14.7 Effects of Tollway on Industrial Development

14.7.1 Development Trend of Tollway Impact Area

Industrial and residential development are taking place in the vicinity of existing interchanges of Jakarta-Tangerang Tollway and Jakarta-Cikampek Tollway. Although recent development is concentrated in the Jakarta Metropolitan Area about 30 km in radius from the center of Jakarta, speculation in land along the tollways is extending further.

Heavy and petro-chemical industries have been developed in areas adjacent to seaports. However, as higher value goods are produced which have less significant transport cost component, industrialization will increase the need for a higher capacity and more dense transport network.

As the per capita income of Indonesia increases, the need also increases for a more efficient distribution system and correspondingly more rapid network of road transport. The facilities in this distribution system include factories, inter-city bus terminals, truck terminals, wholesale markets, warehouses, perishable food markets, and wholesalers. These facilities will generally locate near tollway interchanges and major nodes in the high capacity transport network.

Leisure and recreation development changes from the villa type development to the complex type development where, for example, various recreational facilities are properly planned at one place to collectively utilize the land more efficiently and preserve the natural environment to a maximum extent. This enables the recreational development to lie near large cities. Preference is given over all to shorter travel hours to the recreation site. The expressway/tollway development in this sense expands the opportunity of urban type recreational development. The tourism resource oriented development is also continued to develop in remote areas in response to the progress of expressway/tollway construction.

High development potentials in interchange areas will be realized with proper plans, otherwise inefficient scattered development with poor infrastructure will emerge in the areas. Actions to be taken will include but not necessarily limited to the following:

- 1) Preparation of a regional plan in the interchange impact area and coordination with relevant local plans
- 2) Preparation of budgets or funds for implementing the plan
- Proper actions to provide regulations/decrees for land use re-zoning and land price controls

14.7.2 Conceivable Development in Impact Areas of the Proposed Interchanges

The development of interchange impact areas relys much on characteristics of the nearby cities and regions where a tollway route lies.

The West Java Structure Plan defines a hierarchy of cities, and the cities where the tollway route passes nearby are as follows:

Main development center - Cikampek and Cirebon

Sub-development center - Subang, Pamanukan, Kadipaten, Jatibarang and Sumber

Among the above cities, Cikampek and Cirebon are strategically important for the respective regional development and the development of large and medium scale industries is intended in these cities and also in Palimanan and Indramayu.

Therefore, impact areas of Cikampek, Cirebon and Palimanan interchanges will augment the industrial development potential by the construction of project tollway.

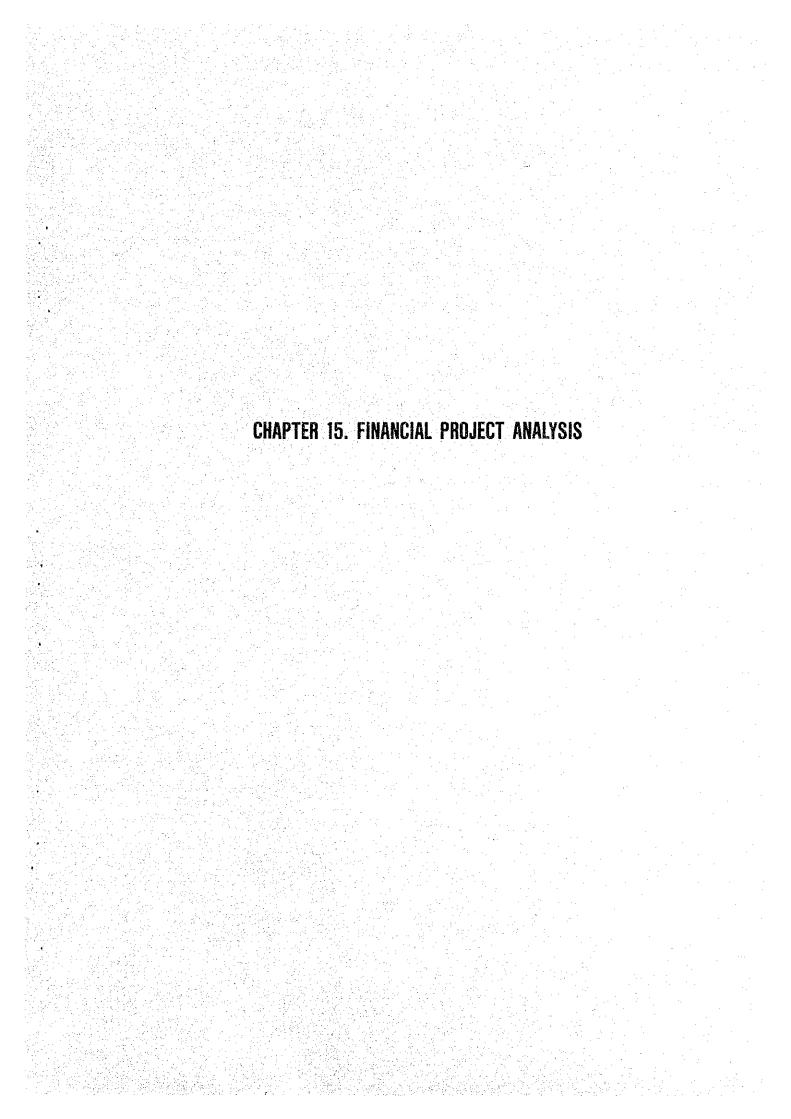
<u>Cikampek</u> is located in the junction of Jakarta-Cikampek Tollway, Cikampek-Cirebon Tollway and the planned Cikampek-Padalarang Tollway. Therefore, it will function as a production and distribution center including the development of industrial estates, wholesale markets, truck terminals, warehouses and resultantly residential estates for workers of these facilities. The development of urban infrastructure, therefore, is urgently required to support these development.

<u>Cirebon</u> is an emerging primary city in Java Island. However, the city development is somewhat stagnated in these days. Cirebon city that has a seaport is expected to grow extensively in economic activities based on the development of basic industries and the related supporting industries.

In addition, Cirebon is located in a one-day round trip distance to and from Jakarta and Semarang which are the primary cities in Java Island. Therefore, a truck terminal would be planned near Cirebon interchange to play a key role in an inter-regional cargo distribution network.

Subang city is surrounded by plantation and a beautiful natural scenery along the road to Bandung is appreciated. The existing recreational area in Ciater is famous for hot spring. The project tollway will attract more tourists particularly from Jakarta, and the development of a golf course, sports facility complex with hotel/cottage accommodations near the hot spring resources will enhance the tourism and leisure development in the south of Subang city.

<u>Kadipaten</u> and <u>Palimanan</u> are included in the Cirebon Development Region. Supporting industries related to the basic industry in Cirebon will be developed in these cities. These cities are located in the present national roads of Cirebon-Jakarta and Cirebon-Bandung and relatively densely populated. Therefore, the impact areas of Dawuan and Polimanan interchanges will have to be planned properly for the industrial and residential development.



CHAPTER 15. FINANCIAL PROJECT ANALYSIS

15.1 General

15.1.1 Introduction

The principal objective of financial analysis is to evaluate the financial viability of the implementation of the construction and operation of the proposed Cikampek-Cirebon Tollway.

This analysis is performed based on an estimation in terms of revenue and construction cost and operation/maintenance cost. Additionally, financial conditions of the required fund are assumed.

According to the said estimations and assumptions, the profit/loss statement and the cash flow are tabulated. In the tabulation of the profit/loss statement and cash flow, first year of continuous annual surplus and continuous accumulated surplus will be examined. As an evaluation indicator of financial viability, the Financial Internal Rate of Return (FIRR) and Net Present Value (NPV) will be demonstrated, according to the conventional discounted cash flow method.

15.1.2 Assumptions

The following assumptions are made:

1) Project Life

The opening of the operation of the whole of the proposed tollway (in 4-lanes) is scheduled to be 1998. The project life is assumed to be 25 years after the inauguration of the whole operation of the proposed tollway.

2) Salvage Value

The project life of 25 years is the period for the purpose of this analysis. The facility of the tollway will continue to have value for a much longer period.

Accordingly, the salvage value (undepreciated value) is assumed as a negative cost in the final year of the project life.

3) Prices

For financial analysis, two prices are assumed as follows:

- Constant 1989 price
- Current price

In the case of constant price, the annual 3% increase of toll rate was assumed according to the targeted growth ratio of GDP per capita in Indonesia.

In the case of current price, the increase of toll rate of 40% for three years (about 12% increase per annum) is based on interview with Jasa Marga, and the annual 8% increase of cost was assumed according to statistical data of consumer prices in Indonesia.

15.2 Toll Rate and Revenue

15.2.1 Toll Rate

In the analysis of the traffic demand projection, the toll model was derived from the study result of the existing tollway tariff which was prepared for the traffic assignment. The toll rates for the revenue estimation of financial analysis are based on the said toll rate model.

As a result of calculation of traffic assignment, the toll per vehicle-kilometer and the financial benefit per vehicle-kilometer are obtained.

Table 15.2.1 shows a summary of the comparison of the toll per vehicle-kilometer and the financial benefit per vehicle-kilometer by vehicle type. The toll per vehicle-kilometer is about Rp. 80-160 for sedan and pick-up, and about Rp. 120-230 for truck and bus at 1989 prices. The ratios of toll to financial benefit in terms of per vehicle-kilometer ranges about 0.2 to 0.5.

According to discussions with Jasa Marga, it is suggested that the guideline for toll structure is recovery of about 70 percent of the benefit which the user receives ordinarily from using the tollway. Only from the viewpoint of benefit can it be said that the above result shows there is room for an increase of toll rate.

Table 15.2.1 Summary of Ratios of Toll per Vehicle-Km and Financial Benefit per Vehicle-Km

Year	Vehicle Type z	Financial Benefit per Vehicle-Km (Rp.) (1)	Toll per Vehicle-Km (Rp.) (2)	Ratio (2)/(1)
1995	Passenger Car	318	85	0.267
	Bus	283	123	0.435
	Pickup	195	88	0.453
	Truck	248	122	0.491
2005	Passenger Car	605	112	0.186
	Bus	599	164	0.273
	Pickup	386	116	0.299
	Truck	651	167	0.256
2015	Passenger Car	755	153	0.203
	Bus	903	220	0.244
	Pickup	486	158	0.324
	Truck	817	227	0.277

Note: at 1989 prices

15.2.2 Estimated Revenue

Based on the result of calculation of traffic assignment, the estimated revenues are shown in Table 15.2.2. While for the case of constant price the toll rates (at 1989 price) adopted are assumed to increase at 3 percent a year escalation rate and revised every three years. For the case of current price they are assumed to increase at about 12 percent a year escalation rate and revised every three years.

Table 15.2.2 Estimated Tollway Revenue in Planning Year

(Unit: Million Rp./year)

	1995	2005	2015
In Constant Price	29,807	162,821	428,778
In Current Price	48,929	562,068	3,112,943

15.3 Financial Internal Rate of Return

Based on the estimated construction cost and operation/maintenance cost (refer to Chapter 13), and the estimated revenue, the financial internal rate of return (FIRR) is calculated for the cases of constant price and current price. In this case, the Return on Investment (ROI) is examined, which is an indicator for evaluation of the Project, regardless of the condition of fund raising for the Project.

Additionally, the sensitivity test in the case of constant price is tried for the following two assumptions:

- No increase of toll rate (The assumption for costs is unchanged.)
- Annual 5 percent increase of toll rate (ditto)

Table 15.3.1 shows a summary of the calculation result of FIRR (ROI) and Net Present Value in a discount rate of 15 percent for each case.

Table 15.3.1 Summary of Calculation of FIRR

	FIRR (ROI) (%)	NPV (15% discount rate) (Million Rp.)
Constant Price	14.31	-28,287
Current Price	23.80	1,230,625
(Sensitivity Case of Constant Price) Annual increase of toll rate - 0% - 5%	9.14 17.68	-181,895 135,151

Tables 15.3.2 and 15.3.3 show details of the calculation of FIRR (ROI) and NPV for constant price case and current price case, respectively.

The calculation results show that the implementation of the Project is financially justifiable and feasible from the viewpoint of FIRR (ROI).

Table 15.3.2 FIRR (ROI) (Constant Price) 14.31 (%) FIRR = N.P.V =(28,287) (Mil.Rp.) O & M Cash Flow Year Revenue Const. Cost for ROI Cost 1990 (4,415)1991 4,415 (8,830)1992 8,830 1993 61,287 (61, 287)1994 97,049 (97,049)1995 195,419 (195,419)(220,981)1996 220,981 (159, 558)1997 159,558 15,795 27,091 1998 42,886 40,444 1999 56,240 15,795 53,798 69,593 2000 15,795 74,836 2001 90,632 0 15,795 105,222 15,795 89,427 2002 2003 119,813 0 15,795 104,018 2004 146,877 0 15,795 131,082 2005 162,821 15,795 147,026 2006 179,402 15,795 163,607 0 2007 214,147 15,795 198,352 0 2008 232,265 34,470 15,795 182,000 2009 250,382 34,470 15,795 200,117 2010 16,690 276,713 293,403 2011 313,201 16,690 296,511 0 2012 316,309 332,999 0 16,690 2013 339,023 385,511 29,797 16,690 2014 407,144 29,797 16,690 360,657 2015 428,778 0 17,218 411,560 2016 468,538 0 17,218 451,320 2017 468,538 17,218 451,320 0 2018 17,218 451,320 468,538 0 511,969 17,218 494,750 2019 0 17,218 17,218 511,969 494,750 2020 0 511,969 494,750 2021 0 542,231 2022 559,449 17,218

Table 15.3.3 FIRR (ROI) (Current Price)

FIRR = 23.80 (%) N.P.V = 1,230,625 (Mil.Rp.)

				•
Year	Revenue	Const. Cost	O & M Cost	Cash Flow for ROI
1990		0		0
1991		5,149		(5,149)
1992		11,123		(11,123)
1993		83,381		(83,381)
1994		142,595		(142,595)
1995		310,090		(310,090)
1996		378,695		(378,695)
1997		295,310	•	(295,310)
1998.	90,190	. 0	31,573	58,617
1999	118,272	0	34,099	84,173
2000	146,354	0	36,827	109,527
2001	244,211	0	39,773	204,438
2002	283,526	0 .	42,954	240,572
2003	322,840	0	46,391	276,449
2004	507,029	0	50,103	456,926
2005	562,068	0	54,112	507,956
2006	619,306	0	58,441	560,865
2007	947,158	0	63,116	884,042
2008	1,027,290	148,757	68,166	810,367
2009	1,107,423	160,655	73,619	873,149
2010	1,662,586	0	84,014	1,578,572
2011	1,774,772	0	90,735	1,684,037
2012	1,886,958	. 0	97,994	1,788,964
2013	2,798,820	188,943	105,833	2,504,044
2014	2,955,882	204,059	114,300	2,637,523
2015	3,112,943	0	127,350	2,985,593
2016	4,358,103	0	137,538	4,220,565
2017	4,358,103	0	148,541	4,209,562
2018	4,358,103	0	160,425	4,197,678
2019	6,101,331	0	173,259	5,928,072
2020	6,101,331	0	187,120	5,914,211
2021	6,101,331	0	202,089	5,899,242
2022	8,541,872	0	218,257	8,323,615

15.4 Cash Flow Analysis

15.4.1 Profit and Loss Statement

First, for the cash flow analysis of the Project, the profit and loss statement is estimated.

Assumptions are made of the items of the profit and loss statement as follows:

a) Revenue:

Refer to 15.2.

b) Operation and Maintenance Costs:

Calculation of the operation and maintenance costs is based on the estimation in 13.4. Considering the total service length and the number of lanes for each operation year of the proposed tollway, the operation and maintenance costs are estimated.

c) Property Tax

In this analysis, the property tax for the right of way related to the proposed tollway is assumed. The annual value of property tax is estimated based on the assumption that the tax ratio is one per mill (1/1000) of the procurement cost of the right of way.

d) Interest (Long-Term Loan and Short-Term Loan)

Payments of the interest for the long-term and short-term loans are assumed to be made for the remaining balance of loans. Details of loan conditions are mentioned later.

e) Depreciation

Depreciation method follows the straight line method. The life expectancy of the tollway is assumed to be 50 years.

f) Depreciation of Interest during Construction Period

The interest during construction period is assumed to be treated as a depreciable asset. The term of depreciation is assumed to be 25 years in accordance with the project life.

g) Corporate Tax

The annual value of corporate tax is assumed to be 35 percent of the profit after depreciations.

15.4.2 Cash Flow Analysis

1) Assumption of Financial Source and Use

a) Financial Source

The item of financial source is assumed as below:

- Profit after tax
- Depreciation
- Depreciation of interest during construction period
- Equity, and
- Long-term loan

In this analysis, the financial source of the interest during construction period is assumed to be from the short-term loan.

b) Financial Use

The item of financial use is assumed as below:

- Construction cost
- Interest during construction period
- Repayment of long-term loan, and
- Repayment of short-term loan

In the financial analysis, the interest during construction is assumed to be included into the total initial project cost.

c) Examination of alternatives of Financial Source

The initial project cost is assumed to be financed from equity and long-term loan. In the cash flow analysis, equity is assumed to be disbursed over the first few years prior to the long-term loan.

In this analysis, several alternatives varying the conditions of financial sources (i.e. the equity/loan (long-term loan) ratio and the interest rate of long-term loan) are assumed and examined.

Assumption of Equity/Loan Ratio 2)

The following cases for the equity/loan ratio are assumed:

a) Equity 30%: Loan 70%

b) Equity 40%: Loan 60%

3) Assumption of Long-Term Loan Condition

The following conditions of long-term loan are assumed:

a) Interest rate

10%

Grace period

5 years and

Repayment period: 15 years

b) Interest rate

: 15%

(Grace period and repayment period as a))

c) Interest rate

20%

(Grace period and repayment period as a))

4) Assumption of Short-Term Loan

It is assumed that in the case of cash flow deficit of the total financial source against the total financial use, the deficit is financed by a short-term loan. In particular, the interest during the construction period is assumed to be financed by a short-term loan. The repayment of principal and payment of interest (20 percent per annum) is assumed to be made in the year following the borrowing.

15.4.3 Analysis Result

Table 15.4.1 shows a summary of the calculation results for each alternative case.

Constant Price Case

In the constant price case, the 30%: 70% equity/loan ratio case shows a severe deficit in cash flow. The deficit in cash flow requires the raising of a short-term loan, and this causes a high increase in payment of interest which then leads to the next deficit. Only the 10% interest rate case shows a sound financial condition. In the 40%: 60% equity/loan ratio case, the 20% interest case shows a deficit in cash flow. The 40%: 60% equity/loan ratio and the 15% interest rate case shows that the first year of accumulated surplus in the profit and loss statement is 2014, which is 16 years after the opening of the tollway operation.

Current Price Case

On the other hand, the current price case shows favorable conditions even in severe interest rate cases. This is mainly because of a high level of revenue. In the 40%: 60% equity/loan ratio and 15% interest rate case, the first year of accumulated surplus in the profit and loss statement is 2005.

As an example of the calculation results, the case of equity/loan ratio of 40%:60% and interest rate of 15% is tabulated.

Tables 15.4.2-15.4.5 show tabulations of the debt service of long-term loan, the profit and loss statement, the cash flow and financial internal rate of return (Return on Equity) for the constant price case, and Tables 15.4.6-15.4.9 for the current price case.

Table 15.4.1 Summary of Results of Financial Analysis

				FIRR	Ž	FIRR		First Y	First Year of Surplus	plus	Maximum	Year	
	Equity /Loan Ratio	Interest Rate		(401)	(Discount Rate = 15%)	(ROE)	(Discount Rate = 15%)	Annual Surplus in Profit	Accum. Surplus in Profit	Annual Surplus in Cash	=	Maximum Short-term Loan	
1		1 4	(No.)	£ ;	(Mil.Rp.)	8 ;	(Mil.Rp.)	(Year)	(Year)	(Year)	(Mil.Rp.)	(Year)	(No.)
1. (Constant Price) 30%:70%	30%:70%	10%	€	14.31	(28,287)	15.70	20,863	5007	2010	2012	393,242	2005	: 6
(1) Toll Rate:		15%	(5)	14.31	(28,287)	13.58	(46,550)	2014	*	•	1,828,487	2014	63
5% up/rear		20%	(3)	14.31	(28,287)	11.80	(113,961)	*	*	•	a	•	(3)
(c) cost: Constant	40%:60%	10%	(4)	14.31	(28,287)	15,43	13,611	2003	2007	2009	212,461	2003	(3)
		15%	(2)	14.31	(28,287)	13.74	(42,992)	2002	2014	2016	742,333	2009	(5)
		20%	(9)	14.31	(28,287)	12.26	(96,594)	*	*	*	•		(9)
2. (Current Price) 30%:70%	30%:70%	10%	3	23.80	1,230,625	27.06	1,335,099	2001	2007	2002	306,199	2000	9
(1) Toil Rate:		15%	(8)	23.80	1,230,625	25.32	1,225,940	2004	2007	2007	772,357	2003	(8)
40% up/ 5 rear		20%	6)	23.80	1,230,625	23.81	1,116,782	2004	2009	2010	1,434,208	2004	8
(Z) Cost: 8% up/Year	40%:60%	10%	(10)	23.80	1,230,625	26.38	1,324,431	2001	2003	2004	198,408	2000	(10)
		15%	(11)	23.80	1,230,625	25.05	1,232,793	2002	2002	2006	465,665	2002	(11)
		20%	(12)	23.80	1,230,625	23.84	1,141,152	2004	2007	2008	889,716	2004	(12)
; ; ;	:	:	;) ; ;		1	1 1 1	:	: :	,		1 1 2	:

Note: (1) Figure in () indicates a minus value. (2) *) Null first year of surplus within the project life.

