

present situation of banking business operation and facilities

(b) Study of detailed work plan

(c) Preparatory work

(2) Field Survey

(a) Data collection of the existing banking business operation and computer network facilities in the whole country.

(b) Review of the results of previous studies of the background, purpose, objective areas, etc.

(c) Field survey with regard to data volume, service quality, and facilities status in Republic of Kyrgyzstan.

(d) Collection of data and information concerning banking business operation in banks including NBK.

(e) Collection of the annual provision investment plan of the computerization in banking sector in the whole country

(f) Investigation of computerization in banking sector through visit to banks and

(g) Discussion with staff from NBK and banks

(3) Forecasts

(a) Future perspectives for computerization of payment system

(b) Data volume and Growth rate

(4) Study of Major Subjects, including:

(a) Current state analysis
- General feature
- Present banking business operation
- Assessment of present banking system

(b) Basic Plan for New Payment System
- Perspectives of new payment system
- General consideration to New system
- New payment system
- Development schedule

(c) Recommendation to Implementation of New payment system
- Migration to New Payment system
- Rule/Regulation

(d) Expert personnel development and training

(5) Reporting

Study report will be provided at the final stage of the study.

6.2 Work Schedule

- (1) Preliminary study in Japan 0.5 month
- (2) Presentation of Inception Report and discussion with (name of implementing agency) 0.5 month
- (3) Field survey in the Republic of Kyrgyzstan (Collection of data/information, investigations and analysis)..... 2.0 months
- (4) Presentation of Progress Report and discussion with (name of implementing agency) 0.5 month
- (5) Analysis and study in Japan (Forecasts, Major factors, basic design of Payment Computer Network system and preparation of Interim Report 3.0 months
- (6) Presentation of Interim Report and discussion with (name of implementing agency) 0.5 month
- (7) Field survey in the Republic of Kyrgyzstan (2) 1.5 months
- (8) Preparation of Draft Report in Japan2.0 month
- (8) Preparation of Draft Report and discussion with (name of implementing agency) 0.5 month
- (10) Preparation of Final Report in Japan . 1.0
- Total 12.0 months

6.3 Field Survey Team Line-up

The composition of the field survey and study team will be as follows:

Categories of Experts	No. of persons
(1) Team leader	1
(2) System analyst	1
(3) System analyst	1
(4) System analyst	1
(5) System Engineer	1
(6) System Engineer	1
(7) System Engineer	1
Total	7

7. Organizations of the Study Team

- (1) One team should be organized to execute necessary works and complete the study.
- (2) The team consists of at least 12 members, i.e., 7 foreign members including team leader and 1 coordinator and 4 counterparts.

8. Undertaking of the Government of Republic of Kyrgyzstan

The Government will provide to the team the following items:

- (1) Present Status of banking business operation
- (2) Updated data and information,
- (3) Implementation Program,
- (4) Counterparts,
- (5) Office room, desk, chairs, cabinets and office supplies during the work in the Republic of Kyrgyzstan.

9. Budget for the master plan study

1.9 Million US\$ (Approximately)


附属資料 2. Scope of Work

SCOPE OF WORK
FOR
THE STUDY
ON
IMPROVEMENT OF THE PAYMENT SYSTEM
IN
THE REPUBLIC OF KYRGYZSTAN
AGREED UPON BETWEEN
NATIONAL BANK OF KYRGYZSTAN
AND
JAPAN INTERNATIONAL COOPERATION AGENCY

BISHKEK
AUGUST 3, 1993




MR. MARAT A. SULTANOV
DEPUTY CHAIRMAN,
NATIONAL BANK OF KYRGYZSTAN



MR. KENJI IWAGUCHI
LEADER,
PREPARATORY STUDY TEAM,
JAPAN INTERNATIONAL
COOPERATION AGENCY

WITNESSED BY



MR. ASKAR I. SARYGULOV
VICE CHAIRMAN,
STATE COMMISSION
ON FOREIGN INVESTMENTS
AND ECONOMIC ASSISTANCE

I. INTRODUCTION

In response to the request of the Government of the Republic of Kyrgyzstan (hereinafter referred to as "Kyrgyzstan"), the Government of Japan decided to conduct the Study on Improvement of the Payment System in the Republic of Kyrgyzstan (hereinafter referred to as "the Study") in accordance with the relevant laws and regulations in force in Japan.

