

See Table F, A.13 of SOCIO-ECONOMIC ANNEX for calculation details.

Variable cost: \$40.24

See Table F, A.14 of SOCIO-ECONOMIC ANNEX for calculation details.

#### 2) Results

The SIMOP program has given the following results:

Present Value of Benefits (10<sup>3</sup>Peso\$)

| Group I | \$11,189,540 |
|---------|--------------|
| Group 2 | \$2,784,339  |
| Group 3 | \$48,706,210 |
| Group 4 | \$6,462,477  |
| Total   | \$69,142,570 |

# Present Value of Costs (10<sup>3</sup>Peso\$)

| Periodic     | \$3,264,487  |
|--------------|--------------|
| Non-periodic | \$16,331,450 |
| Variable     | \$1,305,472  |
| Total        | \$20,901,400 |

Net Present Value (NPV): \$48,241,160 x (10<sup>3</sup>Peso\$)

Benefit/Cost Ratio: 3.31

Economic Internal Rate of Return (EIRR): 23.23%

The indicators of socio-economic profitability determined by the SIMOP program shows that the project for Iquique City (Stage I+II) is profitable as the NPV is greater than zero and the EIRR is 23.23% which is greater than the one requested by MIDEPLAN (12%).

The SIMOP program also indicates that the optimal time to execute the project from the socio-economic point of view is the year 2004.

Table F, A.15 of SOCIO-ECONOMIC ANNEX shows the SIMOP program results in detail.

#### 3) Sensitivity Analysis

Sensitivity analysis was performed by varying the following variables.

The first variable sensibilized was the non-periodic costs. For an increase of 2.95 times of the original costs, the project is still profitable. This fact shows that the project is very robust so it can withstand such an increase in costs.

# Variation of Non-periodic Costs:

| Variation % | NPV (10 <sup>3</sup> Peso\$) | EIRR   |  |
|-------------|------------------------------|--------|--|
| 0%          | 48,241,160                   | 23.20% |  |
| 148%        | 24,120,580                   | 15.32% |  |
| 295%        | 0                            | 12.00% |  |
| 443%        | -24,120,580                  | 9.96%  |  |
| 591%        | -48,241,160                  | 5.91%  |  |

The second variable was the social rate of discount. The project is profitable for a increase up to 17.32%.

# Variation of Social Discount Rate Level

| Social Discount Rate | NPV (10 <sup>3</sup> Peso\$) |  |
|----------------------|------------------------------|--|
| 15%                  | 2,115,060                    |  |
| 16%                  | 1,086,311                    |  |
| 17.3191999%          | 0                            |  |
| 18%                  | -461,337                     |  |
| 19%                  | -1,037,066                   |  |

The analysis indicates that the present project (Iquique Stage I+II) is more attractive than the Iquique Stage I project from the social-economic point of view.

See Table F, A-15 of SOCIO-ECONOMIC ANNEX shows in detail the SIMOP program results for the sensitivity analysis.

Figs. F,4.7 and 4.8 graphically show the result of the sensitivity analysis.

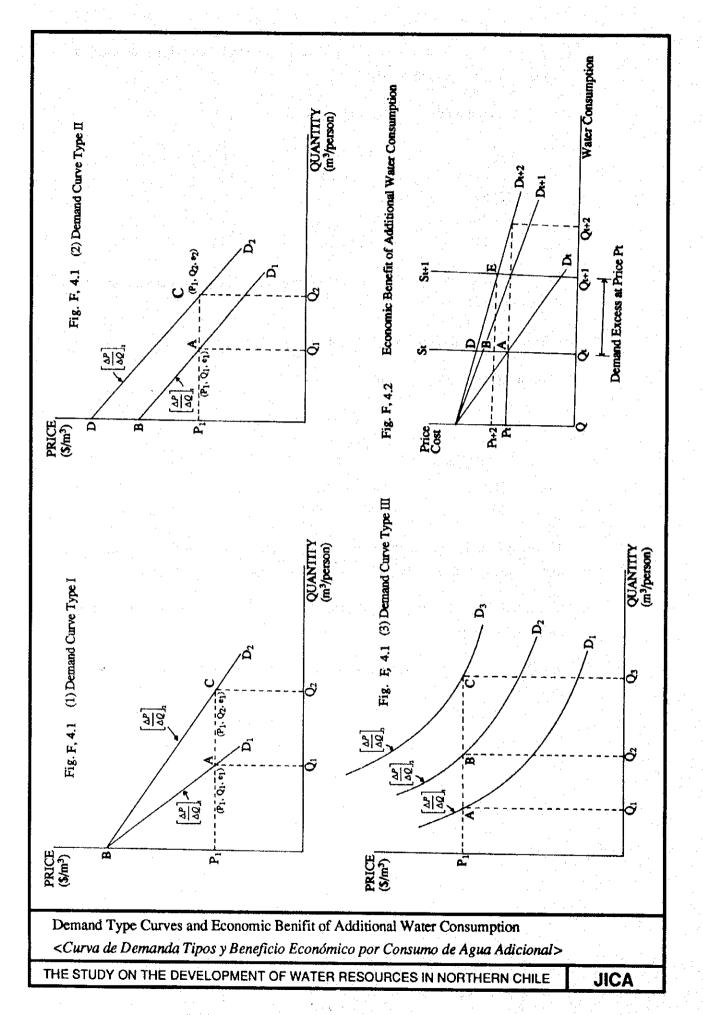
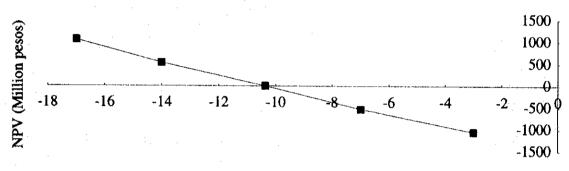


Fig. F,4.3: Sensitivity Analysis: Increase of Non-periodic Costs (Arica)



Increase of Non-period Costs (%)

Fig. F.4.3: Sensitivity Analysis: Increase of Non periodic Costs (Arica) <Análisis de Sensibilidad: Incremento de Costos No periódicos (Arica)>

THE STUDY ON THE DEVELOPMENT OF WATER RESOURCES IN NORTHERN CHILE

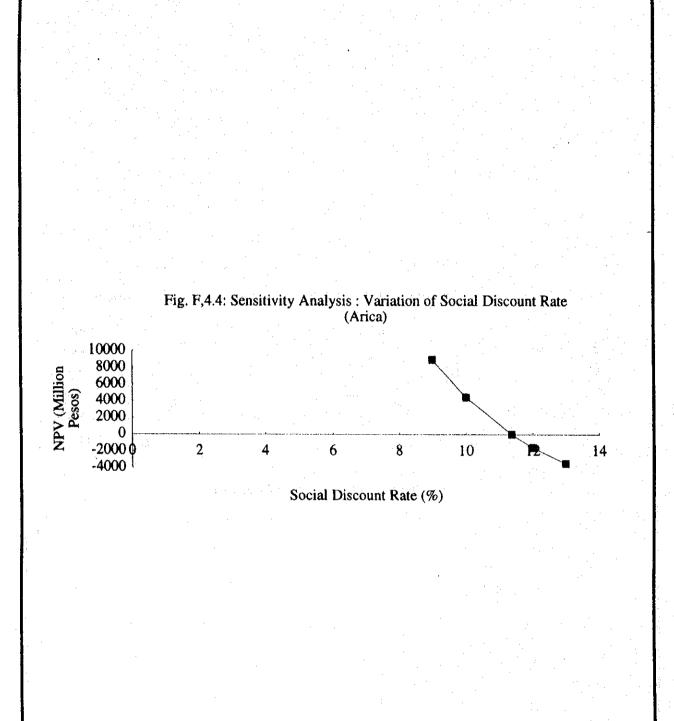
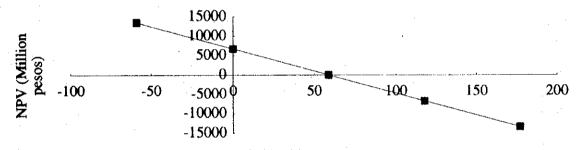


Fig. F.4.4: Sensitivity Analysis: Variation of Social Discount Rate (Arica) < Análisis de Sensibilidad: Variación de la Tasa Social de Descuento (Arica) >

Fig.F,4.5 : Sensitivity Analysis : Increase of Non-periodic Costs (Iquique Stage I)



Increase of Non-periodic Costs (%)

Fig. F.4.5: Sensitivity Analysis: Increase of Non periodic Costs (Iquique Stage I) < Análisis de Sensibilidad: Incremento de Costos No periódicos (Iquique Etapa I)>

THE STUDY ON THE DEVELOPMENT OF WATER RESOURCES IN NORTHERN CHILE

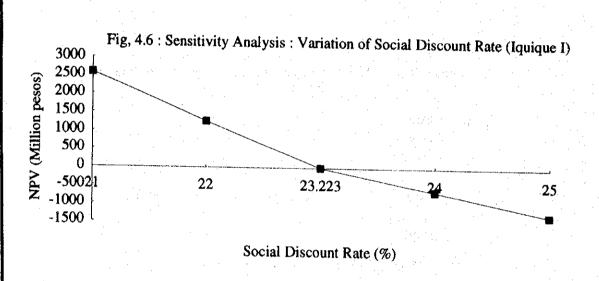


Fig. F.4.6: Sensitivity Analysis: Variation of Social Discount Rate (Iquique Stage I) <Análisis de Sensibilidad: Variación de la Tasa Social de Descuento (Iquique Etapa I)>

Fig. F,4.7 : Sensitivity Analysis : Increase of Non-periodic Costs (Iquique I+II)

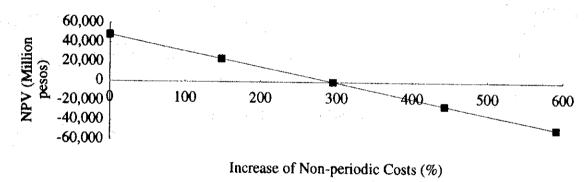
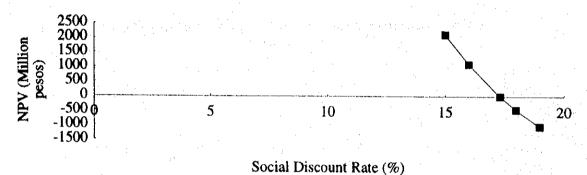


Fig. F.4.7: Sensitivity Analysis: Increase of Non periodic Costs (Iquique Stage II)

<a href="mailto:Analysis de Sensibilidad Incremento de Costos No periodicos (Iquique Etapa II)">Etapa II)</a>

Fig. F,4.8: Sensitivity Analysis: Variation of Social Discount Rate (Iquique I+II)



#### Chapter V FINANCIAL ANALYSIS

#### 5.1 Introduction

A standard financial analysis is performed for three cases: Arica, Iquique (Stage I), and Iquique (Stage I + II).