Table 15.4.2 Debt Service of Long-term Loan

(Loan Ratio = (Constant Price)

60%)

(Million Rp.)

	Begin- ing	Loan	Balance after	Repay- ment	Ending Balance	Interest
Year	Balance		Loan	meric	baraine	15%
Teal	batance		Coarr	4.1		12/4
1989	0	0	0	0	0	0
1990	0	0	. 0	0	. 0	0
1991	0	0	0	0	. 0	0
1992	0	0	0	0	. 0	0
1993	. 0	0	0	0	0	0
1994	. 0	0	. 0	. 0	. 0	0
1995	0	78,569	78,569	0	78,569	11,785
1996	78,569	210,396	288,965	0	288,965	43,345
1997	288,965	159,558	448,523	0	448,523	. 67,279
1998 -	448,523	0	448,523	. 0	448,523	67,279
1999	448,523	. 0	448,523	. 0	448,523	67,279
2000	448,523	0	448,523	5,238	443,285	66,493
2001	443,285	0	443,285	19,265	424,020	63,603
2002	424,020	. 0	424,020	29,902	394,118	59,118
2003	394,118	0	394,118	29,902	364,216	54,632
2004	364,216	0	364,216	29,902	334,314	50,147
2005	334,314	0	334,314	29,902	304,412	45,662
2006	304,412	0	304,412	29,902	274,510	41,177
2007	274,510	. 0	274,510	29,902	244,608	36,691
2008	244,608	0	244,608	29,902	214,706	32,206
2009	214,706	0	214,706	.29,902	184,804	27,721
2010	184,804	0	184,804	29,902	154,902	23,235
2011	154,902	. 0	154,902	29,902	125,000	18,750
2012	125,000	0	125,000	29,902	.95,098	14,265
2013	95,098	0	95,098	29,902	65,196	9,779
2014	65,196	0	65, 196	29,902	35,294	5,294
2015	35,294	0	35,294	24,664	10,630	1,595
2016	10,630	0	10,630	10,630	0	0
2017	0	0	0	0	0	0
2018	0	0	0	0	0	0
2019	0	0	0	0	0	0
2020	0	0	0	0	0	0
2021	0	0	0	0	0	0
2022	0	0	0	. 0	0	. 0

91061	5.4.C	Profit and Loss Sta	ب	t (Const	ement (Constant Price)	•	(Ratio of I	Loan = Rate =	60%) 15%)		V	(Million Rp.)	
Year	Revenue	Operation Property & Tax Maint. Cost		Gross I Profit	Interest (<i>Long</i>)	Interest (Short)	Profit after Int.	Depre- ciation	Depre- ciation (Int. d. Con. P.)	profit after Dep.	Corporate Tax	Profit after Tax	(Accum. Profit after Tax)
1990	1	; ; ; ;	:	:		. 0	; ; ;	1 1 1	;	1 1 1 1	: :	1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	:
1991 1992						00							
1993						0 0				٠			
1995					0	0							
1996					0 0	2,357							
1998	42.886	15,795	16	27,075	67.279	24,482	(989, 79)	13.497	4.897	(83,080)	0	(83,080)	(83,080)
1999	56,240			40,428	67,279	37,419	(64,270)	13,497	4,897	(82,664)	C	(82,664)	(165,744)
2000	69,593			53, 782	66,493	50,273	(62,984)	13,497	4,897	(81,378)	0	(81,378)	(247,122)
2001	90,632			74,820	63,603	63,917	(52,700)		4,897	(71,094)	0	(71,094)	(318,216)
2002	105,222			89,411	59, 118	78,310	(48,017)	13,497	768 4	(66,411)	٥	(66,411)	(384,627)
2003	119,813			04,002	54,632	93,894	(44,524)		768 7	(62,918)	0	(62,918)	(447,545)
2004	146,877			31,066	50,147	108,779	(27,860)		4,897	(46,254)	0	(46,254)	(493,799)
2005	162,821			47,010	72,662	120,332	(18,984)		7 897	(37,378)	0 ((37,378)	(551, 177)
2006	179,402			63,591	41,177	130,109	(7,695)		4,897	(56,089)	0 ;	(26,089)	(557,266)
2007	214,147			98,336	36,691	137,628	24,017		4,897	5,623	1,988	5,655 7,755	(555,611)
2008	250, 203			7, 57,	52,206	139,199	45,048	•	7,00	26,654	7,567	05,75	(356, 286)
2010	293,403	16,690	0 72	276 697	23,75	676,441	104,921	14,476	760.7	85,227	29,828	55.394	(452,599)
2011	313,201			56,495	18,750	139,413	138,332		768, 7	118,559	41,496	77,063	(375,536)
2012	332,999			316,293	14,265	126,027	176,001		768.7	156,228	54,680	101,548	(273,988)
2013	385,511			68,804	9,779	107,743	251,282		4,897	231,509	81,028	150,481	(123,507)
2014	407,144			90,438	5,294	85,632	299,512		768'5	279,739	606,76	181,830	58,323
2015	428,778			411,544	1,595	57,251	352,698		4,897	331,733	116,106	215,626	273,949
2016	468,538			51,304	0	14,866	436,438		4,897	415,473	145,415	270,057	544,007
2017	468,538			51,304	0	0	451,304		4,897	430,339	150,619	279,720	823,727
2018	468,538			51,304	0	0	451,304		4,897	430,339	150,619	279,720	1,103,447
2019	511,969			72,734	0	0	464,734	16,068	768.4	473,769	165,819	307,950	1,411,397
2020	511,969		16	464,734	0	0	494,734	16,068	768.7	473,769	165,819	307,950	1,719,347
2021	511,969		9	464,734	О	0	764,734	16,068	4,897	473,769	165,819	307,950	2,027,297
2022	259,449	17,218	9	542,215	0	0	542,215	16,068	4,881	521,266	182,443	338,823	2,366,120
1 1 1	; ; ;						1 1 1		1 E t				

Table	Table 15.4.4 Cas	Cash Flow (Constant Price)	instant Pri	ice)		,										(Hillion Rp.)	ç
				(Ratio of Loan		6 0%)											
~	(Sources)			(interest Rate	t Rate ==	15%)		(Uses)					(Uses	(Sources Minus		Net Cash	Accum- Lated
	Profit	Depre-	Depre-	Equity	Equi ty		(Sources	Const.	Intrest	(Total	Repay	Repay		Uses)	Loan	8	Xet
	after	ciation	ciation (int. d.	Cint. d.		(food)	Total)	Cost	during	Project	Loan	Loan		•	(Short)		Cash
Year	Tex		(Int. d. Con. P.)	Con. P.)					Const.	Cost)	(Leng)	(Short)			•		Ftow
			con. P.)						Period								
	•	,		:		:	1 1 1		1 1						. i	•	
1990				0	0	0	0	0	0	6	0	0	0	0	0	٥	0
1991				0	4,415	0	4,415	4,415	0	4,415	0	٥	4,415	0	0	Ö	0
1992				٥	8,830	0	8,830	8,830	0	8,830	0	0	8,830	0	0	0	0
1993				0	61,287	0	61,287	61,287	0	61,287	0	0	61,287	0	0	C	0
1661				0		0	670.76	670'46	0	670,76	0	0	650,76	0	0	C	0
1995				0		78,569	195,419	195,419	11,785	207,204	0	0	207,204	(11,785)	11,785	0	0
1996				0	10,585	210,396	220,981	220,981	43,345	264,326	0	11,785	276,111	(55,130)	55,130	0	0
1997				0	0	159,558	159,558	159,558	62,279	226,837	0	55,130	281,967	(122,409)	122,409	0	0
1998	(83,080)				0	0	(64,686)		0	0	0	122,409	122,409	(187,095)	187,095	0	0
6661	(82,664)			0	0	ο,	(64, 270)	0	0	0	0	187,095	187,095	(251,365)	251,365	0	0
2000	(81,378)			0	0	ъ,	(62,984)	0	0	0	5,238	251,365	256,603	(319,587)	319,587	0	0
2001	(71,094)	13,497		0	0	3 ((52,700)		0	0	19,265	319,587	338,852	(391,552)	391,552	0	0
2002	(66,411)			0	0	o '	(710.87)	0	0	0	29,902	391,552	421,454	(125'695)	1469,471	0	0
2003	(62,918)	13,497		0	0 1	5 6	(475,44)	0	0	0	20, 902	1469,471	499,373	(543,897)	243,897	c	
5007	(46,254)			D (o •	> 0	(27,000)	0	0	0	29,902	543,897	573,799	(601,659)	601,659	0	0
2005	(37,378)			.	Б.	5 ((10, 404)	0	0	0	29,902	601,659	631,561	(650,545)	650,545	0	c)
2008	(26,089)	-		0	o (> ((5,6,7)	0	0	0	29,902	650,545	680,447	(688,142)	688,142	0	0
2007	3,655			0	D	D (22,049	0	0	6	29,902	688,142	718,044	(695,995)	695,995	0	0
2008	17,325	13,497			0 1	.	Y2, 25	34,470	0	34,470	29,902	695,995	760,367	(724,647)	724,647	0	G
2009	28,292				0 (> 6	40,000	34,470	0	34,470	20, 902	724,647	789,019	(742,333)	742,333	6	0
2010	35,394				-	> 0	, io, io,	0	0	0	29,902	742,333	772,235	(697,067)	290,769	0	0
2011	77,063			0 1		5 (40,850	0	0	0	29,902	290,798	496,927	(630, 133)	630,133	0	0
2012	101,548			9 (۰ ۵	.	120,121	0	0	0 !!	29,902	630,133	660,035	(538,714)	538,714	0 (0 1
2013	150,481			5 6		> C	201 603	29,797	5 6	29,797	29,902	538,714	598,413	(428,159)	428,159	-	5 6
4 5	315,020	14,070	708 7	Э С		. 0	236,591	C	o c	, , , , , , , , , , , , , , , , , , ,	20,400	786 255	407,030	(25, 228)	27. 478	> C	o C
2015	270.057					0	291,022	. 0		0	10.630	74,328	84, 058	206,065	0	206.065	206.065
2017	279,720				0	0	300,685	0	0	0	6	0	0	300,685	D	300,685	506,750
2018	279,720				8	0	300,685	0	0	o	0	0	٥	300,685	0	300,685	807,435
2019	307,950			0	0	0	328,915	0	0	0			0	328,915	0	328,915	1,136,350
2020	307,950	16,068	7 4, 897		О	Б	328,915	0	0	O	0	6	0	328,915	9	328,915	1,465,265
2021	307,950	16,068			0	0	328,915	0	0	0	0	0	0	328,915	0	328,915	1,794,180
2022		16,068	3 4,881	0		0	359,772	(300,305)	0	(390,305)	0	0,	(390,305)	750,027	0	750,027	2,544,257
(Total)				. °	299,016	448,523	: : :	876,072	122,409	998,481	1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1		9,110,269		•
								(Exclude									
	Note: Figu	Note: Figure in () indicates a minus value.	indicates	a minus	vatue.			Salvage									
								Value)									

Table 15.4.5 FIRR (ROE) (Constant Price)

(Ratio of Loan = 60%) FIRR = 13.74 (%)

(Interest Rate = 15%)

N.P.V = (42,992) (Mil.Rp.) 15%

Year	Revenue	Equity	O & M Cost	Loan Repay (Long)	Loan Interest (Long)	Cash Flow for ROE
1990		0		0		0
1991		4,415		0		(4,415)
1992		8,830		0		(8,830)
1993		61,287		0		(61,287)
1994		97,049		0		(97,049)
1995		116,850		0	11,785	(128,635)
1996		10,585		0	43,345	(53,930)
1997		0		0	67,279	(67,279)
1998	42,886	0	15,795	0	67,279	(40,188)
1999	56,240	0	15,795	0	67,279	(26,835)
2000	69,593	0	15,795	5,238	66,493	(17,933)
2001	90,632	0	15,795	19,265	63,603	(8,032)
2002	105,222	0	15,795	29,902	59,118	407
2003	119,813	0	15,795	29,902	54,632	19,484
2004	146,877	0	15,795	29,902	50,147	51,033
2005	162,821	0	15,795	29,902	45,662	71,462
2006	179,402	0	15,795	29,902	41,177	92,528
2007	214,147	0	15,795	29,902	36,691	131,759
2008	232,265	. 0	15,795	29,902	32,206	154,361
2009	250,382	0	15,795	29,902	27,721	176,964
2010	293,403	0	16,690	29,902	23,235	223,576
2011	313,201	0	16,690	29,902	18,750	247,859
2012	332,999	0	16,690	29,902	14,265	272,142
2013	385,511	0	16,690	29,902	9,779	329,139
2014	407,144	0	16,690	29,902	5,294	355,258
2015	428,778	0	17,218	24,664	1,595	385,301
2016	468,538	. 0	17,218	10,630	0	440,690
2017	468,538	0	17,218	0	0	451,320
2018	468,538	0	17,218	0	0	451,320
2019	511,969	0	17,218	0	0	494,750
2020	511,969	0	17,218	0	0	494,750
2021	511,969	0	17,218	. 0	0	494,750
2022	559,449	0	17,218	0	0	542,231

Table 15.4.6 Debt Service of Long-term Loan

(Loan Ratio 60%) (Current Price) (Million Rp.) Begin-Balance Repay-Ending Interest after Balance ing Balance Loan 15% 0 0 1989 1990 0 0 1991 0 0 0 1992 0 0 0 1993 0 0 1994 0 0 0 0 1995 0 95,199 95,199 95,199 14,280 1996 95,199 345,296 440,495 440,495 66.074 1997 440,495 295,310 735,805 735,805 110,371 735,805 735,805 735,805 110,371 1998 0 0 735,805 735,805 0 735,805 1999 0 110,371 735,805 6,347 729,458 735,805 2000 0 109,419 29,366 700,092 2001 729,458 0 729,458 105,014 49,053 651,039 700,092 2002 700,092 97,656 0 49,053 601,986 2003 651,039 0 651,039 90,298 49,053 552,933 601,986 2004 601,986 0 82,940 49,053 503,880 2005 552,933 0 552,933 75,582 49,053 454,827 503,880 2006 503,880 68,224 0 49,053 405,774 454,827 2007 454,827 0 60,866 405,774 49,053 356,721 2008 405,774 53,508 0 49,053 307,668 356,721 2009 0 356,721 46,151 49,053 258,615 307,668 2010 307,668 38,792 Û 258,615 49,053 209,562 31,434 2011 258,615 n 209,562 49,053 160,509 24,076 2012 209,562 n 16,719 160,509 49,053 111,456 2013 160,509 0 62,403 49,053 111,456 111,456 9,361 2014 0 62,403 62,403 42,707 19,696 2,954 2015 2016 19,696 19,696 19,696 0 n ø 2017 0 0 0 Ó 0 2018 0 0 0 0 0 0 0 0 2019 0 0 0 0 0 2020 0 0 0 0 0 0 2021 0 0 0 0 0 2022

	(Accum. Profit	after Tax)							(120,031)	(232,491)	(335, 115)	(354, 197)	(340,714)	(299,838)	(134,018)	28,847	377,396	892,875	1,461,939	,084,328	,061,577	4,112,161	, 235 , 730	,951,697	8,769,032	,679,030	13,393,681	16, 101, 179	,800,952	,625,482	26,441,003	30,246,793	927 829
(Million Rp.)	 	Tax								_		_				222,866	288,549	515,479						_							3,815,520 26		
Œ	Corporate P Tax	1							0		_	0	7,260									265,699		-									
	Profit after	Dep.							(120,031)	(112,460)	(102,624)	(19,081)	20,743	62,886	255,107	342,870	176,574	793,044	875,484	957,521	1,503,460	1,616,283	1,728,568	2,639,948	2,795,901	2,938,459	4,176,385	4,165,382	4,153,498	5,883,892			
60%) 15%)	Depre- ciation	(Int. d. Con. ?.)	1 1 1						7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629	7,629						7,629	7,629	7,629	7,629	7,629	2,430
Loan = Rate =	Depre ciation		! ! !						22,479			22,479	52,479	22,479	22,479	22,479	22,479	22,479	22,479	22,479	28,667	28,667	28,667	28,667	28,667	36,527	36,527	36,527	36,527	36,527	36,527	36,527	74 537
(Ratio of Loan (Interest Rate	Profit after	Int.							(89,923)	(82,352)	(72,516)	11,027	50,851	92,994	285,215	372,978	474,029	823,152	905,592	987,629	1,539,756	1,652,579	1,764,864	2,676,244	2,832,197	2,982,615	4, 220, 541	4,209,538	4, 197, 654	5,928,048	5,914,187	5,899,218	100
	Interest (Short)	1) (2)	0	9 6	2,856	16,071	38,145	56, 130	72,600	88,373	92,041	93, 133	88,747	59,372	18,588	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6	•
ent Price)	Interest (Long)	1	: :			_	0	O	110,371	110,371	109,419	105,014	97,656	90,298	82,940	75,582	68,224	998,09	53,508	46, 151	38,792	31,434	24,076	16,719	9,361	2,954	0	0	0	0	0	0	•
ment (Curr	Gross Profit	1	: : : :						58,593	84, 149	109,503	204,414	240,548	276,425	456,902	507,932	560,841	884,018	959,100			1,684,013	•		-		•	4,209,538			5,914,187		
oss State	roperty Tax	:	1 1 1						75	75	%	5,	55	54	24	57	54	54	57	57	*	75	54	57	54	54	57	54	57	54	7.7	%	6
Profit and Loss Statement (Current Price)	Operation Property & Tax	Maint. Cost	1			-			31,573	34,099	36,827	39,773	42,954	46,391	50, 103	54,112	58,441	63,116	68,166	73,619	84,014	90,735	766,76	105,833	114,300	127,350	137,538	148,541	160,425	173,259	187, 120	202,089	218 257
15.4.7	Revenue	: :			٠				90,190	118,272	146,354	244,211	283,526	322,840	507,029	562,068	619,306	947,158	1,027,290	1,107,423	1,662,586	1,774,772	1,886,958	2,798,820	2,955,882	3,112,943	4,358,103	4, 358, 103	4,358,103	6, 101, 331	6, 101, 331	6, 101, 331	8 541 872
Table		Year	1990	1992	1993	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2002	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022

