

## **IV. Study Tour**



## IV. STUDY TOUR

### 1. Hamamatsu

Visit to YAMAHA Corporation

Date: Wednesday, 10 November 1993

Briefing by: Mr. Koichi HAYAKAWA, Manager, Guest House

Observation of: Grand Piano Main Factory

Briefing by: Ms. Mika YAMAZAKI, Officer, Guest House

### 2. Kobe City

Visit to Kobe City

Date: Thursday, 11 November 1993

Observation of: Port Island and Rokkoh Island

Briefing by: Mr. Tatsuo IKEDA, Manager, Planning Division, Development Bureau

Mr. Takanoobu TAKEDA, Manager, International Affairs Department,

Mayor's Office and Mr. Yasushi GOTO, Manager, International Cooperation

Department, Asian Urban Information Center of Kobe

### 3. Osaka

Visit to Kansai International Airport Company

Date: Friday, 12 November 1993

Visit to: The Head Office of Kansai International Airport Company(Osaka City)

Briefing by: Mr. Hitoshi NISHIDA, Manager, Airport Planning Division, Airport  
Planning Department, Kansai International Airport Company

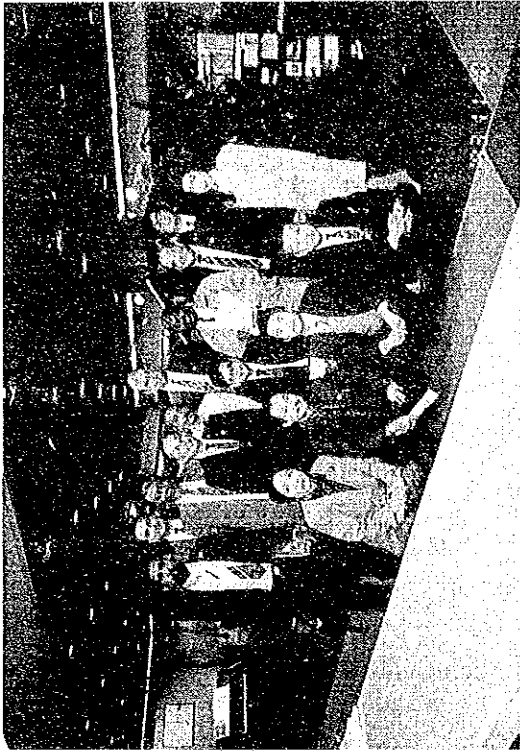
Observation of: the construction site of Kansai International Airport (Izumi Sano City)

Briefing by: Mr. Taro NODA, Chief, International Affairs Division,  
Kansai International Airport Company

### 4. Kyoto

Date: Saturday, 13 November 1993

Kyoto City Tour- Nijo Castle, Kinkakuji( the Golden Pavilion Temple),  
Ryouanji Temple, and Kyoto Handy-craft Center



