APPENDIX

Production facility for feed yeast

(1)	Kasten	x 4	Box type, SUS 304
(2)	Seed tank	x 4	1.5 m ³ , with jacket, SS 41
(3)	Fermentor	x 6	120 m³, SS 41, air sparger
(4)	Cooler	x 6	tubler type, 200 m3, SS 41
(5)	Defoamer tank		3 m³, SS 41
(6)	Make up tank	x 2	40 m ³ , SS 41, cooling coil
(7)	Broth out tank		120 m³, SS 41
(8)	Sifter		W 600 x L 1,500, 40 mesh
(9)	Cushion tank		3 m ³ , SS 41
(10)	Separtor	x 2	Nozzłe type, SUS 304
(11)	lst cell tank		3 m ³ , SS 41
(12)	2nd cell tank		3 m³, SS 41
(13)	Heat treatment tank	x 2	15 m ³ , SS 41, with agitator
(14)	Drum dryer	x 2	35 m², SS 41
(15)	Screw conveyor		15 m³, SS 41
(16)	Pulveerizer	x 2	250 kg/h
(17)	Hopper	x 2	15 m³, SS 41

Chapter 7.

SCHEDULE FOR PLANT CONSTRUCTION AND OPERATION

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Chapter 7. SCHEDULE FOR PLANT CONSTRUCTION AND OPERATION

7.1 Plant Construction Plan

7.1.1 Plant site area and building area

1) Plant site area

The total plant size area is 376,550 m², and in the site the welfare accommodations, cane collecting facility and old sugar factory are faid out. The site used for this project is the fand of about 40,000 m² situated in the old sugar factory and the surrounding area in the northern part. The site exclusively used for this project consists of about 16,000 m² of the old building and about 7,000 m² of the outdoor tank and others, totalling to about 23,000 m³. The area sizes are wide enough for maintenance and future expansion.

2) Building area

In this project, inside fayout of the building is changed and no expansion of the building is considered.

7.1.2 Cvil work

1) Basic conditions

The civil work expenses are estimated on the following conditions.

- (1) All civil works including procurement of the necessary materials shall be conducted by the Indonesian side. Naturally, the design conditions such as necessary loading date and configuration drawings of facility bases shall be submitted by the pertinent manufacturers.
- (2) The existing foundations, channels and wells shall be used as much as possible.
- (3) No pile shall be driven into the ground since the ground is judged to be firm enough, as described later.

- (4) No distrubing substance is assumed in the ground.
- (5) No soft ground that requires soil improvement is assumed.

2) Major civil works

(1) Obstacle removal

All obstacles for the construction shall be removed.

(2) Land leveling

Since the project site is a site of an existing plant, hardly any leveling work is required, and the leveling work shall be limited to only those necessary for the construction.

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(3) Foundation work

Foundations for equipment, frames and storage tanks shall be built. The foundations shall be made of reinforced concrete.

(4) Structures

The water intake pit, cooling water tank and ditches shall be constructed. The major materials shall be reinforced concrete.

(5) Paving

The passage between the outdoor tank yard and building shall be paved with asphalt.

(6) Channeling

The water intake channel shall be newly constructed and the drain channel in the plant site shall be repaired. Repair of the drain channel outside of the plant site shall not be included.

3) Ground

The site ground is good according to the Soil Profile, Soil test, Direct shear tests, grading measurement, Unconfirmed compression test and earth resistance and local friction data prepared by the Soil Mechanics Laboratory, Technical Faculty Diponegoro University. Accordingly, this report is prepared basen on non-used of support pile. However, it is conceivable that driving piles may be advantageous in the actual work, and whether or not piles should be used must be reviewed at the time of construction.

7.1.3 Building work

1) Basic conditions

The estimation conditions for the building work are as follows.

- (1) The existing old sugar factory and the chimney shall be used.
- (2) The major buildings to be newly constructed shall be the frame work and pipe racks. The Indonesian side shall engage in the whole work related to these new buildings from design of details, material procurement, construction based on the submitted layout and loading data needed for the design.
- (3) The Indonesian side shall engage in repair of the existing building based on detailed field investigation results. The repair expenses shall be limited to the necessary minimum.

2) Major building works

(1) Frame work and pipe racks

The columns, beams, stages, steps and handrails shall be fabricated with structural section steels, steel pipes and checkered plates using bolts or by welding. The fabrication shall be conducted mainly indoor using a winch or chain block. Heavy machines shall be used as needed.

The standard for painting shall be twice under-coating and twice finish coating of oil paint.

(2) Repair work

Repair work shall be conducted only partially. Painting shall be conducted only inside the building and no outside.

(3) Auxiliary facilities

The plant inside shall be provided with a ventilation system, sound-proofing against the compressor and others, separation of the boiler and turbine room, and automatic fire alarm system.

The warehouse shall be provided with shelves and facilities necessary for transportation and measuring.

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The analysis room shall be air conditioned and installed with the necessary water and gas outlets, lighting and interphone unit, as well as the fixed facilities of testing bench.

Fixture such as water supply and drainage facilities, fire extinguishing facility, rest room, lavatory and septic tank shall all be installed as explained earlier.

7.1.4 Inland transportation and stroage of imported equipment and machinery

The imported equipment and machinery shall be landed at Jakarta and transported mainly by trucks to the construction site. At the time of landing, instruments and electric machines and equipment that must be protected from wetting shall be stored in a warehouse. The same precaution is required for transportation and the machines and equipment that require protected shall be covered with a sheet. In the plant site, since the buildings is large enough, all imported machines and equipment shall be stroed inside the building, while such precaution is unnecessary on piping materials and the like on which wetting does not create any problem.

At the time of dispatch and unloading, a responsible person from the dispatcher side shall check the number and state of the machines and equipment to ensure correct transportation.

7.1.5 Installation work

The installation work of machines and equipment can be divided into two types; single unit installation and field assembling. While the expenses for these works are included in the construction cost, the work itself shall be attended by Indonesian contractors under the supervision of the pertinent machinery manufacturer.

The construction equipment for heavy machinery and welders used in this project shall be procured by Indonesian contractors.

Many forms are conceivable for the construction system, but as a rule, major construction works shall be attended by Indonesian constructors with Japanese supervisors on work where know how or supervision is needed.

7.1.6 Trial operation

As the plant construction progresses, equipment shall be tested through machinery performance tests, flushing tests of piping and water run tests.

Then, a trial operation test shall be run using actual materials to solve any problems that may occur on the processes, as well as for training of the operators.

When the production quantity and results reach the goals through performance tests, the commercial operation shall commence and the plant shall be delivered to the plant owner from the general contractor.

7.1.7 Education and instruction

1) Supervisor mission during construction stage

The general contractor shall dispatch supervisors on civil work, facilities, electric equipment and instruments and a general manager to manage the whole work to the construction site for operation management of the construction during the period from start to completion of the plant construction.

2) Supervisor mission during trial operating

A necessary number of supervisors shall be provided during the trial operation to

operate the plant, to train the operators and to establish the plant management system. Since two items are to be produced concurrently in this project, the trial operation plan must be made very carefully.

3) Training of operators

Persons in a variety of faculties are needed to operate the plant, and particularly advanced knowledge and skill are required for operation management of the fermentation and isolation processes. Accordingly, the operators and supervisors working on the production site must be sufficiently educated and trained.

The major training contents are as follows.

(1) Basic education

Implementation of basic education related to chemistry, chemical industry, chemical plant, fermentation, isolation, and safety and sanitation.

- (2) Education and training on the technology and operation method of this project by the general contractor. The plant emplyees of the engineer and foreman level and above should be trained in Japan (by the process owner).
- (3) On the job training to be conducted by the supervisors dispatched from Japan.

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7.2 Plant Operation

7.2.1 Organization and number of employees

Fig. 7.1 shows the overall plant organization.

Table 7.1 shows the employee plan.

The schedule number of employees for this plant is 200.

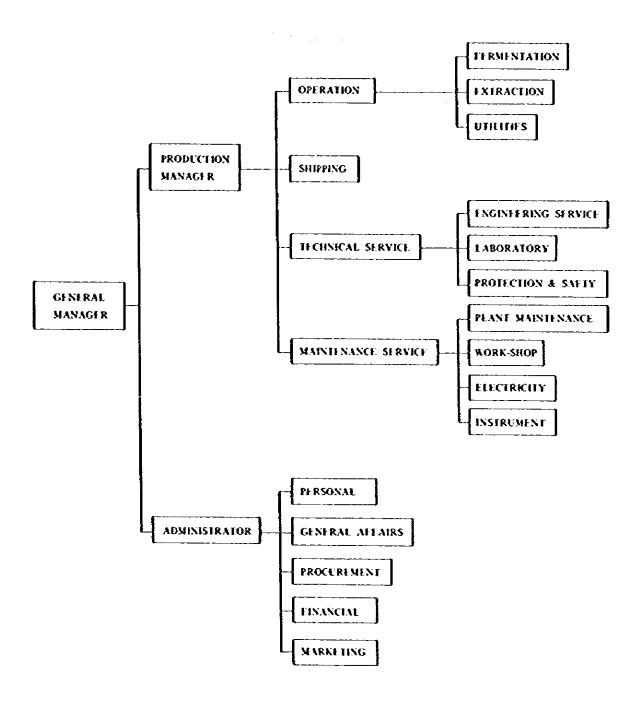


Fig. 7.1. Organization Structure of the Plant

Table 7.1. Total Staff Requirement

	•
Manager	12 (12)
Specialist	29 (32)
Supervisor	11 (15)
Skilkd (A)	38 (50)
Skilled (B)	84 (111)
Unskilled	2 (13)
Clerk	24 (27)
Total	200 (260)

^{*} Remarks: () ... When contains Yeast production staff.

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7.2.2 Operation conditions

- 1) The standard operation of this plant is set to 336 days a year, and particular attention to continuously supply the raw materials (especially, since the cane molasses is not produced to the full extent through one year) is needed. Also, this operation standard assumes that the product can be sold constantly, and for this reason, there must be close cooperation between the production and marketing activities.
- 2) The 3-shift system is adopted for the operation and availability of enough employees is assumed.

7.2.3 Raw materials, auxiliary materials and utilities

1) At the minimum, the raw materials must be stored in the quantity of one-month to one and half month production according to the production schedule. Sufficient attention must be paid to the stock situation of raw materials which are not easy to obtain or which are obtained in places of long distances.

- 3) It is expected that almost the whole amount of the river water that can be taken will be consumed. The water intake plan must be established firmly causing no problem to the irrigation.
- 4) Fermentation is an industry that consumes a targe amount of energy. A targe volume of steam is needed for steam sterilization to maintain the sterility in the fermentation process and for distillation and condensation in the steam sealing and isolation process. In addition, since the temperature of water both from the river and well is about 30°C, it cannot be used as cooling water in the fermentation process, and an energy-consuming chiller must be used.

Accordingly, energy conservation is a critical point in operating the plant, and effort must be made constantly to reduce the energy consumption.

7.2.4 Measures for environmental protection

National regulations related to environmental protection have been established and enforced in Indonesia. Regulating values on waste water are also provided, but generally both of the enterprise and inhabitant sides do not recognized the importance of the regulations well enough. At the same time, the set regulating values are very severe, for example, BOD is set to maximum 30 ppm (mean value per day is 20 ppm), NH₃ is maximum 0.1 ppm, and in actual cases, to observe these values is extremely difficult.

Table 7.2 shows the waste water regulation values for reference.

Local regulations have not been set in the central Java area, but we understand that they will be set in the near future.

We propose the waste water treatment method described in Clause 6.3 as an actual measure based on our experience in Japan and recommend the plant placing an emphasis on environmental protection. It is important that the plan is made coping with changes of the legal restrictions that may be given in the future.

No particular consideration has been given to air pollution and bad smell since there are no regulating values set on these items.

Table 7.2. Quality Standard of Wasfe Water

Item		M <u>i</u> n.	Average in 24 hrs	Max.
Temp.	°c	<u>-</u>		30°
Floating matter	mg/f			0
Sedimented matter	19			1.0
Al	F.gm	·		10
As				. 1
Ва				ı
Fe				1
Cı				0.1
CG				1
Ni				2
Ag				.0.1
Hg				0.1
Zn				3
Cu				1
Pb				ŧ
NH ₃				0.1
Cl ₂				0.05
F				2
NO,				1
PO ₄			2	
S				0.1
вор			20	30
COD			50	- 80
PH		6.5	:	8.5
Hydrocarbon			10	
Oil in Fat			10	
Total Phenol			0.1	
CN			0,1	

7.3 Construction and Trial Operation Schedule

Normally, the planning stage is extremely important prior to starting a plant construction. This report may be regarded as the result of feasibility study for the first step in the planning stage. In actuality, the contents and policies of this report must be reviewed sufficiently at the implementation stage based on the social and economical conditions. The construction and trial operation schedule should start at the point at which the prior technical and economical reviews have been made and the review on the location and construction cost estimation have been completed. The schedule shown in Fig. 7.2 describes the trial operation using actual raw materials.

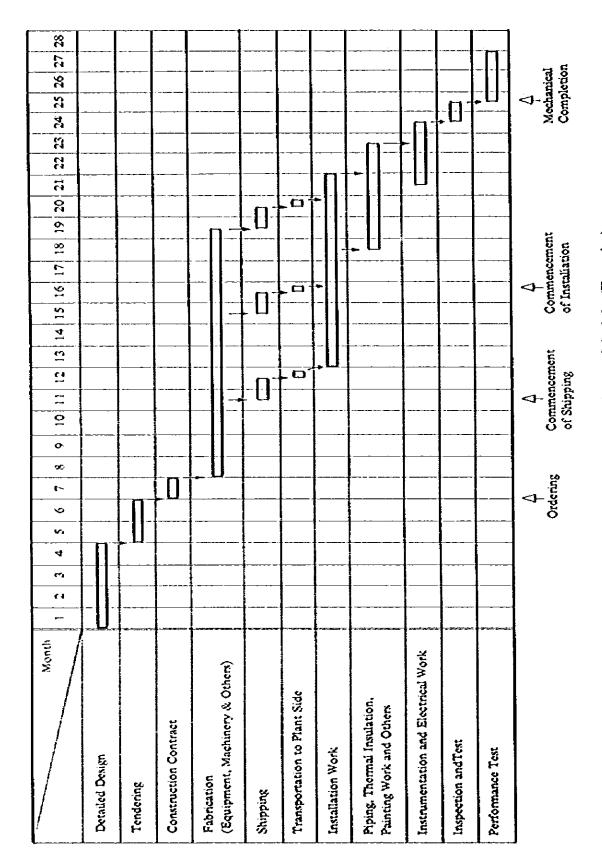


Fig. 7-2 Project Process Schedule (Tentative)

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APPENDIX

Utilities requirement and installed capacity.

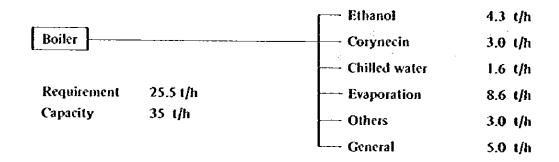
Ethanol:

45 KR/day

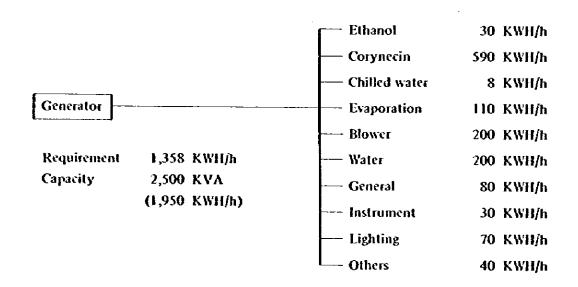
Corynecin:

56 kg/day

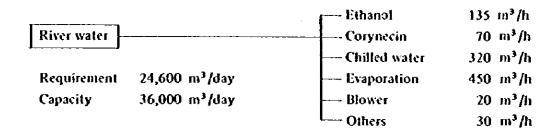
Steam



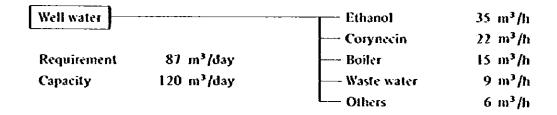
Electricity



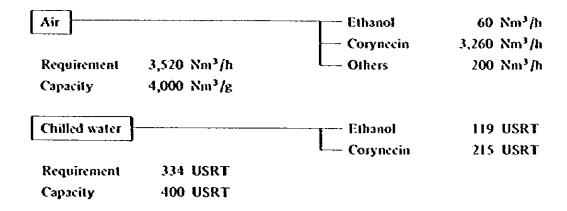
River water



Well water



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Chapter 8.

REQUIRED INVESTMENT AND FUND PLAN

Chapter 8. REQUIRED INVESTMENT AND FUND PLAN

This chapter describes the estimation of the investment necessary to implement this project and the fund plan.

8.1 Basic Conditions

The basic conditions in the estimation of the investment are as follows.

1. Currency exchange rates

US\$1.00 = Y240 = Rp.695

2. Time of estimation of investment

Prices as of January, 1983

3. Procurement method of machinery and equipment

International tender

4. Contract form

Turn key, lump sum contract

5. Price escalation (per annum)

Foreign currency portion:

5%

Local currency portion:

10%

8.2 Projet Cost Estimation (January, 1983) and Scope

The project cost has been estimated in the following scope based on the prices as of January, 1983.

1. Land

Since the land of the Ex Comal Sugar Factory in Comal is owned by PTP, there is no need to procure a land for this project.

2. Machinery and Equipment (FOB)

The procurement prices of machinery and equipment necessary to produce 45 Ke/day of ethanol and 56 kg/day of Corynecin. The estimation has been made split in two portions of foreign and local currencies.

3. Ocean Freight and Insurance

These expenses are estimated based on the tariff effective as of January, 1983. The gross freight tonnage of the machinery and equipment is about 5,000.

4. Inland Transportation and Handling

Expenses necessary to land the machinery and equipment in the Jakarta port and to transport them by tracks to the Comal site.

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5. Erection Work

The total man-days necessary to install the machinery and equipment and work for piping, insulation, painting, frames, electricity supply and telephone are 46,650.

6. Supervisory Work

The total man-days of the Japanese engineers necessary for supervision of the construction and operation guidance are 5,800. The air fares and remuneration are estimated for 40 engineers.

7. Building and Civil Engineering Work

The material expenses and labor charges necessary to remove the existing foundation, to repair the existing drainage, to rehabilitate the building and to newly construct the foundations of machinery and equipment and water intake cannal in the Ex Comal Sugar Factory.

8. Miscellaneous

Expenses to procure tools, fixture and etc. necessary for plant operation.

9. Know-how Fee

Know-how-fee necessary to introduce the fermentation techniques.

10. Pre-operation Expenses

1) Consulting fee

Consultants shall be hired for tender document preparation and technical and economical evaluation of submitted tender documents.

2) Training

Expenses necessary to dispatch trainees for technique acquisition.

3) Test run expenses

Expenses necessary to procure raw materials, fuel and etc. for test run.

11. Physical Contingency

The contingency is estimated at 5% of the foreign currency portion and 10% of the local currency portion in anticipation of unforeseen expenses.

Table 8-1 shows the above estimation results.

Table 8-1. Estimate of Project Cost (Jan. 1983)

Unit: 1,000

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Item	Foreign Curre	ency Portion	Rupiah Portion	Total	
	¥	Rp.	Ro.	Rp.	
Machinery & Equipment	2,417,846	7,001,679	276,868	7,278,547	
Ocean Freight & Insurance	98,503	285,248		285,248	
Inland Transp. & Handling			149,000	140,000	
Erection Work			186,596	186,596	
Supervisory Work	189,700	549,340		549,340	
Building & Civil Eng. Work			944,836	944,836	
Miscellaneous			43,437	43,437	
Know-how Fee	250,000	723,958		723,958	
Preoperation Expenses	28,050	81,228	90,683	171,911	
Total	2,984,099	8,641,453	1,682,420	10,323,873	

8.3 Required Project Cost

On the project cost estimation (Table 8-1) as of January, 1983, the disbursement schedule is established for each expense item according to the project schedule, and the total project cost is calculated by estimating the required amount at the disbursement points assuming that the prices rise at 5% per annum on the foreign currency portion and at 10% per annum on the local currency portion.

The following calculation formula is used:

 $P = PO (1 + r)^{ft}$

PO: Estimated price as of January, 1983

r: Annual price escalation rate (%)

n: Number of years after January, 1983

The results of calculation with the above formula are shown in Table 8-2. The total expenditures up to March 31, 1986 are shown in Table 8-3.

Table 8-2. Disbursement Schedule

Unit: Rp. 1,000

Item	Month.	Year	Foreign Currency Postion	Rupiah Portion	Total
Machinery & Equipment	Aug.,	1984	1,518,965	64,906	1,583,871
	Dec.,	1984	1,235,096	53,602	1,288,698
	Jun.,	1985	2,531,194	112,436	2 643 630
	Oct.	1985	2,572,696	116,065	2,688,761
			7,857,951	347,009	8,204,960
Ocean Freight & Insurance	Aug.,	1984	61,883		61,883
-	Dec.,	1984	50,318		50,318
	Jun.,	1985	103,121		103,121
·	Oct.,	1985	104,812		104,812
			320,134		320,134
Inland Transportation	Aug.,	1984		32,821	32,821
& Handling	Dec.,	1984		27,104	27,101
	Jun.,	1985		56,854	56,854
	Oct.,	1985		58,689	58,689
		· · · · · · · ·		175,468	175,468
Erection Work	Dec.,	1984		45,156	45,156
	Jun.,	1985		94,721	94,721
	Oct.,	1985		97,778	97,718
			<u> </u>	237,655	237,655
Supervisory Services	Dec.,	1984	121,130		121,130
	Jun.,	1985	124,121	ļ	124,121
	Oct.,	1985	126,156		126,156
	Feb.,	1986	256,449		256,449
			627,856		627,856
Building & Civil Eng. Work	Aug.,	1984		553,751	553,751
	Nov.	1984		567,104	567,104
				1,120,855	1,120,855
Miscellaneous	Feb.,	1986		58,740	58,740
	•			58,740	58,740
Know-how Fee	Oct.,	1985	831,284	· · · · · · · · · · · · · · · · · · ·	831,284
	•		831,284		831,284
Preoperation Expenses	Apr.,	1984	72,781		72,781
	Oct.,	1985	14,963	12,275	27,238
	Feb.,	1986		109,961	109,961
			87,562	122,236	209,980
Contingency	Sep.,	1984	153,009	134,444	287,453
-	Sep.	1985	333,239	71,752	404,991
			486,248	206,196	692,411
Grand Total		· · - · · · · · · · · · · · · · · · · ·	10,211,350	2,268,159	12,479,376

Table 8-3. Total Project Cost Required (March, 1986)

Unit: 1,000

ltem	Foreign Curre	ency Portion	Rupiah Portion	Total
IKIN	Y	Rp.	Rp.	Rp.
Machinery & Equipment	2,713,537	7,857,951	347,009	8,204,960
Ocean Freight & Insurance	110,550	320,134		320,134
Inland Transp. & Handling			175,468	175,468
Erection Work	·		237,655	237,655
Supervisory Work	216,814	627,856		627,856
Building & Civil Eng. Work			1,120,855	1,120,855
Miscellaneous			58,740	58,740
Know-how Fee	287,062	831,284		831,284
Preoperation Expenses	30,300	87,744	122,236	209,980
Contingency	167,913	486,248	206,196	692,444
Total	3,526,176	10,211,217	2,268,159	12,479,376

Table 8-4. Total Project Cost Required (Product Wise)

Unit: Rp. 1,000

	Ethanol	101	Corynecin	necin	7.5.2
men!	Foreign Portion	Rupiah Portion	Foreign Portion	Rupiah Portion	1001
Machinery & Equipment	4,367,479	152,354	3,490,472	194,655	8,204,960
Ocean Freight & Insurance	176,074		144,060		320,134
Inland Transp. & Handling		6.507		78,961	175,468
Erection Work		107,197		130,458	237,655
Supervisory Work	313,928		313,928		627.856
Building & Civil Eng. Work		492,656		658,199	1,120,855
Miscellaneous		29.370		29.370	58,740
Know-how Fee	415,642		415,642		831,284
Preoperation Expenses	43,872	92,138	43.872	30.098	209,980
Contingency	270.258	90,530	066'512	115,666	692,444
Total	5,587,253	1.060,752	4,623,964	1,207,407	12,479,376

Note: This table is worked out for distribution of production costs of ethanol and Corynecin.

Therefore, this table should not be used for the estimate of ethanol project or Corynecin project.

8.4 Fund Procurement Plan

Table 8-4 shows the fund procurement plan of this project.

Note: The terms and conditions of long-term loan are as follows:

Grace period : 4 years

Repayment period : Semi-annual payment in 10 years after the

grace period

Annual interest rate : 13.5%

The ratio of the net equity and long-term loan is 35:65.

Table 8-5. Fund Requirement Plan

Unit: 1,000

1

Fund Source		Month,	Year	Value
Own Capital		Apr.,	1984	4,450,000
				4,450,000
Long Term Loan	(1)	Dec.,	1984	1,476,871
	(2)	Jun.,	1985	2,896,357
	(3)	Oct.,	1985	3,832,406
	(4)	Feb.,	1986	269,271
				8,474,905
Total				12,924,905

Interest during construction period (Rp. 395,000,000) is included.

Chapter 9.

FINANCIAL ANALYSIS

Chapter 9. FINANCIAL ANALYSIS

The purpose of this study is to select several marketable products in quantity out of the 7 proposed fermentation products listed in the "Scope of Work" and to establish a practical construction project of a fermentation plant to produce them to realize effective utilization of the excess cane molasses which is the by-product from the sugar production increase implemented by the Indonesian government.

The study team selected ethanol, feed yeasts for animal and Corynecin antibiotics based on the market survey in Indonesia and gave technical and economical reviews to the first plan. However, since it was found that the plan for a plant to produce the three products would be financially impossible, as described in the latter part of this chapter, the second plan was established for construction of a plant to produce a combination of profit making ethanol and Corynecin.

In this chapter, the plan of a plant to produce ethanol and Corynecin is described as the basic plan.

9.1 General Conditions

- 1. This project calls for start of preparation of plant construction in April, 1984 and operation start in April, 1986.
- 2. The project life is 15 years after start of the plant operation.
- 3. The prices as of December, 1982, at which time the field survey was conducted, are the standard for the financal analysis. Assumptions are applied for 5% per year hike on imported items and 10% per year hike on domestic items up to March, 1986. The prices shall be fixed for the period from April, 1986 to March, 2000.

The calculation formula applied is as follows:

 $P = PO(1 + r)^n$

PO: Prices as of December, 1982

r : Annual price escalation rate (%)

n : Number of years after December, 1982

9.2 Financial Calculation Conditions for Basic Plan

The basic plan referred to in the title is the plan for daily production of 45 KV ethanol and 56 kg Corynecin.

1. Production and sales conditions

Table 9-1 shows the production and sales conditions.

Table 9-1. Sales and Production

	Unit	Ethanol	Corynecin
Annual Production Capacity	KR	15,120	
	Kg		18,816
Inventory Level	Month	0.5	0.5
Operation Level			
Apr. 1986 - March 1987	%	80	70
Apr. 1987 – March 1988	Ç.	90	85
Apr. 1988 - March 2000	%	100	100
Unit Selling Price	Rp./K₹	361,220	
	Rp./Ton		32,521,000

2. Variable costs

The conditions of variable costs necessary to produce 1 K8 of ethanol and 1 ton of Corynecin are shown in Table 9-2. The stock level of the raw materials and others related to the variable costs are as follows:

Cane molasses Quantity required for 1 month operation

Fuel oil Quantity for 1 month operation
Chemicals Quantity for 1.5 month operation

Table 9-2. Variable Cost

Dans material Chamicals Cata	Unit	Unit Price	Consumption	
Raw material, Chemicals & etc.	Unit	Onn rike	Alcohol (kt)	Corynecin (Ton)
· Molasses	Kg	27.26	3,300	111,300
- Oleic Acid	Kg	1,746.03	1.24	
- Algînate	Kg	7,281.76	0.344]
· CSL	Kg	420.69		2,179
· Amm. Sulfate	Kg	204.46		4,357
- Ammonia	Kg	199.01		4,464
- Butanol	Kg	727.71		5,804
· Other Chemical	Rp./unit		5,018.37	3,536,370
- Fuel Oil	ę	122.68	252	168,000
· Water	m³	0.31	144	129,000
· Total	Rp./unit		130,606.4	34,140,163

3. Fixed expense conditions

1) Depreciation expenses

Number of depreciation years on depreciative assets such as fixed assets and deferred assets

Machinery and equipment	8 years
Building and structures	20 years
Other fixed assets	5 years
Preoperation expenses	5 years
Interest during construction	5 years
Contingency	8 years

2) Maintenance and repair expenses

The annual maintenance and repair expenses are calculated at the following ratios applied to the purchase prices.

Buildings	2%	
Machinery and equipment	3%	
Contingency	3%	

3) Fire insurance premium

The annual fire insurance premium is calculated at the following ratios applied to the purchase prices.

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Buildings	1%		
Machinery and equipment	1%		
Contingency	1%		
Other fixed properties	1%		

4) Man power cost

The monthly man power cost is as shown in Table 9-3.

Table 9-3. Monthly Man Power Cost

	Salary & Wage	No. of Person	Required M.P.C.
Manager	545,240	12	6,542,880
Specialist	278,120	29	8,065,480
Skilled Labour (A)	136,310	38	5,179,780
Supervisor	124,400	11	1,368,400
Unskilled Labour (B)	81,790	84	6,870,360
Unskilled Labour	40,890	2	81,780
Clerk	102,690	24	2,464,560
Total		200	30,573,240

5) Other fixed expenses

Rp 180 million per year is calculated as additional fixed expenses.

3. Long term foan interest

Loan conditions

Grace period 4 years

Repayment period 10 years after the grace period

Annual interest rate 13.5%

Repayment method Semiannual installment

The repayment schedule of loan is shown in Table 10-4.

Table 9-4. Repayment Schedule

REPAYMENT SCHEDULE FOR INDONESIA SUGAR BY-PRO			(RP. 1.0		1
YEAR	1984	1985	1986	1987	1988
(DOMESTIC CURRENCY)			~		
DONESTIC REPAYMENT	0		0	0	0
(FOREIGH CURRENCY)			• • • • • • • • • • • • • • • • • • • •	•••••	••••••
LONG TERH LOAN	0	1.477	6,998	0	0
PRINCIPAL REPAYMENT	0	0	0	Ō	0
INTEREST REPAYMENT	0	0	Ö	1,144	1,144
DEBT (PRIN.+INTER.)	0	0	ŏ	1.144	1.144
BALANCE AFT. PAYMENT	0	1,477	8.475	8+475	8.475
FOREIGH REPAYMENT	0	0	0	1,144	1.144
TOTAL REPAYMENT	0	0	0	1,144	1.144

REPAYMENT SCHEDULE FO	OR LONG TERM	LOAN & BOND			= 2
INDONESIA SUGAR BY-PI	KOUUCI INDUS	TRY PROJECT	(RP, 1,0	000,000	
YEAR	1989	1990	1991	1992	1993
(NAMESTIC CHARGINGV S	\				
DONESTIC REPAYMENT	0	0		0	
LONG TERH LOAN	0	0	0	0	(
TRINCIPAL REPAYMENT	0	293	847	847	847
EBT (PRIN.+INTER.)	1,144	1.127	1.042	931	820
LONG TERM LOAN PRINCIPAL REPAYMENT INTEREST REPAYMENT UEBT (PRIN.+INTER.) BALANCE AFT.PAYMENT	8,475	8.182	7.335	6,487	5,640
FOREIGN REPAYMENT	1,144	1,419	1.889	1.779	1.658
TOTAL REPAYMENT	1,144		1.889	1.770	
TOTAL REPAYMENT	**********		********	*********	90041
				DACE	= 3
REPAYMENT SCHEDULE FO INDONESIA SUGAR 8Y-PA	REDUCT INDUST	TRY PROJECT	(RP. 1,0	00.000)	
YEAR	1994	1995	1996	1997	1998
OOMESTIC CURRENCY)	1				
OMESTIC REPAYMENT	0	0	0	0	
FOREIGN CURRENCY) ONG TERM COAN	n	Λ.	•	^	
RINCIPAL REPAYMENT	847	847	847	847	847
INTEREST REPAYMENT	710	599	488	377	266
SCOT (PRIM.+INIER.)	1,557	1.446	1.336	1.225	1.114
ONG TERM CORRENCY) ONG TERM COAN 'RINCIPAL REPAYMENT THIEREST REPAYMENT EBT (PRIN.+INTER.) MALANCE AFT.PAYMENT OREIGN REPAYMENT	40672	3,743	3,097	2+250	1,402
OREIGN REPAYMENT	1,557	1.446	1.336	1,225	1,114
OTAL REPAYMENT	1+557	1,446	1.336	1,225	1.114
************	**********	**********	**********	********	********
EPAYMENT SCHEDULE FO	R LONG TERM	LOAN & BOND		PAGE	= 4
NOONESIA SUGAR BY-PR	RODUCT INDUST	RY PROJECT	(RP- 1:0	99,000)	
YEAR	1999	2000			
DONESTIC CURRENCY)		2000			
	•••••				
WHESTIC REPAYMENT	0	0			
FOREIGN CURRENCY) ONG TERM LOAM	_	_			
RINCIPAL REPAYMENT	0 847	0 555			
INTEREST REPAYMENT	156	50			
EBT (PRIN.+INTER.)	1.003	605			
ALANCE AFT. PAYMENT	555	0			
OREIGN REPAYMENT	1.003	605			
OTAL REPAYMENT		605			

4. Taxes

The corporation tax is levied to the profit before tax after the 4-years tax holiday of the operation start.

