	· · · · · · · · · · · · · · · · · · ·	
System	Bangkok Port System	Standard System
		single body which has enough skilled personnel and equipment to be able to supply good service to customers.
(3) Procedures and Documents	Due to the present dual structure in the PAT operation system, certain documents must be submitted to PAT in addition to the primary documents of container	Unnecessary documents in the container terminal and between customers and the port management body have been reduced in order to promote efficient container flow.
	transportation. This results in an extra workload to prepare and compile documents for both PAT and customers, and obstructs the smooth flow of containers.	Computer systems have been effectively introduced into the documentation system.
(4) Others		
<pre>1) "Open Date" and "Cut-off Date"</pre>	Although shipping companies notify their customers of the open date and the cut-off date at the CY/CFS when receiving export	Since shipping companies always manage to keep to their sailing schedules and container terminal operators make efforts to
	containers, the cut-off date principle is, at present, not strictly observed by shippers/exporters. The container ships	exclude long-dwelling containers from container terminals, they force shippers/ exporters to strictly observe the open date
		and cut-off date principle, which is decided in accordance with each freight conference rule.
2) Traffic and Safety Control	Pedestrians, private vehicles and trucks Within the container terminal, tractors of shippers and consignees as well as cargo large-sized equipment are always running handling equipment are freely coming and about. The terminal operator, therefore	Within the container terminal, tractors and large-sized equipment are always running about. The terminal operator, therefore,

System	Bangkok Port System	Standard System
	going into each shipping agent's yard because traffic control is not carried out to prevent accidents. The training system strictly in the PAT port area except on main roads. The situation is dangerous, and serious accidents are likely to occur. Furthermore, there are many accidents causing damage of cargoes and injury to persons, as the actual cargo handling work is not always carried out in a safe manner.	lays down traffic and safety rules in order to prevent accidents. The training system includes a safety education course.

System	Bangkok Port System	Standard System
Item		
2. Transportation and Custom		
Procedures		
(1) Door to Door Transportation	As most FUL containers are not directly transported to and from the PAT port area.	FUL containers are transported to and from the marine container terminal on the basis
	the merit of door to door transportation is of door to door transportation.	of door to door transportation. This con-
		tributes to effective container operations
		in the marine container terminal, where the
	including containers out of the PAT port	dwell time of FCL containers is minimized.
	area.	Transportation is executed by a plural
-		number of transport companies, freely
_		competing with each other.
(2) Customs Inspection	The entire cargo inspection is basically	The document inspection is very popular for
	executed by customs officers. As for	both import and export containerized cargoes
	export containerized cargoes, however, the	except for some import LCL cargoes.
en e	document inspection system is sometimes	
	used to promote exportation.	
(2) Chotome Bornellities for	The declaration of containers themselves	The declaration of containers themselves
Containers themselves	can be collectively approved with an	can be collectively approved with an oral
	application for both importation and	report and a container number list. In
	rs are	accordance with the Customs Convention on
	exempted from customs duties, their owners	Containers, the containers are exempt from
	or administrators are required to post a	customs duties, and no bond is required in
	cash bond or a bank guarantee.	this case.

System		
Item	Bangkok Port System	Standard System
(4) Bonded System and Bonded	There are two kinds of bonded areas in	It is understood that there are two kinds of
Transportation	Thailand;	bonded areas classified by their purposes.
	1) designated port areas and customs	One is a place where cargoes are temporarily
	alrports, and	stored under the control of Customs so that
	2) the bonded warehouse in the PAT port	the customs clearance can be executed
	area, bonded manufacturing warehouses	conveniently, such as designated bonded
	and duty-free shops.	areas and bonded sheds. The other a place
	No other areas are permitted as such	where, from the economic viewpoint of
	except for the new off-dock CY/CFS,	promotion of foreign trade, cargoes are
	which is presently being considered in	stored with the advantageous condition that
	order to ease the overflow of containers	to ease the overflow of containers customs clearance is granted with customs
	from Klong Toei Wharves.	duties unpaid. These areas include bonded
	As for the bonded transportation of	warehouses, bonded manufacturing warehouses
	containers, it is permitted between the	and bonded display areas.
	PAT port area and customers' sites where	PAT port area and customers' sites where The bonded transportation of containers is,
	customs officers are assigned to check	as a rule, permitted among open ports,
	cargoes and documents. It is also	customs airports, bonded areas and customs
	permitted between the PAT port area and	offices whenever the declaration is
	the bonded manufacturing warehouses	approved.
	including those in the Export Processing	
	Zone.	

Appendix 3 Supplements to the Administration and Management by the P.M.B.

(1) Matters which should be decided by the Board of Port Commissioners and matters which should require the approval of the Government include:

1) Personnel Affairs

- (a) Appointment and dismissal of the Director General, the Deputy Director Generals, the Internal Auditors and the Directors of Units
- (b) Determination of major regulations concerned
- (c) Determination of salaries and rewards of the staff members
- (d) Approval of the appointment of the Port Advisors
- * (a), (b) and (c) require the approval of the Government.

2) Financial Affairs

- (a) Decision of increase or decrease of capital
- (b) Determination of annual budget
- (c) Determination of loans
- (d) Decision of contracts higher than a specified amount
- (e) Approval of settlement of accounts
- (f) Determination of tariffs
- (g) Decision of acquisition or disposal of immovable assets higher than a specified amount
- * (a), (b), (c) and (d) require the approval of the Government.
 - (e) is to be reported to the Government.

Management

- (a) Determination of port development plans
- (b) Decision of major changes of the P.M.B.'s obligations
- (c) Determination of major regulations concerned
- (d) Determination of the lessees and the contents of the terminal lease agreements

- (2) Procedures for Preparing Draft Annual Budget
- 1) Each Unit makes draft budget of its own.
- 2) Each Unit submits its draft budget to the Financial Unit.
- 3) Arrangement by the Financial Unit (Ad hoc committee is arranged by the Secretarial Office of the Director General.)
- 4) The Financial Unit makes draft total budget.
- 5) Procedures for admission (the Financial Unit)
- (3) Reasons Why the Financial Unit Should be in Charge of Contracts
- 1) Contracts should be controlled considering the annual budget.
- 2) It is desirable that a single section should be responsible for all contracts.
- 3) In order to secure the fairness of contracts, the section in charge of contracts should be different from the section in charge of design, cost estimation, supervision and inspection.
- (4) Procedure of Contracts
- 1) Each Unit
 - (a) determination of the contents of the contract
 - (b) determination of design and specifications, cost estimation
- (c) preparation and submission of necessary documents to the Financial Unit
- 2) Financial Unit
 - (a) collection and formal check of documents
 - (b) implementation of bidding and other jobs necessary for selecting the contractor(s)
- 3) Decision Making
- (a) Determination of the contractor(s) is made by the Government or the Board of Laem Chabang Port Commissioners or the Director General

depending on the contract price.

- 4) Each Unit
- (a) confirmation of fulfillment of the contract
- (5) The Port Facilities
- 1) water facilities (waterways, anchorages, basins for turning and quarantine inspection)

and the first terminal of the transfer of the first property of

- 2) protective facilities (breakwater, revetment, parapets)
- 3) mooring facilities (wharves including aprons, fenders and bollards, etc.)
- 4) port transport facilities (roads, parking lots, bridges, railways)
- 5) navigation aid facilities (navigation aids and signals and lighting and port communication facilities for the entry and clearance of ships)
- 6) cargo handling facilities (container yards, CFS, transit sheds and gantry cranes, etc.)
- 7) storage facilities (warehouses, open storage yards)
- 8) facilities for port management and services (port administration offices, warehouses for materials necessary for port management, other facilities necessary for port management including entrance gate and security fence, water pipes, electric wires, telephone wires, waste disposal facilities, etc.)
- 9) land for port facilities (land for facilities specified in each of the preceding items)
- 10) mobile facilities for port management and services (tugboats used for assisting docking and undocking ships, vessels and vehicles used for port management and services provided by the P.M.B.)
 - * Yards and roads include pavement, drainage, lighting and other necessary structures.
- (6) Flow of the Construction and Maintenance of the Port Facilities
 - 1) study, survey, examination

- 2) planning (including making implementation program) 3) budgeting 4) detailed design for implementation 5) cost estimation 6) bidding, contract 7) implementation of the work 1), 2) and 3): construction ---- carried out by the Planning Subunit maintenance ---- carried out by the Engineering Subunit 4): carried out by the Engineering Subunit (can be carried out by the private sector by contract under the supervision of the Engineering Subunit) 5): carried out by the Engineering Subunit 6): carried out by the Financial Unit 7): carried out by the contractor (supervised and inspected by the Engineering Subunit) (7) Staff Members of Each Unit and Office 1) Office of Internal Audit 2 Tota1 Number of personnel: person should possess work experience of more than 20 . At least 1 years. . should possess audit experience in governmental agencies or state enterprises . should be able to carry out general internal audits well 2) Director General, Deputy Director General Number of personnel: 1 Director General Deputy Director Generals 3 2 Total (Technical, Management) more than 25 years in governmental . should have work experience of
 - . should possess sufficient general knowledge, experience and judgment

agencies or state enterprises or as permanent governmental officers

. should not be members of any	political party
3) Secretarial Office of the Direc	tor General
N	
Number of personnel:	
Rank A	
Rank B	
Rank D	
	ce of administration of governmental or
	s and some official committees
(excluding the staff of Rank	D)
4) General Affairs Unit	
(a) Director of the Unit	
Number of personnel:	Rank A 1
(b) Correspondence, Documentation	and Security
Number of personnel:	
Rank B	5 . 1. 1
С	10 Tota1 15
. desirable to possess experie	nce of the following works in govern-
mental agencies or state ente	rprises
control of official docume	nts
personnel administration	
administration of assets o	f the government or state enterprises
. Personnel of the Security Sub	unit should work 24 hours on 3 shifts
(c) Public Relations	
Number of personnel:	and the state of the
Rank B	$oldsymbol{2}$. The state of the $oldsymbol{1}$
1 C 4	2 Total 4
	e knowledge and ability of information
· · · · · · · · · · · · · · · · · · ·	

concerning port management

collection and analysis con					
. should carry out port sales		s at plac	es othe	r than the	Port
. desirable to understand Eng	lish well				
(d) Personnel					
		•			
Number of personnel:	_				
Rank B	1				
Rank C	2	Total	3	•	
5) Financial Unit					
(a) Director of the Unit					
Number of personnel:		Rank A	1		
	•				
(b) Budgeting and Custody					
Number of personnel:					
Rank B	3				
С	2	Total	5		
. desirable to possess experi	ence of b	udgeting	and ad	ministratio	n of
assets in governmental agen	cies and s	state ente	erprises		
(c) Accounting and Cashier					
Number of personnel:					
Rank B	3				
C C	2	Total	ς		
	Z	iotai	,		
6) Technical Unit					
(a) Director of the Unit					
Number of personnel:		Rank A	1		

Number of personnel:	in the property of the control of the control
Rank B	3
C	2 Total 5
. should possess experience of	planning in governmental agencies and
state enterprises	A Committee of the Comm
, required to possess ability	of data collection and analysis and
statistics processing	
(c) Engineering	i kalendar kalendar pertubbah di kalendar kecamatan berandar berandar berandar berandar berandar berandar bera Berandar berandar be
Number of personnel:	and the second of the second o
Rank B	4
С	4 Total (1992 8 9 9 9 9 9 9 9 9 9 9
. 2 persons each (1 persons o	each of Rank B and Rank C) for civil
-	mechanical engineering and electric
engineering	
g g	entre en la proposition de la companya de la compa
7) Management Unit	
(a) Director of the Unit	
	and the second s
Number of personnel:	Rank A 1
	the state of the s
(b) Management	
	the second of the second
Number of personnel:	and the second of the second of the second
Rank B	3
C	3 Total 6
. should possess enough knowled	dge and experience of port administra-
tion and management	
	100g - 100g
Marine Service	
	the state of the s
Number of personnel:	
Rank B	2

(b) Planning

2 Total 4

- . should possess knowledge and experience of shipping and vessels
- . At lest 2 persons should be able to operate UHF and VHF.
- . In case the P.M.B. carries out navigation control, the staff members necessary for this work should be added.
- 8) Office Workers and Other Workers
 - (a) Office Workers

Number of Workers:

Total 29

- . workers for typing, taking copies, operating telex and telephone and other miscellaneous works
- . including draftsmen of the Engineering Subunit (4 persons)
- (b) Other Workers

Number of Workers:

Total 34

- . the workers for fire fighting and waste disposal, crew members of tug boats and service boats, drivers of official cars, etc.
- . Crew members of tug boats and service boats (15 persons) and the workers for waste disposal can be cut in case these services are to be privatized.

Appendix 4 Computer Information System

- (1) Development of Information System
- 1) PAT's Computerization Policy

No computer system is presently used for port management and operation at Bangkok Port. The Port Authority of Thailand (PAT), however, has been planning the introduction of a computer system. PAT's computerization policy is summarized as follows:

- (a) Objectives
- i) To use the computer for recording and reporting the data on the movement of all containers by means of an on-line, interactive system
- ii) To use the computer system for controlling the utilization of the space (yards) and large-sized equipment, ensuring that the maximum benefits will be achieved
- iii) To facilitate the printing of the bills and particulars of the containers as soon as the services are completed or as required
 - iv) To provide data for management for making various reports
 - v) To produce the Port Management Information System (PORTMIS)
 - (b) Outline of the Computer System in the Port Area

Fig. A.4.1 shows the entire computer and communication system in the port area. The following outlines the contents of the system.

i) Container space control

The container space is divided into East Quay and West Quay totaling 57 slots. It can be classified into 2 categories as follows:

(1) Large-size container slots

This can be divided into bays, rows and tiers totaling 2 areas (one area for East Quay, the other for West Quay). The control system shall use the serial numbers of the bays, rows and tiers.

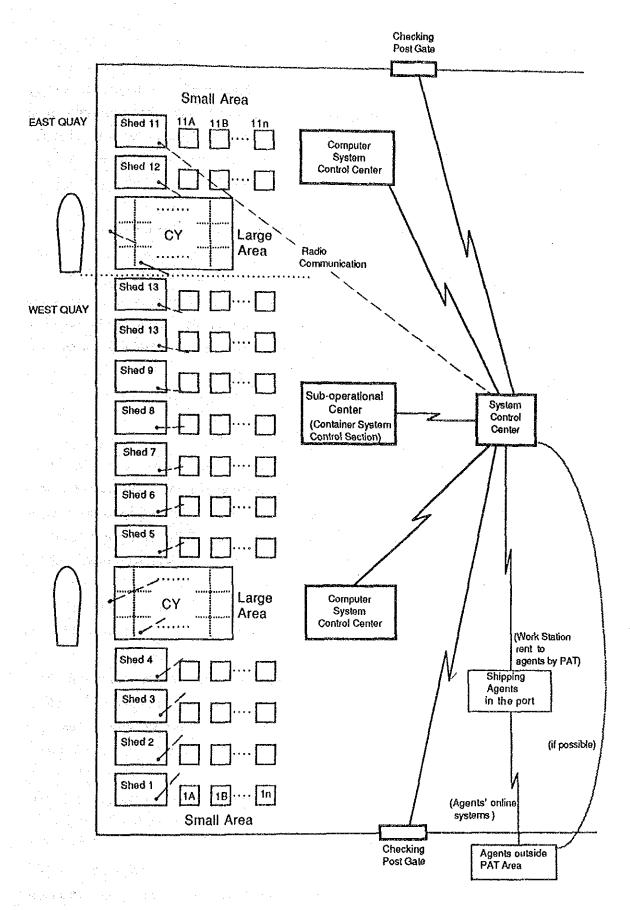


Fig. A.4.1 Concept of PAT's Computer System Plan

② Small-size container slots

This cannot be divided into the serial numbers of the bays, or rows, considering the area surrounding the transit shed and the new adjusted vacant space. The control system shall use the code numbers of the slots.

ii) Operational Area Control

This can be divided into 3 operation centers as follows:

① Sub-operational center

The container system control section, container division, will be used as the sub-operational center for recording and inspection of data and statistical reports. It shall be equipped with a work station and a printer.

② Container system control center (East Quay)

The container system control center (East Quay) at No. 12 Transit Shed shall be used for controlling 1) the containers at the container yard located in the East Quay area, 2) containers outside the Quay and 3) containers which are returned to ships. The East Quay control center shall be equipped with 3 work stations and a printer.

③ Container system control center (West Quay)

The container system control center (West Quay), on the upper floor of the PAT canteen, shall control the containers which are outside and those which are returned to ships. It shall be equipped with 3 work stations and a printer.

iii) Responsibility for the Control of Container Yard and Operational Area

Large-size container slots

The officer at the station at the entrance and exit gate shall control

a container when the container is passing through the gate. The control center will direct the container movement via radio transceiver.

② Small-size container slots

The responsibility can be divided between the transit sheds or the container yards, whichever is nearer.

(3) Gate control

The entrance and exit gates for the West Quay and East Quay shall be under the responsibility of the harbor service division.

iv) Data Control

① Sub-operational center

The officers at the sub-operational center shall divide the responsibility of each terminal according to the conditions of the container yards. The details can be recorded or fed through the terminal, and a report will be printed.

② Container system control center

The officer in charge of controlling the container system can request data for inspection or for making reports.

3 Shipping agents

The shipping agents which have their own container yards or operation units (space) within PAT will be able to install workstations for the inspection of data.

v) Data Communication

① Discharge

When a container is discharged from a ship, the PAT officer must report the serial number and details of the container by means of radio to the system control center for the container. The officer at the control center inputs and checks data including the serial number of the container.

② Haulage/Storage

When a container is moved at any place, the officer in charge of the space must report the movement by means of radio-transceiver into the system control center so as to adjust the data according to the actual facts at all times.

(3) Gates

When a container is going outside the PAT area or returning into the area, the officer at the entrance/exit gate (West Quay and East Quay) must report the details to the appropriate control center, so the control center can update the data.

4 Loading

When a container is returned and loaded onto a ship, the PAT office must also report the details by means of radio-transceiver to the system control center.

(c) Computer System Development

The long-term computerization is divided into 3 Phases including the introduction of backup machines and data communication equipment. The development and installation schedule is shown in Fig. A.4.2.

i) Phase I

- Installation of all the billing system software
- Development of the container tracking system
- Development of part of the accounting system

Particular	1988	1989	1990	1991	1992
Billing System		·			
Container Tracking System	And the Control of th				
Accounting System					-
Transit Shed Management System					
Cargo Handling Management System					
Others Systems	·				
Introduction of Backup Machine					
Introduction of Data Communication					

redeug		
	:	Study
	:	Development
	:	Introduction

Fig. A.4.2 Development and Installation Schedule

ii) Phase II

- Installation of the container tracking system
- Installation of the transit shed management system
- Installation of the cargo handling management system
- Introduction of backup machines

iii) Phase III

- Introduction of data communications equipment

(d) Systems and Sub-systems

The systems which are planned to be developed and installed are outlined as shown in Table A.4.1.

(e) Outline of Port Management Information System (PORTMIS)

PAT started the PORTMIS Committee in December 1986 to produce a Port Management Information System for organization, operation, statistics, documentation, tariff structure, finance, etc. The committee consists of 5 groups: Computerization Group, Financial Group, Tariff Group, Containerization Group, and Workshop.

