

V. COURTESY CALLS

COURTESY CALLS

1. Honorable Visit to the Crown Prince Naruhito

(1) Time and Plane

At the morning on Oct. 24, participants received the lecture of Imperial System & Imperial Family by Mr. KIMURA, Director, Gardens Div., Imperial Household Agency.

At the afternoon, participants made the honorable visit to the Crown Prince Naruhito at the Office of the Crown Prince Household.

(2) Officers Concerned

① Office of the Crown Prince Household

Mr. KANNO, Grand Master

Mr. YAMASHITA, Chief Chamberlain

Mr. YOSHIHARA, Chamberlain

② NPA

Mr. NAKAJIMA, Secretary General

Mr. FUJIWARA, Director, Office of International Affairs

③ JICA

Mr. KISHI, Senior Vice President

Mr. IKEDA, Acting Manager, TIC-Ichigaya

2. Courtesy Call on the Chief Cabinet Minister

(1) Time and Place

At the morning on Oct. 29, participants received the lecture of Japanese Cabinet System by Mr. SATOU, Counsellor, General Affairs Div., Office of Prime Minister.

At the afternoon, participants made the courtesy call on the Chief Cabinet Secretary at the Residence of Prime Minister.

Mr. Nobuo ISHIHARA, Deputy Chief Cabinet Secretary welcomed them in stead of Chief Cabinet Secretary.

(2) Ceremony

① Welcome Speech

by Mr. Nobuo ISHIHARA, Deputy Chief Cabinet Secretary
The Government of Japan

② Reply Address

by Mr. Luis Pacheco Romero from Peru

**WELCOME SPEECH BY MR. ISHIHARA,
DEPUTY CHIEF CABINET SECRETARY**

All the participants for the Seminar for Governmental Administration. I would like to welcome you all to the Prime Minister's Official Residence. It is my great pleasure to have this opportunity to greet you on behalf of the Japanese government.

About a century ago, Japan made her first step as a modern state. The Government played a central role to establish the foundation for socio-economic development which led to today's prosperity in our society. We would be happy if our experiences present any good examples for the development of governmental administration in your countries.

Japan is now aiming at becoming "Japan which contributes to the world" toward the 21st century and making the best efforts for international cooperation in the various fields such as politics, economy, society and culture. I hope that on this occasion, you would have a careful observation of the present situations in our country and deepen your understanding of Japan.

I wish that you will take care of yourselves well during your stay in Japan, and that you will not only work for your research but also enjoy autumn in Japan. It is the season of beautiful coloured leaves. And I also hope that after going back home, you will continue to make an important contribution to the further development of your own countries.

REPLY ADDRESS

by Mr. Luis Pacheco Romero

Mr. Ishihara, the Administrative Deputy Chief Cabinet Secretary,
Honorable Senior Officials,
Dear colleagues,
Ladies and Gentlemen,

I have been honoured with the task of speaking on behalf of my colleagues. I would like firstly, to say that in the short but most fruitful time we have spent in Japan. We have obtained a view on the fundamental elements of the government organization in this country. We perceive the crucial importance of the national administrative management, especially in the complex situation in the world at present. So we strongly appreciate being received by you of this place, Official Residence of Prime Minister. We came from eleven different countries and all of us are eager to see and understand Japanese experience.

We do not necessarily belong to the same cultural system and we do not have a common historical background. But, what for sure we all do share is the aim of attaining development for our peoples. Our work there and also during our stay in Japan is devoted to that.

From the actual experience of our peoples throughout the Third World we have learned that economic growth and development are not identical concepts. The key point is to achieve both and, in so doing, to succeed in attaining a better quality of life and environment for all.

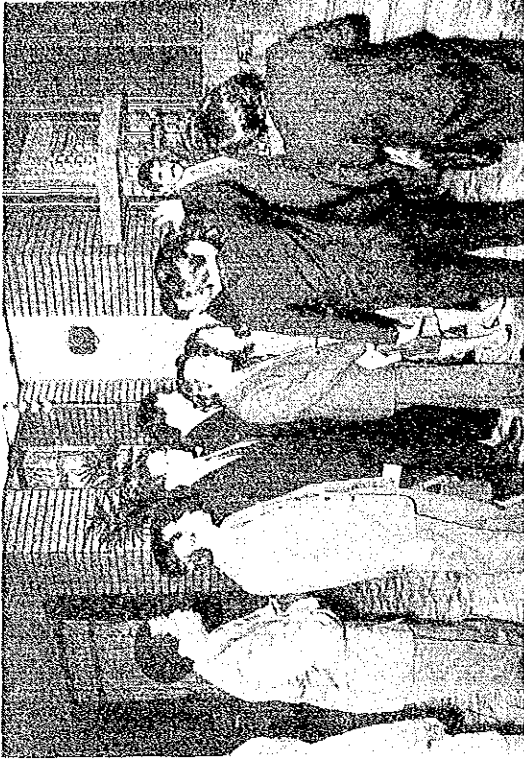
In this, we believe we can also derive most relevant conclusion from what you have already done but especially from what, we are certain, you, Japanese, will be achieving in the coming years in the 90s, in the dawning of the HEISEI ERA and the new economic trends showing up as a result of the integration of the world economy.

During the Seminar we are attending we have had an insight into the history and present state of Japan's economy and society. We can confirm once more the notion that nations should understand the past in order to act on the present to be able to change the future. In the midst of obstacles and uncertainties in the developing countries we must perceive the future both as a challenge and an opportunity, just as Japanese people did and are doing. In

such a way, when we all return home we shall be very far away from your country. But that will only be a geographical distance. Instead, a spiritual nearness will prevail between each one of us and Japan.