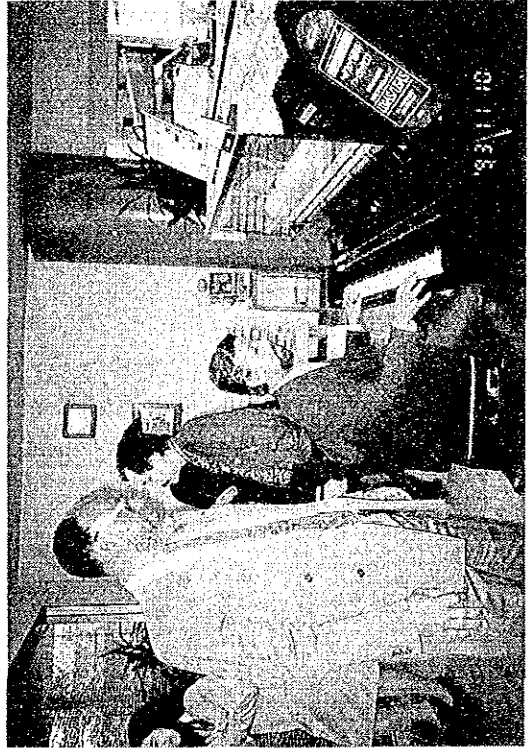
YAMAHA CORPORATION

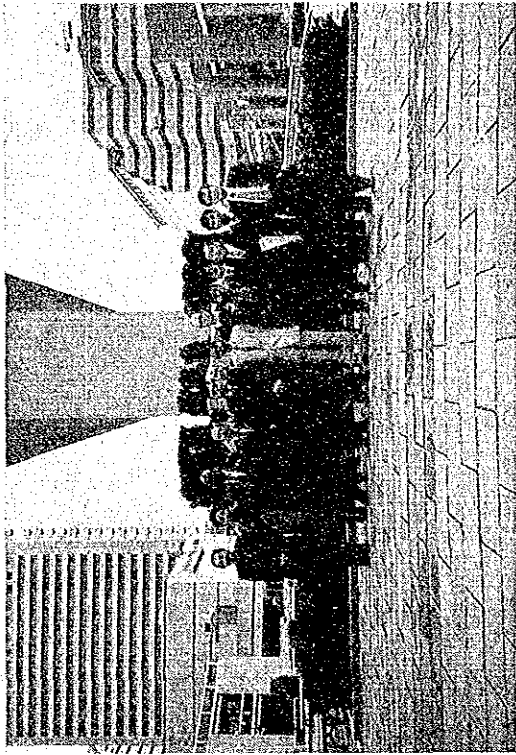


Kobe City Office

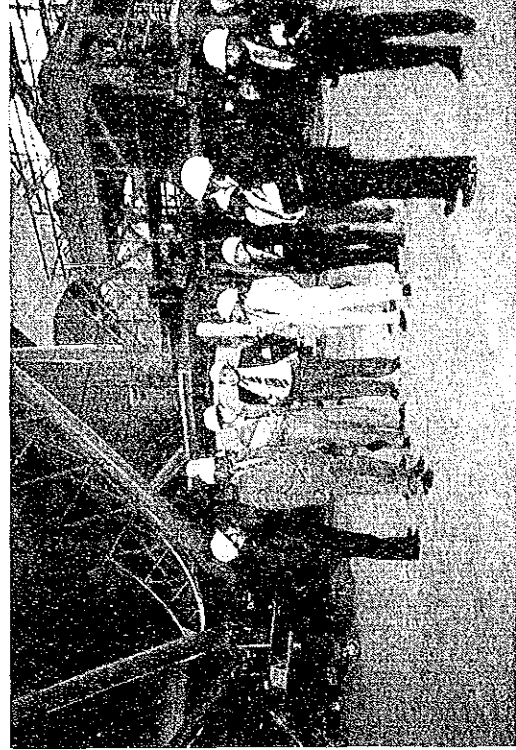


Sinkansen (bullet train)