Each group has the following duties, and they are presently engaged in studying and developing a new accounting code and tariff structure for financing by computer.

i) Computerization Group

- ① Provision of accounts for all financial documents
- ② Design of financial data base and output
- ③ Payroll/overtime/labor analysis for integration with FIS

ii) Financial Planning Group

- ① Analyze 1986/87 accounts on viability center basis
- ② Prepare monthly viability statement for board presentation
- ③ Analyze capital asset register over viability centers (also prepare for computerization and indexing)
- Capitalization and depreciation, extract items less than 5,000
 baht, check asset lives with Ministry of Finance recommendations

Table. A.4.1 Outlines of PAT's Systems

Import CargoManifestBillStatistics		Concern Concern	Input	Output	Function
Export Cargo -D/O -B/L Export Cargo -Code of Truck -Container list (in-out) -Tally sheet -Report of containers (go out from the port) -Vouchers of -Vouchers of -Vouchers of -Container list -Container list -Container Form 8 -Container Form 10c -Changes in fixed data	System		ifest	-Bill -Statistics	-Produce the invoice and bill
Export Cargo - Code of Truck - Ticket like bill - Container list (in-out) - Tally sheet - Report of containers (go out from the port) - Vouchers of Overtime, Cargo handling, Activity of ship, etc Container list - Daily report of tally - Container Form 8 - Container Form 8 - Container Form 10c - Changes in fixed data			-D/O -B/L		
Containers (in-out) Tally sheet Report of containers (go out from the port) Miscellaneous Vouchers of Overtime, Cargo handling, Activity of ship, etc. Container list Daily report of rally Container Form 8 Container Form 10c Changes in fixed data		08.	Code of Truck	-Ticket like bill	
-Tally sheet -Report of containers (go out from the port) Miscellaneous -Vouchers of -Invoices Overtime, Cargo handling, Activity of ship, etcContainer list -Container Form 8 -Container Form 8 -Container Form 10c -Changes in fixed data		Containers	-Container list (in-out)		
Miscellaneous Containers of Customers statement Cargo handling, Activity of ship, etc. Container list Container Form 8 Container Form 8 Container Form 10c Changes in fixed data			-Tally sheet	:	
Miscellaneous -Vouchers of -Invoices Overtime, Cargo handling, Activity of ship, etcContainer list -Daily report of tally -Container Form 10c -Changes in fixed data			(go out from the		
Overtime, Cargo handling, Activity of ship, etcContainer list -Daily report of rally -Container Form 8 -Container Form 10c -Changes in fixed data		Miscellaneous	-Vouchers of	-Invoices	
Cargo handling, Activity of ship, etcContainer list -Daily report of tally -Container Form 8 -Container Form 10c -Changes in fixed data			Overtime,	-Customers statement	
Container list -Container list -Daily report of tally -Container Form 8 -Container Form 10c -Changes in fixed data			Cargo handling, Activity of ship.		
-Container list -Daily report of tally -Container Form 8 -Container Form 10c -Changes in fixed data			etc.		
-Daily report of fally -Container Form 8 -Container Form 10c -Changes in fixed data	iner Tacking System		-Container list	-Container list	-Control the movement of
-Container Form 8 -Container Form 10c -Changes in fixed data	m and Feasibility		Daily report of rally		containers in every ship, both
-Changes in fixed data	ly)		-Container Form 8		inside and in-out the port
Clidings III IXCI data			Container Form 10c		Management of the standard
			-Changes in fixed data		-ivianagement of yard crane, cargo handling
	ınting System				-Produce the financial report
	r study)				-Data making of the on-line updated file and batch file
	it Shed System				-To use computer for controlling
	•				the cargo coming in and going out
ng System	studied in the future)				from the shed
ng System					In the future the data will pass
ng System					to the Billing System automatically
_	Cargo Handling System				 -Manage cargo handling in the terms of service and maintenance

Note: S/W, Statement of Measurement

- ⑤ Prepare bases for overhead allocation
- iii) Tariff Group
 - 1 Tariff structure
 - iv) Containerization Group
 - ① Container throughput statistics
 - ② General Cargo tonnage analysis
 - 3 Ship information
 - v) Workshop
 - ① Hob control and labour allocation
 - ② Equipment availability and utilization
 - ③ Overhead allocation
 - Costs and charges for user depot system to be implemented

- 2) Computerization Steps in the Container Terminal
- (a) Computerization Steps in the Container Terminal

The volume of container cargo has been increasing with the remarkable development and progress realized in the field of integrated container transportation. This situation has forced port management bodies to construct larger and more complex container terminals as the connecting point between land and sea transportation, and port operators to handle enormous volumes of cargoes in container terminals speedily and accurately. To ensure smooth and efficient handling of an ever-changing volume of container cargoes with minimal personnel at minimal cost, the information processing function of the computer is indispensable.

It is possible, indeed, to keep track of each container and to execute every job manually in the container terminal. In this case, the "one-writing" system of office documentation is adopted, and sticker labels and magnetic boards which indicate container status are provided to make container yard plans and loading/discharging plans efficiently. However, with the increase of container volume the manual system tends to cause delays and mistakes during the container handling process. Generally, it is understood that the container handling capacity under a manual system is limited to about 60,000 TEU per year considering the needs of planning, managing and documentation.

As soon as the number of containers exceeds 60,000 TEU per year, it becomes necessary to introduce a computer system into the container terminal.

If the number of containers exceeds some 150,000 TEU per year in the next stage, it becomes necessary to install partially automatic yard equipment which is connected with the terminal computer system in order to increase efficiency. Completely automated equipment with no operator is generally not installed, however, because of the lack of safety and reliability of such equipment at present.

But with a further increase of container volume, fully-automatic yard

equipment controlled through the computer system may finally be installed to establish a completely automated container terminal.

Table A.4.2 shows the steps of computerization in the container terminal.

Table A.4.2 Computerization Steps in the Container Terminal

			and the space of the state of t	
Step	Container Volume per Year (TEU)	Information and Business Operation	Cargo Handling Equipment Operation	
				10 10 00
1	- 60,000	Manual	Manual	e Left o
2	60,000 - 150,000	Computerized	Manual	
3		Computerized	Partly Automated	
4	150,000 —	Computerized	Fully Automated	
		<u> </u>		

(b) Effects of Computerization

The following effects are expected to be achieved after installing a computer system in the container terminal:

i) Container Operation

- ① to increase the container volume and to instruct and recognize the stacking place of each container.
- ② to utilize the container yard capacity effectively and to make a yard bay plan in the container yard.
- ③ to supply empty containers quickly in accordance with the demands of shipping companies and to control the container inventory.
- (4) to grasp container information quickly and to keep in close contact with the related sections, users and customers.

ii) Documentation

① to standardize the documentation and to make a fixed form for

every routine operation.

- ② to make it easy for anyone who has been trained for a fixed period of time to deal with the documentation.
- ③ to cope with a large volume of documentation rapidly and accurately as the problems which occur under a manual system can be resolved.
- (4) to arrange the necessary personnel effectively in the long run and to shift them to more important jobs.
 - (5) to access various kinds of analytic data and managerial statistics utilizing the data processing of the computer system.

3) Examples of Integrated Computer Information Systems

(a) SHIPNETS (Japan)

SHIPNETS (Shipping Cargo Information Network System) is a network system which connects freight forwarders, shipping companies and agents, sworn measurers and tally corporations, and performs the exchange of shipping cargo transaction data within the international trade environment. The SHIPNETS Center was established in April 1986. The users total 62 freight forwarders, 8 shipping companies and agents, 2 sworn measurers and 2 tally corporations as of the end of November 1987.

The scope of the system currently starts from the input of shipping instructions information by freight forwarders, in respect of export cargo, and extends to the output of B/L by shipping Companies and agents. The SHIPNETS Center continues its research aimed at the on-line inclusion of additional information, and at interfacing with other related systems: the theme remains the simplification of foreign trade procedures using the existing core of SHIPNETS as a base. The additional areas of information to be covered include vessel movements, shipping instructions from shippers, space bookings, freight payments, way bill transmissions and so forth.

The system is an on-line system through a computer center of Nippon Telegraph and Telephone Corporation (NTT). Each participant of the network system first establishes a user file (a mailbox) for his exclusive use at the computer center. To send and receive data, a sender party transmits the data to a receiving file (according to data type) in the relevant receiving file in his mailbox. The data is taken in, then edited, processed and accumulated by the individual in-house system of each participant.

Fig. A.4.3 ilustrates the scope of SHIPNETS.

SHIPNETS works within a limited range of the four types of business. Other group of the port related bodies have been researching and developing new integrated information systems, namely, SC.NET (Shipper & Carrier

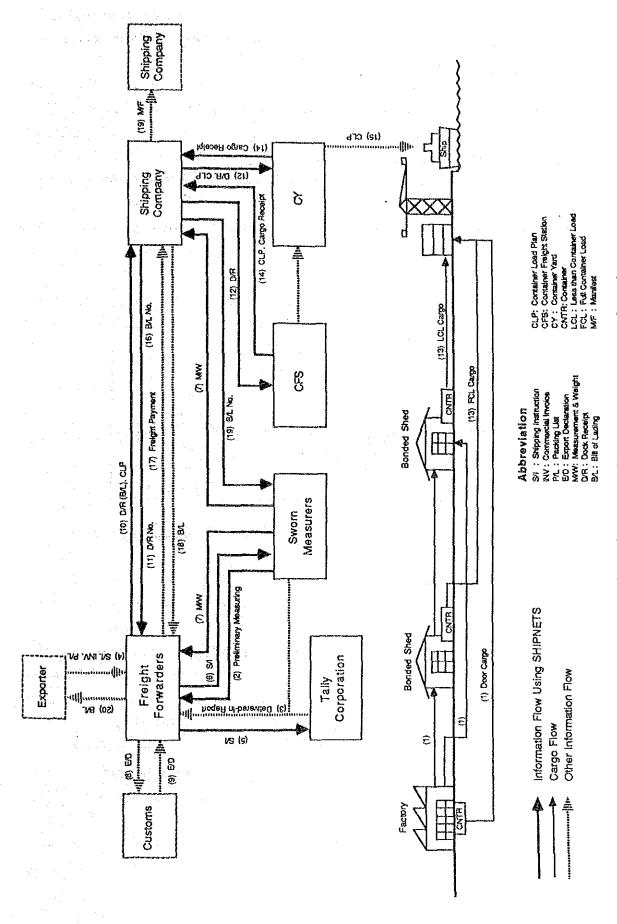
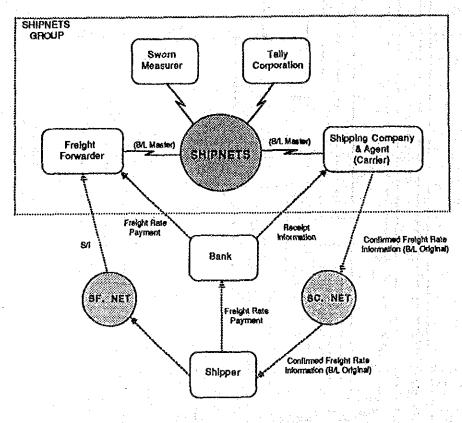


Fig. A.4.3 Scope of SHIPNETS (Container Cargo)

Network System) including 7 trading companies and 11 shipping companies and agents, and SF.NET (Shipper & Forwarder Network System) between shippers and forwarding agents.

As SHIPNETS, SC.NET and SF.NET will not be linked directly with one another, if a user of each of the systems needs some data or information treated in another system, he will be able to attain the data or information only through a user who uses both the different systems.

Fig. A.4.4 shows the data group image of these systems.



SHPNETS: Shipping Cargo thtormation Network System SC. NET: Shipper & Carrier Network System SF. NET: Shipper & Forwarder Network System

Fig. A.4.4 Data Group Image of SHIPNETS, SF.NET & SC.NET

(b) SCAMPI (Seattle Port, USA)

The Port of Seattle's SCAMPI (Seattle Cargo Automated Marine Procedure Interface) System was developed with the Customs Service to electronically review shipping company manifest information and process Customs invoices (entries).

Working with U.S. Customs, the Port has created the most advanced computerized cargo clearance process available at any West Coast port. The SCAMPI System provides a new, direct interface between U.S. Customs and the Port, speeding the cargo to the market place.

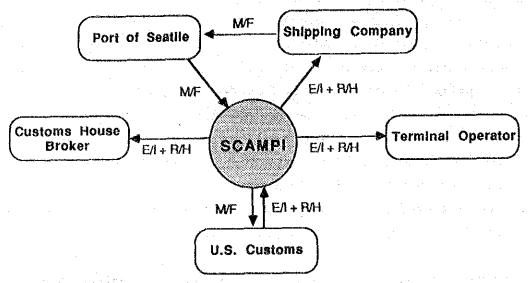
The Port of Seattle receives and enters shipping company manifest data into the Port's computer system three to five days prior to the vessel's arrival.

If Customs requires a physical examination, instructions will be issued to move the cargo to a container freight station so the examination can be completed.

If no physical examination is required, a general examination (released without physical inspection) is accomplished and cargo will be allowed to move to its destination.

SCAMPI is used by U.S. Customs and the majority of the shipping companies in Seattle. The users of this system have in their office a Port computer terminal, which provides immediate access to U.S. Customs hold and release information. When an examination is required, the shipping agent is immediately notified that a particular container is being held, and for what reason, in addition, an hourly telex is sent to terminal operators notifying them of all containers that are released or held for examination. This process has eliminated the need to physically transfer release documents from the U.S. Customs office to the operating terminal, speeding the movement of the cargo through the Port of Seattle.

Fig. A.4.5 shows an outline of SCAMPI.



M/F (MANIFEST DATA) :

originated by the shipping company and sent to the Port of Seattle for entry into the SCAMPI, and then available through SCAMPI to U.S. customs.

EN (ENTRY INFORMATION) :

entered into the SCAMPI by U.S. customs.

R/H (RELEASE AND HOLD (NFORMATION) : sent by U.S. customs through SCAMPI to the customs broker, shipping company

and the terminal operator where the cargo is to be unloaded.

Fig. A.4.5 SCAMPI System

(c) NACCS (Japan, for Air Cargo)

NACCS (Nippon Air Cargo Clearance System) was born after several years of joint research by the Ministry of Finance, other related governmental agencies and private sector firms. Air cargo flows in the airport through the hands of customs, air lines, warehouse operators, customs brokers, forwarders, air cargo agencies, banks and so forth. NACCS enables all the parties concerned to share and use various information jointly through an on-line computer system. In this sense, this system represents an epochmaking development in the use of computers in Japan as well as in the world.

This system started operations initially as an import system for air cargo into the New Tokyo International Airport, and its service was later extended to the Osaka International Airport. Then the system was applied to export air cargo and was eventually organized as an integrated system.

The integrated system was put into operation in January 1985. The number of users of the system are 2 customs, 52 airlines, 4 warehouses, 10 consolidators, 60 customs brokers, 16 air cargo agents, and 2 banks, totalling 146 parties and 641 terminals used, as of the end of January 1988.

The system is operated by the NACCS Operations Organization which is a corporation established as the NACCS operator authorized by the Minister of Finance under special legislation.

Fig. A.4.6 shows the scope of NACCS, and Figs. A.4.7 and A.4.8 show NACCS's procedures for import and export cargoes.

An integrated customs clearance information system for port operation has been studied under the instruction of the Ministry of Finance. Although an on-line system will probably be utilized for clerical chores such as customs declaration and tariff calculation considering NACCS's success, there still remain such issues as how much it will cost, what effects can be attained, to what extent the system can be extended, what size is necessary to realize the scale merit of the system and so forth.

The United States of America has made innovations in customs-related works laying focus on the following three points: i) Centralization of customs facilities; ii) Automated Commercial System (ACS)-Automated Manifest System (AMS), Automated Broker Interface (ABI), and Automated Cargo Clearance Entry Processing Technique (ACCEPT); and iii) Radio Preliminary Entry.

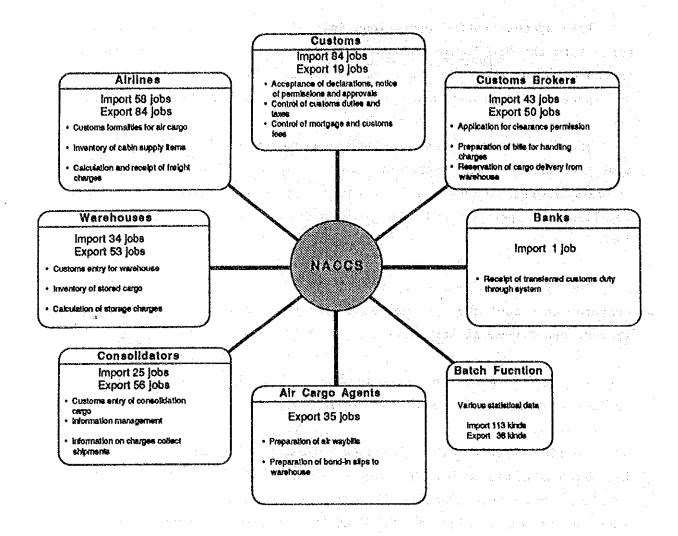


Fig. A.4.6 Scope of NACCS

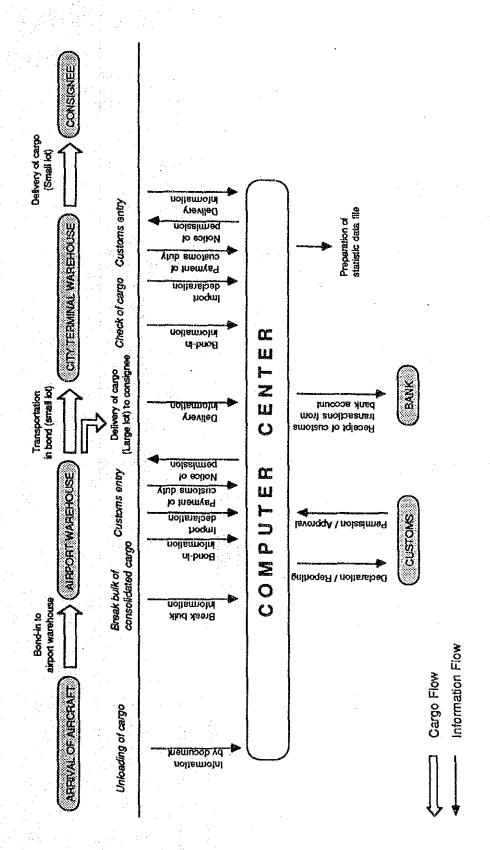


Fig. A.4.7 NACCS's Import Procedures

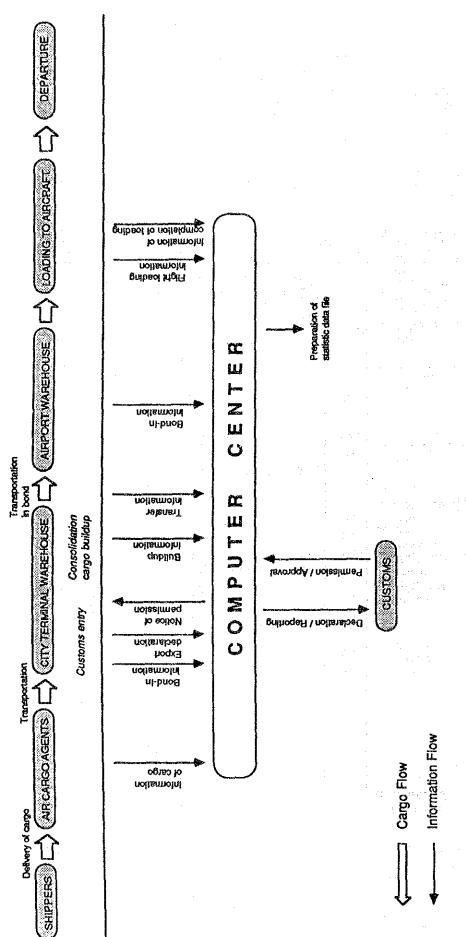


Fig. A.4.8 NACCS's Export Procedures

(2) Computer Systems in the Main Ports of the World

Table A.4.3 Computer Systems in the Main Ports of the World

Belgium Aniworp Delwaide Dock -Seaport Terminal (berths 732-740) -Container administration -Stack Control -Ship loading / Discharge -Container repair -CFS -Invoicing -Hossenatic Container Terminal (Berths 716 - 730) Hessenatic-Neptunus NV -Ship plauning -Container logistics, -Digital data transmission -Noord Natic terminal (berths 616-624, 700-714) Churchil Dock -Gylsen Container Terminal (Berths 420-428) Stevedoring Company Gylsen NV -Yard-related administration (hard copy, telex or EDP related to the computed of the copy of the computed of the copy of the	including reports
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Sixth Harbour Dock	1
-Gylsen Container Terminal Stevedoring Company Gylsen SA	1
(berths 332-344)	1
-ACT Terminal ACT NV -Container control	ì
(Borths 248-256, 300-314, 466-472)	
Laure C. Para	į
Leopord Dock Lopord Dock Container Terminal Stevedoring Company Gylsen SA Same as the systems the te	
Lopord Dock Container Terminal Stevedoring Company Gylsen SA Same as the systems the tell (berths 206-224)	rminal at Churchill Dock
(3.1.7)	į
Denmark	
Copenhagen -Cost control (stovedoring)	
Copenhagen Free Port Container Copenhagen Free Port &	i
Terminal (at Levens Quay) Stevedoring Co., Ltd.	
	1
" (at Kalkbaendorilobskaj) "	
	j
France	
Lo Havro -ADEMAR (Operational date	short clearance and
operation on ci	
-AMX (Supply & store of t	
Borth ship allocation	
-GINA (Operational data ab	
-TPH (information about the	e port for people or user)
Quai de l'Atlantique Compagnie Nouvelle de -Equipment interchange re	eports
Manutention (CNM) -Load / Dischage lists	
-Yard activities connected to Ademar Plu	s fazate cuttoma
forwarders) system	- /words orgivers,
LV. Harture) system	İ
Quai de l'Europe GMP -EIR	
-Load / Discharge list	
-Yard activities	ı
-Stuffing / Stripping	
Quai Bougainville SHMP, Perrigaut, Harvre Ocean	
(Ocean Container Terminal) Terminal (HOT)	· ·
Merseilles Fos Container Terminal Maloc, Eurofos, Delta -Stack Management	
(Graveleau Quay)	
For Prule Tabor Quay	
Fos - Brule Tabac Quay	
Moureplane Container Terminal "Container stacking	
(Mirabeau Dock, Berths 154-157) -Import / Export operation)ns