For all this, on this important occasion, it is my duty and pleasure to express on behalf of my colleagues how especially thankful we feel to the Government and people of Japan for the great opportunity given to us all; and Experience which shall make a mark on our understanding International Affairs and of management of affairs in Government sphere.

Lastly, let me also mention that we are appreciating the laboriousness, friendliness and efficiency in the human group your Government has assigned to be in charge of us.



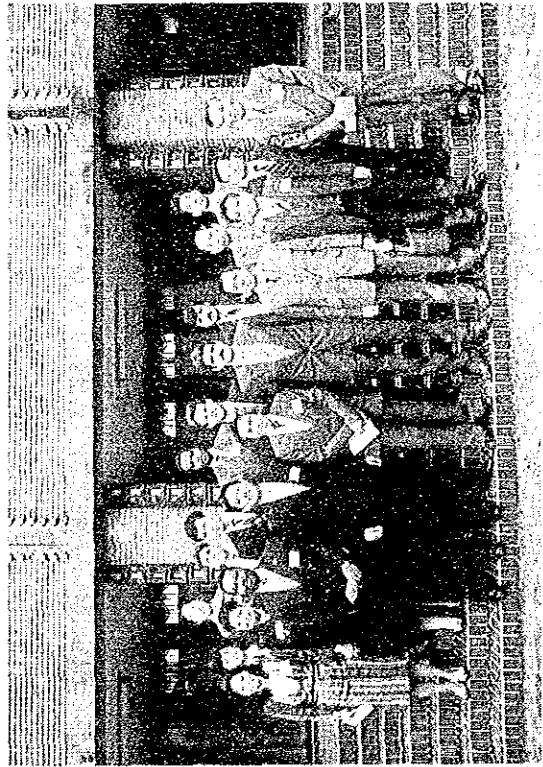
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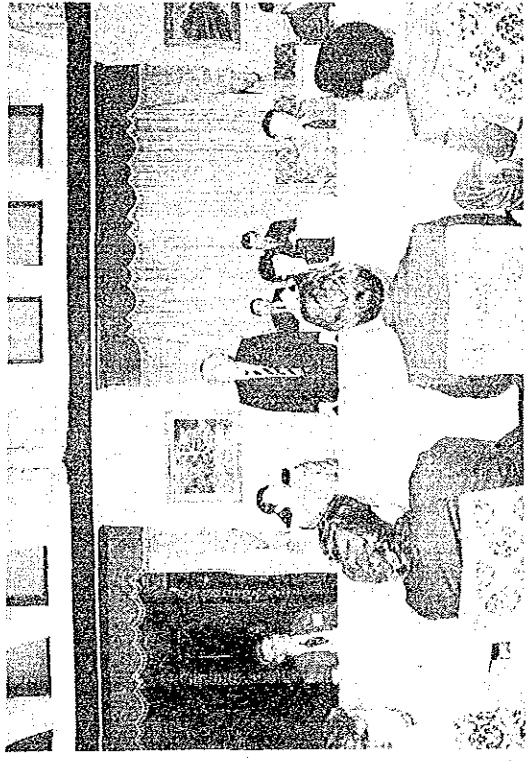


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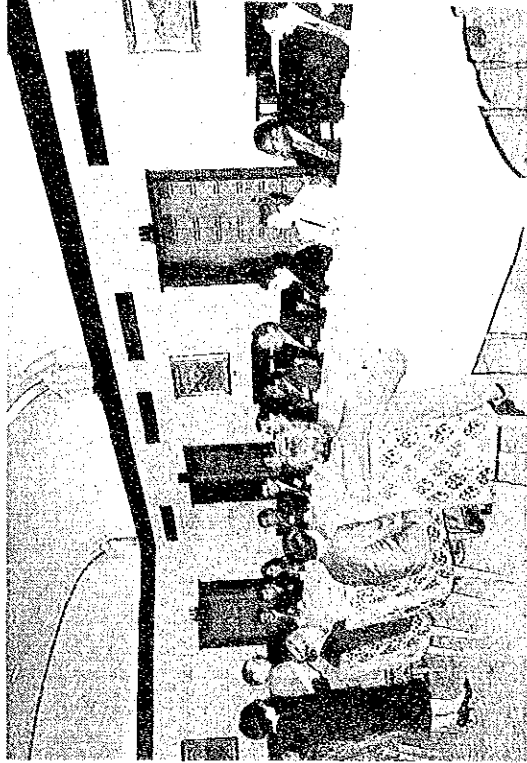
1 - 4 Courtesy Call on the Chief Cabinet Secretary