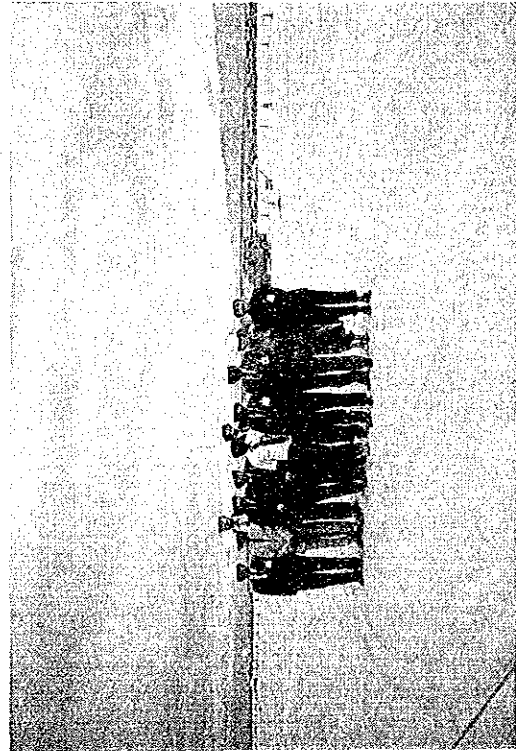




Rokkoh Island



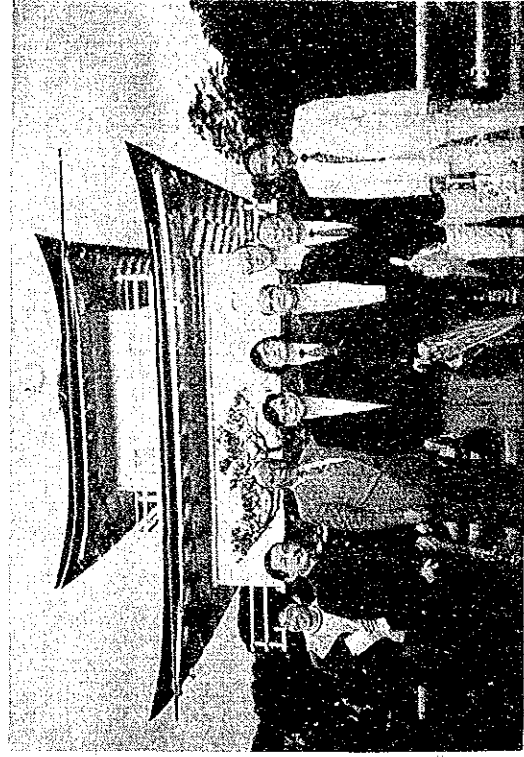
Port Island Office



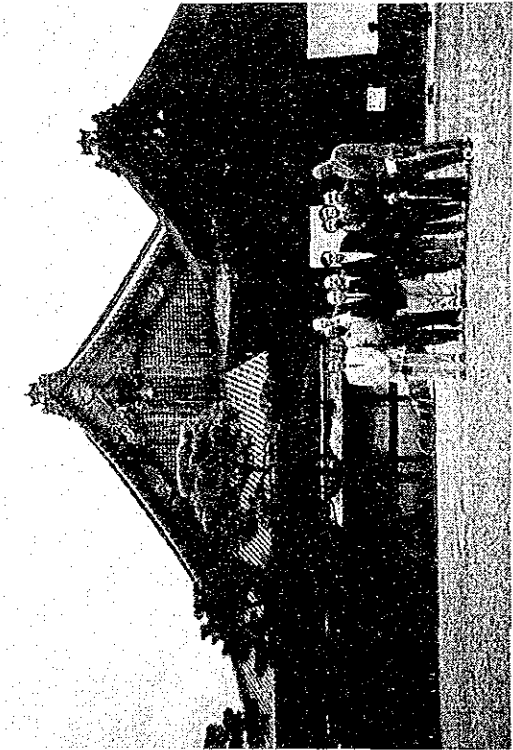
Construction Site of Kansai International Airport



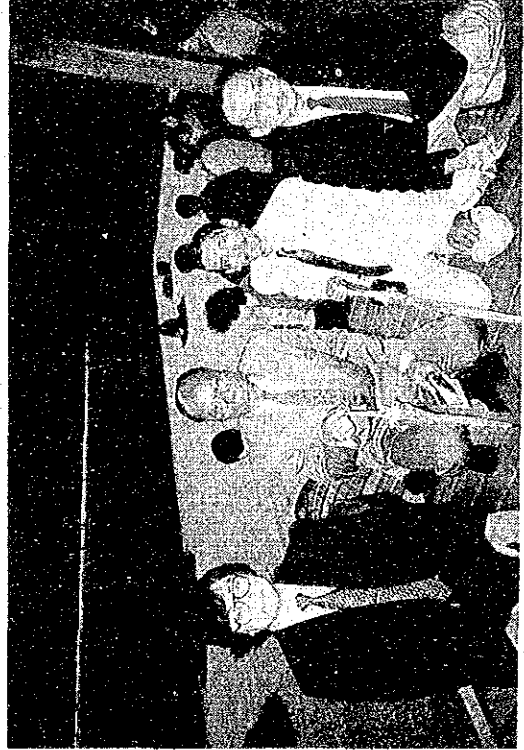
Ryoanji Temple

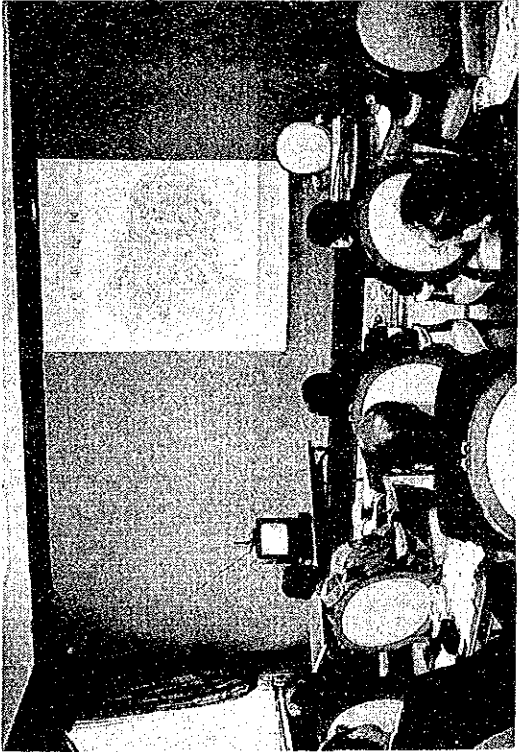
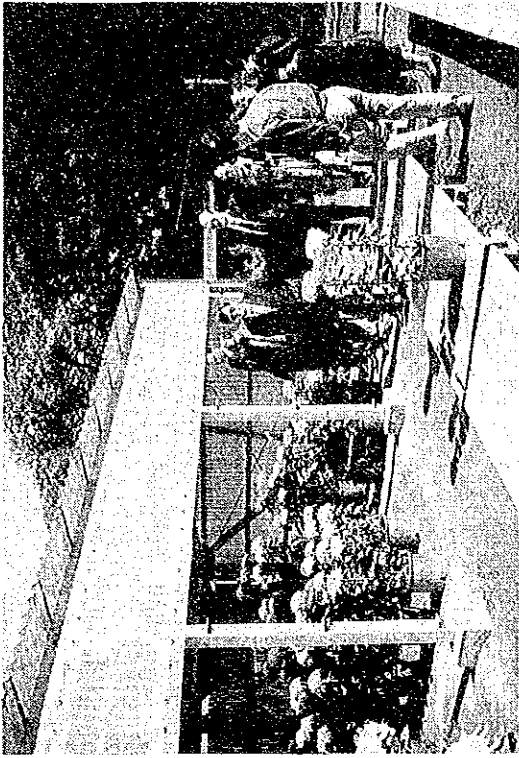