Tab	Table 15.4.8 Cas	h Flow (C	Cash Flow (Current Price)	ce) (Ratio of Loan	of toan =	(%09)	_								,	(Million Rp.)	•
	(Sources)			(Interest Rate		15%)		(nses)					(Uses	(Sources		Net	Accum
	Profit	Depre	Denrey	Fourty	Equity	CBO	(Sources	Const.	Intrest	CTotal	Repay	Repay	lotal.)	MINUS Uses)	Loan	1883 1893 1893 1893 1893 1893 1893 1893	sted Kpt
	efter	ciation	ciation (Int. d	(Int. d.	<u>}</u>	_	Total)	Cost	during	Project	Loan	Loan		Ì	(Short)		Cash
Year	Tex		(Int. d. Con. P.) Con. P.)	Con. P.)	-				Const. Period	Cost)	(Long)	(Short)					Flow
1990		:	•	. 0	, o		. 0	1 O 1 · 1		. 0	0	0	0	0	0	0	
1991				0	5,149	0	5,149	5,149		5,149	0	0	5,149	0	0	0	0
1992				0		0	11,123	11,123	O	11,123	0	0	11,123	0	0	0	0
1993				0		0	83,381	83,381	0	83,381	•	0	83,381	0	0	0	C
1994				0	•	6	142,595	142,595	6	142,595	0	0	142,595	0	0		c
1995				0		65,199	310,090	310,090		324,370	0	0	324,370	(14,280)	14,280	0	
1996				0	33,399	345,296	378,695	378,695		692,279	ó	14,280	670,657	(80,354)	80,354	0	0
1997				0	٥	295,310	295,310	295,310	110,371	405,681	0	80,354	486,035	(190,725)	190,725	0	0
1998	(120,031)				_	0	(89,923)	0	0	0	φ	190,725	190,725	(280,648)	280,648	0	0
1999	(112,460)				0	0	(82,352)	0	0	O	0	280,648	280,648	(363,000)	363,000		0
2000	(102,624)			0	0	0	(72,516)	o	0	0	6,347	363,000	369,347	(441,863)	441,863	0	0
2001	(19,081).				0	0	11,027	0	0	0	29,366	441,863	471,229	(460,203)	460,203	0	
2002	13,483	22,479		-	0	0	43,591	0		0	49,053	460,203	509,256	(465,665)	465,665	0	
2003	40,876	. 22,479				0	70,984	0	0	0	49,053	. 465,665	514,718	(443,734)	443,734	0	
2004	165,819	22,479		0		0	195,927	0	0	0	49,053	443,734	492,787	(296,859)	596,859	c	6
2002	222,866	55,479				0	252,974	0	0	O	49,053	296,859	345,912	(92,939)	92,939	0	Đ
2006	288,549	22,479	7,629	0	0	0	318,657	Ο,	0	0	49,053	92,939	141,992	176,665	Ö	176,665	176,665
2002	515,479	55,479			0	0	545,587	0	9	0	75,053	0	49,053	766,534	6	466,534	673,199
2008	\$69,065	22,479				0	599,173	148,757	0	148,757	49,053	c	197,810	401,363	5	401,363	1,074,561
5005	622,388	22,479		0		0	652,496	160,655	6	160,655	49,053	6	209,708	442,788		442,788	1,517,350
2010	672,249	28,667				0	1,013,545	0	0	0	49,053	0	49,053	267,495		267,495	2,481,842
2011	1,050,584	28,667				Ö	1,086,380	0	0	0	49,053	0	49,053	1,037,827	O	1,037,827	3,519,669
2012	1,123,569	28,667		0	0	O	1,159,865		0	O	49,053	6	49,053	1,110,812	0	1,110,812	4,630,481
2013	1,715,966	28,667	7,629			0	1,752,262	188,943	0	188,943	49,053	0	237,996	1,514,266	0	1,514,266	6,144,748
2014	1,817,335	28,667				0	1,853,631	504,059	0	504,059	49,053	0	253,112	1,600,519	Ö	1,600,519	7,745,267
2015	1,909,998	36,527				0	1,954,154	0	0	0	45,707	0	42,707	1,911,447	0	1,911,447	9,656,714
2016	2,714,650	36,527				0	2,758,806	0	0	o	19,696	0	19,696	2,739,110	6		12,395,825
2017	2,707,498	36,527				0	2,751,654	0	0	0	0	0	6	2,751,654	0	2,751,654	15, 147, 479
2018	2,699,774	36,527			0	0	2,743,930	0	0	0	0	©	0	2,743,930	0	2,743,930 17,891,408	17,891,408
2019	3,824,530	36,527		0		0	3,868,686	0	0	O	0	0	Ö	3,868,686	Ф	3,868,686	21,760,094
2020	3,815,520	36,527				0	3,859,676	0	0	0		0	0	3,859,676	0	3,859,676 25,619,771	25,619,771
2021	3,805,791	36,527	7,629	0	0	0	3,849,947	6	0	0	a	0	0	3,849,947	0	3,849,947	29,469,717
2022	Ξ,	36,527	7,629	٥		0	5,425,789	(1,011,491)	0	(1,011,491)	O	0		6,437,280	ထ	6,437,280	35,906,997
, ,	4 · ·	1		1 (•	,			1 ; ;		, ; ,	t t t	7 470 370	•	
(lotal)				>	490,358	cus, cc,		1,720,137	37,0%	704,411,4					5, 150, 270		
			:		-			900000									
	Note: Figure in () indicates a minus value.	i a	Indicates	SULL E	value.			Salvage									
						-		(arine)									

Table 15.4.9 FIRR (ROE) (Current Price)

(Ratio of Loan = 60%) FIRR = 25.05 (%)

(Interest Rate = 15%)

Year Revenue Equity O & M Loan Loan Cash Flow
Cost Repay Interest for ROE

N.P.V = 1,232,793 (Mil.Rp.)

15%

tear	Kevenue	Equity	U&M	roan	Loan	cash rrow
			Cost	Repay	Interest	for ROE
1990		0		0		0
1991		5,149		0		(5,149)
1992		11,123		. 0		(11,123)
1993		83,381		0		(83,381)
1994		142,595		0		(142,595)
1995		214,891		0	14,280	(229,171)
1996		33,399		0	66,074	(99,473)
1997		0		0	110,371	(110,371)
1998	90,190	0	31,573	0	110,371	(51,754)
1999	118,272	0	34,099	0	110,371	(26,198)
2000	146,354	0	36,827	6,347	109,419	(6,239)
2001	244,211	0	39,773	29,366	105,014	70,058
2002	283,526	0	42,954	49,053	97,656	93,863
2003	322,840	0	46,391	49,053	90,298	137,098
2004	507,029	0	50,103	49,053	82,940	324,933
2005	562,068	0	54,112	49,053	75,582	383,321
2006	619,306	. 0	58,441	49,053	68,224	443,588
2007	947,158	0	63,116	49,053	60,866	774,123
2008	1,027,290	0	68,166	49,053	53,508	856,563
2009	1,107,423	0	73,619	49,053	46,151	938,600
2010	1,662,586	0	84,014	49,053	38,792	1,490,727
2011	1,774,772	0	90,735	49,053	31,434	1,603,550
2012	1,886,958	0	97,994	49,053	24,076	1,715,835
2013	2,798,820	0	105,833	49,053	16,719	2,627,215
2014	2,955,882	0	114,300	49,053	9,361	2,783,168
2015	3,112,943	0	127,350	42,707	2,954	2,939,932
2016	4,358,103	0	137,538	19,696	0	4,200,869
2017	4,358,103	0	148,541	0	0	4,209,562
2018	4,358,103	0	160,425	0	0	4,197,678
2019	6,101,331	0	173,259	0	0	5,928,072
2020	6,101,331	0	187,120	0	0	5,914,211
2021	6,101,331	0	202,089	0	0	5,899,242
2022	8,541,872	0	218,257	0	0	8,323,615
	and the second second					

15.5 Sensitivity Analysis

Sensitivity analysis has been conducted, using some likely variables for the case of equity/loan ratio of 40%: 60% and interest rate of 15% of long-term loan both for the constant price case and the current price case.

1) Cases for Sensitivity Analysis

The following cases are assumed:

Case 1: An investment cost overrun of 10 percent

Case 2: A 10 percent decrease in revenue

Case 3: Combination of Case 1 and Case 2

2) Analysis Results

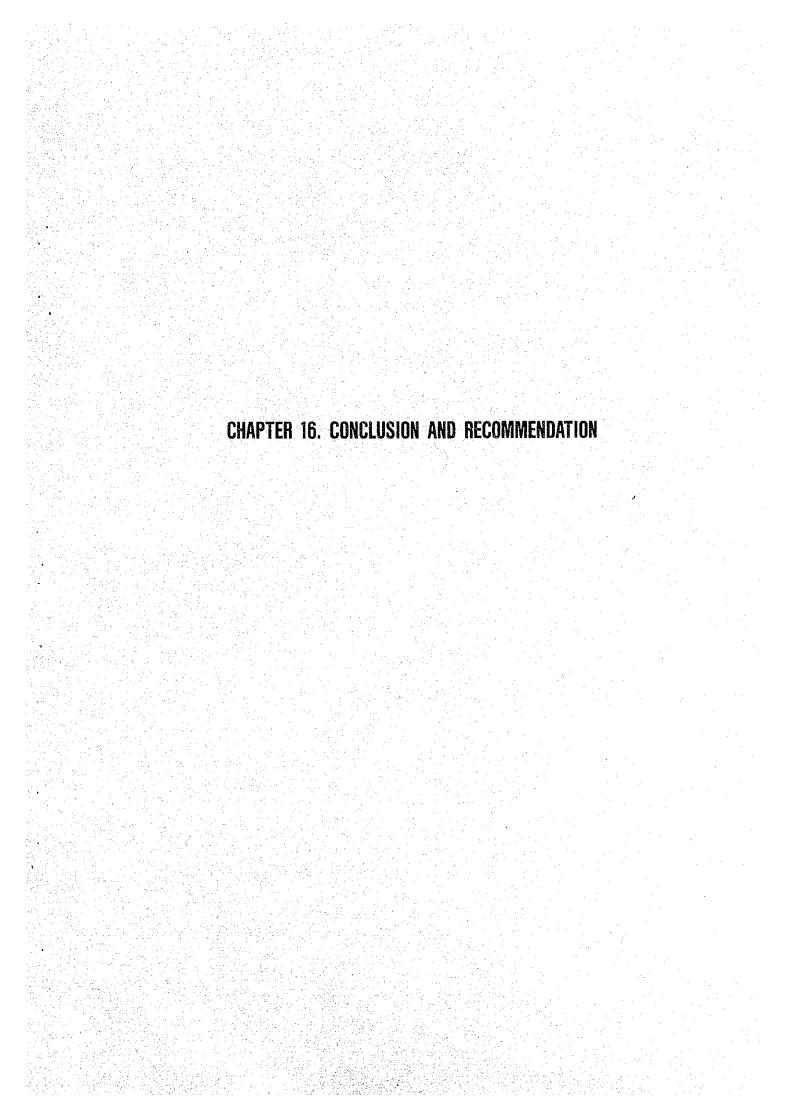
Table 15.5.1 shows the results of the sensitivity analysis.

As can be seen, a 10% decrease in revenue would have a slightly greater effect than a 10% increase in investment cost. In the current price case, even for the severe combination case of 10% overrun of investment cost and 10% decrease in revenue, the cash flow would still show a favorable condition.

Table 15.5.1 Summary of Results of Sensitivity Analysis of Financial Analysis for Case of Equity/Loan Ratio = 40%:60% and Interest Rate = 15%

	(NO.)		9	(5)	(3)	1 1	3	(5)	9
Year	Maximum Short-term Loan (Year)	5008	2010	2011	•	2002	2003	2003	2003
Maximum Short-term	*	742,333	1,129,793	1,153,384		465,665	599,941	589, 702	764,941
snjo	Annual Surplus in Cash Flow (Year)	2016	2019	2021	£	2006	2007	2007	2008
First Year of Surplus	Accum. Surplus in Profit & Loss (Year)	2014	2018	2020	*	2005	2006	2008	2007
First Ye	Annual Surplus in Profit i & Loss (Year)	2007	2010	2012	¥	2002	2003	2003	2004
NPV	(Discount Rate = 15%) (Mil.Rp.)	(42,992)	(81,105)	(80,687)	(118,801)	1,232,793	1,171,388	1,034,357	972,952
FIRR (ROE)	8	13.74	12.76	12.54	11.59	25.05	24.08	23.85	22.91
APV	(Discount Rate = 15%) (Mil.Rp.)	(28,287)	(64,930)	(65,982)	(102,624)	1,230,625	1,169,004	1,032,189	970,569
FIRR (ROI)	·	14.31	13.52	13.34	12.57	23.80	22.95	22.76	21.93
	(No.)		5	(5)	3	1 1 1	(7)	(5)	(9)
		(Base Case)	1) inv. Cost + 10%	2) Revenue - 10%	3) Combination of 1) and 2)	(Base Case)	1) Inv. Cost + 10%	2) Revenue - 10%	3) Combination of 4) and 5)
		1. (Constant Price)	(1) Toll Rate: 3% up/Year	(2) Cost: Constant		2. (Current Price)	(1) Toll Rate: 40% up/ 3 Year	(2) Cost: 8% up/Year	1

Note: (1) Figure in () indicates a minus value. (2) *) Null first year of surplus within the project life.



CHAPTER 16. CONCLUSION AND RECOMMENDATION

16.1 Conclusion

It is concluded as a result of the feasibility study that the project tollway is technically, economically, and financially feasible, and the project should be implemented at the earliest opportunity.

Economic evaluation indicates a high internal rate of return of more than 30%. Further sensitivity analysis confirmed the feasibility of the project.

The financial IRR analysis resulted in a reasonably high rate of return of 14.3% at a constant 1989 price and 23.8% at a current price. FIRR calculations based on current prices is higher than the prevailing interest rate at commercial banks of around 18%.

16.2 Recommendations

16.2.1 Construction Method and Sections

It is recommended that the tollway is constructed as a 4-lane divided highway covering the whole length between Cikampek and Cirebon and widened to a 6-lane at inner lanes at the ultimate stage. (see 7.8.3)

The construction is recommended to be divided into nine (9) sections taking into consideration operations for hauling, excavation and filling, accessibility to each section, and proper work volume. (see 12.2)

16.2.2 Initial Stage Interchange Construction

Trumpet type interchanges should be constructed at Cikampek, Subang, Cikedung, Dawuan, Palimanan, Cirebon, and East Cirebon during the initial stage of construction. (see 8.2.2 and 10.3.3)

16.2.3 Urban Transport Study in Circbon

Cirebon city has the most potential for development. Since the project tollway will have considerable impact on the city area it will cause conflicts in urban land use and will also cause changes in traffic flow. A regional transport plan therefore is recommended for the Cirebon urban area. In the course of this urban transport study, the necessity of the West Cirebon Interchange should be examined.

16.2.4 Operation and Maintenance Facilities

Since the project tollway is to be operated by an independent organization different from the Jakarta-Cikampek Tollway, a throughway toll barrier gate becomes necessary. It is recommended that this toll barrier gate be located about 12 km east of the Cikampek interchange.

Service areas are necessary at intervals of about 100 km in maximum length. In this project, one service area is recommended at initial stage in Kalijati district and another service area is recommended to construct near the Lake Sitopatok, if the tollway is extended east of Cirebon. (see 10.4.2)

16.2.5 Environmental Study

In order to minimize negative impacts on the environment, careful attention was paid for the selection of the project route. Problems that may be necessary to examine in a detailed environmental study will include the following items:

Commence of the Commence of th

- Water pollution due to sewage from service area
- Change in the ground water level caused by large scale excavation work in the rubber plantation area around Kerta Jati
- Air pollution and noise in the densely built up areas around Cirebon city
- Effects of earth, sand, and dust caused by the construction on the residential areas and cultivated land

The detailed environmental study should be conducted in the beginning of the detailed design work. (see 10.10)

16.2.6 Land Use Plan in Interchange Area

The project tollway attracts various types of development particularly in the interchange areas. Speculation in land and conflicts in land use should be avoided by a proper land development plan and law enforcement, otherwise inefficient scattered development with poor infrastructure will take place.

[기원 기업					
	Supplem	entary Study-Ca	se Study of In	plementation S	chedule

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1. Project Cost and Financial Constraint

The estimated project cost for the initial 4-lane tollway between Cikampek and Cirebon amounts to about 750 billion Rupiah. This is quite a large amount of investment to be made for a single project.

Given the difficult financial condition of the Indonesian Government, additional borrowing from official foreign aid programs seems to be hard to realize. Therefore, participation of the private sector in providing social infrastructure such as a tollway has been encouraged. In fact some of the tollway schemes have virtually been implemented by the private sector.

According to past experience of tollway construction in Indonesia, the longest tollway being operated at present is the Jakarta-Cikampek Tollway of about 70 Km in length, followed by Jagorawi of about 50 Km in length. The recently started tollway construction between Tangerang and Balaraja, which is an extension of the Jakarta-Tangerang Tollway and constitutes a part of the Jakarta-Merak Tollway, is to be invested in and operated by the private sector for about 13 Km length.

The implementation of 140 Km length of tollway at one time is difficult because of the scale of its physical and financial aspects. The Indonesian authority eventually advised that the initial investment should be limited to 400-500 billion Rupiah.

Even a 2-lane/2-way tollway for the total length of 140 Km requires about 580 billion Rupiah. Therefore, longitudinally staged construction should be planned to meet the requirement.

2. Partial Operation Scheme and Longitudinal Staging

A longitudinal division of the project tollway is therefore planned in order to lighten the burden of the initial investment cost and to realize partial tollway operation considering the following factors:

i) Cost Elements

- to minimize earth volume to be transported for cut and fill
- to balance the earth volumes to cut and fill
- to minimize the total length of construction roads to be either improved or built
- to not exceed an initial construction cost of 500 billion Rupiah

ii) Operational Elements

- to divide the tollway so as to attract traffic demand as much as possible
- to select the terminus of each divided segment for easy access to regional centers
- to consider a unit of operation and maintenance activities

As a result of the foregoing it is proposed to divide the total tollway length into three segments, which are:

Package A: <u>Cikampek-Subang</u>, which directly connects to the existing Jakarta-Cikampek Tollway and the planned Cikampek-Padalarang Tollway. Cikampek is a development center and Subang is a sub-development center in Puruwasuka Development Region. Further, a regional tollway office is proposed to be located in Subang at completion of the total length of the project tollway.

Package B: Subang-Dawuan, which reinforces a missing link in the road network in the region. Dawuan is located near Kadipaten which is a sub-development center of Cirebon Development Region, and is directly connected with the national road between Cirebon and Bandung. Further, a regional tollway office is proposed to be located in Dawuan.

Package C: <u>Dawuan-Cirebon</u>, which by-passes Cirebon City and a congested national road section between Cirebon and Palimanan. This segment runs parallel to the Cirebon-Kadipaten national road. Cirebon City is defined as a development center of West Java Province as well as of Cirebon Development Region.

The project study aims to examine to feasibility of the Cikampek-Cirebon Tollway and to complete the extension to Cirebon of the currently operating Jakarta-Cikampek Tollway.

Alternative longitudinal staging plans were, therefore, assembled, assuming the shortage of funds for the total project cost is only temporary at the initial stage and provided the subsequent construction could start immediately after the initial section commenced partial operation.

Basically to follow the identified project concept, partial operation of the project tollway should be scheduled so as to be a continuation of the existing Jakarta-Cikampek Tollway. In addition, from a psychological point of view a driver will favour using a tollway continuously and is less likely to select a route via discontinued tollway components. That is, a partial operation unconnected with the Jakarta-Cikampek Tollway, such as Package B, Package C or Packages B & C would not attract potential tollway users as expected.

Accordingly, the alternative longitudinal staging plans are assumed to consist of the following construction stages:

- i) Package A followed by Package B and finally Package C
- ii) Packages A + B followed by Package C
- iii) Packages A + B + C simultaneously.

In addition to the above longitudinal construction stages, a cross sectional staging was analyzed using the estimated traffic demand to the tollway.

3. Traffic Demand for Package Combinations and Cross-section Staging

Before the total length of Cikampek-Cirebon Tollway is complete, that is during a partial operation of the tollway, the tollway impact upon the region will be smaller than that which will be brought about after completion of the total length.

Therefore, the estimations of traffic volumes on the alternative implementation plans were based on the present pattern OD matrices for the years 1995 and 2005.

The resulting traffic volumes for the respective alternative plans are shown in Table SP 3.1.

According to this traffic analysis Package A alone requires only a 2-lane/2-way tollway for about 10 years from the assumed commencement of tollway operation in 1998. The combinations of Packages A & B and A & B & C require the addition of traffic lanes from 2-lane/2-way to 4-lane/2-way in 2001. There is thus only a few years duration until the traffic demand overtakes the 2-lane/2-way road capacity at the freeway service level.

Table SP 3.1 Estimated Traffic Volumes on Package Combinations

Package Combination	Segment*	ocginent (ven./day)		No. of L	anes Required
		Year 1995	2005	1995	2005
A	ъ	2,034	5,986		
(Cikampek-Subang)	· c	1,826	5,677	2	2
	Average	1,930	5,832		
	b	5,863	12,730		
	С	5,666	12,436		
A&B	đ	5,376	11,676	2	4
(Cikampek-Dawuan)	e	5,380	11,886		(in Year 2001)
	f	5,301	11,660		
	Average	5,517	12,078		
ta to a	b	6,417	13,439		
	c ·	6,224	13,155		·
	d	6,051	12,556		
	e	6,060	12,792	<u> </u>	
A&B&C	ſ	5,384	12,578	2	4
(Cikampek-Cirebon)	g	5,828	10,715		(in Year 2001)
	h	5,743	10,562		
	i	6,745	12,40		
	j	5,700	11,485		
	(k)**	(3,540)	(6,899)		
	Average	6,084	12,187		

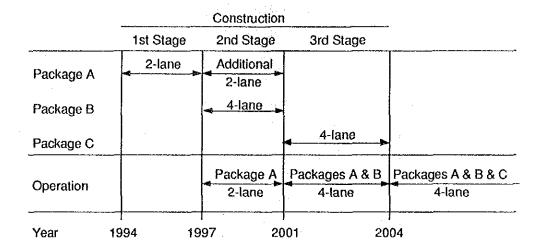
Note:

- * Please refer to Fig. 11.1.3 of Main Report
- ** (k) section is considered as an access to the throughway from the arterial road, so that traffic volume on section (k) is not included in the average volume calculation.