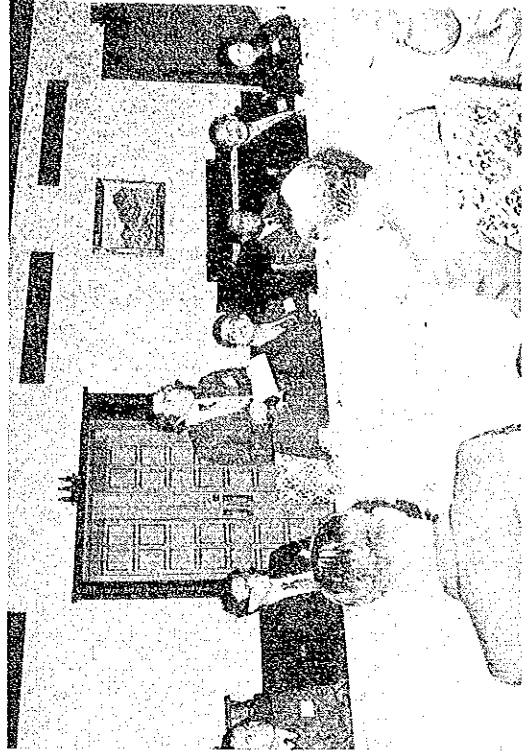
5 Welcome Speech by Mr. Ishihara



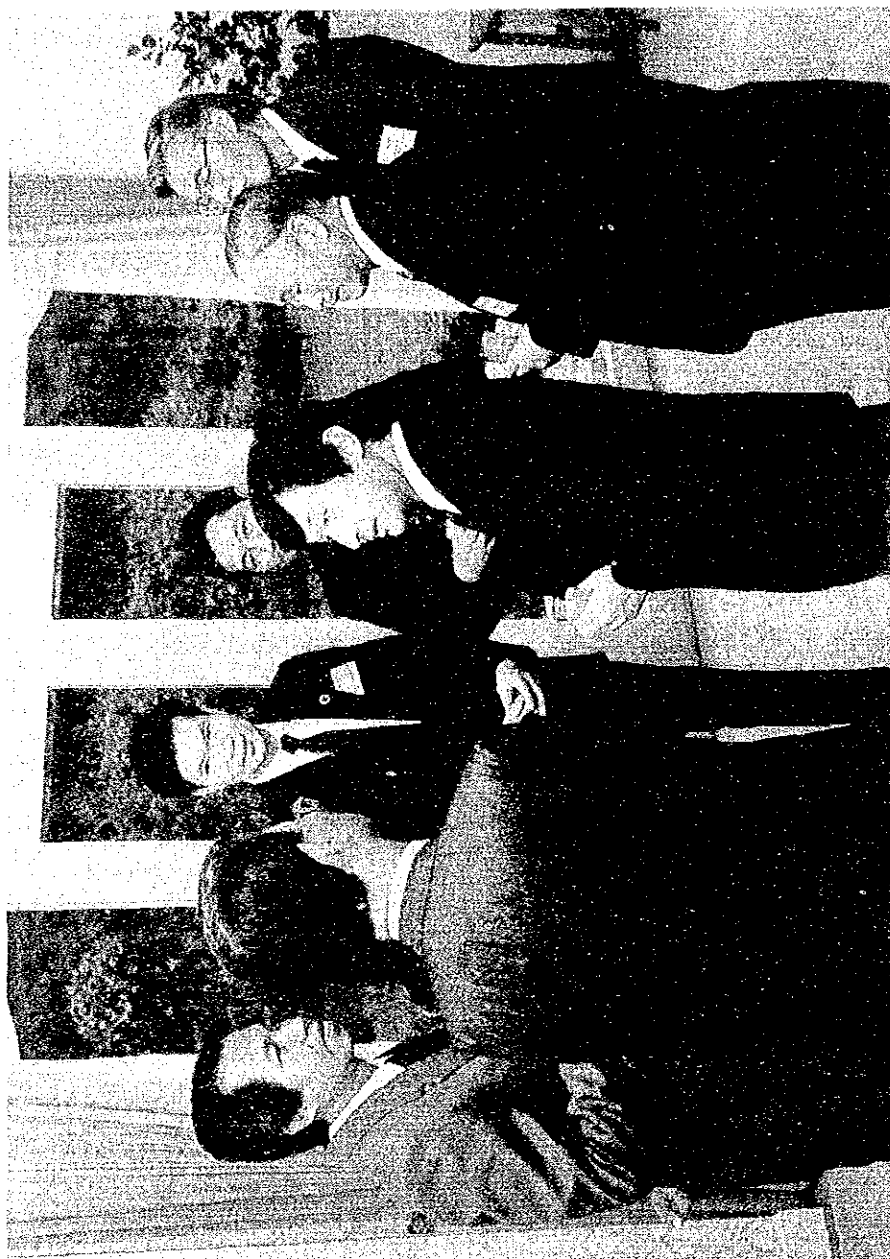
7 5 - 8 Courtesy Call on the Chief Cabinet Secretary,
(Deputy Chief Cabinet)



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8 Reply Address by Mr. Luis Pacheco Romero



Courtesy Call on Crown Prince Naruhito, Office of the Crown Prince's Household, Imperial Household Agency

VI. CLOSING CEREMONY

CLOSING CEREMONY

1. Closing Ceremony

(1) Place

Tokyo International Center (Ichigaya)

(2) Time

12:00 — 12:30 a.m., November 16, 1990

(3) Ceremony

1) Closing Address

by Mr. Yoshiya Ikeda, Acting Director

Tokyo International Center (Ichigaya)

Japan International Cooperation Agency

2) Congratulation Speech

by Takeshi Kanno, Director General

Bureau of Administrative Services

National Personnel Authority

3) Presentations of Certificates

by Mr. Ikeda

4) Reply Address

by Mr. Leo Figarella Mota from Venezuela

2. Farewell Party

(1) Place

Tokyo International Center (Ichigaya)

(2) Time

12:00 — 14:00 a.m., November 16, 1990

CLOSING ADDRESS

by Mr. Yoshiya Ikeda

Mr. Takeshi Kanno, Director General
Bureau of Administrative Services
National Personnel Authority,
Honorable Guests,
Dear Overseas Participants,
Ladies and Gentlemen;

I have the honour and pleasure to say a few words on behalf of the Japan International Cooperation Agency on this very happy occasion of the closing ceremony of the 5th Seminar of the National Government Administration in 1990.