Regios/Port	Terminal	Operator	Functions of System
Italy Genoa	Genoa Containor Terminal (Terminal 1)	Seaport SPA-Port Service	-Container stacking and interchange -Loading lists
	-Ponte Libia Terminal -Ponte Nine Rence Terminal		
	-Ponte Canepa Terminal		
	-Calata Sanita Torminal (Terminal 2)	•	-Container stacking and interchange -Loading lists
Triesto	Punto Franco Nuovo-Mola VII (berths 49-57)	Ente Autonomo del Posto di Trieste	-Container storage -Operational sequences -Administration
Netherland Amsterdam	Combined Terminals Amsterdam VOF	Combined Terminals Amsterdam VOF	-Container control -Load / Discharge lists
			-Ship planning assistance -Stock reporting -Invoicing
			•
Rolleidam	BCT Terminus Princes Margriethaven (Home terminal)	Europe Container Terminal B.V (ECT)	
	-prince Willem Alexanderhaven (Home terminal)	•	
	Delts Terminal (Europahaven)		
	Frince Heatrixhaven	BV Stevedore Company Quick Dispatch	
	Washaven Pier & Terminal (Pier 2)	Multi-Terminals Wasigaven B.V	-Stock control -Container administration
			-Ship stowage
	Masshaven (North Side) (Muller Thomsen Terminal)	Muller Thomsen Rotterdam B.V	
•	Wealhaven Pier 7 Terminal	Multi-Terminal Unit Centre B.V	-Container control system for container yard
	Wilhelminakado Rijinhaven N.W	BV Verenigde Bedrijven Rotterdam Terminal-Felshaven	
! '	Washbaven Hoyplant terminal	Multi-Terminals Washaven B.V	•
	Seaport Terminal	Sesport Terminal BV	-Container stacking -Planning and listing -Depot control
	Bell Lines Terminal	Bell Liji BV	
	Transstorage Terminal	Transstorage BV	-Yard control
	Uniport Multipurpose Terminals	Uniport Multipurpose Terminals BV	-Terminal control -Stecking system -Gate control
Spain Barcelona	Muelle Principe de Espana Terminal Sector A	Mirtima Layetana SA	-Ship operations -Gate control -Yard and warehouse operations -Customs clearance
	Sector B	Terreco SA	-etc -Container movement -Accounts -Client communications
Seweden Oothenburg	Skandia Terminal	Port of Gothenburg AB	-Traffic planning system (TRAPS)
J	Alusborg Terminal		-Terminal information control system(TICS) -Container movements (Tracking)
Helsingborg	Skane Terminal	Skaneterminalen AB	

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Region/Port	Term[na]	Operator	(3)
United Kingdom		201	Functions of System
Felixstowe			-FCP80 (port database with online real-time interface to UK customs system and in-house ports system) -Cargo control -Equipment control
	Landguard Container Terminel	Felixtowe Dock & Railway Co.	-FCP80 direct trader input (DITI) system -Container control
			-Port entry system -Sales ledges - etc
	Dooley Container Terminal	li.	See Landguarg Terminal
	Walton Container Terminal	Walton Container Terminal Ltd.	System linked into PCP80 (see Landguard Terminal)
	Trinity Container Terminal	Felixtowe Dock & Railway Co.	See Landguarg Terminal
Liverpool	Royal Seaforth Container Terminal	Marsey Docks d'Harbour Co.	-Container and documentation control system (CONICS)
London	er ele turco El Conservo		Placer (records of import and export containers)
•	TILBURY DOCKS PLA Container Terminal (Berths 41, 43, 45)	Port of London Authority	-Full tracking system
	Northfleet Hope Terminal (River Borth)	Tilbury Container Services Ltd.	-Container terminal information -Monitoring and control system
	Northfleet Hope Terminal (Berth 39)	ļ	Sas the River borth terminal above
Southampton	Prince Charles Container Port (201,202)	BTDB	
	Prince Charles Container Port (204,205,206)	Solent Container Services Ltd	-Container / Terminal control system
W. Germany Bremen/ Bremerhaven			-COMPASS -Port information system (Tally, stevedorage, transshipment, Port authority, thip-broker, forwarding agent, customs) -CT on-line (container logistics) -CUE (controlled unit export)
	Container Terminal Bremerhaven (Nordhafen)	Bremer Lagerhaus-Gosollshaft	-STORB (stock report) -Container disposition, administration, control and logistics
	(teotaumsen)		and logistics
	Container Terminal Bremerhaven (River Quay(Stromkaje))	Bremer Lagerhaus-Gesollshft	Container disposition, administration, control and logistics
	Bremen Terminal		-Container disposition, administration, control and logistics
Hamburg	Burchardkai Terminal	Hamburger Hafen-und Lagerhaus-AG	-Connected to Port of Hamburg Authority's DAKOSY system
	Eurokai Terminal	Eurokai KGaA	-Operational control -Yard control and automatic drive of stacking container -Container information system
			(container administration and communication) -Container stacking system -Coneral cargo system
	Tollerort Terminal	Lager-und Speditions - Oesellshaft	Terminal operation
	Unikai Terminal	Unikai Hafenbetrieb OmbH	-Yard inventory control -Ship stability calculation
			-Load / Discharge lists -Receiving / Delivery lists
			-Receiving / Delivery inits -Optimalization of Transtainer operations -Data transmission
			-etc

Region/Port	Terminal	Operator	Panctions of System
AFRICA			
South Africa Capo town	Table Bay Harbour Container Terminal (602, 603, 604 & coastal)	S.A. Harbours	-Container tracking -Document control system -Planning
Durbén	Durban Harbour Container Terminal (108, 109, 201 - 205)	S.A Harbours	-Container tracking, planning
Port Blizabeth	Port Blizabeth Harbour Container Terminal (& constal)	S.A Harbours	-Container tracking, planning
ASIA			
China Huang pu	Beeths Nos. 7 & 8	Huang Pu Port Affairs Bureau	-Statistics of loading and unloading operation
Shang Hai			-Container terminal operation management system
			-Leading / Unloading operation -Yard stacking control -CFS management
			-Yard / Gate activities -Billing system -Statistic system, etc
	10th District Berths Nos 4 & 5	Shang Hai Port Affairs Bureau	•
	9th District Benths Nos 1 & 2	• The second sec	
Hong Kong Kwai Chung	Kwai Chung Terminal Berth 2 & 4	Hong Kong International Terminal Ltd. (HIT)	-Cargo and container tracking system -Vessel load / Discharge -Tractor monitoring -Data exchange
			-Transport fleet management -Accountancy -Spare part inventory
	Kwai Chung Terminal Berth 1 & 5	Modern Terminal Ltd. (MTL)	-On-line container and cargo operations
	Kwai Chung Terminal Berth 3	Sea-land Orient Ltd.	-Container parking system -Yard control -Status system -Vessel stowage
	Hong Hom Terminal	Whampos Marine Terminals Ltd	Under setting
lndia Bombey	Indira Dock	Bomboy Port Trust	None
	Ballard Pier Station	*	Noze
•	Bailard Pier Extension	•	None
Medras	Bharathi Dnck	Medras Port Trust	-Yard planning -Ship planning -Container tracking
			-Container billing -Statistics
Indonesia Jakarta	UTC Container Terminal	Tanjun Priok Port Administration	-Container tracking (CONTERM)
Malyasia Penang	Container Terminal	Penang Port Commission	-Container yard and berth systems -Container control package -Statistics
			Bonded cargo billing and stock control Container billing NPP billing (bills of shipping agents, consignee,
			shippers for miscellaneous port services) -Ships billing -Outward billing -Tonnage bonus
Port Kelang			-Inventory management -On-line container information system (CICS/VS)
	Container Terminal (BErth 9 & 10)	Kelang Container Terminal Co., Ltd.	-

		·	
Region/Port	Terminal	Operator	(5)
Philippines		William Control of the Control of th	Functions of System
Manila			-Operational statistics system -Port statistics -Port operators profile
	Manila International Container Terminal (North Harbour)	Manila International Port Terminal Inc.	None
	South Harbour Container Terminal (Pier 3, 5, 13, 15)	Metro Port Service Inc.	-Billing -Arrastre and equipment monitoring
Pakistan Karachi	Berth No. 5 (East Warf), 6, 7, 23, 24	Karachi Port Trust	Borth operation reporting system
Singapore Singapore			-Assets alocation (barth, equipment, manpower) -Container handling information -Ship planning -Shipment and delivery
			-Inventory control / Purchasing
	Tanjong Pagar Container Terminal	Port of Singapore Authority	-Billing -Container inventory -Stowage planning -Yard allocation -CFS operations
	Sembawang Wharves	•	-Billing -Shipment -Delivery
South Korea	,		- Delivery
Busen	Container Terminal (Pier 5 & 6)	Busan Container Terminal Operating	-Stevedoring, container yard and CFS operations -Equipment maintenance and repair records -Accounting and billing
Sri Lanka Colombo	Queen Biizabeth Quay (Nos. 4 & 5)	Sri Lanka Port Authority	-Finance -Maintenance and repair parts inventory None
	Jaye Container Terminal Berths 1 & 2		-Container ternminal operations (Yard, ship planning) ("Jayo" operation system (JOS))
Talwan Kaoshung	NO.1 Container Terminal (40)	Kaoshung Harbour Bureau	
	(41)	,	\ -'
	(42)	loased	-
	(43)	Kaoshung Harbour Bureau	-
	NO.2 Container Terminal (63)	China Container Terminal Corp.	
	(64)	N.	
	(ట)	n n	
;	(66)	"	_
·	NO.3 Container Terminal (68)	Sea-Land	
	(69)	APL	-
	*. (70)	Yangming	_
	NO.4 Container Terminal (116)	Evergreen	
:	(117)	K-Line	_
Keelung	Keelung Container Terminal (19, 20, 22, 23, 24, 25, 26)	Keelung Harbour Bureau	-
	(Berth 10E)	"	_
		<u> </u>	

			(6)
Region/Port	Terminal	Operator	Functions of System
MIDDLE EAST		1	
Irea			
Bander Khomelul	Berth 13-17	Port and Shipping Organization	
	,	1	<u> </u>
Iraq Umm Qasr		State Enterprize for Water Transport	
Omm Qasr	1	Sizio Emospino tot Waste Timespose	
Kuwait	İ		
Shuwaikh	Shuwsikh Container Terminal	Shuwsikh Container Terminal (SCT)	-Ships menifosts
	(Borth 12 & 13)		-Ship movement -Load / Disscharge lists
			-Warehouse, container control
			-Pinanco
Oman		Des Camina Computing Isl	-Container centrol
Mina Qaboos	Mina Qaboos Container Terminal (Berth 4 & 5)	Port Service Corporation Ltd. [(Semi Government)	-Condinor control
	(bam 4 & 3)	(Jean Strainer)	
Saudi Arabia		1	
Damman	Damman Container terminal (23-26)	Alireze-Deltz Transport Co.	-Administration
	ļ	1	-Cargo bookings -Customs
	1		-Vessel planning
			-Container tracking
Jubail	Jubail Container Terminal (Borth 15 & 16)	international Port Managers Pte.,Ltd.	-Container yard information and control system
	learn 13 at 10)		
U.A.E			
Dubai- Port Rashid	Port Rasid Container Terminal	Port Resid Authority	-Mobile data system
	(31-35)		
Dubai - Jabel Ali	Jabel Ali Container Terminal	Port Authority of Dubai Ali	-Container tracking, handling statistics
	(15 - 17)	,	-Invoicing
		· ·	-Yessel activity -Yard activity
	, i		-Tate sectory
OCEANIA			
Austrells Brisbanc			-Deck costing
W319 URD U			
		Brisbane Amalgamated Terminals Ltd.	-All terminal operations
	Terminal Not & No 2 (Berth 4 & 5)		
Fremantle	Sestainer Terminal (Berths 4, 5,11,12)	Fremantle Terminal Ltd.	-Container control
* * ***********	The state of the s		-Sequencing
			-Accounting
1	Data Day Where Chart C	Port of Launceston Authority	(Berth 2: ANL computer system)
Launceston	Bell Bay Wharf (berth 5)	1 or or resonant variation	france of Green combined sharem)
Melbourne			-Hazardous cargo system
			-Shipping information processing system
			-Equipment system
			-Importers enquiry list (MLIST)
	West Swanson Dock Terminal	Scatainer Terminal Ltd.	-Container control
			-Stairties
			-otc
	East Swanson Dock Terminal	Trans-Ocean Terminals	None
	PER PARTION INC. SCOTHER	sterra-Access activities	
			√
	Webb Dock Terminal (Berths 2,3,4,5)	Australian National Line	-Gate control
			Stacking
			Invoicing
			-Stowage lists -Ship stability

Region/Port	Terminat	One sale	(7)
Sydney	Port Jackson	Operator	Functions of System
	White Bay Terminal (Berths 3 & 4)	Scatainer Terminals Ltd.	-
· .	Olobo Island Terminal	Olebe Island Terminals Ptg., Ltd.	-Container tracking and reporting
	Port Botany Northern Terminal (1, 2, 3) Australian National Line -On-lined to Melbourno head off		-On-lined to Melbourne head office
	Southern Terminal (4, 5, 6)	Container Terminals Australia Ltd., (CTAL)	-Yard planning and control
NEW ZEALAND Auckland			-Boatharbours records -Debters / Invoicing / Statistics
	Ferguson Wharf Container Terminal	Analia de Haran Barria	-Stores inventory
	recknoon and contained festivities	Auckland Harbour Board	-ACIS (Auckland container information system) -Container terminal operations -Stack management
			-Ship exchange -Road / Rail exchange -Reefer monitoring
			-Client billing
e Distriction of	Bledisloe Sea Cargo Terminal (Berths 1 & 2)	Union Maritime Service Ltd.	None
	Bledislos West Wharf	• .	<u> </u>
	A. C. C.		
Lyttelton	Lyttelton Container Terminal	Lyttelton Habour Board	-Temperature monitoring -Container tracking -Invoicing
New Plymouth	Berth Blydo No 1 & No 2	Taranaki Habour Board	None
Otago	Port Chalmers Container Terminal	Otago Harbour Board	-Container tracking
			-Accounts -Administration
Wellington	Thorndon Container Terminal	Container Terminal Ltd.	None
	Actes quay		
Papua New Guinea Port Morseby	Container Terminal	Port Service PNG Pty Ltd.	None
•			
NORTH AMERICA			·
Canada Halifux	Pier C Container Terminal	Hakterm Ltd.	-Yard control system
	Fairviwe Cove Container Terminal	Corescorp Inc.	-Dock location and inventory -Yard operations (loading lists, TIRs, rail depar- tures etc)
			-Container movement history
Увисопчо г	Contorm	Casco Terminal Ltd.	-Inward / Outward cargo documentation -Billing -Statistics
	Ventern	Empire Stevedoring Co., Ltd.	-Container yard planning
			-Container inventory -Cargo control -EIRs
			-Billing -Equipment maintenance -Communications
	Lynnterm	Western Stevedoring Co Ltd	None
USA Baltimaore	Dundaik Marine Terminal (Borths 7-10, 11-13)	Maryland Port Administration	Operated by each stevedore -Full-service equipment control
	South Locust Point Marine Terminal	Atlantic & Gulf Stevedores Inc.	-All container-related movements
	Sea-Land Terminal	Sea-land Service Inc.	<u> </u>

Danias/Basi	Terminal	Operator	Functions of System
Region/Port	165 811 8 8 1		
Boston	John F. Moran Container Terminal	Massachusetts Port Authority (Mass Port)	
	Conley Marine Terminal (Borth 17) (Sea-land Terminal)	Sea-Land Service Inc.	
	Conley Container Terminal (Berth 11)	Massachusetts Port Authority (Mass Port)	
Hampton Roads/	Norfork International Terminal	Maritime Terminals Inc.	Virginia Internetional Terminal Inc.
Norfork	Newport News Terminal (Pier C)	Port Autority Terminals Inc.	
	Portsmouth Marine Terminal	Portsmouth Terminals Inc.	
	Lambert's Point/Sewell's Point		Lambert's Point Docks Incorporated
· ·	See-Land Terminal		
Houston	Barbours Cut Container Dock (Berths 1,2,3,4,5)	Port Houston Authority	-CONICS system for container tracking and billing (containerized cargo information, gate, inventory, etc)
	Care Shipping Terminal	Care Shipping Inc	-Documentation
Jacksonville	Blount Island Terminal	Jacksonville Port Authority	-Container release status -Cargo information
	Talleyrand Docks and Terminal		-Tracking -Billing
	Sea-Land Terminal	Sea-Land Secretics Inc.	· And And And And And And And And And And
New Criesas	Prance Road Container Terminal Berth 1	Sea-Land Service Inc.	
	Beath 5, 6	New Orleans Marine Contractors Inc	-Terminal operations
	Heary Clay Avenue Wharf	Lykes Bros Steamship Co Ltd	
	Nashvillo Avenuo Wharf	Lykes Bros Steamship Co Ltd, Trasocean Terminal Operators	
	Jourdan Road Terminal (Berths 4 & 5)	Ceres Gulf Stevedoring Inc	
New York/New Jersey	Port Newark/Elizabeth Port Authority Maritime Terminal (68, 70, 72, 74)	Atlantic Container Line	
	- (51)	Maersk Container Service Inc.	-Rquipment control
	Tripoli Street Terminal (78, 80, 82, 84, 86)	Maher Terminals Inc.	
	Fleet Street Terminal (52, 54, 56, 58, 60, 62, 64, 66)		
	Port Newark/Elizabeth Port Authority Maritime Terminal (80,88,90,92, 94, 96, 98)	Sea-Land Service Inc.	
	- (53, 55, 57, 59)	Universal Maritime Service Corp.	-Inventory -Manifests -Container tracking
	Howland Hook Container Terminal	Howland Hook Marine Terminal Corp.	
	Olobal Marine Terminal	Global Terminal & Container Service Inc.	-Gato control -Stowage plans -Loading lists
			-Container tracking -Container and equipment maintenance -etc
	Red Hook Marino Container Terminal (Pier 10, 11)	Universal Maritime Service Corp.	-Inventory -Manifesis -Container tracking
l	1		

N	And the second s	The state of the s	AL	(9
Region/Port	Terminal South Broocklyn Marine Terminal	Operator	Functions of System	
Philadelphia	Tioga Marine Terminal	City of New York	-Container transactions tracking and inventory	•
		I.T.O. Corp. of Ameriport Inc.	-Compass system for gate control -BlRs	
	Packer Avenue Marine Terminal	lauina Phiataga	-Container tracking	
Saint John (NB)	Brunterm Rodney Terminal	Lavino Shipping Co.	-Container accountability	
Savenpeh	Containerport	Brunterm Ltd.	-Container tracking	
>4 Killian	Containosport	Georgia Port Authority	-Ship operations -Manifests	
en en en en en en en en en en en en en e			-Load / Discharge lists -Customs	
			-Inventory control -CFS Services	٠.
			-Billing -Container tracking	
			etc ·	
Long Beach	California United Terminal (Pier D. Berths 18-31 & Pier C. Berths 20-27)	California United Terminal Inc.	-	
	ITS Terminal (Pier J. Berth 232,233, 234)	International Transportation Service Inc., (ITS)	-Vessel operations -Inventory control	
			-Container movement / Tracking	
			with remote data terminals on Rranstainers and yard cars	
·	Maersk Line Terminal (Pier J. Borths 243-244)	Macrek Line	[.	
	Pacific Container Terminal (Pier J. Herths 245-247)	Pacific Container Terminal Inc.		
	Sea-Land Terminal (Pier O. Berths 227-228)	Sea-Land Service Inc.		
	Long Beach Container Terminal (Pier A. Bertha 6-10)	Long Beach container Co., Inc.		
os Angeles	APL Container Terminal (121 - 126)	American President Lines	-	
	Matson Terminal (206 - 209)	Matson Terminals Inc.	-	
	KSC Terminal (127-131)	Crescent Wharf & Warehouse Co.	-All inventory	
			-Receipt / Delivery clearance -Customer billing	
**			-Maintenance and repair records	
	Evergreen Terminal 1 (233 - 236)	Evergreen Marine Co., California Ltd.		
· :	Evergreen Terminal 2 (Berth 87)	Evergreen Marine Co., California Ltd.		
	Overseas Terminal (Berths 227- 232)	Overseas Terminal Co.	-MTMAS system	
	Trapac Terminal (136 - 139)	Trans Pacific Container Service Corp	-	
	Indies Container Terminal (216-219)	Stevedoring Services of America	.	
Dakland	Sca-Land Terminal	Sea-Land Servico Inc.		
	TransBay Terminal (2-3)	International Transportation Services	•	
	Macrak Line Terminal (4)	Marine Terminals Corp.		
	Public Container Terminal (5, 6)	Stevedoring Services of America	-Inventory control	
	Bay Bridge Terminal (10 - 12)	Maritime Service Inc.	•	
	Matson Terminal (D.E.F)	Matson Terminal Inc.		
	7th Street Public Container Terminal	Marine Terminal Com	-Inventory control	

