#### **1.3 Outlook for Export Promotion**

The outlook of export promotion will be as follows if action programmes recommended in this study are implemented:

(1) Improvement of Export Promotion System

The export promotion system is most effective when all schemes in action programmes are implemented together. Most of the schemes are being carried out, but the financing scheme for small- and medium-scale firms need to be established, which will make the other schemes more effective.

(2) Improvement of Organisations Relevant to Export Promotion

Given the responsibilities for export trade functions such as collection and supply of trade information, trade training and promotion, public relations and exhibitions to one organisation, the TPO, will help improve the capability of the public sector to promote exports.

(3) Establishment of TPC

If TPC is established as the driving force for trade promotion, complicated trade procedures can be simplified and streamlined and trade can be effectively promoted.

(4) Development of Industries

The existing export industries will be further developed thereby improving Kenya's ability of earning foreign exchange in the short- and medium-term range. Leading industries can greatly reduce the trade deficit in the long term. Developing leading industries according to the action programmes will greatly strengthen Kenya's economy. Also, standardisation must be enforced and quality control must be promoted for Kenya's industries to compete in the international market.

# APPENDIX

### **APPENDIX I :**

# SCOPE OF WORK AND MINUTES OF MEETING FOR THE STUDY

## SCOPE OF WORK

#### FOR

THE STUDY ON THE MASTER PLAN FOR TRADE PROMOTION

IN THE REPUBLIC OF KENYA

AGREED UPON BETWEEN

THE AUTHORITIES CONCERNED OF THE GOVERNMENT OF KENYA

AND

JAPAN INTERNATIONAL COOPERATION AGENCY

NAIROBI, MARCH 9, 1990

MR. A. H. ALI FINANCIAL SECRETARY, MINISTRY OF FINANCE

MRS. MARGARET W. GITHINJI PERMANENT SECRETARY, MINISTRY OF COMMERCE

DR. KENJI TOMITA LEADER OF THE PRELIMINARY STUDY TEAM, JAPAN INTERNATIONAL COOPERATION AGENCY

#### I. INTRODUCTION

In response to the request of the Government of the Republic of Kenya (hereinafter referred to as "GOK"), the Government of Japan decided to conduct the Study on the Master Plan for Trade Promotion (hereinafter referred to as " the Study")in accordance with the relevant laws and regulations in force in Japan.

Accordingly, Japan International Cooperation Agency (hereinafter referred to as "JICA" ), the official agency responsible for the implementation of the technical cooperation programs of the Government of Japan, shall undertake the Study in close cooperation with the authorities concerned of Kenya.

The present document sets forth the scope of work with regard to the Study.

#### 11. OBJECTIVE OF THE STUDY

The objective of the Study is to review existing policy, programs and organizations with regard to trade promotion and to make concrete program recommendations for creating enabling environment for export promotion with a view to improving Kenya's trade balance through increased export earnings.

#### 111.SCOPE OF THE STUDY

The outline of the Study shall be the following: 1.Review of existing policy and programs

1.1 National and regional development policy

1.2 Trade promotion policy and programs

1.3 Identification of administrative bottlenecks

2.Study of products with export potentials

2.1 Market and product analysis

2.2 Identification of technical, managerial and infrastructural bottlenecks

3.Study on organizational development for trade promotion

- 3.1 Review of existing organizations and institutions
- 3.2 Identification of administrative problems

3.3 Plan for further development

4. Recommendations and action programs for export promotion

- 4.1 Short-term programs
- 4.1.1 Organizational and structural measures for export promotion

4.1.2 Measures for institution strengthening

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- 4.2 Medium-term programs
- 4.2.1 Program reform for export promotion
- 4.2.2 Program for development of industrial sectors with export potentials

IV. PROCEDURE OF THE STUDY

The Study shall be implemented in accordance with the following procedure:

1.Preliminary study (in Japan)

- 1.1 Collection of data and information available in Japan
  - 1.2 Preparation of the Inception Report for the purpose of explanation of, and discussion on, the content and the flow of the Study

2.Field study (in Kenya)

2.1 Collection of data and information

2.2 Interview with relevant officials

2.3 Site survey

2.4 Submission of the Progress Report for the purpose of summarizing the results of the Field Study and explaining the onward study schedule

3. Primary analytical work (in Japan)

3.1 Analysis of data and information

3.2 Preparation of the Interim Report

4. Interim Report presentation (in Kenya)

4.1 Presentation of, and discussion on, the above Report

4.2 Collection of additional data and information

5.Secondary analytical work (in Japan)

5.1 Analysis of data and information

5.2 Drafting of the Final Report:

6.Draft Final Report presentation(in Kenya)

6.1 Presentaion of, and discussion on, the Draft Final Report

6.2 Signing of the Minutes of Understanding

7. Final Report preparation (in Japan)

7.1 Preparation of the Final Report incorporating the

discussion results during the presentation in Kenya 8.Submission of the Final Report

V. SCHEDULE OF IMPLEMENTATION

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A tentative schedule of the Study implementation shall be as attached in the Appendix.

VI. REPORTS

JICA shall prepare and submit the following reports in English to GOK.

Ten (10)copies of the Inception Report Ten (10)copies of the Progress Report Thirty(30)copies of the Interim Report Thirty(30)copies of the Draft Final Report Thirty(30)copies of the Final Report

VII.UNDERTAKINGS BY THE GOVERNMENT OF KENYA 1.To facilitate smooth conduct of the Study, GOK shall take the necessary measures:

- 1.1 To ensure the safety of the Japanese Study Team (hereinafter referred to as "the Team")
- 1.2 To permit the members of the Team to enter, leave and sojourn in Kenya for the duration of their assignment therein, and exempt them from alien registration requirements and consular fees
- 1.3 To exempt the members of the Team from taxes, duties and other charges on equipment, machinery and other materials brought into, and out of, Kenya for the conduct of the Study
- 1.4 To exempt the members of the Team from income tax and charges of any kind imposed on, or in connection with, any emoluments or allowances paid to them for their services for the implementation of the Study
- 1.5 To provide necessary facilities to the Team for remittance as well as utilization of the funds introduced into Kenya from Japan for the implementation of the Study
- 1.6 To secure permission for entry into private properties or areas relevant for the conduct of the Study
- 1.7 To secure permission for the Team to take all data and documents including photographs related to the Study out of Kenya
- 1.8 To provide medical service as needed.(Its expenses can be charged to the members of the Team.)

2.GOK shall bear claims, if any arises against the members of the Team resulting from, occuring in the course of, or otherwise connected with the discharge of their duties in the

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implementation of the Study, except when such claims arise from gross negligence or wilful misconduct on the part of the Team members.

3. The Ministry of Commerce (hereinafter referred to as "MOC") shall act as the counterpart agency to the Team as well as the co-ordinating body in relation with other governmental and non-governmental organizations concerned for the smooth implementation of the Study.

4.MOC shall, at its own expense, provide the Team with the following, in cooperation with other organizations concerned:

4.1 Available data and information related to the Study

4.2 Counterpart personnel

4.3 Suitable office space with necessary equipment in Nairobi

4.4 Credentials or identification cards

4.5 Vehicles

5.GOK shall organize a Steering Committee (hereinafter referred to as "Committee") for the purpose of coordinating GOK responsibilities in connection with the Study.

The Committee shall consist of members of the following authorities and its secretariat shall be set up within MOC.

Ministry of Finance Ministry of Commerce

Ministry of Industry

Kenya National Chamber of Commerce and Industry Kenya Association of Manufacturers

VIII. UNDERTAKINGS BY JICA

For the implementation of the Study, JICA shall take the following measures:

1. To dispatch, at its own expenses, a series of study teams to Kenya.

2.To pursue technology transfer to the Kenyan counterpart personnel

#### IX.CONSULTATIONS

JICA and MOC shall consult with each other in respect of any matters that may arise from, or in connection with, the Study.

₹ 8/5 Jun. Jul. ۲ ü Apr. May **---**ł N თ Ξ თ DF / R Mar. ---1 2 ◄ Nov. Dcc. Jan. Fcb. on. 00 N. 11/1 1-4 c Jun. Jul. Aug. Scp. Oct. ഗ ç A. P/R თ P/R: Progress Report IT/R: Interim Report DF/R: Draft Final Report ര Abreviations: IC/R: Inception Report ന **---**f F/R: Final Report LC/R ŝ ----Work in Japan York in kenya Report Output Order of Yonth ціпок Ycar

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TENTATIVE SCIEDULE OF THE STUDY

APENDIX

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#### MINUTES OF MEETING

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THE STUDY ON THE MASTER PLAN FOR TRADE PROMOTION

IN THE REPUBLIC OF KENYA

AGREED UPON BETWEEN

THE AUTHORITIES CONCERNED OF THE GOVERNMENT OF KENYA

AND

JAPAN INTERNATIONAL COOPERATION AGENCY

a series

NAIROBI, MARCH 9, 1990

MR. .. C. MAKOKHA

DIRECTOR, EXTERNAL TRADE DEPARIMENT, MINISTRY OF COMMERCE

DR. KENJI TOMITA LEADER OF THE PRELIMINARY STUDY TEAM, JAPAN INTERNATIONAL COOPERATION AGENCY

- The Preliminary Study Team organized by Japan International Cooperation Agency visited Kenya from March 2, 1990 to March 9, 1990 for the purpose of discussing the Scope of Work regarding the Study on the Master Plan for Trade Promotion with the authorities concerned in the Republic of Kenya.
- 2. In connection with the above, a series of meetings were held between the Kenyan side headed by Mr. R. C. Makokha. Director, External Trade Departmment, Ministry of Commerce and the Japanese side headed by Dr. Kenji Tomita, Leader of the Preliminary Study Team. (The attendance list is at the Appendix.)
- 3. These records should be read in conjunction with the "Scope of Work" agreed upon between GOK and JICA.
- 4. SPECIAL ISSUES HIGHLIGHTED
- 4.1 Regarding III.1.2, emphasis shall be placed on sectoral , policies and programs.
- 4.2 Regarding III.2, the Study shall emphasize non-traditional products.
- 4.3 Regarding the Tentative Schedule of Implementation, the duration of stay of the Interim Report Presentation Team can be extended if need may arise, with the mutual agreement of GOK and JICA.
- 4.4 Regarding VI., reports shall be kept confidential solely for the use of the Government of Kenya, unless otherwise advised by GOK.
- 4.5 Regarding VII.4.5, supply of vehicles to the study team shall depend on the availability of vehicles on the Kenyan side, but to avoid uncertainty, the Kenyan side recommended that when JICA is preparing the study budget, a provision must be made for the Team to hire transport.

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4.6 Regarding VIII.2., the Kenyan side requested JICA to accept Kenyan counterpart officials' technical training in Japan, as part of the Study, and to finance the travel and subsistence cost of the counterparts' stay in Japan. It was, however, agreed that the local travel and subsistance cost of the counterparts, while inKenya, would be met by GOK.

4.7 Due to the general nature of the Study, the paragraph that appeared in VII.1.6 of the original text has been amended as an exception in this particular Scope of Work.

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THE KENYAN SIDE

 Mr. R. C. Makokha Director, External Trade Department, Ministry of Commerce

Mr. R. C. Ogana,
 Deputy Director,
 External Trade Department,
 Ministry of Commerce

3. Mr. A. A. Wanyandeh Assistant Director, External Trade Department, Ministry of Commerce

Mr. M. Ngali
 Under Secretary,
 Ministry Headquarters,
 Ministry of Commerce

5. Ms. A. Shani External Trade Officer, External Trade Department, Ministry of Commerce

Mr. R. Kbhatia
 Advisor for Economic Secretary,
 Ninistry of Finance

Ms. D. Musau Senior Assistant Secretary, External Resources Department, Ministry of Finance

7.

- Mr. K. Kang'au Chairman, Export Promotion Committee, Kenya National-Chamber of Commerce and Industry
- 9. Mr. C. K. Gathirimu

Chief Executive,

Kenya National Chamber of Commerce and Industry

THE JAPANESE SIDE

8.