The tax rate is 45%.

 The divident is assumed to be 15% of the paid-in capital, should a profit be made after paying the corporation tax, provided that the total dividend does not exceed the profit after tax.

9.3 Financial Statements of Basic Plan

9.3.1 Production cost statements

1. Production cost of ethanol

The production cost of ethanol, excluding the interests on the loan, is shown in Table 9-2. The production cost of 1 Kl ethanol is Rp 230,100 in the "1988 March term of fiscal year" as the highest and drops to Rp 165,900 in the "2000 March term" in which the depreciation of the machinery and equipment completes.

The sales price of ethanol is Rp 361,200 per 1 KC indicating a high profitability.

When the interests on the long term loan is split in the ratio of facility investment amount between ethanol and Corynecin, the production cost of ethanol including the interests is Rp 273,300 per KC in the "1987 March term" in which the burden of depreciation is the greatest.

2. Corynecia production cost

The production cost of Corynecin, excluding the interests on the toan, is shown in Table 9-6. The production cost of 1 ton Corynecin is Rp 121,551,700 in the "1987 March term" as the highest and drops down to Rp 61,669,000 in the "2000 March term".

However, the sales price of Corynecin is Rp 32,521,000 per ton, and Corynecin is

not profitable at all. Accordingly, production of Corynecin alone is financially impossible.

Significance of this project can be observed in the effective use of cane molasses by concurrently producing Corynecin and highly profitable ethanol.

9.3.2 Production and sales plans

The production and sales plans for each year are shown in Table 9-7.

9.3.3 Income statement

Since the depreciation period of the machinery and equipment investment is 8 years, the sales profit ratio is less than 7% up until the "1995 March term" through which the investment is depreciated. After the period, however, the sales profit ratio rises to 17.4% – 21.36%, making the average ratio of 4.84% in the 15 years. Superiority of this project can be recognized when this sales profit ratio is compared with 2 to 3% of the sale profit ratio in manufacturing industries of advanced countries where much of the investment has been fairly depreciated. Superiority of this project is confirmed, even in combination of Corynecin, if the ethanol market can be established.

The income statement is shown in Table 9-8.

9.3.4 Fund flow statement

The review results of Table 9-9, Fund flow statement, indicate that the fund necessary for production activities and repayment of the loans can be obtained from product sales for 15 years after production commencement.

1

Significance of this project, in which the fund flow is very stabilized, is really great in Indonesia since in the country there are not a few enterprises whose management activities are disturbed by lack of fund and obliged to ask support of the government fund.

9.3.5 Balance sheet

The review results of Table 9-10, balance sheet, indicate that no dividend can be paid for 6 years after production commencement, but that dividend can be paid starting from the "1992 March term". The cumulative dividend paid up to the "2000 March term" is equivalent to about 95% of the own capital of Rp 4,450 million.

Also the financial situation is extremely sound with the average current ratio of 482% and quick acid ratio of 446% for the 15 years.

9.3.6 Break-even point analysis

The break-even point is shown in Table 9-11 assuming that ethanol and Corynecin are produced in about the same operation rate. Fig. 9-1 shows a break-even point chart. The break-even point of each year in the 15 years resides on the sales line between BEP*1 and BEP*2.

9.3.7 Internal rate of return

1. The internal rates of return are as follows, as shown in Table 9-2.

ROI before tax	15.15%
ROL after tax	13.37%
ROE after tax	11.42%

This project is feasible if PTP can sell ethanol as the sales plan of this project indicates.

2. Sensitivity analysis

In this study, the sensitivity analysis is carried out for the case of the sales price, variable costs and investment fluctuate up or down by 10%.

The sensitivity analysis results are given in Fig. 9-2, Fig. 9-3 and Fig. 9-4.

In this study, the investment is estimated in detail and contingency is calculated at 5% on the foreign currency portion and 10% on the local currency portion. Accordingly, there is few element causing increase of the investment amount.

It is recommended that the Indonesian Government takes protective measures to maintain sales prices of the ethanol and Corynecin.

9.3.8 Case study

Upon a strong request from SBPN, we studied the case to substitute the Rp 30,000 per ton of cane molasses and Rp 150 per 2 of fuel oil for the prices as of December, 1982.

In this case, the variable cost increases by about 50% of the basic plan, substantially lowering the profitability. As the result, the internal rates of return will drop as shown below.

ROI before tax

3.34%

ROI after tax

3.27%

ROE after tax

No solution

Under the circumstances, the cash fund is short for 15 years and the management will fail.

The price of cane molasses violently fluctuates. For healthy growth of the fermentation plant using cane molasses as the raw material, the price of cane molasses must be stabilized.

9.4 Construction Plan of 3-Item Production Plant

Prior to analysing the basic plan, we analysed the financial situation of the construction plan of a plant for daily production of 30 Kg ethanol, 10 ton feed yeasts for animal and 56 kg Corynecin. The results indicated that such a project was infeasible since the variable cost ratio were extremely high on feed yeasts for animal and Corynecin, and a large amount must be invested for the plant, and these disadvantages can not be offset by production of highly profitable ethanol. The internal rates of return in the 3-item production plan are hopeless figure as shown below.

ROI before tax

-10.3316%

ROI after tax

-10.3316%

Accordingly, in this report, we adopt the plan to daily produce 45 KP ethyl alcohol and 56 kg Corynecin, described in 9-2, as the most practical plan. The financial statements for the case of producing the three items are attached to the Appendix for reference.

- Table 9-5. Production Cost -ETHANOL-

PAGE = 1

PRODUCTION COST STATEMENTS
1.S.1. PROJECT (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

	=========				******
YEAR	1984	1985	1986	1987	1988
**************************************	222222222	*========		*****	========
MATERIALS VOLUME MOLASSES	^		_		
OLEIC ACID	0 0	0	0	39.917	44.906
ALGINATE	ŏ	0	0	15 4	17 5
OTHER CHEMICAL	ň	ň	u G	61	33
	========	=========			========
MOLASSES	0	0	0	907	1,190
OLEIC ACID	0	0	0	22	29
ALGINATE	0	0	0	25	33
OTHER CHEMICAL	0	0	0	51	66
RAU MATERIALS COST	0	0	0	* 604	
BY-PRODUCT CREDITS	ŏ	0	0	1,004 D	1,318
FUEL OIL	ŏ	Ô	Ö	312	409
VATER	ŏ	ŏ	ŏ	0	107
***		• • • • • • • • • • • •	· • • • • • • • • • • • • • • • • • • •		
VARIABLE COST TOTAL	0	0	0	1.317	1.728
MAN POWER COST	0	О	0	172	172
OTHER FIXED COST	Ŏ	ŏ	ŏ	85	86
repair maintenam.	0	0	Ō	182	182
INSURANCE	0	0	0	63	63
TAX & LICENSES	0	0	0	0	0
FIXED COST TOTAL	0	0	0	503	503
GEPRCI. & AMOTIZAY.	0	0	0	901	901
EX-FACTORY PRD.COST	0	0	0	2.720	3.131
UNIT DIRECT COST	0.0000	0.0000	0.0000	0.2249	0.2301

PRODUCTION COST STATEMENTS
1.S.I. PROJECT (RP. 1.000.000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

*************	=======================================	=======================================	**========	========	
YEAR	1989	1990	1991	1992	1993
MATERIALS VOLUME	=======================================	=======================================		=======================================	*******
MOLASSES	49+896	40 004	10 101		
OLEIC ACID	171070	49,876 19	49.896	49,896	49,896
ALGINATE	5	5	19 .5	19 5	19
OTHER CHEMICAL	76	76	76	3 76	5 76
=======================================	=======================================				70 =========
MOLASSES	1.315	1.360	L-360	1,360	1,360
OLEIC ACID	32	33	33	33	33
ALGINATE	37	38	38	38	38
OTHER CHEMICAL	73	76	76	76	76
RAU MATERIALS COST	1,456	1 507		******	
BY-PRODUCT CREDITS	0.411	1,507	1,507 0	1,507	1,507
FUEL OIL	452	467	467	0 467	0
VATER	1	73.	101	104	467
**					
VARIABLE COST TOTAL	1,909	1.975	1,975	1,975	1,975
MAN FOVER COST	172	172	172	172	172
OTHER FIXED COST	86	36	86	86	86
REPAIR HAINTENAN.	182	182	182	182	182
INSURANCE	63	63	63	63	63
TAX & LICENSES	0	0	• 0	. 0	0
FIXED COST TOTAL	503	503	503	503	503
		·			
CEPRCI. & ABOTIZAT.	901	901	901	874	736
EX-FACTORY PRO.COST	3.312	3,378	3,378	3.352	3.214
UNIT DIRECT COST	0.2191	0.2234	0.2234	0.2217	0.2125
=======================================	=======================================		=======================================		========

PRODUCTION COST STATEMENTS

1.S.I. PROJECT (RP. 1.000.000)

ACCOUNTING DATE --- HONTH (3) DATE (31)

**********				==========	========
YEAR	1994	1995	1996	1997	1998
HATERIALS VÖLUHE		=======================================	=======================================	***********	
MOLASSES	49,896	40.007	40.404		
OLEIC ACID	43,636	49,896	49.896	49,896	49.896
ALGINATE	5	19 5	19 5	19 5	19
OTHER CHEMICAL	76	76	76		.5
************		.==========		70	76
MOLASSES	1,360	1.360	1.360	1.360	1,360
OLEIC ACID	33	33	33	33	33
ALGINATE	38	38	38	38	38
OTHER CHEMICAL	76	76	76	76	76

RAW MATERIALS COST	1,507	1,507	1,507	1 - 507	1.507
BY-PRODUCT CREDITS	0	0	0	0	0
FUEL OIL	467	467	467	467	467
VATER	1	1	1	1	1
VARIABLE COST TOTAL	1.975	1.975	1.975	1.975	1.975
MAN POWER COST	172	172	172	172	172
OTHER FIXED COST	86	88	86	86	38
REPAIR MAINTENAN.	182	182	182	182	182
INSURANCE	63	63	63	63	63
TAX & LICENSES	0	0	0	ō	ő
FIXED COST TOTAL	503	503	503	503	503
DEPRCI. & AHOTIZAT.	736	31	31	31	31
EX-FACTORY PRD.COST	3,214	2,508	2.508	2,508	2.508
UNIT DIRECT COST	0.2125	0.1659	0.1659	0.1659	0.1659
			·		

PRODUCTION COST STATEMENTS
1-S-L- PROJECT (RP. 1-000-000)
ACCOUNTING BATE --- MONTH (3) DATE (31) ************************ YEAR 1999 2000 ***************************** MATERIALS VOLUME

PAGE = 4

MOLASSES 49,896 49:896 19 OLEIC ACID 19 5 ALGINATE OTHER CHEMICAL 76 76 MOLASSES 1.360 OLEIC ACID 33 33 ALGINATE 33 38 OTHER CHEMICAL 76 76 RAY MATERIALS COST 8Y-PRODUCT CREDITS 1,507 1.507 0 FUEL OIL 467 467 MATER 1 VARIABLE COST TOTAL 1.975 1,975 ------MAN POWER COST 172 172 OTHER FIXED COST 86 86 REPAIR. MAINTENAN. 182 182 INSURANCE 63 63 TAX & LICENSES 0 0 FIXED COST TOTAL 503 503 DEPREI. & AMOTIZAT. 31 EX-FACTORY PRO.COST 2.508 2,508 UNIT DIRECT COST 0.1659 0.1659

(1

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Table 9-6. Production Cost - CORYNECIN -

PASE = 1

PRODUCTION COST STATEMENTS
L-S.L. PROJECT (CORYNECIN) (RP. 1,000,000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

YEAR	1984	1985	1986	1987	1983
TERESESSESSESSESSESSESSESSESSESSESSESSESS	=======================================	=======================================	=======================================	==========	######################################
MOLASSES	0	0	G	1.466	1.780
CSŁ	ě	Ŏ	ŏ	29	35
amh. Sulfate	0	0	0	57	70
Alyonia	0	0	0	59	71
SUTANOL	0	Ō	0	76	93
OTHER CHEMICAL	0	0	0	47	57
MOLASSES	0	0	0	33	46
CSL	Ŏ	Ŏ	ŏ	10	14
AMI SULFATE	Ó	0	0	10	14
Alvora	0	0	0	10	14
BUTANOL	Q	0	0	45	65
OTHER CHEMICAL	0	0	0	39	54
RAY MATERIALS COST	0	· · · · · · · · · · · · · · · · · · ·	0	148	206
BY-PRODUCT CREDITS	ŏ	ŏ	ŏ	ŏ	ű
FUEL OIL	0	Ō	Ö	226	315
VATER	0	0	0	0	1
VARIABLE COST TOTAL	0	0	0	375	522
HAN POWER COST	0	0	0	195	195
OTHER FIXED COST	ŏ	ŏ	ŏ	97	97
repair Maintenay.	0	0	0	148	148
INSURANCE	0	0	0	53	53
TAX & LICENSES	0	0	0	0	o
FIXED COST TOTAL	0	0	0	493	493
DEPRCI. & AMOTIZAT.	0	0	O	733	733
EX-FACTORY PRO.COST	0	0	0	1.601	1,743
WILL DIRECT COST	0.0000	0.0000	0.0000	121.5517	109-3058

PAGE = 2

PRODUCTION COST STATEMENTS
1.S.I. PROJECT (CORYNECIN) (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

======================================					72222222
YEAR	1989	1990	1991	1992	1993
	=======================================	======================================		===========	=======
MATERIALS VOLUME					
HOLASSES	2.094	2.094	2,094	2.094	2.094
CSL	41	41	41	41	41
ANH. SULFATE	82	82	82	82	82
AMIÓNIA BUTANÓL	84	84	84	84	. 84
	109	109	109	109	109
OTHER CHEMICAL	67	67	67	67	67
MOLASSES	=======================================	*********			
CSL	54	57	57	57	57
AM. SULFATE	16	17	17	17	17
AMONIA	16 16	17 17	17	17	17
BUTANOL	75	79	17 79	17 79	17
OTHER CHEMICAL	63	67	67	67	79
· · · · · · · · · · · · · · · · · · ·			01	01	67
RAY MATERIALS COST	241	254	254	254	254
BY-PRODUCT CREOITS	0	0	0	Ô	
FUEL OIL	368	388	388	388	388
VATER	1	1	1	· ĭi	1
• •					
VARIABLE COST TOTAL	610	642	642	642	642
MAN FOUER COST	195	195	195	195	195
OTHER FIXED COST	97	97	97	97	97
sepair maintenay.	148	148	148	148	148
INSURANCE	53	53	53	53	53
TAX & LICENSES	0	O	0	0	0
FIXED COST TOTAL	493	493	493	493	493
DEPROL & ADOTTRAT.	733	733	733	727	599
EX-FACTORY PRD.COST	1.837	1.869	1.869	1.862	1.734
UNIT DIRECT COST	97.6042	99.3112	99.3112	98.9605	92.1684

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PAGE = 3

PRODUCTION COST STATEMENTS
1.S.1. PROJECT (CORYNECIN) (RP. 1.000.000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

11321222224522522222	=======================================		=======================================		
YEAR	1994	1995	1996	1997	1993
*********	=======================================				========
MATERIALS VOLUME					
MOLASSES	2.094	2.074	2.094	2.094	2,694
ÇSL	41	41	41	41	41
ANM. SULFATE	82	32	82	82	82
APHONIA	84	84	84	84	84
SUTANOL	109	109	109	109	109
OTHER CHEMICAL	67	67	67	67	67
	=============	=========			======================================
HOLASSES	57	57	57	57	57
CSL	17	17	17	17	17
AMM. SULFATE	17	17	17	17	17
APHONIA	17	17	17	17	17
CUTANOL	79	79	79	79	79
OTHER CHEMICAL	67	67	67	67	67
044 44760146 6007				• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • •
RAY MATERIALS COST	254	254	254	254	254
BY-PRODUCT CREDITS	0	0	0	0	0
FUEL OIL VATER	388	388	388	388	388
CAIES	1	1	ı	1	1
VARIABLE COST TOTAL	642	642	642	642	642
MAIN DOVED FORT					
MAN POWER COST OTHER FIXED COST	195	195	195	195	195
	97	97	97	97	97
REPAIR MAINTENAN.	148	148	148	148	148
INSURANCE TAX & LICENSES	53	53	53	53	53
THY & FICEUSES	0	0	0	0	0
FIXED COST TOTAL	493	493	493	493	493
OEPRCI. & AMOTIZAT.	599	25	25	25	25
EX-FACTORY PRD.COST	1.734	1,160	1.160	1.160	1,160
UNIT DIRECT COST	92-1684	61-6691	61.6691	61.6591	61.6691
			-		

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FRODUCTION COST STATEMENTS
1.S.I. PROJECT (CORYNECIN) (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

	********	*******
YEAR	1999	2000
	*=========	========
MATERIALS VOLUME		
MOLASSES	2.094	2.094
CSL	41	41
Ann. SULFATE	82	. 82
AMONIA	84	84
BUTANOL	169	109
OTHER CHEMICAL	67	.67
MOLASSES	57	57
CSL	17	17
ANNI SULFATE	17	17
AMMONIA	17	17
BUTAYOL	79	79
OTHER CHEMICAL	67	67
RAW MATERIALS COST	254	254
BY-PRODUCT CREDITS	0	0
FUEL OIL	388	388
VATER	1	1
VARIABLE COST TOTAL	642	647
VANIHOLE COST TOTAL	242	092
MAN POWER COST	195	195
OTHER FIXED COST REPAIR MAINTENAY.	97	
REPAIR MAINTENAN.	148	
INSURANCE	53	
TAX & LICENSES	0	0
* • •		
FIXED COST TOTAL	493	493
GEPROL. & AMOTIZAT.		
UEPKUI. S AFWIIZRI.	25	25
EX-FACTORY PRD.COST	1.160	1.160
=======================================		
UNIT DIRECT COST	61.6691	61.6691