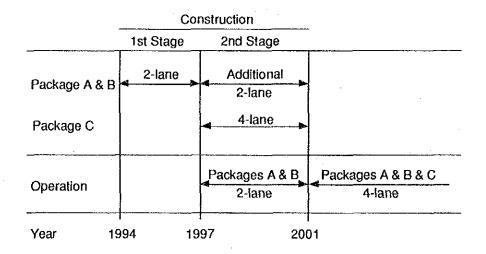
4. Alternative Implementation Plans and Project Cost

Alternative implementation plans were prepared taking into account both longitudinal and cross-sectional staging plans. They are:

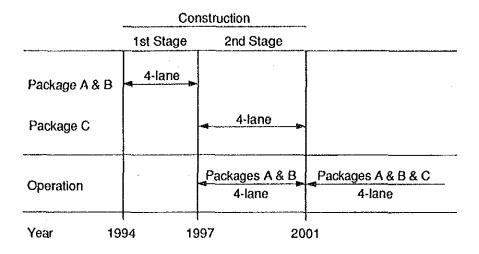
Alternative 1



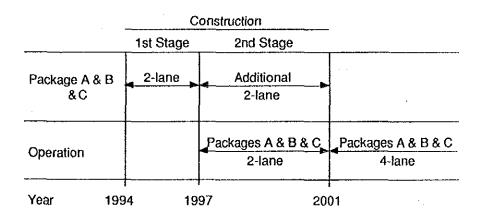
Alternative 2



Alternative 3



Alternative 4



The construction cost of each package is estimated for its initial 2-lane tollway, the remaining works for a 4-lane tollway, and for the initial 4-lane tollway as shown in Table SP 4.1. The breakdown of the project costs is presented in Tables SP 4.3 and 4.4.

Table SP 4.1 Financial Project Cost of Package Combination

				(Billion Rupiah)		
Package	Α	В		A+B	A+B+C	
Initial 2-lane	180	182	219	362	581	
Remaining for 4-lane	55	61	81	116	197	
Initial 4-lane	228	228	292	456	748	

Accordingly the total project cost to complete the 4-lane tollway is summarized for the respective alternative implementation plans as shown in Table SP 4.2.

Table SP 4.2 Project Cost by Stage for Alternative Implementation Plan

(Billion Rupiah)

Implementation Plan	Stage 1	Stage 2	Stage 3	Total
Alternative 1:	180	55 + 228 = 283	292	755
Alternative 2:	362	116 + 292 = 408	<u>.</u>	770
Alternative 3:	456	292		748
Alternative 4:	581	197	-	778

The project cost required for the initial stage varies from 180 to 581 billion Rupiah and Alternative 4 exceeds 500 billion Rupiah.

Table SP 4.3 Project Cost (Initial Divided 2-Lanes)

The state of the s			-	(1000 Rp.)
ITEM	PACKAGE A	Initial		TOTAL
1 Earth works	PAUKAGE A	PACKAGE B	PACKAGE C	IUIAL
Clearing and grubbing	1,612,600	1,807,850	1,837,000	5,257,450
Common excavation (E-L)	14,297,500	8,316,000	3,717,000	26.330,500
Borrow excavation (E-L)	931.000	205,200	8,618,400	9,754,600
Fmhankment (1km T-C) soil	9,437,500	5,437,500	7.820.000	22,695,000
Embankment (1km T-C) soil Haulage A (7Km)	2,467,500	5,351,500	2.474.500	10.293.500
Haulage B (13Km)	8,092,500	0,001,000	13,780,000	21.872.500
Haulage C (20Km)	0,002,000	<u>ŏ</u>	9,810,000	9,810,000
Sodding Solid	109,500	153,500	154,500	417.500
Sodding Strip	503.650	439.250	445,200	1.388.100
Sub-total	37,451,750	21,710,800	48,656,600	107,819,150
2 Flexible Pavement			<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	
Subgrade Preparation	75.000	105,150	106,350	286,500
Aggregate Subbase	4,925,000	6,875,000	4,475,000	16,275,000
Asphalt treated base	6.260,700	8.774.000	8,884,700	23,919,400
Binder course (t=6cm)	2,749,500	3,858,700	3,910,400	10,518,600
Surface course (t=4cm)	2,134,000	2,992,000	3,025,000	8,151,000
Prime coat	349,600	490.400	496,800	1,336,800
Tackcoat	200,800	281,200	284,800	766.800
Seal coat	272.400	382.800	387.600	1.042.800
Sub-total	16.967.000	23.759.250	21.570.650	62.296.900
3 Bridges				
Short span bridges	1,172,600	765,050	5.848.700	7,786,350
Medium span bridges	10.310.300	9,132,200	7,653,800	27.096.300
Long span bridges	3,224,000	3,224.000	0	6.448,000
Sub-total	14,706,900	13,121,250	13,502,500	41.330.650
4 Grade separation structure			1 1 1	
Medium span bridges	7,415,100	7,661,500	14,414,400	29,491,000
I/C bridges	1,185,800	0	0	1,185,800
Over-Bridges (Pedestrian)	938,497	1,685,464	1,876,994	4,500,955
Ramp Bridges	0	677,600	2,032,800	2,710,400
Sub-total	9,539,397	10,024,564	18,324,194	37.888.155
5 Drainage			.,	
U-ditch & Catchbasin	2,580,000	3,577,600	3,646,400	9,804.000
Concrete pipe o 100	556,405	367,908	1,028,781	1,953,094
Culvert A (3 x 3)	2,016,000	2,352,000	1,716,000	6,084,000
Culvert B (5 x 5)	702.000	520,000	2,080,000	3,302,000
Sub-total	5.854.405	6.817.508	8,471.181	21.143.094
6 Related Construction				6 666 666
Road relocation	1,095,600	249.000	1,494,000	2,838,600
Road improvement (access)	0 150 000	539,500	4,357,500	4,897,000
Road improvement (const.)	2,158,000	664.000	1.660.000	4,482,000
New construction (access)	3,253,600	996,000	249,000	1,245,000
Sub-total	3,203,600	2,448,500	7.760.500	13.462.600
7 Miscellaneous	010 010	A70 CA7	1 070 240	2 005 500
Guard Rail (single)	448,310	478,647	1,078,640	2,005,596
Fence, Km Post, ROW Stake	1.125,000 562.500	1,560,000 780,000	1,590,000 795,000	4,275,000
Median Barrier		102,500	102,500	2,137,500
Marking Signs and Signals	72,500 480,000	665,600	678.400	277,500 1.824,000
Sub-total	2.688.310	3,586,747	4.244.540	10,519.596
8 Interchange(exclud bridge)	7,000.000	7.000,000	7,000,000	21,000,000
9 Throughway Toll Barrier	5,700,000	***************************************		5,700.000
10 Parking Area	3,100,000	8,240,000	4.120.000	12.360,000
11 Service Area	4,200,000	0,240,000	4,120,000	4.200.000
Sub-total	16,900,000	15.240,000	11,120,000	43,260,000
Direct Construction Cost	107,361,000	96,709,000	133,650,000	337.720.000
Contingency 15%	16,104.000	14,506,000	20,048,000	50.658,000
Overhead & Profit 10%	12,347,000	11,122,000	15,370,000	38,839.000
Engineering fee 7%	10,978,000	9,991,000	14,051,000	35,020,000
Vehicle & Furniture	1,042,000	1,042,000	1,042,000	3,126,000
Tax 10%	14,783,000	13.337,000	18,416,000	46.536,000
Land Acquisition & Compensation	17.364.000	35.093,000	16,780,000	69,237,000
Project Cost	179,979,000	181,800,000	219,357,000	581.136.000
L		10110001000		

Table SP 4.4 Project Cost (Remaining Works for 4-Lanes)

(1000 Rp.) Remaining Works for 4-Lanes PACKAGE B | PACKAGE C TEM PACKAGE A Earth works Clearing and grubbing
Common excavation (E-L)
Borrow excavation (E-L) 1,389,500 5,183,200 4,302,500 1,305,500 3,797,500 5,544,000 10,731,000 6,064,800 10,617,500 4,151,000 881,600 3,015,000 Embankment (1km T-C) soi Haulage A (7Km) Haulage B (13Km) Haulage C (20Km) 3,300,000 2,005.500 840,000 2,437,500 0 7,605,000 10,042,500 5,280,000 278,000 694,050 5,280,000 102,000 219,800 72,500 Solid 103,500 222,600 Sodding 251,650 12,445,650 Sodding Strip 25.391.800 47,858,850 10,021,400 Sub-total 2 Flexible Pavement 45,600 2,675,000 64,050 174,600 Subgrade Preparation 64.950 3,775,000 5,293,100 2,321,800 3,850,000 5,358,700 Aggregate Subbase 10,300,000 14,423,800 6.326,200 Asphalt treated base Binder course (t=6cm) 3,772,000 2,350.000 1,654,400 4,911,500 813,600 1,281,500 212,800 1,804,000 Surface course (t=4cm) 1.826.000 302,000 298,800 Prime coat 120,800 169,600 171,600 462,000 Tackcoat 434,400 112,800 159,600 162,000 Seal coat 9.874.900 13,885.950 14,085.250 37,846,100 Sub-total Bridges 7,786,350 Short span bridges 1,172,600 765,050 5,848,700 7,653,800 27,096,300 Medium span bridges 10,310,300 9,132,200 3,224,000 Long span bridges 3,224,000 6,448,000 0 13,502,500 41,330,650 Sub-total 14,706,900 13,121,250 4 Grade separation structure Ö Ö Medium span bridges Ô I/C bridges 0 0 Over-Bridges (Pedestrian) Ö 0 ö Ö Ö Ramp Bridges Sub-total 0 0 0 0 5 Drainage Ö 0 ö U-ditch & Catchbasin 0 Concrete pipe o 100 Culvert A (3 x 3) Culvert B (5 x 5) 0 0 Ö 0 0 0 0 0 0 Õ 0 0 Sub-total 6 Related Construction Road relocation Road improvement (access)
Road improvement (const.) Ö Ō Ö Ö 0 0 0 New construction (access Ò 0 0 0 Sub-total Miscellaneous Guard Rail (single) 353,929 404,490 768,531 1,526,950 0 O O Fence, K⊯ Post, ROV S . 0 Median Barrier 0 0 0 232,500 62.500 85,000 85,000 Marking 332,800 908.800 Signs and Signals 243,200 332,800 1.186.331 2.668.250 Sub-total 659,629 822,290 Interchange(exclud bridge) 0. 0 Û 9 Throughway Toll Barrier Ö 4,120,000 2.060,000 0 6,180,000 O Parking Area Ö Service Area 6.180.000 4.120.000 2.060.000 0 Sub-total 37,687,000 41,971,000 56,226,000 35,884,000 Direct Construction Cost 5,653,000 4,334,000 6,296,000 4,827,000 Contingency Overhead & Profit 8,434,000 20.383.000 10% 15,627,000 6,466,000 1,907,000 Engineering fee 7% 2,124,000 2,845,000 6,876,000 Vehicle & Furniture 10% 7,397,000 5,522,000 4,958,000 17,877,000 Tax Land Acquisition & Compensatio 54,539,000 60,740,000 81.368.000 196.647.000 Project Cost

5. Economic Comparison of Alternative Implementation Plans

In order to evaluate the efficiency of the investment schedule IRR was applied to the alternative implementation plans.

The economic benefit was calculated by comparing "with" and "without" each package combination. The benefit is defined as consisting of savings in vehicle operating costs and travel time costs of the tollway users.

The benefit in the assumed tollway commencement year of 1998 was derived by interpolation between 1995 and 2005, and the result is presented in Table SP 5.1.

The economic investment cost for an initial 2-lane/2-way construction and the remaining cost for 4-lane/2-way, and an initial 4-lane/2-way are shown in Table SP 5.2.

Table SP 5.1 Economic Benefits of Package Combinations

(Million Rupiah)

Pa	ckage	1995	2005
A	(2-lane/2-way)	1,843	16,840
A+B	(2-lane/2-way)	24,073	107,893
A+B	(4-lane/2-way)	34,390	154,133
A+B+C	(2-lane/2-way)	43,978	158,548
A+B+C	(4-lane/2-way)	62,825	226,497

The economic benefits shown above were based upon the traffic demand estimated by the present pattern model. After completion of the total 4-lane tollway it was assumed that the traffic volume could reach in several years the level of traffic volume estimated by the gravity model.

Consequently, economic cost and benefit flows were prepared for the alternative implementation plans as presented in Tables SP 5.3 through 5.6, and the economic IRRs were calculated as shown in Table SP 5.7.

Table SP 5.2 Economic Project Cost

	IN	ITIAL 2-LANE C	ONSTRUCTION		• .
- 	PACKAGE A	PACKAGE B	PACKAGE C	PACKAGE A+B	PACKAGE A+B+C
DETAILED DESIGN	4985	4571	6550	9556	16106
SUPERVISION	. ,	3752	5190	7912	13102
LAND ACQ.& COMP		35093		52457	69237
CONSTRUCTION	119828	108169	149333	227997	377330
PROJECT COST	146337	151585	177853	297922	475775
					(MILLION RP.)
	RE	MAINING WORKS	FOR 4-LANE		
-	PACKAGE A	PACKAGE B	PACKAGE C	PACKAGE A+8	PACKAGE A+B+C
DETAILED DESIGN	 0	0	0	0	(
	. 1589	1769	2370	3358	5728
LAND ACQ.& COMP	0	0	0		(
CONSTRUCTION	41950	46562	62571	88512	151083
PROJECT COST	43539	48331	64941	91870	156811
			× , · · ·		
	1 v				(MILLION RP.)
	IN	ITIAL 4-LANE C	DNSTRUCTION		
-	PACKAGE A	PACKAGE B	PACKAGE C	PACKAGE A+B	PACKAGE A+B+C
DETAILED DESIGN	5185	4756	6775	9941	16716
SUPERVISION	5185	4756	6775		
LAND ACQ.& COMP	17364	35093			
CONSTRUCTION	156773	144025	205009	300798	50580
PROJECT COST	184507	188630	235339	373137	608476

Table SP 5.3 Economic Cost and Benefit Flows for Alternative Implementation Plan

Alternative (1)

1st Stage: 2nd Stage: 3rd Stage: 4th Stage: 1st Stage:

Package A 2-Lane
Packages A+B 4-Lane Packages A+B+C 4-Lane

		C	OST FLOW (MIL.R	P.)	**	ANNUAL BENEFIT	ANNUAL NET INCREASE
YEAR	ENGINEERING SERVICES	LAND ACQ./ CONSTRUCTION COMPENSATION COSTS		OPERATION/ MAINTENANCE	ANNUAL COSTS	FLOW (MIL.RP)	OF BENEFIT (MIL.RP)
 1989	_++						
1990							
1991	3,222				3, 22 2		-3,22
1992	6,442				6,442		-6,44
1993	6,442				58,899		-58,89
1994	1,664	•	35,948		54,392		-54,39
1995	1,664	•	47,931		49,595		-49,59
1996	832		35,945		36,777		-36,77
1997.	1,903		28,805	2,996	33,704	4,843	-28,86
1998	1,587		55,793	2,996	60,376	6,342	-54,03
1999	1,587		59,988	2,996	64,571	7,842	-56,72
2000	1,268		41,390	2,996	45,654	9,342	-36,31
2001	2,710		61,503	8,941	73,154	106,236	33,08
2002	2,710		82,004	8,941	93,655	118,210	24,55
2003	-		61,503	8,941	71,799	130,184	58,38
2004	.,,,,,,			14,216	14,216	210,130	195,91
2005				14,216	14,216	356,701	342,48
2006				14,216	14,216	503,272	489,05
2007				14,216	14,216	649,843	635,62
2008	1,708	•	25,940	14,216	41,864	796,414	754 ,5 5
2009	1.708	•	25,940	14,216	41,864	942,985	901,12
2010	1,100		,	15,099	15,099	1,089,556	1,074,45
2011				15,099	15,099	1,236,127	1,221,02
2012				15,099	15,099	1,335,549	1,320,45
2013	1,476		22,076	15,099	38,651	1,434,970	1,396,31
2014	1,476		22,076	15,099	38,651	1,534,392	1,495,74
2015	.,		,	15,464	15,464	1,633,813	1,618,34
2016				15,464	15,464	1,633,813	1,618,34
2017		•		15,464	15,464	1,633,813	1,618,34
2018	• .		•	15,464	15,464	1,633,813	1,618,34
2019			•	15,464	15,464	1,633,813	1,618,34
2020		-		15,464	15,464	1,633,813	1,618,34
2021		•		15,464	15,464	1,633,813	1,618,34
2022			•	15,464	15,464	1,633,813	1,618,34
 OTAL	39,754	69,237	606,842	323,310	1,039,143	23,543,442	22,504,29

ECONOMIC IRR=

28.0%

Table SP 5.4 Economic Cost and Benefit Flows for Alternative Implementation Plan

Alternative (2)

1st Stage:

Packages A+B 2-Lane Packages A+B+C 4-Lane

2nd Stage: 3rd Stage:

4th Stage:

		0	OST FLOW (MIL.F	.RP.)		ANNUAL BENEFIT	ANNUAL NET INCREASE
YEAR	ENGINEERING SERVICES			CONSTRUCTION OPERATION/ COSTS MAINTENANCE		FLOW (MIL.RP)	OF BENEFIT (MIL.RP)
1989							
1990	•						
1991	3,222				3,222		-3,222
1992	6,442				6,442		-6,442
1993	6,442	52,457			58,899		-58 ,89 9
1994	3,166	16,780	45,599		65,545		-65,545
1995	1,582		68,399		69,981		-69,981
1996	1,582		68,399		69,981		-69,981
1997	1,582		45,599		47,181		-47, 181
1998	4,054		88,057	7,151	99,262	49,219	-50,043
1999	3,382		117,409	7,151	127,942	57,601	-70,341
2000	2,027	•	88,057	7,151	97,235	65,983	-31,252
2001				14,216	14,216	161,028	146,812
2002				14,216	14,216	272,004	257,788
2003				14,216	14,216	382,981	368,76 5
2004				14,216	14,216	493, 9 57	479,741
2005		•		14,216	14,216	604,934	590,718
2006				14,216	14,216	715,910	701,694
2007				14,216	14,216	826,887	812,671
2008	1,708		25,940	14,216	41,864	937,863	895,999
2009	1,708		25,940	14,216	41,864	1,037,285	995,421
2010	•			15,099	15,099	1,136,706	1,121,607
2011				15,099	15,099	1,236,127	1,221,028
2012				15,099	15,099	1,335,549	1,320,450
2013	1,476		22,076	15,099	38,651	1,434,970	1,396,319
2014	1,476		22,076	15,099	38,651	1,534,392	1,495,741
2015	,		·	15,464	15,464	1,633,813	1,618,349
2016				15,464	15,464	1,633,813	1,618,349
2017				15,464	15,464	1,633,813	1,618,349
2018				15,464	15,464	1,633,813	1,618,349
2019				15,464	15,464	1,633,813	1,618,349
2020				15,464	15,464	1,633,813	1,618,349
2021				15,464	15,464	1,633,813	1,618,349
2022				15,464	15,464	1,633,813	1,618,349
TOTAL	39,849	69,237	617,551	348,604	1,075,241	25,353,900	24,278,659

ECONOMIC IRR=

30.7%

Table SP 5.5 Economic Cost and Benefit Flows for Alternative Implementation Plan

Alternative (3)

1st Stage: Packages A+B 4-Lane
2nd Stage: Packages A+B+C 4-Lane
3rd Stage: - - 4th Stage: - -

