- c. The base-to depth relationship for new canals should not be applied in re-designing existing canals for rehabilitation. The base width is more or less established and should be maintained. The relationships b = 3d to b = 4d would result to acceptable values and adopt side slope that is predominant in canal sections.
- d. Earth materials desilted from the canal if suitable shall be placed on the embankment to reduce the quantity of filling materials.
- e. A scoured section of canal at the outlet of an structure following the line of damage should be rip-rapped.

4.5.2. Inspection of Defective Facilities

The WM must report immediately to the Area Engineer if any portion of his canal coverage needs repairs like washed out portions of canal, eroded canal embankment and damages on the facilities by flood/typhoon.

The Area Engineer shall made immediately a detail survey and prepare the inspection report according to the WM's report. Then it shall be submitted to the District Manager.

4.5.3. Preparation of Repair and Improvement Plan

The Area Engineer shall prepare the Repair and Improvement Plan and submit to the District Manager/Operation Manager for approval.

The overall system repair and improvement plan shall be made on the Canal Layout Basic Map for the estimation and preparation of budgetary plan.

4.5.4. Implementation of Repair and Improvement Work

The repair and maintenance works shall be basically executed by the District Office on force account basis. The works divided excavation works, embankment works, maintenance of road, repair works of scour, repair works of structures/gates, etc. Excavation works, embankment works and maintenance works of road are executed by using O/M equipments. On the other hand, repair works of scour or repair works of structures/gates are implemented by man power.

Excavation works are composed of desilting, widening and drainage excavation and carried out the following procedures;

i) Desilting

Desilting work of downstream canal is basically carried out during suspension of irrigation water. For the heavy silted canal, however the work is implemented by cutting water of the canal. For the main on large scale laterals, the desilting work may be executed under water by using of excavating machine like dragline.

ii) Canal Widening

The works shall principally be executed during suspension period of irrigation water without special cases.

iii) Drainage Excavation

The works shall be executed by excavating machine during dry season. Brush weir or fish trap which prevent flow in the creek shall be taken out.

Embankment works are mainly enheightening works which shall principally be constructed by hauling material.

The maintenance of access/service road, or the maintenance of system drain are indicated in the particle 4.4.3 and 4.4.4.

Usually use a boulder riprap or a grouted riprap for the repairing of scoured canal. Those works are as follows;

1) Boulder Riprap

The work under this includes placing the boulder or precast concrete blocks for riprap on the prepared subgrade. Rocks, boulders or stone materials for riprap shall be hard, dense, durable and free of fissures or defects that would tend to foster deterioration from natural causes.

Boulder riprap shall be placed immediately following repair of the damaged embankment, channel or section of the structure involved. On the prepared gravel blanket or subgrade, the boulder shall be laid and arranged properly to offer maximum resistance to displacement due to high water velocity.

ii) Grouted Riprap

This involves placing appropriate sizes of stones or boulders for riprap and grouting the riprap with cement mortar. Stones for riprap shall be at least 15 cm in diameter and shall be sound, durable, dense and resistant to the combined action of water and air.

4.6. Development of Unirrigated Area

The present irrigation area in the MRIIS is about 71,000 ha in 1986 and the achievement ratio in development is about 73 percent of the targeted irrigation area of 97,400 ha.

It is the most urgent and important subjects to achieve the development target of the irrigation area of 97,400 ha at the early stage by improving the present unirrigated area of about 26,300 ha; otherwise, the project benefit of MRIIS will not be generated any more and increment of irrigation fee collected as the fund for 0/M services in the MRIIS, can not be expected.

An unirrigated area is mostly caused by an area undeveloped and without on-farm facilities as shown below;

Unirrigated Area as of 1986

(unit: ha)

		Dist	rict		* +
Area Conditions	I	II	III	IA	Total
Total Area Irrigated Area in 1986 Ratio of Irrigated Area (%) Unirrigated Area in 1986	25,054 17,874 74	24,468 20,708 85	24,793 17,403 70	24,087 15,077 63	97,402 71,062 73
 Undeveloped Lack of On-Farm Facility High Elevation Drainage Problem Financial Problem Others 	4,330 310 - 130 970 440	1,080 1,270 370 300 470 270	2,940 2,660 860 540 -	4,870 2,460 - 830 610 240	13,220 6,700 1,230 1,800 2,050 1,340
<u>Total</u>	6,180	3,760	7,390	9,010	26,340

The improvement status for those areas from 1985 to 1986 is shown in the following tables;

Progress of Unirrigated Area

(unit: ha)

		Dis	trict		
 Item	I	II	III	VI	Total
 Undeveloped Area	1.				
1985 1986	5,760 4,330	790 1,080	2,950 2,940		15,090 13,220
Decreased Area	1,430	<u>- 290</u>	10	540	1,870
 Lack of On-Farm Facility					
1985 1986	670 310	1,070 1,270	1,460 2,660	1,730 2,460	4,930 6,700
Decreased Area	<u>360</u>	<u>- 200</u>	-1,200	<u>- 730</u>	<u>-1,770</u>

These data would be monitored every year in Division-wise based on the IA basis (see Form 4-7 in the end of this Chapter).