Region/Port	Terminal	Operator	Functions of System
	APL Container Terminal (Brths A-D)	American President Lines Ltd.	-Load planning -Preparation of container manifests
	9th Avenue Terminal	Marine Terminal Corp.	None
	Charles P Howard Terminal	Marine Terminal Corp.	-Maritime related operations
		Port of Portland	None
ortiand	Terminal 2 (205, 206)	FORE OF POLISION	The second secon
	Terminal 4 (406, 407, 408)		None
	Terminal 6 (John Pulton Terminal) (603 - 605)	*	None
Senttle			-Cargo system (inventory, delivery, billing, statistics
			-Chill facilities -CFS (report and inquiries about cargo between CT,
			CRS and warehouse) -Container system (inventory, movement,
		·	track information) -Equipment profile
		·	-Inland tracing system
	•		-Parking inventory -Preventive maintenance
		• .	-Seattl customs automated manifest -Store inventory management
		•	-Traffic system -Warehouse system
•	·		The second by state
	•	APL, Eagle Marine Services Ltd	
	Terminal 18 (Seattle International Terminal)	Stevedoring Services of America	<u>-</u>
	Terminal 37	*	None
	Terminel 42	•	None
	Terminal 25	Seacon Terminal Inc.	-Container inventory
			-Gate control
	Terminal 46	Intromational Terminal Co	-
	Terminal 30	÷	
acoma	Terminal 4	Port of Tacoma	-
	Terminal 7	•	-
	Pierce Country Terminal		
	Tacoma Terminal	Tacoma Terminals Inc	
	1 arotha 1 orminat	sacona reminar inc	
CARIBBEAN &			
ENTRAL AMERICA			.:
londuras verto Cortes	Terminal de Contenedores Certes	Empresa Nacional Postuaria	
netto Cottes	(Berth 1)	Problem Machonal Lordning	
amaice			4
lingston	Kingaton Container Terminal	Kingston Terminal Operators Ltd.	-Container tracking
dexico Contzacoulcos		Portuarios del Istmo de Tehuantepee (SPITSA)	
azaro Cardenas	Container Terminal	Port Authority	· · · · · · · · · · · · · · · · · · ·
uerto Rico			
an - Juan	Puerto Nuevo Berths	Puerto Rico Marítime Shipping	•
	Isla Grande Terminal	*	•
APAN			
Kita Kyushu	Tanoura Container terminal		None
•	Tachinousa Container Terminal		
	recoutonie coditing lengths		None

Region/Port	Terminal Poet Teland	Operator	Functions of System
Kobe	Port Island		Functions of System
	Beeth No. 1	Yamashita Shin Nihon Kisen (YSN)/ Japan Line (JL)	None
	Berth No. 2	•	
	Berth No. 3	Nippon Yusen Kalsha (NYK)	-Container operations
	Berth No. 4	,	-Inventory control
			-Yard operation -Documentation
	Berth No. 5	American President Line (APL)	-
	(Berth No. 6)		
	Berth No. 7	Mitsul O.S.K. Line (MOL)/ John Swire & Sons (Japan) Co. (JS)	
	Both No. 8	MOL	
	Berth No. 9	MOL	-
	Berth No. 10	YSL	-Container terminal operation
	Berth No. 11	nyk	None
	(Benh No. 12)	("K" Line)	-
,	Rokko Island		
	RC-1	Sea Land Service Inc. (SL)].
•	RC-2	SL	-
	RC-3	"K" Line (KL)	-
	RC4	Maersk Line	-
	RC-5	•	 .
	Rokko Island Heavy Cargo Berth (G. H. I)		-
•	Maya Pier No. 4		
lagoya	NCB Terminal	Six Japanese shipping lines	-Container control
		1	-Cargo handling -Yard location
	Kinjo Pier (wharf 76 & 77)		None
)seka	Nenko Cl	KL	-
	; c 2,	MOL	-
•	СЗ	KL	-
	C4	KL	
	cs	Neptune Orient Line (NOL)	
	C6		
	Heavy Cargo Berths Nos. 2 - 4		-
himizu	Okitsu Whaef No.2 (Borths 11 & 12)	Shimizu Port Administration Burcau	-Container inventory control
	Sodeshi Wharf No. 1 (Barths 6 - 8)	16	-Ship planning system
okyo	Oh-i Terminel		
	Berths 1 & 2	KL	-Inventory -Receiving / Delivery
			-Ship planning -Statistics
			-Yard planning and operation
			-Data transmission -Yard gantry guidence and supervision
	Berth 3	Macrsk Line	<u> </u>

Region/Port	Terminal	Operator	Functions of System
	Borths 4 & 5	MOL	-Stowage / Stacking planning
		Mari Li	Gate control
			-Load / Discharge control
			-Marshalling / Shift control
			-Report generation
		1	-Documentation
		L	Ship planning and calculation
	Borths 6 & 7	NYK	-Yard control
			-Cargo receipt and delivery -Inventory centrol
•			-GFS cargo receipt and atowing
		The state of the second second	-Documentation
		1	
			-Vessel trim -Logitudinal strength calculation
			-Logitudinal strength careulation
			-Daparture reports
	<u> </u>	· ·	-Telex reports
			-Ship stability calculation
	Berth 8	บรรเ	-Documentation
		1	-Container inventory
		İ	-Spare parts inventory
			-Spare parts inventory
	Shinagawa Public Terminal		
	1	· ·	
		1401 4077	None
	Oomi Container Terminal	MOLAYK	(14000
	<u> </u>		A second control of the second control of th
okobama	Hoamoka Pior D4	APL	of the state of t
	- ne	MOL	-Yard control
	Pier DS	MOL	Ship stowess plane
			-Container tracking
	}		
		}	
	Honmoku Container Terminal	o.	
	Berths No. 5 & 6	SL	
		MINER WILL AND THE	None
	Borth No. 7	NYK/Showa Lines	11000
		lut.	-inventory
	Berth No. 8	KL	-7114611017
		1	· ·
	Daikoku Container Terminal	1	
	Berth No. 1	YSL	
		Last the second of the second	
	Berth No. 2	NYK	-None

Source: National Magazine Co Ltd, Containerisation International Year Book, 1988 ESCAP, ESCAP Port Computerization handbook, 1986 Jane's, Containerisation Directory, 1988-98

(3) Computer Information System

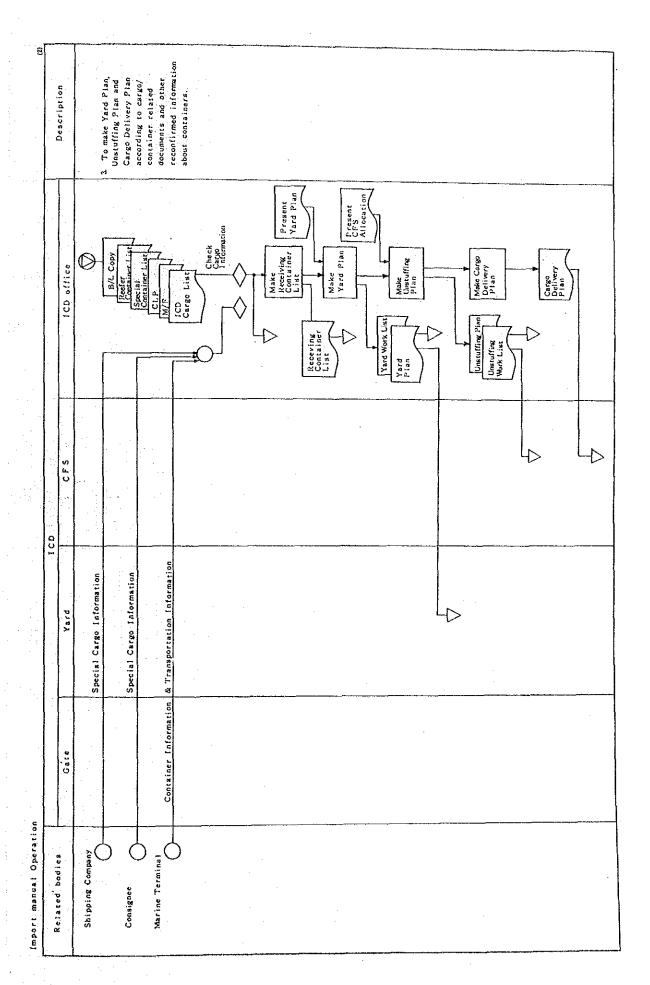
The symbols used in this report for the operation activities are as shown in Table $\Lambda.4.4.$

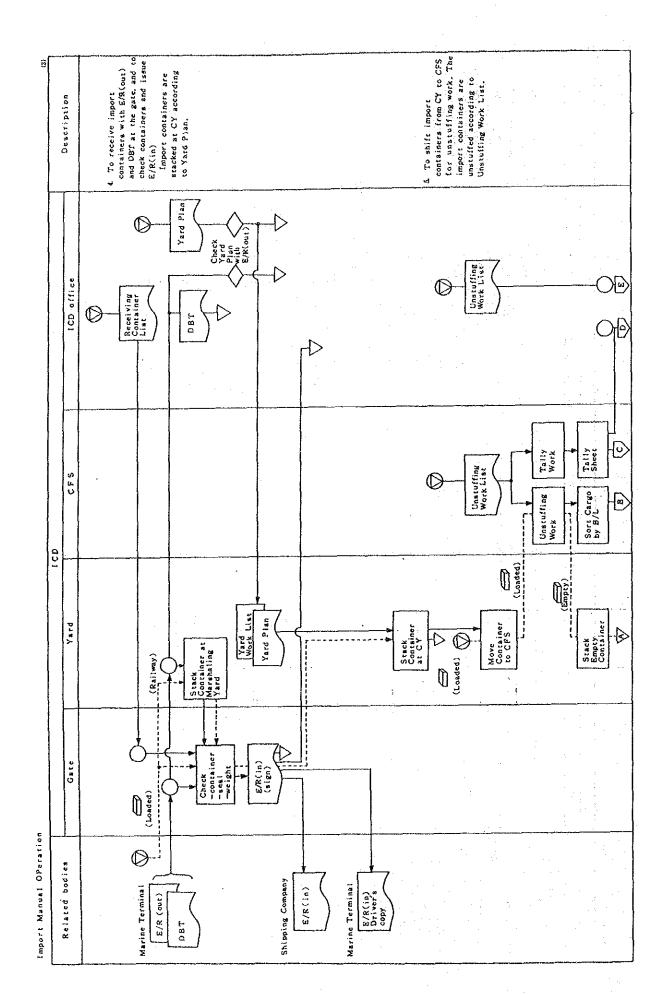
Table A.4.4 Symbols for the operation

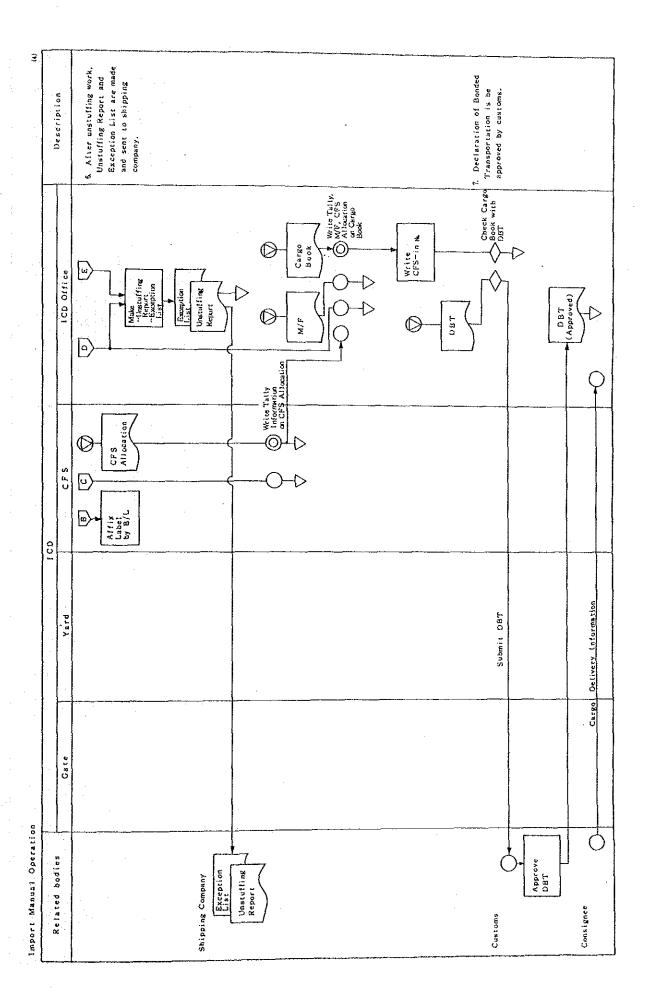
	Symbol	Description
Flow	***************************************	Flow of information, documents, or operation
*		Movement of cargo/containers
		Operation or processing of information/documents
	○₹ 0	Exchanging or conveying of information
¥	0 0	Information transfer
Work	\Diamond \Diamond	Collation/checking of information, documents, cargo/container
	∇	Storing of documents or cargo/container
		Continuition of operation or cargo/container movement to the same symbol on the following page
		Extraction of the stored information/documents or cargo/containers
inpu		Data Input into key boad
Input/Output		Display Information on the CRT display
		Hand written and computer- printed documents

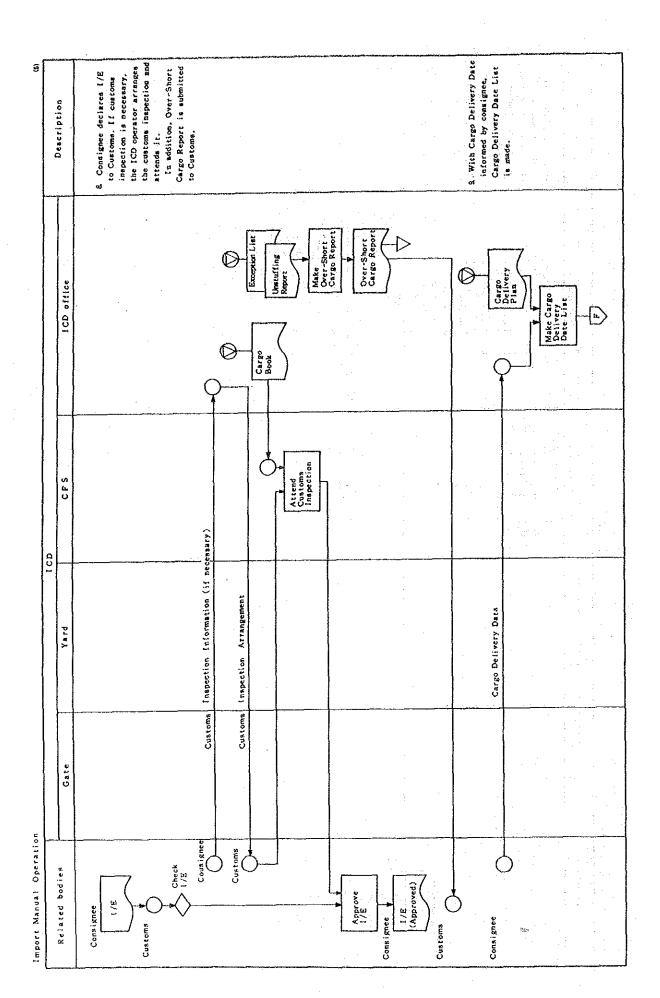
2. To receive documents about cargo and containers from shipping company and make ICD Cargo List. 1. To make Yard Plan and GPS Allocation according to Sailing Schedule. container information. and reconfirmed snips Description movement. Present Yard Plan ICD office Make CFS Allocation CFS Allocation Check Documents Make Yard Plan Make ICD Cargo List Yard Plan Curso List Fig. A.4.9 Import Manual Operation CFS import Containers to be Unstuffed 100 Reconfirm Ships Movement In form Ship's Movement Cargo Information Yard Number of Gate Import Manual Operation Retated bodies Shipping Company Shipping Company Sailing Schedule B/L Copy Manifest CLP

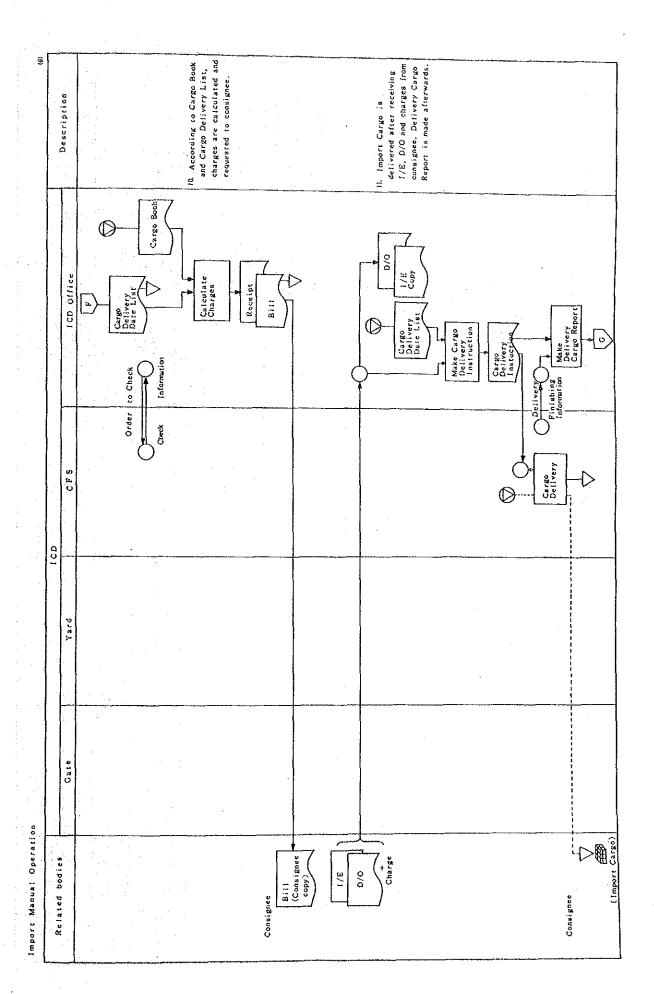
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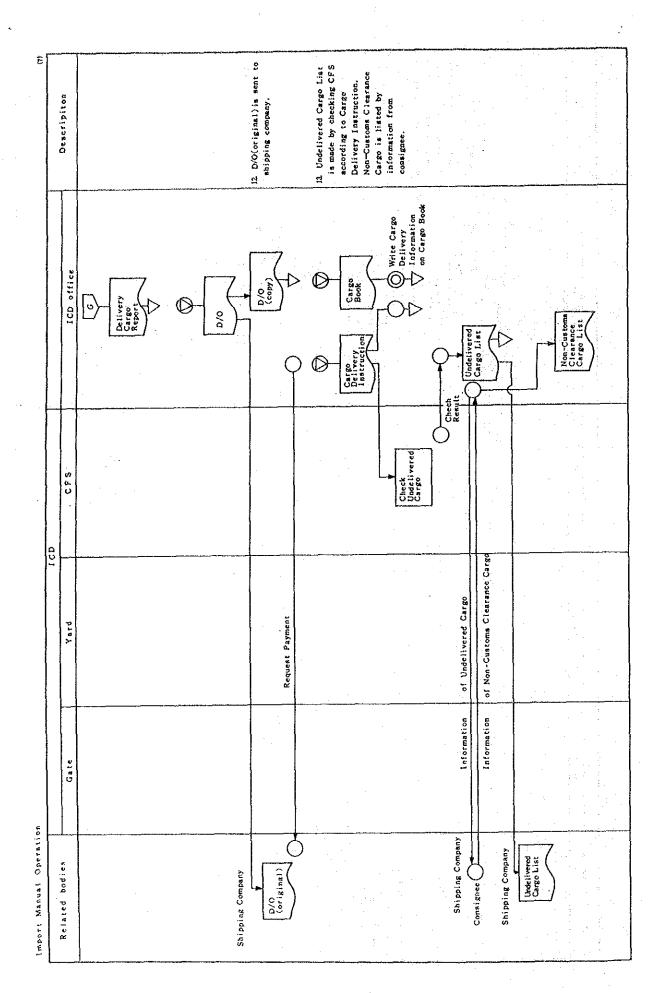