Kinkakuji (The Golden Pavilion Temple)

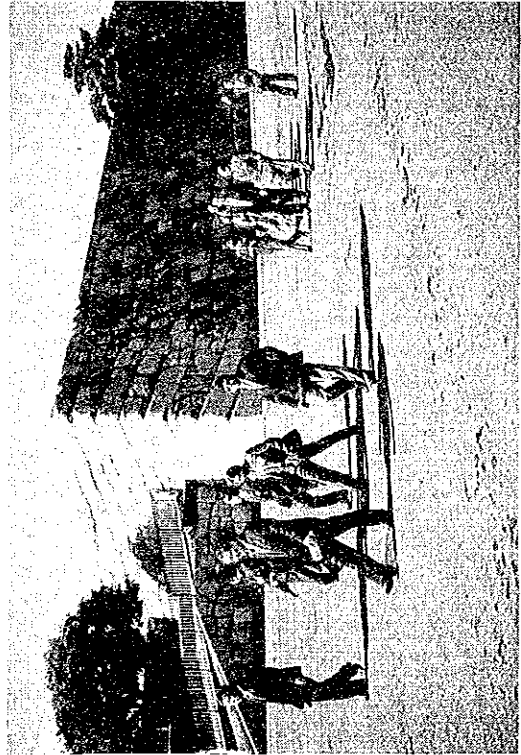


Nijo Castle





Special Visit to Imperial Palace







**V. Courtesy Visit to His Imperial Highness,  
The Crown Prince NARUHITO**



## V. Courtesy Visit to His Imperial Highness, The Crown Prince NARUHITO

### (1) Place

The crown Prince's Residence

### (2) Time

14:30-15:00, 9 November, 1993

### (3) Officers Concerned

#### (i) Office of the Crown Prince's Household

Mr. Hiroo KANNO, Grand Master

Mr. Tsuyoshi SOGA, Chamberlain

Mr. Tamotsu SHINOZUKA, Chamberlain

#### (ii) NPA

Mr. Koichiro YAMASAKI, Director General, Bureau of Administrative Services

Mr. Toshiaki MATSUMOTO, Director, Office of International Affairs

#### (iii) JICA

Mr. Katsu IWAMOTO, Vice President

Mr. Kazutoshi IWANAMI, Managing Director, Institute for International Cooperation

### (4) Special Visit to the Imperial Palace

On the morning of 9 November, the participants visited the Imperial Palace. Mr. Masami IHARA, Director, Secretariat Division, Grand Steward's Secretariat, Imperial Household Agency, gave briefing on the Japanese Imperial system, and the organization and activities of the Imperial Household Agency.







**VI. Courtesy Call on the Vice Minister of  
State, Administrative Deputy Cabinet  
Secretary**





## **VI. Courtesy Call on the Vice Minister of State, Administrative Deputy Cabinet Secretary**

### **(1) Place**

Prime Minister's Official Residence

### **(2) Time**

13:30-14:00, 29 October, 1993

### **(3) Ceremony**

#### **1) Welcome Speech**

by Mr. Nobuo ISHIHARA, Vice Minister of State, Administrative Deputy Cabinet Secretary

#### **2) Reply Address**

by Mr. Muhammad Abdal MAJID from the People's Republic of Bangladesh

Reply Address at the Courtesy Call on His Excellency Minister of State,  
Chief Cabinet Secretary

October 29, 1993

by M A Majid from Bangladesh

Your Excellency, Mr..... Minister of State, Chief Cabinet Secretary,  
Ladies and Gentlemen,

On behalf of the participants of the Seminar of National Government Administration, 1993, it gives me a great honor and utmost pleasure to thank you your Excellency, for admitting this courtesy call to meet you, and for the encouraging and friendly address you have just made to us. I would like to convey, through your excellency, our heartfelt thanks and gratitude to the Government of Japan for giving us this opportunity to be her this moment.