First of all, I would like to extend heartfelt congratulations to all of you participants on your successful completion of the Seminar. At the same time, I take this opportunity to express deep gratitude to the staff of the National Personnel Authority and all the other organizations concerned for their kind cooperation and efforts to make the seminar successful.

As you are aware, this seminar has been organized by the Government of Japan as part of its technical cooperation programme. The main purposes were to introduce modern public administration mainly of Japan to the participants and to exchange information and views of the actual state of public administration in the participating countries in order to ultimately contribute to the social and economic development of the respective countries through improved national government administration. It was also expected that the seminar would help promote cooperation and friendship among the participating countries including Japan. I am firmly convinced now that the objectives of the course have been fully accomplished. It is our sincere hope that you will make best use of what you have gained in Japan, when you resume your duties in your countries.

Now, we bid farewell to you with the end of the training programme. This should be, however, the beginning of our long-lasting relationship. We would be very happy to be of any assistance to you on any matter in future.

To conclude, I wish each one of you a pleasant journey home and every success in your career.

CONGRATULATION SPEECH

by Mr. Takeshi Kanno

Mr. Ikeda, Managing Director of Tokyo International Center,
Honorable Guests,
Dear Participants, Ladies and Gentlemen,

It is a great pleasure and honor for me to say a few words at this closing ceremony of the 5th Seminar on National Government Administration. On behalf of the Government of Japan, I would like to extend a hearty congratulation to you all for your successful completion of this Seminar. At the same time, I wish to express our sincere gratitude to Japan International Cooperation Agency and all others concerned, for their large efforts toward the success of this Seminar.

I am convinced that all of you have achieved remarkable success and that the aim of this Seminar, introducing participants to the Japanese example of modern public administration, has been fully accomplished.

You may have discovered some facet of Japan's secret for success. One of them is the process of learning through the disclosure and accumulation of valuable information with others. The same process can be applied after returning to your country. I do hope you not only make best use of what you gained through this Seminar, but that you also share it and continue revising it in your respective governments, so that you contribute largely to the development and prosperity of your country by playing important roles as leading administrators.

Now, looking back over the period of this Seminar, I cannot imagine how the time went by so quickly. Five weeks ago, you came as foreign guests and now you are leaving as intimate friends. I hope the promotion of friendly relationship and mutual understanding between your country and Japan will be enhanced with you as our friend abroad. I believe that is the significant step toward international cooperation, which can lead to the answer to various important problems facing the world now.

In closing my address, I heartily wish you good health and every success. We are looking forward to seeing you again in the near future.

REPLY ADDRESS AT THE CLOSING CEREMONY

by Mr. Leo Figauilla Mata
(Republic of Venezuela)

Dear Colleagues
Ladies and Gentlemen

It is a big pleasure for me to be responsible on the final speech of this seminar.

We are at the conclusion of a seminar which was much more than that. In one hand, we had the opportunity to participate in lectures with very distinguished professors, learning and discussing about several topics of the Japanese experience in their process of industrialization. On the other hand, we enjoyed knowing about the cultural background of this country and the day-to-day activities of its inhabitants. I can say that all the experiences we lived were stimulating, from the very emotional call to his imperial highness the crown prince, to the visits to several places in and outside Tokyo. This seminar gave us the opportunity to get a global vision of Japan and its people.

So is life. It is not composed of isolated events, but all interrelated. We cannot isolate the economical miracle that happened in this country from the cultural background of the Japanese people. We cannot succeed in achieving the economical development of our countries and the well being of our people if we do not consider the particularities and the historical and cultural background of each country. That means, among other things, that we, the people of every country, are the only ones that can make real the way to development in each one of our countries.

We can get all the possible help from every country in the world, but, as Mr. Ikeda mentioned 3 days ago, if we do not participate in a creative way, we will get nothing but under-development.

This is the big challenge and responsibility of every participant of this seminar. We have to be very creative in developing this "What to do" in our countries, and, specially, the "How to do it". I wish a great success to all the fellows that shared with me the wonderful experience of the last 36 days.

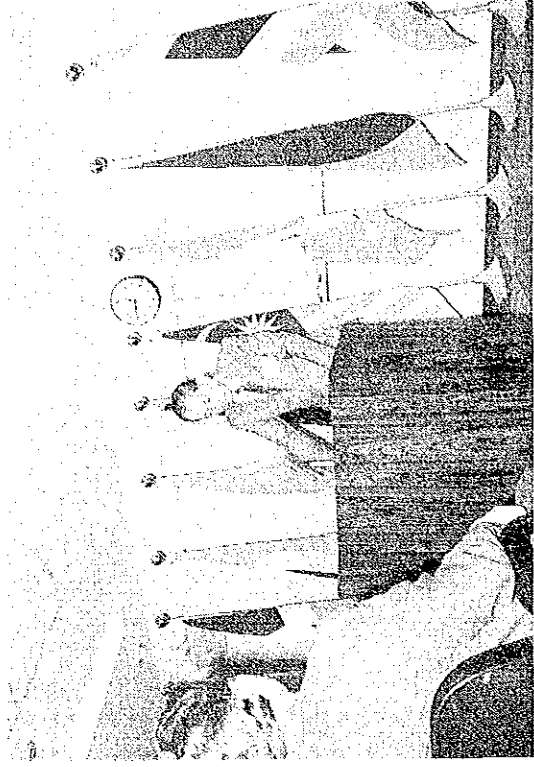
I want to finish this speech expressing, on behalf of my colleagues, the high gratitude to all the JICA and NPA personnel involved in the realization

of this seminar. Special mention has to be made to professor Shimoda, Kawai-san and Tabata-san. They did the best for this seminar and, certainly, we have no other word to describe their work but excellent.