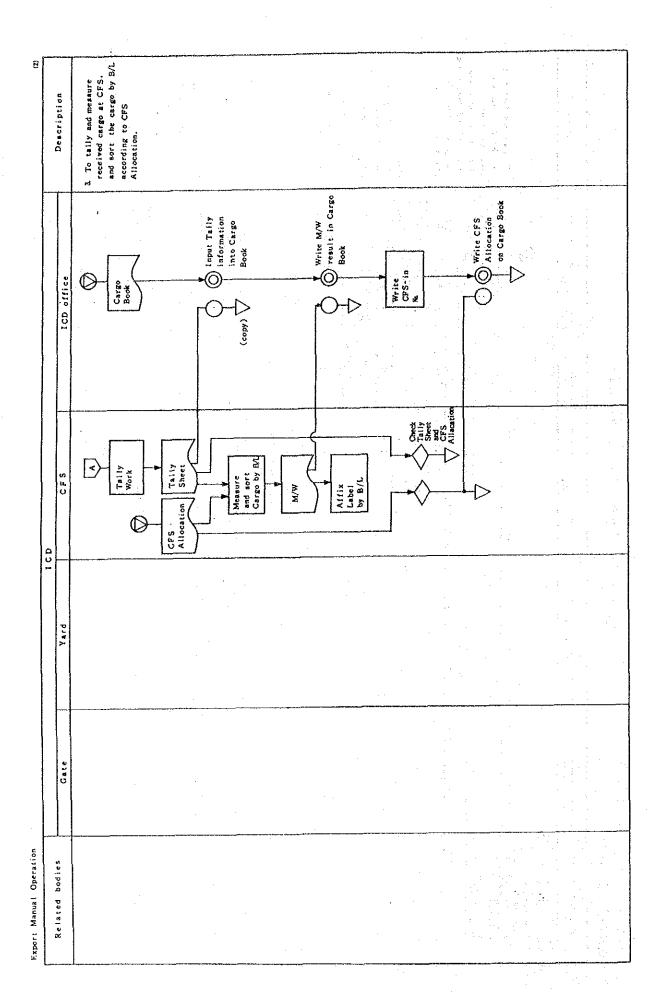


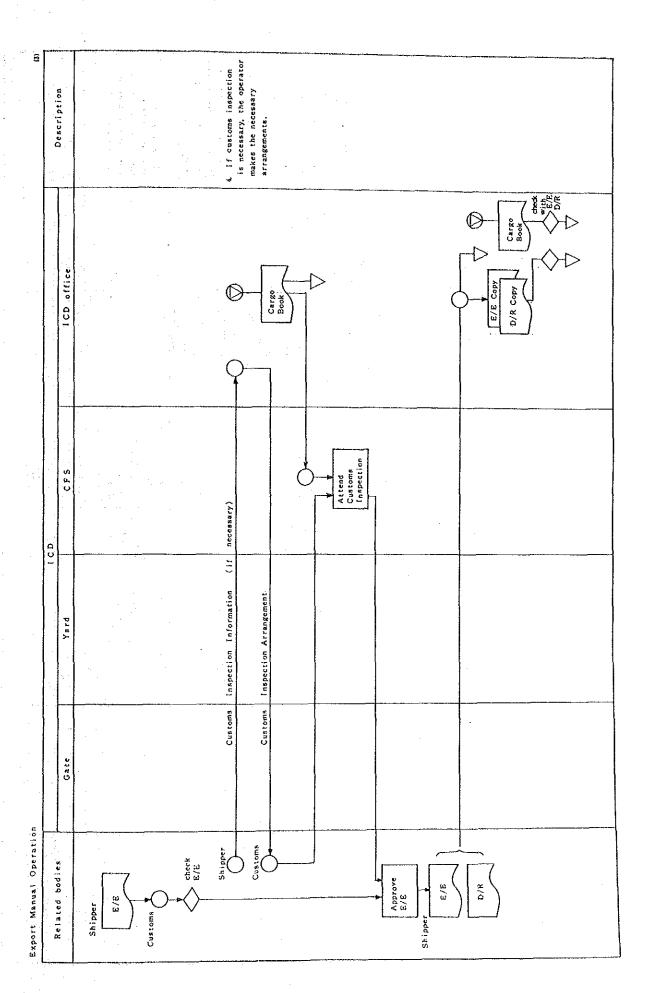


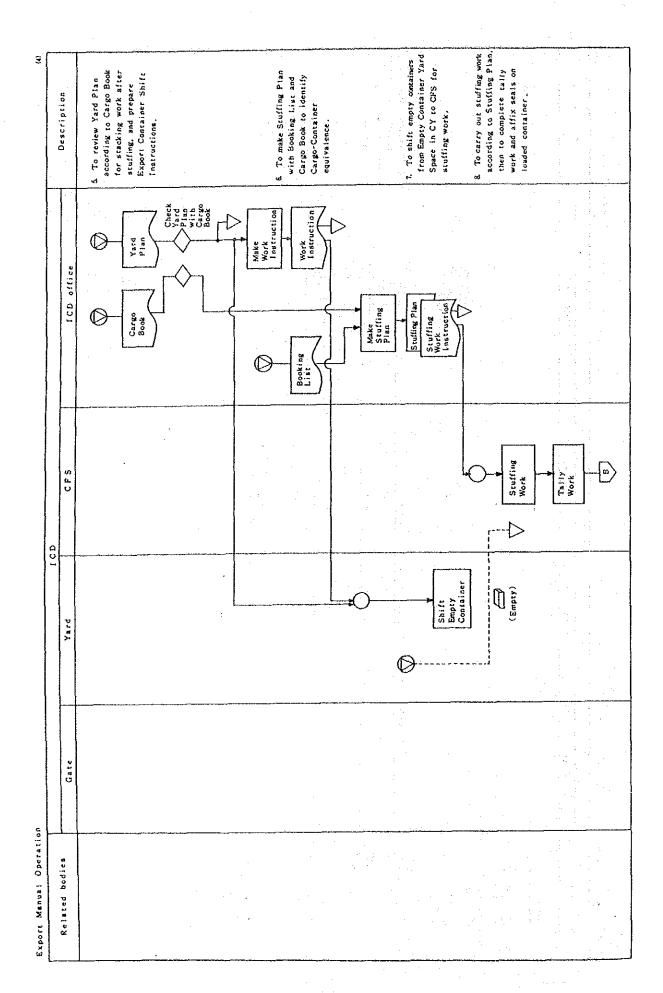


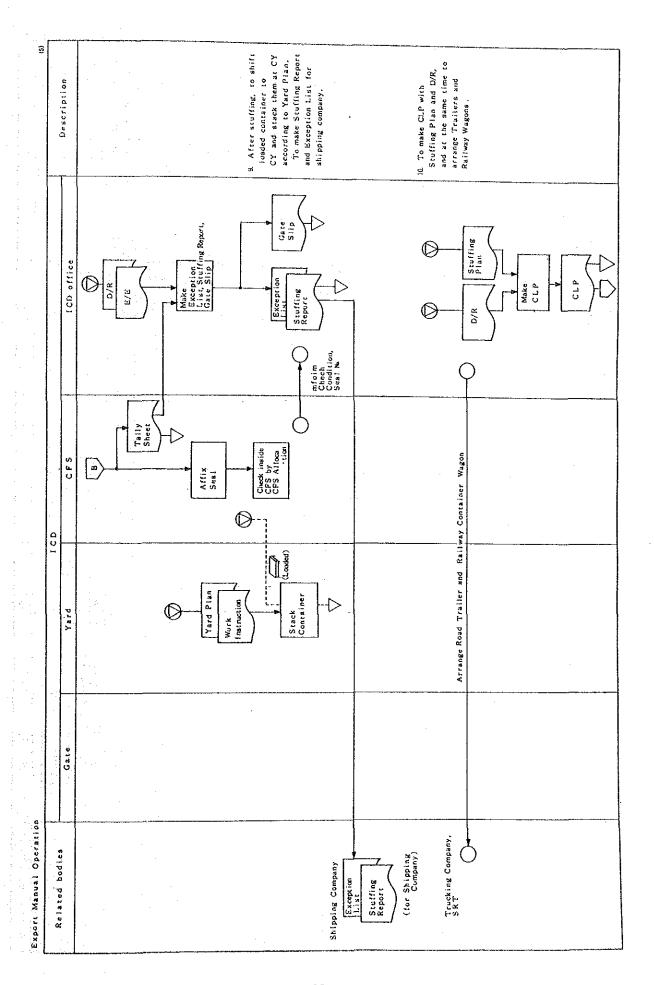


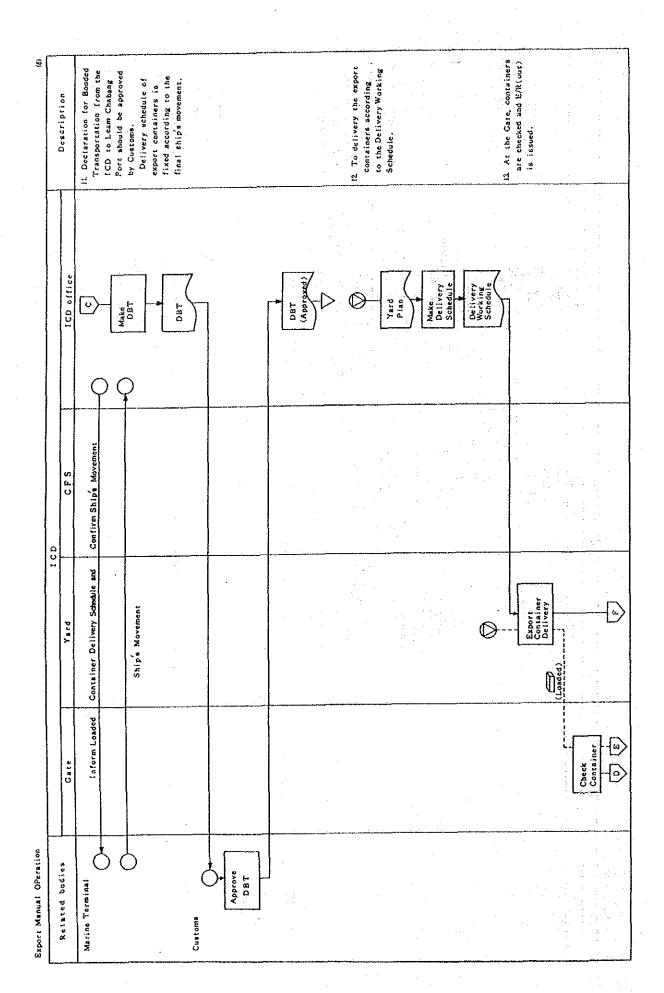
cargo/container
information from Booking
List. Sailing Schedule, and
present Yard Plan and
CFS Allocation. : E 2. To receive export cargo from shipper, and check cargo with Cargo Invoice at CFS. 1. To make new Yard Plan and CFS Alication with Description Collation of Carao Borge Co Present CFS Alfocation Present Yard Plan Cargo Book make CFS Allocation CFS Allocation 1CD office Booking List make Yard Pian Yard Plan Export Manual Operation Check Cargo Sand Cargo Invoice CFS 3 be Stuffed \triangleright CD Fig. A.4.10 of Export ICD Containers to Reconfirm Ship's Movement Reconfirm Ship's Movement Yard Sate (Cargo) Marine Terminal Export Manual Operation Shipping Company Related bodies Cargo Invoice Shipping Company Booking List Sailing Schedule Shipper

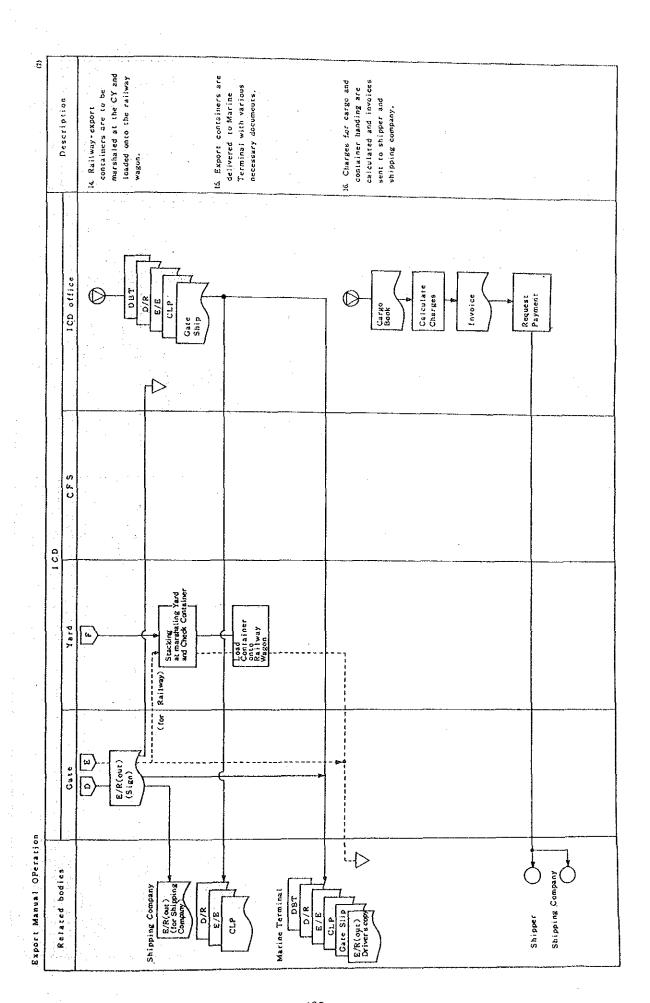






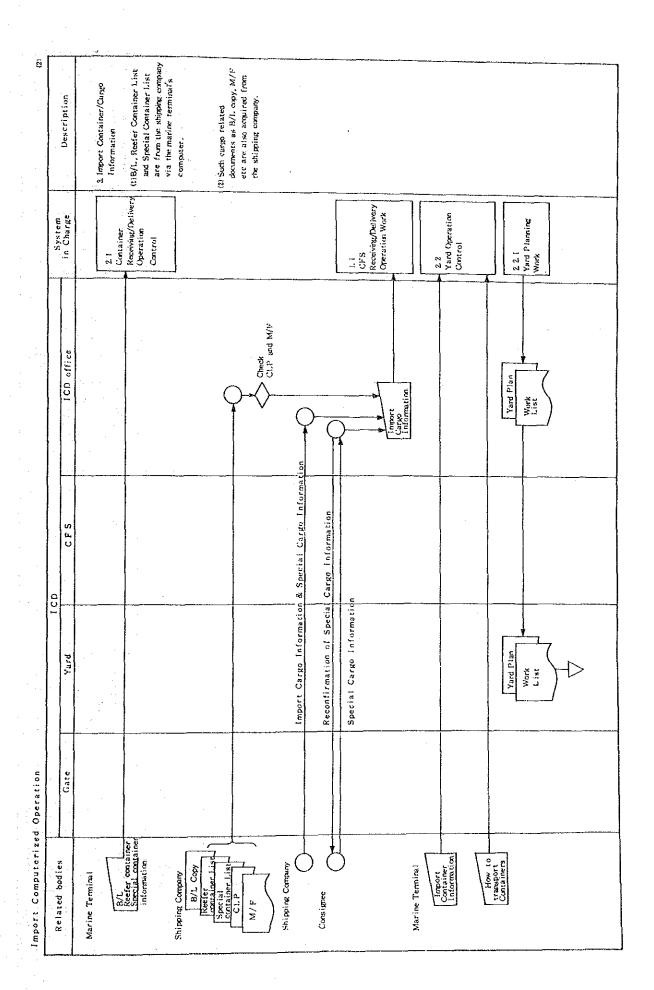


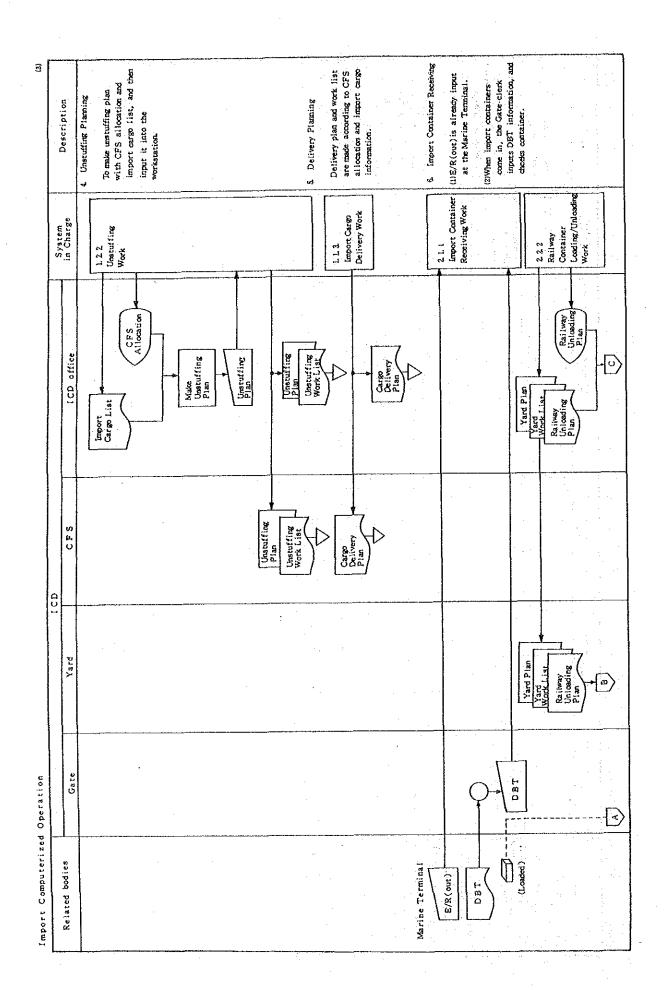


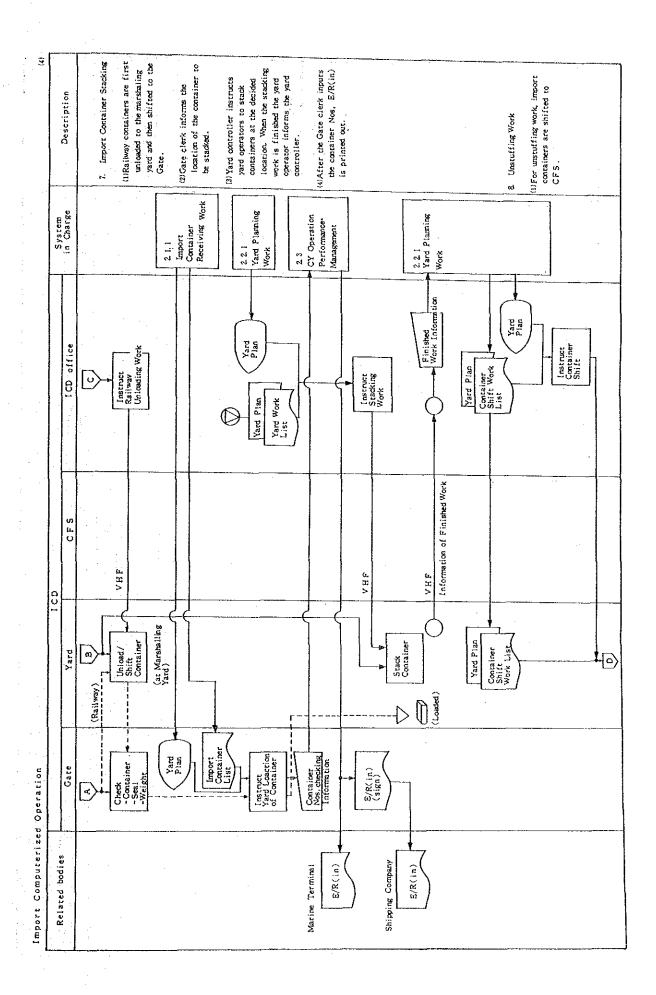


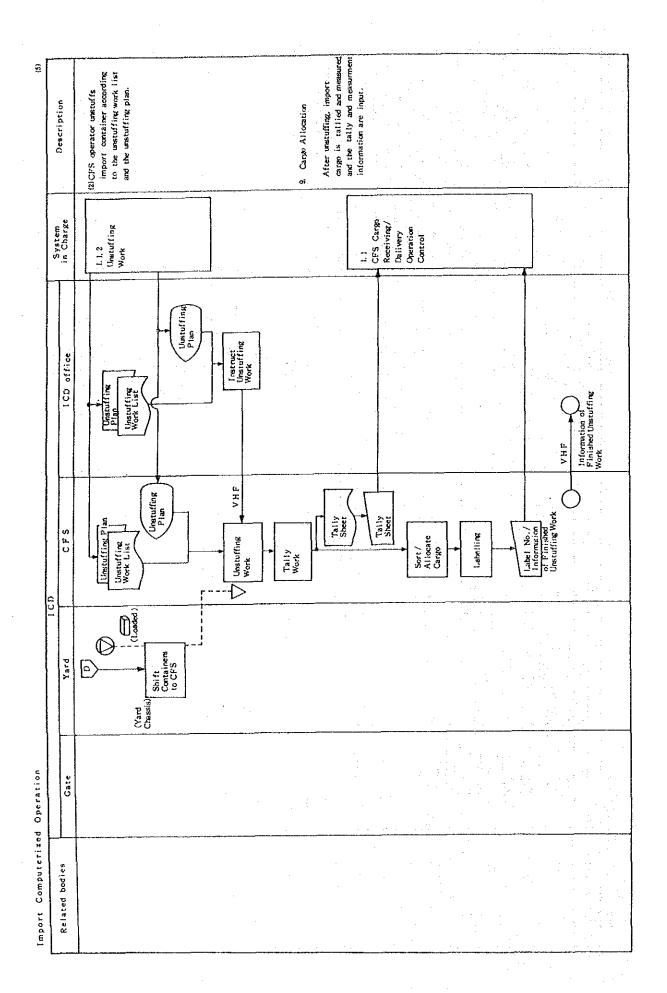
3 ship's movement, the number CFS Allocation is revised according to the import container/cargo information. of import containers are aiready input at the marine (2) Yard Plan is made according to the import container 2 CFS Allocation Planning information already input and it is revised later. made for each ship. Before re-confirming the (1) Import container list is Description l. Yard Plaming terminal. 22 CY Operation 2.2.1 Yard Plaming Work 2.1.1 Import Container Receiving Work System in Charge L.L.1 C.F.S Allocation Allocation CFS Allocation Import Container List Ship's Movement Fig. A.4.11 Import Computerized Operation Yard Plan ICD office Revise CFS Allocation Import Cargo List CFS Allocation C FI SI Re confirmation of Ship's Movement Information of ship's movement 0 0 1 Import Container List Yard Yard Import Container List Import Computerized Operation Gate Shipping Company Related bodies