	COST FLOW (MIL.RP.)					ANNUAL	ANNUAL	
YEAR	ENGINEERING SERVICES	LAND ACQ./ COMPENSATION	CONSTRUCTION	OPERATION/ MAINTENANCE	ANNUAL COSTS	BENEFIT FLOW (MIL.RP)	NET INCREASE OF BENEFIT (MIL.RP)	
1989					•			
1990								
1991	3,343				3,343		-3,34	
1992	6,687				6,687		-6,68	
1993	6,687	52,457			59,144		-59,14	
1994	3,977	16,780	60,160		80,917		-80,91	
1995	1,988		90,239		92,227		-92,22	
1996	1,988		90,239		92,227		-92,22	
1997	1,988		60,160		62,148		-62,14	
1998	2,710		61,503	8,941	73,154	70,313	-2,84	
1999	2,710		82,003	8,941	93,654	82,287	-11,36	
2000	1,355		61,503	8,941	71,799	94,262	22,46	
2001				14,216	14,216	161,028	146,81	
2002				14,216	14,216	272,004	257,78	
2003				14,216	14,216	382,981	368,76	
2004				14,216	14,216	493,957	479,74	
2005				14,216	14,216	604,934	590,71	
2006				14,216	14,216	715,910	701,69	
2007				14,216	14,216	826,887	812,67	
2008	1,708		25,940	14,216	41,864	937,863	895, 9 9	
2009	1,708		25,940	14,216	41,864	1,037,285	995,42	
2010			•	15,099	15,099	1,136,706	1,121,60	
2011				15,099	15,099	1,236,127	1,221,02	
2012			•	15,099	15,099	1,335,549	1,320,45	
2013	1,476		22,076	15,099	38,651	1,434,970	1,396,31	
2014	1,476		22,076	15,099	38,651	1,534,392	1,495,74	
2015	.,		,	15,464	15,464	1,633,813	1,618,34	
2016				15,464	15,464	1,633,813	1,618,34	
2017	-			15,464	15,464	1,633,813	1,618,34	
2018				15,464	15,464	1,633,813	1,618,34	
2019				15,464	15,464	1,633,813	1,618,34	
2020				15,464	15,464	1,633,813	1,618,34	
2021				15,464	15,464	1,633,813	1,618,34	
2022				15,464	15,464	1,633,813	1,618,34	
TOTAL	39,801	69,237	601,839	353,974	1,064,851	25,427,959	24,363,108	

ECONOMIC IRR=

30.4%

Table SP 5.6 Economic Cost and Benefit Flows for Alternative Implementation Plan

Alternative (4)

1st Stage:

Packages A+B+C 2-Lane Packages A+B+C 4-Lane

2nd Stage: 3rd Stage:

4th Stage:

	COST FLOW (MIL.RP.)				ANNUAL BENEFIT	ANNUAL NET INCREASE		
YEAR	ENGINEERING SERVICES			ONSTRUCTION OPERATION/ COSTS MAINTENANCE		FLOW (MIL.RP)	OF BENEFIT (MIL.RP)	
1989				,,			٠.	
1990							. • •	
1991	3,222				3,222		-3,222	
1992	6,442				6,442		-6,442	
1993	6,442	52,457	1		58,899		-58,899	
1994	3,166	16,780	45,599	2	65,545		-65,545	
1995	3,658		113,199		116,857	*.	-116,857	
1996	3,658		128,133		131,791		-131,791	
1997	2,620	-	90,399		93,019		-93,019	
1998	2,291		45,325	11,370	58,986	78,349	19,363	
1999			60,433	11,370	74,094	89,806	15,712	
2000	1,146		45,325	11,370	57,841	101,263	43,422	
2001				14,216	14,216	112,720	98,504	
2002				14,216	14,216	230,598	216,382	
2003		4		14,216	14,216	348,475	334,259	
2004		· .		14,216	14,216	466,353	452,137	
2005				14,216	14,216	584,230	570,014	
2006				14,216	14,216	702,108	687,892	
2007				14,216	14,216	819,985	805,769	
2008	1,708	**	25,940	14,216	41,864	937,863	895,999	
2009	1,708	_	25,940	14,216	41,864	1,037,285	995,421	
2010	•		-	15,099	15,099	1,136,706	1,121,607	
2011				15,699	15,099	1,236,127	1,221,028	
2012				15,099	15,099	1,335,549	1,320,450	
2013	1,476		22,076	15,099	38,651	1,434,970	1,396,319	
2014	1,476		22,076	15,099	38,651	1,534,392	1,495,741	
2015			·	15,464	15,464	1,633,813	1,618,349	
2016				15,464	15,464	1,633,813	1,618,349	
2017	•			15,464	15,464	1,633,813	1,618,349	
2018				15,464	15,464	1,633,813	1,618,349	
2019	,			15,464	15,464	1,633,813	1,618,349	
2020				15,464	15,464	1,633,813	1,618,349	
2021	•			15,464	15,464	1,633,813	1,618,349	
2022				15,464	15,464	1,633,813	1,618,349	
TOTAL	41,304	69,237	624,445	361,261	1,096,247	25,257,283	24,161,036	

ECONOMIC IRR=

29.1%

Table SP 5.7 Economic IRR of Alternative Implementation Plans

	IRR (%)		
Alternative 1	28.0		
Alternative 2	30.7		
Alternative 3	30.4		
Alternative 4	29.1		

Alternative 1 shows the lowest IRR of 28.0% because the efficiency of the initial investment of Package A with a 2-lane road is quite small. In other words, the partial operation of Package A could not attract as much traffic as the other Package combinations.

The remaining three alternatives produced similar results of IRR ranging from 29.1% to 30.7%.

Comparing Alternatives 2 and 3, Alternative 2 requires less initial investment and produces a little bit higher rate of return than Alternative 3. However, as the IRRs are very close to each other, a 4-lane partial operation at the initial stage (Alternative 3) is more desirable than a 2-lane partial operation (Alternative 2) from such viewpoints as:

- it is complex and difficult to carry out the engineering design to accord with each construction stage.
- a few years after completion of the 2-lane/2-way tollway, a widening to 4-lane/2-way is required,
- traffic safety and service levels are relatively low, and
- a traffic accident easily influences upon the total traffic flow.

This may be similar Alternative 4 but it should be noted that Alternative 4 intends to realize not partial but full operation between Cikampek and Cirebon at the initial stage.

In consequence, Alternatives 3 and 4 are selected for further comparative study from the financial viability point of view.

6. Financial Comparison of Alternative Implementation Plans

A financial comparison for Alternative 3 and 4, which were selected in the economic analysis, is carried out. The traffic demand for the revenue estimation and the construction costs are based on the study results previously mentioned in Sections 3 and 4. The assumptions and methodology for estimation of profit and loss and cash flow are similar to those in the Main Report (refer to Chapter 15).

Summaries of the financial analysis results of Alternatives 3 and 4 are shown in Tables SP 6.1 and 6.2, respectively. It is generally observed that Alternative 3 has a slight advantage over Alternative 4.

The comparison between Alternatives 3 and 4 is summarized in Table SP 6.3.

Table SP 6.3 Value of FIRR (ROI)

(1)	Constant Price	
	Alternative 3	 14.01%
	Alternative 4	13.89%
(2)	Current Price	
	Alternative 3	23.52%
	Alternative 4	23.38%

Details of the financial calculations for Alternatives 3 and 4 at current price are shown in Tables SP 6.4 - 6.7 and Tables SP 6.8 - 6.11, respectively. The fund raising condition is assumed to be 40%: 60% equity loan ratio and 15% interest rate.

Table SP 6.1 Summary of Results of Financial Analysis

(for Alternative 3)

	(No.)	: €	(3)	(3)	(4)	(5)	9	6	(8)	8	(10)	(11)	(12)
Year of	E term	5002	2021	•	2005	5005	1	2003	2004	2006	2002	2003	2005
Maximum Short-term		587,800	2,495,070	ŧ	333,630	066,930	ì	491,195	1,053,660	1,924,063	302,396	732,141	1,247,493
snic	Annual Surplus in Cash Flow (Year)	2015	î	*	2011	2018	*	2007	2009	2011	2002	2008	2010
First Year of Surplus	Accum. Surplus in Profit & Loss (Year)	2013	*	*	2010	2017	£	2006	2008	2010	2005	2007	2009
First Ye	Annual Surplus in Profit i & Loss (Year)	2007	2022	£	2005	2010	*	2004	2005	2007	2003	2004	2005
ΛdΝ	(Discount Rate = 15%) (Mil.Rp.)	065'9	(52, 158)	(110,906)	195	(49,151)	(567'86)	1,234,426	1,133,155	1,031,883	1,224,557	1,139,497	1,054,438
FIRR (ROE)	8	15.24	13.27	11.59	15.01	13,44	12.04	26.48	24.91	23.51	25.88	24.67	23.55
NPV	(Discount Rate = 15%) (Mil.Rp.)	(37,284)	(37,284)	(37,284)	(37,284)	(37,284)	(37,284)	1,134,757	1,134,757	1,134,757	1,134,757	1,134,757	1,134,757
FIRR (ROI)	8	14.01	14.01	14.01	14.01	14.01	14.01	23.52	23.52	23.52	23.52	23.52	23.52
	(No.)	: 6	(3)	(3)	(4)	(5)	9)	3	(8)	6	(10)	(11)	(12)
	Interest	. %0[15%	20%	10%	15%	20%	10%	15%	20%	10%	15%	20%
	Equity /Loan Ratio	30%:70%			*09:%07			30%:70%			209:207		
		1. (Constant Price) 30%:70%	(1) Toll Rate:	5% up/Year	(2) Cost: Constant			2. (Current Price) 30%:70%	(1) Toll Rate:	40% up/ 5 Year	(z) Cost: 8% up/Year		

Note: (1) Figure in () indicates a minus value. (2) *) Null first year of surplus within the project life.

Table SP 6.2 Summary of Results of Financial Analysis (for Alternative 4)

		(No.)	:€	8	8	(3)	(2)	(9)	: 6	(8)	6	(10)
Year	Maximum Short-term Loan	(Year)	5002	•	, 1	2005	2010	•	2003	2004	2006	2002
Maximum Short-term		(Mil.Rp.)	604,102	•	•	323,008	1,062,789	•	162,744	1,055,500	1,983,515	259,930
snjo	Annual Surplus in Cash Flow	(Year)	2015	*	F	2011	2019	£	2006	2009	2011	2005
First Year of Surplus	Accum. Surplus in Profit	(Year)	2013	· (*	•	5002	2018	*	2005	2008	2011	2007
First Y	Annual Surplus in Profit	(Year)	2002	?	*	2005	2010	*	2003	2007	2007	2003
ΛdΝ	(Discount Rate = 15%)	(Mil.Rp.)	3,972	(59,658)	(123,289)	(3,351)	(56,892)	(110,433)	1,245,661	1,137,260	1,028,853	1,235,093
FIRR (ROE)	•	(%)	15.14	13.07	11.32	14.89	13.24	11.78	26.50	24.81	23.33	25.86
ΛdΝ	(Discount Rate = 15%)	(Mil.Rp.)	(43,387)	(43,387)	(43,387)	(43,387)	(43,387)	(43,387)	1,141,577	1,141,577	1,141,577	1,141,577
FIRR (ROI)	· ·	%	13.89	13.89	13.89	13.89	13.89	13.89	23.38	23.38	23.38	23.38
		(No.)	: €	69	(3)	3	(2)	9	(2)	(8)	6)	(10)
	Interest Rate		10%	15%	20%	. 10%	15%	20%	,0 %	. 15%	20%	10%
	Equity /Loan Ratio)	30%:70%			40%:60%			30%:70%			40%:60%
			1. (Constant Price) 30%:70%	(1) Toll Rate:	3% up/rear	(2) Cost: Constant			2. (Current Price) 30%:70%	(1) Toll Rate:	40% up/ 5 Tear	(z) cost: 8% up/Year

Note: (1) Figure in () indicates a minus value. (2) *) Null first year of surplus within the project life.

(11)

2003

717,786

2007

2007

2005

24.55 1,143,932

1,141,577

(11)

15%

1,052,770

23.37

23.38

2004 (12)

Table SP 6.4 Profit and Loss Statement (Current Price)

(for Alternative 3)

(Million Rp.)

			(96 (52)	33	63	555	189	ე გ ე	4 7 4 7	84 S	51.	i N	99.7	02,	, 65 1	<u>₹</u> &	2 86	
	(Accum. Profit after Tax)		(67,006) (139,862) (139,862)	(381,028)		~ ~	. •	702,548	1,312,834 2,278,442	3,317,848	6, 136, 412	9,844,623	12,551,366	17,949,970	21,772,562	25,586,1	34, 769, 689	
	Profit after Tax		(67,006)	(156,694)	(124,911)	45,884	174,798	549,415	610,286 965,608	1,039,405	1,705,712	1,900,667			3,822,592	5,813,585	5, 379, 691	
·	Corporate		000			24,707	94,122	295,839	328,616 519,943	559,680	918,460	1,023,436	1,457,477	1,452,032	2,058,319	2,053,468	2,896,757	
0.0	Profit after Dep.		(67,006)	(156,694)	(124,911)	70,591	268,920	845,253	938,902	1,599,085	2,624,172	2,924,104	4,164,221	4,148,662	5,880,911	5,867,050	8,276,447	
60%) 15%)	Depreciation (Int. d. Con. P.)		696,4	4, yoy 8, 252	8,252	8,252	8,252	8,252	8,252	8,252	8,252	8,252	8,252	8,252	8,252	8,252	8,259	•
Loan = Rate =	Depre. ciation		13,170	24,837	24,837	24,837	24,837	24,837	24,837 31,025	31,025	31,025	38,885	38,885	38,885	38,885	38,885	38,885	•
(Ratio of Loan (Interest Rate	Profit after Int.		(54,717)	(123,605)	(91,822)	103,680	302,009	679,444 878,342	971,991	1,638,362	2,663,449	2.971.241	4,211,358	4, 195, 799	5,928,048	5,914,187	8 323 591	
•	Interest (Short)	2,858 2,858 11,632	34,620	76,514	105,135	146,428	121,605	10,901	00	00	000	o	o c	, o	0	0 0	, 0	
	Interest (Long)	000	56,072 66,072	117,155	112,750 108,345	102, 132	85,995	69,857	61,789 53,720	45,651	29,514	14,328	9,183	1,855	0	o c	, 0	
	Gross		42,051	70,064	126,063 181,807	352,240	509,609	959,100	1,033,780	1,684,013	2,692,963	2,985,569	4,220,541	4,197,654	5,928,048	5,914,187	8,323,591	
	Property		72.72	5,7	2, 2,	7, 7	5,5	3					7,7	54	25	% %	: X	
4.	Operation Property & Tax Maint. Cost	- -	19,858	39,773	42,954	50,103	58,441	68, 166 68, 166	73,619 84,014	90, 735	105,833	127,350	137, 538	160,425	173,259	187, 120	218,257	•
	Revenue		61,933 67,446	109,861	169,041 228,222	402,367	568,074	1,027,290	1,107,423	1,774,772	2,798,820	3,112,943	4, 358, 103 4, 358, 103	4, 358, 103	6,101,331	6 101 331 6 101 331	8,541,872	
	Year	1990 1991 1992 1994 1995 1996 1996	1998 1999	2001	2002 2003	2004	2006	2008 2008	2009 2010	2011	2013	2015	2016	2018	2019	2020	2022	

Table SP 6.5 Cash Flow (Current Price)

(for Alternative 3)

				(Ratio of Loan	f Loan =	60%	^								Ŭ	(Million Rp.)	3	
	(Sources)	-		(Interest Rute	t Rote	15%)	c	(Uses)					(Uses Total)	(Sources Minus		Ket Cash	Accum-	
	Profit	Depre- ciation	Depre- Equity ciation (Int. d	Equity (Int. d.	Equity	Logn (Long)	(Sources Total)	Const. Cost	Intrest	(Total Project	Repay Loan	Repay Loan		Uses)	Loan (Short)	F. 06	Ket	
Year	₹ax		(Int. d. Con. P.) Con. P.)	on. P.)					Const. Period	Cost)	(5007)	(Short)					FLOW	
1990	•		:	:							. 0	. 0	. 0	. 0				
8				0	5,149	O	5,149	5,149	۵	5,149	6	٥	5,149	6	0	6		_
1992				0	11,123	٥	11,123	11,123	0	11,123	O	0	11,123	0	0	0	0	_
1993				0	83,381	0	83,381	83,381	0	83,381	0	0	83,381	О	0	0	0	_
1661				0	142,595		142,595	142,595	0	142,595	0		142,595		0	0		-
1995				0	87,525	95,199		182,724	14,280	197,004	6	0	197,004	(14,280)	14,280			_
1996					0		197,337	197,337	43,880	241,217	0	14,280	255,497	(58, 160)	58,160	0	0	
1997				0	0	147,944	147,944	147,944	66,072	214,016	0	58,160	272,176	(124,232)	124,232	0		_
1998	(900'29)	13,170	696'7	0	160,443		111,576	160,443	0	160,443	0	124,232	284,675	(173,099)	173,099	•	0	_
1999	(72,856)	13,170		0	47,704	180,758		258,462	27,114	255,576	6	173,099	458,675	(254,930)	254,930		•	_
2000	(84,472)	13,170		0	0	185,640		185,640	24,960	240,600	6,347	254,930	501,877	(382,570)	382,570	0	•	_
2001	(156,694)			0	0	0	(123,605)	0	0	0	19,502	382,570	402,072	(525,677)	525,677	0	:	_
2002	(124,911)				0	•	(91,822)	0	0	0	59,365	525,677	255,042	(798'959)	646,864	Ø	C	_
2003	(89,000)	24,837	8,252	0	0	0	(55,911)	O	ο.	Đ	29,365	946,864	676,229	(732,141)	732,141	0	J	_
5007	45,884	24,837		0	0	•	78,973	0	0	0	41,416	732, 141	773,557	(694,583)	694,583	0		_
2002	107,259		8,252	D	0	0	140,348	0	6	0	53,792	694,583	748,375	(608,027)	608,027	0	0	
2006	174,798		8,252	0	0	0	207,887	0	0	0	53,792	608,027	661,819	(453,932)	453,932			_
2007	420,131		8,252	0	0	0	453,220	0	0	0	53,792	453,932	507,724	(54,504)	54,504	0	0	_
2008	549,415		8,252	6	0	0	582,504	148,757	0	148,757	53,792	24,504	257,053	325,451	0	325,451		
2009	610,286			0	0	0	643,375	160,655	0	160,655	53,792	0	214,447	428,928	0	428,928		_
2010	965,608			0	0	0	1,004,885	0	0	0	53,792	ο,	53,792	951,093	0	951,093		
2011	1,039,405	31,025		0	0	0	1,078,682	0	0	0	53,792	6	53,792	1,024,890	0	1,024,890	2,730,363	
2012	1,112,853	31,025		0	0	٥	1,152,130	0	0	0	53,792	O	53,792	1,098,338.	0	1,098,338	3,828,700	_
2013	1,705,712	31,025	8,252	0	0	0	1,744,989	188,942	0	188,942	53,792	0	242,734	1,502,255	0	1,502,255	5,330,955	
2014	1,807,543	31,025		0	0	0	1,846,820	204,057	0	204,057	53,792	0	257,849	1,588,971	6	1,588,971	6,919,926	
2015	1,900,667	38,885	8, 252	Ð	0	0	1,947,804	0	0	O	977, 479	0	977'27	1,900,358	0	1,900,358	8,820,285	
2016	2,706,744	38,885	8,252	٥	0	0	2,753,881	0	0	0	34 294	C)	34,294	2,719,587	0	2,719,587	11,539,871	
2017	2,701,973	38,885	8,252	0	0	0	2,749,110	0		0	24, 427	0	24,427	2,724,683	O	2, 724, 683	14,264,555	
2018	2,696,630	38,885	8, 252	0	0	0	2,743,767	0	0	0	24,427	0	54,427	2,719,340	0	2,719,340	2,719,340 16,983,895	
2019	3,822,592	38,885	8,252	0	0	0	3,869,729	0	0	0	12,369	0	12,369	3,857,360	0	3,857,350	3,857,350 20,841,255	
2020	3,813,583	38,885	8,252	0	0	6	3,860,720	0	Ð,	0		O	6	3,860,720	0	3,860,720		
2021	3,803,853	38,885	8,252	0	0	٥	3,850,990	0	0	0	0	0	0	3,850,990	0	3,850,990	28,552,965	
2022	5,379,691		ω,	0	0	0	5,426,835	(1,098,369)	0	(1,098,369)	0	0	1,098,369)	6,525,204	0	6,525,204	35,078,169	
					627 020	478 300		2 000 2700 6	204 204	2 254 535					7 7 7 7			
(1018)	_			•	25, 100			(Exclude		-					99, 13, 14			
	Note: Figur	re in ()	Note: Figure in () indicates a minus value.	a minus	value.			Salvage										
								Value										

Table SP 6.6 FIRR (ROI) (Current Price) (for Alternative 3)

Table SP 6.7 FIRR (ROE) (Current Price) (for Alternative 3)

60%) FIRR = 24.67 (%) 15%) N.P.V = 1,139,497 (Rp.Mil.) 15%	Equity O & M Loan Loan Ce Cost Repay Interest 1		5,149 0 (5,149)		, e	142,595	0 14,280	082,880		160,443 19,858 0 66,072 (47,704 21,447 0 93,186	0 23,162 6,347 120,080	0 39,773 19,502 117,155	0 42,954 29,365 112,750	0 46,391 29,365 108,345	0 50,103 41,416 102,132	0 54,112 53,792 94,064	0 58,441 53,792 85,995	0 63,116 53,792 77,926	0 68,166 53,792 69,857	0 73,619 53,792 61,789	0 84,014 53,792 53,720 1	0 90,735 53,792 45,651 1	0 97,994 53,792 37,582	0 105,833 53,792 29,514 2	0 114,300 53,792 21,445 2	0 127,350 47,446 14,328 3	0 137,538 34,294 9,183	0 148,541 24,427 5,519	0 160,425 24,427 1,855	0 173,259 12,369 0	0 187,120 0 0	0 202,089 0 0	0 218,257 0 0	
(Ratio of Loan = (Interest Rate =	Year Revenue	1990	1991	1992	1993	1994	1995	1996	1997		1999 67,446		2001 109,861			٠.				2008 1,027,290			2011 1,774,772	•	N	۸Ĭ		2016 4,358,103							
%) (Rp.Mil.) 15%																																			
23.52 (%	ຶ ₃ ♣-	. CO	(5,149)	(11, 123)	(83,381)	(142,595)	(182,724)	(197,337)	(147,944)	19,858 (118,368)		23,162 (135,843)										·-	90,735 1,684,037	-		114,300 2,637,525						187,120 5,914,211		_	
FIRR # P.V. #	, t	. 0	5.149	11.123	83,381	142,595	182,724	197,337	147,944			185,640 23,		0 42,	0 46,	0 50,	0 54,	0 58,		148,757 68,		0 84,	0 90,		•	204,057 114,		0 137,	0 148,	0 160,	. 0 173,	0 187,	0 202,	0 218,	
	Revenue	066	991	55	663	766	1995	9661	2661		977, 29 6661	2000 72,959	•			•				2008 1,027,290								2016 4,358,103			2019 6, 101, 331	2020 6, 101, 331			

Note: Figure in () indicates a minus value.