1. Dr. Kenji Tomita

Leader of the Preliminary Study Team

 Mr. Kenji Saito Member of the Preliminary Study Team

Mr. Hideki Yoshika
 Member of the Preliminary Study Team

Mr. Kuniyasu Kobayashi
 Nember of the Preliminary Study Team

5. Mr. Aiichiro Yamamoto Member of the Preliminary Study Team

6. Mr. Nobuyuki Horie

First Secretary,

Embassy of Japan in Kenya

- Mr..Jun Arima
   First Secretary,
   Embassy of Japan in Kenya
- Mr. Kenji Kumagishi Resident Representative, JICA Kenya Office

9. Mr. Masayoshi Juro Assistant Resident Representative JICA Kenya Office

## **APPENDIX II:**

## DATA ON TRADE AND INDUSTRY

(Curr. Price)       9,526,539,680       10,378,800,128       11,401,199,616       13,776,000,000       15,790,000,128         (Curr. Price)       9,526,539,680       10,378,800,128       11,401,199,616       13,776,000,000       15,790,000,128         (Curr. Price)       3,271,400,064       2,317,400,064       2,345,339,336       3,377,400,064       2,559,601,152         (Curr. Price)       1,377,600,000       2,353,000,064       2,311,800,064       3,275,000,064       3,275,000,064         (Curr. Price)       1,135,800,000       1,435,500,000       1,435,500,000       1,433,200,000       1,833,200,000         (Curr. Price)       1,136,800,000       1,243,200,000       1,435,500,001       1,558,599,335       5,590,901         (Curr. Price)       1,136,800,000       1,435,500,000       1,435,500,000       1,833,200,000         (Curr. Price)       1,136,800,000       1,435,500,000       1,435,500,000       1,893,200,000	(Curr. Price)       1969       1570       1971       1972       1572         (Curr. Price)       33.79%       33.29%       31.38%       35.19%       35.46%         (Curr. Price)       19.73%       19.83%       20.38%       20.74%       11.39%         (Curr. Price)       11.33%       46.48%       46.87%       48.25%       44.39%       43.80%	1976         1977         1978         1979         1981           25,561,999,360         32,814,000,128         35,600,601,088         39,559,999,488         44,648,398,848         51,673,001,984           9,688,797,184         13,765,799,936         13,144,599,552         13,576,999,348         14,510,000,128         16,738,599,936           4,755,399,168         5,902,200,832         7,146,390,016         8,419,201,024         9,910,001,664         11,219,999,744           2,883,599,872         3,598,799,936         17,146,390,016         8,419,201,024         9,910,001,664         11,219,999,744           2,883,599,872         3,598,799,976         4,999,998,976         5,902,798,848         6,553,201,024           11,117,809,664         13,146,000,384         15,309,984         17,563,799,552         20,228,399,104         23,714,400,256	1976       1977       1978       1979       1980       1981         37,90%       41.95%       36.92%       34.32%       32.50%       32.33%         18,60%       17.99%       20.07%       21.28%       22.20%       21.71%         11.28%       10.97%       12.32%       12.32%       44.40%       45.31%       45.83%	1584         1985         1986         1987         1988         1988           75,950,923,776         87,492,403,200         101,579,800,320         112,997,998,592         131,043,598,336         138,042,693,336           26,245,599,232         28,601,600,000         33,595,799,552         35,272,798,208         40,188,391,424           15,230,000,128         16,786,400,256         19,066,599,424         21,920,600,064         25,579,999,232           34,475,319,296         40,138,976         10,338,000,000         12,164,599,803         13,802,800,128         15,951,200,256           34,475,319,296         42,104,339,632         49,017,421,824         55,804,620,800         65,275,228,160	1984       1985       1987       1988       1989         34.56%       32.69%       33.04%       31.22%       30.67%         20.05%       19.19%       18.75%       19.40%       19.52%         12.14%       11.96%       12.22%       12.17%         45.39%       48.12%       48.21%       49.39%
GDP ar factor cost (local) Agricuiture, value added (local) industry, value added (local) Manufacturing, value added (local) Services, stc., value added (local)	of Agriculture in GDP of Industry in GDP of Manufacturing in GDP of Services, etc. in GDP	21,144,000,512 7,221,600,256 4,280,959,936 2,540,000,000 9,641,398,272	1975 34.15% 20.25% 12.01% 45.60%	1983 68.346,888,192 23.794,999,296 13.788,999,680 8.164,999,168 30,762,889,216	1983 34.82% 20.18% 11.95%

### Manufactured Goods in Export and Import

#### (K£ '000)

	Total Export	Export of Manufactured Goods 2	$\frac{2}{1}$ x 100%	Total Import 3	Import of Manufactured Goods 4	$\frac{4}{3}$ x 100%
1971	107,078	28,353	26.5	200,063	153,373	76.7
1972	123,383	25,427	20.6	197,854	147,541	74.6
1973	161,388	37,587	23.3	228,552	174,280	76,3
1974	211,282	43,804	20.7	383,934	259,227	67.5
1975	215,036	39,978	18.6	362,847	232,203	64.0
1976	318,627	49,272	15.5	406,996	258,765	63.6
1977	480,259	47,995	10.0	531,446	305,081	57.4
1978	369,965	48,344	13.1	661,125	481,023	72.8
1979	383,534	53,072	13.8	620,156	419,397	67.6
1980	487,644	67,148	13.8	959,030	544,533	56.8
1981	513,863	74,495	14.5	932,406	506,956	54.4
1982	545,737	67,794	12.4	900,305	478,265	53.1
1983	633,078	77,698	12.3	905,621	459,459	50.7
1984	754,813	85,746	11.4	1,097,206	596,658	54.4
1985	784,098	103,360	13.2	1,196,000	668,824	55.9
1986	957,971	114,284	11.9	1,337,893	937,809	70.0
1987	753,413	108,967	14.5	1,430,881	1,001,172	70.0
1988	917,719	136,015	14.8	1,765,145	1,345,795	76.2
1989	999,842	169,292	16.9	2,238,971	1,666,323	74.4

Source: Statistical Abstract, 1979 and 1990

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Balance of Trade by Area (1989)

		· .	· .		(K£ '000)
Area	Export 1	Share %	Import 2	Share %	1 - 2
West Europe	482,827	48.3	1,133,938	50.6	-651,111
East Europe	20,115	2.0	25,575	1.2	-5,460
North & South America	59,481	5.9	178,744	8.0	-119,263
Africa	217,411	21.8	73,171	3.3	* 144,240
Middle East	28,396	2.9	349,703	15.6	-321,307
Far East & Australia	126,242	12.6	477,379	21.3	-351,137
Others	65,370	6.5	473	0.0	* 64,897
Total	999,842	100.0	2,238,971	100.0	-1,239,129

Source: Statistical Abstract 1990

Balance of Trade by Area (1978)

(K£ '000)

Area	Export 1	Share %	Import 2	Share %	1 - 2
West Europe	193,769	49.0	367,236	55.5	-173,467
East Europe	6,930	1.8	5,340	0.8	1,590
North & South America	24,235	6.1	46,069	7.0	-21,834
Africa	93,984	23.7	9,175	1.4	* 84,809
Middle East	10,654	2.7	73,660	11.1	-63,006
Far East & Australia	26,467	6.7	122,956	18.6	-96,489
Others	39,672	10.0	36,689	5.5	2,983
Total	395,712	100.0	661,125	100.0	-265,413

Source: Statistical Abstract 1979

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Commodity »	Export 1	Share %	Import 2	Share %	1 - 2
0. Food & Live Animal			74,021	3.3	F00 (00)
1. Beverages & Tabacco	618,858	61.9	5,367	0.2	539,470
2. Crude Materials			59,254	2.6	
3. Mineral Fuels	211,612	21.2	355,379	15.9	-214,990
4. Animal & Vegetable Oil & Fats			71,223	3.2	
5. Chemicals			353,540	15.8	
6. Manufactured Goods by Materials	169,292	16.9	351,554	15.7	-1,415,693
7. Machinery and Transport Equipment			879,891	39.3	
8. Miscellaneous			83,466	3.7	00.000
9. Miscellaneous	79	0.0	7,404	0.3	-90,791
Total	999,842	100.0	2,238,971	100.0	-1,239,129

Balance of Trade by Commodity (1989)

Source: Statistical Abstract 1990

Balance of	Trade by	Commodity (1978)	

			·		(K£ '000)
Commodity	Export 1	Share %	Import 2	Share %	1 - 2
0. Food & Live Animal			21,405	3.2	100.000
1. Beverages & Tabacco	218,703	59.0	7,478	1.1	189,820
2. Crude Materials			14,195	2.1	
3. Mineral Fuels	102,670	27.8	118,920	18.0	-46,561
4. Animal & Vegetable Oil & Fats			16,116	2.4	
5. Chemicals			353,540	15.8	
6. Manufactured Goods by Materials	48,344	13.1	110,912	16.7	-401,099
<ol> <li>Machinery and Transport Equipment</li> </ol>			879,891	39.3	
8. Miscellaneous			33,580	5.1	05.014
9. Miscellaneous	247	0.1	1,981	0.3	-35,314
Total	369,965	100.0	661,125	100.0	-291,160

Source: Statistical Abstract 1979

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## **APPENDIX III :**

# TRADE AGREEMENTS SIGNED BETWEEN KENYA AND FOREIGN

## Trade Agreements Signed Between Kenya and Foreign Countries

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Country	Year signed	Major Comm		
Country		Exports	Imports	Remarks
Colombia				
Bangladesh	1982	Tea, Coffee Soda Ash Tanning Extract		
Czechosłovakia	1984	Coffee Sisal Fibres Tinned Pineapples	Glazed Setts Flags, Cast, Rolled Drain or Blown Glass Knitting Machines, Metal Working Machines Hand Tools	
Egypt	1980	Pyrethrum Extract Wattle Extracts Tea, Coffee Sisal Fibres	Aluminium & Aluminium Alioys, Bars, Angles Batteries & Cells Radios	
Lesotho		Dried Vegetables Maize Unmilled Basket Work, Wicket Work and Other Articles of Plaiting Metals Lamps	Sheep or Lamb Wool Television Image and Sound Recorders Passenger Motor Cars	Balance
Ethiopia	1979	Maize Unmilled Tea Sodium Carbonate Stationeries Toiletries	Air Craft Engines and Parts Marble Transmission Shafts Frictional Materials	For the last few years 1985 - 1990 balance has been in favour of Kenya
Sudan	1977	<ul> <li>Milk &amp; Milk Products</li> <li>Grains/Cereals</li> <li>Vegetables</li> <li>Beverages</li> <li>Wool &amp; Woolen Products</li> </ul>	Tyres for Air-crafts Parts for Pumps or Compressors Data Processing Machines Transmitter/Receivers	Balance in favour of Kenya
Yugoslavia	1963	Pineapple Juice Sisal Fibre Hides & Skins (Wet) Live Animals (Medicaments) (Containing Anti-Biotics)	Live Animals Machinery & Transport Chemical Products Miscellaneous Manufactured Articles Refined Sugar	

· •	Year	Major Comm	Dement	
Country	signed	Exports	Imports	Remarks
Romania	1983	Hides & Skins Sisal Live Animals	Transformers, Electric Motors Welding Machines Insecticides Machineries Iron & Steel	
China	1978	Tea Pyrethrum Extract Undressed Leather Hides & Skins Gum Arabic Cashew Kennels Soda Ash	Chemicals & Related Products Machinery & Equipment Petroleum Products Crude Materials Inedible Manufactured Goods	
Mozambique		School Potatoes Natural Sodium Carbonate Jute Bags Maize Unmilled	Inner Tubes for Motor Vehicles Wire Rods of Steel or Iron Parts of Machineries Other Coal Wither or not Pulverized but not Agglomerated	
Bulgaria	1988	Coffee Hides & Skins Sisal Fibres	Pharmaceuticals	
Hungary				
Somalia	1984	Vegetables, Butter, Coffee, Tea, Cigarettes, Petroleum Products	Dried/Frozen Fish Civil & Contractor Plants and Equipments	Balance in favour of Kenya
		Rubber Tyres Cement Cleaning Detergents Steel or Aluminium Structures Stationeries Trailers		
Iran	No agreement signed	Tea, Coffee Soda Ash Hides & Skins Fluospar	Crude Petroleum	
Iraq	No agreement signed	Coffee, Tea Sisal Fibres	Paraffin Wax Triple-Super Phosphates	