9-18

Table 9-7. Production and Sales

*****************		*********		+++++++++++ PAGE	********
PRODUCTION SALES PL INDONESIA SUGAR BY-F			C RP. 1.0 HTTNG DATE -	00,000)	-
)					
YEAR	1984	1985	1986	1987	1988
HAIH PRODUCT NO 1	ALCOHOL	1	_		
RATED CAPACITY CAPAC: UTILIZATION	0.000 %	0 000 %	0.000 %	15,120 80,000 %	15:120
PRODUCTION VOLUME	0.000 2	0.000 %	0.000 2	12,096	90.000 % 13.608
BEGINNING INVENTORY		ŏ	ŏ	Ó	504
ENDING INVENTORY	-	0	0	504	567
SALES VOLUME	0	0	0	11,592	13,545
UNIT SALES PRICE SÁLES REVENUE	0.0000	0.0000	0.0000	0.3612 4.187	0.3612 4.893
SALES REVEILE	-	· · · · · · · · · · · · · · · · · · ·		4.107	41073
MAIN PRODUCT NO 2	CORYNECIN	•			
RAYED CAPACITY	0	0	0	19	19
CAPAC. UTILIZATION		0.000 %	0.000 %	70.000 %	85.000 %
PRODUCTION VOLUME - BEGINNING INVENTORY	0	0	0 n	13 0	16
ENDING INVENTORY		ő	ő	ĭ	i
SALES VOLUME	0	Ó	Ō	13	16
UNIT SALES PRICE			0.0000		
SALES REVENUE	0	0	0	410	516
TOTAL SALES REVENUE	0	Ó	0	4.598	5.409
PRODUCTION SALES POLITION ESTA SUGAR BY-	 *******************************	IRY PROJECT		PAGE	= 2
PRODUCTION SALES P	 *******************************	IRY PROJECT	C RP 1.0	PAGE	= 2
PRODUCTION SALES POLITION ESTA SUGAR BY-	 *******************************	IRY PROJECT	C RP 1.0	PAGE	= 2
PRODUCTION SALES PORTINGONESIA SUGAR BY-	LAN PRODUCT 1KDUSI	TO SLOSS YST	C RP. 1.0	PAGE 000+000 > HONTHC 3) DATE(31
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY	LAN PRODUCT INDUST 1989 ALCOHOL 15,120	1990 15,120	C RP. 1.0 RITING DATE -	PAGE 090,000 } HONTHC 3	1993
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY	LAN PRODUCT INDUST 1989 ALCOHOL 15,120	1990 15-120	1991 15.120	PAGE 000,000 > HONTHC 3 1292 15,120 100,000 %	1993
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME	1989 ALCOHOL 15.120 100.000 %	1990 15-120 100-006 %	1991 15.120 160.000 %	PAGE 000,000 } HONTHC 3 1292 15,120 160,000 % 15,120	1993 15.120 100.000 %
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY	1989 ALCOHOL 15-120 100-000 % 15-120 567	1990 1990 15,120 100,000 %	1991 15-120 160,000 %	1992 15,120 100,000 ½ 15,120 630	1993 15.120 100.000 % 15.120 630
PRODUCTION SALES PONDOMESTA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY	1989 ALCOHOL 15-120 100-000 % 15-120 567	1990 15-120 100-006 %	1991 15.120 160.000 %	PAGE 000,000 } HONTHC 3 1292 15,120 160,000 % 15,120	1993 15.120 100.000 %
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE	1989 ALCOHOL 15.120 100.000 % 15.120 567 630 15.057 0.3612	1990 1990 15.120 100.000 × 15.120 630 630 15.120 0.3612	1991 15.120 160.000 ½ 15.120 630 630 15.120 0.3612	1992 15,120 160,000 ½ 15,120 630 630 15,120 0,3612	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE	1989 ALCOHOL 15.120 100.000 % 15.120 567 630 15.057 0.3612 5.439	1970 1970 15.120 100.000 ½ 15.120 630 630 15.120 0.3612 5.462	1991 15-120 160.000 ½ 15-120 630 630 15-120	1992 15,120 160,000 ½ 15,120 630 630 15,120	1993 15.120 100.000 % 15.120 630 630 15.120
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE	1989 ALCOHOL 15,120 100,000 ½ 15,120 567 630 15,057 0,3612 5,439	1970 1970 15.120 100.000 ½ 15.120 630 630 15.120 0.3612 5.462	1991 15.120 160.000 ½ 15.120 630 630 15.120 0.3612	1992 15,120 160,000 ½ 15,120 630 630 15,120 0,3612	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE	1989 ALCOHOL 15,120 100,000 ½ 15,120 567 630 15,057 0,3612 5,439	1970 1970 15.120 100.000 ½ 15.120 630 630 15.120 0.3612 5.462	1991 15.120 160.000 ½ 15.120 630 630 15.120 0.3612	1992 15,120 160,000 ½ 15,120 630 630 15,120 0,3612	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATEO CAPACITY CAPAC. UTILIZATION	1989 ALCOHOL 15,120 100.000 ½ 15,120 567 630 15,057 0.3612 5,439 CORYNECIN 19	1990 15,120 100,006 % 15,120 630 630 15,120 9,3612 5,462	1991 15,120 100,000 ½ 15,120 630 630 15,120 0,3612 5,462	PAGE 000.000 } HONTHC 3 1992 15,120 100.000 ½ 15,120 630 630 15,120 0.3612 5,462	1993 15.120 100.000 % 15.120 630 15.120 0.3612 5.462
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATEO CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME	1789 ALCOHOL 15,120 100,000 % 15,120 567 630 15,057 0,3612 5,439 CORYNECIN 19 100,000 %	1990 1990 15.120 100.000 % 15.120 630 630 630 15.120 0.3612 5.462	1991 15.120 160.000 % 15.120 630 630 15.120 0.3612 5.462	1992 15,120 100,000 % 15,120 630 630 15,120 0,3612 5,462	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME ESCHNING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME ESCINNING INVENTORY	1989 ALCOHOL 15.120 100.000 % 15.120 567 630 15.057 0.3612 5:439 CORYNECIN 19 100.000 %	1990 1990 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462	1991 15.120 100.000 ½ 15.120 630 630 15.120 0.3612 5.462	1992 15,120 160,000 ½ 15,120 630 630 15,120 0,3612 5,462	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME EGINNING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATEO CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME EGINNING INVENTORY ENDING INVENTORY	1989 ALCOHOL 15.120 100.000 % 15.120 567 630 15.057 0.3612 5:439 CORYNECIN 19 100.000 %	1990 1990 15-120 100.000 ½ 15-120 630 630 15-120 0.3612 5-462 19 100.000 ½	1991 15-120 160-000 ½ 15-120 630 630 15-120 0-3612 5-462	1992 15.120 160.000 ½ 15.120 630 630 15.120 0.3612 5.462	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462
PRODUCTION SALES PINDOMESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME ENGING INVENTORY SALES VOLUME UNIT: SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATEO CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY SALES VOLUME ENDING INVENTORY SALES VOLUME	1989 ALCOHOL 15.120 100.000 % 15.120 567 630 15.057 0.3612 5:439 CORYNECIN 19 100.000 %	1990 1990 15.120 100.006 % 15.120 630 630 15.120 0.3612 5.462	1991 15.120 160.000 ½ 15.120 630 630 15.120 0.3612 5.462 19	1992 15,120 160,000 % 15,120 630 630 15,120 0,3612 5,462	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR HAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATEO CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE	1989 ALCOHOL 15,120 100,000 % 15,120 567 630 15,057 0.3612 5,439 CORYNECIN 19 100,000 % 19 100,000 %	1970 1970 15,120 100,000 % 15,120 630 630 15,120 9,3612 5,462 19 100,000 % 19 1 19 32,5210 612	1991 15-120 160-000 ½ 15-120 630 630 15-120 0-3612 5-462	1992 15.120 160.000 ½ 15.120 630 630 15.120 0.3612 5.462	1993 15.120 100.000 % 15.120 630 15.120 0.3612 5.462
PRODUCTION SALES PINDONESIA SUGAR BY- YEAR MAIN PRODUCT NO 1 RATED CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE SALES REVENUE HAIN PRODUCT NO 2 RATEO CAPACITY CAPAC. UTILIZATION PRODUCTION VOLUME BEGINNING INVENTORY ENDING INVENTORY SALES VOLUME UNIT SALES PRICE	1989 ALCOHOL 15.120 100.000 % 15.120 567 630 15.057 0.3612 5.439 CORYNECIN 19 100.000 % 19 11 19 32.5210 608	1970 1970 15,120 100,000 % 15,120 630 630 15,120 9,3612 5,462 19 100,000 % 19 1 19 32,5210 612	1991 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462 19 100.000 % 19 11 19 32.5210 612	1992 15,120 100,000 ½ 15,120 630 630 15,120 0,3612 5,462 19 100,000 ½ 19 1 19 32,5210 612	1993 15.120 100.000 % 15.120 630 630 15.120 0.3612 5.462 19 100.000 %

```
PAGE = 3
 PRODUCTION SALES PLAN
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT ( RP. 1,000,000 )
                                  ACCOUNTING DATE -- HONTH( 3 ) DATE( 31
                                   _____
  YEAR 1994 1995 1996 1997 1998
                             -----
TOTAL SALES REVENUE 6.074 6.074 6.074 6.074
                                                         PAGE = 4
 PRODUCTION SALES PLAN
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT ( RP. 1.000.000 )
                                   ACCOUNTING DATE -- MONTH( 3 ) DATE( 3)
YEAR

MAIN PRODUCT NO 1 ALCOHOL

RATEO CAPACITY 15,120 15,120
CAPAC, UTILIZATION 100,000 % 100,000 % PRODUCTION VOLUME 15,120 15,120
CAPACITATING INVENTORY 630 630
630 630
15,120
                    630 630
630 630
15,120 15,120
0,3612 0,3612
5,462 5,462
EEGIRING INVENTORY
ENDING INVENTORY
SALES URLIBSE
SALES VOCUME
UNIT SALES PRICE
SALES REVENUE
     MAIN PRODUCT NO 2 CORYNECIN
RATEO CAPACITY 19 19
CAPAC. UTILIZATION 100.000 % 100.000 %
PRODUCTION VOLUME 19 19
PRODUCTION VOLUME 19
BEGINNING INVENTORY 1
ENDING INVENTORY 1
SALES VOLUME 19
                                    ì
TOTAL SALES REVENUE 6:074 6:074
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Table 9-8. Income Statement

INCOME STATEMENTS INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000, 000)

	ACCOUNTING	DATE HO	ынс з э	DATEC	31)	
=======================================		#6265252525	========	=====		********
YEAR	1984	1985	1986		1987	1988
******	=======================================	=== =================================	=========	=====	=======	========
SALES REVENUE	0	•	D	0	4.598	5,409
TÁTÁL CÁCT ÁC CALCO		=== =================================		=====		*========
TOTAL COST OF SALES	บ		0 	0	4,140	4.855
VARIABLE COST TOTAL		(0	0	1.691	2.250
HOLASSES	0			0	940	1.237
OLETC ACID	0		Ď	ŏ	22	29
ALGINATE	Ō	(Ö	ŏ	25	33
CSL	0		D	Ö	10	14
ann. Sulfate	0		D	0	10	14
athonia	0		0	0	10	14
BUTAHOL	0	•	0	0	46	65
OTHER CHEMICAL	0	1	0	0	89	120
FUEL OIL	0		0	0	538	724
VATER	0	•	0	0	1	1
CREDIT OF BY-PROD.	0		0	0	0	0
FIXED COST TOTAL	0		0	0	2,629	2.629
DEPRICIATION	0		0	9	1,252	1.252
MOTIZATION	ŏ		ŏ	ŏ	386	386
DEPR. OF ISSUE COST	ŏ		ŏ	ŏ	0	300
		• • • • • • • • • • •				
MAN POUER COST	0	1	0	0	367	367
OTHER FIXED COST	o	!	0	0	180	031
REPAIR MAINTENANCE						
INSURANCE	0		0 0	0	330	330
TAX & LICENCE FEE	Ó		0	0	114	
INV A CICCIOC ICE		' - 	U 		0	0
INC. INVENTORY (PROD)		ļ į	0	0	180	-24
****	=======================================	=======================================	========			=========
PROFIT ON SALES	0	l	0	0	458	554
OPERATING PROFIT						
OFERHIRO PROFIT	Ų	 	0	U	458	554
INT ON LONG TERM O.	0	l i	0	0	1.144	1,144
CH BOHD	ŏ		õ	ŏ	0	0
ON SHORT TERM O			ŏ	ŏ	ŏ	0
SUBSIDY	ň		ŏ	ŏ	0	ñ
3555555555555555		, F==========				
RET PROFIT BERITAX	0	•	0	0	-686	-590
INCOHE TAX	0		0	Õ	ő	ő
NET PROFIT AFT. TAX	0)	0	0	-686-	-590
	=======================================	=======================================	=======================================		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	

INCOME STATEMENTS INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000, 000)

ACCOUNTING DATE --- HONTH(3) DATE(31)

======================================		=======================================			
YEAR	1989	1990	1991	1992	1993
	*********	**=====================================	*======================================		=======================================
SALES REVENUE	6:047	6.074	6,074	6:074	6.074
TOTAL COST OF SALES	5,125	5,246	5,246	5,133	4,947
VARIABLE COST TOTAL	2.519	2,617		2:617	2,617
MOLASSES	1+369	1.417	1,417	1,417	1,417
OLEIC ACID	32	33	33	33	33
ALGINATE	37	38	38	38	38
(SL	16	17	17	17	- 17
AINE SULFATE	16	17	17	17	17
AIRIONIA	16	17	17	17	17
BUTANOL	75	79	79	79	79
OTHER CHEMICAL	137	142	142	142	142
FUEL OIL	820	855	855	855	855
VATER	ì	1	1	1	\$
EREDIT OF BY-FROD.	0	0	0	0	0
			2,629		
DEPRICIATION	1,252	1,252		1,252	
MOLTASTICMA	386	386		273	87
DEPR- OF ISSUE COST	0	0		Ŏ	Ō
MAN FOUER COST	367		367	367	367
OTHER FIXED COST	367 180		180	180	180
REPAIR-MAINTENANCE	330	330	330		330
INSURANCE	114				114
TAX & LICENCE FEE		Ó		Ö	ò
INC.INVENTORY(PROD)			0	0	0
=======================================		******		=======================================	
PROFIT ON SALES	922	828	828	940	1,127
OPERATING PROFIT	922	828	828	940	1 - 127
INT ON LONG TERM O.	1,144	1.127	1.042	931	820
ON BOND	0	Ō	0	0	.0
ON SHORT TERM O	ŏ	Ŏ	0		
SUBSIDY	U	U	0	. 0	0
TIPEFERENCE CONTROL TO		-		:======================================	=======================================
NET PROFIT BER. TAX	-553	-299	-214	9	306
INCOME TAX NET PROFIT AFT.TAX	-223	0	0	4	138
nei rkurii ariilak	-223	-297	-214) 	168
					=========

INCOME STATEMENTS INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1.000, 000) ACCOUNTING DATE --- MONTH(3) DATE(31)

YEAR	1994	**************************************		1997	1998
=======================================			********	**********	1770
SALES REVENUE	6.074	6.074	6.074	6.074	4.074
TOTAL COST OF SALES	4.947	4.701	3,665	3,665	3.665
VARIABLE COST TOTAL			2,617	2,617	2,617
HOLASSES	1,417	1,417	1.417	1,417	1.417
OLEIC ACID	33	33	33	33	33
ALGINATE	38	38	38	38	33 38
CSL	17	17	17	17	17
AIVI. SULFATE	17	17	17	17	iź
VISIONIA	17	17	17	17	17
BUTANOL	79	79	79	79	79
OTHER CHEHICAL	142	142	142	142	142
FUEL OIL	855	855	855	855	855
VATER	ī	1	1	1	1
		• • • • • • • • • • • • • • • • • • • •		• • • • • • • • • • •	<i></i>
CREDIT OF BY-PROD.	0	0	0	0	0
FIXED COST TOTAL	2.330	2.084	1.047	1.047	1.047
DEPRICIATION	1.252	1.042	56	56	56
ABOTIZATION	87	51	0	9	0
DEPR. OF ISSUE COST	Ö	0	ŏ	ŏ	ŏ
HAN POWER COST	367	367	367	367	343
OTHER FIXED COST	051	180	180	180	367 180
REPAIR MAINTENANCE	330	330	330	330	330
INSURANCE	114	114	114		339 114
TAX & LICENCE FEE	Ö	0	0	0	911 0
INC. INVENTORY (PROD)	0	• 0	0		·
		=======================================	=======================================	==========	
PROFIT ON SALES	1,127	1.372	2,409	2,409	2.409
OPERATING PROFIT	1,127	1,372	2.409	2.409	2,409
INT-ON LONG TERM D.	710	599	488	377	266
ON BOND	Õ	0	0	0	0
ON SHORT TERM D	Ō	0	0	0	0
SUBSIDY	0	0	0	0	0
HET PROFIT BER. TAX	417	774			
INCORE TAX	183	318	1.921	2.032	2,143
RET PROFIT AFT. TAX	229	318 425	864	914	961
TERESERVE TO TOTAL	<i>EL 7</i> ==========	423 *************	1.057	1,117	1.178

INCOME STATEMENTS INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000, ACCOUNTING DATE --- MONTH(3) DATE(31)

YEAR	1999	2000
SALES REVENUE	6,074	6,074
TOTAL COST OF SALES	3,665	3,665
VARIABLE COST TOTAL	2,617	2,617
MOLASSES OLEIC ACID ALGINATE	1,417 33 38	1,417
CSL AMM. SULFATE AMMONIA	17 17 17	17 17 17
BUTANOL OTHER CHEMICAL FUEL OIL	79 142 855	79 142 855
VATER	1	
CREDIT OF BY-PROD.	0	0
FIXED COST TOTAL	1.047	1,047
DEPRICIATION AMOTIZATION DEPR. OF ISSUE COST	56 0 0	56
MAN POWER COST OTHER FIXED COST	367 180	367 180
REPAIR HAINTENANCE INSURANCE TAX & LICENCE FEE		330
INC.INVENTORY(PROD)	0	0
PROFIT ON SALES	2.409	2,409
OPERATING PROFIT	2,409	2,409
INT.ON LONG TERM O. ON BOND ON SHORT TERM O SUBSTOY	156 0 0 0	50 0 0
NET PROFIT BER.TAX INCOME TAX NET PROFIT AFT.TAX	2+253 1+014 1+237	2:359 1:062 1:298

Table 9-9. Fund Flow Statement

PAGE = 1 FUNDS FLOW STATEMENTS INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000,000) ACCOUNTING DATE --- HONTH (3) DATE (31) YEAR 1984 1985 1986 1987 1988 SOURCE OF FUNDS 0 5,927 6,998 2,095 2,192 CASH FROM OPERATION 0 0 0 2.095 2.192 • • • • • • • • 0 0 0 458 0 0 0 1,252 0 0 0 336 0 0 0 PROFIT BER. TAX & I. 554 DEPRECIATION 1.252 HOTTASTION 0 386 DEPR. OF ISSUE COST FINANCIAL RESOURCES 0 0 0 (992 0 0 SHARE CAPITAL 0 4,450 0 1.477 0 0 0 0 LONG TERM DEBT 6,998 0 0 RONO 0 0 0 0 SUBSIDY 0 0 SHORT TERM DEBT 0 0 -----INCR. IN ACCT PAYAB. 0 0 0 0 4,692 8,182 1,474 ======= ====== 3=5====== INV. IN FIXED ASSET 0 4,692 8,132 LANO & SITE IMPROV. 0 0 0 0 CONSTRUC.FACILITIES 0 1.121 0 MACHINERY.EQUIPMENT 0 3.211 6.355 PRE-OPERATION EXP. 0 73 968 INT. DURING CONST. 0 0 395 0 0 0 0 O 0 ß n 0 287 0 395 405 59 G 0 PHYSICAL CONTINGEN. O OTHER ASSETS 0 O. ISSUE COST 0 ----INC. IN CURRENT AST. 74 0 0 INC.ACCT RECEIVABLE 0 0 O 0 INC. IN PRODUCTION 180 24 INC. IN HATERIALS 0 0 0 150 50 DEBT SERVICES 0 1.144 1.144 REPAY. L-TERM DEST 0 O REPAYMENT OF BOND 0 0 0 ถ Ð REPAY. S-TERM DEBT ŏ 0 O Ω INT-ON L-TERM DEBT 0 0 1.144 1.144 INTEREST ON BOND Ω 0 0 0 INT-ON S-TERM DEBT 0 0 G INCOME TAX PAYMENT OIVIDENOS PAYMENT 0 CASH INCREASED 0 1.235 -1.184
8EGINNING CASH BAL. 0 0 1.235
ENDING CASH BALANCE 0 1.235 51 === 621 974 51 672 672 1.645

FUNDS FLOW STATEMENTS
INDONESTA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000,000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

YEAR	1989	1990	1991	1992	1993
SOURCE OF FUNDS	2.559	2,465	2,465	2.465	2,465
CASH FROM OPERATION	2,559	2,465	2,465	2,465	2.465
PROFIT BER. TAX & I.	922	828	828	940	1,127
DEPRECIATION	1.252	1,252	1,252	1.252	1,252
AMOTIZATION	386	386	386	273	87
DEPR. OF ISSUE COST	0	0	o	0	0
FINANCIAL RESOURCES	0	0	0	0	0
SHARE CAPITAL	0	0	0	0	Ó
LONG TERM DEBT	Ō	Ŏ	ŏ	ŏ	ŏ
BOND	Ō	Ŏ	ŏ	ŏ	ŏ
SUBSIDY	Õ	ō	Õ	ŏ	ŏ
SHORT TERM DEBT	Ō	Ō	Ŏ	ŏ	ŏ
INCR.IN ACCT PAYAS.	0	0	0	0	0
USES OF FUNDS	1,191		1,889	1.784	1.840
TIPE IN PINCO APOST					_
INV. IN FIXED ASSET	0	0			0
LAND & SITE IMPROV.	0	0	0	0	. 0
CONSTRUC.FACILITIES	0	0	0	0	0
MACHINERY EQUIPMENT	0	0	0	0	0
PRE-OPERATION EXP.	O	0	G	. 0	0
INT. DURING CONST.	0	0	0	0	Õ
PHYSICAL CONTINGEN.	0	0	0	0	Ó
OTHER ASSETS	0	0	0	0	0
ISSU€ COST	0	0	0	0	0
INC-IN CURRENT AST.	47	9	0	0	0
INC.ACCT RECEIVABLE	0	0	0		0
INC.IN PRODUCTION	23	ŏ	ŏ	ŏ	ő
INC. IN MATERIALS	24	9	ŏ	ŏ	ŏ
DEBT SERVICES	1.144	1,419	1,889	1.784	1.836
REPAY. L-TERM DEBT	0	293	847	847	847
REPAYMENT OF BOND	Ō	0	0	0	0
REPAY. S-TERM DEBT	ň	ň	Ŏ	ŏ	ŏ
INT.ON L-TERM DEBT	1 144	1.127	1,042	931	820
INTEREST ON BOND	0	0	0	7.0	0.0
INT-ON S-TERM DEBT	ő	ŏ	ŏ	ŏ	ŏ
INCOME TAX PAYMENT	0	0	0	0	
DIVIDENDS PAYRENT	0	0	0	5	168
CACO INCOCACED					
CASH INCREASED BEGINNING CASH BAL.	1,368	1.037	576	681	625
ENDING CASH BALANCE	1,646 3,014	3.014 4.051	4.051 4.626	4.626 5.308	5.308 5.932

FUNDS FLOW STATEMENTS
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

********		:=*=======		=======================================	=======================================
YEAR	1994	1995	1996	1997	1998
SOURCE OF FUNDS	2.465	2,465	2,465		2,465
			· · · · · · · · · · · · · · · · · · ·		4 77
CASH FROM OPERATION	2,465	2,465	2,465	2.465	2,465
PROFIT BER.TAX & I.	1,127	1.372	2.409	2.409	2.409
DEPRECIATION	1,252	1.042	5.5	56	56
AMOTIZATION DEPR: OF ISSUE COST	87 0	51 0	0	0	0
		. 			·
FINANCIAL RESOURCES	0	0	0	0	0
SHARE CAPITAL	0	0	0	0	0
LONG TERM DEST	0	Ô	Ö	ŏ	ŏ
8080	0	0	0	0	Ō
SUBSIDY	0	Õ	0	0	0
SHORT TERM DEBT	0	0	0	0	0
INCR.IN ACCT PAYAB.	0	0	0	0	0
USES OF FUNOS	1,924	2.659	2.351	2,757	2.696
INV. IN FIXED ASSET	0	0	0	0	0
LANO & SITE IMPROV.	0	0	0	0	0
CONSTRUC.FACILITIES	0	0	Ó	Ŏ	ŏ
MACHINERY.EQUIPHENT	0	0	0	0	Ŏ
PRE-OPERATION EXP.	0	0	0	0	0
INT. DURING CONST.	0	ō	0	0	0
PHYSICAL CONTINGEN.	0	0	0	0	0
OTHER ASSETS	· · · · · · · · · · · · · · · · · · ·	0		0	0
ISSUE COST	0	0	0	0	0
INC. IN CURRENT AST.	0	0	6	0	0
INC.ACCT RECEIVABLE	0	0	0	0	0
INC. IN PRODUCTION	0	0	0	0	0
INC.IN HATERIALS	υ	0	0	O	0
DEST SERVICES	1.785	1,872	2.003	1.892	1.781
REPAY. L-TERM DEST	847	847	847	347	347
REPAYMENT OF BOND	0	0	0	0	0
REPAY S-TERM DEST	0	.0	. 0	0	0
INT ON L-TERM DEBT	710	599	438	377	265
INTEREST ON BOND	0	Ü	ŭ	0	0
INT-ON S-TERM DEBT		0	0	0	0
INCOME TAX PAYMENT	138	188	348	364	914
DIVIGENDS PAYMENT	229	425	668	558	558
CASH INCREASED	541	406	114	-292	-231
BEGINNING CASH BAL.	5.932	6.473	6.873	6.992	\$,70:
ENDING CASH BALANCE	6,473	6.373	6.992	6.701	5.470
=======================================	**********	*********			

PAGE = 4

FUNDS FLOW STATEMENTS
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

YEAR	1999	2000
SOURCE OF FUNDS	2,465	
=======================================	========	=======
CASH FROM OPERATION		2,465
PROFIT EFR.TAX & I.	2.409	2,409
CEPRECIATION	56 0	56
AMOTIZATION DEPR. OF ISSUE COST	0	0 0
FINANCIAL RESOURCES	Ó	0
SHARE CAPITAL	Ó	Ó
LONG TERM DEBT	Q	0
8000	0	Q
SUBSIOY	0	0
SHORT TERM DEST	0	0
INCR.IN ACCT PAYAB.		0
USES OF FUNDS	2,635	
INV. IN FIXED ASSET	0	0
LAND & SITE IMPROV.	0	0
CONSTRUC.FACILITIES	ŏ	ŏ
MACHINERY, EQUIPMENT	ō	Ŏ
PRE-OPERATION EXP.	Ó	Ó
INT. DURING CONST.	0	0
PHYSICAL CONTINGEN.	0	0
OTHER ASSETS	0	0
ISSUE COST	0	0
INC.IN CURRENT AST.	0	0
INC.ACCT RECEIVABLE	0	0
INC. IN PRODUCTION	0	Ó
INC.IN PRODUCTION INC.IN MATERIALS	0	0
DEBT SERVICES	1,671	1,272
REPAY. L-TERM DEBT	847	555
REPAYMENT OF BOND	O	0
REPAY. S-TERM DEBT	0	0
INT.ON L-TERM CEBT	156	50
INTEREST ON BOND	0	0
INT.ON S-TERM DEBT	O	0
INCOME TAX PAYMENT	964	1.014
DIVIDENDS PAYMENT	668	868
CASH INCREASED	-170	179
BEGINNING CASH BAL.	6.470	6,300
ENDING CASH BALANCE	6,300	6.479
=======================================		========

Table 9-10. Balance Sheet

BALANCE SHEET
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000,000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

YEAR	1984	1985	1986	1987	1988
ASSETS	0	5.927	12,925	12.239	11,649
CURRENT ASSETS	Ó	1,235	51	1,001	2.049
CASH	0	1,235	51	672	1,646
ACCT. RECEIVABLE	0	0	0	0	0
PRODUCTS INVENTO.	0	Ō	0	180	204
HATERIALS INVENT.	0	0	0	150	199
FIXEO ASSETS INV.	0	4,692	12.874	12.874	12.874
LAND	0	O	o	0	0
CONST.FACILITIES	. 0	1.121	1.121	1+121	1.121
MACHINERY, EQUIPM.	0	3,211	9.566	9.566	9,566
PRE-OPERATION EXP	0	73	1.041	1.041	1.041
INT.DUR.CONSTRUCT	0	0	395	395	395
PHYSI. CONTIGENCY OTHER ASSETS	0	287 0	692 59	692 59	692 59
OIFER HSSEIS					J7
OEFERRED ASSETS	0		0	0	0
DEPREC. & AMOTIZ.	0	0	0	-1,637	-3.275
FIABILITY & EQUITY	0	5,927	12.925	12,239	11.649
LIABILITIES	0	1,477	8,475	8,475	8,475
CURRENT LIABILITY	0	0	0	0	. 0
ACCONTS PAYABLE	0	0	0	0	0
INCOME TAX PAYABLE	Õ	Ō	Ō	ŏ	ō
CURRENT PORTION OF DEB	T		• • • • • • • • • • • •		• • • • • • • • •
FÓRG TERM DEBL	0	0	Ō	0	0
BOND PAYABLE	0	0	0	0	0
SHORT TERM DEBT	0	0	0	0	0
FIXED LIABILITIES	0	1.477	8.475	8.475	8.475
L-TERM DEBT BLNC.	0	1,477	8,475	8.475	8,475
BOND BALANCE	0	0	0	0	0
_======================================					
STOCK HOLDERS EGUI.	0	4,450 	4,450	3,764	3,174
SHARE CAPITAL	0	4,450	4,450	4.450	4,450
NET PROFIT AFT. TAX	0	0	-3	-686	-590
DIVIDENDS PAYABLE	Õ	0	0	0	-0
BEGINNING BALANCE	0	0	0	0	-686
RETAINED ERNINGS	0	U	0	-686	-1.276

PAGE = 2

BALANCE SHEET
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000,000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

					and the second second
YEAR	1989	1990	1991	1992	1993
ASSETS	11,426	10,834	9.773	8,929	8,215
CURRENT ASSETS	3,464	4,509	5,085	5,766	6,391
CASH	3,014	4,051	4.626	5,308	5.932
ACCT. RECEIVABLE	0	0	0	6	.0
PRODUCTS INVENTO.	226	226	226	226	226
MATERIALS INVENT.	224	232	232	232	232
FIXED ASSETS INV.	12.874	12.874	12.874	12.874	12.874
LAND	0	0	0	0	o
CONST.FACILITIES	1.121	1.121	1.121	1.121	1,121
MACHINERY, EQUIPM.	9,566	9,566	9.566	9.566	9,566
PRE-OPERATION EXP	3.041	1.041	1.041	1.041	1.041
INT.OUR.CONSTRUCT	395	395	395	395	395
PHYSI. CONTIGENCY	692	692	692	692	692
OTHER ASSETS	59	59	59 	59	59
DEFERRED ASSETS	0	0	0	0	0
DEPREC. & AMOTIZ.	-4.912	-6,549	-8,187	-9,711	-11.050
LIABILITY & EQUITY	11.426	10.834	9.773	8,929	8.215
LIABILITIES	8,475	8,182	7,335	6,492	5,778
CURRENT LIABILITY	293	847	847	852	985
ACCONTS PAYABLE	0	0		6	0
INCOME TAX PAYABLE	Õ	Ō	Ŏ	4	138
CURRENT PORTION OF DEE	:	• • • • • • • • • • • • • • • • • • • •			*****
LONG TERM DEBT	293	847	847	847	847
BOND PAYASLE	0	0	0	0 .	0
SHORT TERM DEBT	0	6	0	0	0
FIXED LIABILITIES	8,182	7,335	6,487	5,640	4,792
L-TERM DEBT BLNC.	8,182	7,335	6.487	5,640	4,792
BOND BALANCE	0	0	0	0	O
STOCK HOLDERS EQUI.	2,951	2,652	2.438	2,438	2,438
SHARE CAPITAL	4,450	4,450	4,450	4,450	4,450
NET PROFIT AFT. TAX	-223	-299	-214	5	168
DIVIDENDS PAYABLE	0	0	0	-5	-168
BEGINNING BALANCE	-1.276	-1,499	-1,798	-2,012	-2.012
RETAINED ERNINGS	-1.499	-1,798	-2,012	-2:012	-2.012
	.=========	********			

BALANCE SHEET
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1.000.000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

=======================================	=======================================	========	*****	=========	
YEAR	1994	1995	1996	1997	1998
ASSETS	7,418	6.731	6,789	6,441	6,154
CURRENT ASSETS	6.931	7,337	7,451	7,159	6,929
CASH	6,473	6 878	6,972	6,701	6,470
ACCT. RECEIVABLE	0	0	0	0	0
PRODUCTS INVENTO.	226	226	226	226	226
MATERIALS INVENT.	232	232	232	232	232
FIXED ASSETS INV.	12.874	12+874	12,874	12.874	12,874
LAND	0	0	0	0	0
CONST.FACILITIES	1.121	1.121	1,121	1.121	1.121
MACHINERY, EQUIPM.	9.566	9,563	9.566	9,566	9,566
PRE-OPERATION EXP	1.041	1.041	1.041	1.041	1.041
INT.OUR.CONSTRUCT	3 9 5	395	395	395	395
PHYSI. CONTIGENCY	692	692	692	692	692
OTHER ASSETS	59	59	59	59	59
DEFERRED ASSETS	0	0	0	0	0
CEPREC. & AMOTIZ.	-12,388		-13,537	-13,593	-13.649
LIABILITY & EQUITY	7,418	6,731	6,789	6.441	6.154

LIASILITIES	4.980	4,293	3,962	3.164	2.367
CURRENT LIABILITY	1.035	1.196	1,712	1,762	1.812
ACCONTS PAYABLE	0	Ó	0	0	0
INCOME TAX PAYABLE	188	348	864	914	964
CURRENT PORTION OF DES	· · · · · · · · · · · · · · · · · · ·				
LONG TERM DEBT	. 847	847	847	847	847
BOND PAYABLE	0	0	0	0	0
SHORT TERM DEST	0	0	0	0	0
FIXED LIABILITIES	3,945	3,097	2.250	1,492	555
L-TERM CEBT BLNC.	3,945	3,097	2,250	1.402	555
BOND BALANCE	0	0	0	Õ	0
=======================================				=========	
STOCK HOLDERS EOUL.	2,438	2,438	2,827	3.277	3.787
SHARE CAPITAL	4.450	4.450	4,450	4,450	4,450
NET PROFIT AFT. TAX	229	425	1.057	1.117	1-178
OIVICENOS PAYABLE	-229	-425	888-	-668	-663
BEGINNING BALANCE	-2.012	-2.812	-2.012	-1-623	-1,173
RETAINEO ERNINGS	-2.012	-2,012	-1,623	-1,173	-663
=======================================			*********	=======================================	========

BALANCE SHEET
INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT (RP. 1,000,000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

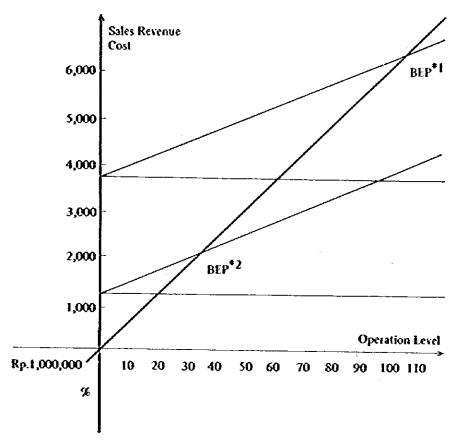
YEAR	1999	2000
ASSETS	5.928	6.051
CURRENT ASSETS	6.759	6,938
CASH ACCT, RECEIVARIE	6,300	6.479 0 226 232
PRODUCTS INVENTO. MATERIALS INVENT.	226 232	226 232
FIXEO ASSETS INV.		12,874
LAND	0	0
CONST.FACILITIES	1,121	1.121
HACHINERY, EQUIPM.	9,566 1,841 395	9.566
PRE-OPERATION EXP INT.GUR.CONSTRUCT	1.041	1.041
INT. GUR. CONSTRUCT	395	395
PHYSI CONTIGENCY	692	692
OTHER ASSETS	59	59
DEFERRED ASSETS	0	0
DEPREC. & AMOTIZ.	-13,705	-13,761
LIABILITY & EQUITY	5.928	6.051

LIABILITIES	1,569	1.062
CURRENT LIABILITY	1,569	1,062
ACCONTS PAYABLE INCOME TAX PAYABLE		0
ALBAYAR XAT AMOONI		1.062
CURRENT PORTION OF DEE	31	
LONG TERM DEBT	555	0
BOND PAYABLE SHORT TERM DEBT	0	0
Short Text Deat	· · · · · · · · · · · · · · · · · · ·	
FIXED LIABILITIES	0	0
L-TERM DEBT SUNC.	0	0
BOND BALANCÉ	0	0
*******		=========
STOCK HOLDERS EQUI.	4+359	4.989
INTIGAT ROOMS	4.450	4,450
NET PROFIT AFT. TAX	1.239	1.298
OIVICENOS PAYABLE	-668	-668
NET PROFIT AFT. TAX OIVIGENDS PAYABLE BEGINNING BALANCE BETAINED FRNINGS	-663	-91
WEININGO EUNINGO	-91	539
************		=========

Table 9-11. Break Even Point

BREAK EVEN POINT

YEAR	SALES REVENUE	VARIABLE C.	FIXED C.	INTEREST	BEP (%)
1987	4598	1691	2629	1144	98.25
1988	5409	2250	2679	1144	106.36
1989	6047	2519	2629	1144	106.47
1990	6074	2617	2629	1127	108.65
1991	6074	2617	2629	1042	106.19
1992	6074	2617	2516	931	99.71
1993	6074	2617	2330	820	91.12
1994	6074	2617	2330	710	87.74
1995	6074	2617	2084	599	77.61
1996	6074	2617	1047	488	44.40
1997	6074	2617	1047	377	41.19
1998	&074	2617	1047	266	37.98
1999	6074	2617	1047	156	34.80



Note: BEP*1: Year of 1990 BEP*2: Year of 2000

Fig. 9-1. Break Even Point Chart

Table 9-12. Internal Rate of Return

IRR CALCULATION TABLE INDONESIA SUGAR BY-PROBUCT INDUSTRY PROJECT RP. 1.000.000

IRR CALCULATION ON TOTAL INVESTMENT (ROT BEFORE TAX)

	TOTAL	PROFII		INTEREST	RETURN	!	PRESENT	UALLE.
	PINEST	BEFORE	REPRECI	054	BEFORE	DISCOUNT		
R	PENT	TAX	MOLTA	0£81	TAX	RATIO	INVEST.	RETURN
: = = 	0	0	0	••••••• •	:::::::: ^	20000000000000000000000000000000000000	========	
5	5927			X		1 32605	_	0
•	6603		0	0		1.15154		0
í	ó	-686	1637	1144		1.00000		0
3	ŏ	-599	1637	1144		0.86840	•	1819
9	ŏ	-223				0.75412		1653
•	ĕ	-273		1144		0.65488		1676
í	Ö			1127		0.56870		1402
	Ö	-214	1637	1042		0.49386	_	1217
?		9	1525	931		0.42887		1057
3	0	306	1338	820		0.37243		918
1	0	417	1338	710		0 32312		797
5	Ō	774	1093	599	2465	0.28086	0	692
6	o	1921	56	488	2465	0.24390	0	601
?	Ó	2032	56	377	2465	0.21180	Ò	522
8	0	2143	56	266	2465	0.18393	Ó	453
7	0	2253	56	156		0.15972		394
0	836	2359	56	50		0-13870		342
AL	13366				33960	• I	13544	13544

---- INTERNAL RATE OF RETURN ---- = 15.1541 %

PAY-OUT FERIOD AFT. START OF OFERATION = 6.5337 YEAR

IRR CALCULATION TASLE INDOMESTA SUGAR BY-PRODUCT INDUSTRY PROJECT RP. 1.000.000

IRR CALCULATION ON TOTAL INVESTMENT (ROL AFTER TAX)

	IOIAL INVEST	FROFIT BEFORE	CEPRECI	INTEREST ON	Income	RETURN AFTER O	เรียกระ	PRESEN	I VALUE
YEAR	19ENT	TAX	ATICE	C£81	TAX	TAX		INVEST.	RETURN
1984	0	0	0	0	0	 	1.28531		 O
1985	5927	Ò	ě	ŏ	ň		1.13372		ő
8591	6603	0	Õ	ŏ	ă		1.00000		ก
1987	0	-686	1637	1144	ŏ		0.88203		1848
1988	0	-590	1637	1144	ŏ		0.77802		1705
1989	0	-223	1637	1144	ŏ		0.68676		1755
1990	0	-279	1637	1127	Ŏ		0.66532		1492
1991	0	-214	1637	1042	Ŏ		0.53392		1316
1992	0	9	1525	931	-4		0.17095		1159
1993	Q		1335	820	-135		0.41540		967
1994	0	417	1338	710	-185		0.36641		834
1995	0		1093	599	-348	2117	0.32319		684
1936	0	1921	56	488	-364		0.28507		456
1997	0	2032	56	377	-914	1551	0.25145		390
1998	ō	2143	56	266	-964	1501	0.22179		333
1999		2253	56	156	-1014	1451	0.19563		284
2000	836	2359	56	50	-1062	1403	0-17256	144	242
TOTAL	13366					28464		13467	13167

---- INTERNAL RATE OF RETURN ---- = 13.3716 %

PAY-OUT PERIOD AFT-START OF OPERATION : 6.5329 YEAR

1RR CALCULATION TABLE: INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT RP. 1.000.000

IRR CALCULATION ON EQUITY (ROE AFTER TAX)

======	: = = = = = = = = =		=======		=========			*********
		PROFET		REPAYMENT			PRESENT	VALUE
	TOTAL	AFTER	GEPREC1			DISCOUNT		
YEAR	EQUITY	TAX	MOTTA	DE81	TAX	RATIO	INVEST.	RETURN
===	:=======		. = = = = = = :				****	*********
1984	0	Ó	0	~		1.24139		0
1985	4450	0	0			1.11418		0
1986	395	0	. 0	_	G	1.00000	395	0
1987	0	-686	1637		951	0.89752	Ó	854
1988	Ó	-590	1637		1047	0.80555	0	844
1989	0	-223	1637	Ó	1415	G.72300	0	1023
1990	Ó	-299	1637	-293	1046	0.64891	0	679
1991	0	-214	1637	-847	576	0.58241	Õ	335
1992	0	5	1525	-847	682	0.52273		357
1993	0	168	1338			0.46916	Ŏ	309
1994	0	229	1338			0.42109		303
1995	0	425	1093			0.37794	ŏ	253
1996	0	1057	56			0.33921	ŏ	90
1997	Ō	1117	56			0.30445	ŏ	99
1998	Ŏ	1178	56	-847		0.27325		106
1999	ŏ	1239	56	-847		0.24525		110
2000	836	1298	56			0.22012		176
TOTAL	5681				9991	1	5537	5537

---- INTERNAL RATE OF RETURN ---- = 11.4175 %

PAY-OUT PERIOD AFT. START OF OFERATION = 999.9999 YEAR

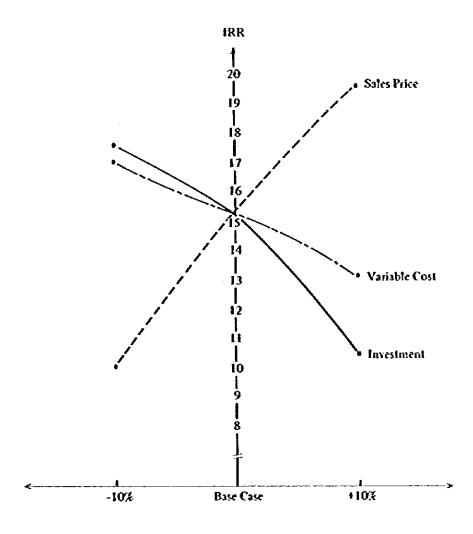


Fig. 9-2. Sensitivity Analysis ROI Before Tax

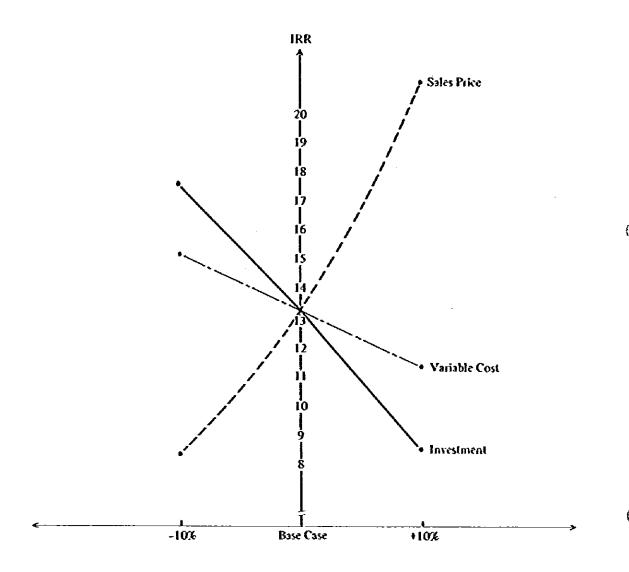


Fig. 9-3. Sensitivity Analysis ROI After Tax

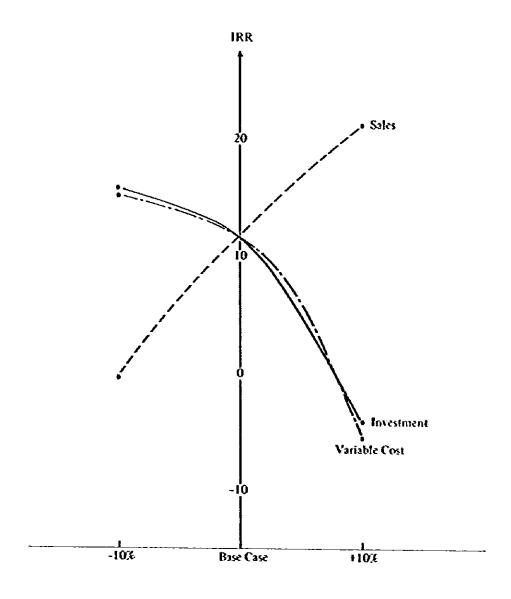


Fig. 9-4. Sensitivity Analysis ROE After Tax

Chapter 10.

ECONOMIC EVALUATION OF THE PROJECT

Chapter 10. ECONOMICAL EVALUATION OF THE PROJECT

10.1 Economic Internal Rate of Return

10.1.1 Shadow prices

The shadow price of each item must be determined to calculate the economic rate of return (ERR) of this project.

1. Selling price of ethanol

In the financial calculation condition for the basic plan described in Clause 9.2 of Chapter 9, the following "Provenue" only is adopted as the selling price of ethanol as of December, 1982. The reason for this determination is that the not sales revenue of PTP is the "Provenue" only and Pajak, MPO, Juran BKS and Kompensos are taxes and imposts so that they should not be counted as net sales revenue of PTP.

However, Pajak, MPO, Iuran BKS, and Kompensos are parts of benefit in the sense of the national economy.

Therefore, the selling price of ethanol adopted for ERR calculation should be Rp 303.45 per liter as of December, 1982. (Rp. 414 as of March 1986)

Unit Selling Price

Provenue	Rp.	265.00	
Pajak		6.65	
MPO		5.30	
turan BKS		1.50	
Kompensos		25.00	
Total		303.45	(Rp. 413.63 in March, 1986)

2. Price of sugarcane molasses

The Indonesian Government, which is implementing a sugar production increase

project at present, is protecting sugarcane farmers by maintaining the sugarcane procurement price at a high level. Therefore, the domestic cane molasses price is

procurement price at a high level. Ineretore, the domestic cane molasses price is

controlled at Rp20,000 per ton as of December, 1982, much higher than the inter-

national market price of US\$22 (Rp15,290). The difference is used as the incentive

paid to sugarcane farmers by the Government, and it is a benefit if looked at from the national economy standpoint. Accordingly, the price of Rp15,290 per ton

as of December, 1982 (Rp20,841 as of March, 1986) should be adopted as the cane

as of December, 1702 (18p20,011 as of Flaten, 1700) should be adopted t

molasses price to calculate the ERR of this project.

3. Man power cost

In Indonesia, approximately 47.3 million people are working and approximately

48.43 million people are searching jobs as data of 1976. The wages being paid to

employees at present seem to include labor incentives. Accordingly, the shadow

price of man power cost used for calculation of ERR is determined to be 85% of

the man power cost for the basic plan shown in Item 4 of Clause 9.2.

10.1.2 Economic internal rate of return (ERR)

ERR of this project is extremely high, as shown in Table 10-1.

ERR: 23.44%

Accordingly, this project is feasible from the standpoint of national economy.

1

10.2

Table 10-1. Economic Internal Rate of Return

IRR CALCULATION TABLE - INDONESIA SUGAR BY-PRODUCT INDUSTRY PROJECT RP- 1,000,000

IRR CALCULATION ON TOTAL INVESTMENT (ROT BEFORE TAX)

#=====================================											
	TOTAL	PROFIT		INTEREST	RÉTURN		PRESENT	PRESENT VALUE			
	INVEST	BEFORE	DEPRECI	ON	BEFORE (DISCOUNT					
YEAR	MENT	TAX	ROTTA	DE81	TAX	RAT 10	INVEST.	RETURN			
######################################											
1984	0	G	0	0	0	1.52373	• 0	0			
1985	5927	0	0	0	0	1.23439	7316	0			
1986	6603	0	0	0	0	1.00000	6603	0			
1987	0	185	1637	1144	2966	0.81011	. 0	2403			
1988	0	463	1637	1144	3244	0.65628	0	2129			
1989	0	941	1637	1144	3722	0.53167	, 0	1979			
1990	0	881	1637	1127	3645	0.43071	0	1570			
1991	0	965	1637	1042	3645	0.34892	9 0	1272			
1992	O	1189	1525	931	3615	0.28267	Ō	1030			
1993	0	1486	1338	820	3645	0.22899	• 0	835			
1994	0		1338	710	3645	0.18551	0	676			
1995	0	1953	1093	599	3545	0.15029		548			
1996	0	3101	56	488	3645	0.12175		444			
1997	Û					0.09863	-	359			
1998	. 0	3322	56	266	3645	0.07990		291			
1999	0	3433	56	156	3645	0.06473		236			
2000	836					0.05244	_	191			
TOTAL	13366				50025	**-**	13963	1,3963			

---- INTERNAL RATE OF RETURN ---- = 23.4394 %

10.2 Economic Effect and Significance

The following describes the economic effect and significance of this project.

10.2.1 Ethanol

1

The feature of the ethanol production is its superiority of the unit. The cane molasses unit consumption required to produce 1 ℓ of ethanol in the current facilities and method is 4 kg, but in the plant to be built by this project only 3.3 kg is needed. If the new plant facilities are fully operated and 15,230 K ℓ ethanol is produced in one year, saving of the cane molasses amounts to 10,584 tons. Money-wise, this is a saving of Rp212 million a year when the cane molasses price is calculated at Rp20,000/ton.

Marketability is a problem in the case of ethanol. The import statistics of 1981 indicates that 309,000 KR of gasoline (US\$116 million) and 24,714 tons of methanol (US\$11 million) were imported. From this information, the unit prices of gasoline and methanol are calculated to Rp261/R and Rp253/kg, respectively. Since then, the methanol price dropped, but the ethanol price from the new plant can compete with them price-wise, while there are many problems to be solved to substitute these with ethanol. On gasoline, the "Gasohol" project being developed by BPPT must be realized. When this technique is completed, the problem of marketing the product ethanol is completely solved as described in Clause 4.2, or rather, the ethanol production capacity must be substantially increased. Even in such case, the new facilities are most advantageous in the sense of cost and the significance of being the model case is really great.

On methanol, China, Canada and Saudi Arabia are taking quite strong export campaigns and the market situation is confused at present. A far serious problem in Indonesia is the tax system. A commodity tax of Rp350/R is levied on ethanol that is used for purposes of other than an industrial material. Since ethanol price is Rp265/R, the tax amount is more than 100% of it and it is impossible for ethanol to compete with methanol on which no tax is levied. Almost all methanol that is available in Indonesia consists of byproduct from the textile industry and imports. As everyone can understand, prices of byproducts can be very flexible since the supplyers may quite well satisfy with whatever prices that they can get. In the case of prices on imported items, the shippers often think that a price that can cover the variable cost may be good enough if the operation rate can be raised. Thus, ethanol is facing unfair competition with methanol, and furthermore, under the circumstance of being subjected for such high rate tax, amount of which exceeds 100% of the ethanol price, there is no hope of donestically produced ethanol being developed a sound industry item.

Increase of sugar production is a national policy, and this essentially increases cane molasses as it is a byproduct of sugar production. Should ethanol production be planned as the prime measure to consume the cane molasses, the current taxation system is just impractical and irrational. Revision of the taxation system must be strongly appealed. Ethanol produced by the new plant can be really competive if the taxation system is revised and the reduction of the ethanol production cost by the new method will play a very important role.

10.2.2 Corynecin

The meaning of Corynecin production is entirely different from that of ethanol

We cannot recommend the corynecin production if it is looked at from the profitability viewpoint only, since there is no prospect of the corynecin production contributing to the project profitability.

However, Corynecin project is extremely meaningful. In 1981, 99,723 kg of Chloramphenicol (approximately USSS million) were imported. In the quantity, this ranks at the second after 182.123 kg of tetracycline, and in the money amount, this ranks at the third after USS6.4 million of tetracycline and USS5.4 million of penicillin. Corynecin production of 18,816 kg/year from this project is equivalent to 27,270 kg/year of Chlorophenicol, saving foreign currency amounting to USS1.35 million a year.

Significance of producing Corynecin domestically is not restricted to saving of foreign currency only.

The Government of Republic of Indonesia is promoting domestic production of major antibiotics, vitamin drugs, antihistamine, and sulfa drugs as the national policy along the WHO's recommendation of essential drugs. Yet, the progress of domestically producing them is very slow for many problems of profitability, techniques because of the limited domestic market size. On antibiotics, there is hardly any item that has completed been converted to domestic production because of the necessity of a real cultivation process.

Most probably, the Corynecin plant of this project is the first real antibiotic fermentation facility in Indoneisa. However, since PTP has no experience of manufacturing and selling medical raw materials, we recommend that industrialization is promoted backed up by the Ministry of Health, aiming at cooperation system with the pharmaceutical circle by consigning the simple conversion process from Corynecin to chloramphenical to National Indofarma or Kimiafarma. We might mention here that installing Chloramphenical production facilities matches the policy of Ministry of Health for domestic production of antibiotics, and such project is given with a priority following the most important one in the Priority List of 1982 Investments.

Since we were unable to learn the market price of Chloramphenicol in Indonesia, we conducted financial analysis based on the international price. In actual cases, about 40% of extra expenses for import duty, customs clearance fee, etc. will have to be added in the case of import, profitability of domestic production will be better to some extent.

We initially planned Corynecin project to be more profitable, but unfortunately, the profitability is not as great as we thought because of a high production cost affected by the necessity of large amount of cooling water since the temperature of the water available in the site is rather high, or 28 to 30°C. We hope that the cost is reduced in the future by improving the system, for example by developing high temperature resistance microorganisms. Highly advanced antibiotic fermentation technologies cannot be easily realized. They are the results of untiring effort paid on improvement of each process. We firmly believe that Corynecin plant bears an important significance as the field for acquisition and improvement of the fermentation technologies.

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APPENDICES

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APPENDIX 1.

DEMAND FORECAST FOR FERMENTATION PRODUCT BY STATISTIC METHOD

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1. Demand Forecast Concernging Fermentation Products

Short- and medium-term demand forecasts are made based on data concerning fermentation products obtained through our investigation. In collecting data, it would be better if data covering the last few decades had been gathered in order to obtain better results. However, data from such a long period are unfortunately not available. Therefore, it must be understood that our analysis is based on data available to us concerning the volume of fermentation product imports, and the period of forecast is limited to five years. The forecast results obtained by mathematical methods are intended to be used as basic data for offering more precise proposals after due examination by specialists taking part in the fermentation industry.

1.1 Purpose and Significance of Demand Forecast

Variable functions of the following are obtained by mathematical methods first and, then, analyzed: the production of molasses, which is a raw material for fermentation products, up to the present; the fermentation product imports; the numbers of swine and chicken, a possible market for feed yeast, a business in which fermentation products are expected to make entry; and the consumption of gasoline, a potential market for ethanol, which is a possible substitute for gasoline. Then, by drawing certain rules from among several variable functions, the trend and amount of demand in the near future are estimated. This gives us an idea of the trend in the fermentation industry, and contributes to the more effective use of molasses. The above-mentioned method of analysis by which variable functions including trend curves are obtained based on data up to the present, is called the analysis of time series.

1.2 Demand Forecast by Mathematical Methods

In making a demand forecast, many factors affecting demand and supply must be taken into consideration. They are, namely, condition of the general economy, government policies, and possible new markets resulting from the development of a new product or a new use of existing goods. However, since most such factors are qualitative in nature, our analysis concerning the demand forecast by mathematical methods is made within the limits of measurable factors.

Several methods can be thought of in making a forecast for fermentation products similarly to any other products. In our analysis, the following two methods are adopted. All of the quantitative analyses have been done by computer.