Note: Figure in () indicates a minus value.

Table SP 6.8 Profit and Loss Statement (Current Price)

(for Alternative 4)

Note: Figure in () indicates a minus value.

Table SP 6.9 Cash Flow (Current Price)

(for Alternative 4)

		. •					á								*	(Million Rp.)	
	(Sources)			(Interest Rate	of Loan a	15%)	Q 5	(Uses)					(Uses	(Sources		Ret	Accum-
-													Total)	Rinus		Cash	Lated
	Profit	Depre-	Depre-	Equi ty	Equity	Loan	(Sources	Const.	Intrest	(Total	Керау	Repay		Uses)	Loan	FLOW	Wet
	after	Clation	cistion (int. d	(Int. d.		(Long)	Total)	Cost	during	Project	Loan	Loan			(Short)		Cash
Year	Tax			Con. P.)					Const.	Cost)	(Long)	(Short)					Flow
	•	•	Con. P.)		•	,	•	•	Period	,	,						•
1890	•			0	0	. 0	1	0	•	0	• •		0		0	0	0
8				0	5,150		5,150	5,150	~	5,150			5,150	0	0	6	٥
1992		٠		0	11,123	0	•	11,123	0	11,123	o,		11,123			0	٥
1993				0	83,382	0		83,382	0	83,382	. 6	0	83,382	0	0	0	O
7661				0	111,020	0	-	111,020	D	111,020	٥	G	111,020	O.	0	.0	0
1995				0	148,512	83,027		231,539	12,454	243,993	0	0	243,793	(12,454)	12,454	Đ	0
1996	٠			0	19,726	263,314		283,040	51,952	334,992	0	12,454	347,446	(64,406)	907,49	.	0
1997				C	0	222,028		222,028	85,256	307,284	0	90,409	371,690	(149,662)	149,662	Ó	C)
1998	(82,241)	16,898		0	117,923			117,923		117,923	0	149,662	267,585	(209,018)	209,018	0	0
130	(89,632)	,	5,987	0	52,187	117,621	103,061	169,808	17,643	187,451	0	209,018	396,469	(293,408)	293,408	0	o
2000	(101,362)	٠.		0		137,544		137,544	38,274	175,818	5,535	293,408	474,761	(415,694)	415,694	0	0
2001	(134,833)			0		0	(101,207)	0	0	0	23,089	415,694	438,783	(539,990)	239,990	6	0
2002	(102,452)			0	.		(68,826)	0	0	0	37,891	539,990	577,881	(646,707)	646,707	0	6
2003	(66,813)	25,403		٥	0		(33, 187)	0	0	0	37,891	646,707	684,598	(717,786)	717,786	0	(*
2004	64,307			0			97,933	0	0	٥	45,733	717,786	763,519	(665,586)	665,586	0	Ф
2005	123,649			0	0	0	157,275	0	C	0	54,902	985,536	720,488	(563,213)	563,213	0	0
2008	189,310		,	0	0	0	222,936	0	0	O	206,962	563,213	618,115	(395, 180)	395, 180	6	9
2002	434,134			0	0	0	467,760	0	0	o	206'55	395,180	780,085	17,679	6	17,679	17,679
8002	557,314			0	0	0	590,940	148,757	0	148,757	24,902	0	203,659	387,281	0	387,281	707,960
5002	611,208			0	0	0	644,834	160,655	0	160,655	54,902	0	215,557	429,277	0	429,277	834,238
2010	629,996	31,591		0	0	٥	1,006,453	0	0	0	54,902	٥	54,902	951,551	င္		1,785,788
2011	1,040,544	31,591		O	0	O	1,080,358	0	0	0	54,902	0	24,902	1,025,456	G		2,811,244
2012	1,114,099	31,591		0	0	0,	1,153,913	0	0	0	54,902	0	54,902	1,099,011			3,910,256
2013	1,707,067	31,591		0	0	O	1,746,881	188,942	0	188,942	54,902	O	243,844	1,503,037	•		5,413,293
2014	1,809,007	31,591		0	0	0	1,848,821	204,057	Þ	204,057	24,902	0	258,959	1,589,862			7,003,155
2015	1,902,318	39,451		0	0	O	1,949,992	0	0	0	49,367	0	49,367	1,900,625			8,903,780
2016	2,708,152	39,451		0	0	0	2,755,826	0	0	0	31,813	0	31,813	2,724,013	0		11,627,793
2017	2,702,658	39,451	8,223	0	٥	0	2,750,332	0	0	0	17,011	0	17,011	2,733,321	0		14,361,115
2018	2,696,593	39,451	8,223	0	0	0	2,744,267	0	0	0	17,011	0	17,011	2,727,256	ດ ດ	2,727,256	17,088,370
2019	3,822,243	39,451	8,223	O	0	0	р.	ø	0	o	9,173	0	9,173	3,860,744	0	3,860,744 20,949,115	1,949,115
2020	3,813,234	39,451		0	0	0		0	0	0		0	0	3,860,908	a	3,860,908 24,810,022	.,810,022
2021	3,803,504	39,451	8,223	0	0	0		0	0	O	Ö	0	6	3,851,178	0		3,661,200
2022	5,379,355	39,451		0	0	0	5,427,016	(1,101,345)	O	(1,101,345)	0	0	(1,101,345)	6,528,361	Ö	5,528,361 3	35,189,561
•						:			:))					1 1 1	1 1 1	
(Total)				0	549,023	823,534		2,074,968	205,579	2,280,547				~	4,673,104		
								(Exclude									
	Note: Figure in () indicates a minus value.	e in ()	indicates a	a minus v	alve.			Salvage									
								(an)eA									

Table SP 6.10 FIRR (ROI) (Current Price) (for Alternative 4)

Table SP 6.11 FIRR (ROE) (Current Price) (for Alternative 4)

		15%	¥	٠. ه	6	3	ເລ	6	ં જ	6	•	8	6	ê	3	ñ	<u>_</u>	<u>.</u> .	, N	· M	4	٥	Ŋ	M	ស	Řį	,1	īv	м	Ñ	<u></u>	ō.	۳.	Ċ)	ın
ative 4)		•	Cash Flow for ROE	1 1 1,	(5.150)	(11,123)	(83,382)	(111,020	(160,966)	(71,678	(85,256)	(147,323)	(67, 749)	(63,580	(41, 133	1,305	58,287	705,405 202,005	382,637	725,683	836, 154	919,06	1,472,072	1,585,773	1,698,93	2,611,193	2,768,024	2,924,975	4,182,273	4,188,623	4,179,291	5,918,899	5,914,211	5,899,24	8,323,61
(For Alternative 4)	ç.	(Mil.Rp.)	Loan Interest						12,454	51,952	85,256	85,256	102,898	122,700	119,237	113,553	107,869	32,53	84,538	76,303	890,89	59,833	51,598	43,362	35,127	26,892	18,656	11,251	6,479	3,928	1,376	0	0	0	0
	24.55 (%)	1,143,932	Loan Repay	. 0	0	0	٥	0	0	0	0	0	0	5,535	23,089	57,891	37,891	54 CHO	54,902	54,905	54,902	24,902	24,902	24,902	54,902	54,902	54,902	49.367	31,813	17,011	17,011	9, 173	0	0	0 :
(Current Price)	FIRR =	N.P.V = 1	O & H	•								25,315	. 27,341	29,528	39,773	44,74	46,391	54, 112	58,441	63,116	68,166	73,619	84,014	90,735	766,76	105,833	114,300	127,350	137, 538	148, 541	160,425	173, 259	187, 120	202,089	218,257
FIRR (ROE)	60%)		Equity		5,150	11,123	83,382	111,020	148,512	19,726	0	117,923	52,187	0	0 (.	- C	0	0	0	0	0	O	0	0	0	Ο.	5	0	0	0	0	0	0	, 0 ; 1
	Coan ==)	Revenue									81,171	87,677	94,183	140,966	507, 661	250,438	503,882	580,518	920,004	1,027,290	1,107,423	1,662,586	1,774,772	1,886,958	2,798,820	2,955,882	5,112,943	4,358,103	4,358,103	4,358,103	6,101,331	6,101,331	6,101,331	8,541,872
Table 6.11	(Ratio of		Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2007	2002	2003	2005	2006	2007	2008	2009	2010	2011			2014				2018	2019	2020		2022
		ኢ			•																							•							
native 4)					•																			-											
(For Alternative 4)	(%)	(Mil.Rp.) 15%			•																														
ce) (For Alternative 4)	23.38 (%)		Cash Flow for ROI		(5,150)	(11,123)	(83,382)	(111,020)	(231,539)	(283,040)	(222,028)	(62,067)	(109,472)	(72,889)	101, 193	152,749	204,047	022 677	522,077	856,888	810,367	873,149	1,578,572	1,684,037	1,788,964	2,504,045	2,637,525	2,985,593	4,220,565	4,209,562	4,197,678				8,323,615
	= 23.38	= 1,141,577 (Mil.Rp.)	Σp		. (5,150)	(11,123)	(83,382)	(111,020)	(231,539)	(283,040)	~							20, 105 501, 105 54, 112 649, 770					~	90,735 1,684,037						- 1			187, 120 5, 914, 211		
(Current Price)	23.38	1,141,577 (Mil.Rp.)		; ;	5,150 (5,150)	•					~	25,315	27,341	29,528							68, 166	73,619	84,014	•	766,76	105,833	114,300		-	- 1					
	= 23.38	= 1,141,577 (Mil.Rp.)	O & G Cost	; ;		•					222,028	25,315	169,808 27,341	137,544 29,528	0 39,773	0 42,954	0 46,391		0 58.441	0 63,116	148,757 68,166	73,619	0 84,014 1,	0 90,735	766,76 0	188,942 105,833	204,057 114,300	0 127,350	0 137,538	0 148,541	0 160,425	0 173,259	0 187,120	0 202,089	0 218,257

Note: Figure in () indicates a minus value.

Note: Figure in () indicates a minus value.

7. Conclusion and Recommendation

The comparative study between the alternative implementation plans favours Alternative 3 from both economic and financial points of view.

As far as the initial investment cost is concerned, Alternative 4 requires about 581 billion Rupiah which is 27% higher than Alternative 3 at 456 billion Rupiah. If the fund procurement faces a difficult situation, the smaller amount of the initial investment can be acceptable.

However, the following elements should be considered in finalizing the implementation plan study:

- Additional lane works for Alternative 4 take place only a few years after the start of its partial operation as a 2-lane/2-way tollway.
- The initial construction cost for the 2-lane/2-way tollway from Cikampek to Cirebon is about 78% of that for a 4-lane/2-way tollway.
- Temporary operation of a 2-lane/2-way tollway eventually requires complex engineering design and construction work.
- A 2-lane/2-way tollway is not favorable for tollway users from such viewpoints as traffic safety, service level and maintenance work.
 - In fact the existing 2-lane/2-way section of Jakarta-Cikampek Tollway has been socially criticized and 4-lane widening work is now underway.
- Alternative 3 may cause traffic congestion before Package C completes on the existing Kadipaten-Cirebon national road section.

Consequently, it is concluded and recommended that the initial construction should be the Package A & B combination with a 4-lane/2-way tollway immediately, followed by the extension to Cirebon by Package C with a 4-lane/2-way tollway. In addition, a proper countermeasure should be taken to ease the increasing traffic congestion particularly at the existing Palimanan intersection.





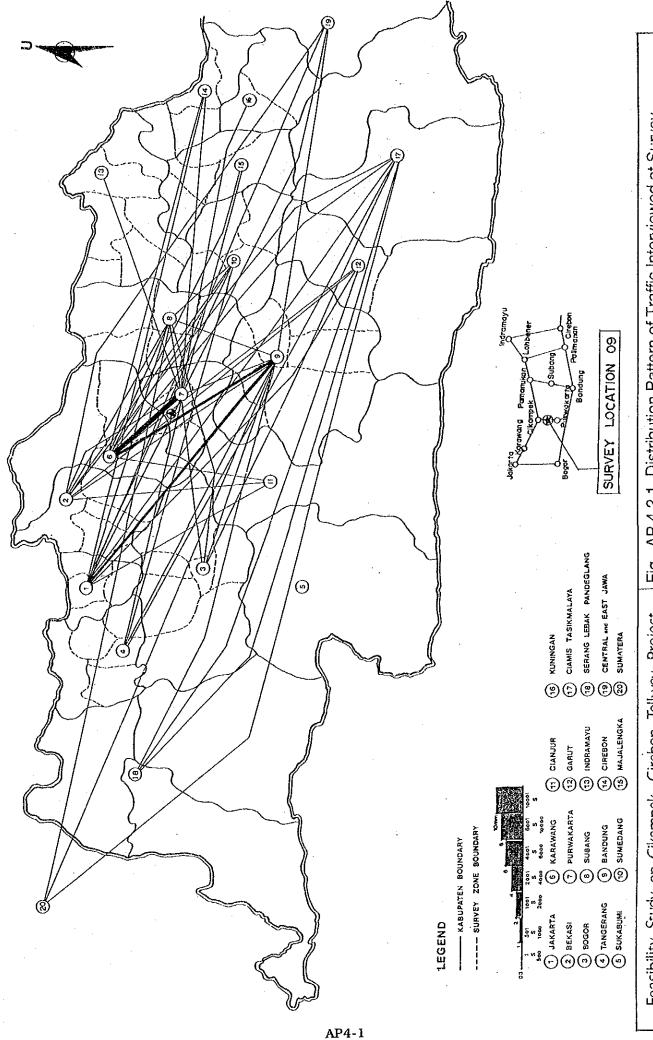
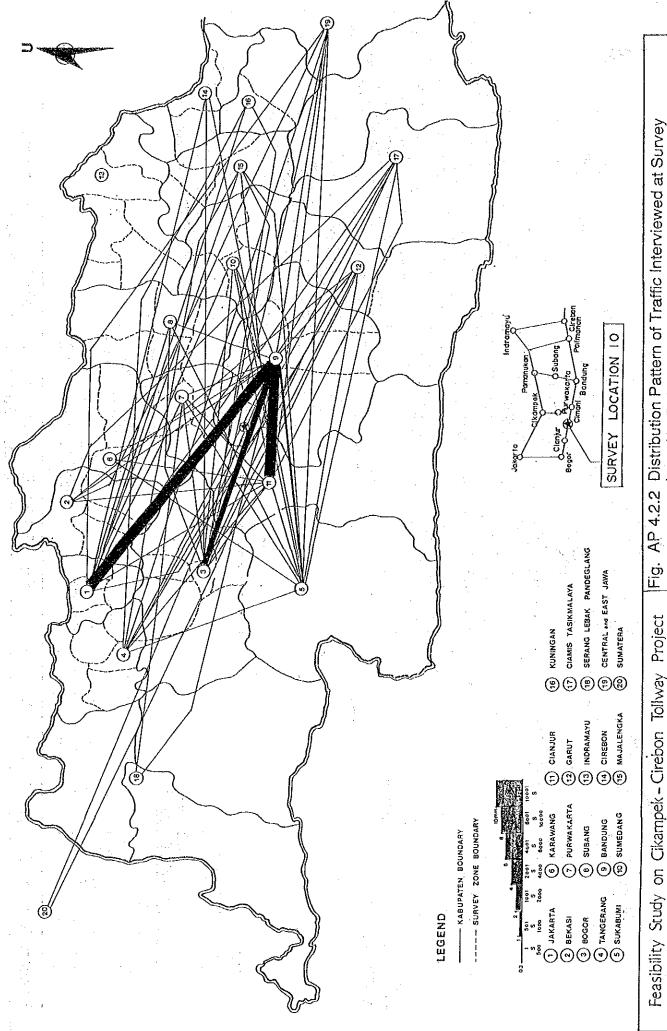


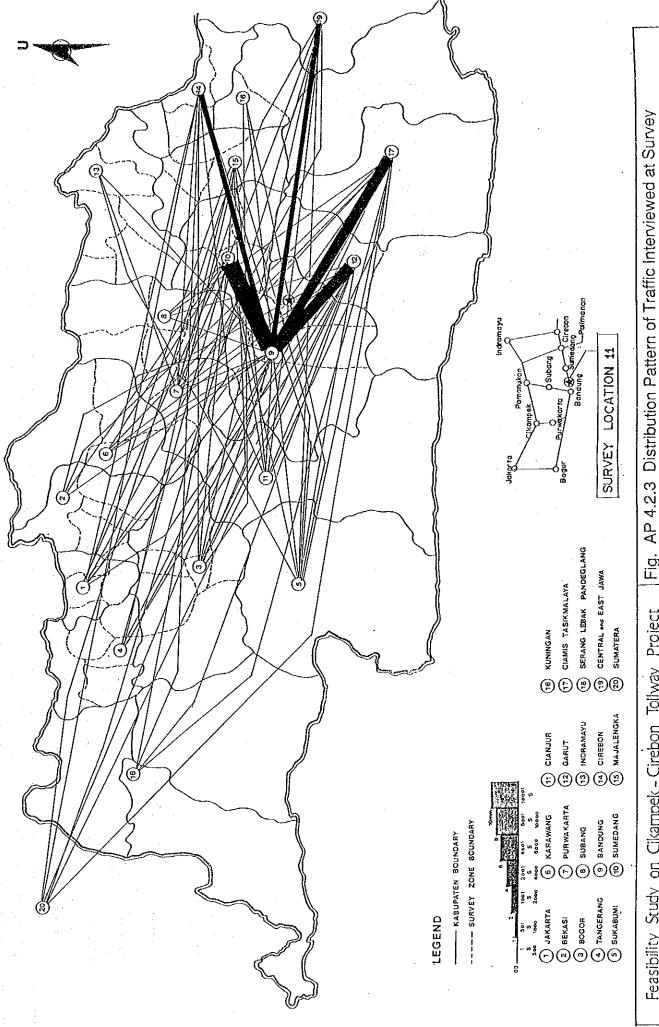
Fig. Feasibility Study on Cikampek-Cirebon Tollway Project

AP 4.2.1 Distribution Pattern of Traffic Interviewed at Survey -Location Point 09 (Cikampek-Purwakarta) -



Location Point 10 (Cianjur-Padalarang)

AP4-2



Location Point 11 (Bandung-Cileunyi)-Ë B Feasibility Study on Cikampek - Cirebon Tollway Project