Accordingly, the Japan International Cooperation Agency (hereinafter referred to as "JICA"), the official agency responsible for the implementation of the technical cooperation programmes of the Government of Japan, will undertake the Study in close cooperation with the authorities concerned of the Government of Kyrgyzstan.

The present document sets forth the scope of work with regard to the Study.

II. OBJECTIVES OF THE STUDY

The objectives of the Study are :

- (1) to establish development strategy for the monetary system in order to contribute to shifting to the market economy system and vitalization of economic activities; and
- (2) to formulate an improvement plan for the payment system by introduction of a computer network system.

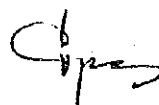
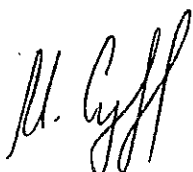
III. OBJECTIVE BANKS

The study shall cover the National Bank of Kyrgyzstan (hereinafter referred to as "NBK") and all commercial banks including the Savings Bank.

IV. SCOPE OF THE STUDY

In order to achieve the objectives mentioned above, the Study shall cover the following items.

- I. Collection and review of existing data and information
 - (1) National and regional development policies and plans
 - (2) Socio-economic indices
 - (3) Previous studies and reports relevant to the Study
 - (4) Financial data such as the national government budget, taxes, interests



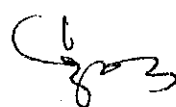
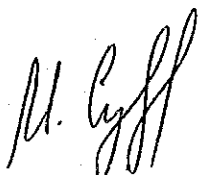
- (5) Money market information including monetary policy, foreign exchange market, new currency "Som", banking business management
 - (6) Engineering data on existing computer system and telecommunications
 - (7) Other data necessary for the Study
2. Analysis of present condition
 - (1) Socio-economic conditions
 - (2) Present financial structure
 - (3) Existing payment system including facilities, operation, and management organization
 - (4) National telecommunication facilities, capacity and operation
 3. Establishment of development strategy for the monetary system aiming at the year 2000 as a target year
 - (1) Formulation of future socio-economic framework
 - (2) Forecast of future financial transaction volume
 - (3) Establishment of development strategy for the monetary system
 4. Formulation of an improvement plan for the payment system
 - (1) Establishment of basic policy for improvement of the payment system
 - (2) Preliminary design of a computer network system for the payment system
 - (3) Formulation of introduction, maintenance and operation plan of the computer network system
 - (4) Cost estimation for introduction, maintenance and operation for the computer network system
 - (5) Economic and financial analysis
 - (6) Formulation of project implementation programme
 - (7) Recommendation on organization and operation for the payment system
 - (8) Project evaluation
 - (9) Conclusion and recommendation

V. STUDY SCHEDULE

The Study will be carried out in accordance with the attached tentative work schedule.

VI. REPORTS

JICA shall prepare and submit the following reports in English to the Government of Kyrgyzstan.



1. Inception Report
Thirty(30) copies at the commencement of the Study in Kyrgyzstan.
2. Progress Report
Thirty(30) copies within four(4) months after the commencement of the Study.
3. Interim Report
Thirty(30) copies within eight(8) months after the commencement of the Study.
4. Draft Final Report
Thirty(30) copies within twelve(12) months after the commencement of the Study.
5. Final Report
Fifty(50) copies within two(2) months after the receipt of the written comments on the Draft Final Report from the Government of Kyrgyzstan, while these comments are expected to be delivered to JICA within one(1) month after submission of the Draft Final Report.

VII. UNDERTAKING OF THE GOVERNMENT OF THE REPUBLIC OF KYRGYZSTAN

1. To facilitate smooth conduct of the study, the Government of Kyrgyzstan shall take necessary measures;
 - (1) to secure the safety of the Japanese study team,
 - (2) to permit the members of the Japanese study team to enter, leave and sojourn in Kyrgyzstan for the duration of their assignment therein, and exempt them from foreign registration requirements and consular fees,
 - (3) to exempt the members of the Japanese study team from taxes, duties, fees and other charges on equipment, machinery and other materials brought into Kyrgyzstan for the conduct of the Study,
 - (4) to exempt the members of the Japanese study team from income tax and charges of any kind imposed on or in connection with any emoluments or allowances paid to the members of the Japanese study team for their services in connection with the implementation of the Study,
 - (5) to provide necessary facilities to the Japanese study team for remittance as well as utilization of the funds introduced into Kyrgyzstan from Japan in connection with the implementation of the Study,