III - 2

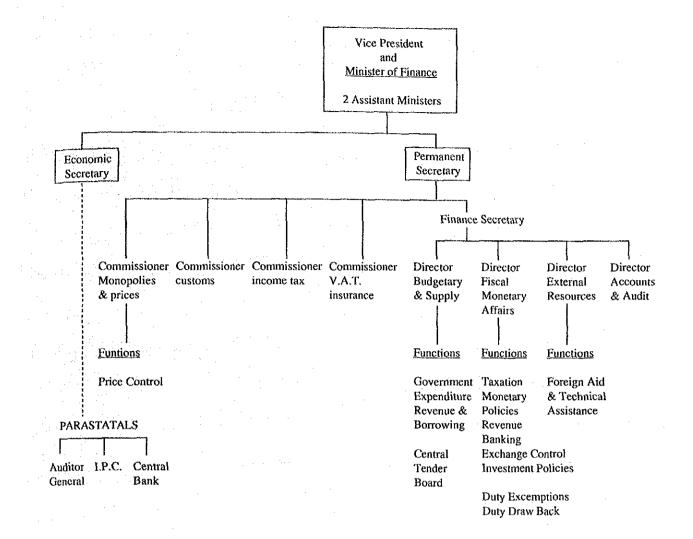
		· '.					
		· ·					
		Year Major Commodities Trades					
:	Country	signed	Exports	Imports	Remarks		
	Poland	1989	Pineapple Juice & Tinned Coffee Sisal Fibre	Chemical & Products Manufactured Goods Cast Drawn or Blown			
				Glass, Hop & Strip of High Carbon			
· .				Steel Machinery & Transport Equipments	- 		
	Zambia	1982	<ul> <li>Maize Unmilled</li> <li>Milk/Milk Products</li> <li>Natural Sodium Carbonate</li> <li>Lubricating Oil</li> <li>Medicaments</li> </ul>	Copper Oxycalorides Prepared Explosives Bars & Rods of Iron Zinc & Zinc Alloys Buildozers,	Trade balance in favou of Zambia		
•			<ul> <li>Soap/Detergents</li> <li>Lamps-Filaments</li> <li>Windows/Doors of Iron</li> </ul>	Angles/Dozers & Levellers S/Propelled			
	Zimbabwe	1984	<ul> <li>Textile Yarn</li> <li>Frozen Fish</li> <li>Petroleum Products</li> <li>Condensation and Polyaddition Products</li> <li>Electrical Machinery</li> <li>Pharmaceuticals</li> <li>Office Stationery</li> </ul>	Oil Cake of Soya Beans Ingots of Iron/Steel Rods and Bars of Iron or Steel Nonferrous Metals Manufactures of Metal	Balance of trade in favour of Zimbabwe		
:	Tanzania	1983	Beverage/Tobacco Chemicals Maize Unmilled Pure Bred Breeding Animals Petroleum Products Live Animals Chiefly for Food Oils	Crude Materials Inedible Cotton Linters Paper/Paper Board Iron/Steel Circle Machinery/Transport Equipment Manufactured Goods	Balance of trade in favour of Kenya		
	Nigeria	1987	<ul> <li>Scouring Bonder</li> <li>Oils</li> <li>Stationeries</li> <li>Tea</li> <li>Dried Fish</li> <li>Bottles &amp; Jars</li> <li>Live Plants</li> </ul>	<ul> <li>Natural Rubber</li> <li>Milling Machines</li> <li>Grinding/Crushing Machines</li> <li>Passenger Motor Vehicles</li> </ul>	Balance of trade in favour of Kenya		
	Swaziland	1969	Vegetables	]			

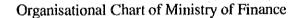
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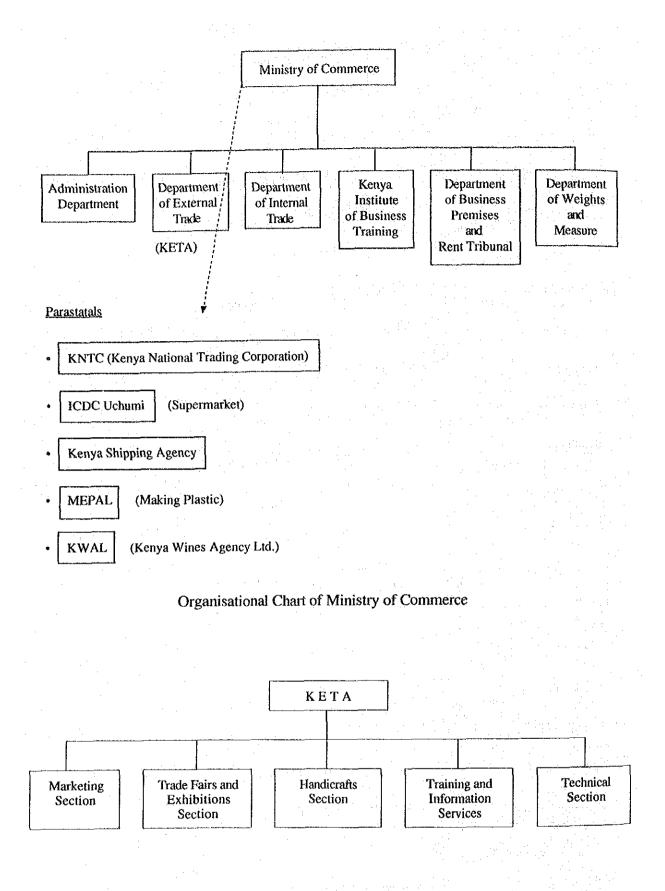
	Year	Major Comn	odities Trades	
Country	signed	Exports	Imports	Remarks
Japan		Fillets Frozen Macademia Nuts Annato Seeds Maize Unmilled	Polybutadiene Styenellater Electronics Butyl Rubber	Balance in favour of Japan
		Arabica Hulles Sisal Fibre Tea Fluospar	Polyester Tyre Cord Fabrics Alloy Steel Rolled Coil	
·		Aluminium Waste Pyrethrum	Motor Vehicles Spare Parts	
Djibouti	1980			
Argentina	1982			
India	1981	Cashew Nuts in Raw Shell Hide & Skins Scrap Metals of Iron Copper, Zinc Wattle Extracts Sisal Fibres Fluospar Pyrethrum Extract	Aluminium Hydroxide Dyestuff Synthetic Aluminium Foils Textile Spinning Machines Sugar Manuf Machineries Tea Processing Machines Oil Cane Soya Beans Pumps & Spare Pumps Transmission Shafts	Balance in favour of India

# **APPENDIX IV :**

# ORGANISATIONAL CHARTS FOR TRADE PROMOTION IN KENYA

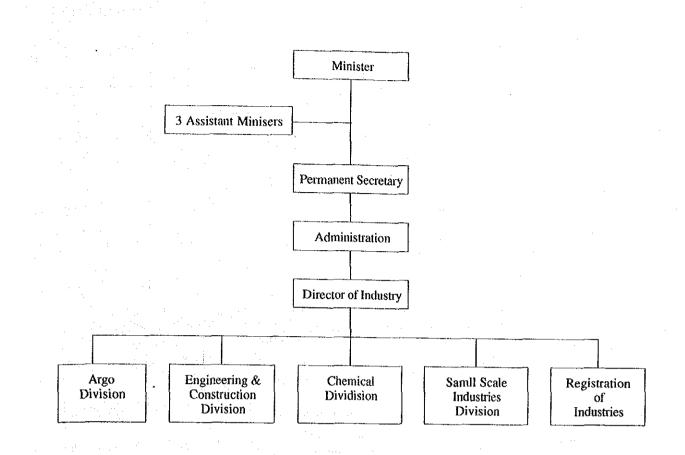


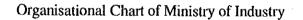


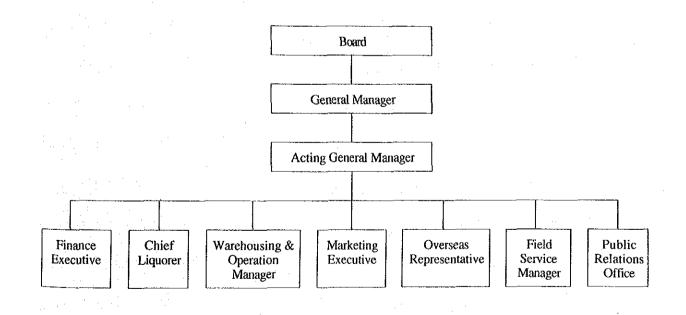


Organisational Chart of KETA

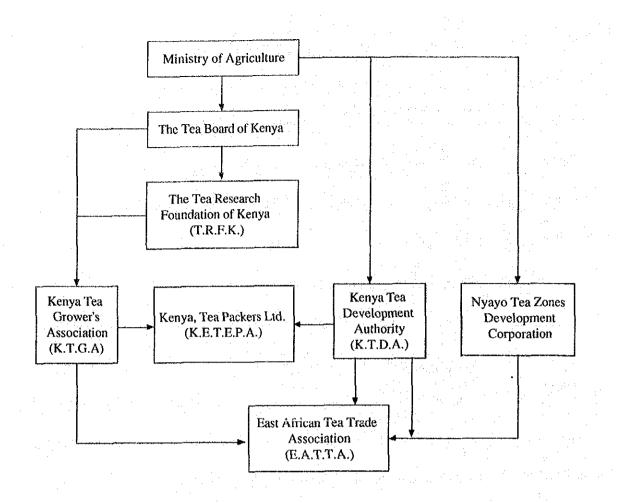
IV - 2



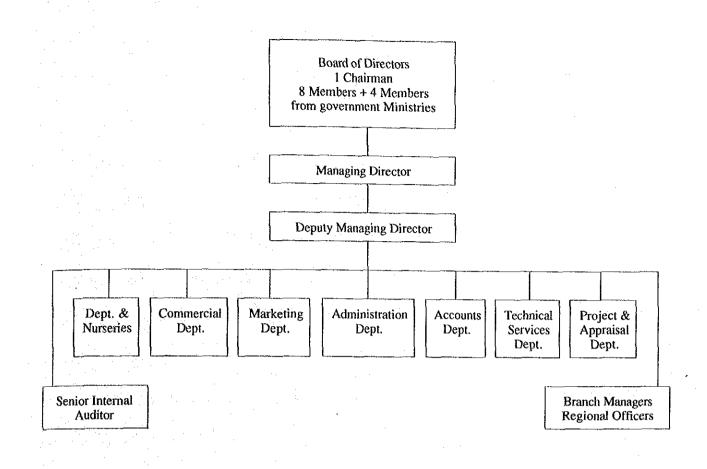




Organisational Chart of Coffee Board of Kenya

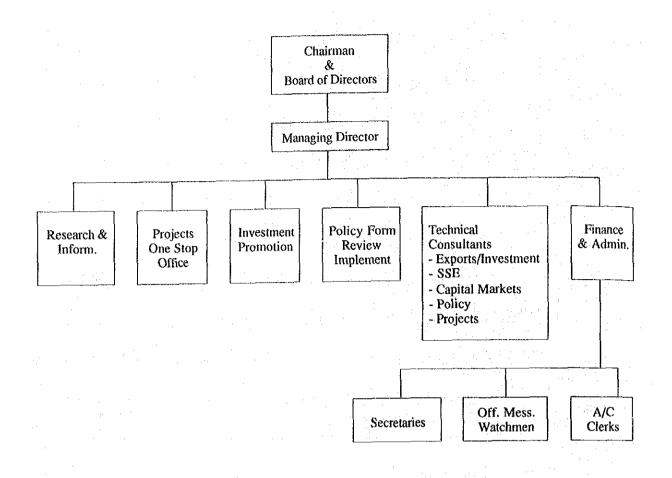


Organisational Chart of the Tea Industry in Kenya

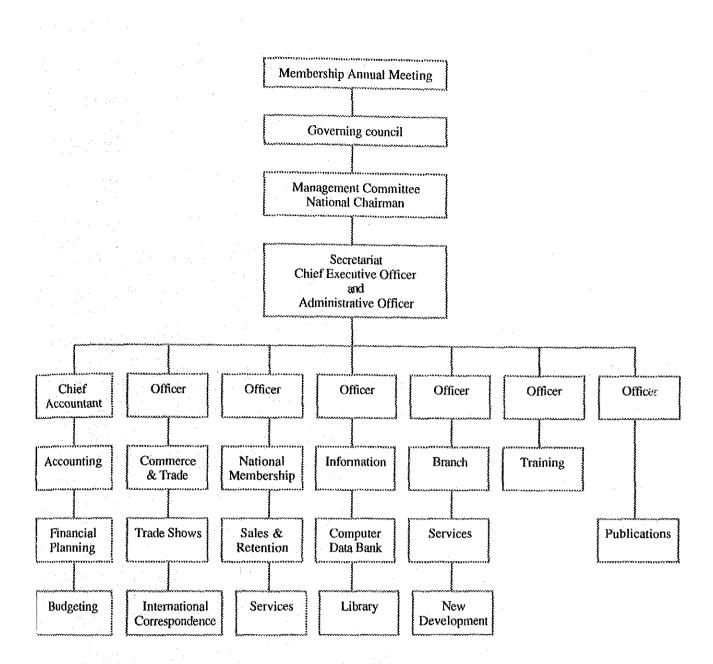


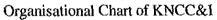
### Organisational Chart of Horticultural Crops Development Authority

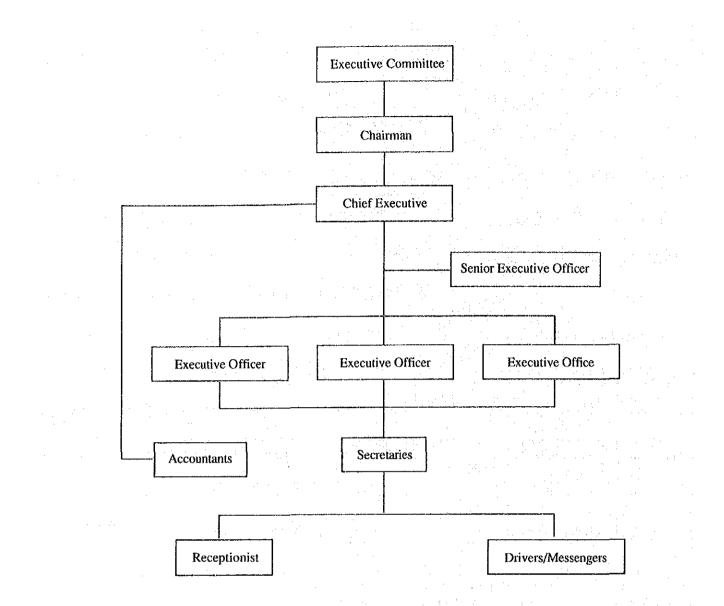
IV - 5













IV - 8

# Budget for Export Promotion from FY 1984/85 to 1990/91

Fiscal Year	Development Expenditure	Recurrent Expenditures	Total (K£)	(U.S. Dollar)
1984 / 85	270,410	733,000	1,003,410	(1,221,288)
1985 / 86	264,290	1,073,200	1,337,490	(1,648,678)
1986 / 87	310,000	849,746	1,159,746	(1,409,683)
1987 / 88	300,000	1,137,090	1,437,090	(1,619,530)
1988 / 89	340,000	1,240,072	1,580,072	(1,536,138)
1989 / 90	897,880	1,439,458	2,337,338	(2,140,812)
1990 / 91	1,710,000	1,615,750	3,325,750	(2,880,560)

Source:

Development Estimates Estimates of Recurrent Expenditures

## Development Expenditure for Export Promotion from FY 1984/85 to FY 1990/91

(Unit: K£)

Fiscal Year	Total (K£)	Export promotion and Marketing	Kenya Export Year	Exports Diversifica- tion Project	Export Promotion Master Plan	Export Develop- ment Project	Aid from Foreign Countries
1984 / 85	270,410	210,400	60,000	-	_		EDF USAID
1985 / 86	264,290	204,280	60,000	-		· _	EDF
1986 / 87	310,000	310,000	-		_		EDF/EEC
1987 / 88	300,000	300,000	· · · <del></del>	-			EDF/EEC
1988 / 89	340,000	340,000	-	·	. –	_	EDF/EEC
1989 / 90	897,880	340,000	7,880	550,000	_		EDF/EEC UNDP
1990 / 91*	1,710,000	440,000	20,000	_	750,000	500,000	EDF/EEC JAPAN IDA

IV - 9

Source .