Well, ladies and gentlemen, it is time to say goodbye.



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- 1 Closing Address
- 2 Congratulation Speech
- 3 Closing Ceremony
- 4 Presentation of Certificate



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5 - 8 Presentation of Certificate



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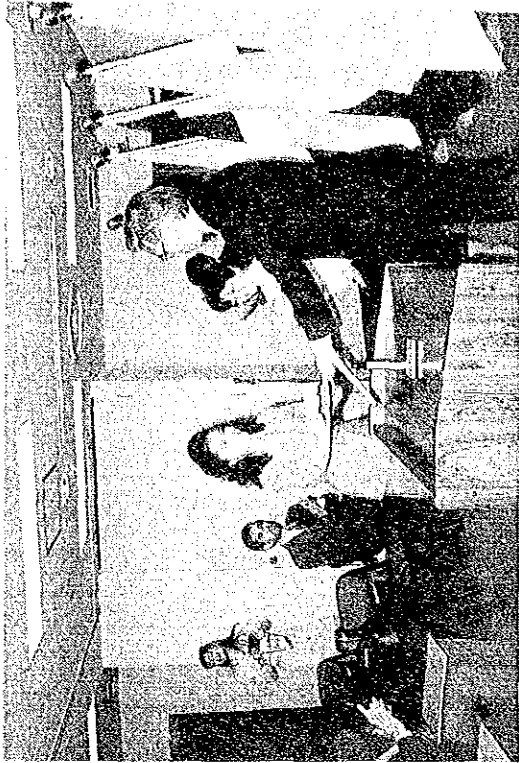


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9 - 11 Presentation of Certificate



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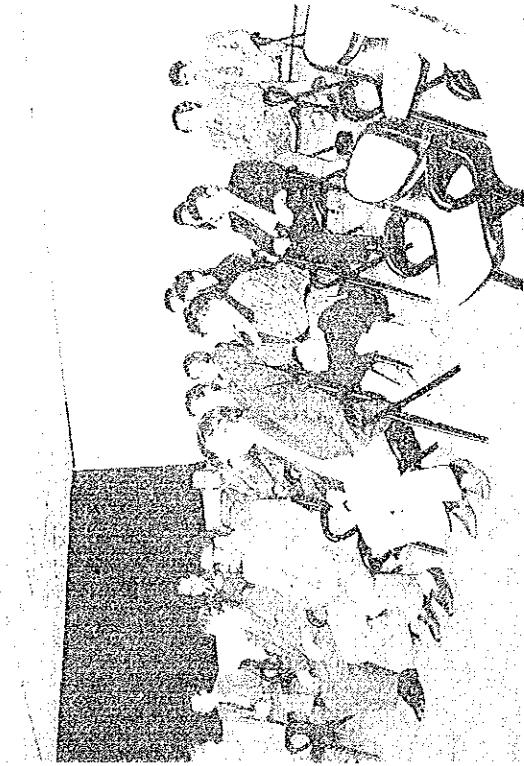


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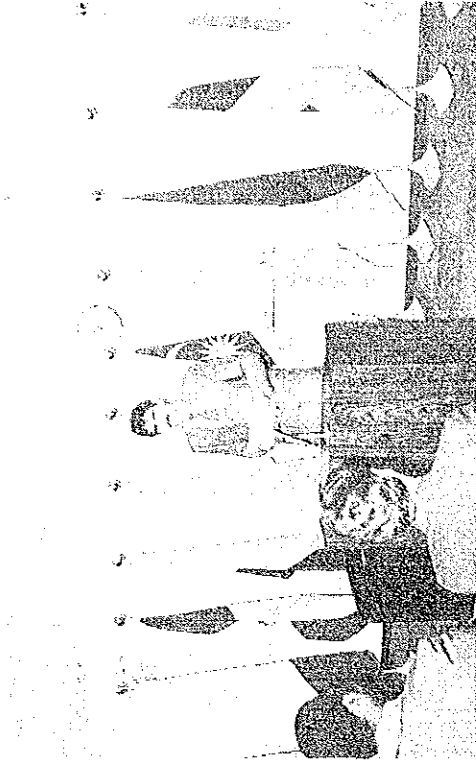


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13 - 16 Presentation of Certificate

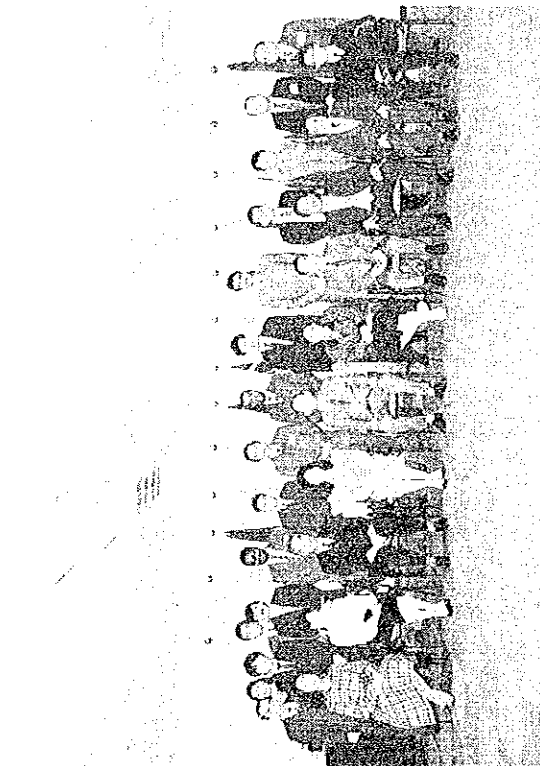


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Reply Address by Mr. Leo Figarella Mota