M. Gylf

[Signature]

- (6) to secure permission for entry into private properties or restricted areas for the implementation of the Study,
 - (7) to secure permission for the Japanese study team to take all data and documents including maps, photographs related to the Study out of Kyrgyzstan to Japan, and
 - (8) to provide medical services as needed. Its expenses will be chargeable on the members of the Japanese study team.
2. The Government of Kyrgyzstan shall bear claims, if any arises, against the members of the Japanese study team resulting from, occurring in the course of, or otherwise connected with, the discharge of their duties in the implementation of the Study, except when such claims arise from gross negligence or willfull misconduct on the part of the members of the Japanese study team.
 3. NBK shall act as a counterpart agency to the Japanese study team and also as a coordinating body in relation with other governmental and non-governmental organizations concerned for the smooth implementation of the Study.
 4. NBK shall, at its own expense, provide the Japanese study team with the followings, in cooperation with other organizations concerned;
 - (1) available data and information related to the Study.
 - (2) counterpart personnel.
 - (3) suitable office space with necessary equipment in Bishkek city.
 - (4) credentials or identification cards.
 - (5) appropriate number of vehicles with drivers.

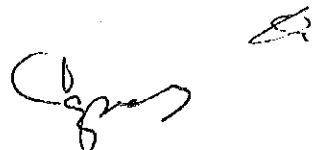
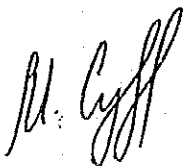
VIII. UNDERTAKING OF JICA

For the implementation of the Study, JICA shall take the following measures;

- (1) to dispatch, at its own expense, the Japanese study team to Kyrgyzstan.
- (2) to pursue technology transfer to the Kyrgyzstan counterpart personnel in the course of the Study.

IX. OTHERS

JICA and NBK, shall consult with each other in respect of any matter that may arise from or in connection with the Study.



APPENDIX

TENTATIVE STUDY SCHEDULE

MONTH	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
DESCRIPTION															
WORK IN KYRGYZSTAN															
WORK IN JAPAN															
REPORT PRESENTATION															
	Δ IC/R		Δ P/R				Δ IT/R			Δ DF/R				Δ F/R	

Note: IC/R : Inception Report P/R : Progress Report
 IT/R : Interim Report DF/R : Draft Final Report
 F/R : Final Report

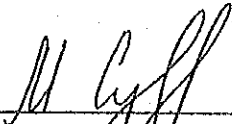
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附属資料 3. Minutes of Meeting

MINUTES OF MEETINGS
ON
THE SCOPE OF WORK
FOR
THE STUDY
ON
IMPROVEMENT OF THE PAYMENT SYSTEM
IN
THE REPUBLIC OF KYRGYZSTAN
BETWEEN
NATIONAL BANK OF KYRGYZSTAN
AND
JAPAN INTERNATIONAL COOPERATION AGENCY

BISHKEK
AUGUST 3, 1993

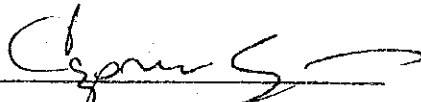


MR. MARAT A. SULTANOV
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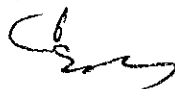
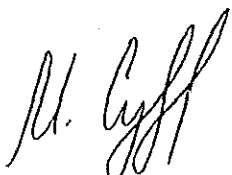
MINUTES OF MEETINGS

The Japanese Preparatory Study Team organized by Japan International Cooperation Agency (hereinafter referred to as "JICA"), headed by Mr. Kenji IWAGUCHI visited the Republic of Kyrgyzstan from July 24th to August 4th 1993 for the purpose of discussing the Scope of Work for "the Study on Improvement of the Payment System in the Republic of Kyrgyzstan" (hereinafter referred to as "the Study").

The Japanese Preparatory Study Team exchanged views and had a series of discussions with representatives of the National Bank of Kyrgyzstan (hereinafter referred to as "NBK"), the State Commission on Foreign Investments and Economic Assistance and other relevant authorities. The list of attendants of the meetings is attached hereto.