\*

Development Estimates Expenditure estimated

# **APPENDIX V :**

# TRADE PROMOTION ORGANISATIONS IN OTHER COUNTRIES

## APPENDIX V TRADE PROMOTION ORGANISATIONS IN OTHER COUNTRIES

#### 1. Outline of Zimbabwe Trade Promotion Organisation (ZIMTRADE)

(1) How ZIMTRADE came into being

In 1987 the European Commission, under the Lome III Convention, injected the amount of ECU 4.4 million into an export promotion program for Zimbabwe.

This money enabled the export promotion program to be planned and implemented. The project was undertaken under the supervision of the Ministry of Industry and Commerce which provided numerous counterpart staff for the program.

The program was very successful and achieved exports of approximately Z\$180 million (US\$78.26 million) in its initial three years which exporters interpreted to be a direct result of the export promotion program. As a result, it was felt that a new trade promotion organisation should be built on this success. Discussions were held and the outcome was the decision to create an autonomous trade promotion organisation on a partnership basis, with 50/50 funding from the public and private sectors. Thus ZIMTRADE was born.

#### (2) Establishment

ZIMTRADE was established in April 1991, although full operation had not been commenced as of July 1991.

(3) Organisation

ZIMTRADE has four main sections.

1) Exporter development section

This section carries out a continual audit of exporters and identifies their individual needs. It also identifies export opportunities and provides the assistance necessary to penetrate markets.

#### 2) Exporter service section

This section collects and collates economic, trade and marketing information and makes it available to exporters. It maintains library and also is responsible for organising all promotional events such as trade fairs and missions.

3) New exporters section

This section provides training, advice and practical assistance to new exporters.

4) Planning and administration section

This section deals with budgets, accounts and personnel administration.

In the first year of its operation (July 1, 1990 to June 30 to 30st of June 1992), it was estimated that ZIMTRADE would require Z\$8.075 million (US\$3.51 million) of which Z\$4 million (US\$1.74 million) would be provided by the government and Z\$4 million would be raised by means of a levy of 0.1% on commercial import and export trade.

Note: US\$1 is Z\$2.3

The staff of ZIMTRADE numbers approximately 35.

ZIMTRADE is autonomous, operating in the private sector environment but it is required to follow government policy on external trade.

2. Outline of Export Promotion Organisations in Korea

(1) The Korea Trade Promotion Organisation (KOTRA)

KOTRA was established in 1962 by the Korean government as a not-for-profit trade promotion organisation. The government budget covers five-sixths of KOTRA's expenditures, with the rest coming from a contribution from the Korea Foreign Trade Association. KOTRA has 76 overseas offices in 65 countries.

1) KOTRA's main functions are as follows:

#### Trade Promotion

Supplying foreign businessmen with information about Korean products and exports, supporting domestic small and medium sized companies in their export efforts, providing Korean bidders with tender information, etc.

\* Overseas Cooperation

Organising outgoing trade missions and assisting incoming ones, holding seminars, etc.

\* Project Development

Collecting information, handling inquiries and dispatching trade missions on plant expansion projects, etc.

Overseas Market Research

#### Trade Information Services

Collecting overseas market information related to major Korean export items producing trade promotion materials in foreign languages for overseas distribution and publishing the "Daily Overseas Market News" in Korean for domestic distribution, etc.

\* Participating in and Holding Exhibitions

Setting up the Korean pavilions at exhibitions in other countries and organising exhibitions in Korea.

\* Public Relations Activities

Releasing press materials and placing advertisements in leading domestic and foreign mass media, briefing foreign visitors, producing slide films and video tries for trade promotion, etc. 2) Number of staff as of August 1990

		이번에는 이렇게 하는 것
Headquarters	456	
Overseas	193	liete die .
Domestic branches	43	nega distribue
Total	692	

3) Korea Trading International Inc.

Both KOTRA and the Korea Trading International used to be directly involved in export business but KOTRA dropped this activity in 1986.

Since then, Korea Trading International Inc. has been carrying out this function alone. Korea Trading International Inc. is parastatal. Many executives come from KOTRA. So essentially, it is a subsidiary of KOTRA. In Korea, companies must apply for licenses to be exporters and it is difficult for small companies to get such approval. These small companies therefore ask Korea Trading International Inc. to export their products on their behalf, for which Korea Trading International Inc. tries to find markets.

(2) The Korean Foreign Trade Association (KFTA)

KFTA is a private not-for-profit organisation founded in 1946 to promote international trade.

It has a nationwide membership of over 22,000 companies and it became a member of the World Trade Centres Association in 1972. The Korean government has allowed KFTA to collect an import surcharge to fund its export promotion activities since 1964.

(3) Korea World Trade Centre (KWTC)

KWTC was established in 1988 in the south of Seoul.

The aim of KWTC is to provide services for both Korean and foreign businessmen engaged in trade. KWTC consists of a main office building, an exhibition complex, various convention halls and a hotel as well as amenities such as a shopping mall and a city air terminal.

Facility	Number of floors	Floor space (m <sup>2</sup> )
Trade Tower	55 stories above ground, 2 underground	149,055
Exhibition Complex		:
Main Building	4 stories above ground, 2 underground	167,094
Annex Building	3 stories above ground, 2 underground	25,525
City Air Terminal	7 stories above ground, 4 underground	65,537
Hotel	33 stories above ground, 4 underground	132,604
Department Store	8 stories above ground, 4 underground	64,447
	Total	604,262

DWTC was built and is mainly owned by the Korean Foreign Trade Association (KFTA). KFTA and KOTRA are located in the 55 story-high Trade Tower.

Korea Exhibition Centre (KOEX)

KOEX manages KWTC's Exhibition Complex with a staff of 298 members.

KOEX holds 60 to 70 exhibitions a year, of which approximately 20 are international. KOEX has 3 exhibition halls, namely the Pacific and Atlantic Halls located in the main building and the Continental Hall in the Annex. These three exhibition halls are designated as bonded areas.

\* Pacific Hall

Ceiling height

Floor strength

Space

(4)

10,368 square meters (144m x 72m) 10.35 metres 1.5 t/square metres

Atlantic Hall

Space Ceiling height

Floor strength

10,368 square metres between 8 metres and 12 metres 1.5 t/square metres \* Continental Hall

Space Ceiling height Floor strength 10,718 square metres between 6 metres and 15 metres 15 t/square metres

For permanent display, KOEX has Export Mart Import Mart, Company Showroom and Sample Showcase.

\* Export Mart:

The Export Mart are located on the first, 2nd, 3rd and 4th floors of the Exhibition Complex.

1st floor	5,179 square metres
2nd floor	7,820 square metres
3rd floor	8,795 square metres
4th floor	5,044 square metres
5th floor	5,044 square metres

Export Mart has nearly 600 booths for the display of goods manufactured by Korea's main exporters, including small and medium sized exporters. Goods are displayed by category, such as electric and electronic products, textiles, garments and furniture.

#### \* Import Mart

Import Mart is located on the 4th floor of the exhibition complex and occupies 3,931 square metres. Korean branches of foreign companies, foreign trade institutions and Korean importers display goods manufactured by foreign companies.

#### \* Company Showroom

Company Showrooms are located on the 2nd and 3rd floors of the exhibition complex and covers an area of 7,689 square metres. In the Company Showrooms, large companies display their products and related promotional materials. Display cover almost every sector of Korean industry including automobiles, plants and engineering.

\* Sample Showcase

The Sample Showcase is located on the first floor of the Exhibition Complex and occupies a space of 2,573 square metres. Most of the exhibitors are small and medium sized companies. Some 700 showcases are provided.

### 3. Export Promotion Organisations in Taiwan

(1) CETRA (China External Trade Development Council)

CETRA is the Republic of China's foreign trade promotion organisation. Established in 1971, CETRA is a not-for-profit foundation organised by the business community and receives full government support.

CETRA's budget is financed by an export surcharge of 0.0625%. CETRA has approximately 700 staff and 28 offices worldwide. For the outline of CETRA please refer to the organisational chart.

(2) TWTC (Taipei World Trade Centre)

TWTC consists of an Exhibition Hall, Convention Centre, International Trade Building and Grand Hyatt Taipei.

#### Exhibition Hall

The hall's 163,000 square metres are divided into two chief sections, a grand exhibition showground for short term trade shows and special even and a permanent product display area.

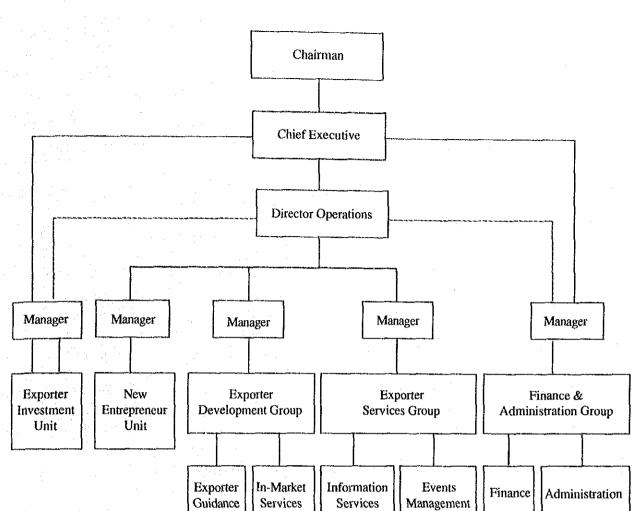
#### **Convention Centre**

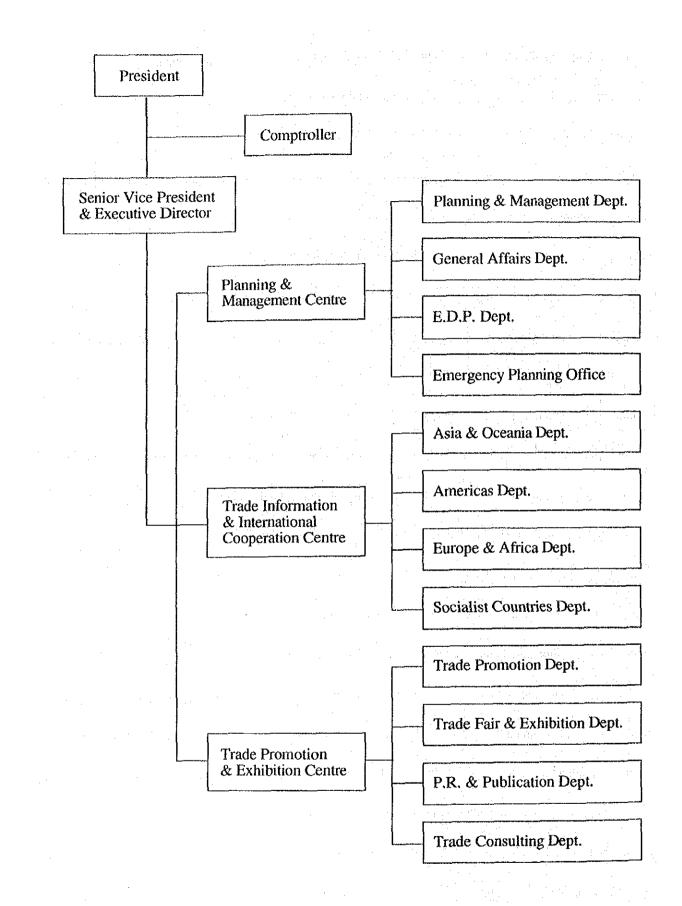
The centre has 12 multi-purpose auditoria and a 3,100-seat main plenary hall. The total seating capacity is 6,700.