The financial aspects are evaluated by using the Net Present Value (NPV) and the Financial Internal Rate of Return (FIRR). Apart from using those indexes, a financial statement is prepared to make an income analysis for each one of the three cases mentioned above.

### 5.2 Analysis Results

#### 5.2.1 Arica City

- 1) Assumptions and Conditions:
  - (1) The period of evaluation is 33 years (1996 2028).
  - (2) The annual price escalation for commodities and services procured for the project is assumed to be 8%. Water tariff is considered to increase a 16% per year. The price and tariff escalation rates have been adopted based on recent trends for these costs.
  - (3) The average tariff rate for Arica is estimated to be \$154/m<sup>3</sup> at the end of 1994 according to ESSAT advice.
  - (4) The investment costs and the implementation schedule are shown in Table F,5.1. Costs include price escalation.
  - (5) Revenues and operation and maintenance costs are shown in Table F, 5.2. Costs include price escalation.
  - (6) The cost of opportunity of capital is 12% for the present project.
  - (7) A loan covering all the investment costs is considered to implement the project.

The loan conditions are as follows:

Rate of interest : 5%

Period of repayment: 25 years

Period of grace : 5 years

(8) Income tax is considered to be 25%.

### 2) Results of Financial Analysis

Table F, 5.3 shows the results of the cash flow analysis of the Arica City project. The NPV is \$7,199,009,275 and the FIRR is 13.06%. The indexes demonstrates the profitability of the project. It must be noted that the even though the FIRR is higher than the cost of opportunity of capital, it is still relatively low.

The financial statement shown in Table F, 5.4 indicates that with the exception of some years after the start up of the project, the profitability of the project is high enough to cover the running costs and to repay the loan within the evaluation period.

### 3) Results of Sensitivity Analysis

Three variables have been subject to changes to perform a sensitivity analysis: investment amount, and revenues.

The results are shown below:

#### Increase of Investment Costs:

| Increase % | NPV (Peso\$)   | FIRR   |
|------------|----------------|--------|
| 40%        | -5,618,555,068 | 11.32% |
| 30%        | -2,414,163,982 | 11.69% |
| 22.46%     | 0              | 12.00% |
| 20%        | 790,227,104    | 12.10% |
| 15%        | 2,392,422,646  | 12.63% |

#### Decrease of Expected Revenues

| Decrease % | NPV (Peso\$)   | FIRR   |
|------------|----------------|--------|
| -20%       | -7,814,313,267 | 10.71% |
| -15%       | -4,060,982,631 | 11.35% |
| -9.59      | 0              | 12.00% |
| -5%        | 3,445,678,640  | 12.52% |
| -3%        | 4,947,010,894  | 12.74% |

The project is still profitable if investment costs increase by 22.46%; revenues decrease by 9.59%. For the increase of investment costs by 22.46%, NPV and FIRR are \$0 and 12.00 % respectively. For the decrease of revenue by 9.59%, NPV and FIRR are \$0 and 12.00 % respectively. Revenues is the most sensitive variable.

#### 4) Conclusions

Arica has been suffering from a water deficit for a certain time which makes it urgent the increase of water supply for social reasons. The present project would contribute to alleviate this problem but it must be pointed out that the water resources volume coming from the Lower Lluta water source may only satisfy the projected water demand for a relatively short time. Although the tariff increase needed to finance the project would seem to be high (16% annually), it may not be a heavy burden for the users in the sense that it is lower than the historical trend for tariff increase (20% annually, in average). Also, according to consultations with MIDEPLAN, the proportion of water expenses in the family budget would not be increased even with tariff changes considered by the project.

# 5.2.2 Iquique City (Stage I)

- 1) Assumptions and Conditions:
  - (1) The period of evaluation is 33 years (1996 2028).
  - (2) The annual price escalation for commodities and services procured for the project is assumed to be 8%. Water tariff is considered to increase a 11% per year. The price and tariff escalation rates have been adopted based on recent trends for these costs.
  - (3) The average tariff rate for Iquique is estimated to be \$278/m<sup>3</sup> at the end of 1994 according to ESSAT advice.
  - (4) The investment costs and the implementation schedule are shown in Table F, 5.5. Costs include price escalation.
  - (5) Revenues and operation and maintenance costs are shown in Table F, 5.6. Costs include price escalation.
  - (6) The cost of opportunity of capital is 12% for the present project.
  - (7) A loan covering all the investment costs is considered to implement the project.

The loan conditions are as follows:

Rate of interest : 59

Period of repayment: 25 years

Period of grace : 5 years

# (8) Income tax is considered to be 25%.

### 2) Results of Financial Analysis

Table F, 5.7 shows the results of the cash flow analysis of the Iquique City Stage I Project. The NPV is \$11,455,886,612 and the FIRR is 14.86%. The indexes demonstrates the profitability of the project.

The financial statement shown in Table F, 5.8 indicates that with the exception of some years after the start up of the project, the profitability of the project is high enough to cover the running costs and to repay the loan within the evaluation period.

# 3) Results of Sensibility Analysis

Three variables have been subject to changes to perform a senstivity analysis: investment amount,, and revenues.

The results are shown below:

#### Increase of Investment Costs:

| Increase | NPV (Peso\$)   | FIRR   |
|----------|----------------|--------|
| 60%      | -2,884,940,401 | 11.47% |
| 50%      | -494,802,566   | 11.91% |
| 47.93%   | 0              | 12.00% |
| 40%      | 1,864,816,479  | 12,39% |
| 30%      | 4,285,473,105  | 12.90% |

### Decrease of Expected Revenues

| Decrease | NPV (Peso\$)   | FIRR   |
|----------|----------------|--------|
| -30%     | -2,764,087,441 | 11,20% |
| -25%     | -394,091,766   | 11.89% |
| -24.17%  | 0              | 12.00% |
| -20%     | 1,975,903,910  | 12.54% |
| -15%     | 4,345,899,585  | 13.16% |

The project is still profitable if investment costs increase by 47.93%; revenues decrease by 24.17%. For the increase of investment costs by 47.93%, NPV and FIRR are \$ 0 and 12.00 % respectively. For the decrease of investment costs by

24.17%, NPV and FIRR are \$ 0 and 12.00% respectively. Revenues is the most sensitive variable.

#### 4) Conclusions

The project is profitable from the financial point of view. The tariff increase (11%) is reasonable if the historically trend for tariff increase (on average 20% annually) is considered. This tariff increase will not represent a heavy burden for the household budget for the same reasons explained for the Arica project.

# 5.2.3 Iquique City (Stage I + II)

- 1) Assumptions and Conditions:
  - (1) The period of evaluation is 33 years (1996 2028).
  - (2) The annual price escalation for commodities and services procured for the project is assumed to be 8%. Water tariff is considered to increase a 11% per year. The price and tariff escalation rates have been adopted based on recent trends for these costs.
  - (3) The average tariff rate for Iquique is estimated to be \$278/m<sup>3</sup> by the end of 1994 according to ESSAT advice.
  - (4) The investment costs and the implementation schedule are shown in Table F,5.9. Costs include price escalation.
  - (5) Revenues and operation and maintenance costs are shown in Table F, 5.10. Costs include price escalation.
  - (6) The cost of opportunity of capital is 12% for the present project.
  - (7) A loan covering all the investment costs is considered to implement the project.

The loan conditions are as follows:

Rate of interest: 5%

Period of repayment: 25 years

Period of grace: 5 years

(8) Income tax is considered to be 25%.

# 2) Results of Financial Analysis

Table F, 5.11 shows the results of the cash flow analysis of the Iquique City Stage I+II Project. The NPV is \$15,428,291,810 and the FIRR is 14.31%. The indexes demonstrates the profitability of the project.

The financial statement shown in Table F, 5.12 indicates that with the exception of some years after the start up of the project, the profitability of the project is high enough to cover the running costs and to repay the loan within the evaluation period.

### 3) Results of Sensitivity Analysis

Three variables have been subject to changes to perform a sensibility analysis: investment amount, and revenues.

The results are shown below:

#### Increase of Investment Costs:

| Increase % | NPV (Peso\$)   | FIRR   |  |
|------------|----------------|--------|--|
| 45%        | -2,986,647,957 | 11.64% |  |
| 40%        | 940,534,650    | 11.89% |  |
| 37.70%     | 0              | 12.00% |  |
| 35%        | 1,105,568658   | 12.14% |  |
| 30%        | 3,151,671,965  | 12.40% |  |

#### Decrease of Expected Revenues

| Decrease % | NPV (Peso\$)   | FIRR   |
|------------|----------------|--------|
| -30%       | -7,70,288,083  | 10.64% |
| -25%       | -3,846,358,101 | 11.34% |
| -20.01%    | 0              | 12.00% |
| -15%       | 3,863,501,863  | 12.62% |
| -10%       | 7,718,431,845  | 13.21% |

The project is still profitable if investment costs increase by 37.70%; revenues decrease by 20.01%. For the increase of investment costs by 37.70%, NPV and FIRR are \$ 0 and 12.00 % respectively. For the decrease of investment costs by 20.01%, NPV and FIRR are \$0 and 12.00 % respectively. Revenues is the most sensitive variable.

#### 4) Conclusions

The Iquique Stage I + II project has a lower FIRR slightly lower than the FIRR for Iquique Stage I project (14.31% compared to 14.86%) making the latter more attractive from the financial point of view. However, the EIRR for the Iquique Stage I + II project is higher than the EIRR for the Iquique Stage I project (23.24% compared to 17.36%). The socio-economic benefits coming from the Iquique Stage I + II project may outweigh the relative financial attractiveness of Iquique Stage I, considering the fact that the tariff increase rate assumed for both projects is the same. Therefore, it is recommended to implement the Stage II project after completion of the Stage I project according to the proposed implementation schedule.