1.2.1 Analysis of Trend Curves

If a line is fitted into demand data covering several years, the median point of the line gives an estimate of average demand and the slope of the line gives an estimate of the slope of the growth of the market at the middle of the given period. By fitting several lines one by one, a series of estimates of average demand and slope is obtained. Average demand is known as a moving average. Generally speaking, the period must be not shorter than five years. In estimating a slope, some errors are unavoidable according to the period of time selected and due to the variation of demand data. Therefore, in order to confirm the reliability of an estimate equation obtained, a test is required.

It is possible that the demand or imports of fermentation products during the past several years is increasing as a whole, while decreasing in some individual years. A measuring method in which the increase is shown by a trend curve or by a trend line is called an analysis of trend curves.

We now consider the method by which a short- or medium-term forecast is made by the analysis of trend curves. This is done by fitting a line or a curve of the "goodness of fit" into the time series data concerning the demand in the past several years. The forecast is made by extrapolating the trend curve or line of the "goodness of fit" adopted as the trend into the following years.

Our analysis attempts to obtain the trend by the method of least squares. According to this method, the following equation is formed for n time series data (t_1, x_1) , (t_2, x_2) , ..., (t_n, x_n) .

$$X = (t, a_1, a_2, \dots, a_n)$$
 (1)

In equation (1), coefficients a_1, a_2, \ldots, a_n are chosen to minimize the S (prediction error) in $S = \sum_{i=1}^{n} (Xi - Xi)^2$. Here, xi stands for the time series data showing the demand and xi is the demand estimated from the equation.

Out analysis adopts the best fitting equation selected from among the following twelve trends.

$$1 Y = \Lambda_1 + \Lambda_2 (1) (2)$$

$$Y = A_1 + A_2 \sqrt{\Gamma}$$
 (3)

$$3 Y = A_1 + A_2 \log(t) (4)$$

$$4 \qquad Y = A_1 + A_2 (1/t) \tag{5}$$

5
$$Y = A_1 + A_2(t) + A_3(1/t)$$
 (6)

6
$$Y = A_1 + A_2(t) + A_3(t \times t)$$
 (7)

7
$$A \log (Y) = A_1 + A_2 (t)$$
 (8)

8
$$A \log (Y) = \Lambda_1 + \Lambda_2 (A \log (t))$$
 (9)

9
$$A \log (Y) = A_1 + A_2 \sqrt{C}$$
 (10)

10
$$A \log (Y) = A_1 + A_2 (1/t)$$
 (11)

11
$$A \log (Y) = A_1 + A_2 (A \log (t)) + A_3 (1/t)$$
 (12)

12
$$A \log (Y) = A_1 + A_2 (A \log (t)) + A_3 (A \log (t))$$
 (13)
 $X A \log (t)$

where, A_1 , A_2 , and A_3 are constants and t=1 in the first year. The values of A_1 , A_2 , and A_3 are obtained by the method of least squares, which has been explained previously. A log stands for common logarithms. Among the equations above, 1 of equation (2) is widely adopted as the polynomial for a trend tine, and 6 of equation (1) as the simple exponential for a trend curve.

1.2.2 Multiple Regression Analysis

According to this method of analysis, the trend up to the present is not obtained by trend analysis alone. We also take into consideration of the demand or imports of fermentation products as a function of income, price of products, and other factors. Therefore, a demand function expressed by a simple equation is not enough to explain the fluctuations of demand. Accordingly, pluralistic functions are required.

Demand function is an economic concept which is used in explaining what factors in what way determine a demand.

On method of analysis based on this concept is multiple regression analysis. According to this method, the relation between a single dependent variable and several independent variables which explain the former most effectively is described by means of a linear equation. For example, the linear equation with dependent variable Y, which stands for the demand, and independent variables X_1 and X_2 is as follows:

$$Y = a + bx_1 + cx_2 \tag{14}$$

Here, Y in equation (14) is the demand for a specific product. a is a constant and b and c are the coefficients which show the variation per unit of independent variables X_1 and X_2 affecting demand Y.

In our analysis, we make use of National Accounts and External Trade, which are included as Key Statistics in Year Book of National Statistics published yearly by the government of Indonesia, besides population, in selecting the dependent variables.

1.3 Flow-chart for Demand Analysis and Significance of Test

We now analyze the data concerning the demand for fermentation products, which were obtained by the two methods explained in paragraphs 1.2.1 and 1.2.2. The flow-chart of the analysis is given in Figure 1.

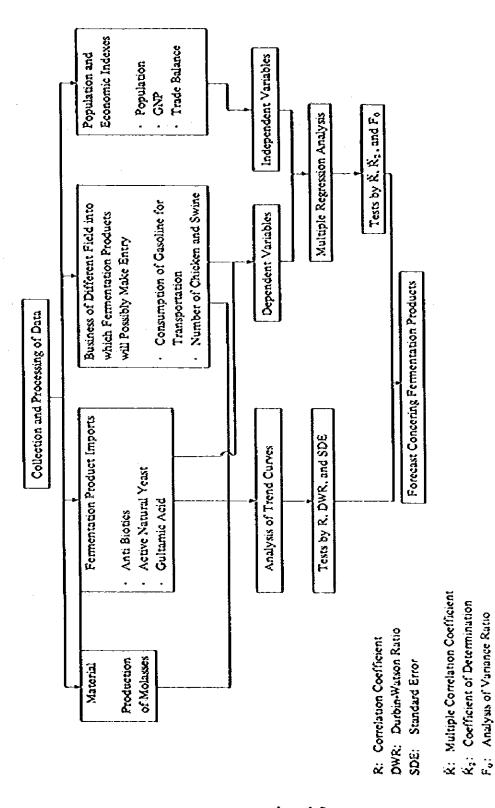


Fig. 1 Flow-Chart for the Method of Demand Forecast

Terms and definitions employed in testing the forecast equations in Figure a are as follows:

(a) R: Correlation Coefficient

Correlation coefficient shows what relations the two variable quantities X and Y maintain while they fluctuate. In other words, it is the coefficient by which the "goodness of fit" of the estimate obtained through forecast equations into the actual is judged. $0 \le R \le 1$, and the closer to 1 R is, the better the estimate.

(b) DWR: Durbin-Watson Ratio

Time series data such as those dealt with in our analysis require a test of the Durbin-Watson Ratio. When considering economic phenomena, errors are sometimes not independent from each other. For this reason, the test of the Durbin-Watson Ratio is all the more necessary. If there is no correlation between residuals, the value of the DWR is somewhere around 2. When the DWR is larger than 2, there is a negative correlation and when smaller than 2, a positive correlation.

ť

(c) SDE: Standard Error

SDE is the standard deviation between actual Y and \hat{Y} , the estimate of Y. The better the fitness is, the smaller SDE becomes.

(d) Fo: F-observed

This is well known as the ratio obtained through an analysis of the variance table. F_0 , F-observed, is obtained as a ratio of mean square of regression (fluctuation of estimated value obtained based on regression)/mean square of residual (residual = actual - estimate). The F-test in an analysis of a variance table is as follows:

- i) When $F_0 \ge F$ (k, n-k-1; 0.01), the regression equation is significant at the 1% level. In this case, ** is attached to F_0 (for example F_0 **).
- ii) When F $(k, n-k-1; 0.01) > F_0 > F$ (k, n-k-1; 0.05), the regression equation is significant at the 5% level.

In this case, * is attached to F_0 (for example F_0 *).

Here, k stands for the number of variables, n the number of data, and n-k-1 the degrees of freedom.

(e) R: Multiple Correlation Coefficient

This is the coefficient by which it is judged whether the relation between the dependent variables is linear or not; it has the value of $0 \le \overline{R} \le 1$. The closer to $1 \overline{R}$ is, the more reliable the equation becomes.

(f) R2: Coefficient of Determination

This is the coefficient by which it is explained how well estimate \hat{Y} obtained through a regression equation fits the "real" values. It has the value of $0 \le \bar{R}^2 \le 1$ and the closer to $1 |\bar{R}|$ is, the better the fitness of the equation becomes.

1.4 Examples of Computer Output of Trend Curve Analysis

Since examples of computer output of the multiple regression analysis are rather complicated, they are not given here. Instead, examples of output of the twelve methods explained above in the paragraph on analysis of trend curves are given. Figure 2 shows the twelve types of trend curves and the parameters needed in testing. Figure 3 shows the actual values, and the estimates and predictions obtained through the twelve types of trend curves.

****PRODUCTION OF MOLASSES (NO.1 INCLUDING PLANNING ROTH SECTER)****

MULTIPLE REGRESSION ANALYSIS (NO. 1)

Durbin- Watson Ratio	D.W.R.	2.07815	2.37197	1.94414	1.29811	2,44647	2.28015	1.52405	2.27533	2.13568	1.35774	2.36034	2.38317	
F. Test	F TEST (***)	0.867335365.402	0.10041234E+03	0.644976815+02	0.192122346+02	0,44426834E+02	0.3985290SE+02	0.590447248+02	0.123089398+03	0.623290868+02	0.308068398-02	0.621643075+01	0.231 <i>0757</i> 4E+02	
Standard Error	S.D.E.	0.22741105E+05	0,212143598+05	0,261270556+05	0.442647625.+05	0.22603520E+05	0.23806625E+05	0.273994925-01	0.19374371E-01	0.26722852E-01	0.36643859E-01	0.54091331E-01	0.30943312E-01	<u></u>
Correlation Coefficient	α	0,972365	0.975995	0.963356	0.890782	0.978224	0.975814	0.960172	0.980288	0,962153	0.927557	0,869819	0,959345	(T) (T) (T)+^3=1/T
	A3 (*)					-0.62869000E+05 (-1.061)	-0.14542500E+04 (-0.560)					0.5639648419-01 (0.208)	0.7080781E-01 (0.420) ()	Y*A1+A2"T Y=A1+A2*SORT(T) Y=A1+A2*SORT(T) Y=A1+A2*TA3=T(T) Y=A1+A2*TA3=T(T) ALOG(Y)=A1+A2*TA2 ALOG(Y)=A1+A2*ALOG(T) ALOG(Y)=A1+A2*ALOG(T) ALOG(Y)=A1+A2*ALOG(T) ALOG(Y)=A1+A2*ALOG(T) ALOG(Y)=A1+A2*ALOG(T) ALOG(Y)=A1+A2*ALOG(T)+A3*I/T ALOG(Y)=A1+A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*ALOG(T)+A1*A2*A1*A2*ALOG(T)+A1*A2*A1*A1*A1*A1*A1*A1*A1*A1*A1*A1*A1*A1*A1*
	REGRESSION COEFFICIENT A2 (*)	0,400230000+05	0.1484640013+06 (-10.022)	0.288017008+06 (8.031)	-0.261304008+06 (-4.383)	0.324518758+05 (-3.902)	0.5166500015-05	0.397828246-01 (7.683)	0.294235238+00 (11.064)	0.14956665E+00 (8.015)	-0.2740020ke+00 (-5.552)	0.380097668:400	0,23364258E+00 (1,554) (**)	t 99693986889339
DEPRIDENT VARIABLE 1 SAMPLE SIZE	REGRESS AI (*)	0.2913360015+06	0.168876001;+06 (5.588)	0,2990900015+06 (13,986)	0.54821494E+06 (19.789)	0,74489800E+06 (6,388)	0,27389500&+06 (7,383)	0.54878540E+01 (236.987)	0.549136388+01 (346.277)	0.5358978315+01 (143,589)	0.57484751E+01 (250.657)	0.544067388+01	0.549x1x42&+01 (182.476) (++)	
DEPENDEN SAMPLE SE	PROBLEM		64	es.	4	٧,	¢	۲	œ	ø.	10	11	ä	

Forecast Equations and Their Test (Computor Output)

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App. 1-10

- (*) Coefficients for the twelve types of forecast equation
- (**) Standard errors concerning the coefficient of each forecast equation. In our analysis, these are not used in testing the forecast equations.
- (***) If test is not used in testing the forecast equations.
- (****) Twelve types of forecast equations. Among the figures concerning the forecast equations for the production of molasses, DWR-2.078 and R=0.972 show best fitting. Therefore, equation 1 is adopted. Accordingly, the trend curve is described as Y=291336+40023-01.

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•		0.422723198+06		0.461113626+06	0.421297258-09	40-352104516 0	
*	00+000×74104.0	0.462501006+06		0.482889985+06	0.478988758+09	40-300/47/64-0	
*		0.497551568-06		0.495954125+06	0.494585568+09	0.307404.00	
•		0.52923700E-06		0.504664255+06	0.529151068+04	0.721777008-06	
^		0.030074706-00		0.510885758+06	0.565079815+09	90-36/-62-0	
•		0.585495628-06		0.010001048+06	0.556654578+09	90-3000 tress. 0	
•		0.410968008+06		0.519181128+06	0.629979378+09	0.621082728-06	
٥		0.435060315+06		0.522084508+06	0.667127818+09	90-3000216-0	
`~		0.65747551E+06		0.524460006+06	0.696155258+06	0.966243738-08	
		0.679870378+06		0.526439568+06	0.729081378-05	0.04444400	
×		0.700870428+06		0.528114625+06	0.761936458-00	0.044774700	
×		0.721077376+06		0.529550375+06	0.794795968-06	0.712172005-06	
		0.7400740010		0.530774625+06	0.827484828+09	0.721653758+06	
2		0.759432006400		0.531883448+06	0.860178078+00	0.7282-700E-00	
• 2	00 + 200 / AC (A. C.	0.777708756+06		0.532844068+06	0.892881698+06	0.733923756+06	
				-			
~	2	(8)	(6)	(70)	(11)	020	
•	03068+06	0.57158906E+06	0.605362878-06	0.517874875+06	0.580620456+04	0.744692508-06	
		0.591745258+06	0.642211626406	0.522432222+06	0.603972095-00	0.610585878-06	
``	0 - 100 - 100 - 100	0.610376308+06	0.67912425E+06	0 526107065+06	0.625762626-09	0.644444400	
- 7		0.627736196-06	0.716179255+06	0.525133316+06	0.646232125+06	0.67404201E-06	
•		0.44013125406	0.753515816+06	0.53166894E+06	りょうかんかんひいだべつか	0.040424878+00	
		0.434244	0.792129755-06	0.533823828+06	0. 64591019E+0	0.701944415406	
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•		70 - 20 - 20 - 20 - 20 - 20 - 20 - 20 -		AC-2758376-04	0 7140900AFF 0	0.742345065+04	
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		0.713516505+06	0.943489066+06	0.5597545466	語のようのイングラスはノーの	000000000000000000000000000000000000000	

(*) Actual values of production of molaces

Fig. 3 Estimates Obtained through Each Trend Curve (Computor Output)

App. 1-12

^(**) Estimates obtained through equation (1). Nore, tw1 in 1985.

2. Forecasts by Trend Curve Analysis for Molasses Production, Fermentation Product Imports, and Business Fields Into which Entry is Possible

By the method shown in Section 1, estimates are made for future years by obtaining a trend curve. Forecasts for molasses production, fermentation product imports, the consumption of gasoline for transportation, and the numbers of chicken and swine are made up to fiscal year 1986.

2.1 Forecast for Production of Molasses

Molasses is a raw material for fermentation products. Making a forecast of it may furnish a basis for decisions on the supply of materials and the production of fermentation products. The production of molasses in Indonesia is divided into the private and public sectors. In our analysis, the production of each is examined as well as the total production. Our analysis is based on actual values.

The trend curves adopted are as follows:

(1) Production of the private sector

$$PM_1 = 256378.0 \pm 28666.3 \pm (15)$$

$$DWR = 2.0456 \qquad R = 0.9455 \qquad SDE = 23369.03$$
where $t = 1$ in 1976.

(2) Production of the public sector

$$PM_2 = 34995.5 + 11350.4 t$$
 (16)
 $DWR = 1.5062$ $R = 0.8934$ $SDE = 13506.91$
where $t = 1$ in 1976.

(3) Total production

PMT =
$$291336.0 + 40023.0 t$$
 (17)
DWR = 2.0782 R = 0.9724 SDE = 22741.11
where t = 1 in 1976.

The forecast results are given in Table 1 and Figure 4.

Table 1. Estimate of Production of Molasses

(Unit: Ton)

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Year	Public	Sector	Private	Sector	Both S (Tot	
	A	E	A	E	A	Е
1976	272.193	285.014	41.290	46.346	313,483	331.359
1977	326.437	313.711	52.090	57.696	378.437	371.382
1978	362.666	342.376	62.096	69.047	424.762	411.405
1979	366.338	371.043	103.924	80.397	470.262	451.428
1980	389,436	399.709	101.858	91.747	491.294	491.451
1981	395.361	428.376	98.463	103.098	493.824	531,474
1982	484.870	457.042	103.057	114.448	587.927	571.497
1983		485.708		125.799		611.520
1984	-	514.374		137.149		651.543
1985		543.041		148.499		691.566
1986		571.707		159.850		731.589

A: Actual Production

E: Estimate Production

Data Source: PIP

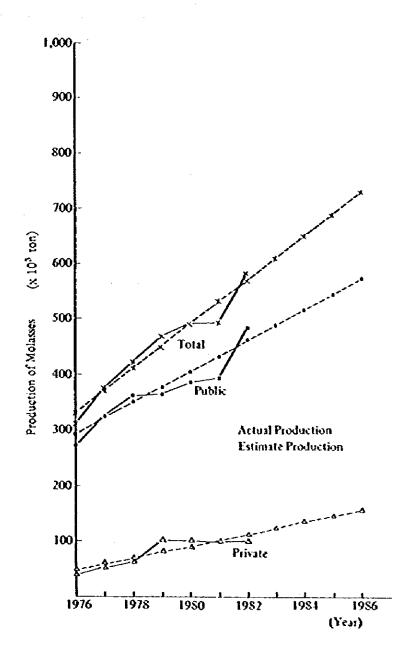


Fig. 4. Estimate of the Production of Molasses

2.2 Forecast for Permentation Product Imports

Forecasts are made for those imported fermentation products whose data were available to us and those products found hopeful in the near future through our investigation.

The trend curves adopted are as follows:

- (1) Active natural yeast
 - 1 Forecast for the weight of imports (in tons)

YET =
$$1067.3 \pm 239.3 \pm 239.3 \pm 236.37$$
 (18)
DWR = 1.3219 R = 0.9042 SDE = 236.37

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② Forecast for the amount of imports (in US\$)

- (2) Antibiotics
 - (1) Forecast for the weight of imports (in tons)

YAT =
$$117.1 + 101.4 t$$
 (20)
DWR = 2.1272 R = 0.8479 SDE = 150.12

② Forecast for the amount of imports (US\$)

(3) Gultamic acid

(1) Porecast for the weight of imports (in tons)

YGT =
$$2686.91 - 766.47 t + 115.31 (t^2)$$
 (22)
DWR = 2.5469 R = 0.7180 SDE = 650.48

② Forecast for the amount of imports (in US\$)

$$YGS = -2791 + 915.97 (t) + 4813.29 (1/t)$$
 (23)
 $DWR = 1.9906$ $R = 0.8140$ $SDE = 912.23$

where t = 1 in 1975.

The forecast results for active natural yeast are given in Table 2 and Figure 5, those for antibiotics in Table 3 and Figure 5, and those for gultanic acid in Table 4 and Figure 6.

Table 2. Estimate of Active Natural Yeast (Imports)

Year	Active Natural Yeast (Unit: Ton)	Vatural iit: Ton)	Active Natural Yeast (Unit: US)	Active Natural Yeast (Unit: USSX 103)
	٧	ឆ	٨	ជ
3261	1,018	1,307	837	1,008
1976	1.671	1,546	1,294	1,285
1977	2,051	1,785	1,783	1,562
1978	2,171	2,024	1,984	1,839
1979	2,114	2,264	1,980	2,117
1980	2,403	2,503	2,326	2,394
1981		2,742		2,671
1982		2,981		2,948
1983	ī	3,221		3,226
1984		3,460		3,503
1985		3,699		3,780
1986		3,938		4,057

A: Actual Import
E: Estimated Import
Data Source: BTN

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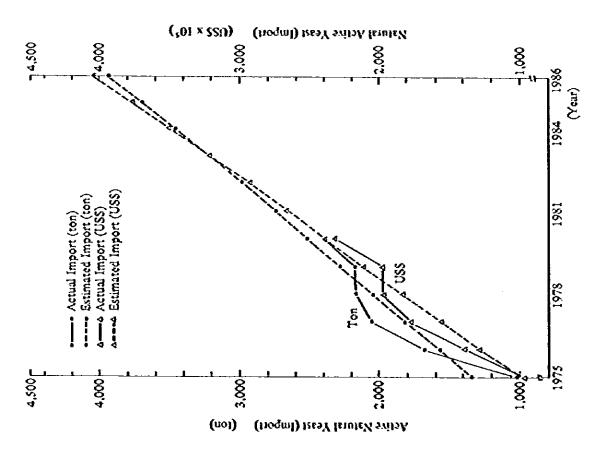


Fig. 5. Forecast of Active Natural Yeast (Imports)

Table 3. Extimate of Antibiotics (Imports)

Year	Antib (Cart	Antibiotics (Unit: Ton)	Antibiotics (Unit: USSX103)	ntics SX10³)
	٧	3	4	Ω
1975	282.9	218.5	12,474.1	8,774.6
1976	360.1	320.0	13,300.3	13,724.3
1977	271.9	421.4	17,286.5	18,674.0
1978	360.8	\$22.9	20,911.5	23,623.8
1979	856.2	624.3	24,160.4	28,573.5
1980	759.3	725.7	35,959.6	33,523,2
1981	768.8	827.2	41,273,8	38,472,9
1982		928.6	:	43,420.7
1983		1,030.1		48,372.4
1984		1.131.5		53,322.1
1985		1,233.0		58,271.8
1986		1,334,4		63,221.5

A: Actual Import E: Estimated Import

Data Source: BTN

1.500
Antibiotics (Import (ton)
Antibiotics (Import (ton)

Actual Import (ton)

Actual Import

Fig. 6. Estimate of Antibiotics (Imports)

Table 4. Estimate of Gultamic Acid (Imports)

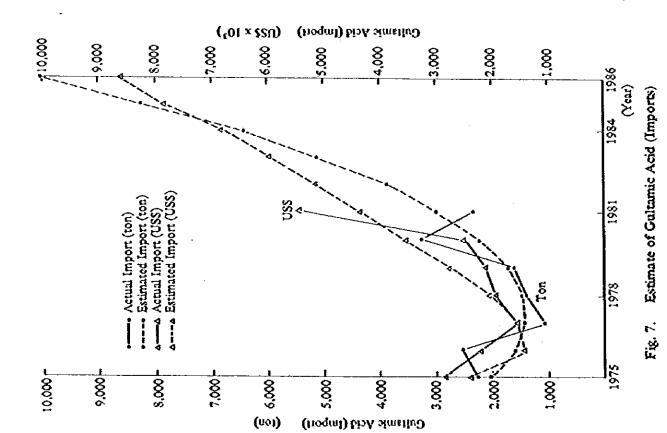
Cultamic Acid (Unit: Ton) Cultamic Acid (Unit: Ton) Cultamic Acid (Unit: Ton) Cultamic Acid (Unit: USSX10³) 1975 2.293 2.036 2.686 2.938 1976 1.506 1.615 2.240 1.448 1977 1.006 1.425 1.561 2.076 1978 1.414 1.466 1.981 2.076 1980 3.268 2.239 2.522 3.507 1981 2.363 2.972 5.445 4.308 1983 3.3935 2.522 5.388 1984 6.554 6.554 6.850 1985 8.209 7.722 1986 8.209 7.722					
A E A 2.293 2.036 2.686 1.506 1.615 2.240 1.006 1.425 1.569 1.414 1.466 1.981 1.640 1.737 2.148 2.368 2.239 2.522 2.363 2.972 5.445 2.363 2.972 5.445 8.209 8.209 8.209		Gultar (Unit	nic Acid :: Ton)	Cultur (Unit: U	nic Acid ISSX 10°)
2,036 2,686 1,615 2,240 1,425 1,569 1,466 1,981 1,737 2,148 2,272 2,445 2,972 5,445 3,935 5,129 6,554 10,095		4	ក្ស	٧	ជ
1,615 2,240 1,425 1,569 1,466 1,981 1,737 2,148 2,239 2,522 2,972 5,445 3,935 5,129 6,554 10,095		2,293	2,036	2,686	2,938
1,006 1,425 1,569 1,414 1,466 1,981 1,640 1,737 2,148 3,268 2,239 2,522 2,363 2,972 5,445 5,129 5,129 6,554 6,554 10,095		1,506	1,615	2,240	1,448
1,414 1,466 1,981 1,640 1,737 2,148 3,268 2,239 2,522 2,363 2,972 5,445 8,129 5,129 6,554 6,554 10,095		1,006	1,425	1,569	1,561
1,640 1,737 2,148 3,268 2,239 2,522 2,363 2,972 5,445 8,129 5,129 6,554 6,554 10,095		1,414	1,466	1.981	2,076
2,239 2,522 2,972 5,445 3,935 5,129 6,554 6,554 10,095	Ì	1,640	1,737	2,148	2,752
3,935 5,445 3,935 5,129 6,554 8,209 10,095	1	3,268	2,239	2,522	3,507
		2,363	2,972	5,445	4,308
			3,935		\$,138
			5,129		5,988
8.209			6,554		6,850
10,095			8,209		7,722
		•	10,095		8,602

A: Actual Import
E: Estimated Import

Data Source: BTN

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App. 1-20

2.3 Forecast for Business Fields into which Entry is Possible

Two fields are considered here as businesses into which fermentation products will possibly make entry. First, we take the consumption of gasoline for transportation, with which ethanol can be mixed. Second, we make a forecast for the numbers of chicken and swine and attempt to relate the results with a forecast for feed yeast. However, since the ratio between gasoline and ethanol or the percentage of yeast in chicken and swine feed should be determined with the advice of experts in their respective subjects, here is not given the concrete amounts of those converted into fermentation products.

The trend curves adopted are as follows:

(1) Consumption of gasoline for transportation (in liters)

YGS =
$$1916.19 - 143.69 t + 33.4899 t^2$$
 (24)
DWR = 2.6491 R = 0.9882 SDE = 308.76

where t = 1 in 1963.

- (2) Numbers of chicken and swine
 - (1) Number of swine

Ys =
$$2581.21 + 635.66 \log (t)$$
 (25)
DWR = 2.0218 R = 0.8523 SDE = 130.30

(2) Number of chiecken

Ye =
$$79081 + 3451 + 276.38 + 1200 + 2332.27$$
 (26)
DWR = 1.8225 R = 0.9882 SDE = 2332.27

where t=1 in 1973.

The forecast results for the consumption of gasoline for transportation are given in Table 5 and Figure 8, and those for the numbers of swine and chicken in Table 6 and Figure 9.

Table 5. Estimate of the Consumption of Gasoline for Transportation

Year	The consul Gasolir Transpo	ne for
	Λ	E
1963	1,630	1,806
1964	1,763	1,763
1965	1,953	1,786
1966	1,994	1,877
1967	1,938	2,035
1968	2,163	2,260
1969	3,248	2,551
1970	2,386	2,910
1971	3,318	3,336
1972	3,854	3,828
1973	4,030	4,388
1974	4,920	5,014
1975	6,057	5,708
1976	6,576	6,468
1977	7,199	7,296
1978		8,190
1979		9,152
1980		10,180
1981		11,276
1982		12,438
1983	1	13,668
1984		14,964
1985		16,327
1986		19,255
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A: Actual Consumption

E: Estimated Demand

Data Source:

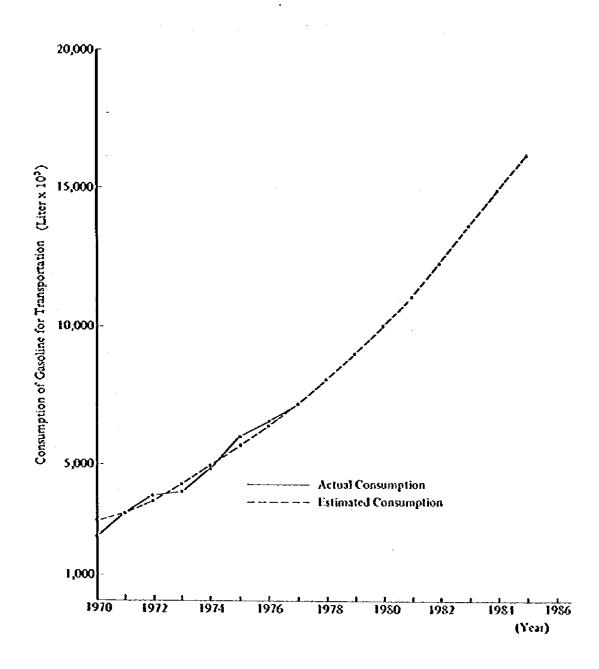


Figure 8. Forecasts of the Consumption of Gasoline for Transportation

Table 6. Estimate of the Number of Chicken and Swine

(Unit: X 103)

Year	Number of	f Chicken	Numbe	r of Swine
T (3)	A	E	A	Е
1973	79,906	80,808	2.622	2.581
1974	89,650	87,089	2.906	2.773
1975	94,572	91,921	2.707	2.884
1976	97,504	97,307	2.947	2.963
1977	101,686	103,245	2.979	3.026
1978	108,916	109,737	2.902	3.076
1979	114,350	116,780	3.183	3.118
1980	126,310	124,377	3.155	3.155
1981	132,878	132,526	3.364	3.188
1982		141,229		3.217
1983		150,483		3.243
1984		160,291		3.267
1985		170,651		3.289
1986		181,565		3,310

A: Actual Number

E: Estimated Number

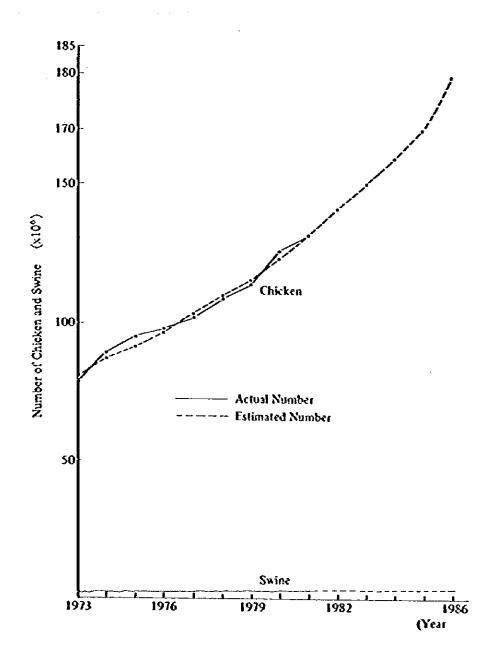


Figure 9. Forecasts of the Numbers of Chicken and Swine

3. Forecast by Multiple Regression Analysis for Product Imports and Businesses into which Fermentation Products will Possibly Make Entry

In this section, the demand forecast for fermentation products is made by multiple regression analysis as explained in paragraph 1.2.2 on the assumption that the demand is affected by social or economic factors. Accordingly, the fermentation product imports, the consumption of gasoline for transportation, and the numbers of swine and chicken are employed as the independent variables and those quantities that are affected by the independent variables as the dependent variables.

3.1 Variables Employed as Independent Variables

In our analysis, the following three factors are employed as the independent variables.

1 1

X₁: Population (in units of 1,000 people)

X2: GNP (Gross National Products) (in units of Rp.Bn)

X₃: Trade Balance (in Units of Rp.Mn)

In order to understand the fluctuations of the three independent variables, illustrations of them during the period from 1972 through 1980 or 1981 are given below. Table 7 and Figure 10 show the population trend. Table 8 and Figure 11 show the National Accounts. We employ the GNP within the National Accounts as the independent variables. Table 9 and Figure 12 show the External Trade. We employ the Trade Balance within the External Trade as the independent variable.

Therefore, for one dependent variable (for example, the antibiotics imports) three regression equations with the different independent variables $(X_1: Population, X_2: GNP, X_3: Trade Balance)$ are obtained, namely, $Y = A+BX_1$, $Y = A+BX_2$, and $Y = A+BX_3$. It is possible that all the three are judged to be significant by testing and the estimates obtained through the three regression equations may differ from one another. In this case, the decision on which equation gives the best estimate should be left to the experts' judgment. In this section, therefore, all the estimates obtained through the three regression equations are shown. In addition, the regression equation judged significant by testing are studied briefly.

Table 7. Population Trend

POPULATION

(Unit: Mn)

Year	Population
1972	121.32
1973	123.74
1974	126.21
1975	128.73
1976	131.30
1977	133.94
1978	136.63
1979	139.38
1980	142.18
1981	145.04

Data Source: Year Book of National Statistics

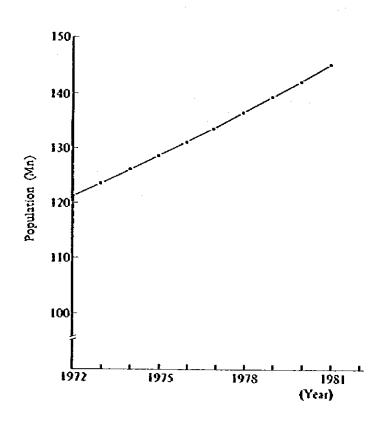


Fig. 10. Population Trend

Table 8. Trend of National Accounts

NATIONAL ACCOUNTS

(Unit: Rp. Bn)

GDP GNP Gross
Market Market Price Market Investment

Year	GDP Market Price	GNP Market Price	Gross Domestic Investment
1972	4,546	4,405	857
1973	6,753	6,508	1,208
1974	10,708	10,201	1,797
1975	12,643	12,087	2,572
1976	15,467	15,035	3,205
1977	19,011	18,332	3,826
1978	22,458	21,606	4,671
1979	31,023	29,534	6,704
1980	43,765	41,596	9,485

Data Source: Year Book of National
Statistics

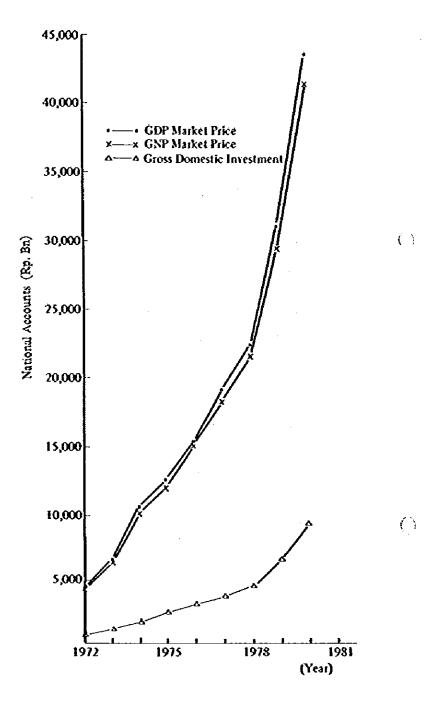


Fig. 11. Trend of National Accounts

Table 9. External Trade Trend

(Unit: US\$ Mn)

Year	Trade Balance	Export (FOB)	Import (CIF)
1972	216	1,778	1,562
1973	482	3,211	2,729
1974	3,584	7,426	3,842
1975	2,333	7,103	4,770
1976	2,873	8,546	5,673
1977	4,622	10,553	6,230
1978	4,953	11,643	6,690
1979	8,388	15,590	7,202
1980	11,075	21,909	10,834

Data Source: Year Book of National Statistics

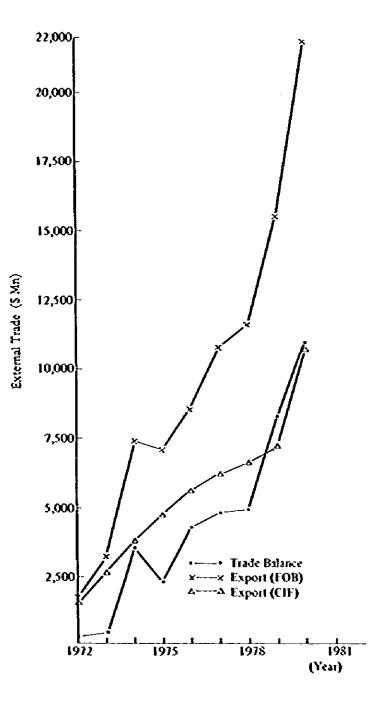


Fig. 12. External Trade Trend

3.2 Testing Method of Regression Formula

Now forecast will be performed on the imports of fermentation products by regression analysis. The results are given in terms of the independent variables (X_1, X_2, X_3) . That is, for the same variable Y,

$$Y = A + BX_1 - Population is taken as the independent variable (27)$$

$$Y = A + BX_2 - GNP$$
 is taken as the independent variable (28)

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Thus, three regression equations are obtained, corresponding to the different variables on which the prediction is made.

Here, in the F-test, F_0^* is significant at 5%, while F_0^{**} is more highly significant, to 1%, as has been previously explained in subsection 1.3. In this analysis, n (number of data) = 5, k (number of variables) = 1. In order that a regression equation be accepted at 1% or 5% level of significance, F_0 should satisfy the following conditions:

$$F_0 \ge F(k, n-k-1; 0.01) = 34.12$$
 or $F(k, n-k-1; 0.01) > F_0 \ge F(k, n-k-1; 0.05)$ $34.12 > F_0 \ge 10.13$

3.3 Regression Equations for the Amounts of Fermentation Products Imported

3.3.1 Case of Population (X_1) as the Independent Variables

(1) Active natural yeast

Regression equation for the quantity imported (in tons)

YETX₁ = -5578.09 + 0.0560 X₁ (30)

$$F_0 = 34.4369 \quad \overline{R} = 0.9075 \quad \overline{R}^2 = 0.8782$$

Regression equation for the value of imports (in USS)

$$Y_{E$X_1} = -9472.12 + 0.0830 X_1$$

$$F_0^* = 24.2532 \qquad \overline{R} = 0.9434 \qquad \overline{R}^2 = 0.8900$$
(31)

Both (1) and (2) are significant at the 5% level.

- (2) Antibiotics
 - (in tons)

YATX₁ = -6452.559 ± 0.0510 X₁ (32)

$$F_0 = 6.3946$$
 $\overline{R} = 0.8250$ $\overline{R}^2 = 0.6806$

Regression equation for the value of imports (in US\$)

$$Yasx_1 = -240930.1 + 1.9259 X_1$$
 (33)
 $F_0^{**} = 34.4369 \quad \overline{R} = 0.9591 \quad \overline{R}^2 = 0.9199$

- ②is significant at the 1% level.
- (3) Gultamic acid
 - (I) Regression equation for the quantity imported (in tons)

$$Y_{GTX_1} = -19347.56 + 0.1545 X_1$$
 (34)
 $F_0 = 4.1441$ $\tilde{R} = 0.7616$ $\tilde{R}^2 = 0.5800$

② Regression equation for the value of imports (in USS)

$$YGSX_1 = -3747.617 + 0.0427 X_1$$
 (35)
 $F_0 = 1.1122$ $\overline{R} = 0.5217$ $\overline{R}^2 = 0.0722$

In this case both (1) and (2) are rejected at the 5% level of significance.

3.3.2 Case of GNP (X₂) as the Independent Variable

- (1) Active Natural Yeast
 - (1) Regression equation for the quantity imported (in tons)

YETX
$$_2 = 1552.311 + 0.21 X_2$$
 (36)
 $F_0 = 7.1970 \quad \vec{R} = 0.8401 \quad \vec{R}^2 = 0.7057$

2) Regression equation for the value of imports (in US\$)

$$Y_{ESX_2} = 1090.775 \pm 0.031 X_2$$
 (37)
 $F_0 = 9.4405 \qquad \overline{R} = 0.8711 \qquad \overline{R}^2 = 0.7588$

(i

Both (1) and (2) are rejected at the 5% level of significance.

- (2) Antibiotics
 - (in tons)

$$Y_{ATX_2} = 2.6238 + 0.0206 X_2$$
 (38)
 $F_0 = 6.2476 \quad \overline{R} = 0.8219 \quad \overline{R}^2 = 0.6755$

(2) Regression equation for the value of imports (in US\$)

$$Y_{ASX_2} = 2029.172 + 0.8047 X_2$$
 (39)
 $F_0^{**} = 144.54$ $\overline{R} = 0.9898$ $\overline{R}^2 = 0.9797$

Equation (2) is accepted at the 1% level of significance.

- (3) Gultamic Acid
 - (in tons)

$$Y_{G1X_2} = -90.1604 + 0.0736 X_2$$
 (40)
 $F_0^* = 12.3098$ $\tilde{R} = 0.8967$ $\tilde{R}^2 = 0.8041$

(2) Regression equation for the value of imports (in US\$)

$$Y_{GSX_2} = 1545.16 \pm 0.0217 X_2$$
 (41)
 $F_0 = 2.2419$ $\overline{R} = 0.6540$ $\overline{R}^2 = 0.4278$

Regression equation 2) is accepted at the 5% level of significance.

- 3.3.3 Case of Trade Balance (X3) as the Independent Variable
 - (1) Active Natural Yeast
 - (1) Regression equation for the quantity imported (in tons)

$$Y_{E1X_3} = 1650.632 \pm 0.0676 X_3$$
 (42)
 $F_0 = 7.1703 \quad \overline{R} = 0.0397 \quad \overline{R}^2 = 0.7051$

2 Regression equation for the value of imports (in US\$)

$$Y_{ESX_3} = 1231.958 + 0.1005 X_3$$
 (43)
 $F_0 = 9.9187$ $\bar{R} = 0.8762$ $\bar{R}^2 = 0.7677$

Regression equations (1) and (2) are rejected at the 5% level of significance.

- (2) Antibiotics
 - (1) Regression equation for the quantity imported (in tons)

$$Y_{ATX_3} = 78.1906 \pm 0.0695 X_3$$
 (44)
 $F_0 = 8.6654$ $\bar{R} = 0.8619$ $\bar{R}^2 = 0.7429$

(2) Regression equation for the value of imports (in US\$)

$$Y_{A5X_3} = 6152.184 + 2.533 X_3$$
 (45)
 $F_0^{**} = 44.5427 \quad \overline{R} = 0.9679 \quad \overline{R}^2 = 0.9368$

Regression equation 2 is accepted at the 1% level of significance.

- (3) Gultamic Acid
 - (I) Regression equation for the quantity imported (in tons)

$$YGTX_3 = 365.8196 + 0.2195 X_3$$
 (46)
 $F_0 = 6.6557$ $\overline{R} = 0.8302$ $\overline{R}^2 = 0.6892$

(2) Regression equation for the value of imports (in USS)

$$Y_{GSX_3} = 1697.328 + 0.0618 X_3$$
 (47)
 $F_0 = 1.5150 \quad \overline{R} = 0.5793 \quad \overline{R}^2 = 0.3356$

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 f_{-1}

Regression equations (1) and (2) are rejected at the 5% level of significance.

- 3.4 Predictions in Fields in which Entry is Possible
 - 3.4.1 Case of Population (X1) as the Independent Variable
 - (1) Regression equations for the consumption of gasoline for transportation

$$Y_{GSX_1} = -37855.46 + 0.3374 X_1$$
 (48)
 $F_0^{**} = 739.84$ $\overline{R} = 0.9980$ $\overline{R}^2 = 0.9960$

This regression equation is highly significant, being accepted at the 1% level of significance.

- (2) Regression equations for the numbers of swine and chicken
 - (1) Regression equation for the number of swine

$$Y_{SX_1} = -97.0098 + 0.0229 X_1$$
 (49)
 $F_0 = 4.4599 \bar{R} = 0.7732 \bar{R}^2 = 0.5978$

2 Regression equation for the number of chicken

$$Yex_1 = -244442.7 + 2.5913 X_1$$
 (50)
 $F_0^{**} = 101.427$ $\overline{R} = 0.9855$ $\overline{R}^2 = 0.9712$

Regression equation 2) is accepted at the 1% level of significance.

- 3.4.2 Case of GNP (X2) as the Independent Variable
 - (1) Regression equation for the consumption of gasoline for transportation

$$YGSX_2 = 4904.141 + 0.1330 X_2$$
 (51)
 $F_0^* = 51.3869$ $\overline{R} = 0.9720$ $\overline{R}^2 = 0.9448$

This regression equation is accepted at the 5% level of significance.

- (2) Regression equations for the numbers of swine and chicken
 - Regression equation for the number of swine

$$Ysx_2 = 2789.041 + 0.0097 X_2$$
 (52)
 $F_0 = 5.6166 \qquad \overline{R} = 0.8074 \qquad \overline{R}^2 = 0.6519$

(2) Regression equation for the number of chicken

$$Y_{CX_2} = 83230.25 + 1.0516 X_2$$
 (53)
 $F_0^{**} = 121.9129 \quad \tilde{R} = 0.9819 \quad \tilde{R}^2 = 0.9759$

Regression equation 2) is accepted at the 1% level of significance.

- 3.4.3 Case of Trade Balance (X₃) as the Independent Variable
 - (1) Regression equation for the consumption of gasoline for transportation

$$Y_{GSX_3} = 5519.312 + 0.4293 X_3$$
 (54)

This regression equation is accepted at the 5% level of significance.

- (2) Regression equations for the numbers of swine and chicken
 - (1) Regression equation for the number of swine

$$Ysx_3 = 2819.373 + 0.0335 X_3$$
 (55)
 $F_0 = 9.1449 \quad \overline{R} = 0.8677 \quad \overline{R}^2 = 0.7529$

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Regression equation for the number of chicken

$$Y_{CX_3} = 88435.81 + 3.3401 X_3$$
 (56)
 $F_0^{**} = 56.5182$ $\overline{R} = 0.9745$ $\overline{R}^2 = 0.9497$

Regression equation (2) is accepted at the 1% level of significance.

3.5 Prediction of the Quantity and Value of Fermentation Products to be Imported

Here predicted values for the amounts of fermentation products to be imported, found from the regression equations in subsections 3.3 and 3.4, are given in separate tables for each product. Next, those regression equations judged to be significant will be studied further.

(1) Prediction of the quantity and value of active natural yeast to be imported

Predicted values of the quantity and value of active natural yeast to be imported, found from the regression equations, are given in Table 10.

Table 10. Quantity and Value of Active Natural Yeast to be Imported Found from Regression Equations

Year		Active Natu (Unit: To		Active Natural Yeast (Unit: US\$ X 10 ³)				
	AT.	YETX1	YETX2	YEIX3	As	YESX:	YESX2	YE\$X3
1976	1,671	1,780	1,868	1,845	1,294	1,426	1,557	1,521
1977	2,051	1,928	1,937	1,963	1,783	1,645	1,660	1,696
1978	2,171	2,079	2,006	1,985	1,984	1,869	1,761	1,730
1979	2,114	2,233	2,173	2,218	1,980	2,097	2,007	2,075
1980	2,403	2,390	2,426	2,399	2,326	2,329	2,382	2,345

AT: Actual Imports (Ton)

ET (X₂): Estimate Imports (Ion) (X₂: Population)

ET (X2): Estimate Imports (Ton) (X2: GNP)

ET (X₃): Estimate Imports (Ton) (X₃: Trade Balance)

AS: Actual Imports (USS)

Es (X_s) : Estimate Imports (USS) (X_s) : Population)

F\$ (X2): Estiraate Imports (USS) (X,: GNP)

ES (X₁): Estimate Imports (USS) (X₂: Trade Balance)

In Table 10, YEIX , found from equation (30), and YESX , found from equation (31), are significant at the 5% level. For example, regarding YEIX1, found from equation (30), if the independent variable population is taken to be 150,000 (in units of 1,000 people), equation (30) gives

$$YEIX_1 = -5578.09 + 0.0560 (150,000)$$

$$= 2821.91$$
(57)

meaning that when the population becomes 150,000 (in units of 1,000 people), it is predicted that about 2,821 tons of active natural yeast will be imported. Similarly, for YESX 1, when the population becomes 150,000 (in units of 1,000 people), it is predicted that the value of active natural yeast to be imported will be about 2,978 (in units of US\$1,000). That is, for every 1,000 people the quantity imported will be about 0.056 tons, having a value of 0.083 (in units of US\$1,000).

(2) Prediction of the quantity and value of antibiotics to be imported

Predicted values of the quantity and value of antibiotics to be imported, obtained from the regression equations, are given in Table 11.

Table 11. Actual and Predicted Quantities and Values of Imported Antibiotics Found From the Regression Equations

Year		Antibiot	ics (Ton)		Antibiotics (USS X 103)				
	٨	YATX;	YATX2	YATX3	А	YASX1	YASX 2	YASX3	
1976	360.1	246.8	312.0	277.8	13,300.3	11,950.4	14,127.5	13,431.9	
1977	271.9	381.5	379.9	399.4	17,286.5	17,035.0	16,780.5	17,863.6	
1978	360.8	518.8	447.3	422.4	20,911.5	22,215.9	19,415.1	18,702.3	
1979	856.2	659.1	610.4	661.0	24,160.4	27,512.3	25,794.1	27,406.0	
1980	759.3	802.0	858.7	847.7	35,959.6	32,905.0	35,500.6	34,214.4	

AT: Actual imports (Ton)

A\$: Actual Imports (US\$) $ET(X_1)$: Estimate Imports (Ton) $(X_1 : Population)$ Es (X,): Estimate Imports (USS) (X.: Population) ET (X,): Estimate Imports (Ton) (X₂: GNP) Es (X,): Estimate Imports (USS) (X₁: GNP) ET (X₂): Estimate Imports (Ton) (X₂: Trade Balance) E\$ (X,): Estimate Imports (USS) (X3: Trade Balance)

In Table 11, YASX1 found from equation (33), YASX2 found from equation (39), and YASX3 found from equation (45) are judged to be significant at the 1% level or 5% level.

The value of YASX, indicates that for every 1,000 people, it is predicted that antibiotics worth 1.93 (in units of US\$ 1,000) will be imported.

Similarly, the values of YASX indicate that with respect to GNP (in units of Rp. Bn), about 0.80 (in units of US\$ 1,000) are expected to be imported, while it is predicted that with respect to trade balance (in units of US\$ million) about 2.13 (in units of US\$ 1,000) worth of antibiotics will be imported.

(3) Prediction of the quantity and value of gultamic acid to be imported

Predicted quantity and value of gultamic acid to be imported, as obtained from the regression equations, are given in Table 12.

Table 12. Predicted Quantity and Value of Gultamic Acid to be Imported, As Obtained from the Regression Equations

Year		Gultanie Ac	id (Unit: To	Gultamic Acid (Unit: US\$ X 103)				
6 6 31	AT	Y _{G1X}	YGIX2	YGIX3	Λs	Y _{G\$X1}	Y _{G3X2}	Y _{GSX} 3
1976	1,506	935	1,017	996	2,240	1,862	1,871	1,875
1977	1,006	1,343	1,260	1,380	1,569	1,975	1,943	1,983
1978	1,414	1,758	1,501	1,453	1,981	2,090	2,014	2,003
1979	1,640	2,183	2,034	2,207	2,148	2,207	2,186	2,216
1980	3,268	2,615	2,972	2,797	2,522	2,326	2,447	2,382

AT: Actual imports (Ton)

ET (X₄): Estimate Imports (Ton) (X₄: Population)

ET (X₂): Estimate Imports (Ton) (X₂: GNP)

As: Actual Imposts

F\$ (N₁): Fstimate Imports (US\$) (X₄: Population)

E\$ (X_x): Estimate Imports (US\$) (X₁: GNP)

ET (X₁): Estimate Imports (Ion) (X₁: Trede Balance) E5 (X₁): Estimate Imports (US\$) (X₁: Trade Balance)

In Table 12, only YGIX1, obtained from equation (40), is judged to be significant at the 5% level. From the values of YGIX1, it is predicted that with respect to GNP (in units of Rp. Bn), about 0.07 tons of gultamic acid will be imported.

3.6 Predictions concerning Fields of Business into which Fermentation Products will Possibly Make Entry

In this paragraph, estimated values obtained from the regression equations are given, and studies will be made on regression equations which are judged significant in the fields to which fermentation products can enter.

(1) Prediction of the consumption of gasoline for transportation.

Estimated values of the consumption of gasoline for transportation, found from the regression equations, are given in Table 13.

Table 13. Actual and Estimated Values of Gasoline Consumption for Transportation

(Unit: Litre X 103)

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Year	The Consumption of Gasoline for Transportation							
	Ag	YGSX ₃	YGSX2	Y _{GSX3}				
1976	6,576	6,442	6,904	6,753				
1977	7,199	7,332	7,343	7,504				
1978	*8,189	8,240	7,779	7,646				
1979	*9,152	9,168	8,833	9,121				
1980	*10,180	10,112	10,438	10,274				

^{*} Estimated Consumption by Trend Analysis

AG: Actual Consumption

FG (X_1) : Estimated Consumption $(X_1: Population)$ FG (X_2) : Estimated Consumption $(X_1: GNP)$ FG (X_2) : Estimated Consumption $(X_2: Trade Balance)$

In Table 13, YGSX₁, obtained from equation (48), YGSX₂ obtained from equation (51), and YGSX₃ obtained from equation (54) are judged to be significant at 1% and 5% level. From the values of YGSX₂, we see that for every 1,000 people, it is predicted that about 0.34 (in units of 1,000 liters) of gasoline will be consumed for transportation. From the values of YGSX₁, with respect to GNP \Re (in units of Rp. Bn), it is predicted that about 0.13 (in units of

1,000 liters) of gasoline will be consumed for transportation, and from the values of YGSX3, with respect to trade balance (in units of USS million), it is predicted that about 0.43 (in units of 1,000 liters) will be consumed.

(2) Prediction of the number of swine and chicken

Predicted numbers of swine and chicken obtained from the regression equations are given in Table 14.

Actual and Estimated Numbers of Swine and Chicken

Year		Swine						
	Ac	YCX ₁ **	YCX2**	YCX3**	As	YSX	Y _{SN2}	Y _{SX3}
1976	97,504	95,796	99,041	98,032	2,947	2,910	2,935	2,916
1977	101,686	102,638	102,509	103,874	2,979	2,970	2,967	2,974
1978	108,916	109,608	105,952	104,979	2,902	3,032	2,998	2,985
1979	114,350	116,734	114,289	116,453	3,183	3,095	3,075	3,100
1980	126,310	123,989	126,974	125,428	3,155	3,159	3,192	3,190

Ac: Actual Number of Chicken

As: Actual Number of Swine

Ec (X_1) : Estimate Number of Chicken (X_1) : Population) Ec (X₃): Estimate Number of Chicken (X₃: GNP) Es (X₃): Estimate Number of Chicken (X₃: Trade Balance) Es (X₃): Estimate

Fs (X_s) : Estimate Number of Swine (X_s) : Population) Number of Swine (X₂: GNP)

Number of Swine (X3: Trade Balance)

In Table 14, Yex, found from equation (50), Yex, found from equation (53), and YCX3 found from equation (56) are judged to be significant at the high 1% level of significance. Values of YCX1 show that for every 1,000 people, it is predicted that there will be about 2.59 more chickens than today; by YCX, it is predicted that there will be about 1.05 more chickens for increase of GNP (in units of billion Rp); and by YCX3 it is predicted that there will be about 3.34 more chickens for increase of trade balance (in units of US\$1,000).

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Based on statistical data on fermentation products which were gathered in this survey, demand forecasts were made by two methods, trend line analysis and multiple regression analysis. In this survey, analysis was concentrated on three points: (1) prediction of the amount of molasses to be produced as a raw material for fermentation products, (2) prediction of the quantity and value of fermentation products to be imported in the near future, and (3) prediction of demand in fields of business in which it is possible for fermentation products to make entry. From the results of the trend line analysis in section 2, the following observations can be made.

According to the trend line analysis in subsection 2.1, the production of molasses will continue to increase in the near future, so there will be adequate raw material available to make fermentation products. The trend line analysis in subsection 2.2 looked at some specific fermentation products, namely active natural yeast, antibiotics and gultamic acid. It was estimated that there is a large potential demand for these products. The trend line analysis in subsection 2.3 looked at the demand in fields of business in which fermentation products have a chance to make entry. As a result it was judged that there are good prospects in the demand for gasoline for use in transport vehicles, into which ethanol can be mixed, and in the potential market for yeast in feeds for chickens.