AP4-3

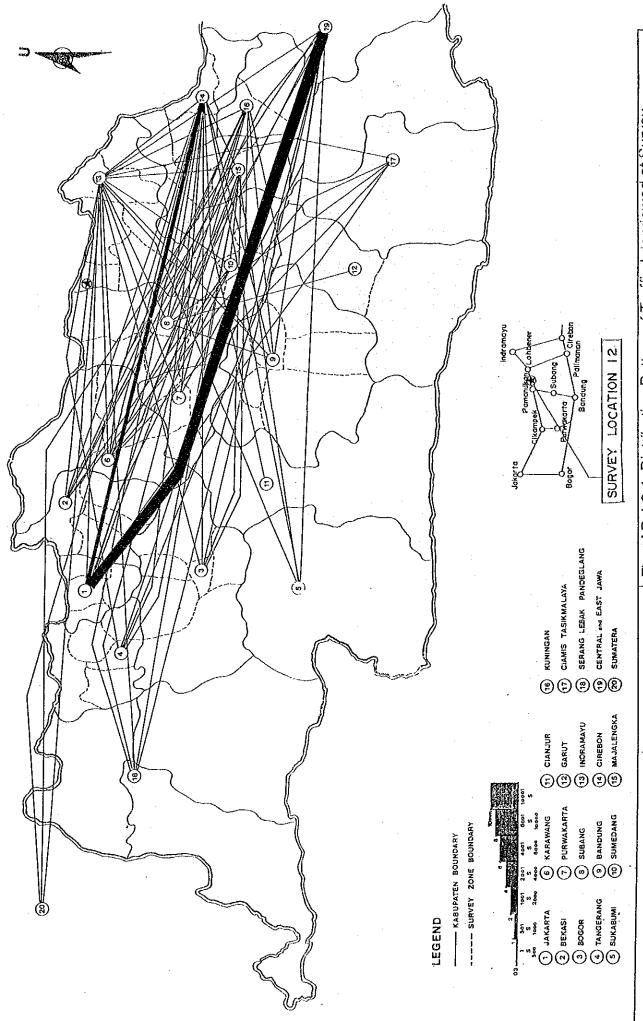
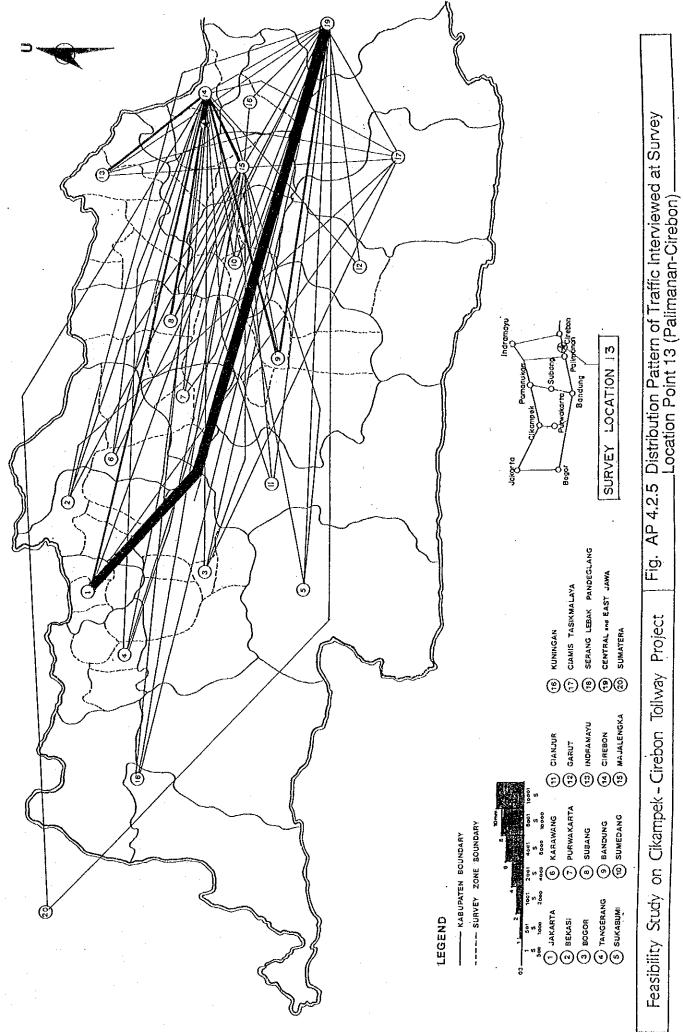
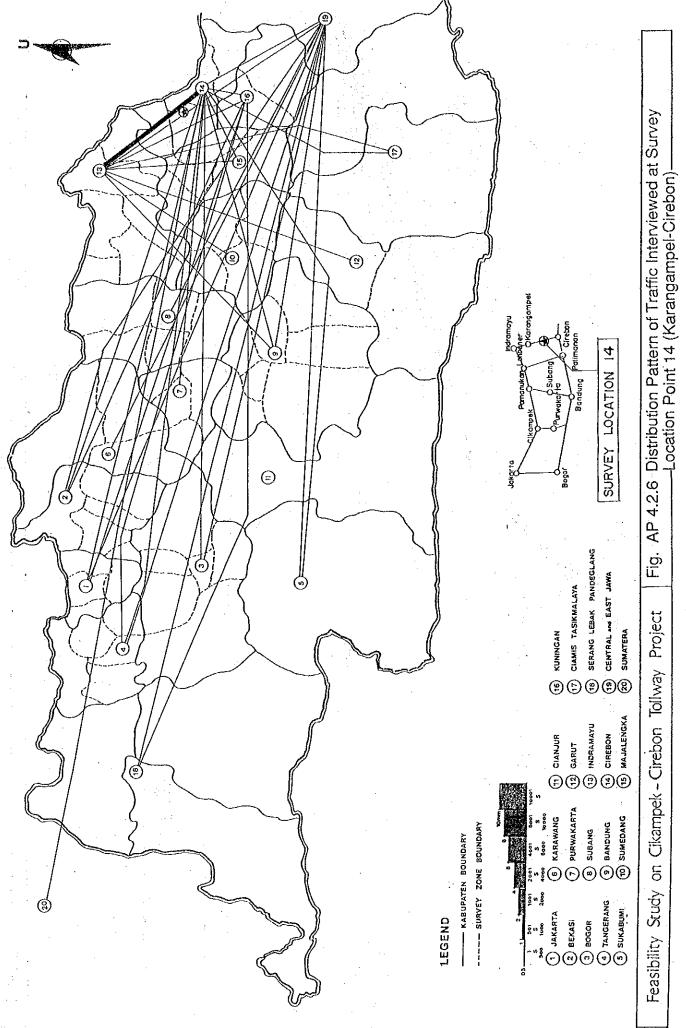


Fig. AP 4.2.4 Distribution Pattern of Traffic Interviewed at Survey Location Point 12 (Pamanukan-Lohbener). Feasibility Study on Cikampek-Cirebon Tollway Project

AP4-4



AP4-5



AP4-6

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Table AP 7.5.1 Analysis of Highway Capacity

Undivided 2 Lanes (between CIKAMPEK - DAWUAN)

	Description	Service	Service	Service	Service	Service
		Level A	Level B	Level C	Level D	Level E
Design speed	(Km/h)	100	100	100	100	100
Grade	(%)	2	2	2	2	2
Width of Lane	(m)	3.60	3.60	3.60	3.60	3.60
Lateral	Outer (m)	3.00	3.00	3.00	3.00	3.00
Clearance	Inner (m)	0.00	0.00	0.00	0.00	0.00
Heavy	Rate of Pt (%)	30	30	30	30	30
Vehicle	Rate of Pr (%)	0	0	0	0	0
	Rate of Pb (%)	8	8	8	8	8
Pass.Car	Et	2.00	2.20	2.20	2.00	2.00
Equivalent	Er	2.20	2.50	2.50	1.60	1.60
	Eb	1.80	2.00	2.00	1.60	1.60
Coefficient	Width of Lane (ft)	1.00	1.00	1.00	1.00	1.00
	Lateral Clearance(fw)	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle (fhv)	0.73	0.69	0.69	0.74	0.74
Basic Capacit	y (pcu/h/2-lane)	2,800	2,800	2,800	2,800	2,800
Possible Capa	city (veh/h/2-lane)	2,053	1,944	1,944	2,077	2,077
Percent No Pa	ssing Zones (%)	0	0	0	0	0
Coeffcient of	Service Level	0.15	0.27	0.43	0.64	1.00
Design Capaci	ty (veh/h/lane)	308	525	836	1,329	2,077
Peak Factor	K (%)	7.5	7.5	7.5	7.5	7.5
Rate of Direc	tion D (%)	60	60	60	60	60
Peak-Hour Fac	tor (PHF)	0.91	0.92	0.94	0.95	1.00
Daily Traffic	Capacity(veh/d/2-lane)	3,512	6,054	9,851	15,828	26,034

Table AP 7.5.2 Analysis of Highway Capacity

Undivided 2 Lanes (between DAWUAN - EAST CIREBON)

Description	Service	Service	Service	Service	Service
	Lével A	Level B	Level C	Level D	Level E
(Km/h)	100	100	100	100	100
(%)	2	2	2	2	2
(m)	3.60	3.60	3.60	3.60	3.60
Outer (m)	3.00	3.00	3.00	3.00	3.00
Inner (m)	0.00	0.00	0.00	0.00	0.00
Rate of Pt (%)	28	28	28	28	28
Rate of Pr (%)	0	0	0	0	0
Rate of Pb (%)	, 7	7	7	. 7	7
Et	2.00	2.20	2.20	2.00	2.00
Er	2.20	2.50	2.50	1.60	1.60
Eb ·	1.80	2.00	2.00	1.60	1.60
Width of Lane (ft)	1.00	1.00	1.00	1.00	1.00
Lateral Clearance(fw)	1.00	1.00	1.00	1.00	1.00
Heavy Vehicle (fhv)	0.75	0.71	0.71	0.76	0.76
(pcu/h/2-lane)	2,800	2,800	2,800	2,800	2,800
ity (veh/h/2-lane)	2,096	1,991	1,991	2,118	2,118
sing Zones (%)	0	. 0	.0	0	0
Service Level	0.15	0.27	0.43	0.64	1.00
y (veh/h/lane)	314	538	856	1,356	2,118
(%)	8.0	8.0	8.0	8.0	8.0
ion D (%)	65	65	65	65	65
or (PHF)	0.91	0.92	0.94	0.95	1.00
Capacity(veh/d/2-lane)	3,361	5,812	9,458	15,131	24,887
	(Km/h) (%) (m) Outer (m) Inner (m) Rate of Pt (%) Rate of Pr (%) Rate of Pb (%) Et Er Eb Width of Lane (ft) Lateral Clearance(fw) Heavy Vehicle (fhv) (pcu/h/2-lane) ity (veh/h/2-lane) sing Zones (%) Service Level by (veh/h/lane) (%) ion D (%) or (PHF)	(Km/h) 100 (%) 2 (m) 3.60 Outer (m) 3.00 Inner (m) 0.00 Rate of Pt (%) 28 Rate of Pr (%) 0 Rate of Pb (%) 7 Et 2.00 Er 2.20 Eb 1.80 Width of Lane (ft) 1.00 Lateral Clearance(fw) 1.00 Heavy Vehicle (fhv) 0.75 (pcu/h/2-lane) 2,800 sing Zones (%) 0 Service Level 0.15 cy (veh/h/lane) 314 (%) 8.0 ion D (%) 65 cor (PHF) 0.91	(Km/h) Level A Level B (%) 2 2 (m) 3.60 3.60 Outer (m) 3.00 3.00 Inner (m) 0.00 0.00 Rate of Pt (%) 28 28 Rate of Pb (%) 7 7 Et 2.00 2.20 Er 2.20 2.50 Eb 1.80 2.00 Width of Lane (ft) 1.00 1.00 Level B 1.80 2.00 Width of Lane (ft) 1.00 1.00 Level B 1.80 3.00 Width of Lane (ft) 1.00 1.00 Level B 1.00 0.00 Level B 1.00 0.00 Width of Lane (ft) 0.70 1.00 Heavy Vehicle (fhv) 0.75 0.71 (pcu/h/2-lane) 2,800 2,800 ity (veh/h/2-lane) 2,096 1,991 sing Zones (%) 0 0 Service Level 0.15 0.27 y (veh/h/lane) 314 538	Level A Level B Level C (Km/h) 100 100 100 (%) 2 2 2 (m) 3.60 3.60 3.60 Outer (m) 3.00 3.00 3.00 Inner (m) 0.00 0.00 0.00 Rate of Pt (%) 28 28 28 Rate of Pp (%) 0 0 0 0 Rate of Pb (%) 7 7 7 7 Et 2.00 2.20 2.20 2.50 Eb 1.80 2.00 2.00 Width of Lane (ft) 1.00 1.00 1.00 Lateral Clearance(fw) 1.00 1.00 1.00 Heavy Vehicle (fhv) 0.75 0.71 0.71 (pcu/h/2-lane) 2,800 2,800 2,800 sing Zones (%) 0 0 0 Service Level 0.15 0.27 0.43 y (veh/h/lane) 314 538 856 <	Level A Level B Level C Level D

Table AP 7.5.3 Analysis of Highway Capacity

Divided 2 Lanes (between CIKAMPEK - DAWUAN)

	Description	Service	Service	Service	Service	Service
	00001170.		Level B			
Design speed	(Km/h)	100	100	100	100	100
Grade	(%)	2	2	2	2	2
Width of Lane	(m)	3.60	3.60	3.60	3.60	3.60
Lateral	Outer (m)	3.00	3.00	3.00	3.00	3.00
Clearance	Inner (m)	0.25	0.25	0.25	0.25	0.25
Heavy	Rate of Pt (%)	30	30	30	30	30
Vehicle	Rate of Pr (%)	0	0	0	0	0
	Rate of Pb (%)	8	8	8	8	8.
Pass.Car	Eŧ	2.00	2.20	2.20	2.00	2.00
Equivalent	Er	2.20	2.50	2.50	1.60	1.60
ur Artus	Eb	1.80	2.00	2.00	1.60	1.60
Coefficient	Width of Lane (ft)	1.00	1.00	1.00	1.00	1.00
	Lateral Clearance(fw)	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle (fhv)	0.73	0.69	0.69	0.74	0.74
Basic Capacity	(pcu/h/2-lane)	4,000	4,000	4,000	4,000	4,000
Possible Capac	ity (veh/h/2-lane)	2,933	2,778	2,778	2,967	2,967
Percent No Pas	sing Zones (%)	80	. 80	80	80	80
Coeffcient of	Service Level	0.05	0.17	0.33	0.58	1.00
Design Capacit	y (veh/h/lane)	147	472	917	1,721	2,967
Peak Factor K	(%)	7.5	7.5	7.5	7.5	7.5
Rate of Direct	ion D (%)	60	60	60	60	60
Peak-Hour Fact	or (PHF)	0.91	0.92	0.94	0.95	1.00
Daily Traffic	Capacity(veh/d/2-lane)	1,483	4,827	9,574	18,167	32,971

Table AP 7.5.4 Analysis of Highway Capacity

Divided 2 Lanes (between DAWUAN - EAST CIREBON)

**************************************	Description	Service	Service	Service	Service	Service
		Level A	Level B	Level C	Level D	Level E
Design speed	(Km/h)	100	100	100	100	100
Grade	(%)	2	2	2	2	2
Width of Lane	(m)	3.60	3.60	3.60	3.60	3.60
Lateral	Outer (m)	3.00	3.00	3.00	3.00	3.00
Clearance	Inner (m)	0.25	0.25	0.25	0.25	0.25
Heavy	Rate of Pt (%)	28	28	28	28	28
Vehicle	Rate of Pr (%)	0	0	0	0	0
	Rate of Pb (%)	7	7	7	7	7
Pass-Car	Et	2.00	2.20	2.20	2.00	2.00
Equivalent	Er	2.20	2.50	2.50	1.60	1.60
	Eb	1.80	2.00	2.00	1.60	1.60
Coefficient	Width of Lane (ft)	1.00	1.00	1.00	1.00	1.00
:	Lateral Clearance(fw)	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle (fhv)	0.75	0.71	0.71	0.76	0.76
Basic Capacity	(pcu/h/2-lane)	4,000	4,000	4,000	4,000	4,000
Possible Capac	ity (veh/h/2-lane)	2,994	2,845	2,845	3,026	3,026
Percent No Pas	sing Zones (%)	80	80	80	80	80
Coeffcient of	Service Level	0.05	0.17	0.33	0.58	1.00
Design Capacit	y (veh/h/lane)	150	484	939	1,755	3,026
Peak Factor k	(%)	8.0	8.0	8.0	8.0	8.0
Rate of Direct	ion D (%)	65	65	65	65	65
Peak-Hour Fact	or (PHF)	0.91	0.92	0.94	0.95	1.00
Daily Traffic	Capacity(veh/d/2-lane)	1,310	4,278	8,486	16,030	29,093

Table AP 7.5.5 Analysis of Highway Capacity

Divided 3 Lanes (between CIKAMPEK - DAWUAN)

	Description	Service	Service	Service	Service	Service
		Level A	Level B	Level C	Level D	Level E
Design speed	(Km/h)	100	100	100	100	100
Grade	(%)	2	2	2	2	2
Width of Lane	(m)	3.60	3.60	3.60	3.60	3.60
Lateral	Outer (m)	3.00	3.00	3.00	3.00	3.00
Clearance	Inner (m)	0.25	0.25	0.25	0.25	0.25
Heavy	Rate of Pt (%)	30	30	30	30	30
Vehicle	Rate of Pr (%)	0	0	0	0	0
	Rate of Pb (%)	8	8	8	8	8
Pass.Car	Et	2.00	2.20	2.20	2.00	2.00
Equivalent	Er	2.20	2.50	2.50	1.60	1.60
	Eb	1.80	2.00	2.00	1.60	1.60
Coefficient	Width of Lane (ft)	1.00	1.00	1.00	1.00	1.00
	Lateral Clearance(fw)	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle (flv)	0.73	0.69	0.69	0.74	0.74
Basic Capacity	(pcu/h/2-lane)	4,000	4,000	4,000	4,000	4,000
Possible Capac	ity (veh/h/2-lane)	2,933	2,778	2,778	2,967	2,967
Percent No Pas	sing Zones (%)	50	50	50	50	50
Coeffcient of	Service Level	0.09	0.21	0.36	0.60	1.00
Design Capacit	y (veh/h/lane)	264	583	1,000	1,780	2,967
Peak Factor k	((%)	7.5	7.5	7.5	7.5	7.5
Rate of Direct	ion D (%)	60	60	60	60	60
Peak-Hour Fact	or (PHF)	0.91	0.92	0.94	0.95	1.00
Daily Traffic	Capacity(veh/d/2-lane)	2,669	5,963	10,444	18,793	32,971

Table AP 7.5.6 Analysis of Highway Capacity

Divided 3 Lanes (between DAWUAN - EAST CIREBON)

	Description		Service	Service	Service	Service	Service
		· • .	Level A	Level B	Level C	Level D	Level E
Design speed	(Km/h)		100	100	100	100	100
Grade	(%)		2	2	2	2	2
Width of Lane	(m)		3.60	3.60	3.60	3.60	3.60
Lateral	Outer (m)		3.00	3.00	3.00	3.00	3.00
Clearance	Inner (m)		0.25	0.25	0.25	0.25	0.25
Heavy	Rate of Pt (%)		28	28	28	28	28
Vehicle	Rate of Pr (%)		0	0	0	0	0
	Rate of Pb (%)		7	7	7	7	7
Pass-Car	Et		2.00	2.20	2.20	2.00	2.00
Equivalent	Er		2.20	2.50	2.50	1.60	1.60
	Eb		1.80	2.00	2.00	1.60	1.60
Coefficient	Width of Lane	(ft)	1.00	1.00	1.00	1.00	1.00
	Lateral Clearar	ice(fw)	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle	(fhv)	0.75	0.71	0.71	0.76	0.76
Basic Capacity	(pcu/h/2-lane)	:	4,000	4,000	4,000	4,000	4,000
Possible Capac	city (veh/h/2-lar	ne)	2,994	2,845	2,845	3,026	3,026
Percent No Pas	ssing Zones (%)		50	50	50	50	50
Coeffcient of	Service Level	0.09	0.21	0.36	0.60	1.00	
Design Capacil	ty (veh/h/lane)	269	597	1,024	1,815	. 3,026	
Peak Factor	((%)	8.0	8.0	8.0	8.0	-8.0	
Rate of Direct	tion D (%)	65	65	65	65	65	
Peak-Hour Fact	tor (PHF)	0.91	0.92	0.94	0.95	1.00	
Daily Traffic	Capacity(veh/d/2	2-lane)	2,358	5,285	9,257	16,583	29,093

Table AP 7.5.7 Analysis of Highway Capacity

Multilane Highway (between CIKAMPEK-DAWUAN)