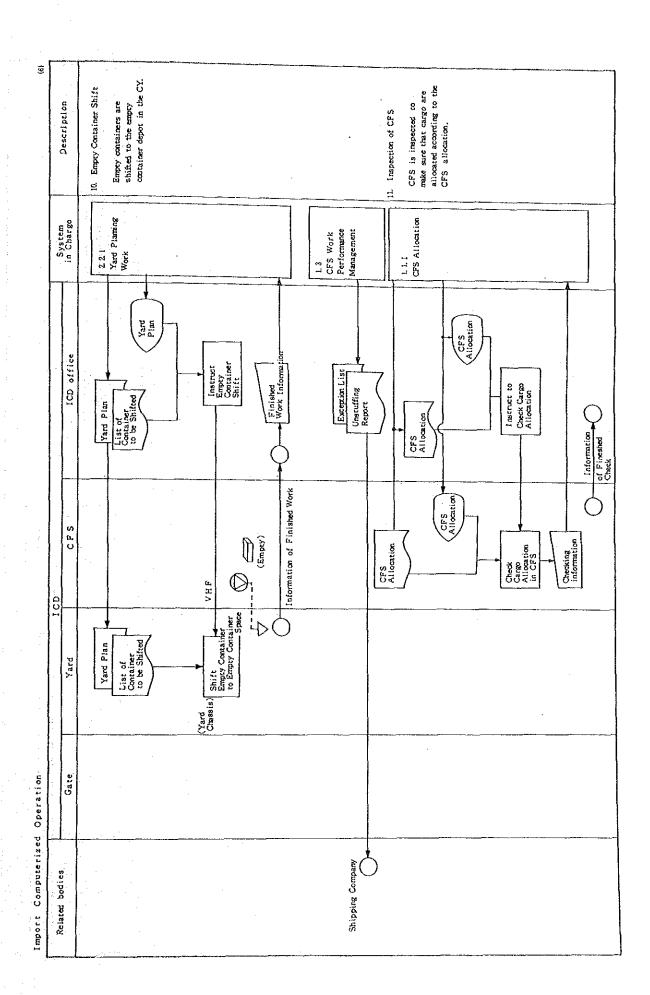
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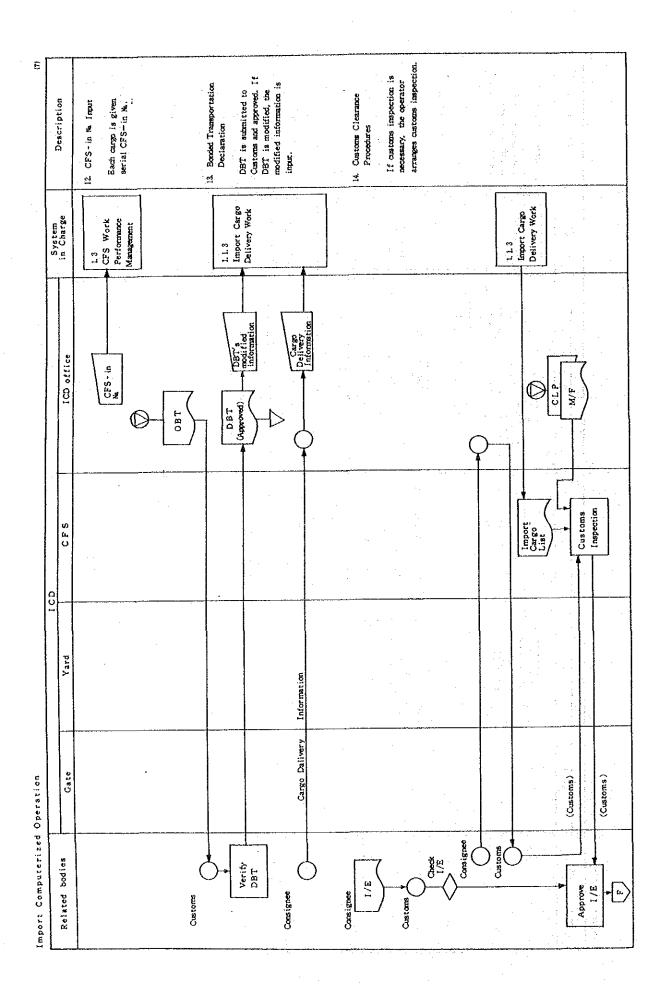


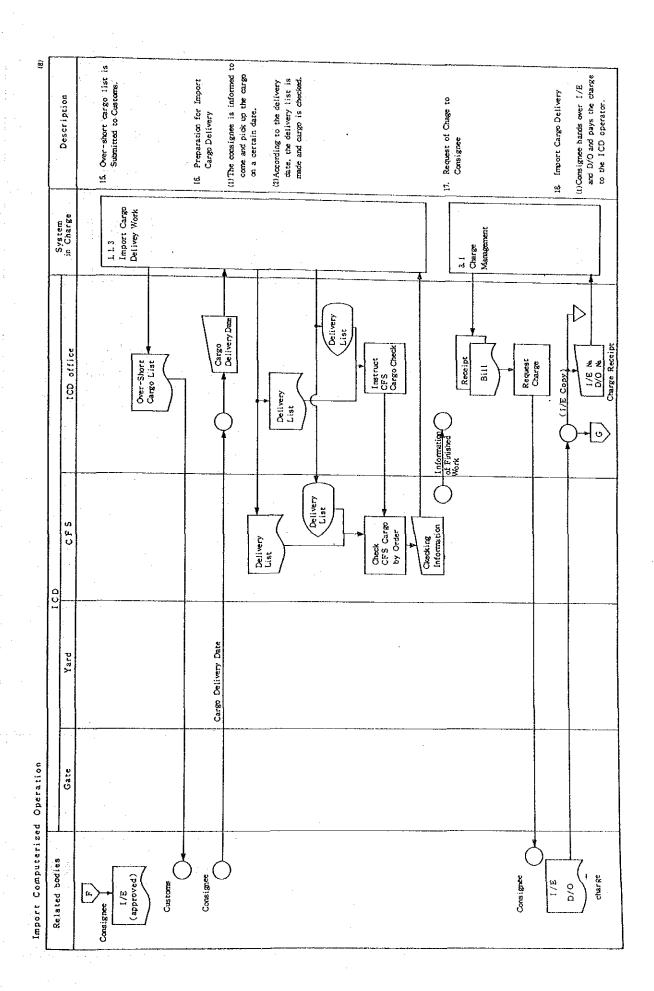


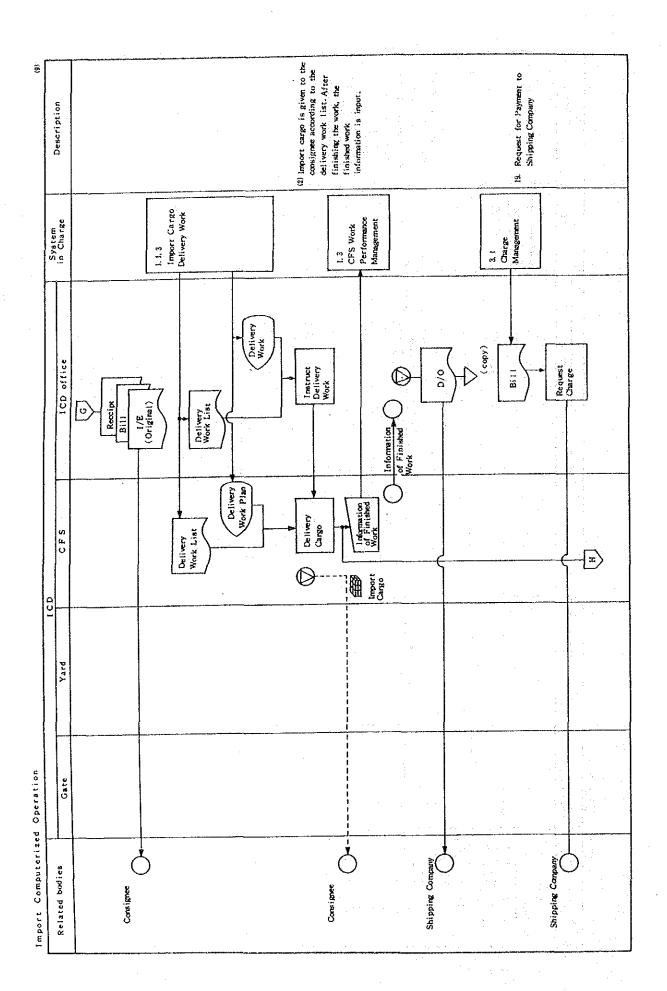


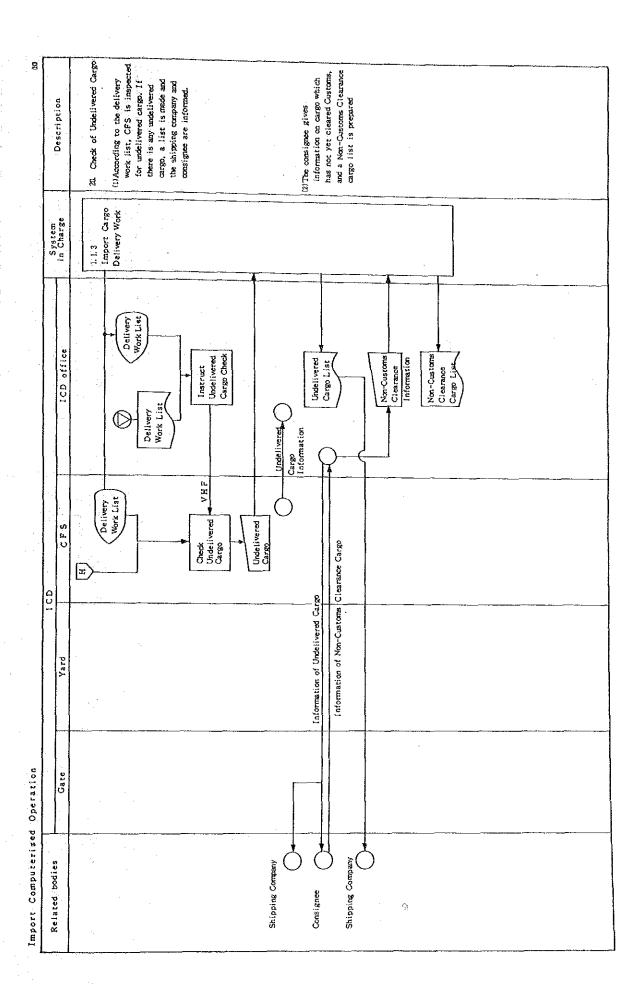










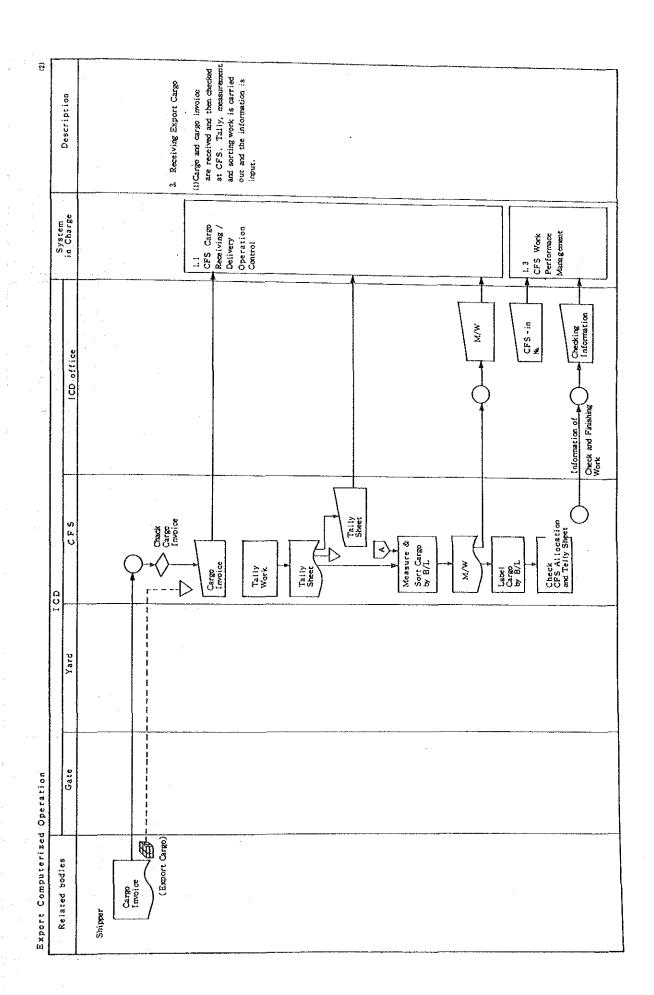


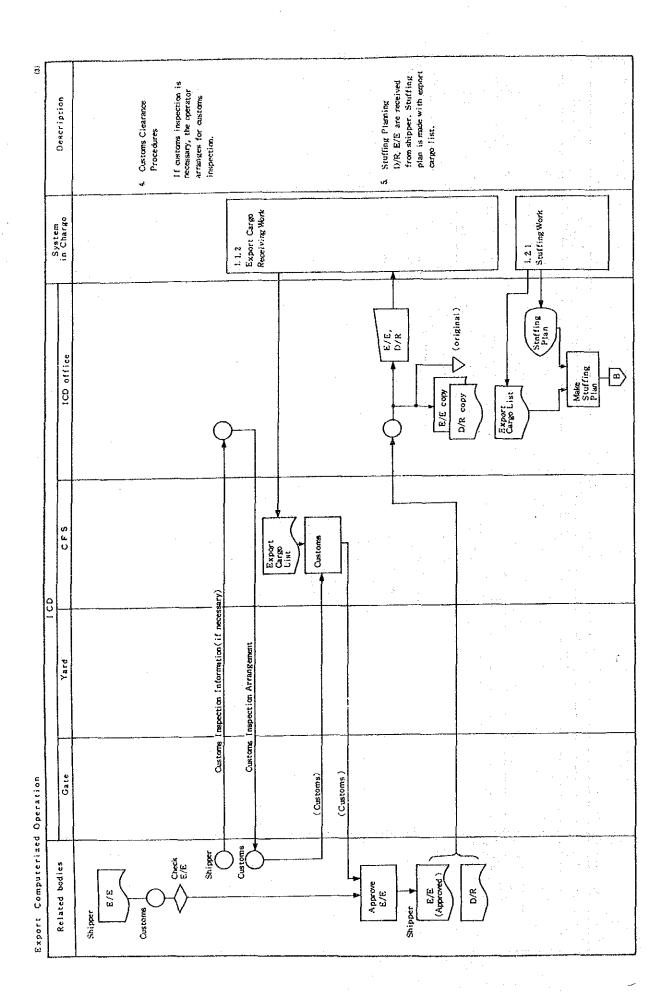
(2)After inputting the expected.
CPS-in date of export cargo.
CPS allocation and export. list and sailing schedule. GPS allocation is made according (1) Yard plan and railway loading to present CFS allocation and export cargo information. movement and containers is input for CY operation. information from the booking terminal from the shipping cargo list are printed out. 2 CFS Allocation Planning booking list are already plan are made by computer Information of Export using the already input Containers and Ship's Movement company. Reconfirmed information of ship's Sailing schedule and input via the marine Description L. L. I CFS Allocation Receiving/Delivery Operation Control 2.2 Yard Operation Control Receiving Work Export Cargo System in Charge CFS Cargo L L 2 C.F.S. Allocation % of Containers CFS Allocation CFS-in Date Ship's Movement CFS Export Carro List Make CFS Allocation CFS Allocation ICD office Export Cargo List Export Container to be stuffed Date of Export Cargo CFS Allocation CFS and Cut - off Time Information U C D Number of ICD Expected CFS- in Ship's Movement Ship's Movement Export Computerized Operation Gate Booking List Sailing Schedule Ships Movement Cut-off Time Shipping Company Shipping Company Related bodies Marine Terminal Marine Terminal Shipper

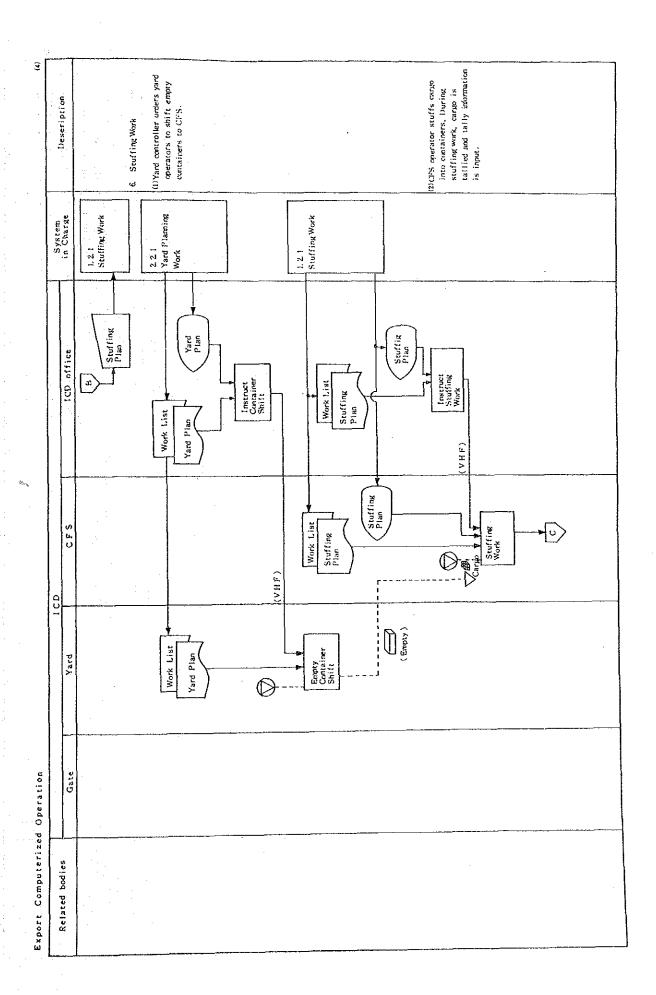
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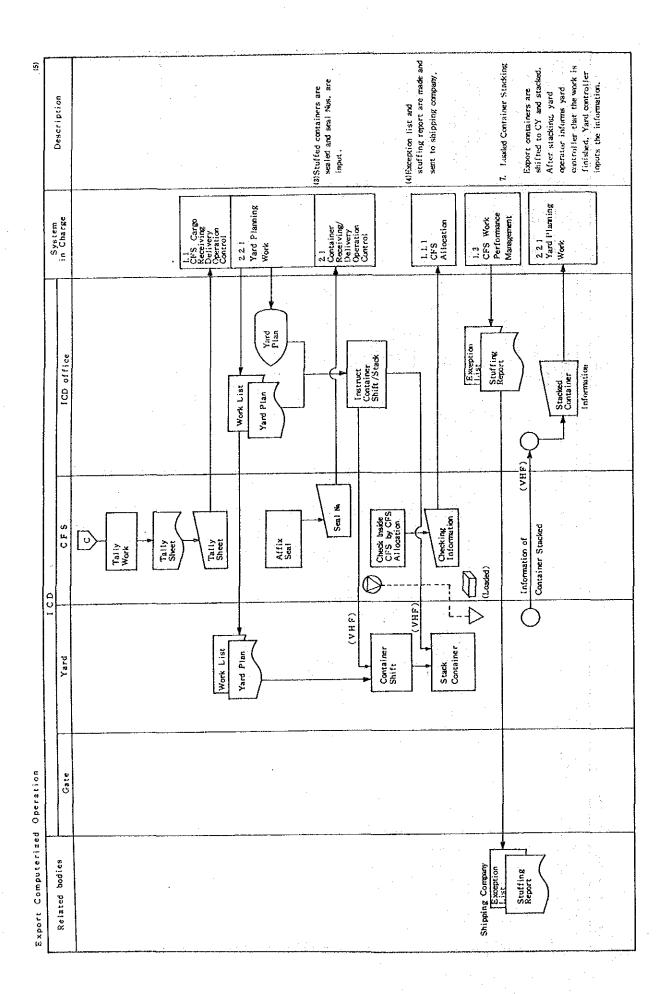
Fig. A.4.12 Export Computerized Operation