Your Excellency,

We have come from various corners of the globe. Each of us from a different heritage and culture quite separate from those of Japan. But the good care, help and hospitality rendered to us by Japan International Cooperation Agency and the Institute for International Cooperation, have made our stay in Japan much easier and fruitful. We all are thankful to them

P.T.O.

Your Excellency,

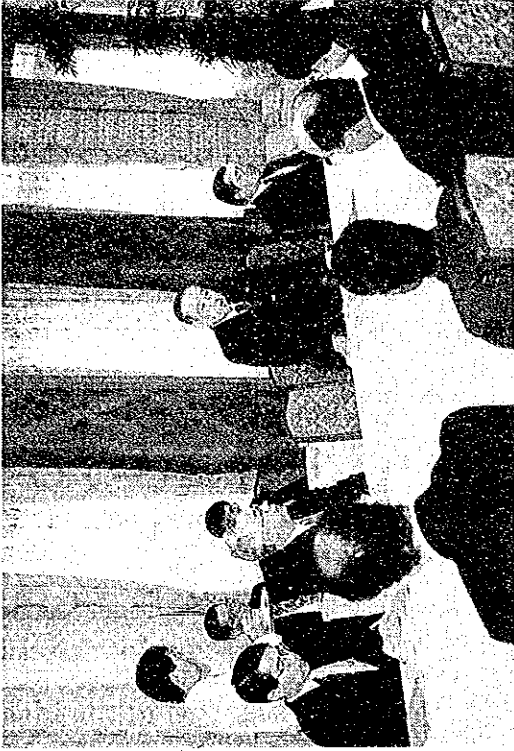
We all know that in order to promote efficient and harmonized development of a country, it is important and imperative to strengthen the administrative knowledge and skills of the executives who play dominant role in national administration, in policy formation and implementation. We, the participant executives hope to learn from Japan's unique model of economic development, experience, knowledge and modern technologies.

For most of us it is for the first time to be in Japan. We are much delighted and charmed by the healthy and friendly etiquette of Japanese people. We, therefore, your Excellency, when go back to our own countries, will carry with us respect, appreciation and friendship for the Japanese Government, administration and people.

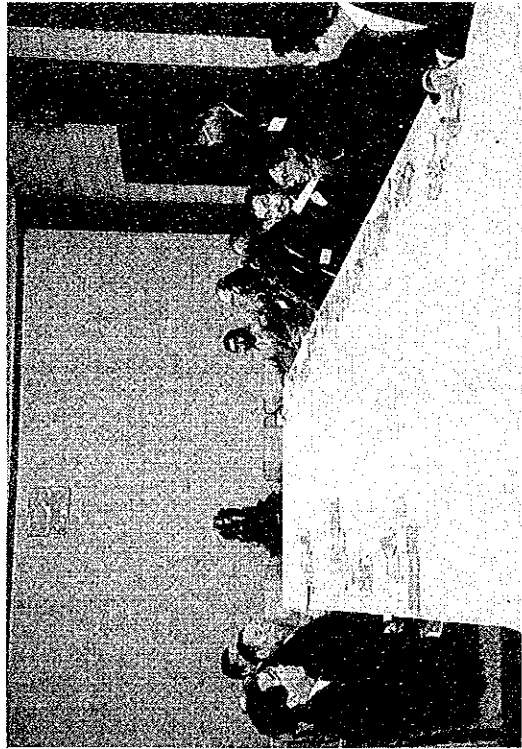
Thank you your Excellency. Thank you all. ARIGATO GOZAIMASU.