Table F, 5.1: Investment Costs and Implementation Schedule (Arica) < Costos de Inversion y Calendario de Implementacion (Arica) >

(Unit : Thousand Peso)

| Tiem   | Year             |               |
|--|------------------|---------------|
| Initial Costs  |                  |               |
| i) Land Acquisition  | 1996             | 13,996.80     |
| ii) Detailed Design (3% of construction cost)  | 1996             | 875,748.56    |
| Construction Costs   |                  |               |
| iii) Intake works  |                  | :             |
| m) intake works  | 1997             | 3,030,695.75  |
| iv) Transmission facilities  | . 1998           | 3,273,151.41  |
|  | 1997             | 477,243.15    |
| w) Tractment place   | 1998             | 515,422.60    |
| v) Treatment plant   | 1997             | 1,725,028.20  |
| will Discollengton and the   | 1998             | 21,247,886.65 |
| vi) Distribution network   | 1 <del>997</del> | 1,456,519.33  |
| "N TIL 4 4   | 1998             | 1,573,040.87  |
| vii) Electric works  | 1997             | 0.00          |
|  | 1998             | 214,957.26    |
| Other  |                  |               |
|  |                  |               |
| viii) Compensation Works   | 1997             | 1,826,582.40  |
| LATE AND A COMPANY AND A COMPA | 1998             | 1,972,708.99  |
| ix) Engineering cost (3% of construction costs)  | 1997             | 472,904.22    |
| NATURE AND A   | 1998             | 510,736.56    |
| x) Administration cost (3% of construction costs)  | 1996             | 291,916.19    |
|  | 1997             | 315,269.48    |
|  | 1998             | 340,491.04    |
| xi) Physical contingency (10% of construction costs)   | 1997             | 1,576,347.41  |
|  | 1998             | 1,702,455.21  |
| Total  | 1007             |               |
| * V****  | 1996             | 1,181,661.55  |
|  | 1997             | 10,880,589.95 |
|  | 1998             | 31,350,850.60 |

Table F, 5.2.: Revenues and Operation and Maintenance Costs (Arica) <a href="https://doi.org/10.1007/j/">Lingresos y Costos de Operación y Mantenimiento (Arica)></a>

| Total O.S. M     | (Peso)    | 1,746,506,022 | 1,899,306,810 | 2,087,037,027 | 2,292,393,272 | 2,513,496,566 | 2,714,576,291 | 2,931,742,395 | 3,166,281,786 | 3,419,584,329 | 3,693,151,075 | 27,463,035,267 | 4,307,691,414  | 4,652,306,727  | 5,024,491,266  | 5,426,450,567  | 17,561,703,762 | 6,329,411,941  | 6,835,764,896  | 7,382,626,088  | 7,973,236,175  | 129,997,352,532 | 9,299,982,675  | 10,043,981,289 | 10,847,499,792 | 11,715,299,775 | 12,652,523,757 | 13,664,725,658  | 14,757,903,710  | 15,938,536,007  | 17,213,618,888  |
|------------------|-----------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
| Derconnel        | (Peso)    | 82,940,631    | 89,575,882    | 96,741,952    | 104,481,309   | 112,839,813   | 121,866,998   | 131,616,358   | 142,145,667   | 153,517,320   | 165,798,706   | 179,062,602    | 193,387,610    | 208,858,619    | 225,567,309    | 243,612,693    | 263,101,709    | 284,149,846    | 306,881,833    | 331,432,380    | 357,946,970    | 386,582,728     | 417,509,346    | 450,910,094    | 486,982,901    | 525,941,533    | 568,016,856    | 613,458,205     | 662,534,861     | 715,537,650     | 772,780,662     |
| Densir & Denlane | (Peso)    | 607,438,954   | 656,034,070   | 708,516,795   | 765,198,139   | 826,413,990   | 892,527,109   | 963,929,278   | 1,041,043,620 | 1,124,327,110 | 1,214,273,279 | 24,785,847,246 | 1,416,328,352  | 1,529,634,621  | 1,652,005,390  | 1,784,165,821  | 13,628,036,237 | 2,081,051,014  | 2,247,535,095  | 2,427,337,903  | 2,621,524,935  | 124,217,504,393 | 3,057,746,684  | 3,302,366,419  | 3,566,555,733  | 3,851,880,191  | 4,160,030,607  | 4,492,833,055   | 4,852,259,699   | 5,240,440,475   | 5,659,675,713   |
| Chemicals        | (Peso)    | 269,781,722   | 294,244,139   | 327,328,978   | 363,245,074   | 399,059,926   | 430,984,721   | 465,463,498   | 502,700,578   | 542,916,624   | 586,349,954   | 633,257,951    | 683,918,587    | 738,632,073    | 797,722,639    | 861,540,450    | 930,463,687    | 1,004,900,781  | 1,085,292,844  | 1,172,116,271  | 1,265,885,573  | 1,367,156,419   | 1,476,528,933  | 1,594,651,247  | 1,722,223,347  | 1,860,001,215  | 2,008,801,312  | 2,169,505,417   | 2,343,065,850   | 2,530,511,118   | 2,732,952,008   |
| Flection Energy  | (Peso)    | 786,344,715   | 859,452,720   | 954,449,301   | 1,059,468,751 | 1,175,182,836 | 1,269,197,463 | 1,370,733,260 | 1,480,391,921 | 1,598,823,275 | 1,726,729,137 | 1,864,867,468  | 2,014,056,865  | 2,175,181,414  | 2,349,195,927  | 2,537,131,601  | 2,740,102,130  | 2,959,310,300  | 3,196,055,124  | 3,451,739,534  | 3,727,878,697  | 4,026,108,992   | 4,348,197,712  | 4,696,053,529  | 5,071,737,811  | 5,477,476,836  | 5,915,674,983  | 6,388,928,981   | 6,900,043,300   | 7,452,046,764   | 8,048,210,505   |
| Pevenne          | (Peso)    | 2,082,922,022 | 2,454,053,437 | 2,896,114,364 | 3,407,257,961 | 4,007,826,981 | 4,713,352,284 | 5,542,045,313 | 6,428,772,563 | 7,457,376,173 | 8,650,556,360 | 10,034,645,378 | 11,640,188,638 | 13,502,618,820 | 15,663,037,832 | 18,169,123,885 | 21,076,183,706 | 24,448,373,099 | 28,360,112,795 | 32,897,730,843 | 38,161,367,777 | 44,267,186,622  | 51,349,936,481 | 59,565,926,318 | 69,096,474,529 | 80,151,910,454 | 92,976,216,126 | 107,852,410,706 | 125,108,796,419 | 145,126,203,847 | 168,346,396,462 |
| Consumption      | (M3/Year) | 6,439,651     | 6,540,566     | 6,654,096     | 6,748,704     | 6,843,312     | 6,937,920     | 7,032,528     | 7,032,528     | 7,032,528     | 7,032,528     | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528       | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528      | 7,032,528       | 7,032,528       | 7,032,528       | 7,032,528       |
| Tariff           |           |               | 375           | 435           | 505           | 286           | 619           | 788           | 914           | 1,060         | 1,230         |                |                | 1,920          | 2,227          | 2,584          | 2,997          |                |                | 4,678          | 5,426          | 6,295           | 7,302          | 8,470          | 9,825          | 11,397         | 13,221         | 15,336          | 17,790          | 20,636          | 23,938          |
| Yest             |           | 1999          | 2000          | 2007          | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | 2008          | 2003           | 2010           | 2011           | 12             | 2013           | 2014           | 2015           | 2016           | 1              | 2018           | 139             | 2020           | 2021           | 2022           | 2023           | 2024           | 2025            | 2026            | 2027            | 2028            |

Table F, 5.3 : Cash Flow Analysis (Arica)

<a href="#">Analisis de Flujo de Caja (Arica)</a>

(Unit : Pesos)

| Year | Investment     | O & M Cost (*)        | Total Cost      | Revenue         | Cash Flow       |
|------|----------------|-----------------------|-----------------|-----------------|-----------------|
| 1996 | 1,181,661,551  |                       | 1,181,661,551   |                 | -1,181,661,551  |
| 1997 | 10,880,589,950 | and the second        | 10,880,589,950  |                 | -10,880,589,950 |
| 1998 | 31,350,850,600 |                       | 31,350,850,600  |                 | -31,350,850,600 |
| 1999 |                | 1,746,506,022         | 1,746,506,022   | 2,082,922,022   | 336,416,000     |
| 2000 |                | 1,899,306,810         | 1,899,306,810   | 2,454,053,437   | 554,746,626     |
| 2001 |                | 2,087,037,027         | 2,087,037,027   | 2,896,114,364   | 809,077,337     |
| 2002 |                | 2,292,393,272         | 2,292,393,272   | 3,407,257,961   | 1,114,864,689   |
| 2003 |                | 2,513,496,566         | 2,513,496,566   | 4,007,826,981   | 1,494,330,415   |
| 2004 |                | 2,714,576,291         | 2,714,576,291   | 4,713,352,284   | 1,998,775,993   |
| 2005 |                | 2,931,742,395         | 2,931,742,395   | 5,542,045,313   | 2,610,302,918   |
| 2006 |                | 3,166,281,786         | 3,166,281,786   | 6,428,772,563   | 3,262,490,777   |
| 2007 |                | 3,419,584,329         | 3,419,584,329   | 7,457,376,173   | 4,037,791,844   |
| 2008 |                | 3,693,151,075         | 3,693,151,075   | 8,650,556,360   | 4,957,405,285   |
| 2009 |                | 27,463,035,267        | 27,463,035,267  | 10,034,645,378  | -17,428,389,889 |
| 2010 |                | 4,307,691,414         | 4,307,691,414   | 11,640,188,638  | 7,332,497,224   |
| 2011 |                | 4,652,306,727         | 4,652,306,727   | 13,502,618,820  | 8,850,312,093   |
| 2012 |                | 5,024,491,266         | 5,024,491,266   | 15,663,037,832  | 10,638,546,566  |
| 2013 |                | 5,426,450,567         | 5,426,450,567   | 18,169,123,885  | 12,742,673,318  |
| 2014 |                | 17,561,703,762        | 17,561,703,762  | 21,076,183,706  | 3,514,479,945   |
| 2015 |                | 6,329,411,941         | 6,329,411,941   | 24,448,373,099  | 18,118,961,158  |
| 2016 |                | 6,835,764,896         | 6,835,764,896   | 28,360,112,795  | 21,524,347,899  |
| 2017 |                | 7,382,626,088         | 7,382,626,088   | 32,897,730,843  | 25,515,104,754  |
| 2018 |                | 7,973,236,175         | 7,973,236,175   | 38,161,367,777  | 30,188,131,602  |
| 2019 |                | 129,997,352,532       | 129,997,352,532 | 44,267,186,622  | -85,730,165,911 |
| 2020 | (              | 9,299,982,675         | 9,299,982,675   | 51,349,936,481  | 42,049,953,806  |
| 2021 | 100            | 10,043,981,289        | 10,043,981,289  | 59,565,926,318  | 49,521,945,029  |
| 2022 |                | 10,847,499,792        | 10,847,499,792  | 69,096,474,529  | 58,248,974,737  |
| 2023 |                | 11,715,299,775        | 11,715,299,775  | 80,151,910,454  | 68,436,610,679  |
| 2024 |                | 12,652,523,757        | 12,652,523,757  | 92,976,216,126  | 80,323,692,369  |
| 2025 |                | 13,664,725,658        | 13,664,725,658  | 107,852,410,706 | 94,187,685,049  |
| 2026 | •              | 14,757,903,710        | 14,757,903,710  | 125,108,796,419 | 110,350,892,709 |
| 2027 |                | 15,938,536,007        | 15,938,536,007  | 145,126,203,847 | 129,187,667,840 |
| 2028 |                | 17,213,618,888        | 17,213,618,888  | 168,346,396,462 | 151,132,777,574 |
|      |                |                       |                 | NPV             | 7,199,009,275   |
|      |                | and the second second |                 | IRR             | 13.06%          |

