

Sectors	Short Term Actions (1993-1996)		Medium Term Actions (1997-2000)	
	Policy Measures	Actions	Policy Measures	Actions
Roads and Road Transport	SRD-1 Preparation of medium/long term road network development policy with due consideration to road financing and administration as well as international connections	<ol style="list-style-type: none"> (1) identification of road projects (maintenance, rehabilitation, improvement and development) in stages through elaborated traffic estimation, costing and evaluation systems (2) preparation of guidelines for improving international communications in terms of road network, border crossing and unification of user pay principle (3) preparation of road financing schemes for the future to secure stable maintenance and development of road networks (4) outlining of improved road administration system with a view to attaining higher efficiency (public - private relations) and wider comprehensiveness (foreign - Polish government and central - local government relations) 	MRD-1 Review and revision of the medium/long term policy and short term action programs based on the evaluation of the performance by 1996	<ol style="list-style-type: none"> (1) further improvement of road administration system including central - local government relations and GDDP (2) further elaboration of road financing system through introducing external costs of road use and expansion of cost coverage by road user charges
	SRD-2 Preparation of short term action program with a focus on maintenance, rehabilitation of road networks and improvement of border crossings	<ol style="list-style-type: none"> (1) identification of serious traffic bottlenecks to be solved and their cost estimation (2) improvement of border crossing with a focus on procedural improvement and environmental protection (3) development of selective sections of international motorway (4) selection of priority projects and programs with due consideration to financial resource availability 	MRD-2 Acceleration of motorway construction through encouraging private participation	<ol style="list-style-type: none"> (1) revision of road network development program by reflecting the evolution of traffic demand (2) augmentation of functions of the toll road authority to expand motorway construction

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Roads and Road Transport	SRD-3	Preparation of short term action program for securing financial sources for roads	(1) establishment of a special fund earmarked for roads based on road user charges with due consideration to size of the fund and rules of distribution between central and local governments (2) introduction of tolls and encouragement of private capital participation in motorway construction and operation by easing existing restrictions	MRD-3	Strengthening of environmental protection and traffic safety measures (1) strengthening of environment standards as well as inspection and enforcement systems to satisfy the EC norms by 2000 (2) further improvement of traffic safety measures to the EC standards including grade separation of major railway/highway crossings
	SRD-4	Preparation of short term action program for streamlining road administration	(1) acceleration of ongoing GDDP restructuring toward privatization and private participation (2) streamlining of hierarchical structure of GDDP (headquarter - regional - district - site offices) with a view to reducing duplication and excessive segmentation of works (3) restructuring of existing dual road administration system through MTME and the Council of Ministers for better coordination between national and local road systems (4) establishment of toll road authority to develop international motorways	MRD-4	Unification of business rules and practices of the trucking industry with those of the EC (1) introduction of truckers' qualification system based on their business performances as applied in the EC (2) adjustment of social conditions including drivers working conditions
	SRD-5	Preparation of medium/long term road transport development policy in view of the future integration of the Polish road transport services with those of the EC	(1) preparation of policy guidelines for modernization of the trucking industry gearing to the future integration with the EC (2) preparation of policy guidelines for future compliance with the EC standards on environment protection		

Sectors	Short Term Actions (1993-1996)		Medium Term Actions (1997-2000)	
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Roads and Road Transport	SRD-6 Preparation of short term action program for rationalization and modernization of the road transport industry	<ol style="list-style-type: none"> (1) review of modernization programs for the trucking industry experienced by foreign countries (2) development of the MTME's information and monitoring system of the trucking industry (3) encouragement of establishing voluntary truckers associations to facilitate rationalization and modernization of owner operator truckers (4) introduction of financial institutions to facilitate replacement of aged truck fleet for improving fuel efficiency and exhaust gas emission 		
	SRD-7 Preparation of short term action programs for improving exhaust gas emission control	<ol style="list-style-type: none"> (1) development of staged improvement programs of controlling exhaust gas emission and other pollutants (2) strengthening of vehicle inspection system to guarantee road worthiness of vehicles (3) strengthening of law enforcement on environmental protection 		
	SRD-8 Preparation of short term action programs for traffic safety	<ol style="list-style-type: none"> (1) improvement of road traffic safety measures including vehicle inspection system (2) strengthening of traffic safety education and enforcement through the concerted efforts of related agencies 		