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Next, in section 3, multiple regression analyses were performed. The results led to the following observations. According to the multiple regression analysis in subsection 3.5, it was estimated that there is a large potential demand for the three specific fermentation products which were considered: active natural yeast, antibiotics and gultamic acid. The results of the multiple regression analysis in subsection 3.6 confirmed that there are good prospects in the potential markets for ethanol and for yeast for use in animal feeds. These results agree with the results of the trend line analysis in section 2.

APPENDIX 2.

PROGRESS REPORT
ON
FEASIBILITY STUDY
ON
THE DEVELOPMENT SUGAR BY-PRODUCT INDUSTRY
IN THE REPUBLIC OF INDONESIA

DECEMBER, 1982

JAPANESE SURVEY TEAM
JAPAN INTERNATIONAL COOPERATION AGENCY

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1. BACKGROUND

The Government of the Republic of Indonesia requested in July 1982 to the Government of Japan for a feasibility study on the development of sugar byproduct industry in Java.

According to the above request, JICA sent a preliminary survey team headed by Nr. Iwaguchi, Director, JICA in September 1982 considering with a significance view that the study will have the great impacts to the sugar industry in this country.

The preliminary survey team agreed with Mr. Soedjai Kartasasmita, Chairman of SBPN for the scope of work to be done in the feasibility study.

The mission in this time will stay in Indonesia from 28 November 1982 until 25 December 1982 in order to survey on the proposed site as well as to collect enough data and document necessary to the feasibility study on the development of sugar byproduct industry in Java.

2. MEMBERS LIST

Mr.	Atsushi NISHIMUR	A t	Team leader	Nov	28		Dec	25
Mr.	Takeshi SAITO	:	Sub leader,					
	·		Raw material	•		**		
Mr.	Yutaka SUMIE	:	Market analysis	Nov	28	_	Dec	11
Mr.	Hiroshi HOSODA	:	Process engineer	Dec	2, .	-	Dec	22
Mr.	Tomoatsu USUKU	:	Plant design	Nov	28	_	Dec	25
Mr.	Shogo MOCHIZUKI	:	Economist	Nov	28	_	Dec	18
Mr.	Yasuji NODA	:	Economist,					
			Market analysis	Dec	12	_	Dec	25

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3. SCHEDULE

- Nov 28 (Sun) Lv. Tokyo Av. Jakarta
 - 29 (Mon) JICA, Japanese Embassy, SBPN
 - 30 (Tue) SEKNEG, JETRO, JICA
- Dec 1 (Wed) Statistic Bureau, Taisei Corp.
 - 2 (Thu) PT Takeda, The Industrial Bank of Japan
 - 3 (Pri) Lv. Jakarta Av. Surabaya, Meeting at PTP XXI & XXII
 - 4 (Sat) Meeting at BP3G
 - 5 (Sun) Travel to Situbondo
 - 6 (Mon) Survey at Panji Eugar Pactory
 - 7 (Tue) same as above, Travel to Jatiroto
 - 8 (Wed) Visit to Jatiroto Alcohol Factory, Travel to Tretes
 - 9 (Thu) Travel to Pesantren Sugar Pactory
 - 10 (Pri) Survey at Pesantren Sugar Factory
 - 11 (Sat) same as above, Travel to Solo
 - 12 (Sun) Preparation of report
 - 13 (Mon) Visit to PTP XV & XVI, Travel to Semarang
 - 14 (Tue) Travel to Suragi Sugar Factory
 - 15 (Wed) Survey at Ex Comal Sugar Factory
 - 16 (Thu) Travel to Cirebon, Visit to PTP XIV, Travel to Jakarta
 - 17 (Pri) SBPN, JETRO, JICA, PT Meiji Pharmaceutical
 - 18 (Sat) Direktorat Jenderal Industri Kimia Dasar, MOI, SBPN, KAPB
 - 19 (Sun) Preparation of report
 - 20 (Mon) Direktorat Jenderal Cattle Breeding, MOA, SBPN, BKSM

- 21 (Tue) JICA, Japanese Embassy
- 22 (Wed) Report preparation, BPPT
- 23 (Thu) Meeting with Mr. Soedjai, President, SBPN

- 24 (Pri) Report submit to SBPN
- 25 (Sat) Lv. Jakarta Av. Tokyo

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4. FACT FINDINGS

4.1 Availability of molasses

Cane production in Indonesia amounted to 15,000,000 tons in 1981 and it will be expected to reach 24,000,000 tons in coming 1984. At that time the policy of sugar self-sufficiency will be established in all district of Indonesia.

But this policy will incidentally cause the rapid increase for the production of molasses which is the byproduct from sugar mills.

The molasses production in 1981 was 490,000 tons and it will be approximately 800,000 tons in 1984.

The domestic demand of molasses in Indonesia in 1981 was estimated as follows:

Alcohol production	134,600 ton
MSG production	123,200 ton
Yeast production	13,700 ton
Others	t
Total	280,000 ton

The balance were directed for export purpose.

FOB price of molasses is declining to US\$20 - 22/ton at the moment which is merely one sixth comparing with that of US\$129/ton in February 1981. Also the pay-back price of molasses to cane farmers is decided by the government as Rp 65,000/ton which is rather high price.

To overcome such the circumstance, the project which add the value to the molasses seems to be essential to PTP concerns sugar production.

Especially in the proposed project area for this Study, the molasses production will be estimated to increase upto 40 to 70% during 1981 to 1984.

	1981	1984
PTP XXIV & XXV (Panji)	90,926 ton	151,908 ton
PTP XXI & XII (Pesantren)107,904 ton	147,543 ton
PTP XV & XVI (Ex Comal)	91,968 ton	139,154 ton

There could be enough availability to utilize molasses for the down stream industry such as fermentation industry and feed industry.

4.2 Market for fermentation product

4.2.1 Bthanol

There are 13 alcohol factories in Indonesia and their capacity totalled to 191.5 KL/day which correspond to 57,450 KL when 300 days operation in a year. Nevertheless the actual production in 1982 will be 26,100 kl according to the estimation of KAPB.

The reason of such small production are:
less consumption of beverage from religious custom,
market competition with recovered methanol from
textile industry.

Poreign market of ethanol will also be mostly occupied by that from Latin Americans such as Brazil and Argentine due to the quantity and price aspect.

while the alcohol production is most suitable item

to consume a lot of molasses, it is urgently
required to establish so called "Gasohol" project
utilizing alcohol with mixing into premium/solar
on the basis of national economical aspect by
the Government.

4.2.2 Yeast

Active natural dried yeast for bakery was imported from Prance, West Germany and Netherland about 2,400 ton and 1,000 ton in 1980 and 1981 respectively. The value amounted to US\$ 2,000,000.

There is a company called P.T. Indo Fermex who is producing compressed yeast by trade name "Mauripan" to the domestic market but the quantities are very limited.

As 2,000 ton of natural dried yeast will be correspond to approximately 5,000 ton of compressed yeast, it would be satisfied a minimum capacity of fermentation plant. But there could be foreseen the difficulties to be solved such as the refrigeration warehouse due to the climate circumstance and high sugar tolerable dough activity due to the food customs.

Another aspect is animal feed yeast. There is a company called P.T. Sumber Protein who is producing about 200 ton/month of feed yeast contains 48% of crude protein and is selling about Rp. 250-280/kg.

So far as the information obtained from the staff of cattle breeding section, Ministry of Agriculture, the number of livestock in Indonesia is rapidly increasing.

The figures in 1981 are estimated as follows:

Swine 3,364,000

Local chicken 132,878,000

Layer 24,586,000

Broiler 28,110,000

There are 7 big compound feed manufacturers in Indonesia. And they use imported fish meal as protein source of the feed.

From the above findings, it will be worthwhile to produce animal feed yeast from the molasses fermentation. Although from the marketing aspect, it will be required technical service to feed compounders as well as livestock producers how to use the feed yeast and how effective it is.

4.2.3 MSG and glutamic acid (GA)

In Indonésia, there are 3 integrators manufacturing through GA to MSG from molasses and 7 convertors who convert purchased GA to MSG.

Their production capacity is 45,000 ton as GA or 40,000 ton as MSG per year.

Prom the information obtained here, the seasoning production in Indonesia amounted to 16,283 ton of MSG and 2,149 ton of GA in 1981. Besides this, the import statistic shows 3,268 ton of GA is imported from the People's Republic of China and when the all GA converted to MSG, it will be approximately 23,000 ton which is around 60% of the production capacity.

From the present situation that almost of MSG are consumed for family use and not for food processing industry, the existing capacity of MSG in Indonesia seems to be too excess ones.

Por export to foreign market, the strong competition will be foreseen with that of exported from the People's Republic of China.

4.2.4 L-Lysine

The market for L-Lysine is supposed to be too small that we could not find out from the import statistic. The actual utilization of feed yeast should be solved and realized prior to L-Lysine application to animal feed. There is unidentified information that Ajinomoto is planning to build L-Lysine production plant.

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4.2.5 Antibiotics

The Government of Indonesia will faithfully follow the drug policy of WHO and she has aimed to have the advanced medical care to her nations until the year of 2,000. As the essential drug list recommended by UN/WHO to Indonesia is amounted to be 150 to 190 items, the Government is considering to manufacture the antibiotics and super essential drugs like Aspirin, Sulfa-drug, Vitamine B1 and Vitamine C as bulk pharmaceuticals.

The existing pharmaceutical manufacturers are classified as follows:

Poreign investors 40 companies

Domestic (large to middle) 15 companies

Domestic (small) 200 companies

In 1980, the import of pharmaceutical preparations were US\$80,000,000 and that of raw materials for pharmaceuticals were US\$500,000,000 respectively by value. Among them, the import of antibiotics were:

Penicillin	US\$ 8,000,000
Streptomycin	US\$ 4,000,000
Tetracycline	US\$ 2,000,000
Chloramphenicol	US\$ 2,000,000

The total amount was US\$36,000,000 by value in 1980.

Although there is problem from technical aspect to produce such antibiotics out of molasses fermentation, there could be only one possibility to produce upto intermediate for a special antibiotic.

Almost of the antibiotics production by fermentation, higher purity of raw materials such as glucose or starch are commonly used.

4.2.6 Citric acid

There are 6 manufacturers of citric acid and Ca-citrate in Indonesia when including under construction and planning ones. But each capacity is rather small and utilize the waste of cassava starch by the surface culture system. None of them utilize molasses as raw material.

As for the import statistic, citric acid is mixed with the category of carboxylic acid, it is difficult to know the actual figures. But from the various source, the domestic market of citric acid is estimated less than 2,000 ton per year.

This amount is too small for one unit of fermentation plant at the moment.

It is commonly said that the consumption of soft drinks will increase according to the GNP per capita, the future analysis for market would be important. Also it should be taken into the consideration on the export citric acid from the People's Republic of China.

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4.2.7 Acetic acid and vinegar

Prom statistic, we find that acetic acid and its salt are imported about 2,500 ton and 3,900 ton in 1980 and 1981 respectively and amounted US\$3,000,000 by value.

But acetic acid cannot be produced from ethanol by fermentation process but produced via chemical process. Such a plant exist in Pakistan where they produce ethanol from molasses and then ethanol converted to anhydrous acetic acid then they produce acetate rayon with cotton linter. This should be good example for the relief of existing alcohol plant in Indonesia.

Vinegar can be produced by the oxidative fermentation from ethanol. But the import of vinegar is only 400 ton in 1981. It cannot be considered as a unit of fermentation plant.

We have briefly summarized from the marketing aspect on the candidate fermentation products referred to the letter of JICA preliminary survey team addressed to Mr. Soedjai Kartasasmita dated on September 8, 1982.

We recommend that PTP should have or should enlarge the function on marketing activity once they decide to install fermentation plant producing commodities with the purpose to add the value for their own molasses.

- 4.3 Proposed site survey
- 4.3.1. PANJI Sugar Pactory
 - i) Candidate Area

It is available to utilize planting field outside of the existing factory. (East side of the factory) Its area is about 3.5 ha.

- ii) Water condition
 - (a) River water

It is possible to use river water from the irrigation channel by the permission. But there is some limitation like as follows.

o No treatment of waste water : 250 l/sec o After treatment of waste water: 700 l/sec

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(b) Well water
It is possible to dig well by the governmental permission.

iii) Pollution problem

(a) Regulation

There are National regulation and Local regulation (East Java) for the waste water.

(b) Route of waste water
The waste water is discharged to the irrigation channel.

4.3.2. PESANTREN Sugar Factory

i) Candidate Area

It is available to utilize the building area of the old sugar factory.

Its area is about 13,000 m2.

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ii) Water condition

(a) River water

It is difficult to get much quantities of water from the irrigation channel for new factory.

It would be necessary to open a new water channel from BRANTAS River which is $8\ km$ distance from the factory.

(b) Well water

It is possible to dig well by the governmental permission but there is some limitation.

iii) Pollution problem

(a) Regulation

There are National regulation and Local regulation (East Java) for the waste water.

(b) Route of waste water
The waste water is discharged to the irrigation channel.

4.3.3. Ex COMAL Sugar Factory

i) Candidate Area

It is available to utilize the building area of the old sugar factory.

Its area is about 13,000 m2

- ii) Water condition
 - (a) River water

It is possible to get water from the irrigation channel which is about 500 $\rm m$ distance from the factory.

The flow capacity of the channel is about 1,000 1/sec in which about 500 1/sec of the water flow will be available for new factory.

(b) Well water
It is possible to dig well by the governmental permission.

·iii) Pollution problem

- A) Regulation

 There is National regulation but Local regulation is not yet published.
- B) Route of waste water

 It is possible to discharge the waste water
 to the Pactory's own channel which is
 connected with Comal River at the down stream.

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- 5. BASIS FOR FINANCIAL AND ECONOMIC ANALYSIS
- 5.1 The Study Team collected data and information for financial and economic analysis of "the feasibility study on the development of sugar cane molasses fermentation industry in the Republic of Indonesia".
- 5.2 In accordance with 6 of "the Scope of Work of the Study" agreed between SBPN and JICA on September 8, 1982, the Study Team will form an estimate of capital requirement. However, land cost will be excluded because PTP already have a land for this project.
- 5.3 In accordance with 7.1, 7.2, and 7.3 of 7 in "the Scope of Work" the Study Team will work out balance sheet and cash flow.
- 5.4 With regard to internal financial rate of return (FRR) mentioned in 7.3 and 7.4 of 7 in "the Scope of Work", the Study Team will not perform sensitivity analysis of interest rate and inflation.
- 5.5 The Study Team will assess the economic effect of the Project on the national economy of Indonesia in accordance with 8 in "the Scope of Work".
- 5.6 Major assumptions to be taken for financial and economic analysis are as follows:
- 5.6.1 Capital Structure
 - i) Debt equity ratio: 65:35
 - ii) Terms and condition of long term loan.

	Repayment period (exclude grace period)	10 years
	Annual interest rate	13.5%
	Grace period	4 years
5.6.2 Dep	preciation and Amortizat	ion
i)	Depreciation period	
	Road & Bridge	20 years
	Machinery and equipment	8 years
	Building	20 years
	Vehicles and others	5 years
ii)	Amortization	
	Preoperation cost	5 years
iii)	Method	
	Straight line method	
5.6.3 Ta	×	
i)	Import tax of machinery	
	and equipment	exempted
ii)	Corporation tax	45%
iii)	Tax holiday	3 years
5.6.4 Ut	ilities Cost	
i)	Blectricity	
	Connection charge :	own power station
	Power charge :	ditto
ii)	Water	
	Consumption charge :	according to basic tariff in each site.

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5.6.5 Cost

i)	Molasses	: Local	Rp. 2	0,000/ton
ii)	Diesel Fuel Oil (including tran		Rp.	90/1
	charge)	isportation	Rp.	15/1
iii)	Premium	:	Rp.	240/1

5.6.6 Price

·	Alcohol	Spiritus
* Provenue	Rp. 265	Rp. 265
Cukai	350	-
Total	615	265
Pajak	15.37	6.65
MPO	5.30	5.30
Iuran BKS	1.5	1.5
Kompensas	25	25
	662.17	303.45

"Provenue" is net sales revenue for PTP and the others mentioned above are transfer expenditure from PTP to Government concerned.

5.6.7 Inventory

i) Local raw materials : 3 months

ii) Import raw materials : 6 months

6. APPENDIX

- Meeting Minute (No. 1)
- Meeting Minute (No. 2)
- Meeting Minute (No. 3)
- Meeting Minute (No. 4)
- Meeting Minute (No. 5)
- Meeting Minute (No. 6)
- Meeting Minute (No. 7)

Meeting Minute (No. 1)

Date

: December 3, 1982

PM 1.00 - 4.00

Place

: PTP XXI & XXII, Surabaya

Attendants

: Ir. Soetjipto Wirjopranoto

Ir. Sjamsir

PTP XXI & XXII

Mr. Djoko Moejono, BSc.

IVXX & VX 9T9

Mr. Satmoko, BSc.

PTP XXI & XXII

Mr. Bambang Soekamto

Pesantren S.F.

Mr. Wahjoedi

Financialist (KINWIL IV)

Mr. Haroen Noerasjid

PTP XX

SBPN

Mr. Abdul Madjid Scejcedono BSc. PTP XXIV & XXV

Mr. Noerdjamil

Ir. Yahya Kurniawan

BP3G

Ir. Untung

BP3G

- 1. Ir. Soetjipto W. made welcome speech for Japanese survey team on the development of sugar by-product industry.
- Mr. Nishimura, Head of the team, replied and introduced the team members and their role to Indonesian counterparts.
- 3. Ir. Soetjipto W. confirmed the site survey schedule for Japanese survey team. He suggested to visit Cirebon in Central Java where the head quarter of PTP XIV locates.
- 4. As for the information required to Japanese team attached to the Talking Paper, Ir. Soetjipto W. assured these information will be available at BP3G as well as the head office of each PTPs.

- 5. Inquiries for site condition survey which was submitted from Japanese team were discussed by the attendants.

 The data will be restricted to those of the existing sugar factories, namely Panji, Pesantren and Ex Comal.
- 6. Ir. Soetjipto W. expressed his principle idea on the process for desugarization of molasses.
 The process is introduced to Indonesia from European group, Finn Sugar Engineering and there are some existing factories designed with Finn Procedure.
 The name of factories and its capacity are:

MOERBEKEN/BELGIUM + 105 ton molasses/day

NATALI/FINNLAND + 120 ton molasses/day

AMINO/WEST GERMANY + 180 ton molasses/day

But it was agreed to future items to be surveyed besides this survey team's object.

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Meeting Minute (No. 2)

Date

: December 4, 1982

AM 9.30 - 12.00

Place

: BP3G, Pasuruan

Attendants

: Ir. Soet jipto W.

SBPN

Ir. Mochter

Associate Director BP3G

Ir. Yahya Kurniawan

Ir. Untung

Ir. Sudijanto Tedjowahjono

- Ir. Mochter made welcome speech and brief introduction of the function on BP3G to sugar industry of Indonesia.
- 2. Mr. Nishimura, Head of the team, replied and introduced the team members and their role.
- 3. Japanese team asked to BP3G attendants what items are the most preferable to Indonesia for the molasses utilizing industry among 7 items which were agreed by the previous mission. Their views are:
 - i) Ethanol

There is capacity of 30,000 kl/year but recovered methanol from textile industry amounted to 20,000 kl which substitute of ethanol market at the moment.

ii) Yeast

Dried natural yeast is imported to Indonesia about 2 million US dollars per annum.

There is small feed yeast plant (200 t/month) in Indonesia.

iii) MSG

There are already 3 MSG manufacturer in Indonesia. Other than Na-salt of glutamic acid will be of interest.

iv) L-Lysine

There are no data for import quantity which means the market will be premature in Indonesia.

v) Antibiotics

There are fairly large market for Penicillin,
Streptomycin, Tetracycline and Chloramphenicol.
But those antibiotics are difficult to manufacture
from molasses.

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vi) Citric acid

The market in Indonesia is less than 1000 tons per annum and there are small manufacturers from tapioca waste.

vii) Acetic acid

About 4,000 tons are imported and oxidation of ethanol to acetic acid will be worthwhile for the relief of alcohol plant.

 Ir. Scetjipto Wpointed out the priority of the A items from the above views with future prospects. i) Alcohol : gasoline blending 20% AA

ii) Barkers yeast : A

Animal feed yeast : AA

iii) Glutamic acid : local B

: export AA

iv) L-Lysine : Animal feed B

v) Antibiotics : quantity B

value A

vi) Citric acid : C

vii) Acetic acid : assistance of alcohol plant B

It is agreed that Mr. Sumie, Market expert, will stay BP3G for further discussion on the future market survey.

Meeting Minute (No. 3)

Date : December 6, 1982

AM 7.30 - 12.30

December 7, 1982

AM 7.00 - 9.00

Place

: Panji Sugar factory, Situbondo, PTP XXIV & XXV

Attendants

Mr. H. M. Soemadjono, Administrator

Mr.P.M. de Fretes, Massinis Kepala

Mr. Soeparno Teng.

Mr. Noerdjamil, PTP XXIV & XXV

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Ir. Yahya Kurniawan, BP3G

1. Activity of Panji Sugar Factory

Capacity: 1,600 ton cane/day

Operation: 150 days (end of May to October)

Production: Sugar 9.0% of cane

Molasses 3.5% of cane

Bagasse 33 % of cane

Cane field: 2,000 ha (100 t cane/ha)

Labor : Staff 35 persons

Operator 540 persons

+ 1200 persons in season

Labor cost: Operator (weekly payment)

about 1000 Rp./day, 7 days/week

2. Sugar and molasses price

Sugar price is decided by the Government as Rp. 350,000/ton.

Actual price at Panji Sugar Factory for crystal/ton is estimated as follows:

Factory cost 279,238 Rp.

Overhead cost 104,942 Rp.

Total 384,180 Rp.

App. 2-28

Sugar is divided to farmers and factory at the ratio of 60% and 40% and farmers receive money from BULOG.

Molasses is produced approximately 3.5% against to cane.

1.5% of them are paid to farmers by the price of 65,000 Rp./
ton. But actual selling price of molasses to domestic MSG
manufacturer is 20,000 Rp./ton at the moment.

3. Engineering data

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Necessary data for conceptual design such as water quantity available, water temperature, electricity and construction cost are summarized as separate sheets.

Meeting Minute (No. 4)

Date : December 9, 1982 PM 12.30 - PM 6.00

December 10, 1982 AM 8.00 - PM 1.00

Place: Pesantren Baru Sugar factory, Kediri, PTP XXI & XXII

Attendants: Mr. Soeleiman, Manager

Mr. Soewarso, Chief engineer

Mr. Walujo, Process engineer

Mr. Sunardi, Administration

Mr. Satomoko, PTP XXI & XXII

Ir. Yahya Kurniawan BP3G

1. Activity of Pesantren Sugar Pactory

Capacity: 3,000 ton cane/day 3,600 ton

Production : Sugar 10,8 - 118 11.368

Molasses 3.5% 4.58%

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Bagasse 27% 29.5%

Cake 3%

Operation : 200 days (end of May to December)

Cane field : Estate 2500 ha

Private 6000 - 7000 ha (8000 farmers)

Contract farmers; 500

- Pesantren Baru Sugar Factory was established 1978 in which about 70% of machineries are imported from Japan.
- 3. Total sugar content of the molasses from this sugar factory is approximately 51%, so almost of the molasses is directed to export through Surabaya port.

Meeting Minute (No. 5)

Date : December 13, 1982 AM 9.00 - 12.00

Place : PTP XV & XVI, Headquarter, Solo

Attendants: Ir. Warjatmo, Director T. Saito

Drs. Benno Djoko Soetamri · S. Mochizuki

There are two kinds of byproduct from sugar industry, namely bagasse and molasses. The amount of bagasse will fluctuate year by year, while molasses will be constantly increasing. PTP knows to produce alcohol, MSG, L-lysine, cattle feed and liquid sugar as the application of molasses but after producing those commodities who is responsible on marketing?
Although PTP is the government owned enterprise, it is treated as same as a private company. So the forecasting in the marketing will be very important for this feasibility study.

2. Sugar

Just after the production, sugar will be owned by Bank
Bumi Daya under the control of BULOG.
BULOG will issue delivered order to the Bank and the buyer
will pay the charge to the Bank.
Sugar price is decided as follows:

i)	Factory revenue	Rp. 35,000/100 Kg
ii)	Government tax	******
iii)	Bank interest for stock	******
iv)	BULOG fee	(+)
	Distributor	Rp. 46,000/100 Kg
	Market price	Rp. 50,000/100 Kg ca.

3. Molasses

Molasses is owned by PTP 14, 15/16, 20, 21/22 and 24/25 and is sold by themselves. But KAPB in Jakarta will handle the joint market and the distribution for export and domestic industry.

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The price of molasses to the domestic industry is decided by the Ministry of Agriculture. The price for 1982 is decided as Rp. 20,000/ton.

The export price will be fluctuate by international market.

The current FOB price is US\$ 21 to 23/ton.

For the cost calculation basis, Rp. 20,000/ton should be adapted.

4. Alcohol

The price is decided by KAPB but is sold by PTP itself.

The development of alcohol industry in Indonesia will

entirely depend on the Gasohol project due to heavy

completion with methanol for industrial use.

The Government now subsidize huge amount to premium and diesel which will increase year by year. The gasohol will be the breakthrough of this problem. But the taxazation system on alcohol should be improved.

App. 2-32

5. The basis for cost analysis.

Following figures are agreed.

i) Inflation rate 10%/year

ii) Bank interest 13.5%/year

iii) Tax free for import mechanics on new project.

iv) Equity ratio

65% Debt: 35% Equity

v) Depreciation

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Straight line system:

building : 20 years

machinery : 10 years

vehicle : 5 years

vi) 5 years tax holiday for new factory.

Meeting Hinute (No. 6)

Date : Dec. 13, 1982 AM 9.00 - AM 12.00

Place: PTP XV & XVI Headquarter, Solo.

Attendant : Mr. Djoko Moeljono Director, Development

Mr. Hardiman Joedo Head, Research Dept.

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Mr. Soetardi Technology

Mr. Harsono Assist. Technik Mr. Soeharto Assist. Technik

Ir. Yahya Kurniawan

1. General situation of Sragi Sugar Factory

Capacity: 2,900 ton cane/day

Operation: 216 days (Mar/20 to Nov/9)

Production index (1982)

Molasses 4,2% to cane

Sugar 8,96% "

Bagasse 34,5% "

Filter Cake 2,4% "

2. Comal Alcohol Factory

Capacity: 4,000 Kl/year

Actual production in 1982: 2,800 Kl

Production index : 250 1 alcohol/ton molasses

Fermentor number : 15 x 40 K1

Among the above, 12 fermentor were fabricated at

1917 using wood.

Fermentation temperature : 33 to 35°C

River water temperature : 27 to 29°C

Operator : 17 person x 3 shift

Total factory : 148 persons.

Price of Water : 20 Rp/1/sec.day

App. 2-34

Ex Comal Sugar Pactory
 Established at 1927
 Operated until World War II
 No intention to begin sugar production.

Meeting Minute (No. 7)

Jatiroto Alcohol Factory & Sugar Factory

Date : Dec. 7, 1982 pm 1.00 - 5.00

Dec. 8, 1982 am 7.30 - 9.00

Place : Jatiroto, Factory & Guest House

Attendants:

Mr. Salem Brotojuwano, Chief Chemist

Mr. Pitojo, Chief engineer

Mr. Widodo, Chief Chemist, alcohol factory

Mr. Noerdjamill PTP XXIV & XXV

Mr. Soeharno

Ir. Yahya Kurniawan BP3G

1. Alcohol factory

Designed by Vogelbusch, Austria

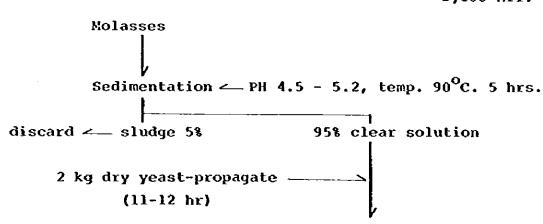
Construction cost: Factory machine 1,300 Mil. Rp.

Erection

800 Mil. Rp.

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2,100 Mil. Rp.

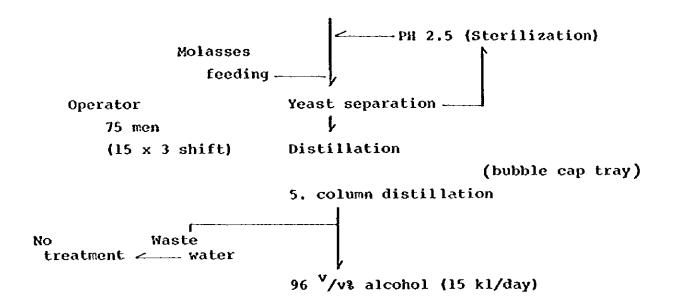


Fermentation 8 hrs.

(Fermentor 75 Kl x 2) alkohol 9-8.5%

(sus)

App. 2-36



Unit consumption : Molasses 3.36

(old plant 4.0)

: Steam 2,3 kcal/l alcohol

Chilled water : 20°C for cooling

Fermentation temperature : 30 - 32°C

Boiler: 8 ton/hour, 6.5 Kg/cm² (distillation)

2. Sugar factory

Capacity: 4.000 ton cane/day

All the bagasse produced in Jatiroto will be sent to the paper mill factory which is now installed in Leces.

Jatiroto will be supplied the heat equivalent fuel oil from PTP headquarter.

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APPENDIX 3.

SCOPE OF WORK
FOR
THE FEASIBILITY STUDY
ON
THE DEVELOPMENT OF SUGARCANE MOLASSES FERMENTATION INDUSTRY
IN
THE REPUBLIC OF INDONESIA
AGREED BETWEEN
DEPARTMENT OF AGRICULTURE
AND
JAPAN INTERNATIONAL COOPERATION AGENCY

In response to the request of the Government of the Republic of Indonesia, the Government of Japan decided to extend technical cooperation to the Government of the Republic of Indonesia in undertaking a feasibility study (hereinafter referred to as "the Study") on the Development of Sugarcane molasses fermentation Industry in accordance with laws and regulations in force in Japan.

Japan International Cooperation Agency (hereinafter referred to as "JICA"), the official agency responsible for the implementation of the technical cooperation programs of the Government of Japan, dispatched a preliminary survey team headed by Mr. Kenji Iwaguchi from August 31 to September 9, 1982 to work out the scope of work of the Study with the Department of Agriculture (hereinafter referred to as "the Department") the counterpart organization on the part of the Government of the Republic of Indonesia.

As a result of a series of discussions, JICA and the Department hereto agreed upon the scope of work of the Study.

Date : 8th September 1982

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açe: Jakarta

Kenji IWAGUCHI

Leader, Preliminary Survey Team Chairman, Staf Bina Perusahaan

Director, Industry Division

Japan International Cooperation

Agency.

SOEDJAI KARTASASMITA

Negara Sektor Pertanian.

T. CAJECTIVE OF THE STUDY

The objective of the Study is to examine the technical, economic and financial feasibility of the establishment of a fermentation plant in Java using molasses as raw material (hereinafter referred to as "the Project").

The fementation plant unit (integrated) producing the best production mix consists of several commodities (maximum 5) having the best marketing prospects locally as well overseas.

H. PROJECT LOCATION

The study will cover three locations, one in Central Java and two in East Java. Based on the market study, the feasibility study team (hereinafter referred to as " the P/S team ") will make a comparative study to decide the rost feasible location.

III. SCOPE OF THE STUDY

In order to achieve the above objective, the Study will ower the following items:

- 1. Survey and Analysis of Data and Materials
 - 1.1. Present state and future prospect of :
 - 1.1.1. Sugarcane and sugar production (country as a whole, by region and their prices)
 - 1.1.2. Production of molasses and its down-stream products
 - 1.1.3. Ferrentation industry in Indonesia

1.2. Market

1,2,1, Molasses

- 1.2.1.1. Size and growth rate of conestic market '(General by region and use)
- 1,2,1.2. Size and growth rate of overseas market (demand by major country and use)

1,2,1,3, Movement _____2

- 1.2.1.3. Movement of price (Comestic price, export price)
- 1,2.1,4. Future prospect of demand (demestic and overseas)
- 1.2.2. Molasses fermentation products
 - 1.2.2.1. Present state of conestic market and possibility of expansion
 - 1.2.2.2. Present state of overseas market and its future prospect

(by major country)

- 1.2.2.3. Movement of price (correctic and overseas)
- 1.3. Paw materials and products
 - 1.3.1. Availability of raw materials in the Project area
 - 1.3.2. Selection of molasses fermentation products and determination of production mix.
- 1.4. General cutlock of project area and plant site
 - 1.4.1. Natural conditions
 - 1.4.1.1. Location
 - 1.4.1.2. Geology
 - 1.4.1.3. Yeteorology
 - 1.4.2. Secio-economic ounditions
 - 1.4.2.1. Population
 - 1.4.2.2. Industries
 - 1,4,2,3, Labor force
 - 1,4,3, Utilities and Infrastructure
 - 1.4.3.1. Transportation
 - 1.4.3.2. Electricity

1.4.3.3. Telecomunication, ...

App. 3-4

1.4.3.3. Telecomunication

1.4.3.4. Water

1.4.4. Selection of site

- 2. Conceptual Design
 - 2.1. Design standard
 - 2.2. Layout of plant
 - 2.3. Design of process
 - 2.4. Design of plant
 - 2.4.1. Main facilities
 - 2.4.2. Auxiliary facilities
- 3. Organization and Manpower Plan
 - 3.1. Organization chart and their function
 - 3.2. Manpower and expertise requirements in operating the fementation plant and training program to develop the expertise.
- 4. Construction and Operation Plan
- 5. Environmental Consideration
 - 5.1. Environmental impacts
 - 5.2. Counterneasures to be taken
- 6. Capital Fequirements
 - 6.1. Fixed capital (land, plant, construction, auxiliary facilities, pre-operation cost, etc.)
 - 6.2. Working capital
 - 6.3. Expenditure schedule

J, Financial Analysis 2

- 7. Financial Analysis
 - 7.1. Balance sheet
 - 7.2. Cash flow
 - 7.3. Internal financial rate of return
 - 7.4. Sensitivity analysis based on possible variations in (a) investment cost (b) price of raw material (c) sales price (d) interest rate, and (e) inflation rate.
- 8. Economic and Social Evaluation
- 9. Conclusions and Percurendations

IV. FFASURES TO BE TAKEN BY THE AUTHORITIES OUNCERNED OF THE COMERSFAIR OF THE PEPUBLIC OF INDONESIA

The authorities concerned of the Covernment of the Republic of Indonesia will :

- 1. assign a certain number of full-time counterparts,
- arrange the P/S Team's visits to relevant authorities concerned and ensure that the P/S Team has access to all relevant information required for the execution of the Study,
- 3. provide the F/S Team with office accordation with sufficient office supplies and equipment,
- provide relevant information and data available to the F/S Team, including the following items:
 - 4.1. procurement plan of raw material (molasses)
 - 4.2. data and policy on sugarcané production scheme
- 5. exempt the F/S Team from taxes, duties and charges in the Pepublic of Indonesia on materials, equipment and personal effects brought into the Pepublic of Indonesia for the purpose of the Study,

6. exempt the F/S Team,5

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- exempt the P/S Team members from income taxes and charges of any kind impossed on or inconnection with the staying expenses remitted from abroad,
- 7. ensure the security of the F/S Team members during their stay in the Pepublic of Indonesia,
- coordinate the inter-departmental matters for the Study, if necessary,
- 9. bear claims against the F/S Team members occurring in the occurse of the Study, except when such claims arise from the gross negligence or willful misconduct on the part of the F/S Team members.

V. PEPORTS

JICA will prepare and submit the following reports in English to the Department.

- 1. Progress Report: 10 copies
- 2. Draft Final Report and Survary: 15 oxpies
- 3. Final Perort and Summary: 40 copies

VI. SCHEDIE OF THE STUDY

The schedule of the Study is as shown in the Irrex. The schedule, however, is subject to change according to circumstances.

VII. If any matter or difficulties may arise except those mentioned above, both parties will consult with each other based on the spirit of cooperation and mutual trust.

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Schedule of the Study

Amex.

Your	Ğ	1982			-				ू स	2983					
מסוונו)	Oot.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	Мау	S C C	Jul.	Aug.	Sep.	oct.	Nov.	Dec
Study in the Republic of Indonesia		****													
Submission of Progress Report			O									-			
Scudy in Japan			24												
Submission of Draft Final Roport (D/F Rejort)					<u> </u>			0							
Gomment on U/P Report					· .	-			<u> </u>						
Submission of Final Report							-				a				

JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) 1.0.800 214 MISSERIOS 1.1.1050 SERVICE, SERVICE, OCCO 150 JAPAN

Jakarta, Septurber 8th, 1982

Pr. Soodjal Kartasasulta Petua Staf Bina Perusahkan Regara Departeren Pertanlan Republik Indonesia

the fessibility study on the development of supercare rollsses femontation industry.

Dear Sir,

With reference to the Scope of tack on the above study, I would like to advantage the following points.

- With regards the rathet study, the possible supercase rolasses down-stream products to be studied by the feasibility study team are as shown in the attacked sixet and the study will be reinly conducted on 1) ethyl alcohol 2) MSG 3) yeast 4) Inlysing 5) antibiotics 6) citric soid and 7) acetic acid of the list.
- 2. The raterials, equipment and personal effects to be expend in TV-5 of the S/M will be only those for the purpose of feasibility study, therefore will be brought back to Japan after the completion of the study in Indonesia.
- In crection with the TV-6 of the S/6, all the staying expense of the feasibility study tean will be paid by the Japan International Contration Agency in foreign currency.
- 4. Is for the schedule of the feasibility study (VT in S/M), feasibility study text will be dispatched at the backling of technical 1962 and the final report will be submitted to you by the end of July 1983.

The Indonesian2

JAPAN INTERNATIONAL COOPERATION AGENCY (JICA) LO DOI 114 MISH BOG 1-1, NOVEMBER, SHINEKURU TOCTO 188 JAPAN

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The Inderesian side strongly requested to us for earlier submission of draft report than is scheduled in the Innex barchart sheet of S/M! On this point, we will raise our best effort to neet the request substantially.

 The Inforesian side requested to the Japanese side to consider to take appropriate ressures to ensure the communication and discussions during the study in Japan.

He also consider it significant and fruitful to have interin discussions during the study in Japan between both parties.

In this correction, we are ready to accept Indonesian counterparts to Japan of which one (1) will be financed by JICA.

řenjí EGGOT

leader, preliminary Survey Team Director, Industry Division Japan International Oroganica

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Acency.

oepaktemen pertanian republik indonesia Staf Bina Perusahaan Negara Sektor Pertanian [S.B.P.N.]

Jelen Taman Čut Mutlah No. 11. — Talpon 347543 - 348149, JAKARTA PUSAT Talak : 48781 kbnag/kt — Kanat : Kabunnagara - Jakartà — Fromotoas : 3401/Jkt.

Horror: 4086 /ID.Y/U/1982

Mary. September 8, 1982.

tamoran : Parkal :

Mr. Kinji IWAGUCHI,
Preliminary Survey Mission Leader
Japan International Cooperation Agency
(JICA)
2-1, Nishi-Shinjuku, Shinjuku-ku,
Tokyo 160
Japan.

Dear Sir,

Re: Feasibility Study on The Development of Sugarcane Molasses Fermentation Industry.

In response to the request of the Preliminary Survey Team of the Development of Sugarcane Molasses Fermentation Industry, we herewith point out 3 locations for the study, as follows:

- Past Java : 1.1. Panji Sugar Factory, Situbondo Area.
 - 1.2. Pesantren Baru Sugar Factory, Kediri Area.
- 2. Central Java : Ex Conal Sugar Factory, Pekalongan Area,

Looking forward to a fruitful cooperation between our two countries, we remain,

i Kartasasmita

cuxs Sincerely,

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APPENDIX 4.

FINANCIAL ANALYSIS ETHANOL, FEED YEAST AND CORYNECIN PRODUCTION PLAN

Ethanol 30 KV/d Feed Yeast 10 ton/d

Corynecin 56 kg/d

1. PAYMENT PLAN FOR CAPITAL STOCK ...UNITRP.1000000 THE CAPITAL PAYMENT = 2 TIMES YEAR(1983) BONTH(10) ABOUNT(100) - YEAR(1984) BONTH(4) ABOUNT(7,400) TOTAL AMOUNT(7,500) 2. REQUIREMENT PLAN FOR LONG TERM LOAN ...UNLTRP.1000000 1. DOMESTIC CURRENCY LOAN = 0 2. FOREIGN CURRENCY LOAN = 1 THE REQUIREMENT TIMES OF THE 1TH FOREIGN CURRENCY LOAN = 2 YEAR(1985) MONTH(6) AMOUNT(5,253)
YEAR(1985) MONTH(10) AMOUNT(5,253) 5.253 > TOTAL AMOUNT(10.506) REPAYMENT YEARS = 10 HOW TO SET GRACE PERIOD 2. INPUT GRACE PERIOD(YEARS) FOR EACH REQUIREMENT GRACE PERIOD (YEARS) = THE INTEREST WILL SE DEPRECIATED AS ASSET
THE WAY OF REPAYMENT = 1.EQUAL-INSTALLMENT-REPAYMENT OF PRINCIPAL
R % (ANNUAL INTEREST RATIO) = 13.50 %
(THE PAYMENT IS 2 TIMES PER YEAR) INPUT OF FIXED ASSET INVESTMENT PLAN & RELATED DATA PROJECT --- ALTERNATIVE PROJECT (ALCOHOL INPUT --- 2.CONSTRUCTED FACILITIES RP-1000000 NUMBER OF CONSTRUCTED FACILITIES = 1 INVESTMENT TIMES OF THE 1 CONSTRUCTED FACILITY = 2 YEAR(1984) MONTH(7) AMOUNT(202) YEAR(1984) BONTH(&) ABOUNT(1.031 > THE METHOD OF DEPRECIATION OR AMOTIZATION = 1,234 } 1.STRAIGHT LINE BETHOD DEPTRECIATION AMOTIZATION YEARS = 20 YEARS THAT STARTS FROM OPERATION THE SALVASE PRICE RATIO (%) AFTER 20 YEARS = ANNUAL AMOUNT OF DEPRECIATION-AMOTIZATION = 0.00 %

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INPUT --- 3.MACHINERY & EQUIPMENT
                                                               RP+1000000
 NUMBER OF MACHINERY & EQUIPMENT = 1
 INVESTMENT TIMES OF THE | HACHINERY.EQUIPMENT = 2
YEAR( 1984 ) HONTH( 9 ) AHOUNT( 4.747 )
YEAR( 1985 ) HONTH( 9 ) AHOUNT( 9.531 )
 TOTAL AMOUNT( 14.278 )
THE METHOD OF DEPRECIATION OR AMOTIZATION = 1.STRAIGHT LINE METHOD
      DEPTRECIATION AMOTIZATION YEARS = 8 YEARS
THAT STARTS FROM OPERATION
THE SALVAGE PRICE RATIO (%) AFTER 8 YEARS =
ANNUAL AMOUNT OF DEPRECIATION-AMOTIZATION =
                                                               0.00 %
  INPUT --- 4.PRE-OPERATING EXPENSES
                                                               RP - 1000000
  PREPARATION TIMES =
YEAR( 1983 ) MONTH( 10 ) AMOUNT( 36 )
YEAR( 1984 ) MONTH( 6 ) AMOUNT( 37 )
YEAR( 1985 ) MONTH( 6 ) AMOUNT( 846 )
YEAR( 1986 ) MONTH( 2 ) AMOUNT( 233 )
                           TOTAL ABOUNT( 1.152)
 THE METHOD OF DEPRECIATION OR ANOTIZATION = 1
DEPTRECIATION-AMOTIZATION YEARS = 5 YEARS
                                                              1.STRAIGHT LINE METHOD
THAT STARTS FROM OPERATION
THE SALVAGE PRICE RATIO (4) AFTER 5 YEARS = 0.00 %
ANNUAL ABOURT OF DEPRECIATION-AMOTIZATION =
   INPUT --- 5.INTEREST OURING CONST.
                                                                RP-1000000
   PREPARATION TIMES = 1
YEAR( 1985 ) MONTH( 12 ) AMOUNT( 355 )
  TOTAL AROUNT( 355 )
THE RETHOD OF DEPRECIATION OR AROTIZATION = 1.STRAIGHT LINE METHOD DEPTRECIATION-AROTIZATION YEARS = 5 YEARS
 THAT STARTS FROM OPERATION
THE SALVAGE PRICE RATIO (%) AFTER 5 YEARS = 0.60 % ANNUAL AMOUNT OF DEPRECIATION-AMOTIZATION = 71
```