4.6.1. Land Development

The land development works should be carried out by farmers themselves in principle; however, since the present undeveloped area is mostly located in the service area with undulated topography, the land development works will be rather difficult for farmers and require a long period to complete.

NIA and MRIIS O/M Office must help the related farmers to carry out such land development works through Irrigators' Association (IA) by the following manners;

- Planting and designing for the land development are to be made by the MRIIS O/M Office.
- Construction equipment and operators for the land development should be lent to IA on the repayment basis.
- The MRIIS O/M Office should make annual schedule in each Division of District for the land development and accelerate the farmers' development works in order to achieve the target irrigation area of 97,400 ha.

In order to successfully implement the above land development, following governmental assistances and support will be required;

- Administrative cooperation will be rendered by the governmental agencies concerned such as Ministry of Agrarian Reform (MAR), etc. to allocate the land to the farmers.
- Financial support by government for the land development should be given to the farmers' activities.
- Assistance will be given for establishment of the farmers Irrigators' Associations by NIA and other governmental agencies concerned to the farm land development smoothly.

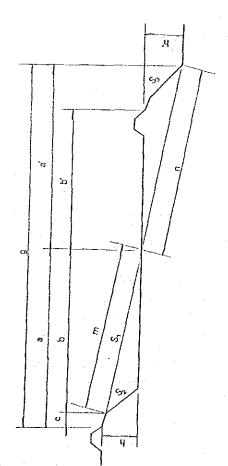
Table 4-3 indicates the standard terrace dimension for land development at the undulated topography.

4.6.2. Provision of On-Farm Facilities

The on-farm facilities at terminal fields covering an area of 20 to 30 ha on average are provided by the farmer's institution as a rule, according to the NIA criteria, however as indicated in the previous table on the progress of unirrigated area, the areas without on-farm facilities have been increased since 1985. The reasons are as follows;

- The on-farm facilities are not properly constructed by farmer's institution due to the lack of technical and financial support by NIA. Therefore, some facilities constructed does not function to deliver the irrigation water from lateral canals to terminals and are easily broken after releasing the irrigation water, especially at the facilities located in undulated hilly area.
- The on-farm facilities are not constructed, while the undeveloped areas are converted to paddy fields, because farmer's institution have no techniques and fund for the construction of facilities.
- Farmer's institution such as Irrigator's Association has not fully established yet in the whole Service Area.

DEFINITION AND DIMENSION FOR LAND DEVELOPMENT TABLE 4-3.



Sympols:	
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Defini	

- Total width of terrace; horizontal distance from toe of riser of one regrade to the toe of the riser of the next terrade. Width of cut; horizontal distance from top of cut to zero
- Width of fill; horizontal distance from zero point to toe of riser.
 - Slope distance from top of cut to zero point.
 - Slope distance from zero point to toe of riser.
- Width of levelled area on cut side; distance from toe of cut to of levelled area on fill side; distance of zero point to zero point. Width
 - Width of safety land; horizontal distance from toe of riser of one terrace to out of next terrace. top of riser.
 - Depth of cut
 - Height of riser
- Ground slope in percent
- Riser (fill) slope in percent or in ratio of base to height.

ق م (1) Cut Slops (52) = 1/2:1.0, Riser Slops (53) = 1:1,0 544 544 547 650 753 753 763 612 612 (cm) 435 638 840 1042 1245 302 439 575 710 847 n (cm) 2006 3309 4411 5515 515 515 515 2511 2511 2511 351 165 272 272 326 330 330 134 178 222 311 a (cm) 205 308 410 512 615 160 213 2257 2267 373 373 1173 216 225 302 139 209 278 347 417 153 204 205 306 306 357 124 165 247 289 E E 201 501 502 502 503 202 202 270 503 404 200 200 500 500 600 Terrace Dimension: s E 2 2

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Д.	(cm)	190	285	380	475	570	123	185	247	308	370	135	38	225	270	315	105	140	175	210	245
80	(cm)	430	630	830	1030	1230	297	4 30	563	697	8 20	330	4 30	\$ 30	630	730	270	350	4 30	5 10	590
-	(ED)	201	301	102	502	603	77	202	270	337	404	153	204	255	308	357	124	165	206	247	289
જ	(сш)	200	300	400	200	009	153	200	267	333	400	150	200	250	300	350.	120	160	200	. 240 -	280
E	(cm)	201	301	402	205	603	134	202	270	337	404	153	204	255	306	35.7	124	165	206	247	289
e	(cm)	200	300	400	200	609	133	200	267	333	400	150	200	250	300	350	120	160	200	240	280
£	(cm)	20	33	50	20	09	20	33	40	20	69	9	6	ŝ	99	20	0.	10	20	80	20
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Such situation in the area is caused by one of the reasons to make trouble of adequate and timely water distribution at on-farm level, occurrence of time-lag between up and downstream areas, difficulty for transportation of agricultural crops and production materials.