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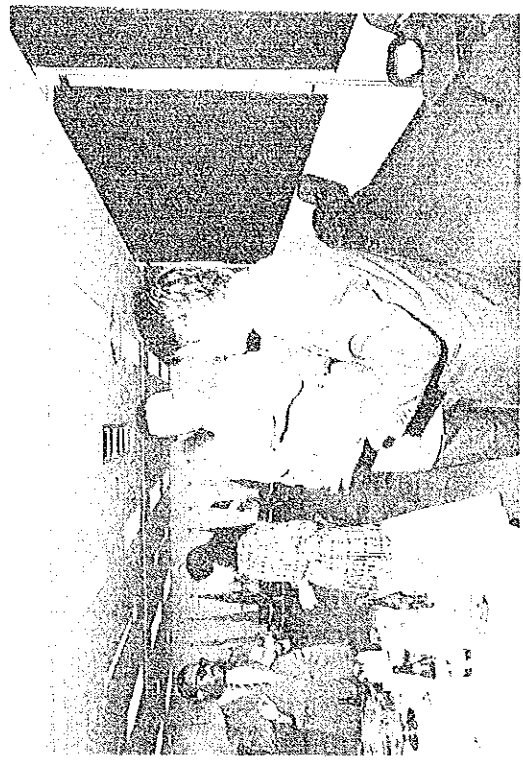


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17, 19 Member of Participants
18 Reply Address
20 Farewell Party



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21 -- 24 Farewell Party

ANNEXED PAPERS









A. LIST OF PARTICIPANTS IN "SEMINAR ON NATIONAL GOVERNMENT ADMINISTRATION (SENIOR CLASS OFFICIALS), 1990"






国際協力事業団

JAPAN INTERNATIONAL COOPERATION AGENCY

(平成2年度 上級国家行政セミナー研修員リスト)

As of October 11, 1990 No. 1

No.	Photo	Country	Name	Date of Birth (Age)	Present Post	Mailing Address
1		Argentine Republic アルゼンチン共和国	Mr. Richard Enrique Adra アドラ	Apr. 3, '43 (47)	Director, Information Technical Centre Subsecretary Small & Medium Enterprise Exterior Trading Agency 商工省 中小企業庁 情報技術センター所長	Chacabuco 129 (4000) San Miguel de Tucuman, Argentina
2		Republic of Cote D'Ivoire コートジボアール共和国	Mr. Michel Dagbatsa Koffivi コフィヴィ	Apr. 15, '55 (35)	Director of Financial Data Bank Ministry of Industry and Plantification 工業、計画省 金融データベースバンク局長	P.O. Box V 202 Abidjan 01 Cote d'Ivoire
3		Dominican Republic ドミニカ共和国	Mr. Jorge Adalberto Santiago Perez サンチアゴ	Apr. 23, '54 (36)	Ministry Counselor, Sub-Director of the International Research Department Ministry of Foreign Affairs 外務省 国際調査局長	Ave. Independencia Santo Domingo D.N. The Dominican Republic
4		Arab Republic of Egypt エジプト・アラブ共和国	Ms. Wafaa Hosney El Tatawy ワッファ	Mar. 1, '47 (43)	Senior Management Specialist & Director of Translation Department, Central Agency for Organization & Administration 人事院 翻訳部長	1 el Masr Str-Near City The Arab Republic of Egypt
5		Republic of Indonesia インドネシア共和国	Mr. Muhamad Rizal リザール	Mar. 2, '55 (35)	Head of Colombo Plan Fellowship Sub Division, Bureau of International Technical Cooperation 大統領府 国際技術協力事務総局 コロムボ計画課長	Biro Ktln, Sekretariat Kabinet R.I. Jln. Veteran 18 Jakarta 10110, Indonesia
6		Republic of Kenya ケニア共和国	Mr. Harry Mutuma Kathurima カトリマ	Aug. 20, '52 (38)	Deputy Secretary, Administration Section, Cabinet Affairs Department, Office of the President 大統領府 官房審議官	P.O. Box 30510 Nairobi, Kenya
7		Malaysia マレーシア	Mr. Mohd Anis Bin Ajmal Mohd Anis アニス	Mar. 15, '46 (44)	Deputy Director, Department of Development Sarawak ナラワク開発庁 次長	Dept. of Development, 15th Floor, Tunku Abdul Rahman Building, Petra Jaya, Kuching Malaysia
8		Peruvian Republic ペルー共和国	Mr. Javier de La Rocha Marie デラ ロッチャ	Dec. 16, '44 (45)	Deputy Manager of Economic Research Division Banco Central De Reserva Del Peru 中央銀行 経済調査課次長	Miróquesada 441 Lama, Peru