Sectors	Short Term Actions (1993-1996)		Medium Term Actions (1997-2000)	
	Policy Measures	Actions	Policy Measures	Actions
Ports and Maritime Transport	SPM-1 Preparation of medium/long term policy for revitalizing Polish ports and maritime transport to be competitive with land transport	<ol style="list-style-type: none"> (1) analyses of competitors' (rail and truck) services in terms of transport cost, time, frequency and reliability from consignors' point of view (2) preparation of alternative strategies to enhance competitiveness of ports and maritime transport from domestic and international point of view (3) estimation of various constraints as well as costs to be imposed on each alternative strategy (4) development of medium/long term policy for revitalizing Polish ports and maritime transport based on the comparative analyses of strategies 	MPM-1 Review and revision of the medium/long term policy and short term action programs based on the evaluation of the performance by 1996	<ol style="list-style-type: none"> (1) further efforts to invite more liner calls to the Polish ports through improved cargo handling efficiency (2) making efforts to increase port cargo handling volume through promoting foreign and domestic investments to port areas (3) making efforts to increase international transit cargoes through Polish ports through efficiency improvement in ports and inland transport
	SPM-2 Introduction of port decentralization policy with increasing local government participation	<ol style="list-style-type: none"> (1) demarcation of responsibilities for port management between central and local governments (2) clarification of relationship between local governments and port authority 	MPM-2 Encouragement of port sales activities to major ports on the North Sea coast, the Baltic League countries and inland countries	<ol style="list-style-type: none"> (1) increasing contact with potential customers to the Polish ports to clarify their needs (2) analyses of customers' needs in the light of current services supplied by the Polish ports to improve and develop the level and kind of services (3) development of new services and marketing strategies to potential customers
	SPM-3 Preparation of short term action program for rationalization and modernization of Polish ports with a focus on international containerization	<ol style="list-style-type: none"> (1) development of container handling facilities in Szczecin/Swinoujście port area to cope with international containerization (2) improvement of port operation efficiency through encouraging actual competition among port business operators 	MPM-3 Ratification of remaining international conventions and their implementation for attaining full conformity with international practices	

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Ports and Maritime Transport		<p>(3) introduction of port cargo information system which centralizes information dissemination as adopted in the western countries for higher efficiency</p> <p>(4) improvement of inland transport system to and from ports</p> <p>(1) diversification of shipping business services of Polish three shipping companies to effectuate actual competition</p> <p>(2) introduction of institutional support for replacement of aged vessel fleet</p> <p>(3) elaboration of seafarer training program for adapting them to vessels of advanced technology</p> <p>(1) study on establishing two port authority systems comprising Gdansk/Gdynia and Szczecin/Swinoujscie port complexes and define their roles and functions</p> <p>(2) establishment of a committee to encourage container transport through Polish port complexes comprising shipping companies, port authorities, inland transport operators under the leadership of MTME</p>		
	<p>SPM-4 Preparation of short term action programs for modernization of Polish shipping companies and diversification of their services</p> <p>SPM-5 Strengthening of MTME's leadership functions to coordinate various agencies concerned with Polish container transport services</p>			
Air Transport	<p>SAT-1 Re-intensification of air transport administration by the central government to alleviate chaotic situation created by the decentralization policy</p>	<p>(1) analyses of ongoing activities undertaken by various participants in the air transport sector including GICA, PPL, PATA, LOT, private airlines, local governments and military groups</p>	<p>MAT-1 Review and revision of the medium/long term policy and short term action programs based on the evaluation of the performance by 1996</p>	<p>(1) confirmation of settlement of the chaotic situation and restoration of order in the sector</p>

Sectors	Short Term Actions (1993-1996)		Medium Term Actions (1997-2000)	
	Policy Measures	Actions	Policy Measures	Actions
Air Transport		<p>(2) identification of major issues and their inter-relationship which have caused chaotic situation of the air transport sector</p> <p>(3) development of measures to alleviate present chaos of the air transport sector including temporal suspension of decentralization policy and establishment of such new machinery as Polish Civil Aviation Bureau (PCAB)</p>		<p>(2) introduction of active measures to encourage the development of Class 1 (international) and Class 2 (regional-international) airports</p> <p>(3) introduction of gradual decentralization policy of airport management and operation depending on the above confirmation</p>
	<p>SAT-2 Preparation of medium/long term policy for air transport development with a focus on accelerating internationalization</p> <p>SAT-3 Preparation of short term modernization programs of airlines to improve productivity</p>	<p>(1) analyses of the future roles and functions expected to air transport services in view of the competing transport services of road and rail transport</p> <p>(2) identification of prospective air transport markets from international point of view with due consideration to intensifying competition among major international air carriers</p> <p>(3) identification of legal institutions, administration systems and air transport facilities which hinder the identified future prospects</p> <p>(4) development of medium/long term policy for air transport development by taking account of air transport studies supported by international and bilateral technical cooperations</p> <p>(1) review of the aircraft replacement program in the light of market demand and future prospect of domestic air routes</p>	<p>MAT-2 Encouragement of further internationalization of air transport services</p>	<p>(1) intensification of bilateral air traffic negotiations with neighboring countries including the Baltic League nations and the CIS</p> <p>(2) introduction of increasing regional-international air routes of Class 1 and 2 airports</p>