#### International Trade Building

Also known as the CETRA Tower, this 34-story office building is one of the most modern structures in Taiwan. CETRA is located in this building.

TWTC was set up by CETRA, the Farmers Bank of China, the Bank of Communication and the Central Investment Company. KWTC is leasing the site from government for 50 years, free of charge. TWTC's operation is in the hands of CETRA.





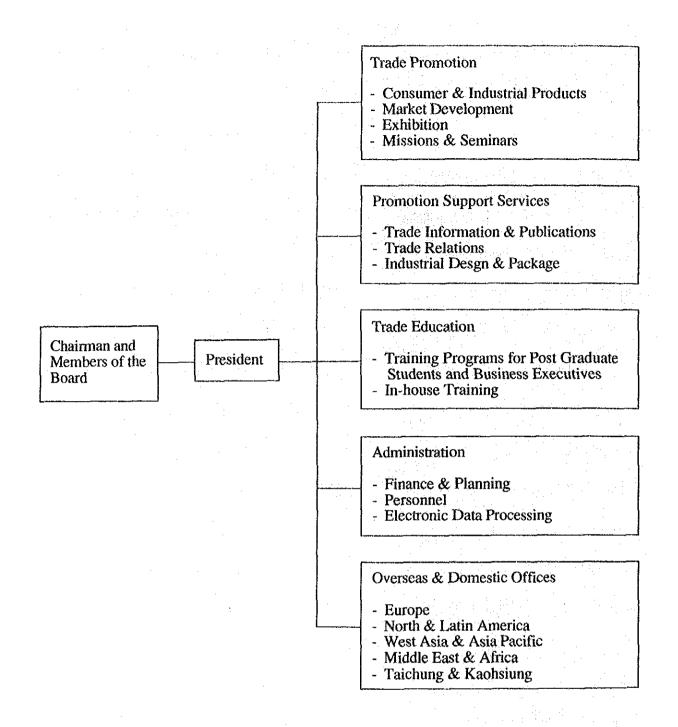
President

General Affairs Dept. Trade Fairs Dept.

Contract & Maintenance Dept.

Planning & Coordination Dept.

Audit





		Malaysian Export Trade Centre (MEXPO)	Singapore Trade Development Board (STDB)	Korea Trade Promotion Corporation (KOTRA)	China External Trade Development Council (CETRA), Taiwan
·	Year established	1980	1983	1962	1971
	Law concerning the establishment		Trade Development Board Act, 1982	Korea Trade Promotion Corporation Act, No.1059, 1962	<b>n.a.</b>
	Competent authorities	Ministry of Trade & Industry	Ministry of Trade & Industry	Ministry of Trade & Industry	Ministry of Economic Affairs
,	Organisation network Domestic Overseas	Headquarters (1) 30 locations as Trade Commissioner's Office	Headquarters (1) 21 locations in 17 countries	Headquarters (1), Branch (10) 76 locations in 65 countries	Headquarters (1), Branch (2) 28 locations
V - 13	Number of staff Domestic Overseas	39	340 30	499 193	000 100
	Main activities	<ol> <li>Trade inquiry service</li> <li>Trade information</li> <li>Company registry</li> <li>Exhibition centre</li> <li>business appointments</li> <li>Trade fairs and missions</li> </ol>	<ol> <li>Trade policy matters, both bilateral relations and multilateral/regional relations</li> <li>Sponsoring of and participation in exhibitions and missions overseas</li> <li>Promotion of warehousing and distribution services</li> <li>Trade information services</li> <li>Trade coumentation services</li> <li>Trade coumentation services</li> <li>Trade coumentation services</li> <li>Trade function of TDB Holdings</li> <li>(STDB's subsidiary)</li> </ol>	<ol> <li>Trade inquiry services for export and import promotion</li> <li>Promotion of investment and technological cooperation</li> <li>Overseas market research</li> <li>Trade information services</li> <li>Trade fairs and exhibitions</li> <li>Publications</li> <li>Management of Korea Training International Inc. which is essentially a subsidiary of KOTRA</li> </ol>	<ol> <li>Trade inquiry services</li> <li>Participation in foreign trade fairs and exhibitions</li> <li>Management of Taipei World Trade Centre (TWTC), one-stop professional services for buyers and sellers</li> <li>Sponsoring of trade fairs and exhibitions in the Import/Export Marts at TWTC</li> <li>Worldwide computer database service for traders</li> </ol>
	Annual budget	M\$1 million (FY 1988) (approx. US#391,000)	S\$22 million (FY 1987/88) (approx. US\$10.89 million)	36.3 billion Won (FY 1988) (approx. US\$46.28 million)	NT%5,500 million (FY 1989) (approx. US\$208 million)

Area (cont'd)
8
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Outline

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n		Department of Export Promotion (DEP), Thailand	National Agency for Export Development (NAFED), Indonesia	Japan External Trade Organisation (JETRO)	Hong Kong Trade Development Council (HKTDC)
<b>.</b>	Year established	1952	1971	1958	1966
	Law concerning the establishment		The Instruction of President No.44 and 46, 26 August, 1974	The Law Concerning Japan External Trade Organisation No.95, April 26, 1958	n.a.
<u> </u>	Competent authorities	Ministry of Commerce	Department of Trade	Ministry of International Trade & Industry	Trade Department
·	Organisation network Domestic Overseas	Headquarters (1), Branch (3) 13 locations in 10 countries (and 34 Commercial Coun- sellors Offices attached to Embassies)	Headquarters (1) 11 locations 11 countries	Headquarters (1), Branch (29) 76 locations in 56 countries	Headquarters (1) 20 locations
V - 14	Number of staff Domestic Overseas	275 26	335 11	600 300	453 133
	Main activities	<ol> <li>Trade information service</li> <li>Trade fairs and exhibitions both in Thailand and overseas</li> <li>Dispatch of sales missions and invitation of foreign buyers</li> <li>Sponsoring of seminars</li> <li>Product and market promo- tion and development</li> <li>Publications</li> </ol>		lecti rseas noti noti indi indi indi nom	<ol> <li>Receiving trade missions</li> <li>Overseas market surveys</li> <li>Management of display centres</li> <li>Sonsoring of and participation in exhibitions and business conferences</li> <li>Trade inquiry services</li> <li>Registered manufacturers: 25,000</li> <li>Registered Importers: 92,000</li> <li>Fashion library</li> </ol>
	Annual budget	154 million baht (FY 1989) (approx. US\$5.92 million)	Rp. 7,000 million (FY 1988) (approx. US\$4.2 million)	Gross: ¥33.0 billion (FY 1991) (US\$255.81 million) Subsidy: ¥20.0 billion (FY 1991) (US\$155.04 million)	HKS224 million (FY 1987) (approx. USS28.7 million)

# **APPENDIX VI :**

# **OUTLINE OF TRADE TRAINING CENTRE IN OTHER COUNTRIES**

### APPENDIX VI

1. Outline of the Institute for International Studies and Training: IIST

(1) IIST was established in December 1967 jointly by the Ministry of International Trade and Industry and business circles in Japan with the objective of training international economists capable of serving at the forefront of the world economy. It is unique that all trainees are required to live together in a dormitory. Since the first course in 1969, approximately 7,000 trainees from government agencies, industry associations, private companies and various foreign organisations have received training at the institute.

(2) Training Facilities

Land area 650,000 m<sup>2</sup>

Training facilities

Lecture hall, lecture classroom, special classroom, ordinary classrooms (with capacities of 60, 30 and 15 students), language laboratories classroom, computer room, library, dormitory (288 rooms), instructor houses for instructors, tennis courts, driving range, athletic field.

- (3) Training Courses
  - 1) Regular course

A nine-month course during which trainees are required to live together in dormitory accommodations. Its purpose is to help the middle management improve their proficiency in English and to enhance their decision making capabilities in the face of international business climates.

The curriculum consists of intensive courses in business English, international management, international economics, and international research, in which trainees conduct study on Japan and other regions. 2) Short courses

There are two short courses: an international business course, in which trainees master the wide range of international business-related expertise necessary for export and import businesses and an international business communications course, in which trainees master the basics of conversational and business English.

(a) International business course

Course size	•	30 trainees
Period length	•	Six weeks, held three times a year
Course content	:	

International trade

An outline of trade transactions, including the drawing up sales contracts, the execution of these contracts, and handling commercial claims.

International contracts

Trade practices

Foreign exchange

**VI - 2** 

An outline of fundamental checkpoints for legal considerations involved in international transactions, including types of contracts, and regulations on international transactions.

Practical study in trade transactions, from receiving trade inquiries to receiving payment and handling commercial claim. The case-study method is employed.

Outline of foreign exchange, including trade transactions, invisible trade, capital movement, the foreign exchange market, and intervention in foreign exchange. Foreign exchange operation of Central Banks International finance

Foreign operation strategies

#### Foreign joint ventures

Business English

Study of the basic knowledges in international finance, including roles of hard currency, history of international monetary system, the current international monetary market, and country risk.

Study in the basics of international investment and overseas marketing from actual successes and failures in the areas of international trade, the setting up foreign agent networks, and technical tie-ups.

Practical training, based on actual experiences, in the considerations of project planning, local customs, and preparation of a industrial infrastructure.

Lectures and drills are combined to improve trainees with the ability to write perper and persuasive business English.

Week	Day	<b>1</b> 9:10~10:30 10:40~11	III         IV           2:00         13:00~14:30         14:40~16:00
1	Mon	Room assignment, entrance ceremony orientation	•
	Tue	International contracts (1-2)	(3)
	Wed	International trade (1-2)	Written business English (1-2)
	Thu	Written business English (3-4)	Foreign exchange (1-2)
	Fri	Foreign exchange (3-4)	Foreign operation strategies (1-2)
2	Mon	International trade (3-4)	Foreign operation strategies (3-4)
	Tue	International contracts (4-5)	(6)
	Wed	International trade (5-6)	Written business English (5-6)
	Thu	Written business English (7-8)	Poreign exchange (5-6)
	Fri	Foreign exchange (7-8 compl.)	Foreign joint ventures (1-2 compl.)
3	Mon	International trade (7-8)	Foreign operation strategies (5-6)
	Tue	International contracts (7-8)	(9)
	Wed	International trade (9-10)	Written business English (9-10)
	Thu	Written business English (11-12)	International finance (1-2)
	Fri	International finance (3-4)	Foreign operation strategies (7-8)
4	Mon	International trade (11-12)	Foreign operation strategies (9-10)
	Tue	International contracts (10-11)	(12)
	Wed	International trade (13-14 compl.)	Written business English (13-14)
	Thu	Written business English (15-16 com	ol.) International finance (5-6)
	Fri	International finance (7-8 compl.)	Foreign operation strategies (11-12 compl.)
5	Mon	Trade practices (1-4)	
	Tue	Trade practices (5-8)	
	Wed	Trade practices (9-12)	
	Thu	Trade practices (13-16)	
[	Fri	Trade practices (17-20)	
6	Mon	Trade practices (21-24)	
	Tue	Trade practices (25-28)	
	Wed	Trade practices (29-32)	
	Thu	Trade practices (33-36 compl.)	
	Fri	Graduation ceremony	
I		I	

(b) International business communication course

Course size : Course period : Course content :

50 trainees

12 weeks, held three times a year

Intensive English Program

Business English Program During the first eight weeks, trainees are grouped into small classes depending on their English ability for concentrated study in "listening" and "speaking".

This program provides intensive, individual instruction by native English-speaking instructors in the classroom coupled with a counseling system which promotes practical English abilities.

This program provides students an opportunity to use what they have learned during the Intensive English Program as well as preparing them for the actual business. The programme emphasizes a practical approach in which trainees are encouraged to demonstrate what they have learned during the lectures. Main content is as shown below.

- \* Management systems around the world
- \* Cross-cultural communication
- \* Business meetings
- \* Interviews for employing and basic knowledge of equal opportunity laws
- \* Reinforcement of vocabulary and listening skills
- \* Business writing

Class Schedule :

<b>Business English Program</b>
0.10 10.20
9:10 - 10:30
10:40 - 12:00 13:10 - 14:30
13.10 - 14.30

2. Outline of the Philippine Trade Training Centre: PITC

The PTTC was established by the Philippine government to train personnel in the fields of trade, export inspection, and display in order to maintain trust in the Philippine export products at overseas market and support long-term export growth. the PTTC has been designated as an autonomous organisation under the supervision of the under secretary in International Trade Group, one of the divisions of the Department of Trade and Industry (DTI). Its functions are as follows: 1) to provide comprehensive, specialised training in the trade business 2) to provide training in inspection on quality control necessary to bring non-traditional export products up to international standards; and 3) to provide training for display.

(2) Facilities

(1)

Lot size

### 11,200 m<sup>2</sup>

Facilities

Classrooms, testing and inspection laboratory, display hall, library, office

Number of employees 75

### (3) Training Courses

- 1) Trade training
  - (a) Trade

Training is divided into four sub-courses, raging from basic knowledge required for trade business to plactical export promotion know-how.