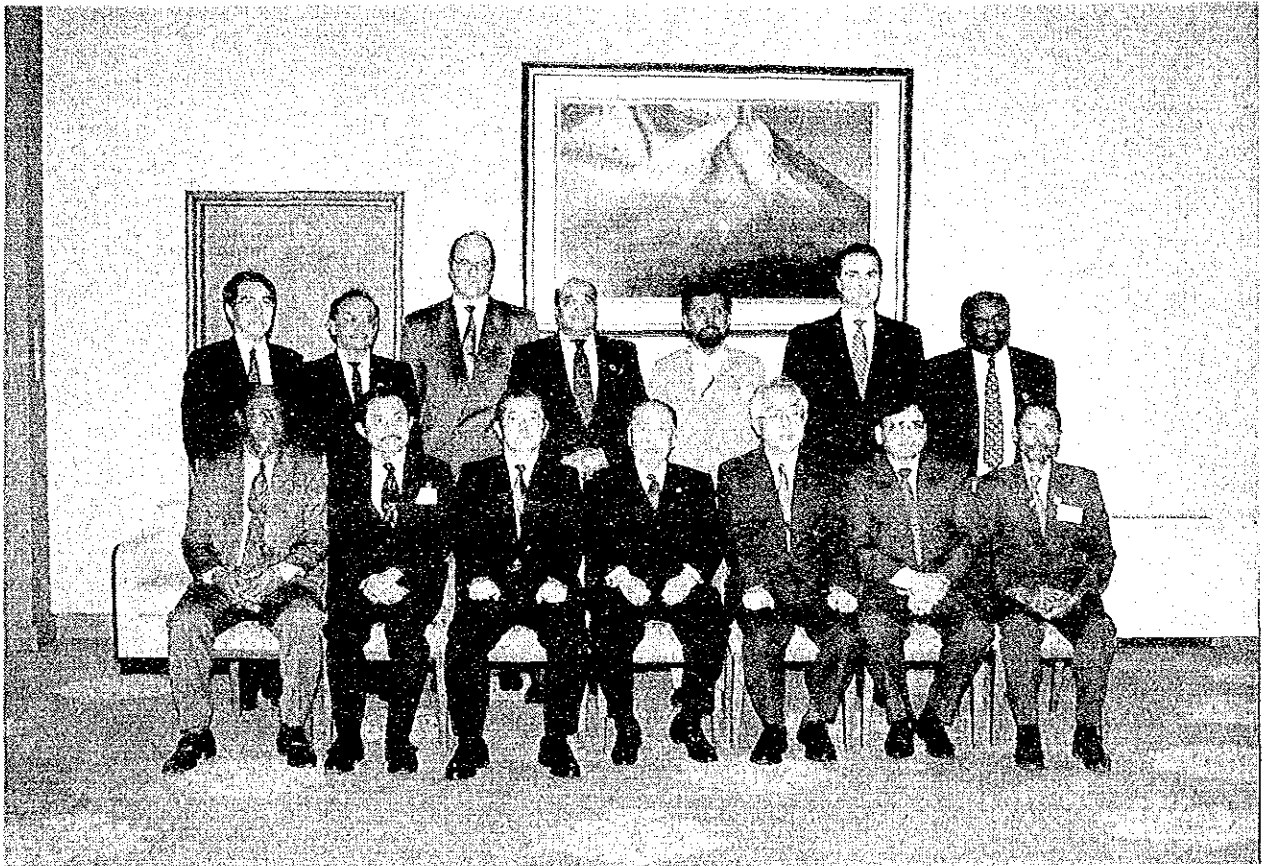
Opening Address by Mr. YAMASAKI, NPA



Welcome Address by Mr. ISHIHARA, Vice Minister of State, Administrative  
Deputy Cabinet Secretary



Reply Address by Mr. MAJID





## **VII. Closing Ceremony**





## **VII. CLOSING CEREMONY**

### **1. Closing Ceremony**

(1) Place

Institute For International Cooperation (IFIC)

(2) Time

16:30-17:00, November 19, 1993

(3) Ceremony

1. Closing Address

by Mr. Kazutoshi IWANAMI, Managing Director, Institute For International Cooperation, Japan International Cooperation Agency

2. Congratulation Speech

by Mr. Seibu URATA, Councillor, Bureau of Administrative Services, National Personnel Authority

3. Presentations of Certificates

by Mr. Kazutoshi IWANAMI, Managing Director, Institute For International Cooperation, Japan International Cooperation Agency

4. Reply Address

by Mr. Syabani HAMID from the Republic of Indonesia

### **2. Farewell Party**

(1) Place

Institute For International Cooperation (IFIC)

(2) Time

17:00-18:00, November 19, 1993

CLOSING ADDRESS

Mr. Kazutoshi Iwanami  
Managing Director,  
Institute for International Cooperation  
Japan International Cooperation Agency

Mr. Seibi Urata, Councillor, Bureau of Administrative Services, National Personnel Authority,  
honorable guests, dear participants, ladies and gentlemen,

I have the honor and pleasure to say a few words on behalf of the Japan International Cooperation Agency on this occasion of the closing ceremony of Seminar on National Government Administration Senior Officials in F.Y.1993.

First of all, I would like to extend heartfelt congratulations to all of you participants on your successful completion of the seminar. At the same time, I take this opportunity to express deep gratitude to the National Personnel Authority and all the other organizations concerned for their kind cooperation and efforts to make the seminar successful.

As you are aware, this seminar was organized by the Government of Japan as part of its technical cooperation programme. The main purposes were to introduce modern public administration mainly of Japan to the participants and to exchange informations and views of the actual state of public administration in the participating countries in order to ultimately contribute to the social and economic development of the respective countries through improved national government administration. It was also expected that the seminar would help promote cooperation and friendship among the participating countries including Japan. I am firmly convinced now that the objectives of the seminar have been fully accomplished.

It is our sincere hope that you will make best use of what you have gained in Japan, when you resume your duties in your countries.