Through these discussions, both sides confirmed the following points :

1. Both sides agreed that issues associated with cross border payments shall be dealt with in the establishment of development strategy for the monetary system, but shall be excluded from formulation of an improvement plan for the payment system.
2. Both sides confirmed that development of a computer network system will not be implemented in the Study; however, the Kyrgyz side requested to create a computer network system of small scale for demonstrating purpose. The Japanese side promised to consider the request after returning to Japan.
3. The Kyrgyz side requested that Kyrgyz counterpart personnel take advantage of training in Japan related to the Study to promote an effective technology transfer. The Japanese side promised to convey this request to JICA Headquarter in Tokyo.

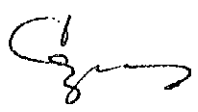


4. Both sides agreed that the Kyrgyz side shall organize a steering committee consisting of following organizations under the chairmanship of NBK for the smooth implementation of the Study.
 - a) National Bank of Kyrgyzstan
 - b) State Commission on Foreign Investments and Economic Assistance
 - c) Ministry of Economy and Finance
 - d) Ministry of Communications

5. Both sides confirmed it important to have workshops to make deeper the understanding of commercial banks about payment system. For this purpose, NBK shall organize such workshops by inviting staff of commercial banks; the Japanese study team shall give presentations in cooperation with NBK.

6. The Kyrgyz side requested that the vehicles required for the field survey should be arranged by JICA. The Japanese side promised to convey the request to JICA Headquarter in Tokyo.

7. The Kyrgyz side requested that equipment necessary for the Study such as personal computer should be provided by JICA. The Japanese side promised to convey the request to JICA Headquarter in Tokyo.



LIST OF ATTENDANTS

Kyrgyz Side

The National Bank of Kyrgyzstan

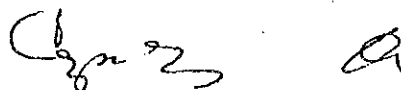
Mr. Marat A. Sultanov : Deputy Chairman
 Ms. Zina Asankozhoeva : Director,
 Accounting and Reporting Department
 Mr. Kamal K. Soodanbekov : Director, Economic Department
 Mr. Suyerkel Abdybaly Tegin : Head, Cash Division
 Mr. Rinat Ishikayev : Head, Automation Division
 Mr. Ulan Sarbanov : Enginner programmer,
 Automation Division
 Ms. Saltanat Dospayeba : Enginner programmer,
 Automation Division

The State Commission on Foreign Investment and Economic Assistance

Mr. Askar I. Sarygulov : Vice Chairman
 Ms. Ainura A. Abdyldeaeva : Leading Specialist
 Department of Technical Assistance
 Ms. Kenderbaeva Nurgul : Specialist
 Department of Technical Assistance

The Ministry of Economy and Finance

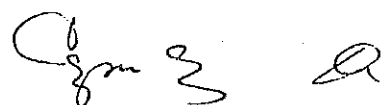
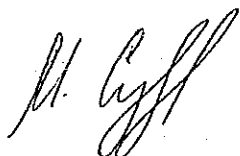
Mr. Madzhitvich Urazbaev : Deputy Chairman,
 Ms. Zoya Kretinina : Director,
 Credit Policy and Foreign Exchange
 Department
 Mr. K D. Khalilov : Deputy Director,
 Credit Policy and Foreign Exchange
 Department

Japanese Side

The Preparatory Study Team

Mr. Kenji Iwaguchi	: Leader
Mr. Yoshiharu Oritani	: Member
Mr. Tsutomu Watanabe	: Member
Mr. Yasuyuki Sato	: Member
Mr. Masayuki Someya	: Member
Mr. Yuichi Sekiguchi	: Member
Ms. Shiho Kohara	: Member