No.	Photo	Country	Name	Date of Birth (Age)	Present Post	Mailing Address
9		Peruvian Republic ペルー共和国	Mr. Luis Pacheco Romero パチエロ	May 6, '41 (49)	Adviser to the Office of Vice Minister of Economy, Ministry of Economy and Finance 国家企画庁 次長	Lopez de Avala 850 San Borja, Lima 41, Peru
10		Republic of the Philippines フィリピン共和国	Mr. Abdulhakil A. Saudi サウダイ	Nov. 10, '47 (42)	Local Government Operations Officer VI Department of Local Government 内務省 第6地方事務局長	Dept. of Local Government Region 9, Zamboanga City Philippines 7000
11		Kingdom of Thailand タイ王国	Ms. Chitrapa Soontornpipit チトラパ	Dec. 31, '48 (41)	Policy & Plan Analyst, Chief of Branch 2, Assessment & Research Division, Office of the Permanent Secretary of Prime Minister's Office 総理府管務 評価、調査局第2課長	Office of the Permanent Secretary of Prime Minister's Office, Government House, Bangkok, Thailand
12		Kingdom of Thailand タイ王国	Mr. Kosol Vichitthanarurk コソソ	Jan. 24, '51 (39)	Chief of Royal Decoration Section Secretariat of the cabinet 内閣官房 賞勲課長	The Secretariat of the Cabinet, Government House, Dusit, Bangkok Thailand
13		Republic of Venezuela ヴェネズエラ共和国	Mr. Leo Figarella Mota レオ	Mar. 10, '56 (34)	Director, Industrial and Commercial Planning, Ministry of Planning 経済企画庁 商工業計画局長	Ave. Lecuna, Parque Central, Torre Oeste Fiso 23 Caracas, Venezuela

B. DAILY SCHEDULE OF THE SEMINAR

THE 1ST WEEK

- Oct. 11 (Thr.) Arrival
Oct. 12 (Fri.) A.M. JICA Briefing
 13:30-15:30 JICA · TIC Orientation I
Oct. 13 (Sat.) A.M. Free

THE 2ND WEEK

- Oct. 15 (Mon.) 10:00-10:30 Opening Ceremony (Room 201AB, TIC-Ichigaya)
 10:30-12:00 Programme Orientation (- ditto -)
 13:30-15:00 - ditto -
 16:30-17:00 Courtesy call on the President of NPA
 18:00-19:00 Welcome reception party hosted by the President of
 at the Toranomon Pastoral (Room Botan, 5F)
- Oct. 16 (Tue.) A.M. "Modern Governmental System" (Room 201B)
 (10:00-12:30) by Prof. ITO, Saitama Univ.
 P.M. "Administrative Reform in Japan"
 (14:00-16:30) by Prof. ITO, Saitama Univ.
 18:00- JICA · TIC Orientation II
- Oct. 17 (Wed.) Comparative Study (Prof. ITO as an advisor)
 09:30-12:00 Presentation & Discussion by Argentine, & Dominican
 13:30-17:15 - ditto - by Egypt, Indonesia & Kenya
- Oct. 18 (Thu.) 09:30-12:00 - ditto - by Malaysia & Peru
 13:30-17:15 - ditto - by Peru, Philippines & Thailand
- Oct. 19 (Fri.) 09:30-12:00 - ditto - by Thailand & Venezuela
 (13:30-14:30 Briefing of the Observation Trips)
- Oct. 20 (Sat.) Observation Trip to the Sinkansen
 09:20 Lv. TIC-Ichigaya by JICA Bus
 10:00 Ar. Min. of Transport and Briefing
 10:50 Lv. Min. of Transport
 11:15 Ar. The Sinkansen (Bullet Train) General Control Center
 12:00 Lv. The Center
 12:30 Ar. TIC-Ichigaya

THE 3RD WEEK

- Oct. 22 (Mon.) Observation Trip to Sakuma Regional Power Administration
09:15 Lv. TIC-Ichigaya, to Tokyo Railway Station by JICA Bus
10:24 Lv. Tokyo by Shinkansen Hikari-109
11:52 Ar. Hamamatsu
12:10 Lv. Hamamatsu to Sakuma
15:00 Ar. Sakuma, and Observate to the Power Facilities
17:00 Ar. the Hotels at Sakuma
18:00 Buffet Dinner
- Oct. 23 (Tue.) 07:40 Breakfast
09:00 Observation to the Exhibition Center
10:00 Lecture of "Japanese Development and Power Development"
by Mr. FUJIYOSHI, Min. of Construction
12:40 Lv. Sakuma
14:40 Ar. Hamamatsu
15:13 Lv. Hamamatsu by Shinkansen Kodama-434
17:16 Ar. Tokyo
18:10 Ar. TIC-Ichigaya
- Oct. 24 (Wed.) 10:00-12:00 "Imperial System and Imperial Family"
by Mr. KIMURA, Director, Gardens Div.,
Imperial Household Agency
- Honorable visit to the Crown Prince Naruhito
13:00 Lv. TIC-Ichigaya
13:40 Ar. The Office of the Crown Prince Household
13:50 Mr. Chamberlian gives some information of the visit
14:00 Honorable visit to the Crown Prince Naruhito
14:30 Lv. The Office of the Crown Prince Household
15:10 Ar. TIC-Ichigaya
- Oct. 25 (Thu.) A.M. "The Japanese Industrial Development and
Industrial Policy after World War II"
by Mr. WATANABE, Director General, Industrial Technology
Dept., New Energy and Industrial Technology Development
Organization
P.M. - ditto -
- Oct. 26 (Fri.) A.M. "Human Resource Development (Educational System)"
by Prof. YOSHIMURA, Saitama Univ.
P.M. - ditto -

THE 4TH WEEK

Oct. 29 (Mon.) 10:00-12:00 "The Japanese Cabinet System"
by Mr. TAKEZAWA, Assist. Director, Prime Minister Office

Courtesy call on the Chief Cabinet Secretary (State Minister)

15:10 Lv. TIC-Ichigaya by JICA Bus

15:40 Ar. The Prime Minister Official Residence

Observation at the Prime Minister Official Residence

16:00 Courtesy call on the Chief Cabinet Secretary

16:30 Lv. The Prime Minister Official Residence

17:00 Ar. TIC-Ichigaya

Oct. 30 (Tue.) Study Tours

09:04 Lv. Tokyo by Shinkansen Hikari-17

12:04 Ar. Osaka

14:00 Observation to the Museum of Technology,

Matsushita Electronic Co.