(\*) Considering replacement costs

(\*) Without considering replacement cost

Table F, 5.5: Investment Costs and Implementation Schedule (Iquique Stage I) < Costos de Inversion y Calendario de Implementacion (Iquique Etapa I)>

(Unit: Thousand Peso)

| Item  | Year |               |
|---|------|---------------|
| Initial Costs                                       |      |               |
| i) Land Acquisition                                 | 1996 | 305,596.80    |
| ii) Detailed Design (3% of construction cost)       | 1996 | 703,210.64    |
| Construction Costs                                  |      |               |
| iii) Intake works                                   | 1007 | 1 504 005 50  |
| III) IIIIake works                                  | 1997 | 1,534,985.53  |
| iv) Transmission facilities                         | 1998 | 1,657,784.37  |
| (v) Hansingston facilities                          | 1997 | 10,541,104.99 |
| t/\ Transferrant =lost                              | 1998 | 11,384,393.39 |
| v) Treatment plant                                  | 1997 | 0.00          |
| vi) Distribution network                            | 1998 | 0.00          |
| VI) Distribution network                            | 1997 | 482,183.74    |
| wii\ Diostria washa                                 | 1998 | 520,758.44    |
| vii) Electric works                                 | 1997 | 0.00          |
|   | 1998 | 214,957.26    |
| Other   |      |               |
|   | 1000 |               |
| viii) Engineering cost (1.5% of construction costs) | 1997 | 379,733.75    |
| in) Administration and (107 of annual action as )   | 1998 | 410,112.44    |
| ix) Administration cost (1% of construction costs)  | 1996 | 234,403.55    |
|   | 1997 | 253,155.83    |
| m) Dhariad annimum (CO) - Colored C                 | 1998 | 273,408.30    |
| x) Physical contingency (5% of construction costs)  | 1997 | 1,265,779.15  |
|   | 1998 | 1,367,041.48  |
| Total   | 1000 | 1.042.010.00  |
| A VIGI  | 1996 | 1,243,210.99  |
|   | 1997 | 14,456,942.99 |
|   | 1998 | 15,828,455.68 |

Table F, 5.6.: Revenues and Operation and Maintenance Costs (Iquique Stage I) </ri>

| Year | Tariff    | Consumption | Annual Revenue | Electric Power | Chemicals  | Repair & Replace | Personnel   | Total O& M     |
|------|-----------|-------------|----------------|----------------|------------|------------------|-------------|----------------|
|      | (Peso/M3) | (M3/Year)   | (Peso)         | (Peso)         | (Peso)     | (Peso)           | (Peso)      | (Peso)         |
| 1999 | 468       | 4,478,112   | 2,095,943,391  | 276,254,249    | 6,886,320  | 522,656,248      | 16,926,659  | 822,723,477    |
| 2000 | 520       | 4,761,936   | 2,473,951,210  | 311,677,986    | 7,764,733  | 564,468,748      | 18,280,792  | 902,192,259    |
| 2001 | 577       | 5,045,760   | 2,909,759,834  | 351,145,454    | 8,747,973  | 609,626,247      | 19,743,256  | 989,262,930    |
| 2002 | 940       | 5,329,584   | 3,411,511,545  | 395,249,488    | 9,847,861  | 658,396,347      | 21,322,716  | 1,084,816,412  |
| 2003 | 711       | 5,553,490   | 3,945,867,297  | 438,905,454    | 10,934,555 | 711,068,055      | 23,028,533  | 1,183,936,597  |
| 2004 | 789       | 5,928,768   | 4,675,886,358  | 499,650,807    | 12,447,852 | 767,953,499      | 24,870,816  | 1,304,922,974  |
| 2005 | 875       | 6,275,664   | 5,493,917,753  | 561,185,869    | 13,981,729 | 829,389,779      | 26,860,481  | 1,431,417,858  |
| 2006 | 972       | 6,275,664   | 6,098,248,706  | 606,080.738    | 15,100,268 | 895,740,962      | 29,009,320  | 1,545,931,287  |
| 2007 | 1,079     | 6,275,664   | 6,769,056,063  | 654,567,197    | 16,308,289 | 967,400,238      | 31,330,065  | 1,669,605,790  |
| 2008 | 1,197     | 6,275,664   | 7,513,652,230  | 706,932,573    | 17,612,952 | 1,044,792,258    | 33,836,471  | 1,803,174,253  |
| 2009 | 1,329     | 6,275,664   | 8,340,153,976  | 763,487,179    | 19,021,988 | 1,128,375,638    | 36,543,388  | 1,947,428,193  |
| 2010 | 1,475     | 6,275,664   | 9,257,570,913  | 824,566,153    | 20,543,747 | 1,218,645,689    | 39,466,859  | 2,103,222,449  |
| 2011 | 1,637     | 6,275,664   | 10,275,903,713 | 890,531,445    | 22,187,247 | 1,316,137,344    | 42,624,208  | 2,271,480,245  |
| 2012 | 1,818     | 6,275,664   | 11,406,253,122 | 961,773,961    | 23,962,227 | 1,421,428,332    | 46,034,145  | 2,453,198,664  |
| 2013 | 2,017     | 6,275,664   | 12,660,940,965 | 1,038,715,878  | 25,879,205 | 1,535,142,598    | 49,716,876  | 2,649,454,558  |
| 2014 | 2,239     | 6,275,664   | 14,053,644,471 | 1,121,813,148  | 27,949,541 | 7,286,162,299    | 53,694,226  | 8,489,619,214  |
| 2015 | 2,486     | 6,275,664   | 15,599,545,363 | 1,211,558,200  | 30,185,505 | 1,790,590,025    | 57,989,764  | 3,090,323,494  |
| 2016 | 2.759     | 6,275,664   | 17,315,495,353 | 1,308,482,856  | 32,600,345 | 1,933,837,227    | 62,628,946  | 3,337,549,373  |
| 2017 | 3,063     | 6,275,664   | 19,220,199,842 | 1,413,161,485  | 35,208,373 | 2,088,544,205    | 67,639,261  | 3,604,553,323  |
| 2018 | 3,400     | 6,275,664   | 21,334,421,825 | 1,526,214,403  | 38,025,042 | 2,255,627,741    | 73,050,402  | 3,892,917,589  |
| 2019 | 3,773     | 6,275,664   | 23,681,208,225 | 1,648,311,556  | 41,067,046 | 16,101,525,778   | 78,894,434  | 17,869,798,814 |
| 2020 | 4,189     | 6,275,664   | 26,286,141,130 | 1,780,176,480  | 44,352,410 | 2,630,964,641    | 85,205,989  | 4,540,699,520  |
| 2021 | 4,649     | 6,275,664   | 29,177,616,655 | 1,922,590,599  | 47,900,602 | 2,841,441,812    | 92,022,468  | 4,903,955,481  |
| 2022 | 5,161     | 6,275,664   | 32,387,154,487 | 2,076,397,846  | 51,732,650 | 3,068,757,157    | 99,384,266  | 5,296,271,920  |
| 2023 | 5,728     | 6,275,664   | 35,949,741,480 | 2,242,509,674  | 55,871,263 | 3,314,257,730    | 107,335,007 | 5,719,973,673  |
| 2024 | 6,359     | 6,275,664   | 39,904,213,043 | 2,421,910,448  | 60,340,964 | 3,579,398,348    | 115,921,807 | 6,177,571,567  |
| 2025 | 7,058     | 6,275,664   | 44,293,676,478 | 2,615,663,284  | 65,168,241 | 3,865,750,216    | 125,195,552 | 6,671,777,293  |
| 2026 | 7,834     | 6,275,664   | 49,165,980,890 | 2,824,916,347  | 70,381,700 | 4,175,010,234    | 135,211,196 | 7,205,519,476  |
| 2027 | 969'8     | 6,275,664   | 54,574,238,788 | 3,050,909,654  | 76,012,236 | 4,509,011,052    | 146,028,092 | 7,781,961,034  |
| 2028 | 9,653     | 6,275,664   | 60,577,405,055 | 3,294,982,427  | 82,093,215 | 4,869,731,936    | 157,710,339 | 8,404,517,917  |

Table F, 5.7.: Cash Flow Analysis (Iquique Stage I)