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INPUT --- 6.PHYSICAL CONTINGENCY
                                                                  RP-1000000
  PREPARATION TIMES = 3
YEAR( 1983 ) HONTH( 11 ) AMOUNT( 2 )
YEAR( 1984 ) HONTH( 9 ) AMOUNT( 320 )
YEAR( 1985 ) HONTH( 9 ) AMOUNT( 564 )
 TOTAL AMOUNT( 886 )

THE METHOD OF DEPRECIATION OR AMOTIZATION = 1.STRAIGHT LINE METHOD DEPTRECIATION-AMOTIZATION YEARS = 8 YEARS
THAT STARTS FROM OPERATION
THE SALVAGE PRICE RATIO (%) AFTER 8 YEARS = 0.00 %
ANNUAL AMOUNT OF DEPRECIATION-AMOTIZATION = 111
   INPUT --- 7.0THER ASSETS
                                                                    RP-1000000
  PREPARATION TIMES = 1
YEAR( 1986 ) HONTH( 2 ) AMOUNT( 36 )
 TOTAL AMOUNT( 36 )
THE METHOD OF DEPRECIATION OR AMOTIZATION = 1.STRAIGHT LINE METHOD DEPTRECIATION-AMOTIZATION YEARS = 5 YEARS
THAT STARTS FROM OPERATION
THE SALVAGE PRICE RATIO (%) AFTER 5 YEARS = AMBUAL AMOUNT OF DEPRECIATION-AMOTIZATION =
   INPUT --- 8.REPAIR & MAINTENANCE
                                                                   RF-1000000
THAT COST IS NECESSARY FROM OPERATION
THE RATIO (%) OF THE FOLLOWING ITEMS YEAR ( 1987 ) --> YEAR ( 2000 ) 2.CONSTRUCTED FACILITIES --> 2.00 \%
                                   -->
3. MACHINERY & EQUIPHENT
                                             3.00 %
4.PRE-OPERATING EXPENSES
                                   -->
                                           0.00 %
5.INTEREST DURING CONST. -->
6.PHYSICAL CONTINGENCY -->
7.OTHER ASSETS -->
                                            0.00 %
                                             3.00 %
                                             0.00 %
   INPUT --- 9.INSURANCE
                                                                    RP.1000000
 THAT COST IS NECESSARY FROM OPERATION
 THE RATTO (%) OF THE FOLLOUING ITEMS YEAR ( 1987 ) --> YEAR ( 2000 )
2.CONSTRUCTED FACILITIES -->
3.MACHINERY & EQUIPMENT -->
                                             1.00 %
                                             1.00 %
                                   -->
 4.PRE-OPERATING EXPENSES
                                             0.00 %
 5. INTEREST DURING CONST. -->
                                             0.00 %
 6. PHYSICAL CONTINGENCY
                                    -->
                                             1.00 %
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App. 4-4