Now, we bid farewell to you with the end of the seminar programme. This should be, however, the beginning of our long-lasting relationship. We would be very happy to be of any assistance to you on any matter in future.

To conclude, I wish each one of you a pleasant journey home and every success in your career.

Thank you very much.

## CONGRATULATORY SPEECH

Mr. Seibi Urata  
Councillor  
Bureau of Administrative Services  
National Personnel Authority

Mr. Iwanami, Managing Director of the Institute for  
International Cooperation, Japan International Cooperation Agency,  
Honored guests,  
Kind participants,  
Ladies and gentlemen,

It is a great pleasure and honor for me to say a few words at this closing ceremony of the 8th Seminar on National Government Administration. On behalf of the Government of Japan, I would like to extend our heartfelt congratulations to all of you for your successful completion of this seminar. At the same time, I wish to express our sincere gratitude to the Japan International Cooperation Agency, and all others concerned, for their great efforts toward the success of this seminar.

I am convinced that all of you have achieved remarkable improvement through the seminar. Through examination of the actual policy process in Japan and discussions with fellow participants, I think you have become familiar with the development of public administration in Japan and have found

some clues to the further development of public administration in your countries.

I do hope that you will not only make the best use of what you have gained through the seminar, but that you also share it and continue revising it in your respective governments, so that you can make a meaningful contribution to the development and prosperity of your countries by playing important roles as leading administrators.

During this course, you have visited various places through the study tour and the observation visits. On such occasions, you have met not only government officials, but various types of Japanese people. As a result, you have seen both modern and traditional Japan. Some of these encounters might have been just as you had imagined, but some might have made a deep impression and even surprised you. Nonetheless, all of these places you visited represent the true face of Japan, and all of the people you met the true Japanese. I hope that you will relate your experiences to your colleagues, family and friends upon returning to your respective countries.

Now, looking back over the period of this seminar, I cannot imagine how the time went by so quickly. Today, I feel a sense of sadness to say farewell to our dear friends. I hope your experience in Japan will enhance the mutual understanding and good relationships between your countries and Japan. We have also improved our understanding of your countries during the days we

spent with you. Our friendship will contribute to a better world-wide network.

In closing my address, I wholeheartedly wish you good health and success. We look forward to seeing you again in the near future.

Again, Congratulations and thank you for your invaluable contributions.

Address  
At Closing Ceremony

Nov 19, 1993  
By Hamid Syahbani  
Indonesia

Mr. Kazutoshi Iwanami, Manaaging Director of IFIC, JICA.,

Mr. Seibi Urata, Counselor of NPA

Dear Participants,  
Minasama, Ladies & Gentlemen,

First of all on behalf of Fellow's Participants, I would like to express our heartfelt appreciation to the Government of Japan, N.P.A., and JICA for giving us oppotunity to attend this very important seminar and also for your warm welcome and hospitality.

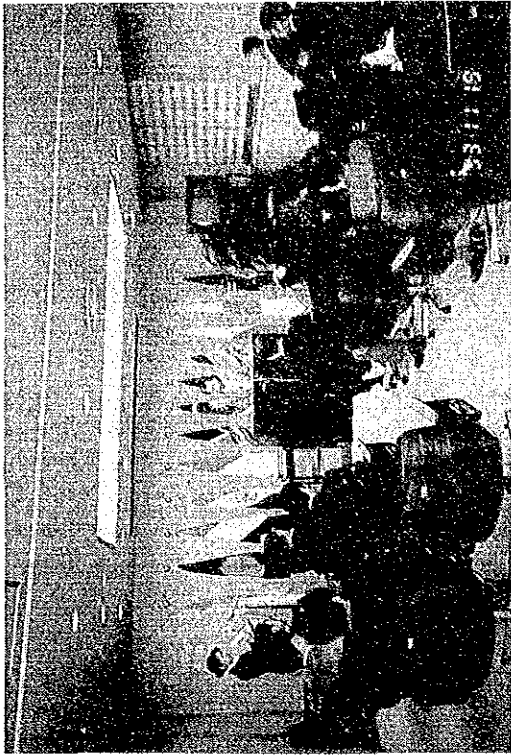
I would like to thank also to the Secretariate members, coordinators of the seminar for their assistance and preparing materials for success of this Seminar.

During the Seminar, we have heard a great diversity of views expressed with candour and conviction. We have informed about modernization of Japan and their process. We have discussed on economical development in our developing countries. We might not have agreed on everything all the time. But I am sure that theses information and experience will increased our capabilities and workmanship.

More important one that through visited many places, meet with Japanese friendly people. We are not only looked to the economical growth of Japan, but also try to understand their thought and culture.