<Analisis de Flujo de Caja (Iquique Etapa I)>

(Unit : Peso)

|      | _                        |                |                |                |                 |
|------|--------------------------|----------------|----------------|----------------|-----------------|
| Year | Investment               | O & M Cost (*) | Total Cost     | Benefits       | Cash Flow       |
| 1996 | 1,243,210,986            |                | 1,243,210,986  | *. *           | -1,243,210,986  |
| 1997 | 14,456,942,987           |                | 14,456,942,987 |                | -14,456,942,987 |
| 1998 | 15,828,455,682           | dirining t     | 15,828,455,682 |                | -15,828,455,682 |
| 1999 |                          | 822,723,477    | 822,723,477    | 2,095,943,391  | 1,273,219,915   |
| 2000 |                          | 902,192,259    | 902,192,259    | 2,473,951,210  | 1,571,758,951   |
| 2001 |                          | 989,262,930    | 989,262,930    | 2,909,759,834  | 1,920,496,904   |
| 2002 |                          | 1,084,816,412  | 1,084,816,412  | 3,411,511,545  | 2,326,695,133   |
| 2003 |                          | 1,183,936,597  | 1,183,936,597  | 3,945,867,297  | 2,761,930,700   |
| 2004 | and the second           | 1,304,922,974  | 1,304,922,974  | 4,675,886,358  | 3,370,963,384   |
| 2005 |                          | 1,431,417,858  | 1,431,417,858  | 5,493,917,753  | 4,062,499,895   |
| 2006 |                          | 1,545,931,287  | 1,545,931,287  | 6,098,248,706  | 4,552,317,419   |
| 2007 |                          | 1,669,605,790  | 1,669,605,790  | 6,769,056,063  | 5,099,450,273   |
| 2008 |                          | 1,803,174,253  | 1,803,174,253  | 7,513,652,230  | 5,710,477,977   |
| 2009 |                          | 1,947,428,193  | 1,947,428,193  | 8,340,153,976  | 6,392,725,782   |
| 2010 |                          | 2,103,222,449  | 2,103,222,449  | 9,257,570,913  | 7,154,348,464   |
| 2011 |                          | 2,271,480,245  | 2,271,480,245  | 10,275,903,713 | 8,004,423,469   |
| 2012 |                          | 2,453,198,664  | 2,453,198,664  | 11,406,253,122 | 8,953,054,457   |
| 2013 |                          | 2,649,454,558  | 2,649,454,558  | 12,660,940,965 | 10,011,486,408  |
| 2014 |                          | 8,489,619,214  | 8,489,619,214  | 14,053,644,471 | 5,564,025,257   |
| 2015 |                          | 3,090,323,494  | 3,090,323,494  | 15,599,545,363 | 12,509,221,869  |
| 2016 |                          | 3,337,549,373  | 3,337,549,373  | 17,315,495,353 | 13,977,945,980  |
| 2017 |                          | 3,604,553,323  | 3,604,553,323  | 19,220,199,842 | 15,615,646,519  |
| 2018 |                          | 3,892,917,589  | 3,892,917,589  | 21,334,421,825 | 17,441,504,236  |
| 2019 |                          | 17,869,798,814 | 17,869,798,814 | 23,681,208,225 | 5,811,409,412   |
| 2020 |                          | 4,540,699,520  | 4,540,699,520  | 26,286,141,130 | 21,745,441,610  |
| 2021 | ,                        | 4,903,955,481  | 4,903,955,481  | 29,177,616,655 | 24,273,661,173  |
| 2022 |                          | 5,296,271,920  | 5,296,271,920  | 32,387,154,487 | 27,090,882,567  |
| 2023 | and the same of the same | 5,719,973,673  | 5,719,973,673  | 35,949,741,480 | 30,229,767,807  |
| 2024 |                          | 6,177,571,567  | 6,177,571,567  | 39,904,213,043 | 33,726,641,476  |
| 2025 |                          | 6,671,777,293  | 6,671,777,293  | 44,293,676,478 | 37,621,899,185  |
| 2026 | •                        | 7,205,519,476  | 7,205,519,476  | 49,165,980,890 | 41,960,461,414  |
| 2027 |                          | 7,781,961,034  | 7,781,961,034  | 54,574,238,788 | 46,792,277,754  |
| 2028 |                          | 8,404,517,917  | 8,404,517,917  | 60,577,405,055 | 52,172,887,138  |
|      |                          |                |                | NPV            | 11,455,886,612  |
|      |                          |                |                | FIRR           | 14.86%          |

Table F, 5.8.: Financial Statement (Iquique Stage I) < Estado Financiero (Iquique Etapa I)>

| Accumulated<br>Net Revenue              | -62,160,549 | -1.377.468.945 | -1,609,230,606 | -3,068,684,797 | 4,043,119,235 | 4,503,496,582 | 4,332,888,935 | -3,584,512,763 | -2,409,657,305 | -765,336,062  | 1,396,372,102 | 4,128,882,262 | 7,491,725,577 | 11,551,241,289 | 16,381,346,385 | 22,064,391,587 | 28,692,113,288 | 36.366,692,373 | 45,201,930,683 | 55,324,560,541 | 66,875,699,830 | 80,012,470,006 | 94,909,794,612 | 112,944,722,896 | 133,092,567,224 | 155,594,575,482 | 180,719,238,992 | 208.765.345.784 | 240,065,374,248 | 274,989,264,966 | 313,948,612,723 |
|---|-------------|----------------|----------------|----------------|---------------|---------------|---------------|----------------|----------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Net Revenue<br>After Tax                | -62,160,549 | -530,300,697   | -231,761,661   | -1,459,454,191 | -974,434,438  | 460,377,347   | 170,607,646   | 748,376,172    | 1,174,855,459  | 1,644,321,243 | 2,161,708,164 | 2,732,510,160 | 3,362,843,315 | 4,059,515,711  | 4,830,105,096  | 5,683,045,202  | 6,627,721,701  | 7.674,579,085  | 8,835,238,310  | 10,122,629,858 | 11.551,139,289 | 13,136,770,177 | 14,897,324,606 | 18,034,928,283  | 20,147,844,328  | 22,502,008,258  | 25.124,663,510  | 28,046,106,792  | 31,300,028,464  | 34,923,890,719  | 38,959,347,757  |
| Тах                                     |             |                |                |                |               |               | 56,869,215    | 249.458,724    | 391,618,486    | 548,107,081   | 720,569,388   | 910,836,720   | 1,120,947,772 | 1,353,171,904  | 1,610,035,032  | 1,894,348,401  | 2,209,240,567  | 2,558,193,028  | 2,945,079,437  | 3,374,209,953  | 3,850,379,763  | 4,378,923,392  | 4,965,774,869  | 6,011,642,761   | 6,715,948,109   | 7,500,669,419   | 8,374,887.837   | 9.348.702,264   | 10,433,342,821  | 11,641,296,906  | 12,986,449,252  |
| Net Revenue<br>After Depreciation       | -62,160,549 | -530,300,697   | -231,761,661   | -1,459,454,191 | -974,434,438  | 460,377,347   | 227,476,861   | 997,834,896    | 1,566,473,945  | 2,192,428,324 | 2,882,277,551 | 3,643,346,881 | 4,483,791,087 | 5,412,687,615  | 6,440,140,128  | 7,577,393,603  | 8,836,962,268  | 10,232,772,113 | 11,780,317,747 | 13,496,839,810 | 15,401,519,051 | 17,515,693,569 | 19,863,099,475 | 24,046,571,044  | 26,863,792,438  | 30,002,677,678  | 33,499,551,347  | 37,394,809,056  | 41,733,371,285  | 46,565,187,625  | 51,945,797,009  |
| (Unit: Peso)<br>Depreciation            |             | 227,090,129    | 227,090,129    | 227,090,129    | 227,090,129   | 227,090,129   | 227,090,129   | 227.090.129    | 227,090,129    | 227,090,129   | 227.090,129   | 227,090,129   | 227,090,129   | 227,090,129    | 227,090,129    | 227.090,129    | 227,090,129    | 227,090,129    | 227,090,129    | 227,090,129    | 227,090,129    | 227,090,129    | 227,090,129    | 227,090,129     | 227.090,129     | 227,090,129     | 227,090,129     | 227,090,129     | 227,090,129     | 227,090,129     | 227,090,129     |
| )<br>Net Revenue<br>Before Depreciation | -62,160,549 | -303,210,568   | 4,671,532      | -1,232,364,062 | -747,344,309  | -233,287,218  | 454,566,990   | 1,224,925,025  | 1,793.564,074  | 2,419,518,452 | 3,109,367,680 | 3,870,437,010 | 4,710,881,216 | 5,639,777.744  | 6,667,230,257  | 7,804,483,732  | 9,064.052,397  | 10,459,862,242 | 12,007,407,876 | 13,723,929,939 | 15,628,609,180 | 17,742,783,698 | 20,090,189,604 | 24,273,661,173  | 27,090,882,567  | 30,229,767,807  | 33,726,641,476  | 37,621,899,185  | 41,960,461,414  | 46,792,277,754  | 52,172,887,138  |
| Gross Revenue                           |             | 2,095,943,391  | 2,473,951,210  | 2,909,759,834  | 3,411,511,545 | 3,945,867,297 | 4,675,886,358 | 5,493,917.753  | 6,098,248,706  | 6,769,056,063 | 7,513,652,230 | 8,340,153,976 | 9,257,570,913 | 10,275,903,713 | 11,406,253,122 | 12,660,940,965 | 14,053,644,471 | 15,599,545,363 | 17.315,495,353 | 19,220,199,842 | 21,334,421,825 | 23.681,208,225 | 26,286,141,130 | 29,177,616,655  | 32,387,154,487  | 35,949,741,480  | 39,904,213,043  | 44,293,676,478  | 49,165,980,890  | 54,574,238,788  | 60,577,405,055  |
| Total Expenditure                       | 62,160,549  | 2,399,153,960  |                |                | 4,158,855,854 |               | 4,221,319,367 | 4.268,992,728  |                |               |               |               | 4,546,689,697 |                | 4,739,022,865  | 4,856,457,234  | 4,989,592,074  | 5,139,683,122  | 5,308,087,477  | 5,496,269,903  | 5,705,812,644  | 5,938,424,527  | 6,195,951,527  |                 | 5,296,271,920   | 5,719,973,673   | 6,177,571,567   | 6,671,777,293   |                 |                 | 8,404,517,917   |
| Capital                                 |             |                |                | 1,576,430,483  | 1,576,430,483 | 1,576,430,483 | 1,576,430,483 | 1,576,430,483  | 1,576,430,483  | 1.576,430,483 | 1,576,430,483 | 1,576,430,483 | 1,576,430,483 | 1,576,430,483  | 1,576,430,483  | 1,576,430,483  | 1,576,430,483  | 1,576,430,483  | 1,576,430,483  | 1,576,430,483  | 1.576,430,483  | 1,576,430,483  | 1,576,430,483  |                 |                 |                 |                 |                 |                 |                 |                 |
| Interest                                | 62,160,549  | 1,576,430,483  | 1,576,430,483  | 1,576,430,483  | 1,497,608,959 | 1,418,787,434 | 1,339,965,910 | 1.261,144,386  | 1,182,322,862  | 1,103,501,338 | 1,024,679.814 | 945,858,290   | 867,036,765   | 788,215,241    | 709,393,717    | 630,572,193    | 551,750,669    | 472,929,145    | 394,107,621    | 315,286,096    | 236,464,572    | 157,643,048    | 78,821,524     | 4.              |                 |                 |                 |                 |                 |                 |                 |
| O&M (*)                                 |             | 822,723,477    | 902,192,259    | 989,262,930    | 1.084,816,412 | 1.183,936,597 | 1,304,922,974 | 1.431.417.858  | 1,545,931,287  | 1,669,605,790 | 1.803,174,253 | 1,947,428,193 | 2,103,222,449 | 2,271,480,245  | 2,453,198,664  | 2,649,454,558  | 2,861,410,922  | 3,090,323,494  | 3,337,549,373  | 3,604,553,323  | 3,892,917,589  | 4,204,350,996  | 4,540,699,520  | 4,903,955,481   | 5,296,271,920   | 5,719,973,673   | 6,177,571,567   | 6.671,777,293   | 7,205,519,476   | 7,781,961,034   | 8,404,517,917   |
| Year                                    | 666         | 6661           | 2000           | 2001           | 2002          | 2003          | 2007<br>2007  | 2005           | 2006           | 2002          | 2008          | 3006          | 2010          | 2011           | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           | 2020           | 2021            | 2022            | 2023            | 2024            | 2025            | 2026            | 2027            | 2028            |