15:00 Lv. Osaka to Kyoto by Bus

Accommodation; Kyoto Keihan Hotel

Oct. 31 (Wed.) A.M. Kyoto City Tour

P.M. Free

Ev. Observation to the Gion Corner

Accommodation; Kyoto Keihan Hotel

Nov. 1 (Thu.) A.M. Free

14:09 Lv. Kyoto by Shinkansen Hikari-232

16:52 Ar. Tokyo

18:00 Ar. TIC-Ichigaya

Nov. 2 (Fri.) A.M. "Problems of Economic Development and Economic Policy
in Developing Countries I"

by Prof. HIRONO, Seikei Univ.

P.M. - ditto -

THE 5TH WEEK

Nov. 5 (Mon.) A.M. "Role of Administration and Administrators"
by Prof. OUCHI, Ritsumeikan Univ.

P.M. - ditto -

- Nov. 6 (Tue.) Observation to the Murayama Plant of Nissan Motor Co. by JICA Bus
 11:30 Lv. TIC-Ichigaya by JICA Bus
 13:30 Ar. the Plant at Murayama
 15:30 Lv. the Plant at Murayama
 17:30 Ar. TIC-Ichigaya
- Nov. 7 (Wed.) A.M. "The Progress of Japanese Industrial Technology"
 by Mr. WATANABE, Director General, Industrial Technology
 Dept., New Energy and Industrial Technology Development
 Organization
 P.M. - ditto -
- Nov. 8 (Wed.) A.M. Individual Research (Attachment Study)
 P.M. - ditto -
- Nov. 9 (Fri.) A.M. "Problems of Economic Development and Economic Policy
 in Developing Countries II"
 by Prof. HIRONO, Seikei Univ.
 P.M. - ditto -

THE 6TH WEEK

- Nov. 12 (Mon.) National Holiday
- Nov. 13 (Tue.) A.M. Summary Discussion
 P.M. - ditto -
- Nov. 14 (Wed.) A.M. Self Study (Report Making)
 P.M. - ditto -
- Nov. 15 (Wed.) 10:00-12:30 Evaluation Meeting (JICA · TIC Orientation)
 P.M. Self Study (Reservation)
- Nov. 16 (Fri.) 10:00-12:00 Evaluation Meeting (The Seminar)
 12:30-13:00 Closing Ceremony
 13:00-14:00 Farewell Party
- Nov. 17 (Sat.) Departure from Japan

LECTURES AND OFFICERS

1. Lecturers

- (1) Mr. Daiichi ITO
Professor
Saitama University
255, Shimokubo, Urawa City,
Saitama Pref.
Japan 338
Tel: 0488-52-2111
- (2) Mr. Toru YOSHIMURA
Professor
- ditto -
- (3) Mr. Minoru OUCHI
Professor
Ritsumeikan University
56, Tojiinkita-machi, Kita-ku,
Kyoto City, Kyoto
Japan 603
Tel: 075-465-1211
- (4) Mr. Ryokichi HIRONO
Professor
Seikei University
3-3-1, Kichijojikita-machi,
Musashino City, Tokyo
Japan 180
Tel: 0422-51-5181
- (5) Mr. Chijo WATANABE
Deputy Director General
New Energy and Industrial Technology
Development Organization
c/o Sunshine Bld.
3-1-1, Higashiikebukuro,
Toshima-ku, Tokyo
Japan 170
Tel: 03-3987-9311

2. Officers

(1) Course Leader:

Mr. Toshio SHIMODA
Professor

National Institute of Public
Administration
3131, Miyadera, Iruma City,
Saitama Pref.
Japan 358
Tel: 0429-34-1291

(2) Coordinator:

Mrs. Keiko KAWAI

International Cooperation Service Center
1-1, Kata-machi,
Shinjuku-ku, Tokyo
Japan 160
Tel: 03-3358-4641

Ms. Keiko TABATA

- ditto -

(3) Officers concerned:

Mr. Yoshiya IKEDA
Acting Director

Tokyo International Center
(Ichigaya)
Japan International Cooperation Agency
10-5, Ichigaya-Honmura-cho,
Shinjuku-ku, Tokyo
Japan 162
Tel: 03-3269-3022

Mr. Satoru KOHIYAMA
Deputy Director

- ditto -

Mr. Toshikazu MASAKI

- ditto -

Ms. Sachiko SERIZAWA

- ditto -

Ms. Hazuki YAMAGA

- ditto -

Mr. Takeshi KANNO
Director General

Bureau of Administrative Services
National Personnel Authority (NPA)
2-1-2, Kasumigaseki,
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Mr. Tsuneo FUJIWARA
Director

Office of International Affairs (NPA)
2-1, Kasumigaseki,
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