Introductory course

Trade fundamentals

Advanced trade practices

· Techniques for specific products and markets

(b) Staff training

This course is divided into two sub-courses, one for the improvement of trade expertise and marketing techniques for government officials in the fields of export promotion, and one for the training for instructors at PTTC.

• Trade training for government officials

Trade training for instructors at PTTC

(c) Foreign languages for use in business

Training in business Japanese will be provided to government and private sector personnel over three courses. The holding of courses in other languages is currently under consideration.

Business Japanese (Level 1)

Business Japanese (Level 2)

Business Japanese (Level 3)

VI - 7

#### 2) Export inspection training

(a) Export inspection for wooden products

Trainees will have the opportunity to master specialised technologies and expertise required for the inspection and testing of furniture made from wooden materials, bamboo, and rattan.

- Wooden furniture inspection
- Bamboo furniture inspection
- Rattan furniture inspection

(b) Export inspection for textile products

Trainees will be taught basic know-how required for the manufacture, inspection and testing of textile products. Training will include inspection and testing of raw materials processing and of secondary products. Divided into two courses;

Basic testing of textile products

Advanced testing of textile products

(c) Export inspection for foodstuffs

Trainees will be instructed quality control and the inspection and testing techniques required to determine the suitability for export of foodstuffs such as frozen foods, canned and bottled foods, and fruit beverages. Divided into two courses:

Foodstuffs inspection

Foodstuffs manufacture

3) Display training

(a) Display management

In one course trainees will improve know-how and analysis skills needed in the export promotion/display management field, while in the other, display design instructors are able to improve their skills.

Display management I

Display management II

(b) Display techniques

Trainees will be offered know-how needed to improve their sales of the foreign trade fairs through more attractive displays.

· Display techniques

# APPENDIX VII :

# **EXPORTER REGISTRATION FORM**

## **EXPORTER REGISTRATION FORM (A)**

(Please type or print)	EXPORTER REGISTRA		
Company Name	· · · · · · · · · · · · · · · · · · ·		
Name of President			
Headoffice Address			<u>`</u>
Telephone		Facsimile	
Telex		Cable Address	· · · · · · · · · · · · · · · · · · ·
	1. Trading 2.	Retailing	3. Wholesailing
Type of business	4. Manufacturing 5.	Transportation	6. Construction
	7. Mining 8.	Other ()	
Line of Products			. ·
Year of Establishment	19	Paid-in Capital	
Annual Sales		No. of Employees	
	1	Bank	Bra
Annual Sales	2	Bank	Bra
Reference (Office Use)			

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# EXPORTER REGISTRATION FORM (B)

	HS Commodity Code
Product to Expaort	
Use of Product	
Specifications, Materials, Features, etc. of Product	
Countries Designated as Preferred Customers	
Initial Order Quantity	
Major Current Export Countries	
Division of Department	
Name of Export Manager	
Contract Address	
Telephone	Fax
Telex	Cable Address
Membership of Association	
Reference (Office Use)	
Date:	Signature:
	VII - 2

## **APPENDIX VIII :**

## QUESTIONNAIRE FOR MANUFACTURES AND LIST OF MANUFACTURERS WHO REPLIED TO QUESTIONNAIRES

# QUESTIONNAIRE FOR MANUFACTURERS

#### QUESTIONNAIRES INTERVIEW SURVEY FOR MANUFACTURERS Group-D (D-1)

		<u>Company</u>	Profile			
1.	Name of Company:					
2.	Address a. Head Office:				• .	
	b. Branches (if any):					
•	c. Factories (if difference ad	Idress from	Head Offic	ce):		
3.	Established (year):					
4.	Initial Investment Amount:	Ksh.				
5.	Present Capital Amount: H Major Share Holder (name an	Ksh. nd national	ity)			
				•	(%)	
1.1	<u>b.</u>				(%)	
	c.				(%)	
	d				(%)	
	е.				( %)	
6.	Manpower (Number)			н. н. <sub>н</sub>		
	Total Employees:	<u></u>		·····		
	Management Staff:			······································		
	Administrative Staff:	·····			· · · · · · · · · · · · · · · · · · ·	
	Engineers:			······		
	Skilled Labour:	·	999, #374 Roote share -			
	Unskilled Labour:	<u> </u>				
7.	Financial Status for Last 5 y	ears			(Mil	lion Ksh)
		1985	1986	1987	1988	<u>1989</u>
<u>a</u> .	Total Sales Amount					
	- Domestic Sales (%)					
<u>.</u>	- Overseas Sales (%)					
b.	Total Net Profit Amount	-				

	Main Company's Products (Percentage of Share in the Total Sales Amount)         a.       ( %)
	b. (%)
	<u>c.</u> (%)
	d. (%)
	e. (%)
9.	Major Export Items and Overseas Markets
- •	(Items) (Major Countries)
	a.
	<b>b</b> .
	С.
·	d.
	е.
10.	Production Capacity
	a. Planned Capacity (100 %)
	b. Present Capacity Utilization (%)
11.	Problems Regarding Production
	그는 것 같은 것 같은 것은 것은 것이 같은 것을 하는 것 같은 것을 가지 않는 것을 가지 않는 것을 수 있다.
	a. Quality:
	b. Price:
	المراجع المراجع المراجع المراجع المراجع مراجع المراجع ا
· .	<ul><li>b. Price:</li><li>c. Raw Materials:</li></ul>
· .	c. Raw Materials:
· .	المراجع المراجع المراجع المراجع المراجع مراجع المراجع ا
· ·	<ul><li>c. Raw Materials:</li><li>d. Foreign Exchange:</li></ul>
· · ·	c. Raw Materials:
	<ul><li>c. Raw Materials:</li><li>d. Foreign Exchange:</li><li>e. Distribution System:</li></ul>
· · · ·	<ul><li>c. Raw Materials:</li><li>d. Foreign Exchange:</li></ul>
	<ul> <li>c. Raw Materials:</li> <li>d. Foreign Exchange:</li> <li>e. Distribution System:</li> <li>f. Transportation:</li> </ul>
· · ·	<ul><li>c. Raw Materials:</li><li>d. Foreign Exchange:</li><li>e. Distribution System:</li></ul>
	<ul> <li>c. Raw Materials:</li> <li>d. Foreign Exchange:</li> <li>e. Distribution System:</li> <li>f. Transportation:</li> <li>g. Manpower:</li> </ul>
	<ul> <li>c. Raw Materials:</li> <li>d. Foreign Exchange:</li> <li>e. Distribution System:</li> <li>f. Transportation:</li> </ul>
	<ul> <li>c. Raw Materials:</li> <li>d. Foreign Exchange:</li> <li>e. Distribution System:</li> <li>f. Transportation:</li> <li>g. Manpower:</li> </ul>
	<ul> <li>c. Raw Materials:</li> <li>d. Foreign Exchange:</li> <li>e. Distribution System:</li> <li>f. Transportation:</li> <li>g. Manpower:</li> </ul>
	<ul> <li>c. Raw Materials:</li> <li>d. Foreign Exchange:</li> <li>e. Distribution System:</li> <li>f. Transportation:</li> <li>g. Manpower:</li> </ul>

Person Interviewed:	
Interviewer:	و مسرور و د همار استان المالي المالي و د مير و و و ماري و د مسرور مير و مساقلا الي و مساقر و مساقر و مساقر و م 
Date:	1990

•

#### QUESTIONNAIRES INTERVIEW SURVEY FOR MANUFACTURERS Group-D (D-2)

#### EXPORT AND TECHNICAL MATTERS

Are you exporting your company's products to any foreign countries now ?
 If, yes → 2
 If, no → 12

2. What products and to which countries are you exporting?

	(Products	s)		(Quantity)	) :	(Maj	jor Countries)	
a.	•							
b.				· · · · · · · · · · · · · · · · · · ·		. :		
с.					· · ·			
d.						· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	 
<u>e.</u>			· .		<del></del>			

 Do you have any new plan for export promotion of your company's present products ? If Yes, Please let us know about your plan regarding:

a. Products:

b. Overseas Markets (Specify country)

Do you have any problems regarding export of your products ?
 If yes, mark below where applicable.

[] a. Quality:

[] b. Price:

VIII - 4

- [] c. Raw Materials:
- [] d. Foreign Exchanges:
- [] e. Technology:
- [] f. Manpower:
- [] g. Government incentive policy and measures for export promotion
  - i) Export promotion policy
  - ii) Export Financing
  - iii) Information services
  - iv) Others
- 5. What is the most serious problem stated in the previous question No.4
- 6. What measures are you taking to solve the about problems?
- 7. How would you like the Government to solve the problems stated above ?
- 8. Which companies and/or countries are strong competitors against your company's products ?
- 9. Do you have any plans to develop new export products and/or new overseas market in the future ?

If yes, please let us know about your plans.

- 10. Do you have any specific ideas how to facilitate export promotion? Consider these options.
  - a. Advertisement and publicity through foreign media
  - b. Exhibition both locally and overseas
  - c. Organizing serious selling trade mission
  - d. Sponsoring of incoming trade delegation
  - e. Organizing of fact finding mission
  - f. Organizing of public relation and goodwill mission
- 11. If a trade promotion center were to be established in Nairobi state functions that your company would drive maximum usefulness and prove most effective ?
  - [] a. Exhibition
  - [] b. Information services
    - i) Technical information
    - ii) Market information
  - [] c. Manpower training
  - [] d. Technical advice
    - i) Quality assurance
    - ii) Development of new products
  - [] e. Trade consulting services
- 12. Have you exported your products anywhere so far ?If yes, why did you stop exporting the products ?

#### 13. Any other ideas regarding your export promotion?

- 14. Where did you get information about overseas market?
  - [] a. Governmental Organisation
  - [ ] b. Trade Company
  - [] c. KNCC & I
  - [] d. Others (i.e. University, etc.)

15.	Do you have any technical development services ?
	[] a. Governmental Organisation
	[] b. Foreign Company and/or Related Company
	[] c. Consultants
	[] d. Others
16.	Are you doing checking and inspection of products ?
1997 (1997) 1997 - 1997 (1997)	a. Material Inspection (Method):
	b. In processing Inspection (Method):
	c. Final Product Inspection (Method):
17	
17.	What industrial standard do you apply for product inspection ?
10	What was the percentage of defective products from total products in the month of:
16.	
• .	a. June, 1990       (%)         b. July, 1990       (%)
÷	c. August, 1990 (%)
in the second	
19.	What major processing machines were installed in your factory ?
· · ·	<u>a.</u>
	<u>b.</u>
	c
	d
	<u>u.</u>
20.	Do you usually order some parts of processing to be done by other companies ?
20.	If yes, for what reasons mentioned below.
• •	[] a. No processing machines
	[] b. Low cost of products made by other company
	[] c. No technical know-how
· .	] d. Others
. *	
· · · ·	VIII - 7

•	[] a. ]	Manpower training, technica	l inst	ructor	19 - A	1.	e e catologia	
-	[] b. '	Technical information	N.		·	19 a. a. a. a.	e se prese	
	[] c. ]	Maintenance, spare parts, et	C.			1.11	n pullur in	
	[] d. ]	Utility					· · · ·	
	[] e. (	Others					in ta n n pint t	- <sup>1</sup> .
			:			i i si si	an an san sa	
						÷ .		