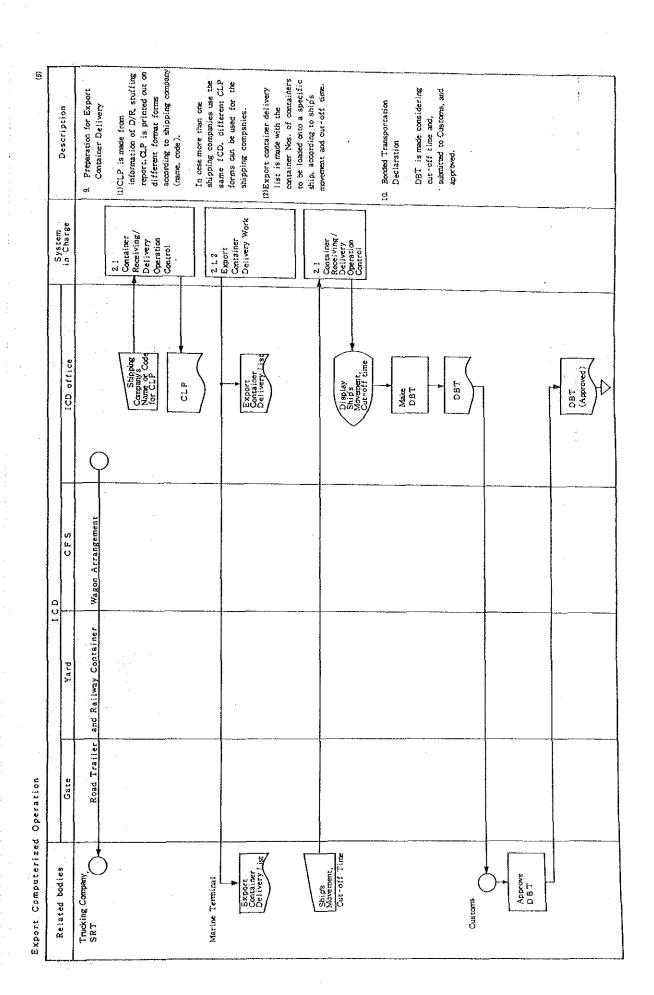
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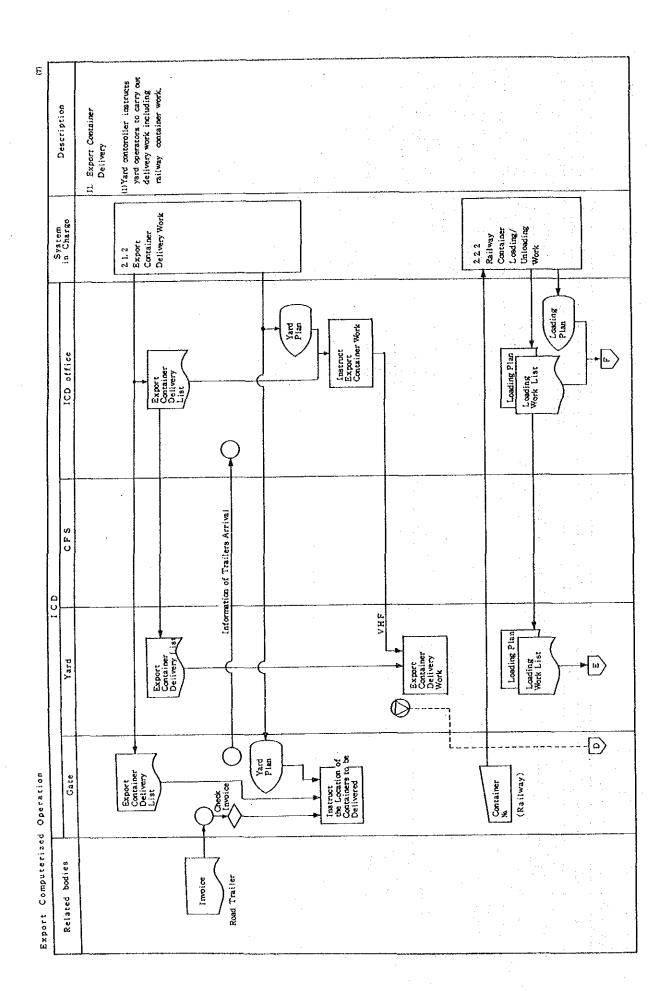


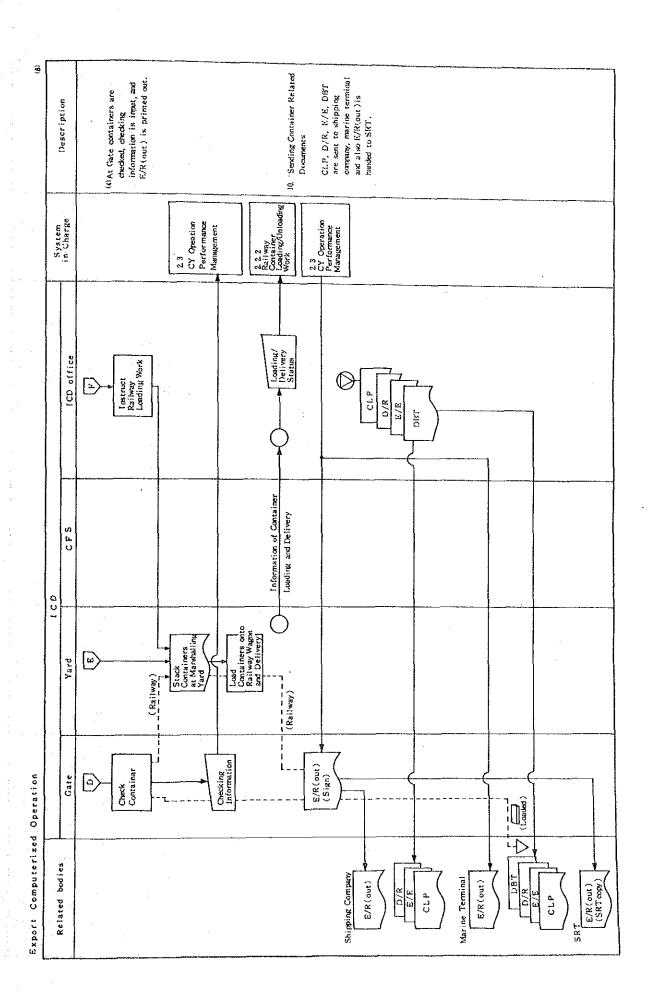










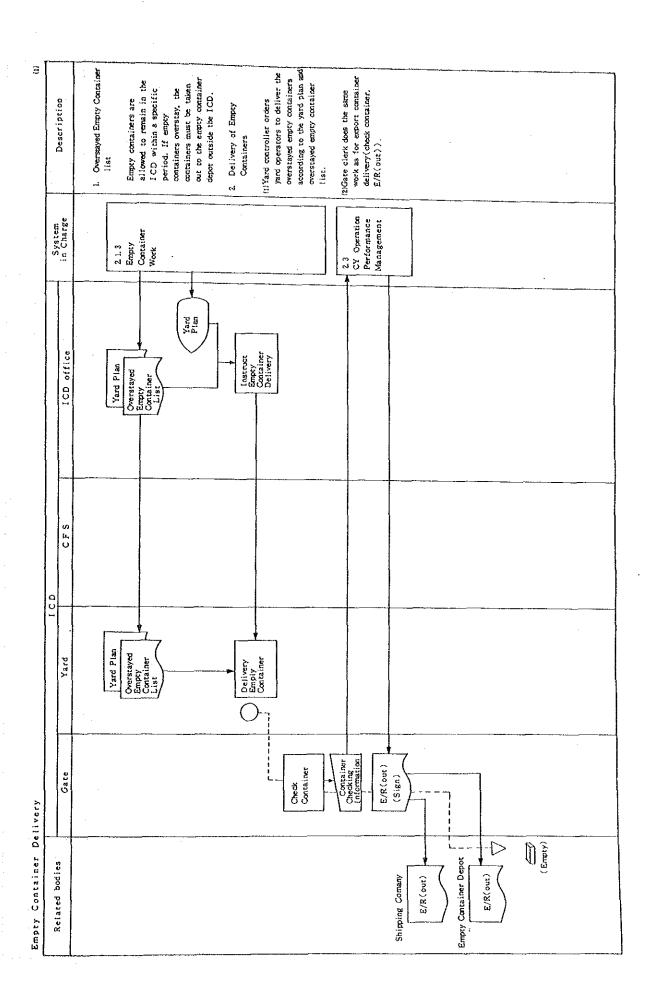


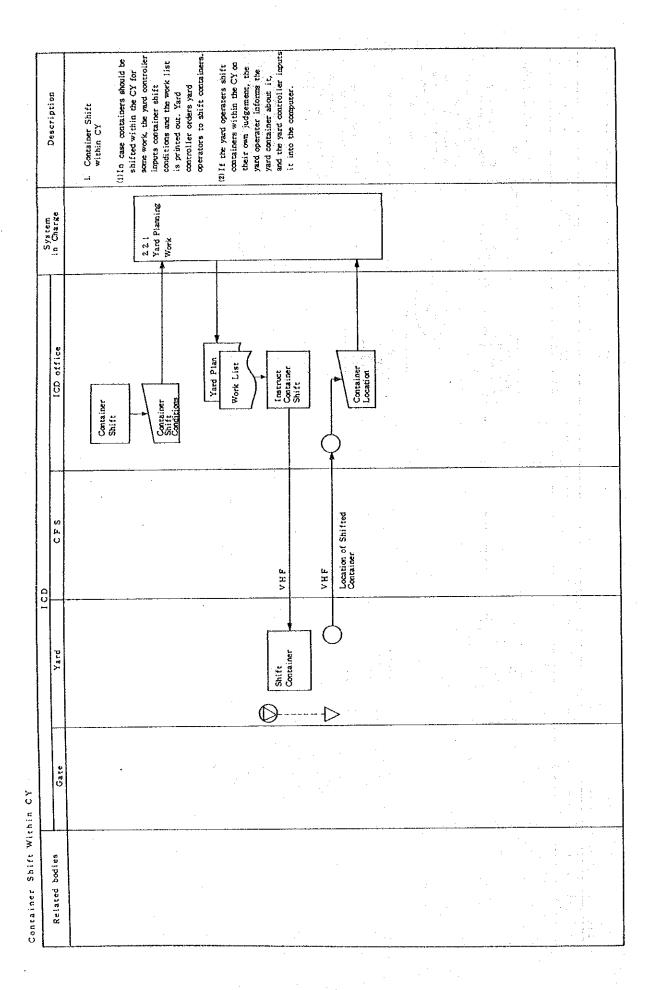
tem Description	il. Request Charge		:				
System ICD office in Charge	Bill Anagement Charge Management Request Charge						
1CD CFS							
Yard							
Related bodies Gate	Shipper	Shipping Company					

conpany and transferred to trucking company. Trucking company receives empty containers at empty container depot, then brings them in to the ICD. or there are not evough empty containers in the CY, more empty containers are ordered from the shipping company. 3 Same steps as for receiving import containers. Receiving Empty Container EDO is sent to the ICD office from shipping Empty Container Order Description 003 System in Charge 23 CY Operation Performance Management 2.1.3 Empty Container Work 2.1.3 Empty Container Work Yard Pian ICD office EDO Information Fig. A.4.13 Other Computerized Operation Empty Container Work List Instruct Stacking Empty Container Yard Plan CFS ۵ د د (VHF) Empty Container Order Empty Container Work List Yard Plan Yard Stack Empty Container O S <u>-</u> E/R(out) Yard Checking Information E/R(out) Empty Container List Container Container Instruct Container Locaction Sate Empty Container Receiving Empty Container Depot E/R(out) Related bodies Shipping Company Shipping Company Trucking Company ED0 EDO Empty Container Depot

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ł	Description			
	*CT.1:			
	å			
Ì				
1		2.3 CY Operation Performance Manage ment		
	System in Charge	2.3 CY Operation Performance Management		
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Receiving				
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Empty Container	€ 10 73	Shipping Company E/R(in) Empty Container Depot E/R(in)		
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ن م	Retated bodies	Shipping Company E/R(in) E/R(in)		
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Appendix 5 Micro Forecast

- (1) Exports
- 1) Rice

In Thailand's economic history, rice has been the principal crop, leading export and mainstay of the economy. However, since 1985 the Government of the Kingdom of Thailand has encouraged a shift from the production of rice to the production of other crops such as maize, beans and vegetables to avoid excessive rice production which would cause a reduction of the rice price. So a steep increase in rice production is not expected.

(1) Production

The Ministry of Agriculture & Co-operations estimates the target production volume of rice in 1991 as 21,370 thousand tons. Using this estimated volume, the annual growth rate of rice production is assumed to be 1.4%. In this study the growth rate of 1.4% is assumed to remain constant during the planning period.

2 Consumption

The per capita consumption of rice is about 300 kg/capita, which has not changed for several years. So the per capita consumption is assumed not to change during the planning period. Using this estimated per capita consumption, the total future consumption of rice is forecast by multiplying the estimate by the projected population.

(3) Exports

The estimated production, consumption and export volume of rice are shown in Table A.5.1.

Table A.5.1 Future Forecast of Rice Exports

		1991	1996	2001
A. Production	(1,000 tons)	21,370	22,930	24,580
B. Per Capita Consumption	(kg/capita)	300	300	300
C. Population	(Mil.persons)	57.20	61.09	65.24
D. Consumption (B*C)	(1,000 tons)	17,160	18,330	19,570
E. Exports (A-D)	(1,000 tons)	4,210	4,600	5,010

2) Maize

① Production

The Ministry of Agriculture & Co-operations estimates the target production volume of maize in 1991 as 4,880 thousand tons. Using this estimated volume, the annual growth rate of maize production is assumed to be 1.4%. In this study the growth rate of 1.4% is assumed to remain constant during the planning period.

2 Exports

The export share of the production of maize is about 75%, and has not changed for several years. Assuming that this percentage will not change during the planning period, the export volume is forecast as shown in Table A.5.2.

Table A.5.2 Future Forecast of Maize Exports

		1991	1996	2001
A. Production	(1,000 tons)	4,880	5,230	5,610
B. Exports (A*C/100)	(1,000 tons)	3,660	3,920	4,210
C. B/A	(%)	75	7 5	75

3) Tapioca

A steep increase of tapioca production has occurred with the

conversion of forest to crop land. However, from the viewpoint of forest conservation, a further increase can not be expected.

Furthermore, under the tapioca trade agreement between Thailand and the ECC, tapioca exports to the ECC which account for about 70 or 80 percent of total tapioca exports will be limited.

Considering the above situation, the export volume of tapioca is assumed to remain at the present level. The forecast volume of tapioca exports is shown in Table A.5.3.

Table A.5.3 Future Forecast of Tapioca Exports

		1991	1996	2001
Tapioca (Pellets)	(1,000 tons)	6,120	6,120	6,120
Tapioca (Flour)	(1,000 tons)	430	430	430

4) Sugar and Molasses

Today the international sugar market is suffering from excessive supply. The Thai Government has decided to restrict sugar production. So a steep increase of sugar and molasses exports can not be expected.

Considering the annual trend in recent years, the future export volumes are estimated as shown in Table A.5.4.

Table A.5,4 Future Forecast of Sugar and Molasses Exports

		1991	1996	2001
Sugar	(1,000 tons)	2,200	2,200	2,200
Molasses	(1,000 tons)	830	830	830

5) Raw Rubber

The area under rubber cultivation totals roughly 10 million rai in Thailand, 95% in the South and the remaining 5% on the Eastern Seaboard. A programme has been initiated to start plantations in some Northeastern

provinces, including Nong Khai and Loei. It has produced encouraging results.

① Tappable Area

The tappable area by district is estimated based on interviews with MOAC staff as shown in Table A.5.5.

② Yield per Rai

Yield per rai rose from 60 kgs/rai in 1980 to 90 kgs/rai in 1986. Considering the annual trend in recent years, future yield is assumed as shown in Table A.5.5.

③ Production

The total future production of raw rubber is forecast by multiplying the tappable area by the yield per rai.

4 Consumption

Based on the actual consumption record, the future consumption is assumed as 100 thousand tons per year.

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⑤ Exports

Future exports of raw rubber are estimated as shown in Table A.5.5.

Table A.5.5 Future Forecast of Raw Rubber Exports

		1991	1996	2001
A. Tappable Area	(1,000 rai)	9,710	10,580	11,490
Southern	4.	(9,030)	(9,520)	(10,000)
Eastern	•	(580)	(740)	(920)
Northeastern	·	(100)	(320)	(570)
B. Yield per Rai	(kgs/rai)	114	120	120
C. Production (A*B/100)	(1,000 tons)	1,110	1,270	1,380
D. Consumption	(1,000 tons)	100	100	100
E. Exports (C-D)	(1,000 tons)	1,010	1,170	1,280

6) Other Agricultural Products

The export volume of other agricultural products is estimated considering the annual trend in recent years. The estimated volume is shown in Table A.5.6.

Table A.5.6 Future Forecast of Other Agricultural Products Exports

		1991	1996	2001
Exports	(1,000 tons)	1,156	1,309	1,473

7) Wood Products

The Government of the Kingdom of Thailand decided to prohibit log exports in 1977 for the purpose of forest conservation, and has been promoting processed wood exports. On the other hand, the export of the rubber wood is increasing.

Considering this situation, the export volume of wood products is assumed as shown in Table A.5.7.

Table A.5.7 Future Forecast of Wood Products Exports

	1991	1996	2001
Exports (1,000 tons)	160	160	160
1 *			

8) Marine Products

Exports of marine products are increasing by the expansion of the cultivation of shrimps and prawns, and it is assumed that this trend will continue during the planning period.

Considering the annual trend in recent years, future exports of marine products are estimated as shown in Table A.5.8.

Table A.5.8 Future Forecast of Marine Products Exports

	The state of the s	1991	1996	2001
Exports	(1,000 tons)	330	440	550

9) Mining Products

Considering the annual trend in recent years, reserves of mining products, the National Development Plan and interviews with trading companies, the future export volume of mining products is estimated as shown in Table A.5.9.

Table A.5.9 Future Forecast of Mining Products Exports

		1991	1996	2001
Exports	(1,000 tons)	3,440	3,800	4,300

10) Industrial Products

The future export volume of industrial products is forecast for two groups. One is the exports from Industrial Estates/Parks and the other is from the other areas.

① Industrial Estates/Parks

The operating area of Industrial Estates/Parks in 1987 is about 2,000 rai and the future operating area by district is forecast as shown in Table A.5.10 based on BOI applications and other information.

Exports from the Industrial Estates/Parks are assumed as 167 thousand tons per year based on the interview survey. Considering that the percentage of export promotion firms in the Industrial Estates/Parks will increase in the future, the future export volume from the Industrial Estates/Parks is estimated as shown in Table A.5.11.

② Other Areas

In the future, a steep increase of exports from other areas can not be expected because of the preparation of the Industrial Estates/Parks. So the future export volume from other areas is assumed based on the annual trend in recent years.

③ Exports

The future export volume of industrial products is forecast as shown in Table A.5.11.

Table A.5.10 Industrial Estates/Parks

Unit: rai 1991 1996 2001 1987 2,346 984 1,736 2,136 BMA 14,890 7,380 12,610 982 Central 2,650 3,600 830 Eastern 930 1,160 0 350 Northern 300 380 80 Northeastern 0 600 480 0 120 Southern 10,496 19,106 22,976 1,966 Total

Source: IEAT, BOI

Table A.5.11 Future Forecast of Industrial Products Exports

Unit: 1,000 tons

	1987	1991	1996	2001
Industrial Estates/Parks	167	1,840	3,170	3,840
Other Areas	2,909	3,880	5,090	6,300
Total	3,076	5,720	8,260	10,140

(2) Imports

1) Iron & Steel

① Steel Consumption per Capita

Steel Consumption per capita in the future is estimated based on the correlation between GNP per capita and steel consumption per capita which is prepared using other countries data.

② Consumption

Using the above estimated per capita steel consumption, the total future consumption of steel is forecast by multiplying the estimate by the projected population.

(3) Production

The capacity of crude steel production is about 900 thousand tons. Assuming that the capacity will not change and the operating ratio will be 80% in the future, the future annual production of crude steel is estimated as 720 thousand tons.

Imports of Scrap

Steel scrap used for crude steel production almost completely depends on imports at present. Assuming that this situation will not change, the import volume of scrap is estimated as shown in Table A.5.12.

(5) Total Steel Imports

The future import volume of steel is estimated as shown in Table A.5.12.

Table A.5.12 Future Forecast of Steel Imports

		1991	1996	2001
A. Steel Consumption per Capita	(kg/capita)	53	63	76
B. Population	(Mil.persons)	57.20	61.09	65.24
C. Consumption (A*B)	(1,000 tons)	3,030	3,850	4,960
D. Production	(1,000 tons)	720	720	720
E. Imports of Scrap	(1,000 tons)	800	800	800
F. Exports	(1,000 tons)	570	859	1,068
G. Imports ((C-D)/1.3 + E + F)	(1,000 tons)	3,150	4,070	5,130

Note) 1.3 is the conversion coefficient from crude steel volume to steel product volume

2) Chemical Products

Considering the annual trend in recent years, the production program of the Map Ta Put project and future economic factors, the future import volume of chemical products is estimated as shown in Table A.5.13.

Table A.5.13 Future Forecast of Chemical Products Imports

	1991	1996	2001
Imports (1,000 tons)	2,390	3,330	4,310

3) Wood Products

The policy of the Government of the Kingdom of Thailand encourages self-sufficiency in wood products. Considering this policy and the recent trend of imports, the import volume of wood products is estimated as shown in Table A.5.14.

Table A.5.14 Future Forecast of Wood Products Imports

		1991	1996	2001
Imports	(1,000 tons)	520	520	520

4) Pulp and Paper

• ① Paper Consumption per Capita

Paper consumption per capita in the future is estimated based on the correlation between GNP per capita and paper consumption per capita which is prepared using other countries' data.

② Paper Consumption

Using the above estimated per capita paper consumption, the total future consumption of paper is forecast by multiplying the estimate by the projected population.