(\*) Without considering replacement costs

Table F, 5.9: Investment Costs and Implementation Schedule (Iquique: Stage I+II) < Costos de Inversion y Calendario de Implementacion (Iquique Etapas I+II)>

(Unit: Thousand Peso)

|  | Year   |
|--|--|
| osts in the control of the control o |  |
| Acquisition  | 1//04  |
| led Design (3% of construction cost)   | 1996 305,596.80  |
| ica Design (3% of construction cost)   | 1996 703,210.64  |
|  | 2003 1,119,695.75  |
| tion Costs   | -11.10.00.10   |
| e works  | 1005   |
|  | 1997 1,534,985.53  |
|  | 1998 1,657,784,37  |
|  | 2004 2,049,687.71  |
|  |  |
| smission facilities  |  |
| minositu tacinues  | 1997 10,541,104.99   |
|  | 1998 11,384,393.39   |
|  | 2004 16,825,694.23   |
|  |  |
| nent plant   | 2005 18,171,749.77   |
| Ivin plant   | 1997 0.00  |
| and the first of the control of the   | 1998 0.00  |
|  | 2004 0.00  |
|  |  |
| ibution network  |  |
| touton network   | 1997 482,183.74  |
|  | 1998 520,758.44  |
|  | 2004 1,279,141.47  |
|  |  |
| tric works   |  |
| and works  | 1997 0.00  |
|  | 1998 214,957.26  |
|  |  |
|  |  |
| incering cost (1.5% of construction costs)   | 1000   |
| incoming cost (1.5 % of construction costs)  | 1997 379,733.75  |
| and the control of th | 1998 410,112.44  |
|  | 2004 604,635.70  |
|  |  |
| inistration cost (1% of construction costs)  |  |
| induction cost (170 of construction costs)   | 1996 234,403.55  |
|  | 1997 253,155.83  |
|  | 1998 273,408.30  |
|  |  |
|  |  |
|  | 2004 403,090.47  |
|  | 2005 435,337.71  |
| cal contingency (5% of construction costs)   | 1997 1,265,779.15  |
|  | 1998 1,367,041.48  |
|  | the state of the s |
|  | 2004 2,015,452.34  |
|  | 2005 2,176,688.53  |
|  |  |
|  | 1996 1,243,210.99  |
|  |  |
|  |  |
|  | 1998 15,828,455.68   |
|  | 2003 1,492,927.66  |
|  | 2004 23,177,701.92   |
|  | 2005 25,031,918.08   |
|  | 25,031,918,08  |
|  |  |

Table F, 5.10.: Revenues and Operation and Maintenance Costs (Iquique Stage I+II) </ri>

| Year       | Tariff    | Consumption | Revenue         | Electric Power | Chemicals   | Repair & Replace | Personnel   | Total O & M    |  |
|------------|-----------|-------------|-----------------|----------------|-------------|------------------|-------------|----------------|--|
|            | (Peso/M3) | (M3/Year)   | (Peso)          | (Peso)         | (Peso)      | (Peso)           | (Peso)      | (Peso)         |  |
| 1999       | 468       | 4,478,112   | 2,095,943,391   | 276,254,249    | 6,886,320   | 1,032,491,477    | 16.926.659  | 1.332.558.705  |  |
| 200        | 520       | 4,761,936   | 2,473,951,210   | 311,677,986    | 7,764,733   | 1,115,090,795    | 18,280,792  | 1.452.814.306  |  |
| <b>500</b> | 277       | 5,045,760   | 2,909,759,834   | 351,145,454    | 8,747,973   | 1,204,298,058    | 19.743.256  | 1.583.934.741  |  |
| 2002       | 640       | 5,329,584   | 3,411,511,545   | 395,249,488    | 9,847,861   | 1,300,641,903    | 21,322,716  | 1.727.061.968  |  |
| 2003       | 7111      | 5,553,490   | 3,945,867,297   | 438,905,454    | 10,934,555  | 1,404,693,255    | 23,028,533  | 1.877.561.798  |  |
| 2004       | 789       | 5,928,768   | 4,675,886,358   | 499,650,807    | 12,447,852  | 1,517,068,716    | 24.870.816  | 2.054.038.190  |  |
| 2005       | 875       | 6,275,664   | 5,493,917,753   | 561,185,869    | 13,981,729  | 1,638,434,213    | 26,860,481  | 2,240,462,292  |  |
| 500        | 972       | 6,780,240   | 6,590,393,280   | 657,345,645    | 16,307,471  | 1,769,508,950    | 29,009,320  | 2,472,171,386  |  |
| 2007       | 1,079     | 7,284,816   | 7,860,316,464   | 765,296,677    | 18,951,206  | 1,911,069,666    | 31,330,065  | 2,726,647,614  |  |
| 2008       | 1,197     | 7,820,928   | 9,361,650,816   | 886,236,495    | 21,956,527  | 2,063,955,239    | 33,836,471  | 3,005,984,731  |  |
| 800        | 1,329     | 8,357,040   | 11,106,506,160  | 1.021,711,261  | 25,352,344  | 2,229,071,658    | 36,543,388  | 3,312,678,651  |  |
| 200        | 1,475     | 8,924,688   | 13,163,914,800  | 1,173,190,077  | 29,212,208  | 2,407,397,391    | 39,466,859  | 3,649,266.534  |  |
| 2011       | 1,637     | 9,460,800   | 15,487,329,600  | 1,352,119,798  | 33,551,449  | 2,599,989,182    | 42,624,208  | 4.028,284,637  |  |
| 2012       | 2,017     | 10,059,984  | 20,290,987,728  | 1,552,061,966  | 38,462,946  | 2,807,988,317    | 46,034,145  | 4,444,547,373  |  |
| 2013       | 2,239     | 10,659,168  | 23,865,877,152  | 1,775,453,522  | 44,008,675  | 3,032,627,382    | 49,716,876  | 4,901,806,455  |  |
| 2014       | 2,486     | 11,258,352  | 27,988,263,072  | 2,062,137,947  | 50,271,303  | 8,903,445,865    | 53,694,226  | 11,069,549,342 |  |
| 2012       | 2,759     | 11,889,072  | 32,801,949,648  | 2,301,831,211  | 57,344,281  | 3,537,256,578    | 57,989,764  | 5,954,421,834  |  |
| 2016       | 3,063     | 11,889,072  | 36,416,227,536  | 2,485,977,708  | 61,931,823  | 3,820,237,105    | 62,628,946  | 6,430,775,581  |  |
| 2013       | 3,400     | 11,889,072  | 40,422,844,800  | 2,684,855,924  | 66,886,369  | 4,125,856,073    | 67,639,261  | 6,945,237,628  |  |
| 8107       | 3,773     | 11,889,072  | 44,857,468,656  | 2,899,644,398  | 72,237,279  | 4,455,924,559    | 73,050,402  | 7,500,856,638  |  |
| 507        | 4,189     | 11,889,072  | 49,803,322,608  | 3,131,615,950  | 78,016,261  | 18,477,845,930   | 78,894,434  | 21,766,372,575 |  |
| 7070       | 4,649     | 11,889,072  | 55,272,295,728  | 3,382,145,226  | 84,257,562  | 5,197,390,405    | 85,205,989  | 8,748,999,182  |  |
| 2021       | 5,161     | 11,889,072  | 61,359,500,592  | 3,652,716,844  | 90,998,167  | 15,309,490,052   | 92,022,468  | 19,145,227,531 |  |
| 7707       | 5,728     | 11,889,072  | 68,100,604,416  | 3,944,934,192  | 98,278,020  | 6,062,236,169    | 99,384,266  | 10,204,832,646 |  |
| 2023       | 6,359     | 11,889,072  | 75,602,608,848  | 4,260,528,927  | 106,140,262 | 6,547,215,062    | 107,335,007 | 11,021,219,258 |  |
| 2024       | 850,7     | 11,889,072  | 83,913,070,176  | 4,601,371,241  | 114,631,483 | 7,070,992,267    | 115,921,807 | 11,902,916,799 |  |
| 2022       | 80,7      | 11,889,072  | 83,913,070,176  | 4,969,480,940  | 123,802,002 | 7,636,671,649    | 125,195,552 | 12,855,150,142 |  |
| 2026       | 7,834     | 11,889,072  | 93,138,990,048  | 5,367,039,415  | 133,706,162 | 18,186,156,463   | 135,211,196 | 23,822,113,236 |  |
| 2027       | 8,696     |             | 103,387,370,112 | 5,796,402,569  | 144,402,655 | 8,907,413,811    | 146,028,092 | 14,994,247,126 |  |
| 2028       | 9,653     | 11,889,072  | 114,765,212,016 | 6,260,114,774  | 155,954,867 | 9,620,006,916    | 157,710,339 | 16,193,786,896 |  |
|            |           |             |                 |                |             |                  |             |                |  |