			بر ده	· .					
Person	Interviewed:	 	. <u></u>					1	
. 1	Interviewer:	 	<b></b>	· · · ·	:	: 	 		·
	Date	 · '.	. •		1990				

# LIST OF MANUFACTURERS

	LIST OF MANUF			
NAIROBI				
NAME OF MANUFACTURER	ADDRESS AND TELEPHONE	PRODUCTS	No. of STAFF (EXPORTER)	EST. YE (CLASS
Associated Battery MFG (EA) Ltd.	P.O.Box 48917 TEL:558022/558489	Vehicle batteries	<u>320 E</u> Africa	<u>1964</u> NR-8
	558589		M. East	
Bhupco Textile Mills Ltd.	P.O.Box 30569 TEL:27700/29761	Fabric	<u>180 D</u>	<u>1972</u> NR-5
Car & General(K) Ltd.	P.O.Box 20001 HL:540860 fax:545761	Retead tyres	<u>    1237  F</u> Africa	<u>1936</u> NR-8
Cooper Kenya Ltd. (Welcome Kenya)	P.O.Box 40596 TEL:580612	Dip chemicals	<u> </u>	<u>1990</u> NR-4
Dawa	P. O. Box 47105	Antibiotic		1974
Pharmaceuticals Ltd.	TEL:802401-6 fax:802463	caps/tabs	Yugoslavia Africa	N R - 4
East African	P. O. Box 30146	Corrugated		1959
Packaging Industries Ltd.	TEL:556011 fax:543832	boxes Papersacks	Africa	NR-1
Eastern Engineering		General	<u>33 B</u>	1961
Works Ltd.	TEL:558132/554850 543642	Engineer- ing		N R - 8
llebatullah Brothers Ltd.	P.O.Box 41008 TEL:543317	Building glass	45 B Africa	<u>1936</u> NR-7
Diothers Etd.	fax:543024	81499	ATTICA	
Johnsons Wax East Africa Ltd.	P.O.Box 18373 HE:557377/557388	lnsecti- cides	<u>33 B</u> Africa	NR-4
	fax:542182			· · · · · · · · · · · · · · · · · · ·
Kabazi Canners	P. O. Box 41521 TEL:543707/8	Beans in tomato	<u> </u>	<u> </u>
	111.54010170	source		
Kazuri Ltd.	P.O. Box 24276	Ceramic jewellery	116 D Europe	<u>1975</u> NR-9
	TEL:882362 fax:882501	Jewetter	Lulope	A A A
Kenya Peanuts	P.O. Box 45276	Peanuts	22 B	1972
Company Ltd.	TEL:338024/221388 fax:340046	in tins & packets		N R - 2

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King International ltd.	P.O.Box 78108 HL:559951/2	Paints & varnishes	<u>37 B</u>	<u>1987</u> NR-4
Mann	P. O. Box 18193	Exhaust pipes	60 C	<u>1969</u> NR-8
Manufacturing Co.	TEL:556171/558739 fax:555582	pipes		<u>и</u> и – о
Mission for Essential Drugs &	P. O. Box 39354 TH: 544244/5		30 B	<u>1987</u> NR-4
Supplies	542290		· · · · · · · · · · · · · · · · · · ·	
Mutmac Crafts	P. O. Box 42461 TEL : 552301/798005	lland crafts	<u>8 A</u>	<u>1987</u> NR-9
	P.O. Box 43530	Fencing	1600 F	1955
Nalin Nails Works Ltd. Group of	TEL:559000	products	Africa	NR-8
Companies	fax:542041		Europe	n de la terra de
·			P. T. A.	· · · · · · · · · · · · · · · · · · ·
Nestle Foods	P.O. Box 30265	Nescafe	125 D	1965
Kenya Ltd.	TEL : 541880	MIIO	Africa	NR-2
Raymond	P. D. Box 48989 TEL : 330014	Suiting materials	<u>2900 F</u> U. K.	<u>1967/68</u> NR-5
:	P.O. Box 735 Eldoret HI:2811		P.T.A. India	
Rofeysta Investments	P. O. Box 47995 TEL : 565097	lland crafts	<u>6 A</u> Europe	<u>1987</u> NR-9
Rubani Engineering		Industrial	23 B	1959
Works Ltd.	TEL : 5 5 4 9 6 8	component		NR-8
Santowels Ltd.	P.O.Box 45484 TEL:227292/333674	Sanitary towels	<u>40 B</u> Africa	<u>1972</u> NR-9
Seracoatings Ltd. Serafric Co. Ltd.	P.O.Box 48425 TEL:556811/556871	PVC coating	250 E P. T. A.	1970 NR-7
Sunflag Textile (K) Ltd.	P.O.Box 41627 TEL:559711	Filament yarn	700 F Burpoe	1961 NR-5
Supero Crafts	P.O.Box 8162 TEL:502034	lland crafts	<u>7 ۸</u>	<u>1986</u> NR-9
Welding Alloys Ltd.	P.O.Box 46135 TEL:558922 fax:540186	Consuma- bles	34 B Africa	N R ~ 8
	l	L	J	
· · ·	VII - 1 0			

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NAME OF MANUFACTURER	ADDRESS AND TELEPHONE	PRODUCTS	No. of STAFF (EXPORTER)	EST. YEAR (CLASS)	
African Fibre Exporters Ltd.	P.O.Box 188 TEL:43141 fax:44644	Sisal Papyrus mats	20 B Spain Asia	<u>1974</u> XS-9	
De-Luxe Furnishing Nouse	P.O.Box 841 HL:43141 fax:44644	furniture	40 B	<u>1956</u> KS-1	
Equatorial Bottlers Ltd.	P.O.Box 780 TEL:41267/8	Coca Fanta	149 D	<u>1965</u> KS-2	
Foam Mattresses	P.O.Box 230 TEL:40283	Foam mattresses	52 C	1980 KS-5	
lmpala Garments Ltd.	P.O.Box 607 TEL:44041/44934	School uniforms	<u>80 C</u>	<u>1966</u> KS-5	
Kasuku Drapers 1990 Ltd.	P.O.Box 243 TEL:41500	Government uniforms	<u>30 B</u>	1990 KS~5	·
Kenya Fishnet Industries Ltd.	P.O.Box 1878 HL:43532/41985	Nylon fishing ne	100 D	<u>1971</u> KS-9	
Kenya Matches Ltd.	P.O.Box 100 IEL:45268/9	Safety matches	<u>300 E</u> Uganda	<u>1980</u> KS-4	
Kibos Industries	P.O.Box 44 TEL:3250/40241	Rice Sunflower seed oll	<u>100 D</u>	1965 KS-2	
Lake Side Fly Tyers	P.O.Box 927 TEL:44942	Artificial fishing flies	<u> </u>	<u> </u>	
M/S Kenby Carles Ltd.	P.O.Box 54 IEL:42767 fax:43433	Manufactor electric cables	<u>12 A</u>	<u>1978</u> KS-8	
Reliance Engineering Co.	P. O. Box 197 TEL : 2092	Repairs Suger cane crusher	<u>12 A</u> Tanzania Uganda	<u>1946</u> KS-8	
		I	<b>I</b>	·	

Swan Millers Ltd.	P.O.Box 708 TEL:40464	Wheat/malz flour	53 C	<u>1982</u> KS-2
Modern Body	P. O. Box 865	Vehicle	<u>5 A</u>	<u>1960</u>
Builders	HL:40726/43185	bodies		KS-8

· · · ·		· · · · ·		
NAKURU		an an tao ang barang baran Barang barang		14
NAME OF MANUFACTURER	ADDRESS AND TELEPHONE	PRODUCTS	Na of STAFF (EXPORTER)	EST. YEAR (CLASS)
ABC Foods, Nakuru	P. O. Box 7465 TEL : 2198	Animal feed	<u>70 C</u>	<u>1952</u> NK-2
Copac Ltd.	P.O.Box 7040 TEL:41248 Fax:43362	Sheet & processed sheel	<u>40 B</u> Germany	<u>1973</u> NK-8
Blianto (K) Ltd.	P. O. Box 7333 TEL : 3501	Edible oil	<u>165 D</u>	<u>1974</u> NK-2
Kapi Ltd.	P.O. Box 252 TEL:43986/44539	Mosquito colls	100 D Europe Africa	<u>1964</u> NK-4
Londra Ltd.	P.O.Box 1278 TEL:42115/6 fax:44748	Textiles Yarn Garments	<u>404 B</u>	<u>1964</u> NK-5
Menengai New Tyre Retreading Co. Ltd.	P. 0. Box 1446 RL : 2681/41040 fax : 42598	Retread tyres	<u>36 B</u>	<u>1971</u> NK-8
Menengai Soap Factory Ltd.	P.O.Box 1202 TEL:41555 fax:41834	Laundry soap	60 C	<u>1990</u> NK-4
Nakuru Aluminium Works Ltd.	P.O.Box 7126 HI:43580	Aluminium dairy holdwares	Africa	<u>1974</u> NK-8
Nakuru Industries 1.td. (Nakuru Blanket Industries )	P.O.Box 22 Hl:41777 fax:45777	Blankets	800 F Africa	<u>1960</u> NK-5
Nakuru Tanners Nide Skins	P.O.B 225 TEL:45146	Semi wet blue hide		<u>1972</u> NK-6

· · ·	Rift Valley Products Ltd.	P.O.Box 1023 TEL:2071/3425	Cooking oil	<u>65</u> C	<u>1956</u> NK-2
	Simba Posho Mills	P.O.Box 1444 TEL:2295	Maize	6Λ	<u>1958</u> NK-2
- - -	Spines Knit Ltd.	P. O. Box 1478 TEL:41641	industrial yarn Knit wear	<u>656 F</u> Africa	<u>1982</u> NK-5
	Subukia Tea Co.Ltd.	P.O.Box 568 TEL: Bahati 235	Tea	<u>600 F</u> Asia U.K.	<u>1970/80</u> NK-2
					L
	МОМВАSА	e e e e e e e e e e e e e e e e e e e	· · ·		6
	NAME OF MANUFACTURER	ADDRESS AND TELEPHONE	PRODUCTS	No. of STAFF (EXPORTER)	
				•	

NAME OF <u>MANUFACTURER</u> Associated Vehicle Assemblers Ltd. K' Boat Service Ltd. (isumuwala Oil	ADDRESS AND TELEPHONE P. O. Box 86344 FEL: 433311 fax: 433864 P. O. Box 82345 FEL: 315803 fax: 313852/315807	PRODUCTS Contract manufactur & assembly of vehicle Boat hire service	S	
Associated Vehicle Assemblers Ltd. K'Boat Service Ltd.	P. O. Box 86344 TEL:433311 fax:433864 P. O. Box 82345 TEL:315803	Contract manufactur & assembly of vehicle Boat hire	<u>590 F</u> F	(1974) <u>1977</u> MB-8 1967
lssemblers Ltd. K'Boat Service Ltd.	HL:433311 fax:433864 P.O.Box 82345 HL:315803	manufactur & assembly of vehicle Boat hire	5 S	<u>1977</u> MB-8
lssemblers Ltd. K'Boat Service Ltd.	HL:433311 fax:433864 P.O.Box 82345 HL:315803	manufactur & assembly of vehicle Boat hire	5 S	<u>1977</u> MB-8
K' Boat Service Ltd.	fax:433864 P. O. Box 82345 IEL:315803	& assembly of vehicle Boat hire	S	MB-8 1967
Ltd.	P. O. Box 82345 IEL : 315803	of vehicle Boat hire	<b>S</b>	1967
Ltd.	TEL:315803	Boat hire	·	
Ltd.	TEL:315803		<u>35 B</u>	
Ltd.	TEL:315803		<u>00 D</u>	
		service		NID9
/1	18x:313852/31580/			-
(1				
		1	10.1	1070
	P. O. Box 98107	Imported	<u>19 A</u>	1972
industries Lta.			U.K.	MB-2
	1 a x : 4 9 2 5 5 2	& lats		
22 <u></u>				
			<u>17 A</u>	1952
	TEL:26412	1		MB-8
forks		turing		
	<u> </u>			
Samaki Industries	P.O.Box 84708	Frozen		1965
(Kenya) Ltd.	TEL:315490/1	fish	Japan	MB-2
	fax:311129		Germany	
Imoja Rubber	P. 0. Box	Mlcro	50 C	
		rubber		MB-9
		sheets	· ·	
		ļ	l	
	ngineering Welding orks amaki industries	fax:492552 I/S Metro Ingineering Welding Tamaki Industries Kenya) Ltd. Imoja Rubber P. 0. Box 84708 IL : 315490/1 fax: 311129 P. 0. Box	fax:492552& fatsI/S Metro Ingineering Welding TorksP. 0. Box 82319 HL:26412Local manufac- turingamaki Industries Kenya) Ltd.P. 0. Box 84708 HL:315490/1 fax:311129Frozen fishImoja Rubber roducts Ltd.P. 0. Box HL:24630/21453Micro rubber	fax:492552& fatsI/S Metro Ingineering Weiding orksP.O.Box 82319 IEL:26412Local manufac- turingIII: 26412P.O.Box 84708 IEL:315490/1 fax:311129Frozen fishImoja Rubber roducts Ltd.P.O.Box IEL:24630/21453Micro rubber

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NAME OF	ADDRESS AND	PRODUCTS	Na of STAFF	EST. YEAR
MANUFACTURER	TELEPHONE		(EXPORTER)	(CLASS)
llighlands Mineral Waters	P.O.Box 9 HL:2390 fax:2296/2381	Tangawizi Babito Lemonade	<u> </u>	<u>1947</u> NY-2
United Africa	P.O.Box 170	Bread	<u>4 A</u>	<u>1964</u>
Bakery	HL:	Scons		NY-2

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and the second secon	····		·	
NAME OF	ADDRESS AND	PRODUCTS	No. of STAFF	
MANUFACTURER	TELEPHONE		(EXPORTER)	(CLASS)
1		<b>T</b> .J., <b>b</b>	10.1	1006
Kinyanjul	P. 0. Box 721	Timber	<u> </u>	<u>1985</u>
Saw MI11	TEL:20142	ta series and an anna an anna an anna an an an an an a		EB-1
Prime Tile Ltd.	P. O. Box 1060	Tiles	8 Δ	1984
TIIMG IIIG D.G.	TEL : 20566/20489	11100	<u> </u>	EB-7
			·	