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	Policy Measures	Actions	Policy Measures	Actions
Air Transport		<p>(2) further rationalization of redundant employment as well as training of management groups</p> <p>(3) intensification of marketing and sales activities in close relation with domestic and international travel agents</p> <p>(4) search for possible business alliances with major international air carriers</p>		
	SAT-4 Modernization and development of airports infrastructure	<p>(1) completion of ongoing airport projects</p> <p>(2) improvement of customs, inspection and quarantine systems in major regional airports</p>		
	SAT-5 Preparation of short term modernization program of air traffic service system (ATS)	<p>(1) review of the feasibility study on the ATS carried out by ICAO</p> <p>(2) development of modernization program of the ATS with due consideration to financial aspects</p>		
Urban Transport	SUT-1 Initiation of traffic management system on a progressive basis		MUT-1 Wider application of traffic management system including area traffic control system in Warsaw and other main cities	
	SUT-2 Economic and financial review of uncompleted urban transport projects to determine whether to proceed or discontinue		MUT-2 Further rationalization and modernization of urban transport enterprises including demonopolization and privatization	
	SUT-3 Rationalization of management and operation of urban transport enterprises		MUT-3 Completion of uncompleted priority projects and construction of bypasses to congested urban centers	

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	Policy Measures	Actions	Policy Measures	Actions
Ministry of Transport and Maritime Economy (MTME)	SMT-1 Preparation of medium/long term transport policy and short term action programs to lead the transport sector toward a market based system and the future integration with the EC	<p>(1) review of the existing transport policies and programs from a view point of possible market evolution and available financial sources by each mode of transport</p> <p>(2) intensification of inter-modal coordination and adjustment with a focus on best supporting the country's transition to a market economy as well as the curtailment of excessive financial burdens on the state</p> <p>(3) development of revised medium/long term transport policy and short term action programs with a focus on predominantly important issues to be solved</p>	MMT-1 Review and revision of the medium/long term policy and short term action programs based on the evaluation of the performance by 1996	<p>(1) preparation of short term action programs to complete the Polish transport integration with the EC transport system</p> <p>(2) preparation of medium/long term policy as well as short term action programs for accelerating international transport linkage with other countries</p>
	SMT-2 Creation of effective management mechanisms in plan-do-see functions in MTME to properly reflect the changing transport market and the resultant changes of roles of each mode of transport	<p>(1) development of information and monitoring system of the transport market and the performance of transport industries</p> <p>(2) development of mechanism to intervene and guide the market and industry where it is necessary to avoid unfair competition</p>		
	SMT-3 Development of appropriate coordination function between each mode of transport and between central and local governments	<p>(1) improvement of connections of railway, maritime and air transport with road transport through inter-modal coordination</p> <p>(2) improvement of connections of urban and inter-city road network through better coordination between local and central governments</p>		

Short Term Actions (1993-1996)		Medium Term Actions (1997-2000)		
Sectors	Policy Measures	Policy Measures	Actions	
Ministry of Transport and Maritime Economy (MTME)		(3) improvement of local and central government relationship particularly in technical, administrative and budgetary terms		
	SMT-4	Development of structured programs for the Polish transport integration with the EC transport systems including environment protection	<p>(1) clear identification of the important issues to be involved in the integration</p> <p>(2) evaluation and prioritization of these issues in view of budgetary, structural, procedural and social requirements and impacts</p> <p>(3) identification of constraints to impede immediate improvements</p> <p>(4) development of a staged time schedule for implementation of necessary measures</p>	
	SMT-5	Development of financing systems of the transport sector to secure stable improvement of transport services	<p>(1) review and revision of kinds and levels of fees and charges imposed upon users in the light of costs incurred on the services</p> <p>(2) development of machinery to reserve the user fees/charges for the transport sector development</p> <p>(3) establishment of rules to expend the reserved funds in each branch of the transport sector</p>	
	SMT-6	Reorganization of MTME to lead the transformation of the transport sector from the centrally controlled system to a market based system	<p>(1) introduction of modal structure to the existing functional structure for understanding the whole of the picture of each mode and guiding them properly toward a market based system</p>	

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Ministry of Transport and Maritime Economy (MTME)		<ul style="list-style-type: none"> (2) establishment of "Transport Policy Council" attached to the Minister of MTME (3) increase of the number of MTME officials through partial integration of PKP, GDDP, GICA and PPL (4) preparation of training programs for MTME officials as well as for those in each branch of transport so as to acquaint them with a market based system and management technologies 		

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