The experienceed of the past few weeks, have deeply convinced me that sense of solidarity among us not only endure but will also continue to grow and strenthened.

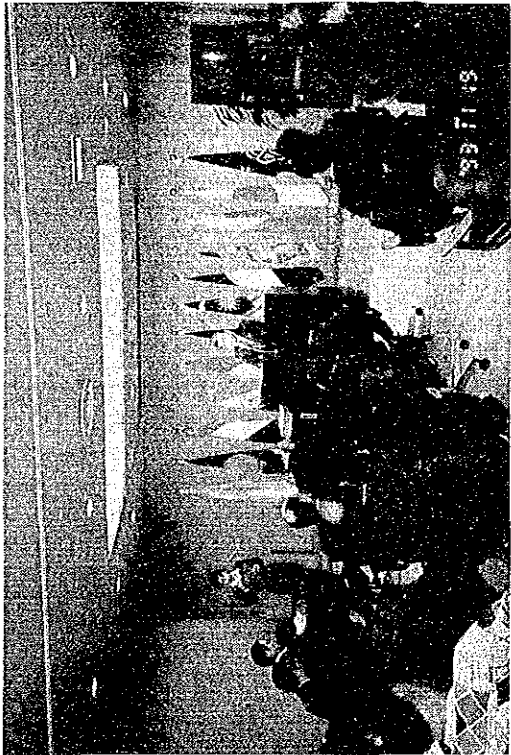
DOMO ARIGATOU GOZAIMASHITA.



Congratulation Speech by Mr. URATA, NPA



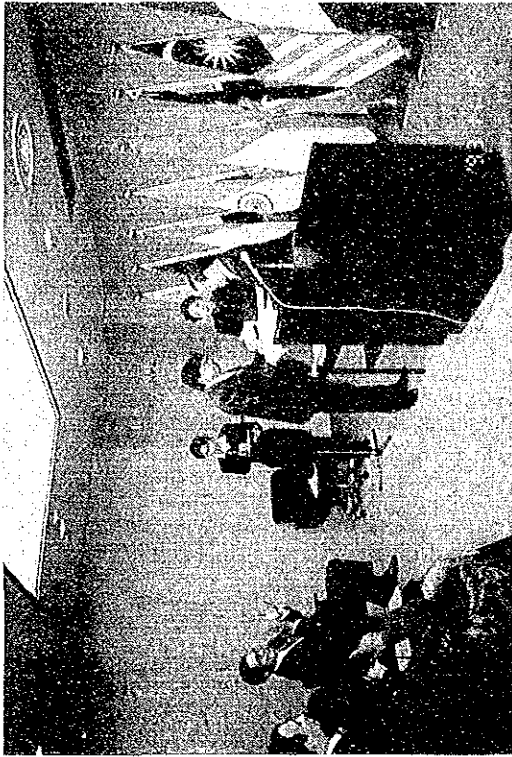
Mr. Majid, Bangladesh



Closing Address by Mr. IWANAMI, JICA



Mr. ARAGONES, Argentine  
Presentation of Certificate



Mr. CHANDER, India



Mr. TILITEEL, Kenya



Mr. HUSSEIN, Egypt

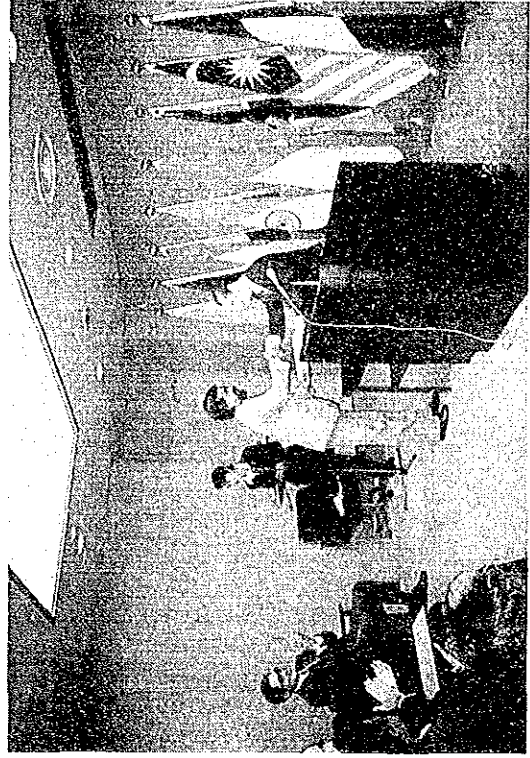


Mr. HAMID, Indonesia





Mr. ELOAGU, Nigeria



Mr. NITHIARAJI, Sri Lanka



Mr. MOKHTAR, Malaysia



Mr. FALSKI, Poland



Closing Ceremony at IFIC