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NAME OF MANUFACTURER	ADDRESS AND TELEPHONE	PRODUCTS	Na of STAFF (EXPORTER)	
Booth	P. O. Box 30057 NBO	Aluminium		<u> </u>
Manufacturing	TEL : 22937	extrusion		TK-8
Africa Ltd.	559434 NBO	Cooper	U.K.	
	<u>(Chandaria Group)</u>	Brass		
			070 0	
Bulleys Tanneries	P. 0. Box 15	Wet blie	270 E	1949
Ltd.	NEL:21941	hides	Europe	TK-6
	fax:0151-22387		India	
Kenya Paper Mill	P.O. Box 390	Carton	165 D	1968
Ltd. (Chandaria)	TEL:21298	Files		TK-1
<i>v</i> <b>a</b> t		0.174		1004
Kenya Tanning	P. 0. Box 1	Solid	108 D	1934
Extract Co.,Ltd.	TEL:21680/1/2	extract	Asia	TK-6
······································				
Kenya Vehicle	P.O. Box 1436		579 P	1974
Manufacturers Ltd.	TEL: 21711/5		Uganda	TK-8
	fax:21689		- 0	
	14,01000			
Popular Industry	P.O. Box 1576	Aluminium	28 B	1988
Ltd.	TEL:21785	molded		TK-8
		goods		
	<u> </u>	<u> </u>		· · ·
			14 A 4	
	· · · · · · · · · · · · · · · · · · ·			
	VII – 1 4			
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# ELDORET

NAME OF MANUFACTURER	ACCRESS AND TELEPHONE	PRODUCTS	No. of STAFF (EXPORTER)	
Agri-Vet Ltd.	P.O.Box 1058 IEL:22849 fax:31383	Blood meal	<u>25 B</u>	<u>1982</u> ED-3
Eldo Tread Tyre Co. Ltd.	P.O.Box 15 TEL:22416	Retread job	<u>7</u> Λ	<u>1984</u> ED-8
Eldoret Fabricators	P. O. Box 3327 IEL : 32465	Rear . bicycle seats	<u>    10                                </u>	<u>1985</u> ED-8
llamerkop Export/Import Kenya	P.O.Box 1058 TEL:22849 fax:31383	Blood meal Textile?	<u>3 A</u> Malawi	ED-2
Ken-Knit Kenya Ltd.	P.O.Box 142 HL:32644/5 P.O.Box 46538 NRB HL:227509	Sweaters Blankets Yarn	<u>850 F</u> V.K. Africa	<u>1966</u> ED-5
Maiz Ltd.	P.O.Box 66 TEL:32792	Malz meal	56 C	<u>1974</u> ED-2
Ram Singh Saw Mills	P.O.Box 215 TEL:22745	Timber sawn	50 C	1950 ED-1
Rift Valley Bottlers Ltd.	P.O.Box 51 TEL:32001/5	Soft drinks	300 E	<u>1978</u> ED-2

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# **APPENDIX IX :**

# ANALYSED DATA OF QUESTIONNAIRES

#### Kind of Business

- 1. Wood & Wood Products5. Leather & its Products2. Food Processing7. Non-Metalic Mineral3. Feed & Fertilizers8. Metal Processing
- 4. Chemicals
- 5. Textile & Garmets

### NUMBER OF EMPLOYEES

9. Others

Kind of	1	2	3	4	5	6	7	8	a	Total
Number Business	Â	U	v	-	v	v	·	Ū		iotai
of Employees										
1 - 19 (A)	1	4	0	0	Q	0	- 1	6	4	16
20 - 49 (B)	1	2	1	3	1	0	1	7	3	19
50 - 99 (C)	1	6	0	1	2	1	0	2	1	14
100 - 199 (D)	1	5	Ó	3	1	1	0	0	2	13
200 - 499 (E)	0	1	0	1	1	1	1	1	0	6
500 - (F)	1	0	0	0	5	0	0	- 4	0	10
Total	5	18	1	8	10	3	3	20	10	78

#### YEAR OF ESTABLISHED

Kind of Business	1	2	3	4	5	6	7	8	9	Total
Year									,	
-50's	3	4	0	0	0	2	1	5	0	15
60' s	11	6	0	- 1	6	0	0	4	1	19
70's	0	6	0	1	1	1	1	7	5	22
80's & '90	1.	1	1	5	3	0	1	3	3	18
Total	5	17	1	7	10	3	3	19	9	74
No Answer	0	1	0	1	0	0	0	· 1 ·	1	4

#### TOTAL SALES AMOUNT

Kind of Business	1	2	3	4	5	6	7	8	9	lotal
Total Sales	· ·									
- 5 (Mil. Ksh)	3	4	0	1	0	0	0	10	2	20
- 10	÷ 0	2	0	Û	0	0	0	1	2	5
- 50	· 0.	5	0	1	2	1	1	3	1	14
- 200	1	5	0	2	3	1	0	2	0	14
200 -	1	0	0	0	2	Û	0	2	0	5
Total	- 5	16	0	4	1	2	1	18	5	58
No Answer	· 0	2	- 1	4	3	1	2	2	5	20

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NHT	PROFIT	
11121	1 1/01 11	

· · · ·				NET F	PROF 1	Ĺ			•			• • • • •
Kind of Business Net Profit	1		2	3	4	5	6		7	8	9	lotal
- 0.5 (Mil. Ksh)	1		1	0	1	0	0		0	4	1	8
- 1.0	0		1	0	.0	0	0		0	1	1	3
- 5.0	0	. :	3	0	0	2	0		0	0	0	- 5
- 10.0	0	· · · i (	)	0	2	1	1		0	0	Ó	4
10.0 -	1	· (	0_	0	0	0	0		1	3	0	5
Total	2		5	0	3	3	1	1.14	1	8	2	25
No Answer	3	. 1	3	1	5	7	2		2	12	8	53

#### TOTAL SALES AMOUNT (/MANPOWER)

				1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1			18 No. 18			199 <sup>1</sup> - 19
Kind of	1	2	3	4	5	- 6	1	8	9	Total
Business		· .			·		· ·			
Total Sales		-1	:	. <u></u>				:	n. Na p	
-100 (.000 Ksh)	3	2	0	1	1	0	0	3	2	12
-200	· · .0 · .	5	0	0	3	0	1	- 5	3	17
-300	0	3	0	1	0	1	0	5	0	10
300-	2	6	0	2	3	1	0	5	0	19
Total	5	16	<u> </u>	4	1	2	1	18	5	58
No Anawer	0	2	1	, <b>4</b> :	3	1	2	2	5	20
and the second					+			1.1		1 - A - A

#### RATIO OF PROFIT

Kind of	1	2	3	4	5	6	7	8	9	Total
Business (%)	 	at est	a Arian Arian				· · ·			
-2 %	0	0	0	1	0	0	0	1	0	2
-5 %	0	5	÷• 0 :•	. 1	1	0	0	1	1	9
-10 %	1	0	0.	0	2	1	0	3	1	8
10 % -	1	0	0	1	0	0	1	3	0	6
Total	2	5	0	3	3	1	1	8	2	25
No Answer	3	13	1	5	7	2	2	12	8	53

#### ITEMS OF COMPANY'S PRODUCTS

the second se					1			1. I			
Kind of	1	2	3	4	5	6	7	8	9	Total	
Number Business	· ·					$1.11\times 10^{11}$		· • • .	- 44		
of Item(s)	· :	-			1.						· .
0	0	1	0	1	0	0	0	2	1	5	· · .
1	2	· 4	0	2	2	0	2	- 4	5	21	
2	1	4	0	1	1	1	0	6	2.	16	
3	0	2	0	2	:5	2	0	5	1	17	
4	1	. 4	0	0	1	0	1	0	1	8	
5	1	3	1	2	1	.0	0	3	0	11	
Total	5	18	1	8	10	3	3	20	10	78	•
	۰									<b>`</b> .	

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#### EXPORT ITEMS

Kind of	- 1	2	3	4	5	6	7	8	9	lotal
Number Business										
of Item(s)						· · • • • • • • • •				
1. J O	4	12	1	3	5	0	1	11	5	42
1	0	2	0	1	2	3	1	6	4	19
2	1	2	0	0	1	0	0	1	1	6
3	0	1	Ó	4	1	0	0	1	0	1
4	Û	1	0	0	0	0	1	0	0	2
5 - <b>5</b> - 18 - 18 - 18	0	0	0	0	1	0	0	1	0	2
Total	5	18	1	8	10	3	3	20	10	78

# KIND OF CHECKING AND INSPECTION

	1										
	Kind of	1	2	3	4	5	6	7	8	9	Total
	Kind of Business Inspection	 									ļ
	Material Inspection	4	14	0 -	7	9	3	3	16	6	62
, al al an an	Inprocessing Ins.	2	13	0	7 .	8	3	1	16	- 7	57
the second second second	Final Product Ins.	4	16	0	7	10	3	2	16	9	67
	Total	10	43	0	21	27	9	6	48	_22_	186
	No Answer	1	2	0	1	0	0	1	2	1	8

# CAPACITY\_UTILIZATION

	Kind of Business	1	2	3	4	5	6	7	<b>8</b> .	9	Total
	(%)		<u> </u>								
and the second second	- 20 %	0	- 1	0	0	1	0	0	0	0	2
11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	- 40 %	0	5	0	0	0	0	0	6	2	13
	- 60 %	2	4	1	5	4	0	0	7	4	27
and the second	- 80 %	3	5	0	2	3	0	1	3	0	17
	- 100 %	0	1	0	0	2	1	0	2	0	6
	Total	5	16	1	7	10	1	1	18	6	65
	No Answer	0 .	2	0	1	0	2	2	2	4	13

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# APPENDIX X : CONSTRUCTION ENVIRONMENTS FOR TPC

APPENDIX X

#### CONSTRUCTION ENVIRONMENTS FOR T.P.C.

#### 2.1. Climate

	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sept.	Oct.	Nov.	Dec.
Mean Max.	26.8	27.9	27.9	25.6	24.4	23.6	23.8	23.9	26.0	27.2	25.5	25.6
Mean Min.	12.5	12.5	13.6	15.0	14.0	11.7	11.7	10.6	14.3	12.8	13.6	12.6

#### Temperature in Nairobi (1983 - 1988)

Source: Statistical Abstract, 1989 Central Bureau of Statistics

#### Rainfall in Nairobi (1958 - 1980)

	Jan.	Feb.	Mar.	Арг.	May	Jun.	Jul.	Aug.	Sept.	Oct.	Nov.	Dec.
Mean (m/m)	49	52	72	144	127	25	12	15	20	38	134	74
Highest	151	305	203	348	373	121	58	. 52	78	162	484	276
Lowest	0	0	1	1	12	0	0	0	0	1	27	6
Max. 24 hour fall	60.2	76.2	68.4	101.9	71.9	45.5	19.8	38.1	36.8	67.6	54,4	112.3

Source: Station record

#### Relative Humidity in Nairobi (1958 - 1980)

	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	Sept.	Oct.	Nov.	Dec.
Mean at (12:00)	43	39	41	52	54	53	54	52	44	41	52	49

Source: Station record

#### 2.2. Infrastructure

Infrastructure has been investigated only for site No.1, as it is the only site which location is actually decided.

#### (1) Access Roads

The site No.1 is served by the main Nairobi to Mombasa highway which is partly dual carriageway. From the city centre towards Mombasa, the road is in an excellent state with high level of service. This road runs parallel to the south-western boundary of the site No.1 and has a road reserve of 80m width.

On the north-eastern boundary of the plot a service road with a pavement with 6.5m runs parallel of it. The pavement structure is in good condition, with a road reserve of 60m width.

#### (2) Water Supply

A 300mm, bitumen coated steel water main is located on the south western boundary of the site No.1 in the road reserve of Mombasa highway at the junction with Airport road and Mombasa highway, the water main turns left and is located on the south-west boundary of the site in the road reserve. The pressure head is reported as being 45m. The quality of the water is to portable standards.

#### (3) Drainage System

The site is not served by a trunk sewer. Trunk sewers are located in the area but some distance from the site. It is recommended that the possibilities, of connecting the site to the trunk sewer in the area of the Kenya Oil Pipeline housing scheme, which would require a connecting main at approx. 600 to 1,000m length. If this trunk sewer does not have the required capacity the option of connecting to the Embakasi Village scheme, or the Ngong river sewer could be investigated. The option of construction own sewerage plant remains.

A storm water system exists along the south-western boundary of the site.

#### (4) Electric Power Supply

Kenya Power & Lighting Co., Ltd. has high voltage networks in Nairobi ranging from 11kv to 132kv. Along side of Airport road power line exists.

(5) Telephone

Telephone lines are installed along the south-western boundary of the site.

#### 2.3. By-Laws

(1) Ground coverage is 35% without sewer connection, and 80% with sewer connection.

(2) The plot development ratio is 300%.

(3) Set back from the road is 9m.

#### 2.4. Building Materials

Most of the building materials are readily available in Kenya. A wide range of fittings relating to the building are manufactured or assembled in Kenya. Some numbers of special items such as lifts, escalators and particular grade of fittings which are not available locally have to be imported.

Occurring materials such as sand, stone and ballast are readily available, particularly in the Nairobi area. Timbers, such as cypress, camphor and pine are available. The more exotic timbers such as cedar, mahogany and the olive woods are now very difficult to purchase locally.

A good quality cement is manufactured locally. Early ordering of large amounts is necessary to overcome variations in its availability.

Building trade items such as glass, reinforcing steel, roof tiles, floor tiles, metal windows, p.v.c. pipes, concrete pipes, lighting fittings, plumbing items, paints nails, bolt, and so fourth are readily available. Any items not available, either manufactured or imported, can be imported by the contractors.

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