1.00 %

7.0THER ASSETS

```
INPUT OF PRODUCTION AND SALES PLAN
PROJECT --- ALTERNATIVE PROJECT (ALCOHOL NUMBER OF MAIN PRODUCTS = 3
              MAIN PRODUCT NO 1 = ALCOHOL 6
FONTHLY RATEO CAPACITY (UNIT) = 8
                                                   840
                                  CAPACITY UTILIZATION
 YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 1987 ) MONTH( 3 ) = 80.000
YEAR( 1987 ) MONTH( 4 ) ---> YEAR( 1988 ) MONTH( 3 ) = 90.000
YEAR( 1988 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) = 100.000
 UNIT SALES PRICE RP.%1.000.000
YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) =
                                                                                          0.361
THE INVENTORY = 0.50 MONTHS OF THE PRODUCTION AT THE RATE OF THIS YEAR
THE ACCOUNTS RECEIVABLE = 0.0 MONTHS LATER
                MAIN PRODUCT NO 2 = YEAST MONTHLY RATED CAPACITY (UNIT) = 28
                                                   280
        CAPACITY UTILIZATION
 YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 1987 ) MONTH( 3 ) = YEAR( 1987 ) MONTH( 4 ) ---> YEAR( 1988 ) MONTH( 3 ) = YEAR( 1988 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) =
                                                                                         009.03
                                                                                          90.000
                                                                                       100.000
 UNIT SALES PRICE RP:%1:000:000
YEAR( 2000 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) =
                                                                                         0.328
 THE INVENTORY = 0.50 MONTHS OF THE PRODUCTION AT THE RATE OF THIS YEAR
 THE ACCOUNTS RECEIVABLE = 0.0 MONTHS LATER
 MAIN PRODUCT NO 3 = CORYNECIN + MONTHLY RATED CAPACITY (UNIT) =
        CAPACITY UTILIZATION
  YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 1987 ) MONTH( 3 ) = YEAR( 1987 ) MONTH( 4 ) ---> YEAR( 1988 ) MONTH( 3 ) = YEAR( 1988 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) =
                                                                                         70+000
                                                                                           85.000
                                                                                     100.000
  UNIT SALES PRICE RP.%1.000.000
YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) =
                                                                                         32.521
 THE INVENTORY = 0.50 MONTHS OF THE PRODUCTION AT THE RATE OF THIS YEAR
 THE ACCOUNTS RECEIVABLE = 0.0 MONTHS LATER
```

*********	*******			*******	
	ARIABLE COST PROJECT	AL TODULT BUC	PROJECT (ALC	OHOL.	
**********	••••••	PETERNATIVE	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	
NAME OF RAU I	MATERIAL = #	10LASSES			
THE UNIT OF	F NECESSARY	VOLUME TO THE I	MAIN PRODUCTS	HOLASSES	
PRODUCTS N	AME NECES	SSARY UNIT VOLUE	ME		
ALCOHOL	•	3.30000	•		
ALCOHOL YEAST CORYNECIN	* * 	4.00000 111.30000			•
*** PRICE OF	UNIT VOLUME	***RP-%1-000-1			* * * * * * * * * * * * * * * * * * * *
YEAR(1986)	MONTH (4))> YEAR(2	DOO) HONTHO	3) =	0.027620
(AT THE RITHE INVENTORY	ATE OF THIS = 1.00 MON				
THE ACCOUNTS	PAYAGLE =	0.0 BONTHS L	ATER		•
		• • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •		• • • • • • • • • • • • • • • • •
NAME OF RAW I	MATERIAL = /	AMM-SULFATE		·	
THE UNIT OF	F NECESSARY	VOLUME TO THE	MAIN PRODUCTS	AHH-SULF	ATE
PRODUCTS N	AME RECES	SARY UNIT VOLU	ME		
ALCOHOL YEAST	* *	0.00000			
CORYNECIN		0.06309 4.35700			
*** PRICE OF	UNIT VOLUM	E ***RP-%1,000,		*****	
)> YEAR(2	000 → MONTH(-	3) =	0.206460
(AT THE RITHE INVENTORY	ATE OF THIS = 1.50 MO	YËAR) VIHS			
THE ACCOUNTS	PAYASLE =	0.0 BONTHS L	ATER		

)