附属資料 4. Questionnaire 及び回答

No.	ITEM OF NECESSARY DATA	PLACE OF DATA AVAILABLE	NAME OF MATERIALS
1	1. Nationwide socio-economic data		
2	(1) Statistics for the last 5 years		
3	a) GDP	—国立統計局 (GAS)	
4	b) Population (by region)	—GAS + 工業省 (MP) + 農業省 (MSKH)	
5	c) Industrial & agricultural products (by main sort)	—GAS + 商業省	
6	d) Foreign trade including trade with CIS (quantity and value)		
7	(2) National development plans		
8	a) Economic development plans	—経済財務省	
9	b) Financial sector development plans	—経済財務省	
10	c) Industrial development plans	—工業省	
11	d) Agricultural development plans	—農業省	
12	e) Tourism development plans	—観光局	
13	f) Housing development plans	—国立コンツェルン「クルルシユ」	
14	g) Long term forecast of socio-economic indicators	—経済財務省	
15	(3) Annual budget with breakdown	—経済財務省	
16	(4) Public investment by sector (for last 5 years)	—経済財務省	—銀行システムによる部門別信用投資 (92—98年) 中央銀行の集中信用財源に関するデータ (98. 7. 1)
17	2. Financial structure and monetary system		
18	(1) Financial policies, regulations	—中央銀行 (NBK), 信用財源・銀行融資部	—1993年7月における金融指標の状態 + 添付書類
19	(2) New currency system, floating rate	—NBK, 分析・総合経済関係部 + 信用決済関係研究部 —NBK, 国際関係・通貨取引局	—キルギスタン共和国における銀行間通貨市

No.	ITEM OF NECESSARY DATA	PLACE OF DATA AVAILABLE	NAME OF MATERIALS
16	(3) Method of foreign exchange operation		場組織の規則 (規範書類リスト付き) —外貨売買に関する手引き —銀行別外貨販売量 —ソムの対ドル割引歩合
17	(4) Method of interbank settlement and intrabank settlement	—NBK, 経理局	—1993年4月21日付キルギスタン共和国銀行 間決済組織に関する規則 —1993年5月11日付、規則への補足 —規則への補足2 —決済組織に関する一時的規則
18	(5) Number of banks by type and region	—商業銀行	—1993年4月1日現在の商業銀行 (名称・住所・幹部)
19	(6) Number of branch by bank and region	—NBK, 銀行監査組織部	—1993年6月1日現在の銀行・支店数のデー タ
20	(7) Future development plan for monetary system		
21	(8) Related study, if any		
22	(9) Related materials, if any		
23	3. Authorities and government agencies concerned		
24	administrative organization chart with		
25	jurisdictional responsibilities and brief explanation	—NBK, 法律課	
26	4. Payment system	—NBK, 経理局 —NBK, コンピューターセンタ —NBK, 経理局, 銀行間決済部	—共和国内商業銀行のコルレス勘定残額に 関するデータ —共和国内商業銀行のコルレス勘定取引高に 関するデータ —国家間決済におけるコルレス勘定の状態

No.	ITEM OF NECESSARY DATA	PLACE OF DATA AVAILABLE	NAME OF MATERIALS
27	(2) Function / capacity and bottlenecks on payment system	—NBK, 経理局 —NBK, 銀行業務情報化・オートメーション化・コンピュータ化部 (OIAK)	
28	(3) Future development plan for payment system	—NBK, OIAK	
29	(4) Function / capacity and bottlenecks on telecommunication network system	—NBK, OIAK	
30	(5) Related study, if any		