Table F, 5.11.: Cash Flow Analysis (Iquique Stage I+II)

(Analisis de Flujo de Caja (Iquique Etapas I+II)>

|                |                          | (Ur            | it : Peso)      |                 |
|----------------|--------------------------|----------------|-----------------|-----------------|
| Investment     | O & M Cost (*)           | Total Cost     | Revenue         | Cash Flow       |
| 1,243,210,986  |                          | 1,243,210,986  |                 | -1,243,210,986  |
| 14,456,942,987 |                          | 14,456,942,987 |                 | -14,456,942,987 |
| 15,828,455,682 |                          | 15,828,455,682 |                 | -15,828,455,682 |
|                | 1,332,558,705            | 1,332,558,705  | 2,095,943,391   | 763,384,686     |
|                | 1,452,814,306            | 1,452,814,306  | 2,473,951,210   | 1,021,136,904   |
|                | 1,583,934,741            | 1,583,934,741  | 2,909,759,834   | 1,325,825,093   |
|                | 1,727,061,968            | 1,727,061,968  | 3,411,511,545   | 1,684,449,577   |
| 1,492,927,660  | 1,877,561,798            | 3,370,489,458  | 3,945,867,297   | 575,377,839     |
| 23,177,701,924 | 2,054,038,190            | 25,231,740,114 | 4,675,886,358   | -20,555,853,757 |
| 25,031,918,078 | 2,240,462,292            | 27,272,380,370 | 5,493,917,753   | -21,778,462,617 |
| 1              | 2,472,171,386            | 2,472,171,386  | 6,590,393,280   | 4,118,221,894   |
|                | 2,726,647,614            | 2,726,647,614  | 7,860,316,464   | 5,133,668,850   |
|                | 3,005,984,731            | 3,005,984,731  | 9,361,650,816   | 6,355,666,085   |
|                | 3,312,678,651            | 3,312,678,651  | 11,106,506,160  | 7,793,827,509   |
|                | 3,649,266,534            | 3,649,266,534  | 13,163,914,800  | 9,514,648,266   |
|                | 4,028,284,637            | 4,028,284,637  | 15,487,329,600  | 11,459,044,963  |
| and the second | 4,444,547,373            | 4,444,547,373  | 20,290,987,728  | 15,846,440,355  |
|                | 4,901,806,455            | 4,901,806,455  | 23,865,877,152  | 18,964,070,697  |
|                | 11,069,549,342           | 11,069,549,342 | 27,988,263,072  | 16,918,713,730  |
|                | 5,954,421,834            | 5,954,421,834  | 32,801,949,648  | 26,847,527,814  |
|                | 6,430,775,581            | 6,430,775,581  | 36,416,227,536  | 29,985,451,955  |
| •              | 6,945,237,628            | 6,945,237,628  | 40,422,844,800  | 33,477,607,172  |
|                | 7,500,856,638            | 7,500,856,638  | 44,857,468,656  | 37,356,612,018  |
|                | 21,766,372,575           | 21,766,372,575 | 49,803,322,608  | 28,036,950,033  |
| 100            | 8,748,999,182            | 8,748,999,182  | 55,272,295,728  | 46,523,296,546  |
|                | 19,145,227,531           | 19,145,227,531 | 61,359,500,592  | 42,214,273,061  |
|                | 10,204,832,646           | 10,204,832,646 | 68,100,604,416  | 57,895,771,770  |
|                | 11,021,219,258           | 11,021,219,258 | 75,602,608,848  | 64,581,389,590  |
|                | 11,902,916,799           | 11,902,916,799 | 83,913,070,176  | 72,010,153,377  |
|                | 12,855,150,142           | 12,855,150,142 | 83,913,070,176  | 71,057,920,034  |
|                | 23,822,113,236           | 23,822,113,236 | 93,138,990,048  | 69,316,876,812  |
|                | 14,994,247,126           | 14,994,247,126 | 103,387,370,112 | 88,393,122,986  |
|                | 16,193,786,896           | 16,193,786,896 | 114,765,212,016 | 98,571,425,120  |
|                |                          | NF             | <b>v</b>        | 15,428,291,810  |
|                | Programme and the second | FII            | ₹R              | 14.31%          |

<sup>(\*)</sup> Considering replacement cost

| Column   C   | Accompleted<br>Net Revenue      |   | -62,160,549 | -847,168,248 | -2,414,019,033 | -3,723,117,590 | -6,303,958,458 | 4,447,353,310 | -10,123,070,713 | 12 822 426 147                         | 14.701.990.000 | -15.447,185.390 | -17,456,609,316 | -17,736,953,964 | -13,730,897,019                         | -7,530,710,612 | 1,210,006,973  | 77.748.008.733             | 45,211,777,521 | 65,446,881,142 | 96,743,546,817 | 115,451,059,978 | 121 779 SAK 778 | 22,213,02,665  | 267,753,904,195 | 369,544,214,757 | 126,370,201,846 | 490,142,632,329<br>563,505,867,628 |     |    |  | - |   |  |  |  |   |  |
|--|---------------------------------|---|-------------|--------------|----------------|----------------|----------------|---------------|-----------------|--|----------------|-----------------|-----------------|-----------------|---|----------------|----------------|----------------------------|----------------|----------------|----------------|-----------------|-----------------|----------------|-----------------|-----------------|-----------------|------------------------------------|-----|----|--|---|---|--|--|--|---|--|
| Column   C   | •                               |   | -62,160,549 | -785,007,699 | -1,366,850,785 | 1,309,090,546  | -2,580,840,859 |               |                 |  |                |                 |                 |                 |   | _              | 8,740,717,584  |                            |                |                | '              |                 |                 |                |                 |                 | _               |                                    |     |    |  |   |   |  |  |  |   |  |
| Column   C   | ħ.                              |   |             |              |                |                |                | -             |                 |  |                |                 |                 |                 | 935,777,148                             | 2,083,395,469  | 2,913,572,528  | 4 005 075 754              | 5,20,20,26     | 6,745,034,540  | 7,765,555,225  | 2,902,771,054   | 11 050 443 470  | 13,477,425,296 | 15,180,293,843  | 16,161,554,639  | 18,941,995,696  | 21,257,483,561<br>24,454,405,033   |     |    |  |   |   |  |  |  |   |  |
| Column   | Net Revenue<br>for Depreciation |   | -62,160,549 | -715,007,699 | 1,566,850,785  | 1,309,098,566  | -2,580,840,859 | 2,143,394,352 | 1,480,717,405   | ************************************** | 1879.463.821   | 785,195,342     | 1,969,503,966   | 328,244,649     | 3,743,106,592                           | 1,333,501,877  | 11,654,290,113 | 19,440,219,332             | 23,284,905,050 | 26,980,138,161 | 31,042,220,900 | 35,611,084,214  | 47 871 874      | 53,911,361,183 | 60,721,175,373  | 67,446,218,555  | 75,767,982,784  | 97,817,620,131                     |     |    |  |   |   |  |  |  |   |  |
| Colifornia   Contact   Contact   Colifornia   Colifornia   Colifornia   Colifornia   Contact   Colifornia     |                                 |   |             |              | 753,804,989    | 753,804,989    | 753,804,989    | 753,804,989   | 753,004,985     | 757 404 646                            | 753,804,940    | 753,804,989     | 753,804,989     | 753,804,989     | 753,804,989                             | 753,804,989    | 753,804,989    | 753,404,989                | 753,804,989    | 753,804,989    | 753,804,989    | 753,804,989     | 757 804 080     | 753,804,989    | 753,804,989     | 753.804,989     | 753,804,989     | 753,804,989                        |     |    |  |   |   |  |  |  |   |  |
| Control   Cont   | Net Revenue<br>ders Department  |   | -62,160,549 | -785,007,699 | 413,045,796    | -555,293,578   | 1,927,035,971  | 1,389,589,860 | 326,912,417     | 200'EXT'600                            | 1.125.648.833  | -31.346.353     | 1,215,690,978   | 425,546,340     | 4.496.913.580                           | 9,047,346,866  | 12,406,095,101 | 20 607 708 004             | 24,038,710,039 | 27,733,943,150 | 31,876,025,889 | 34,344,889,203  | AL 555 640 578  | 54,665,106,172 | 61,474,980,361  | 68.200.023.543  | 24,787,753      | 85,783,739,234<br>98,571,425,120   |     |    |  |   |   |  |  |  |   |  |
| Cutilization   Cuti   |                                 | i |             | :            | 2,095,943,391  | 2,473,951,210  | 2,909,759,834  | 3,411,411,445 | 3,945,867,297   | 4,073,440,334                          | 6.500.303.200  | 7.360,316.464   | 9,361,650,816   | 11,106,506,160  | 15,165,914,000                          | 20,290,987,728 | 23,865,877,152 | 77,946,263,072             | 36,416,227,536 | 40,422,844,800 | 44,857,468,636 | 49,303,322,608  | C1 350 400 500  | 68,166,604,416 | 75,602,608,848  | 83,913,070,176  | 93,138,990,048  | 103,347,370,112                    |     |    |  |   |   |  |  |  |   |  |
| (14 Loan) (14 Loan) (2ad Loan) (2 | Total Expenditure               |   | 62,160,549  | 715,007,699  | 2,998,989,387  | 3,029,244,788  | 4,734,795,705  | 4,301,101,409 | 11,077,779,714  | 3,043,040,900                          | 716.017        | 7,891,706,817   | 10,577,349,794  | 10,696,965,820  | 10.990.416.020                          | 11,203,600,862 | 11,457,782,051 | 12 104 24 644              | 12,377,517,497 | 12,684,901,650 | 13,041,442,767 | 13,434,433,405  | 17 207 541 084  | 13,435,498,244 | 14,127,628,487  | 15,713,046,633  | 16,617,202,275  | 17,603,630,878                     |     |    |  |   |   |  |  |  |   |  |
| (14 Lans) (14 Lans) (2ad Lans) (2ad Lans) (2ad Lans) (14 Lans) (14 Lans) (14 Lans) (2ad  | Total Capital<br>Reperyment     |   |             |              |                |                | 1,576,430,402  | 1,576,430,482 | 1,576,430,482   | 1,5/6,430,412                          | 1.764.104.0    | 1 576 430 422   | 4,061,557,865   | 4,061,557,865   | 4.061.557.065                           | 4,061,557,865  | 4,061,557,865  | 4,061,337,863              | 4,061,557,863  | 4,061,557,865  | 4,061,557,865  | 4,061,557,865   | 2 464 177 343   | 2,485,127,383  | 2,485,127,383   | 2,485,127,383   | 2,445,127,343   | 2,485,127,383                      |     |    |  |   |   |  |  |  |   |  |
| (i.e. Lanes) (i.e. | Total lateral                   |   | 62,160,549  | 785,007,699  | 1,576,430,482  | 1,576,430,482  | 1,576,430,482  | 1,497,600,959 | 1418,787,435    | 1,414,612,294                          | 3 667 4 90 245 | 3.500.620.72    | 3,509,807,197   | 3,306,729,304   | 2,900,573,518                           | 2,697,495,624  | 2,494,417,731  | 2.001,339,838              | 1,003,184,051  | 1,682,306,158  | 1,479,028,265  | 1,275,950,372   | 200 TOL 500     | 745,538,215    | 407 175 477     | 372,769,107     | 248,512,736     | 124,256,369                        |     |    |  |   |   |  |  |  |   |  |
| (inf.loan)  | Captal<br>(Pat Loan)            | Ì |             |              |                |                |                |               |                 |  |                |                 | 2,485,127,383   | 2,485,127,383   | 2,485,127,385                           | 2,485,127,383  | 2,485,127,383  | 2,485,127,383              | 2,485,127,383  | 2,485, 127,383 | 2,485,127,383  | 2,445, 127,343  | 2 404 127 203   | 2,485,127,383  | 2,485,127,383   | 2,485,127,383   | 2,485,127,383   | 2,485,127,383                      |     |    |  |   |   |  |  |  | ÷ |  |
| (14. Last)  | Cad Long                        |   |             |              |                |                |                |               |                 |  | 2415 177 187   | 2.445.127.383   | 2,485,127,383   | 2,360,871,014   | 2112388276                              | 1,946,101,906  | 1,863,845,537  | 1,739,389,104              | 1,491,076,430  | 1,366,826,061  | 1,242,543,692  | 1,118,307,322   | 10.00           | 745,538,215    | 621,281,846     | 372.769.107     | 248,512,738     | 124,256,369                        |     |    |  |   |   |  |  |  |   |  |
| (14 (Laca) (15 (Laca) (15 (Laca) (17 (Laca)  | Control (in Leas)               |   | -           |              | -              |                | 1,576,430,482  | 1574,38,482   | 1576.439.482    | 2742042                                | 1 576.4 20.40  | 1.576.430.472   | 1,576,430,482   | 1,576,439,482   | 1.576.439.482                           | 1,576,439,482  | 1,576,430,482  | 1,576,430,402              | 135.03.4E      | 1,574,439,482  | 1,576,430,482  | 1,576,439,423   | To be designed  |                |                 |                 |                 |                                    | ė   |    |  |   |   |  |  |  |   |  |
| · 한 경험 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등   | (le Loss)                       | Ì | 62,169,549  | 785,007,699  | 1,576,430,482  | 1,576,439,482  | 1,576,430,482  | 1,497,608,959 | 1412,787,435    | 1139, 163, 111                         | 10,10          | 1 107 101 1     | 1,024,679,834   | 945,858,290     | 786.215.305                             | 709,393,718    | 638,572,194    | 251,736,670                | 394,197,621    | 315,296,097    | 236,464,573    | 157,643,049     | /444/1          |                | .*              |                 | -               |                                    | - 1 | ,  |  |   |   |  |  |  |   |  |
|  | Test o & M (*)                  |   |             | .:           | 1,332,558,705  | 1,452,814,396  | 1,583,954,741  | 1,727,061,948 | 1,871,961,786   | 2,054,030,130                          | 7              | 2776.67.614     | 3,881,984,731   | 3,312,678,631   | 4 | EE 547.33      | 4.901.204.455  | 2441,41,800<br>2441,41,800 | 6436,775,981   | 6,945,277,628  | 7,380,256,636  | 8.144,925,169   | D448 019 117    | 10,284,832,646 | 11,421,219,238  | 12,805,190,142  | 13,883,582,154  | 14,994,247,126<br>14,193,786,896   | - 1 | *. |  |   | : |  |  |  |   |  |