PRODUCTS NA	ME NECE	SSARY UNIT VOLUME	
ALCOHOL		0.00000	
ALCOHOL YEAST	•	0.11100	
CORYNECIN		0.00000	
*** PRICE OF	UNIT VOLUE	E ***RP-%1.000;000	
)> VEAR(2000) HONTH(3	0.29296
(AT THE RATHE INVENTORY	ATE OF THIS	YEAR)	
THE ACCOUNTS	PAYABLE =	0.0 MONTHS LATER	
**********		••••	
NAME OF RAU I	ATERIAL =	BUTANOL	
THE UNIT OF	NECESSARY	VOLUME TO THE MAIN PRODUCTS	SUTANOL
PRODUCTS NA	AUSE NETE	SSARY UNIT VOLUME	
ALCOHOL			
ALCOHOL		0.00000	
ALCOHOL			
ALCOHOL YEAST CORYNECIN	*	0.090c0 0.09000 5.80400	••••••
ALCOHOL YEAST CORYNECIN	UNII VOLU:	0.09000 0.09000 5.80400 E ***RP.21.000.000	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986)	UNIT VOLUM	0.00000 0.00000 5.80400	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986) (AT THE RA	UNIT VOLUMENTHE ATE OF THIS	0.00000 0.00000 5.80400 E +++RP.%1.000.000)> YEAR(2000) MONTH(3	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986)	UNIT VOLUMENTHE ATE OF THIS	0.00000 0.00000 5.80400 E +++RP.%1.000.000)> YEAR(2000) MONTH(3	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986) (AT THE RATHE INVENTORY	UNIT VOLUMENTHE 4 ATE OF THIS = 1.50 KG	0.00000 0.00000 5.80400 E +++RP.%1.000.000)> YEAR(2000) MONTH(3	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986) (AT THE RATHE INVENTORY	UNIT VOLUMENTHE 4 ATE OF THIS = 1.50 KG	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986) (AT THE RATHE INVENTORY	UNIT VOLUMENTHE 4 ATE OF THIS = 1.50 KG	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3	
ALCOHOL YEAST CORYNECIN III PRICE OF YEAR(1986) (AT THE R/ THE INVENTORY THE ACCOUNTS	UNIT VOLUMENTH (4) ATE OF THIS = 1.50 MC PAYASLE =	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3 YEAR) NITHS 0.0 MONTHS LATER	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986) (AT THE RATHE INVENTORY	UNIT VOLUMENTH (4) ATE OF THIS = 1.50 MC PAYASLE =	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3 YEAR) NITHS 0.0 MONTHS LATER	
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAS(1986) (AT THE RATHE INVENTORY THE ACCOUNTS	UNIT VOLUMATE OF THIS = 1.50 MG PAYASLE =	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3 YEAR) NITHS 0.0 MONTHS LATER	;) = 0.7277
ALCOHOL YEAST CORYNECIN *** PRICE OF YEAR(1986) (AT THE R/ THE INVENTORY THE ACCOUNTS *** THE UNIT OF PRODUCTS NA	UNIT VOLUMATE OF THIS THATERIAL = F NECESSARIANE NECESSARIANE NECESSARIANE	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3 YEAR) NTHS 0.0 MONTHS LATER	;) = 0.7277
ALCOHOL YEAST CORYNECIN III PRICE OF YEAS(1986) (AT THE RATHE INVENTORY THE ACCOUNTS NAME OF RAW I PRODUCTS NAME OF THE UNIT OF	UNIT VOLUMATE OF THIS THATERIAL = F NECESSARIANE NECESSARIANE NECESSARIANE	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3 YEAR) NTHS 0.0 MONTHS LATER APPONIA	;) = 0.7277
ALCOHOL YEAST CORYNECIN III PRICE OF YEAR(1986) (AT THE RATHE INVENTORY THE ACCOUNTS NAME OF RAW I PRODUCTS NAME PRODUCTS NAME	UNIT VOLUMATE OF THIS THATE OF THIS THATERIAL = F NECESSARY AME NECESSARY	0.00000 0.00000 5.80400 E +++RP.21.000.000)> YEAR(2000) MONTH(3 YEAR) NTHS 0.0 MONTHS LATER APPONTA VOLUME TO THE MAIN PRODUCTS SSARY UNIT VOLUME	;) = 0.7277

```
*** PRICE OF UNIT VOLUME ***RP.%1.000,000
                     ********
YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) = 0.199010
  ( AT THE RATE OF THIS YEAR )
THE INVENTORY = 1.50 MONTHS
THE ACCOUNTS PAYABLE = 0.0 MONTHS LATER
NAME OF RAY MATERIAL = CSL
  THE UNIT OF NECESSARY VOLUME TO THE HAIN PRODUCTS CSL
  PRODUCTS NAME NECESSARY UNIT VOLUME
ALCOHOL
                        0.00000
YEAST
CORYNECIN
               .
                         0.00000
                         2.17900
*** PRICE OF UNIT VOLUME ***RP.21.000.000
YEAR( 1986 ) MONTH( 4 ) ---> YEAR( 2000 ) MONTH( 3 ) = 0.420690
  ( AT THE RATE OF THIS YEAR )
THE INVENTORY = 1.50 MONTHS
THE ACCOUNTS PAYABLE = 0.0 MONTHS LATER
NAME OF RAW MATERIAL = OLEIC ACIO
  THE UNIT OF NECESSARY VOLUME TO THE MAIN PRODUCTS OLEIC ACID
 PRODUCTS NAME NECESSARY UNIT VOLUME
ALCOHOL
                         0.00124
               •
YEAST
                         0.00000
CORYNECIN
                        0.00000
*** PRICE OF UNIT VOLUME ***RP.%1.000.000
YEAR( 1986 ) BORTH( 4 ) ---> YEAR( 2000 ) BORTH( 3 ) =
                                                            1.746030
  ( AT THE RATE OF THIS YEAR )
THE INVENTORY = 1.50 MONTHS
THE ACCOUNTS PAYABLE = 0.0 MONTHS LATER
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App. 4-8

NAME OF RAW MATERIAL = ALGINATE THE UNIT OF NECESSARY VOLUME TO THE HAIN PRODUCTS ALGINATE PRODUCTS NAME NECESSARY UNIT VOLUME ALCOHOL 0.00034 YEAST 0.00000 CORYNECIN . 0.00000 *** PRICE OF UNIT VOLUME ***RP.21.000.000 YEAR(1986) HONTH(4) ---> YEAR(2000) HONTH(3) = 7.746760 (AT THE RATE OF THIS YEAR) THE INVENTORY = 1.50 MONTHS THE ACCOUNTS PAYABLE = 0.0 MONTHS LATER NAME OF RAY MATERIAL = OTHER CHEMICAL THE UNIT OF NECESSARY VOLUME TO THE MAIN PRODUCTS OTHER CHEMICAL PRODUCTS NAME - NECESSARY UNIT VOLUME ALCOHOL 0.00502 • YEAST 0.00286 CORYNECIN 3.53637 *** PRICE OF UNIT VOLUME ***RP.%1.000,000 YEAR(1986) HONTH(4) ---> YEAR(2000) HONTH(3) = 1.000000 (AT THE RATE OF THIS YEAR) THE INVENTORY = 1.50 HONTHS THE ACCOUNTS PAYABLE = 0.0 MONTHS LATER

NAME OF VARIABLE COST = FUEL OIL

THE ACCOUNTS PAYABLE = 0.0 MONTHS LATER

THE UNIT OF	NECESSAR	Y VOLUME TO THE	MAIN PRODUCTS	FUEL OIL	
		ESSARY UNIT VOL	Ume		
ALCOHOL YEAST CORYNECIN	*	0.25200 2.09800 168.00000			
	INIT VOLU	ME ***RP.%1.000		•••••	
YEAR(1986) 1	10NTH (4)> YEAR(2000) BONTH(::	3 > =	0.122680
(AT THE RAT					•
THE ACCOUNTS P	PAYABLE	= 0.0 months	LATER		
NAME OF VARIAS	PLE EOST	= VATER			••••••
			MAIN PRODUCTS	VATER	
~		ESSARY UNIT VOL	.UPE		
ALCOHOL YEAST CORYNECIN	† †	0.14400 1.96800 129.00000			
	MIT Unti	6E ***RP.%1.000			
	30NTH(4		2000) BONTH(3) =	0.000310
THE INVENTORY					

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INPUT OF FIXEO COSTS PROJECT ALTERNATIVE PROJECT (ALCOHOL
NAME OF FIXED COST (A PART OF PRODUCTION COST) = MAN POWER COST
MONTHLY COST REQUIRED OF MAN POWER COST RP-21-000-000
YEAR(1986) MONTH(4)> YEAR(2000) MONTH(3) = 36.507000
••••••
NAME OF FIXED COST (A PART OF PRODUCTION COST) = OTHER FIXED COST
MONTHLY COST REQUIRED OF OTHER FIXED COST RP.%1,000,000
YEAR(1986) HONTH(4)> YEAR(2000) HONTH(3) = 18.000000
######################################
56/C4/06 19:43:12 ANALIZED BY YASUJI NODA

(INPUT ITEMS) --- PROJECT. ALTERNATIVE PROJECT (ALCOHOL INCOME TAX-DIVIDENOS PAYMENT-MINIMUM CASH ON HAND-INTEREST OF SHORT TERM DEBT

THE RELATION BETWEEN TAXATION & CASH DIVIDENDS IS THAT 1. CASH DIVENDS ARE PAY ABLE AFTER TAXATION

THE TAXATION SYSTEM IS THAT 2. INPUT THE RATIO TO NET PROFIT

TAX PAYMENT IS 2.NEXT YEAR

REF.) THE PROJECT IS EXEMPT FROM TAXATION UNTIL 1990

THE TAXATION RATIO IS FIXED THE TAXATION RATIO = 45.00 %

THE START YEAR OF CASH DIVIDENDS = 1987

THE WAY OF DIVIDENDS PAYMENT 1.A % OF SHARE CAPITAL A % = 15.000 %

MINIMEN CASH ON HAND AFTER OPERATION = 0
THE INTEREST OF SHORT TERM LOAN = 13.5000 % P.A.

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INCOME STATEMENTS ALTERNATIVE (AL (RP. 1.000.000) ACCOUNTING DATE --- MONTH(3) DATE(31)

***************			:::::::::::::::::::::::::::::::::::::::		=======================================
YEAR	1983	1984	1935	1986	1987
SALES REVENUE				=======================================	
2262222222222222222	U ::::::::::::::::::::::::::::::::::::		0	0	4.047
TOTAL COST OF SALES	0	0	0	0	5.309
VARIABLE COST TOTAL	0	0	0	0	1,976
MOLASSES	0				804
AM. SULFATE	ŏ	ŏ	ŏ	ő	35
UREA	0	0	Ŏ	ň	66
SUTANOL	0	0	Ŏ	ŏ	42
AIMONIA	0	0	0	Ō	9
CSL	0	0	0	0	9
OLEIC ACIO	0	0	0	0	13
ALGINATE	0	0	0	0	16
OTHER CHEMICAL	0	0	0	0	71
FUEL OIL	Ó	0	0	0	909
WATER	0	0	0	0	2
CREDIT OF BY-PROD.	0	0	0	0	0
FIXED COST TOTAL	0	0	0	0	3,564
DEPRICIATION	0	0	0	0	1 0
AMOTIZATION	ŏ	ŏ	ŏ	Ö	1,846
DEPR. OF ISSUE COST	ň	ő	ŏ	0	419 0
					U
MAN POWER COST	0	0	0	0	438
OTHER FIXED COST	Ó	ō	ŏ	ŏ	216
REPAIR-MAINTENANCE		• • • • • • • • • • • • • • • • • • • •	••••••		
INSURANCE	0	0	0	0	480
TAX & LICENCE FEE	n n	0 6	0	0	164
			0	0	0
INC. INVENTORY (PROD)	0	0	0	0	-231
PROFIT ON SALES	0	6	Ω	n	-1.242
OPERATING PROFIT	0	0	0	0	-1,262
INTION LONG TERM D.	0	0	^		
ON BOND	ŏ	ő	0 0	0	1.418
ON SHORT TERM D	ŏ	ŏ	0	0	0
Y0128U2	ň	0	n	0 n	0
			U :====================================	U ====================================	0
MET PROFIT BER.TAX	0	6	C	0	-2.630
INCOME TAX	ŏ	Õ	ŏ	ย	-2+83U 0
MET PROFIT AFT. TAX	ŏ	ñ	Õ	0	-2.530
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PAGE = 2

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INCOME STATEMENTS ALTERNATIVE(AL . (RP. 1,000.000)) ACCOUNTING DATE --- MONTH(3) DATE(31)

YEAR	1988	1989	1990	1991	1992
SALES REVENUE	4,766	5,332	5,355	5,355	5,355
TOTAL COST OF SALES	6,413	6,754	6.938	6,938	6.860
VARIABLE COST TOTAL		3,220	3,374	3,374	3,374
MOLASSES	1,164	1.290	1,348	1,348	1 : 348
ANM SULFATE	51	58	61	61	61
UREA	95	105	109	109	109
BUTANOL APPROVED	64	75	79	79	. 79
ATMONIA ESt	13	16	17	17	17
	14	16	17	17	17
OLEIC ACIO ALGINATE	19	21	22	22	22
OTHER CHEMICAL	23	26	27	27	27
FUEL OIL	105 1,330	120 1.491	127 1,564	127 1.564	127
VATER	3	3	1+264	1.564 3	
• •	3			3	3
CREDIT OF BY-PROD.	0	0	0	0	. 0
FIXED COST TOTAL	3,564	3,564	3.564	3.564	3,486
DEPRICIATION	1.846	1.346	1.846	1,846	1,846
AMOTIZATION	419	419			341
DEPR. OF ISSUE COST	0		0	0	0
MAN POWER COST	438	438	438	438	438
OTHER FIXED COST	216	216	216	216	Š1 9
REPAIR - MAINTENANCE				480	480
INSURANCE	164		164	164	164
TAX & LICENCE FEE	0	0	0	0	0
INC. INVENTORY (PAOD)	-32	-30		0	0
PROFIT ON SALES	-1.648	-1.422	-1,583	-1.583	-1,504
OPERATING PROFIT	-1,648	-1.422	-1.583	-1.583	-1.504
INT ON LONG TERM D.	1.418	1.418		1.305	1.167
ON BOND	ŏ	o i		0	0
ON SHORT TERM D	102		_	_	_
SU8510Y	ō	0	0	0	0
HET PROFIT BER. TAX		-3.080		-3,428	-3,511
INCOME TAX	37o				-3,311
NET PROFIT AFT. TAX	-3.168	_	-3.347	-	•
	:2:::::::::::::	::::::::::::::::::::::::::::::::::::::			

INCOME STATEMENTS ALTERNATIVE (AL (RP. 1.000.000)
ACCOUNTING DATE --- MONTH(3) DATE(31)

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YEAR ====================================	1993	1994	1995	1996	1997
saterranden en e	5.355	5.355	5,355	5,355	5,355
TOTAL COST OF SALÉS	6.629	6,629	6.558	4,734	4,734
VARIABLE COST TOTAL		3.374	3.374	3+374	3,374
KOLASSES	1,348	1,348			
AMM. SULFATE	61	61	61	61	61
UREA	109	109		109	109
BUTANOL	79	79	79	79	79
AMMONIA	17	17	17	17	17
CSL.	17	17	17	17	3.7
OLEIC ACID	22	22	22	22	22
ALGINATE	27	27	27	27	27
OTHER CHEMICAL	127	127	127	100	127
FUEL OIL	1,564	1,564	·		1.564
WATER	3	3		3	3
CREDIT OF BY-PROO.	0	0	0	0	
FIXED COST TOTAL	3.255	3,255	3.184	1,360	1.360
DEPRICIATION	1.846	1.846	1.846	62	67
AHOTIZATION	111	111	40		
CEPR. OF ISSUE COST	0	0	=	0	(
MAN POWER COST	438	438	438	438	43
OTHER FIXED COST	216	216	216	216	210
REPAIR - MAINTENANCE	489	480			48
INSURANCE	164	164	164	164	16
TAX & LICENCE FEE	0	O	0	0)
INC.INVENTORY(PROD)	0	0	0	0	
PROFIT ON SALES	-1,274	-1.274	-1,203	622	62
OPERATING PROFIT	-1,274	-1.274	-1,203	622	62
INT.ON LONG TERM D. ON BOND	1.030			613	48
ON SHORT TERM D					2.72
SUBSIDY	0	503	ő		
MET DOCET OF TAY	**************************************		-2.924		 2.58-
THE TACT I STATE INCOME	C6P+C-	-3.0/[-3,636 0		
NET PROFIT BER.TAX INCOME TAX NET PROFIT AFT.TAX		-2 421	-3.836	-2,279	
ARI FRONTI API 136	-31403	-3:0/1 	-3:036	-2.217	2.130

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INCOME STATEMENTS ALTERNATIVE (AL (RP. 1.000.000) ACCOUNTING DATE --- MONTH(3) OATE(31)

YEAR	1992	1000	2000
SALES REVENUE	5,355	5,355	5,355
######################################	=========	=======================================	*========
TOTAL COST OF SALES	4,734	4,734	4.734
VARIABLE COST TOTAL	3,374 1,348 61 109	3,374	3,374
MOLASSES	1.348	1.748	1.348
AMI-SULFATE	61	61	13
UREA	109	109	109
COLLETÓR	77	17	79
ASMORIA	17	17	17
ESL OLEIC ACIO	17	17	17
ALGINATE	22	22 27	22
ALGINATE OTHER CHEMICAL FUEL OIL HATER	127	127	27
FUEL OIL	1.564	1.524	127 1,564
VATER	3	3	3
CREDIT OF BY-PROD.			0
FIXED COST TOTAL	1,360	1,360	1.360
CEPRICIATION	62	62	••••••••
MOTIZATION	ត	0	62 0
CEPR. OF ISSUE COST	0	ŏ	ŏ
NAME			• • • • • • • • • • • • • • • • • • • •
MAN POWER COST OTHER FIXED COST	438	438	438
OTHER FIXED COST	∠16	438 216	216
REPAIR - MAINTENANCE INSURANCE	480		
INSURANCE	101	164	164
TAX & LICENCE FEE	0	0	0
INC. INVENTORY (PROD)	0	ô	0
PROFIT ON SALES	**************************************	499	
PROFIT ON SALES	=========	22222222	92 <i>2</i> ========
OPERATING PROFIT	622	622	622
INT.OH LONG TERM O. ON BOND ON SHORT TERM D SUGSIBY	343	206	69
OSS 6089	0	0	ő
ON SHORT TERM O	3,206	3.735	4,317
SUBSIBY	0	0	. 0
NET PROFIT SER.TAX INCOME TAX	-ረነ7ረዕ ስ	~3132U A	-3,764 D
INCOME TAX NET PROFIT AFT.TAX	-2.928	-3,320	-3,764
=======================================		=======================================	27.04

FUNDS FLOW STATEMENTS
ALTERNATIVE(AL (RP. 1.000.000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

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YEAR	1983		1984	1985	1986	1987
SOURCE OF FUNOS	52555222	=== ^	2 500 003 C			
======================================		U ===	7,500		10,506	1,760
CASH FROM OPERATION		0	0	0	0	1+004
PROFIT BER.TAX & 1.		o	0	0	0	-1,262
CEPRECIATION		ŏ	ŏ	ŏ	ő	1,846
MOTIZATION		Ŏ	ŏ	ŏ	ŏ	419
CEPR. OF ISSUE COST		0	Ō	Ö	Ŏ	ó
FINANCIAL RESOURCES		0	7,500	0	10,506	7 56
SHARE CAPITAL	• • • • • • • • •	o ·	7,500	0	0	0
LONG TERM DEBT		Ō	0	ŏ		ŏ
8000		Ö	Ö	ŏ	0	ŏ
SUBSIDY		Ü	Ō	ō	ŏ	ŏ
SHORT TERM CEBT		0	0	Õ	Ŏ	756
INCR. IN ACCT PAYAB.		0	0	0	0	0
USES OF FUNOS		0	38	6,337	11.567	1.824
INV. IN FIXED ASSET	== ======	0	38	6,337	11.567	0
LAND & SITE IMPROV.	• • • • • • • • •	o ·	0			••••••
CONSTRUC.FACILITIES		0	Ö	0	0	0
MACHINERY DOUIPHENT		0	0	1.234		0
PRE-OPERATION EXP.		0	_	4.747		0
INT. OURING CONST.		o	36 0	37		0
PHYSICAL CONTINGEN.		ก	2	250		0
OTHER ASSETS		ត	Ó	320 0	564 36	0
				• • • • • • • • • •		
ISSUE COST		0	0	0	0	0
INC. IN CURRENT AST.		0	0	0	0	406
INC.ACCT RECEIVABLE	••••••	ö	0	0	0	0
INC. IN PRODUCTION		ŏ	ŏ	ŏ	ŏ	231
INC. IN MATERIALS		Ō	ŏ	ŏ	ŏ	175
CEBT SERVICES		0	0	0	0	1.418
DEGAN : TESM DEST		• • •		• • • • • • • • • • • •		• • • • • • • • • • • •
SEPAY. L-TERM DEST		0	0	0	0	0
REPAYMENT OF BOND		Ŏ	0	0	0	0
REPAY. S-TERM DEBT		Ŏ	0	0	0	0
INTON L-TERH DEBT INTEREST ON BOND		Ŏ	0	0	Ü	1,418
		×	ŭ	Ü	9	0
INT ON STERM CEST		0	0	0	0	0
INCOME TAX PAYMENT		0	0	0	0	0
DIVICENDS PAYMENT		0	0	0	0	0
CASH INCREASED		0	7,462	-6.337	-1.061	
BEGINNING CASH BAL.		ŏ	0	7,462		-65 45
ENDING CASH BALANCE		ŏ	7,462	1,126	65	65
=======================================		_				0
						

FUNDS FLOW STATEMENTS
ALTERNATIVE(AL (RP. 1.000.000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

YEAR	1988	1989	1990	1991	1992
SOURCE OF FUNDS	2.388	3.488	4.685	6.897	9.271
CASH FROM OPERATION	618	843	683	683	683
PROFIT EFR.TAX & I.	-1,648	-1,422	-1,583	-1,583	-1,504
DEPRECIATION	1.846		1.846	1.846	1,846
MOTIZATION	419		419	419	341
DEPR. OF ISSUE COST	0	0			0
FINANCIAL RESOURCES	1,770	2,644	4,002	6,214	8,588
SHARE CAPITAL	Ō	0	0	0	Ó
LONG TERM DEBT	0	0	0	Q	O
8000	0	0	0	Ō	Q
SUBSIDY	0	0	0	0	0
SHORT TERM DEBT	1,770	2.644 	4.002	6,214 	8,588
INCR.IN ACCT PAYAS.	0	0	0	0	0
USES OF FUNBS	2,388	3.488	4,685	6.897	9,271
INV. IN FIXED ASSET	0		0	0	0
LAND & SITE IMPROV.	0	0	0	0	0
CONSTRUC.FACILITIES	0	Ö	ō	Ō	Ŏ
MACHINERY, EQUIPMENT	0	0	Ó	Ö	Ō
PRE-OPERATION EXP.	0	0	Ō	Ō	Ō
INT. DURING CONST.	0	0	0	Ō	Ō
PHYSICAL CONTINGEN.	0	0	0	0	0
OTHER ASSETS	0	0	0	0	0
ISSUE COST	0	0	0	0	0
INC. IN CURRENT AST.	112	60	14	0	O
INC.ACCT RECEIVABLE	0	0	0	0	G
INC. IN PRODUCTION	32	30	0	0	0
INC. IN MATERIALS	81	30	14	0	
DEBT SERVICES	2.174	3,189	4.314	6.357	8,432
REPAY. L-TERM DEBT	0	0	263	1.651	1,051
REPAYMENT OF BOND	0	0	0	. 0	•
REPAY. S-TERM DEBT	756	1,770	2,644	4.002	
INT-ON L-TERM DEBT	1.418	1.418	1 - 407	1.302	1.167
INTEREST ON BOND	0	0	0	0	
INT-ON S-TERM DEBT	102	239 	357	540	839
INCORE TAX PAYMENT	0	0	0	0	
DIVIDENDS PAYMENT	0	0	0	0)
CASH INCREASED	0	0	0	O	(
BEGINNING CASH BAL.	0	0	0	0	0
ENDING CASH BALANCE	ນ	0	0	0	(

FUNDS FLOW STATEMENTS
ALTERNATIVE(AL (RP. 1,000,000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

YEAR					
SOURCE OF FUNDS	11,828	14,592	17,593	20,861	24,433
				683	
PROFIT BER. TAX & I.	-1,274	-1,274	-1.203	622	622
OEPRECIATION AMOTIZATION	1,846 111			62	62
DEPR. OF ISSUE COST	. 0	0		0	0
FINANCIAL RESOURCES	11.145	13,909	16,910	20,178	23.750
SHARE CAPITAL	0	0	0	0	0
LONG TERM CEST	Ō	0	0	0	0
80%0	0	0	0	0	0
SUBSIOY	0	0	0	0 170	0
SHORT TERM DEST		13.709	101310	20,178	23,750
INCR.IN ACCT PAYAB.	0	0	0	0	0
USES OF FUNDS	11.828	14,592	17+593	20,861	24,433
INV. IN FIXED ASSET		0		0	0
LAND & SITE IMPROV.	0	0	0	0	0
CONSTRUC.FACILITIES	0	Ō	Ò	Ŏ	ō
MACHINERY, EQUIPMENT	0	0	0	0	0
PRE-OPERATION EXP.	0	0	0	0	0
INT. DURING CONST.	0	0	0	O O	0
PHYSICAL CONTINGEN. OTHER ASSETS	0	0	0	0	0
• •			• • • • • • • • • • • •	. <i>.</i>	
ISSUE COST	0	0	0		0
INC.IN CURRENT AST.	0	0	0	0	0
INC.ACCT RECEIVABLE	0	0	0	0	0
INC. IN PRODUCTION	0	0	C	0	0
INC.IN MATERIALS	0	0	0	0	O
CEST SERVICES	10.668	13,088	15,715	18,578	21,709
REPAY. L-TERM DEST	1.051				
REPAYMENT OF BOND	0		0		
REPAY. S-TEST CEBT	8,588				
INTON L-TERM BEBT INTEREST ON BOND	1+030 0	893 0	755 0	618 0	481 0
INT ON STERM DEBT		1,505		2,283	
INCOME TAX PAYMENT	0	0	0	0	0
DIVIDENDS PAYMENT	 0			0	 0

CASH INCREASED	0	0	0	0	0
BEGINNING CASH BAL. ENDING CASH BALANCE	0	ő	0	Q	0
SAULISE LACK DALANCE	0	0	0	O	n

FUNDS FLOU STATEMENTS
ALTERNATIVE (AL. (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

SOURCE OF FUNDS	YEAR	======================================		2000
SOURCE OF FUNDS 28.350 32.659 37.149	******	=======================================		II::::::::
CASH FRCH OPERATION	SOURCE OF FUNDS	28,350	32.659	37,149
PROFIT BER. TAX 8 1. 622 622 622 623 ASOTI TATION 62 62 62 62 ASOTI TATION 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CACH COAH AGEDATION	***********		
PROF. I BFR. TAX & 622 622 622 622 622 622 623 623 624 624 624 624 624 624 624 624 625 625 625 626 625 626	CASH FROM OPERATION			
EEPRECIATION 62 62 62 62 ABOTIZATION 0 0 0 0 0 DEPR. OF ISSUE COST 0 0 0 0 0 0 FINANCIAL RESOURCES 27.667 31.976 36.466 36.466 31.976 36.466 37.149 36.466 37.149 36.466 </td <td>PROFIT SER. TAX & 1.</td> <td></td> <td></td> <td></td>	PROFIT SER. TAX & 1.			
ANOTITATION	CEPRECIATION			
FINANCIAL RESOURCES 27.667 31.976 36.466 SHARE CAPITAL 0 0 0 0 0 BOND 0 0 0 0 SUBSIDY 0 0 0 0 0 SUBSIDY 0 0 0 0 0 SHORT TERM DEBT 27.667 31.976 36.466 INCR.IN ACCT PAYAB. 0 0 0 0 USES OF FUNDS 28.350 32.659 37.149 INV. IN FIXED ASSET 0 0 0 0 LAND 8 SITE IMPROV. 0 0 0 0 CONSISUE.FACILITIES 0 0 0 0 PRE-OFERATION EXP. 0 0 0 0 PRE-OFERATION EXP. 0 0 0 0 INT. OURING CONST. 0 0 0 INT. OURING CONST. 0 0 0 INC.IN CURRENT AST. 0 0 0 INC.IN CURRENT AST. 0 0 0 INC.IN CURRENT AST. 0 0 0 INC.IN HATERIALS 0 0 0 EBST SERVICES 25.144 28.924 32.832 REPAY. L-IERN DEBT 1.051 1.051 788 REPAY-ENTERN DEBT 343 206 69 INI.ON S-IERN DEBT 343 206 69 INI.ON S-IERN DEBT 343 206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 0 DIVICENDS PAYMENT 0 0 0 0 EEGINHING CASH BAL. 0 0 0 0 ENDING CASH BALANCE 0 0 0 0 ENDING CASH BALANCE 0 0 0 0		0	. 0	
FINANCIAL RESOURCES 27.667 31.976 36.466 SHARE CAPITAL 0 0 0 0 0 LONG TERM DEBT 0 0 0 0 SUBSIDY 0 0 0 0 SHORT TERM DEBT 27.667 31.976 36.466 INCR.IN ACCT PAYAB. 0 0 0 0 USES OF FUNDS 28.350 32.659 37.149 INV. IN FIXED ASSET 0 0 0 0 LAND & SITE IMPROV. 0 0 0 0 CONSTRUC.FACILITIES 0 0 0 0 PRE-OPERATION EXP. 0 0 0 0 INT. OURING CONST. 0 0 0 0 INC. IN CURRENT AST. 0 0 0 0 INC. IN CURRENT AST. 0 0 0 0 INC. IN PRODUCTION 0 0 0 0 EBST SERVICES 25.144 28.924 32.832 REPAY. L-TERM DEBT 23.750 27.667 31.976 INT. ON L-TERM DEBT 343 206 69 INT. ON S-TERM DEBT 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 0 DIVICENDS PAYMENT 0 0 0 0 DIVICENDS PAYMENT 0 0 0 0 DIVICENDS PAYMENT 0 0 0 0 EEGINNING CASH BALANCE 0 0 0 EEGINNING CASH BALANCE 0 0 0 ENDING CASH BALANCE		0	0	0
LONG TERM DEBT		27,667	31,976	36.466
LONG TERM GEST O	SHARE CAPÎTAL	0	0	n
BOND O O O O O O O O O O O O O O O O O O		-	_	
SHORT TERM DEBT 27.667 31.976 36.466 INCR-IN ACCT PAYAB. 0 0 0 USES OF FUNOS 28.350 32.659 37.149 INV. IN FIXED ASSET 0 0 0 LAND 8 SITE IMPROV. 0 0 0 CONSTRUC.FACILITIES 0 0 0 MACHINERY.EQUIPHENT 0 0 0 PRE-OFERATION EXP. 0 0 0 PINT. OURING CONST. 0 0 0 PHYSICAL CONTINGEN. 0 0 0 INC. IN CURRENT AST. 0 0 0 INC. IN CURRENT AST. 0 0 0 INC. IN PRODUCTION 0 0 0 INC. IN MATERIALS 0 0 0 CEST SERVICES 25.144 28.924 32.832 REPAY. L-TERM DEBT 1.051 1.651 788 REPAYENT OF BOND 0 0 0 RIT. ON L-TERM DEBT 343 206 69 INT. ON L-TERM DEBT 343 206 69 INT. ON L-TERM DEBT 343 206 69 INT. ON S-TERM DEBT 3.206 3.735 4.317 INCORE TAX PAYENT 0 0 0 DIVICENDS PAYENT 0 0 0 DIVICENDS PAYENT 0 0 0 EGGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0 ENDING CASH BALANCE 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TACKREASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 ENDING CASH BALANCE 0 0 0 CASH TAKERASED 0 0 0 CAS	B9N0	0	-	_
INCR. IN ACCT PAYAB.	SUBSIDY	0	0	
USES OF FUNDS 28.350 32.659 37.149 INV. IN FIXED ASSET 0 0 0 0 CASSITUTE THEROY. 0 0 0 0 CONSTRUC. FACILITIES 0 0 0 0 MACHINERY. EQUIPMENT 0 0 0 0 PSE-OFERATION EXP. 0 0 0 0 INT. OURING CONST. 0 0 0 0 OTHER ASSETS 0 0 0 0 INC. IN CURSENT AST. 0 0 0 INC. IN CURSENT AST. 0 0 0 0 INC. IN PRODUCTION 0 0 0 INC. IN PRODUCTION 0 0 0 INC. IN MATERIALS 0 0 0 0 EPAY. L-TERN CEBT 1.051 1.051 788 REPAY. L-TERN CEBT 23.750 27.667 31.776 INT. ON S-TERN CEBT 343 206 69 INT. ON S-TERN CEBT 343 206 INT. ON S-TERN CEBT 343 206 INT. ON S-TERN CEBT 343 206 INT. ON S-TE	SHORT TERM DEBT	27,667	31.976	36 466
USES OF FUNOS 28.350 32.659 37.149 INV. IN FIXED ASSET 0 0 0 0 LAND & SITE IMPROV. 0 0 0 0 CONSTRUC.FACILITIES 0 0 0 0 MACHINERY, EQUIPMENT 0 0 0 0 PRE-OPERATION EXP. 0 0 0 0 INT. OURING CONST. 0 0 0 0 PHYSICAL CONTINGEN. 0 0 0 0 INC.IN CURRENT AST. 0 0 0 0 INC.IN CURRENT AST. 0 0 0 0 INC.ACCT RECEIVABLE 0 0 0 0 INC.IN MATERIALS 0 0 0 0 CEST SERVICES 25.144 28.924 32.832 REPAY. L-TERM CEST 1.051 1.051 788 REPAYMENT OF SOND 0 0 0 REPAY. S-TERM CEST 343 206 69 INT.ON L-TERM CEST 343 206 69 INT.ON S-TERM CEST 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 0 CASH INCREASED 0 0 0 ENDING CASH BALANCE 0 0 0				0
INV- IN FIXED ASSET 0				
INV. IN FIXED ASSET 0 0 0 0 LAND & SITE IMPROV. 0 0 0 0 CONSTRUC.FACILITIES 0 0 0 0 MACHINERY.EQUIPMENT 0 0 0 0 PSE-OFERATION EXP. 0 0 0 0 INT. OURING CONST. 0 0 0 0 PHYSICAL CONTINGEN. 0 0 0 0 THER ASSETS 0 0 0 0 INC.IN CURRENT AST. 0 0 0 0 INC.ACCT RECEIVABLE 0 0 0 0 INC.IN PRODUCTION 0 0 0 INC.IN HAIERIALS 0 0 0 CEST SERVICES 25,144 28,924 32,832 REPAY. L-TERM CEST 1,051 1,051 788 REPAY. S-TERM CEST 23,750 27,667 31,976 INT.ON L-TERM CEST 343 206 69 INT.ON S-TERM CEST 3,206 3,735 4,317 INCOME TAX PAYMENT 0 0 0 DIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 ESGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0 ENDING CASH BALANCE				
CONSTRUC.FACILITIES 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				
CONSTRUC.FACILITIES 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	LAND & SITE IMPROV.	0	0	0
MACHINERY, EQUIPMENT 0 0 0 PSE-OFERATION EXP. 0 0 0 INT. QURING CONST. 0 0 0 PHYSICAL CONTINGEN. 0 0 0 0 OTHER ASSETS 0 0 0 0 INC. IN CURSENT AST. 0 0 0 0 INC. IN PRODUCTION 0 0 0 0 INC. IN PRODUCTION 0 0 0 0 CEST SERVICES 25,144 28.924 32,832 REPAY. L-TERM CEBT 1,051 1.651 788 REPAYENT OF BOND 0 0 0 SEPAY. S-TERM		0	-	
INT. OURING CONST. 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	MACHINERY. EQUIPMENT	0	0	Ō
PHYSICAL CONTINGEN. 0 0 0 0 0 0 0 0 1 0 0 1 0 0 0 0 0 0 0		_	0	9
OTHER ASSETS O O O ISSUE COST 0 0 0 INC. IN CURRENT AST. 0 0 0 INC. IN CURRENT AST. 0 0 0 INC. IN CURRENT AST. 0 0 0 INC. IN PRODUCTION 0 0 0 INC. IN HATERIALS 0 0 0 CEBT SERVICES 25.144 28.924 32.832 REPAY. L-TERN CEBT 1.051 1.051 78 REPAY. S-TERN CEBT 23.750 27.667 31.976 INT. ON L-TERN CEBT 23.750 27.667 31.976 INT. ON S-TERN CEBT 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 DIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 GEGINNING CASH BAL 0 0 0 ENDING CASH BALANCE 0 0 0		-	0	0
ISSUE COST		_	-	-
INC. IN CURRENT AST. O	VIHER ASSETS	0	O	0
INC. IN CURRENT AST. 0 0 0	ISSUE COST	0		0
INC. IN PRODUCTION	INC. IN CURRENT AST.	0		0
INC. IN PRODUCTION	INC.ACCT RECEIVARIE			0
The image The		_	_	
REPAY. L-TERM CEBT 1.051 1.051 788 REPAYMENT OF BOND 0 0 0 0 SEPAY. S-TERM CEBT 23.750 27.667 31.976 31.976 31.976 1NT.ON L-TERM CEBT 343 206 69 69 1NTEREST ON BOND 0 0 0 0 0 0 1NT.ON S-TERM CEBT 3.206 3.735 4.317 4.317 1NCOME TAX PAYMENT 0	INC. IN MATERIALS	_		_
REPAY. L-IERN CEBI 1.051 1.051 788 REPAYMENT OF BOND 0 0 0 REPAY. S-IERM CEBI 23.750 27.667 31.976 INT. ON L-IERM CEBI 343 206 69 INT. ON S-IERM CEBI 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 GIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 GEGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0	CEST SERVICES	25,144	28,924	32,832
REPAYMENT OF BOND 0 0 0 0 REPAY. S-TERM DEBT 23.750 27.667 31.976 INT.ON L-TERM DEBT 343 206 69 INTEREST ON BOND 0 0 0 INT.ON S-TERM DEBT 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 DIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 EGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0	GEDAY, I - IFON OCOT	1.052	1 Δς1	
REPAY. S-IERM DEBT 23.750 27.667 31.976 INT.ON L-IERM DEBT 343 206 69 INTEREST ON BOND 0 0 0 INT.ON S-IERM DEBT 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 DIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 EEGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0				
INT.ON L-TESM DEBT 343 206 69 INTEREST ON BOND 0 0 0 0 INT.ON S-TERM DEBT 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 0 BIVICENDS PAYMENT 0 0 0 0 CASH INCREASED 0 0 0 0 EGGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0		23.750	27.447	
INTEREST ON BOND		343	206	
INT.ON S-IERM DEBI 3.206 3.735 4.317 INCOME TAX PAYMENT 0 0 0 DIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 EGGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0				
DIVICENDS PAYMENT 0 0 0 CASH INCREASED 0 0 0 EEGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0			-	
CASH INCREASED 0 0 0 0 0 EEGIRMING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0	INCOME TAX PAYMENT	0	0	0
CASH INCREASED 0 0 0 0 0 EGGINNING CASH BAL. 0 0 0 ENDING CASH BALANCE 0 0 0				
BEGINNING CASH BAL. 0 0 0 0 0 ENDING CASH BALANCE 0 0 0				_
ENDING CASH BALANCE 0 0 0		-		= = = = = = = = = = = = = = = = = = = =
		-		=
		-		

BALANCE SHEET
ALTERNATIVE(AL (RP. 1,000,000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

YEAR	1983	1984	1985	1986	1987
ASSETS	0	7,500	7,500	18,006	16.081
CURRENT ASSETS	0	7.462	.1,126	65	406
CASH	0	7,462	1.126	65	0
ACCT. RECEIVABLE	Ō	0	0	0	0
PRODUCTS INVENTO.	0	0	0	Ō	231
MATERIALS INVENT.	0	0	0	0	175
FIXED ASSETS INV.	0	33	6.374	17,941	17,941
LAND	0	0	6	0	0
CONST FACILITIES	0	. 0	1,234	1.234	1.234
MACHINERY, EQUIPM.	0	0	4,747	14.278	14.278
PRE-OPERATION EXP	0 0	36	72	1,152	1.152
INT.OUR.CONSTRUCT PHYSI. CONTIGENCY	Ö	0 2	0 322	355 836	355 886
OTHER ASSETS	ŏ	ő	0	36	966 36
DEFERRED ASSETS	0	0	0		0
CEPREC. & AMOTIZ.	0	0	 0		-2.266

LIABILITY & EQUITY	0	7,500	7,500	18.006	16.081
CIABILITIES	0	0	0	10,506	11.262
CURRENT LIABILITY	0	0	0	0	756
ACCONTS PAYABLE	0	0	0		0
INCOME TAX PAYABLE	Ō	Ö	ŏ	ŏ	ŏ
CURRENT PORTION OF BEST					• • • • • • • • •
LONG TERM DEST	0	Q	0	0	0
BOND PAYABLE SHORT TERM DEBT	0 0	0	0	0	0
SHUKI TEKH VEBI		0	0	0	75-6
FIXED LIABILITIES	0	0	0	10+506	10,506
L-TERM DEBT BUNG.	0	6	0	10,506	10,506
BOND BALANCE	Ŏ	ō	ŏ	0	10.50

STOCK HOLDERS EQUI.	0	7,500	7,500	7,500	4.820
SHARE CAPITAL	0	7.590	7,500	7,500	7.500
NET PROFIT AFT. TAX	0	0	-0	-0	-2,680
DIVIDENDS PAYAGLE	0	0	Ģ	Q	0
SEGINNING BALANCE	Ŏ	0	0	9	-0
RETAINED ERNINGS	0	U	0	-0	-2.680

PAGE = 2

PALANCE SHEET
ALTERNATIVE(AL (RP. 1.000.000)
ACCOUNTING DATE --- MONTH (3) DATE (31)

YEAR	1988	1989	1990	1991	1992
ASSETS	13,928	11.722	9,470	7,204	5,017
CURRENT ASSETS	518	579	592	592	592
CASH	Ô	Ó	o · · · · · · · · · · · · · · · · · · ·	0	0
ACCT. RECEIVABLE	.0	Ó	. 0	• 0	0
PRODUCTS INVENTO. MATERIALS INVENT.	263	292	292	232	292
twicklife lifedi.	256	286	300	300	300
FIXED ASSETS INV.	17,941	17,941	17,941	17,941	17,941
LAND	Ò	0	0	0	0
CONST.FACILITIES	1,234	1.234	1,234	1.234	1,234
MACHINERY EQUIPM.	14,278	14,278	14.278	14,278	14.278
PRE-OPERATION EXP	1.152	1 - 152	1.152	1,152	1,152
INT.OUR.CONSTRUCT	355	355	355	355	355
PHYSI. CONTIGENCY OTHER ASSETS	886	886	886	886	886
OHER 455615	36	36	36	36	36
DEFERRED ASSETS	0	0	0	0	0
DEPREC. & AMOTIZ.	-4.532	-6,798	-9.063	-11,329	-13,517
LIABILITY & EQUITY	13,928	11.722	9.470	7.204	5.017
LIABILITIES	12.276	13,150	14,245	15.407	16.730
CURRENT LIABILITY	1.770	2.907	5,052	7,265	9,638
ACCONTS PAYABLE	0	0	0	ი	6
INCOME TAX PAYABLE	Ö	ŏ	ŏ	Ő	ŏ
CURRENT PORTION OF DEL			• • • • • • • • • • • •		
LONG TERM BEBT	0	263	1.051	1,651	1.051
BOND PAYASLE SHORT TERM DEST	0	0	0	0	Ó
SHORT TERM DEST	t,770	2,644	4,002	6,214	8.588
FIXED LIABILITIES	10,586	10,243	9,193	8,142	7,091
L-TERM CEST BLNC.	10,506	10,243	9,193	8.142	2 004
BOND BALANCE	10.300	101213	21123	0+142 N	7.091
=======================================		:=========		::::::::::::::::::::::::::::::::::::	:::::::::::::::::::::::::::::::::::
STOCK HOLDERS EQUI.	1,651	-1.428	-4.775	-8,203	-11,713
SHARE CAPITAL	7,500	7.500	7,500	7,500	7,590
NET PROFIT AFT. TAX	-3,168	-3.080	-3.347	-3.428	-3,511
DIVICENDS PAYABLE	0	0	9	0	0
BEGINNING BALANCE	-2.680	-5.849	-8,928	-12,275	-15,703
RETAINED ERNINGS	-5,849	-8,928	-12,275	-15,703	-19.213
					=========

BALANCE SHEET
ALTERNATIVE(AL (RP. 1:000:000)
ACCOUNTING DATE --- HONTH (3) DATE (31)

YEAR	1993	1994	1975	1996	1997
ASSETS	3.059	1.102	-784	-846	-908
CURRENT ASSETS	592	592	592	592	592
CASH	 0	0	0	0	
ACCT. RECEIVABLE	0	0	0	0	0
PRODUCTS INVENTO.	292	292	292	292	292
HATERIALS INVENT.	300	300	300	300	300
FIXED ASSETS INV.	17,941	17,941	17,941	17,941	17.941
LAND	0	g	0	0	0
CONST.FACILITIES	1.234	1,234	1.234	_	1.234
Machinery.equipm.	14,278	14,278	14,278		14,278
PRE-OPERATION EXP	1+152	1,152	1.152	1.152	1.152
INT DUR CONSTRUCT	355	355	355	355	355
PHYSI. CONTIGENCY	886	888	388	886	886
OTHER ASSETS	36	36	36	36	36
DEFERRED ASSETS	0	0	0	0	0
DEPREC. & AMOTIZ.	-15,474	-17.431	-19,318	-19,379	-19,441
LIABILITY & EQUITY	3.059	1.102	-784	-846	-902
LIABILITIES	18.236	19,950	21.900	24.118	26.639
CURRENT LIABILITY	12+195	14,960	17,960	21,229	24,801
ACCONTS PAYABLE	· · · · · · · · · · · · · · · · · · ·	0	0	O	0
INCOME TAX PAYABLE	Ŏ	ŏ	ŏ	ŏ	ŏ
CURRENT PORTION OF DE		• • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •		• • • • • • • • • • • • • • • • • • • •
LONG TERM DEBT			1.051	1.051	1+051
BOND PAYABLE	0	0	0	0	0
SHORT TERM DEST	11.145	13,969	16.910	20.178	23,750
FIXED LIABILITIES	6,041	4.990	3,940	2.889	1.839
L-TERM DEBT BLNC.	6.041	4,990	3.940	2,889	1.839
BOND BALANCE	0	0	n	0	Ω
******	=======================================			*********	
STOCK HOLDERS EQUI.	-15,177	-18.848	-22,684	-24.964	-27.547
SHARE CAPITAL NET PROFIT AFT. TAX	7,500	7,500	7,500	7,500	7,500
	-3,463	-3,671			
OIVICENOS PAYASLE	0	0	0	0	0
BEGINNING BALANCE	-19,213	-22,677	-26,348	-30.184	-32,464
RETAINED ERNINGS	-22,677	-26,348	-30.184	-32,464	-35:047

PAGE = 4

BALANCE SHEET
ALTERNATIVE(AL (RP. 1,000,000)
ACCOUNTING DATE --- BONTH (3) BATE (31)

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YEAR		1999	
ASSETS	-969	-1,03t	-1.093
CURRENT ASSETS	592	592	592
CASH	0	o	0
ACCT: RECEIVABLE	0	0	0
PRODUCTS INVENTO.	292	292	292
MATERIALS INVENT.	300	300	300
FIXED ASSETS INV.	17,941	17,941	17,941
LANO	0	0	Ó
CONST.FACILITIES	1.234	1.234	1.234
MACHINERY.EQUIPM.	14,278	14,278	14.278
PRE-OPERATION EXP	1.152	1,152	1.152
INT.DUR.CONSTRUCT	355	355	355
PHYS1. CONTIGENCY OTHER ASSETS	886 36	886 36	886
UINEX H55615		36	36
OEFERRED ASSETS	0	0	0
CEPREC. & AMOTIZ.	-19,503	-19,564	-19,626
VIIU03 & VIIJIBAIJ	-969	-1.031	-1.093
LIABILITIES	29,506	32,764	0
CURRENT LIABILITY	28,718	32,764	0
ACCONTS PAYABLE	0	C	0
INCOME TAX PAYASLE	Ô	Ó	Ō

CURRENT PORTION OF DE LONG TERM DEST		788	. 0
SOND PAYABLE	11033	0	ő
SHORT TERM DEBT	27,667	31,976	ŏ
FIXED LIABILITIES	788	0	0

E-TERM GEBT BENC.	788	0	0
BOND BALANCE	0		0
STOCK HOLDERS EQUI.	-30,475		-1.093
SHASE CAPITAL	7,500	7,500	7,500
NET PROFIT AFT. TAX	-2.928		
DIVIDENDS PAYABLE	0	0	0
BEGINNING BALANCE	-35.047	-37,975	-41,295
RETAINED ERNINGS	-37.975	-41,295	-8,593

IRR CALCULATION TABLE ALTERNATIVE(AL RP. 1,000,000

IRR CALCULATION ON TOTAL INVESTMENT (ROT AFTER TAX)

	TOTAL	PROFIT		INTEREST		RE TURN		PRESENT	T VALUE
	INVEST	BEFORE	DEPRECT	ON	INCOME	AFTER (DISCOUNT		
YEAR	MENT	TAX	AT ION	CEBI	TAX	TAX	RATIO	INVEST.	RETURN
1983	0	0	0	0	0		0.73288		0
1984	7500	0	0	0	0	0	0.81287	6097	0
1985	0	0	0	0	0	0	0.90160		0
1986	10151	0	0	0	0	0	1.00000	10151	0
1987	0	-2680	2266	1418	0	1004	1.10914	0	1113
1983	0	-3168	2266	1520	0	618	1.23020	0	760
1989	0	-3080	2266	1657	0	843	1.36447	' 0	1151
1998	0	-3347	2266	1764	0	683	1.51340) (1034
1991	Ó	-3428	2266	1845	Ó	683	1 - 67858	3 0	1147
1992	0	-3511	2188	2006	0	683	1.86178	3 0	1272
1993	0	-3463	1957	2189	0	683	2.06499	0	1411
1994	0	-3671	1957	2397	0	683	2.29037	7 0	1565 -
1995	0	-3836	1886	2633	0	633	2.54039	5 9	1736
1996	Ó	-2279	62	2901	0	683	2.81762	2 0	1925
1997	0	-2583	62	3205	0	633	3.12514	0	2135
1998	0	-2928	62	3550	0	683	3.4662	1 0	2368
1999	0	-3320	62	3941	0	683	3.84456	5 0	2627
2000	1620	-3764	62	4385	0	683	4.26417	7 6909	2913
TOTAL	19271					9980		23156	23!56

---- INTERNAL RATE OF RETURN ---- = -9.8404 %

PAY-OUT PERIOD AFT. START OF OPERATION = 999.9999 YEAR