3 Pulp and Paper Production

Considering the present capacity, the present working ratio, BOI applications and other information, pulp and paper production in the future are estimated as shown in Table A.5.15.

4 Collection Ratio of Waste Paper

Considering the present ratio in Thailand and the annual trend of the ratio in Japan, the collection ratio of waste paper is estimated as shown in Table A.5.15.

(5) Imports of Pulp and Paper

The future import volumes of pulp and paper are forecast as shown in Table A.5.15.

Paper Imports = Paper Consumption - Paper Production + Paper Exports

Pulp Imports = (Paper Production * 0.5/0.9 - Pulp Production
+ Pulp Exports) + (Paper Production * 0.5/0.75
- Collection Volume of Waste Paper)

Note-1) The contribution ratios of both pulp and waste paper to paper production are 50%.

Note-2) 0.9 and 0.75 are conversion coefficients to paper volume.

Table A.5.15 Future Forecast of Pulp and Paper Imports

		1991	1996	2001
A. Paper Consumption per Capita	(kg/capita)	14	18	21
B. Population	(Mil.persons)	57,20	61.09	65,24
C. Paper Consumption (A*B)	(1,000 tons)	800	1,100	1,370
D. Paper Production	(1,000 tons)	700	800	900
E. Pulp Pruduction	(1,000 tons)	350	400	450
F. Collection Ratio of Waste Pape	er (%)	30	35	40
G. Collection Volume of Waste Pap	er			
(C * E / 100)	(1,000 tons)	240	390	550
H. Imports of Paper	(1,000 tons)	250	530	760
I. Imports of Pulp	(1,000 tons)	450	380	330

Note) H = C - D + Paper ExportsI = (D * 0.5 / 0.9 - E + Pulp Exports) + (D * 0.5 / 0.75 - G)

5) Fertilizer

① Cultivated Land

The cultivated land in 1985 is about 120 mil. rai and the future cultivated land is forecast as shown in Table A.5.16 considering the annual trend in recent years.

② Consumption per Rai

Fertilizer consumption per rai rose from 7 kg/rai in 1978 to 11 kg/rai in 1985. Considering the annual trend in recent years, future consumption per rai is assumed as shown in Table A.5.16.

3 Imports

At present Thailand has no fertilizer production plant and the planned project at Map Ta Put has been cancelled. So fertilizer consumption will continue to depend on imports during the planning period. The import volume of fertilizer is estimated as shown in Table A.5.16.

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Table A.5.16 Future Forecast of Fertilizer Imports

	f	1991	1996	2001
A. Cultivated Land	(Mil.rais)	128.21	136.06	143.91
B. Consumption per Rai	(kg/rai)	14.7	17.6	20.6
C. Imports (A*B) (= Consumption) (1,000 tons)	1,880	2,390	2,960

6) Industrial Materials

The volume of industrial materials is forecast as shown in Table A.5.17 using the relation between import volume and export volume.

Table A.5.17 Future Forecast of Industrial Materials Imports

		1991	1996	2001
Imports	(1,000 tons)	1,460	2,245	2,820

7) Other Imports

Other imports is forecast based on the annual trends in recent 5-10 years and interviews with trading companies. Table A.5.18 shows the future forecast of other imports.

Table A.5.18 Future Forecast of Other Imports

		1991	1996	2001
Imports	(,	1,920	2,050	2,180

Appendix 6 Share at Laem Chabang Port and O/D of Container Cargo by Mode

(1) Share of Laem Chabang Port for O/D of Container Cargo Except Central (East) and Eastern Areas

Considering the container handling capacity of Bangkok Port is 720,000 TEUs/year, the container cargo volumes handled at Laem Chabang Port are 638,000 TEUs/year and 953,000 TEUs/year in 1996 and 2001. The share of Laem Chabang Port for the O/D of container cargo except the Central (East) and Eastern areas are shown in Table A.6.1 as 34.6% and 45.6% for export and import in 1996, and 46.0% and 55.9% for export and import in 2001.

(2) O/D of Container Cargo handled at Laem Chabang Port by Mode

Fig. A. 6.1 shows the flow of container cargo handled at the ICD and Laem Chabang Port. Assuming a portion of container cargo is directly transported to/from Laem Chabang Port by railway and coastal shipping, the volumes are calculated based on the O/D of LCL and FCL cargo. The railway ratios are 1% for the Central (North and West), 4% for the Northern and Northeastern areas and 25% for the Southern area. The results of the calculation are shown in Table A.6.2.

Table A.6.1 Share at Laem Chabang Port

<1996>

Unit: TEUs

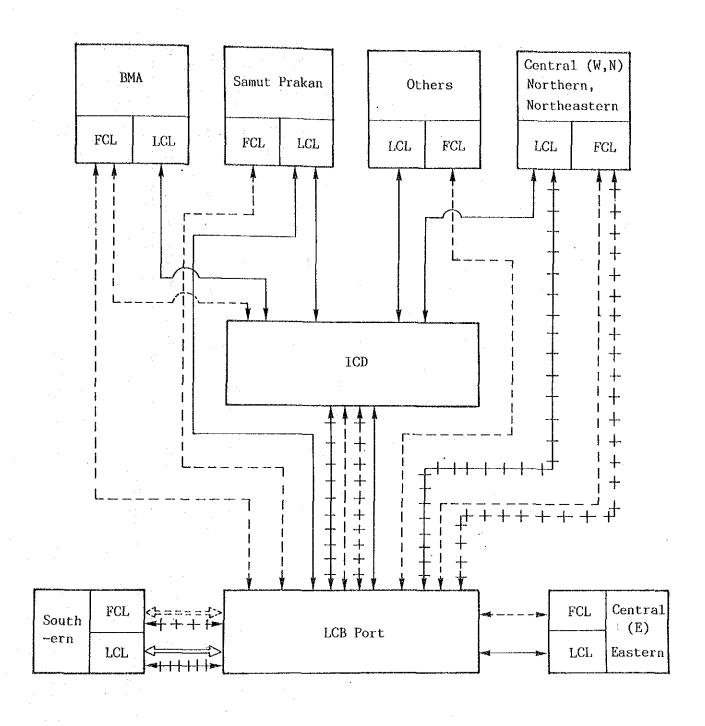
			Laen	n Chabang P	ort	Share of Laem Chabang Port
Export/ Import	Total Volume	Bangkok Port	Total	Central (East) & Eastern	Other Area	except Central (E) & Eastern Area (%)
Export	714,000	378,600	335,400	135,400	200,000	34.6
Import Loaded Empty	644,000 492,500 151,500	341,400 261,100 80,300	302,600 231,400 71,200	60,800 12,200 48,600	241,800 219,200 22,600	45.6 22.0
Total	1,358,000	720,000	638,000	196,200	441,800	

<2001>

Unit: TEUs

			Laem	Chabang P	ort	Share of Laem Chabang Port
Export/ Import	Total Volume	Bangkok Port	Total	Central (East) & Eastern	Other Area	except Central (E) & Eastern Area (%)
Export	871,300	375,100	496,200	176,100	320,100	46.0
Import Loaded Empty	801,300 682,100 119,200	344,900 293,700 51,200	456,400 388,400 68,000	58,100 16,100 42,000	398,300 372,300 26,000	55.9 33.7
Total	1,672,600	720,000	952,600	234,200	718,400	:

Note: Newly manufactured container boxes in Thailand are assumed to total 70,000 TEUs in 1996 and 2001.



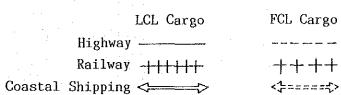


Fig. A.6.1 Flow Chart of Container Cargo

Table A.6.2 (1) O/D of Container Cargo handled at Laem Chabang Port by Mode

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												1)	(Unit: tons)
Year	LCL/FCL	Bangkok		- -	Central		-		Eastern	Northern	North	Southern	Total
>+++++++++++++++++++++++++++++++++++++	Mode		Samut Prakan	mut Nontaburi Prakan Pathumtani	Samut Sakhon	North	West	East			eastern	- 	
	LCL H.W. R.W. C.S.	78,400 78,400	60,800	61,700	24,600	34,200 33,900 300	6,800 6,700 100	25,300	115,600	29,500 28,300 1,200	8,700 8,400 300	16,900	462,500 443,700 6,100 12,700
1996	FCL H.W. R.W. C.S.	453,700 453,700	400,800	298,200	175,900	226,500 224,200 2,300	64,400 63,800 600	409,700	409,700 1,074,400 409,700 1,074,400	219,800 211,000 8,800	113,700 109,200 4,500	31,500 94,400	3,563,000 3,420,900 47,700 94,400
	Total	532,100	461,600	359,900	200,500	260,700	71,200	435,000	435,000 1,190,000	249,300	122,400	142,800	4,025,500
	LCL H.W. R.W. C.S.	114,900	104,300	98,100 98,100	41,700	56,700 56,100 600	11,500 11,400 100	34,900	156,700	47,400 45,500 1,900	14,100 13,500 600	27,400	707,700 677,100 10,100 20,500
2001	FCL H.W. R.W. C.S.	666,100	669,800 669,800	466,400	300,400 300,400	368,800 365,100 3,700	109,600 108,500 1,100	519,100	519,100 1,402,300 519,100 1,402,300	351,400 337,300 14,100	188,000 180,500 7,500	204,700 51,200 153,500	5,246,600 5,015,500 77,600 153,500
	Total	781,000	774,100	264,500	342,100	425,500	121,100	554,000	554,000 1,559,000	398,800	202,100	232,100	5,954,300

Note: H.W., R.W. and C.S. mean highway, railway and coastal shipping.

Table A.6.2 (2) 0/D of Container Cargo handled at Laem Chabang Port by Mode

<Import>

TOTAL Y									:				(Unit: tons)
Year	LCL/FCL	Bangkok			Central				Eastern	Northern	North	Southern	Total
	Mode		Samut Prakan	Nontaburí Pathumtani	Samut Sakhon	North	West	East			eastern		
	LCL H.W. R.W.	81,700	13,200	14,600	4,600	3,900	5,500 5,400 100	2,200	8,600	7,100 6,800 300	13,000 12,500 500	5,400 1,400 4,000	159,800 153,500 2,300 4,000
1996	FCL H.W. R.W. C.S.	1,462,700	316,300	91,300	61,600	68,200 67,500	84,900 84,100 800	24,800	110,400	114,300 109,700 4,600	192,800 185,100 7,700	89,500 22,400 67,100	2,616,800 2,513,500 36,200 67,100
	Total	1,544,400	329,500	105,900	66,200	72,100	90,400	27,000	119,000	121,400	205,800	906,46	2,776,600
39/7	LCL H.W. R.W. C.S.	123,000	23,000	24,700 24,700	6,300	6,900 6,800 100	8,200 8,100 100	2,500	10,400	10,500	18,200 17,500 700	7,900	. 241,600 232,400 3,300 5,900
2001	FCL H.W. R.W.	2,504,200	557,300	160,300 160,300	95,400 95,400	127,300 126,000 1,300	142,700 141,300 1,400	31,500	148,600	188,500 181,000 7,500	317,200 304,500 12,700	36,500 109,300	4,418,800 4,250,100 59,400 109,300
	Total	2,627,200	580,300	185,000	101,700	134,200	150,900	34,000	159,000	199,000	335,400	153,700	4,660,400

Note: H.W., R.W. and C.S. mean highway, railway and coastal shipping.

Table A.6.2 (3) 0/D of Container Cargo handled at Laem Chabang Port by Mode

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(Unit: tons)	Total		622,300 597,200 8,400 16,700	6,179,800 5,934,400 83,900 161,500	6,802,100	949,300 909,500 13,400 26,400	9,665,400 9,265,600 137,000 262,800	3,614,700
n)	Southern		22,300 5,600 16,700	215,400 6 53,900 161,500	237,700 6	35,300 8,900 26,400	350,500 9 87,700 262,800	385,800 10,614,700
	North	eastern	21,700 20,900 800	306,500 294,300 12,200	328,200	32,300 31,000 1,300	505,200 485,000 20,200	537,500
	Northern		36,600 35,100 1,500	334,100 320,700 13,400	370,700	57,900 55,600 2,300	539,900 518,300 21,600	597,800
	Eastern		124,200	434,500 1,184,800 434,500 1,184,800	462,000 1,309,000	167,100 167,100	550,600 1,550,900 550,600 1,550,900	588,000 1,718,000
		East	27,500	434,500	462,000	37,400 37,400	550,600	588,000
		West	12,300 12,100 200	149,300 147,900 1,400	161,600	19,700 19,500 200	252,300 249,800 2,500	272,000
		North	38,100 37,800 300	294,700 291,700 3,000	332,800	63,600 62,900 700	496,100 491,100 5,000	559,700
	Central	Samut Sakhon	29,200	237,500	266,700	48,000	395,800	443,800
		Nontaburi Pathumtani	76,300	389,500 389,500	465,800	122,800	626,700	749,500
	i	Samut Prekan	74,000	717,100	791,100	127,300	1,227,100	1,354,400
	Bangkok		160,100	1,916,400	2,076,500	237,900	3,170,300 1,227,100 3,170,300 1,227,100	3,408,200 1,354,400 749,500
\ 1	LCL/FCL	Mode	LCL H.W. R.W. C.S.	FCL H.W. R.W. C.S.	Total	LCL H.W. R.W. C.S.	FCL H.W. R.W.	Total
7000	Year			1996	,		2001	

Note: H.W., R.W. and C.S. mean highway, railway and coastal shipping.

Table A.7.1 Annual Cargo Handling Volume in the

(ICD)

Cargo Handling Volume

2235.7 2235.7 23444.0 4 001 (1,000 9,090. Cargo () 598.2 770.5 942.7 1,115.0 1,215.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 1,376.0 36,361.7 L/K ICD Total (4 ICD) (1,000 t 12,450 116,050 119,625 23,625 28,6625 28,675 757,700 Total (TEU) 1 ICD 216,338 40° FEU) 5,350 6, 325,025 20' (TEU) Box Container 49, 800 64, 200 78, 500 107, 300 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 114, 700 3,030,800 Total (TEU) Total ICD 14,200 18,350 22,400 32,750 865,350 40 ° (FEU) Krabang 21,400 333,700 339,800 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 449,200 ,300,100 ر له لا 20° (TEU) Total Year

Table A.7.2 Annual Cargo Handling Volume in the Marine Terminal

Cargo Handling Volume (Marine Terminal)

•	,		1																												
Cargo	1 Berth		(1,000 t)	37.	7	242.1	တ	37.	37.	97.	3.	37.	7	37	37.	37.	7.	37.	97.	26	97.	37.	37.	97.	97.	97.	97.	97.	97.	97	97.
CFS (lub	' ДД	000	48	58	968.2	78.	88	88.	80	88	88.	α α	8 8 9	88	88	88	88	е 8	88	á	å	œ	œ	ထ	œ.	œ.	∞.	φ.	œ	ထ
		Total	(TEU)	,50	.00	122,000	.00	1,25	00,1	.00	00,	,00	00,0	00,0	00,0	00,	0,00	00.0	00,0	000.0	00.0	3,00	9,00	0,00	0,00	0,00	9,0	9,0	0,00	0,00	0,00
	1 Berth	40.	(FEU)	4,37	9.75	34,750	0.37	5,50	5.62	5,62	62	5,75	62	5,62	62	5,62	5,62	5,62	5,62	5,62	5,62	5,62	5,62	5,62	5,62	5,62	5,62	5,62		ŝ	5,62
Вох		20.	(TEU)	3,75	1,50	52,500	1,25	3,25	3,75	3,75	7.75	3,50	3,75	3,75	3,75	3,75	3,75	3,75	3,75	3.75	3, 75	3,73	3,75	8,75	8,75	2.5	8,75	8,75	8,75	8,75	8,75
Container	Total	Total	(TEU)	3,00	6,00	488,000	34,00	37,00	10,00	10,00	10,00	10,00	10,00	10.00	10,00	10,00	10,00	40,00	40,00	40,00	40,0 0	40,00	\$0,00	40,00	40:00	40,00	40,00	40,00	40,00	40.00	40,00
	abang Port (4 Berth)	40.	(FEU)	7,50	19,00	139,000	61,50	82.00	82,50	82,50	82,50	83,00	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,50	82,56	82,56	82,50	82,56	82,5(82,5(
	Laem Ch	20.		17,00	78,00	Ó	11,00	73,00	75,00	75,00	75,00	74,00	75,00	75,00	75,00	75,00	75,00	75,00	75.00	75,00	75,00	75,00	75,00	75,00	75,00	75,00	75,00	75,00	75,00	75,00	75,00
	Year			9	Š	1994	õ	8	õ	8	ဣ	8	2	8	9	2	8	8	8	00	8	Ξ	ä	6	5	5	5	5	5	5	5

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7,373,000 4,897,000 17,167,000 1,843,250 1,224,250 4,291,750 32,165.0

Total

Table A.7.3 Service Lives and Maintenance/Repair Cost Rates

(P.M.B.)

Facilities and Equipment	Service Lives (Years)	M/R Cost Rate (%)
Basin and Channel		0.5
Breakwater and Quay Walls	50	1
Landscaping	50	1
Drainage Facilities	50	3
Railway	50	. 3
Buildings	28	2
Pavement	28	3
Fence	28	3
Navigation Aids	28	2
Lighting Facilities	28	5
Plants *	28	5
Marine Control System	28	5
Harbor Craft	22	5
Gantry Crane	15	5
Weighbridge	11	5
Car	6	5

^{*:} Water Purification Plant, Sewage Treatment Plant, Electric Station, etc.

(Terminal Operators)

Equipment	Service Lives (Years)	M/R Cost Rate (%)
Transtainer	13	5
Mobile Crane	13	5
Top Lifter	11	5
Fork Lift	9	5
Yard Tractor	9	5
Yard Chasis	9	5
Mini Truck	6	5
Messenger Car	6	5
Wireless Phone	6	5
Small Equipment	6	5

Appendix 8 Record of the Seminar

The Seminar on the Development of the Inland Container Depot for Laem Chabang Port was held at the Hilton International Hotel in Bangkok on March 21st, 1989.

The program of the seminar is attached as an annex.

The conclusions of the seminar are as follows:

- 1. The ICD project should be implemented by the government as soon as possible in order to be synchronized with the completion of Laem Chabang Port.
- 2. The port management body (P.M.B.) should be a public sector organization and should manage both marine terminals and ICDs.
- Operations at the marine terminals and ICDs should be privatized.
- 4. The introduction of competition in the terminal operation is important and monopolistic conditions should be avoided.
- 5. One operator should operate only one marine terminal and one ICD as an integrated operator under a lease contract with the P.M.B..
- 6. Both traffic modes, road and railway, should be considered for container transportation between the ICD and Laem Chabang Port ensure flexibility.
- 7. The planned new highway network connecting the Bangkok area and Laem Chabang should be constructed as soon as possible.
- 8. It is necessary that the Royal Thai Government stipulate a land use plan for the area around the Lat Krabang ICD to stimulate container-related industries.

ANNEX

Seminar on the Development of Inland Container Depot for Laem Chabang Port March 21, 1989 Hilton International Hotel

March 21, 1989	
9.00 - 10.00	Registration
10.00 - 10.15	Opening Address : Mr. Sribhumi Sukhanetr
	Permanent Secretary
	(Ministry of Transport and
	Communications)
	Mr. Tsutomu Saito, Resident
	Representative of JICA Thailand
	Office
10.15 - 10.45	"Laem Chabang Port Development Project"
	Dr. Savit Bhotiwihok
10.45 - 11.00	Coffee Break
11.00 - 12.00	General Information on the Inland Container Depot
	(ICD) Study
	Study Team : Mr. Yutaka Sunohara
12.00 - 13.00	Lunch
13.00 - 13.30	Movie "Container Transportation"
	Panel Discussion
13.30 - 14.00	- Topic 1 : Management System of the Port and the
	ICD and Implementation of the ICD
	Moderator : Lt. Pongsak Vongsamoot RTN. (PAT)
	Presentator : Mr.K. Miyota (Team Leader)
	Commentator : Mr. Payoongkich Chivamit (PAT)
	Communication: Mr. Nivat Changariyavong (BSAA)
14.00 - 14.30	- Topic 2 : Operation System of the Port and the ICD
	Moderator : Mr. Pathai Metharom (OESB)
	Presentator : Mr.K. Miyota (Team Leader)
	Commentator: Mr. Payoongkich Chivamit (PAT)

Commentator: Mr.J.T. Schmidt (Maersk Line) Coffee Break 14.30 - 14.45- Topic 3: Land Transportation between the Port 14.45 - 15.15 and the ICD Moderator : Dr. Suwat Wanisubut (OESB) Presentator: Mr.K. Miyota (Team Leader) Commentator: Mr. Banchar Vattanasin (DOH) Commentator: Mr. W. Plymale (APL) Commentator: Mr. Itthipol Sukharom (SRT) - Topic 4: Related Activities around the ICD Area 15.15 - 15.45 Moderator : Dr. Suwat Wanisubut (OESB) Presentator: Mr.K. Miyota (Team Leader) Commentator: Mr. Prateeb Chuntaketta (IEAT) Commentator: Mrs. Charatsri Teepirach (DTCP) 15.45 - 16.00Closing Address: Dr. Savit Bhotiwihok

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