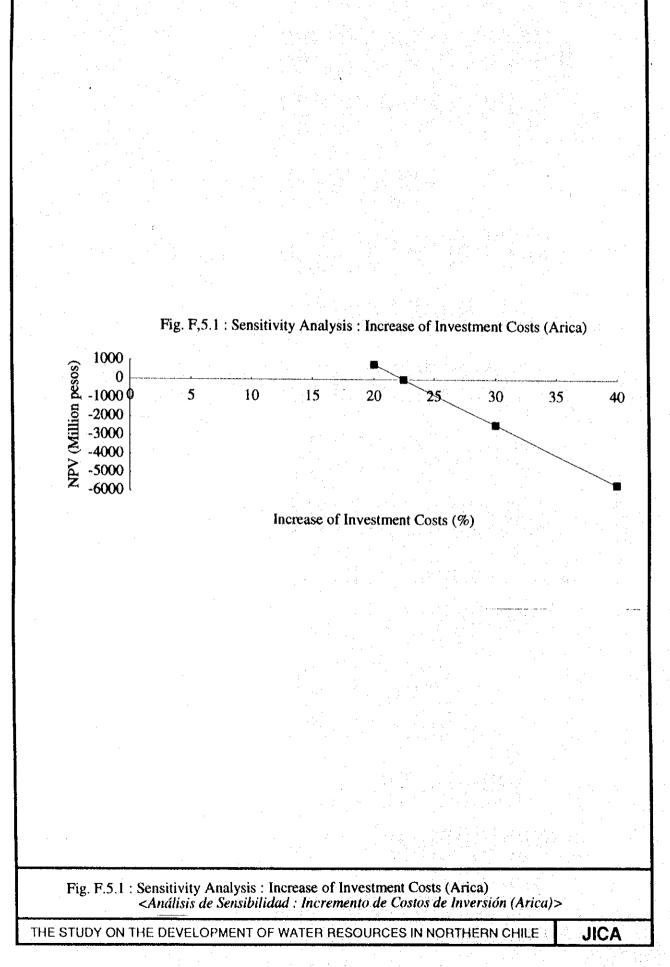
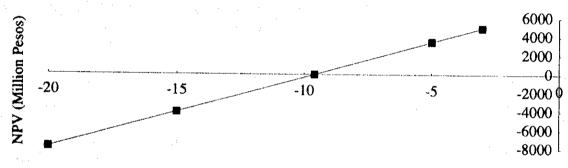


Fig. F,5.2: Sensitivity Analysis: Decrease of Expected Revenues (Arica)



Decrease of Expected Revenues (%)

Fig. F.5.2: Sensitivity Analysis: Decrease of Expected Revenues (Arica) < Análisis de Sensibilidad: Disminución de Ingresos Esperados (Arica) >

THE STUDY ON THE DEVELOPMENT OF WATER RESOURCES IN NORTHERN CHILE

Fig.F,5.3: Sensitivity Analysis: Increase of Investment Costs (Iquique Stage I)

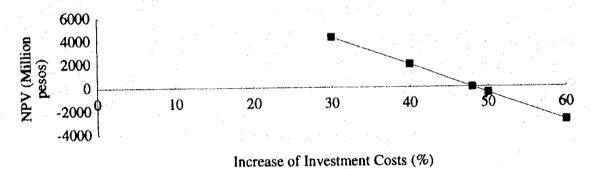
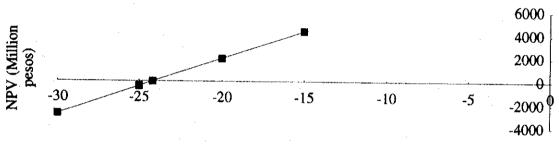


Fig. F.5.3: Sensitivity Analysis: Increase of Investment Costs (Iquique Stage I) <Análisis de Sensibilidad: Incremento de Costos de Inversión (Iquique Etapa I)>

Fig. F,5.4 : Sensitivity Analysis : Decrease of Expected Revenues (Iquique I)

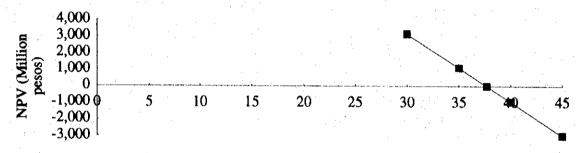


Decrease of Expected Revenues (%)

Fig. F.5.4: Sensitivity Analysis: Decrease of Expected Revenues (Iquique Stage I) < Análisis de Sensibilidad: Disminución de Ingresos Esperados (Iquique Etapa I) >

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Fig. F,5.5: Sensitivity Analysis: Increase of Investment Costs (Iquique I+II)



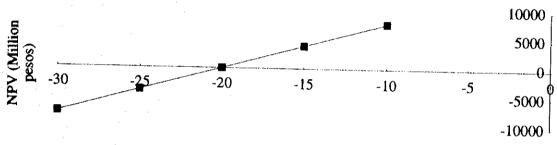
Increase of Investment Costs (%)

Fig. F.5.5: Sensitivity Analysis: Increase of Investment Costs (Iquique Stage II)

<a href="mailto:Analisis"></a> de Sensibilidad: Incremento de Costos de Inversión (Iquique Etapa II)>

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Fig. F,5.6 : Sensitivity Analysis : Decrease of Expected Revenues (Iquique I+II)



Decrease of Expected Revenues (%)

Fig. F.5.6: Sensitivity Analysis: Decrease of Expected Revenues (Iquique Stage II) <Análisis de Sensibilidad: Disminución de Ingresos Esperados (Iquique Etapa II)>

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