附属資料 5. 収集資料リスト

番号	資料の名称	形態	版型	ページ数	ICP- 加付	収集先 又は 発行機関
[1]	キルギスタン共和国における銀行間通貨市場組織の規則	バラ	A4	5p	ICP-	キルギスタン国立銀行
[2]	遠隔通信について	バラ	A4	8p	ICP-	キルギスタン国立銀行
[3]	銀行決済システム改革について	バラ	A4	3p	ICP-	キルギスタン国立銀行
[4]	決済システムについて	バラ	A4	6p	ICP-	キルギスタン国立銀行
[5]-1	キルギスタン共和国における銀行間決済組織に関する規則	バラ	A4	10p	ICP-	キルギスタン国立銀行
[5]-2	キルギスタン共和国における銀行間決済組織に関する規則 補足	バラ	A4	2p	ICP-	キルギスタン国立銀行
[5]-3	キルギスタン共和国における銀行間決済組織に関する規則 補足2	バラ	A4	3p	ICP-	キルギスタン国立銀行
[6]	1994-1995年におけるキルギスタン共和国の銀行発展予測	バラ	A4	4p	ICP-	キルギスタン国立銀行
[7]	キルギスタプロムストロイ (工業建設) 銀行機内の決済組織に関する一時的規則	バラ	A4	3p	ICP-	キルギスタン国立銀行
[8]	キルギスタプロム (農業) 銀行機関における相互銀行間決済に関する情報	バラ	A4	9p	ICP-	キルギスタン国立銀行
[9]	有限責任会社「銀行間決済機関 (ラッシュトナヤ・バラータ)」設立に関する発起人契約	バラ	A4	3p	ICP-	商業銀行マクサット
[10]	有限責任会社「銀行間決済機関 (ラッシュトナヤ・バラータ)」定款	バラ	A4	7p	ICP-	商業銀行マクサット
[11]	有限責任会社「銀行間決済機関 (ラッシュトナヤ・バラータ)」発起人名簿	バラ	A4	2p	ICP-	商業銀行マクサット
[12]	1993年上半期の「マクサット」銀行の活動基礎データ	バラ	A4	1p	ICP-	商業銀行マクサット
[13]	予想される決済システムの分析	バラ	A4	7p	ICP-	キルギスタン国立銀行
[14]-1	1993年7月における金融指標の状態について	バラ	A4	2p	ICP-	キルギスタン国立銀行
[14]-2	1993年7月14日付 金融指標の状態について	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-3	キルギスタン 基礎的マクロ経済の指標	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-4	1993年7月1日-15日の現金収支	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-5	国家間決済におけるコルレス勘定の状態	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-6	銀行別外貨販売量	バラ	A4	2p	ICP-	キルギスタン国立銀行
[14]-7	信用財源に対する商業銀行の平均利率 (1993年上半期)	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-8	キルギスタン中央銀行による集中信用財源に関するデータ	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-9	93年7月1日現在のキルギスタン共和国の銀行集中信用財源に関するデータ	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-10	ソムの対ドル相場歩合 中央銀行の外貨入札	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-11	1993年 第3四半期におけるキルギスタン共和国の現金流通予測	バラ	A4	1p	ICP-	キルギスタン国立銀行
[14]-12	短期大蔵省手形のオークション結果に関するデータ	バラ	A4	1p	ICP-	キルギスタン国立銀行

番号	資料の名称	形態	版型	ページ数	IC-型	IC-型	収集先 又は 発行機関
[14]-13	キルギスタン中央銀行のクレジット・オークションに関するデータ	バラ	A4	1p	IC-		キルギスタン国立銀行
[15]-1	1993年6月1日現在のキルギスタン共和国の銀行・支店数のデータ	バラ	A4	1p	IC-		キルギスタン国立銀行
[15]-2	1993年6月1日現在の商業銀行の可能なクレジット供与に関するデータ	バラ	A4	1p	IC-		キルギスタン国立銀行
[15]-3	1993年4月1日現在のキルギスタン共和国の商業銀行(名称・住所・幹部・主任会計士)	バラ	A4	3p	IC-		キルギスタン国立銀行
[15]-4	キルギスタン中央銀行の収支報告(93.7.1)	バラ	A4	1p	IC-		キルギスタン国立銀行
[15]-5	大蔵省手形オークションの集計	バラ	A4	1p	IC-		キルギスタン国立銀行
[16]	金融政策実施部門で全権を与えられたキルギス共和国機関	バラ	A4	1p	IC-		キルギスタン国立銀行
[17]	1993年6月の外国銀行との取引数量	バラ	A4	1p	IC-		キルギスタン国立銀行
[18]	小切手帳見本	バラ	A4	3p	IC-		キルギスタン国立銀行
[19]	イシク・クリ州内での電子決済システムへの移行に際して、銀行間決済機関(ラッシュトナヤ・バラータ)カラコル支部の技術的整備に対して予想される出費						
[20]	KYRGYZSTAN COUNTRY ECONOMIC MEMORANDUM Volume1 Main Report	バラ	A4	2p	IC-		キルギスタン国立銀行
[21]	KYRGYZSTAN COUNTRY ECONOMIC MEMORANDUM Volume2 Statistical Appendix	バラ	A4	167p	IC-		世界銀行
[22]	キルギスタン国経済指標データ	バラ	A4	61p	IC-		世界銀行
[23]	Economic Review KYRGYZSTAN	冊子	A4	67p	IC-		キルギスタン国立銀行
[24]	TERMS OF REFERENCE OF DEPARTMENTS OF GOSKOMINVEST	バラ	A4	54p	IC-		IMF
[25]	キルギスタン共和国の決済システムとその再編成計画	バラ	A4	2p	IC-		GOSKOMINVEST
		バラ	A4	114p	IC-		キルギスタン国立銀行

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