	Description	Service	Service	Service	Service	Service
		Level A	Level B	Level C	Level D	Level E
Design speed	(Km)	120	120	120	120	120
Type of Terrain	(L,R,M)	l	L	l	<u> </u>	L
Highway	Divided/Undivided	D	D	0	D	D
Classification	Rura1/Suburban	R/S	R/S	R/S	R/S	R/S
Width of Lane	(m)	3.60	3.60	3.60	3.60	3.60
Lateral	Outer(m)	3.00	3.00	3.00	3.00	3.00
Clearance	Inner(m)	1.50	1.50	1.50	1.50	1.50
Heavy	Rate of Pt (%)	30	30	30	30	30
Vehicle	Rate of Pr (%)	0	0	0	0	0
	Rate of Pb (%)	8	. 8	8	8	8
Pass.Car	Et	1.7	1.7	1.7	1.7	1.7
Equivalent	Er	1.6	1.6	1.6	1.6	1.6
	Eb	1.5	1.5	1.5	1.5	1.5
Coefficient	Lateral Clearance	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle	0.80	0.80	0.80	0.80	0.80
	Driver Population	1.00	1.00	1.00	1.00	1.00
Basic Capacity	(pcu/h/lane)	2,000	2,000	2,000	2,000	2,000
Possible Capacity	(veh/h/lane)	1,600	1,600	1,600	1,600	1,600
Coeffcient of Servi	ce Level	0.36	0.54	0.71	0.87	1.00
Design Capacity	(veh/h/lane)	576	864	1,136	1,392	1,600
Peak factor	K (%)	7.5	7.5	7.5	7.5	7.5
Rate of Direction	0 (%)	60	60	60	60	60
Peak-llour Factor	(PHF)	0.91	0.92	0.94	0.95	1.00
Daily traffic Capac	ity (veh/4-lane)	23,296	35,328	47,460	58,773	71,111
Daily traffic Capac	ity (veh/6-lane)	34,944	52,992	71,189	88,160	106,667

Table AP 7.5.8 Analysis of Highway Capacity

Multilane Highway (between DAWUAN-EAST CIREBON)

	Description	Service	Service	Service	Service	Service
		Level A	Level B	Level C	Level D	Level E
Design speed	(Km)	120	120	120	120	120
Type of Terrain	(L,R,M)	Ĺ	L	l.	L	L
Highway	Divided/Undivided	D	D	D	D	D
Classification	Rura1/Suburban	R/S	R/S	R/S	R/S	R/S
Width of Lane	(m)	3.60	3.60	3.60	3.60	3.60
Lateral	Outer(m)	3.00	3.00	3.00	3.00	3.00
Clearance	Inner(m)	1.50	1.50	1.50	1.50	1.50
Heavy	Rate of Pt (%)	28	- 28	. 28	28	28
Vehicle	Rate of Pr (%)	0	0	0	0	0
	Rate of Pb (%)	7	. 7	7	7	7
Pass Car	Et	1.7	1.7	1.7	1.7	1.7
Equivalent	Er	1.6	1.6	1.6	1.6	1.6
	Eb	1.5	1.5	1.5	1.5	1.5
Coefficient	Lateral Clearance	1.00	1.00	1.00	1.00	1.00
	Heavy Vehicle	0.81	0.81	0.81	0.81	0.81
	Driver Population	1.00	1.00	1.00	1.00	1.00
Basic Capacity	(pcu/h/lane)	2,000	2,000	2,000	2,000	2,000
Possible Capacity	(veh/h/lane)	1,625	1,625	1,625	1,625	1,625
Coeffcient of Servi	ce Level	0.36	0.54	0.71	0.87	1.00
Design Capacity	585	877	1,154	1,413	1,625	
Peak factor	K (%)	8.0	8.0	8.0	8.0	8.0
Rate of Direction	D (%)	65	65	65	65	65
Peak-Hour Factor	(PHF)	0.91	0.92	0.94	0.95	1.00
Daily traffic Capac	ity (veh/4-lane)	20,471	31,044	41,705	51,647	62,488
Daily traffic Capac	ity (veh/6-lane)	30,707	46,566	62,557	77,470	93,732

Table AP 10.6.1 (1) Bridge List (Throughway Bridge)

Package	Section	STA.	Length(m)	Span		Crossing
Tackago	OCCITOR	92 + 900	25	1 8	25	Interchange Rump
		93 + 70	17	1 0	17	Railway
		95 + 800	100	4 0	25	River (S. Ciherang)
.	i	100 + 30	75	3 8	25	River
	_	101 + 730	75	3 8	2.5	River (S. Cilamaya)
		107 + 840	40	2 0	· 20	River (S. Cijengkol)
		108 + 395	75	3 8	25	River (S. Cibuang)
1 1		Sub-total	407			
'		110 + 550	125	5 8	25	River (S. Cibuang)
} [120 + 560	125	5 8	25	River (S. Cibodas)
. [122 + 790	125	. 2 8	2.5	River (S. Cibodas)
1 1	2	123 + 460	295	25+[50+70+		River (S. Ciasem)
		123 + 830	20	1 8	20	Irrigation Canal
1		124 + 720	. 30	2 8	15	Irrigation Canal and Desa Road
		129 + 340	25	1 6	25	Interchange Rump
		Sub-total	745			
	***************************************	134 + 425	75	3 8	25	River
		138 + 720	100	4 8	25	River (S. Cilamatan)
.1 1	3	142 + 120	125	5 8	25	River (S. Cipunegara)
		146 + 195	75	3 0	25	River (S. Cikandung)
1 1		Sub-total	375			
	4	161 + 170	225	9 0	25	River (S. Cipanas)
		Sub-total -	225			
B		174 + 680	60	3 8	20	River (S. Cipelang)
		176 + 845	50	2 8	25	River (S. Cisusu)
	5	178 + 120	50	2 @	25	Irrigation & Provincial Road
1 1		178 + 380	10	1 8	10	Light Railway (Jalan Lori)
		178 + 590	25	1 0	25	Irrigation Canal
1 1		180 + 550	170	[50+70+5		River (S. Cimanuku)
		181 + 510	50	2 8	25	River (S. Cisambeng)
		Sub-total	415			
l i		<u> 182 + 945</u>	20	1 8	20	Irrigation Canal
{		184 + 400	25	1 8	25	Irrigation Canal (Saruran)
	6	184 + 515	25	1 8	25	Irrigation Canal
		186 + 285	10	1 6	10	Light Railway (Jalan Lori)
		186 + 600	20	1 0	20	Irrigation Canal
	1	187 + 50	. 20	1 0	20	Irrigation Canal
		187 + 750	75	3 0	25	River (S. Cisanggom)
		Sub-total	195			(2.011 -1)
C	.	191 + 40	50	2 0	25	River (S. Cikeruh)
		193 + 500	25	1 8	25	River
		194 + 70	20	1 8	20	Irrigation Canal
		195 + 925	20	1 9	20	Irrigation Canal
	7	196 + 730	20	1 8	20	Irrigation Canal
		197 + 620	25	1 8	25	Irrigation Canal
		201 + 30	100	4 8	25	River (S. Civaringin)
		201 + 330	20	1 8	20	Irrigation Canal
	[202 + 85	20	1 8	20	Irrigation Canal
Ll	1	Sub-total	300			

Table AP 10.6.1 (2)

Packago	Section	STA.	Longth(m)	Span	Crossing
Tackage	00011011	210 + 690	25	1 8 25	Irrigation Canal
		212 + 630	20	1 8 20	River (S. Soko)
		213 + 480	20	1 9 20	Irrigation Canal
		213 + 740	40	2 8 20	River
İ		216 + 810	25	2 8 20	River (S. Cipager)
	8	218 + 450	25	1 8 25	River
1	* 1 1	219 + 155	20	1 8 20	Irrigation Canal
	ì	220 + 820	20	1 8 20	Irrigation Canal
		221 + 400	25	1 8 25	River
}		221 + 905	65	20+25+20	River (S. Kasunean)
1		Sub-total.	285		
		223 + 280	25	1 8 25	River (S. Sungslok)
		225 + 305	75	3 8 25	River (S. Lunyu)
1		227 + . 400	20	1 8 20	Irrigation Canal
C		228 + 110	20	1 6 20	River (S. Ciwoni)
		228 + 210	25	1 8 25	River (S. Ciwoni)
İ		228 + 595	20	1 6 20	Irrigation Canal
] ,		229 + 225	25	1 6 25	River (K. Penganten)
		230 + 305	20	1 9 20	Irrigation Canal
	9	230 + 380	20	1 8 20	Irrigation Canal
Į į		230 + 430	25	1 6 25	Irrigation Canal (Saluran)
		231 + 290	25	1 0 25	Railway
		231 + 375	20	1 8 20	Irrigation Canal (Saluran)
		232 + 335	20	1 6 20	Irrigation Canal
		232 + 545	2.5	1 8 25	River (K. Kanci)
	A	233 + 590	20	1 6 20	Irrigation Canal
		234 + 435	20	1 0 20	Irrigation Canal
		Sub-total	405		
Tot	a l		3, 352		

Table AP 10.6.2 (1) Bridge List (Overpass Bridge)

Packago	Section	NO	STA.	Angle(deg.)	Length(m)	Road Class
rackage	30011011	1	93 + 765	90	64	Provincial Road [080]
	j	2	94 + 635	65	71	Desa Road
[3	95 + 445	72	67	Desa Road
			97 + 610	90	64	Desa Road
1		5	98 + 480	60	74	Desa Road
		6	.99 + 305	90	64	Desa Road
		7	100 + 690	90	64	Desa Road
	1	8	101 + 260	90	64	Desa Road
]]		9	103 + 300	65	71	Desa Road
1		10	104 + 750	70	68	Kabupaten Road [05]
1		11	105 + 955	80	65	Desa Road
1		12	106 + 540	- 82	65	Desa Road
1		13	107 + 560	88	64	Kabupaten Road [97]
		14	108 + 60	90	64	Desa Road
			Sub-total		928	
Ι Λ [15	109 + 980	90	64	Desa Road
		16	111 + 0	90	64	Desa Road
		17	113 + 575	80	. 65	Kabupaten Road [94]
		. 8	114 + 750	90	64	Desa Road
		19	116 + 10	90	64	Desa Road
		20	116 + 875	76	66	Kabupaten Road [07]
1 1		21	117 + 870	90	64	Desa Road
	2	22	118 + 360	70	68	Desa Road
.		23	119 + 35	75	66	Kabupaten Road [89]
		24	121 + 30	90	64	Desa Road
1 ·		25	123 + 815	85	64	Desa Road
		26	126 + 35	75	66	Desa Road
	•	27	127 + 305	75	66	Desa Road
		28	128 + 240	80	65	Kabupaten Road [107]
		29	129 + 955	70	68	Kabupaten Road [076]
·			Sub-total		979	v l Dard [110]
.		30	131 + 310	75	66	Kabupaten Road [118]
		31	134 + 800	90	64	Desa Road
	,	32	135 + 995	75	66	Kabupaten Road [128]
.		33	138 + 325	90	64	Desa Road
		34	139 + 820	75	66	Kabupaten Road [111]
	3	35	140 + 570	90	64	Desa Road Kabupaten Road [52]
		36	142 + 600	80	65	
		37	142 + 895	30	64	Desa Road
		38	144 + 350	85	64	Desa Road Desa Road
		39	147 + 720	60.	74	
]]		40	148 + 630	90	64 722	Desa Road
1 , 1		11	Sub-total	0.0		Kabupaten Road [6]
В		41	149 + 570	80	65	
		12	150 + 750	70	88 5.5	Desa Road Desa Road
		43	152 + 260 152 + 795	80	65 65	Desa Road
1		44		80	65	Desa Road
1	,	45	153 + 800	80		
	4	46	155 + 345	80	65	Desa Road
'		47	156 + 595	90	64	Desa Road
]		48	157 + 580	90	64	Desa Road
[[49	158 + 145	70	68	Desa Road Kabupaten Road [15]
j İ		50	159 + 870	15	66	
		51	160 + 740	75	772	Desa Road
<u></u>			Sub-total	L	722	<u> </u>

Table AP 10.6.2 (2)

Section Sect	6	C	MO	1.79	Anglo(dog)	Longth (m)	Road Class
1	Package	Section	NO	STA.			
S. 164 + 750							
18							
State						74	
B S	{						
B 5 58 167 + 940 85 64 Desa Road	i					64	Desa Road
B						64	
Fig. Fig.	n	ς					
Second S		Ŭ					
	1					6.5	
63	1					64	
C					90	64	Desa Road
65 19 + 465 70 66 Desa Road						65	Desa Road
Sub-lotal 921	<u> </u>				70	68	Desa Road
C						921	
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I I Sub-total I 1 622 F		[110		85		Desa Road
1 1000 10101 1 110001	Ll			Sub-total	<u> </u>	1,622	<u> </u>

Table AP 10.6.2 (3)

Package	Section	NO	STA.	Angle(deg.)	Longth(m)	Road Class
		111	222 + 380	85	64	Provintial Road [067
		112	223 + 650	65	71	Desa Road
٠٠		113	223 + 870	75	66	Desa Road
I		114	224 + 230	85	64	Desa Road
i		115	224 + 485	70	68	Desa Road
		116	224 + 880	60	74	Desa Road
c 1	9	117	225 + 200	85	64	Desa Road
		118	225 + 470	90	64	Desa Road
		119	228 + 550	90	64	Desa Road
		120	229 + 820	80	65	Desa Road
- 1		121	231 + 915	85	64	Desa Road
Ì		122	232 + 900	75	66	Desa Road
		123	234 + 150	90	64	Desa Road
			Sub-total		859	
Tota	31				8, 135	

Table AP 14.3.1 Specification of Representative Vehicles

4.290 4.140 4.195 1.620 1.625 1.775 1.765 1.385 4 4 4 4 1,165 990 925 8/10 3 5 550x13 550x13 185x13 1,486 1,486 1,295 4 4 4 63 HP 63 HP 72 HP	Specifications Honda Civc Toyot Grand 1500 Mir	Honda Civc Grand 1500	Toyota Kijang Minibus	Toyota Kijang Pick-Up	Toyota Corolla 1300	Mitsubishi Colt Diesel 104	Mitsubishi Fuso 516H	Mercedes Benz 05081	Mercedes Benz OH306S
1.690 1.620 1.655 1.360 1.775 1.765 1.385 4 4 4 4 4 6 4 4 4 4 6 6 6 6 6 6 6 6 6 6	ngth (m)	4.230		7.140	4.195	4.650	7.510	6.415	10.048
1.360 1.775 1.385 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	dth (m)	1.690	1.620	1.620	1.655	1.695	2.380	2.111	2.379
935 1,165 990 925 935 1,165 990 925 5 8/10 3 5 185x14 550x13 550x13 185x13 1,493 1,486 1,295 FS 4 4 4 4 4 4 4 4 63 HP 72 HP	ight (m)	1.360	1.775	1.765	1.385	2.005	2.690	2.550	
935 1,165 990 925 5 8/10 3 5 5 185x14 550x13 550x13 185x13 cc) 1,493 1,486 1,295 rs 4 4 4 4 90 HP 63 HP 63 HP 72 HP Gasoline Gasoline Gasoline	mber of wheels	4	4	7	4	4	9	9	. 49
5 8/10 3 5 5 185x14 550x13 550x13 185x13 1,486 1,295 1,486 1,295 1,295 1,486 1,295 1,995 1,995 1,995 1,995 1,996	ight (kg)	935	1,165	066	925	1,560	3,620	905,8	11,000
185x14 550x13 550x13 185x13 185x13 15x13 1	pacity (persons)	ιn	8/10	м	ın	M	м	26+1	53+1
cc) 1,493 1,486 1,295 rs 4 4 4 4 4 4 4 4 6 90 HP 63 HP 72 HP 63 Soline Gasoline Gasoline Gasoline	re size	185×14	550x13	550×13	185×13	750x15	900x20	750x16	900×20
rs 4 4 4 4 4 6 90 HP 63 HP 72 HP Gasoline Gasoline Gasoline	gine capacity (cc)	1,493	1,486	1,486	1,295	3,298	6,919	3,782	5,958
90 HP 63 HP 63 HP 72 HP Gasoline Gasoline Gasoline	mber of cylinders	4	4	7	7	4	vo	4	9
Gasoline Gasoline Gasoline	oss horse power	90 HP	63 HP	63 HP	72 HP	100 PS	170 PS	85 HP	170 HP
	el type	Gasoline	Gasoline	Gasoline	Gasoline	Dieset	Diesel	Diesel	Diesel

Table AP 14.3.2 Tax Component of Market Sales Prices of Vehicles
TAX STRUCTURE FOR SEDANS AND
COMMERCIAL VEHICLES

Taxes	s on Sedans	Costs	Taxes
(1) (2) (3) (4) (5) (6) (7) (8)	CIF Price of CKD Parts Import Duty (1) x 100 % Assembly and Other Costs PPN Import (1+2+3) x 30 % VAT (1+2+3) X 10 % Dealer/Dist price (sum 1-5) Dealer Commission (6 x 10 %) Sales price (6 + 7)	A A .7A .81A .27A 3.78A .378A 4.158A	A .81A .27A
(9)	Registration fee (8 x 10 %)	.4158A	.4158A
(10)	Total price (8 + 9)	4.5738A	2.4958A
	Tax ratio is 2.4958/4.5738	= 55 %	

Taxes	s on Commercial Vehicles	Costs	Taxes
		. — — — — — — — — — 	
(1)	CIF Price of CKD Parts	A	
(2)	Import Duty	0	. 0
(3)	Assembly and Other Costs	4.5A	
(4)	PPN Import (1+2+3) X 10%	.55A	.55A
(5)	VAT (1+3) X 10 %	.55A	.55A
(6)	Dealer/Dist price (sum 1-5)	6.6A	
(7)	Dealer Commission (6 x 10 %)	.66A	
(8)	Sales price (6 + 7)	7.26A	
(9)	Registration fee (8 x 10 %)	.726A	.726A
(10)	Total price (8 + 9)	7.986A	1.826A

Tax ratio is 1.826/7.986 = 23 %

Table AP 14.3.3 Equation of Vehicle Operating Costs

A) EQUATIONS OF FUEL CONSUMPTION

where: y = fuel consumption (liter/1,000 km)
s = running speed (kph)

B) EQUATIONS OF ENGINE OIL CONSUMPTION

where: y = enigine oil consumption (liter/1,000 km)

C) EQUATIONS OF TIRE WEAR

```
Sedan/Van y = (0.0008848 S - 0.0045333)
Bus y = (0.0012356 S - 0.0064667)
Truck y = (0.0011553 S - 0.0059333)
```

where: y = total tire wear of vehicle equated as wear of one tire per 1,000 kilometers

D) EQUATIONS OF MAINTENANCE COST

1) Maintenance cost on parts

```
Sedan/Van y = (0.0000064 S + 0.0005567)
Bus y = (0.0000332 S + 0.0020891)
Truck y = (0.0000191 S + 0.0015400)
```

where: y = maintenance parts equated as the depreciable value of the vehicle per 1,000 kilometers

2) Maintenance hours of labor

```
Sedan/Van y = 0.00362 S + 0.36267
Bus y = 0.02311 S + 1.97733
```

Truck y = 0.01511 S + 1.21200

where: y = hours of maintenance labor per 1,000 kilometers

E) EQUATIONS OF DEPRECIATION

Sedan/Van y = 1/(2.5 S + 125)Bus y = 1/(8.756 S + 350)Truck y = 1/(6.129 S + 245)

where: y = depreciation per 1,000 kilometers, equated as the depreciable value of the vehicle

F) EQUATIONS OF INTEREST

Sedan/Van $y = (0.12 \times 1000)/(500 \text{ S})$ Bus $y = (0.12 \times 1000)/(2,500 \text{ S})$ Truck $y = (0.12 \times 1000)/(1,750 \text{ S})$

G) EQUATIONS OF INSURANCE

Sedan/Van $y = (0.035 \times 1000 \times 0.5)/(500 \text{ S})$ Bus $y = (0.04 \times 1000 \times 0.5)/(2,500 \text{ S})$ Truck $y = (0.06 \times 1000 \times 0.5)/(1,750 \text{ S})$

where: y = insurance cost per 1,000 kilometers, equated as one half the value of the vehicle

Table continued EOUATIONS FOR VEHICLE OPERATING COSTS

H) EQUATIONS OF TRAVELLING HOURS FOR WAGES

Bus y = 1,000/STruck y = 1,000/S

where: y = travelling time per 1,000 kilometers

Average crew size per vehicle:

Medium BusDriver: 1Conductor: 1.7Large BusDriver: 1Conductor: 2Small TruckDriver: 1Assistant: 1Large TruckDriver: 1Assistant: 2

Overhead:

Bus Truck = 10% of subtotal of A) to H) above = 10% of subtotal of A) to H) above

Assumptions

Sedan/Van	Bus	Truck
50	40	40
25,000	100,000	70,000
10	7	7
250,000	700,000	490,000
	50 25,000 10	50 40 25,000 100,000