In order to exercise the rationalized water and farm managements, on-farm facilities should be provided in accordance with the NIA criteria of on-farm facilities mentioned belows. Figure 4-1 indicates the typical layout for improvement of on-farm facilities.

- Farm ditch : 60 m/ha - Farm drain : 40 m/ha - Farm road : 20 m/ha

The construction of on-farm facilities should be carried out in principle by Irrigators' Association. However, NIA and MRIIS O/M Office should carry out technical assistant to construct the on-farm facilities by supplying O/M equipment, materials and operator on the repayment basis, in the same way as those works in land development. In accordance with the NIA assistance for the construction of on-farm facilities, MRIIS O/M Office should monitor an annual progress of on-farm facilities in Division-wise as indicated in Form 4-8.

200 3 EXISTING ROAD PROPOSED ROAD 90 LEGEND PROPOSED DRY FIGURE 4-1. IMPROVEMENT OF OM-FARM FACILITIES PROVINCIAL ROAD 21.8 m/ha 47.3 m/ha FARM ORAIN FARM ROAD 2.6 kg 2.6 kg 3.6 kg 3.8 kg 4.8 kg 4.8 kg TERMINAL FACILITIES - SERVICE ROAD - ACCESS ROAD - FARM ROAD トンロースにつた TURNICUL Service area Farm ditch FARM DRAIN

IV-20

FORM 4-1. INVENTORY OF IRRIGATION CANAL

CANAL NAME

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	BOTTOM LEVEL BL (m)																		
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	VELOCITY HEAD hv (m)																		
	VELOCITY V (m/sec)																		
	AREA A (m ²)																		
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	LENGTH L (m)																		
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FUNN 4-Z.

INVENTORY OF CANAL STRUCTURE

CANAL NAME

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REMARKS Concrete Box, Crossing Provincial Road L ≈ 8.0 m SIZE Box 3.0 x 2.5 m, KIND OF STRUCTURE œ. 250 STATION +

FORM 4-3.

INVENTORY OF GATE

CANAL NAME

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NOTE; CONDITION, F: GOOD FUNCTION R; NEED REPAIR, C: NEED REPLACE OR NEWLY INSTALL

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FORM 4-4.

INVENTORY OF TURN-OUT GATE CANAL NAME

NOTE; CONDITION, F:GOOD FUNCTION
R: NEED REPAIR, C: NEED REPLACE
OR NEWLY INSTALL

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FORM 4-5.

CANAL SILTING RECORD

Ls: Length of Silting Canal U: Silt Volume per meter V: Total Volume, V = U Ls

CANAL NAME

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			REMARKS													
		>	(m ₃)	-												
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FORM 4-6.

CANAL SCOURING RECORD

CANAL NAME

NOTE: Ls: Length of Scoured Canal U : Scoured Volume per meter

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FORM 4-7. PROGRESS OF DEVELOPMENT FOR UNIRRIGATED AREA (19)

Division Name:

IA Name

I tem	Wet Season Paddy	Dry Season Paddy	0 - 1 - c = 0 C
	(ha)	(ha)	Nellialno
Total Area (1)			
Irrigated Area			
Average (ha) (2)			
Ratio (%) (2)/(1)			
Unirrigated Area			
Undeveloped			
Lack of On-Farm Facility			
High Elevation			:
Drainage Problem		-	
Financial Problem			
Others			
	<u> </u>	#	

FORM 4-8. PROGRESS OF ON-FARM FACILITIES DEVELOPMENT (19)

Division Name:

IA Name

	Remarks					
	Farm Drain	(m)				
	Farm Road	(m)				
	Total	(w)				
Farm Ditch	Supplemental Farm Ditch	(m)				
	Main Farm Ditch	(m)				
	Turn-Out	Type: Q : cu.m/s				
	Area	(ha)				
	FIG.		2.	53	4	ι,

FORM 4-9. STATUS OF FARM LEVEL FACILITIES DEVELOPMENT

		m/ha (15)				<u></u>	· · · · · · · · · · · · · · · · · · ·		· ·	
	(km)	(1)					4	·	···	
as of 19	Length of Farm Road (Total (14)			÷					
as		S.F.R. (13)		u						
rict	7	M.F.R. (12)		data shee rding to	1 report	toring and of O/M				
District		m/ha (11)		The Operation and Maintenance Section of District Office prepares the data sheet under the direction of Area Engineer, and it is reviced annually according to the actual status and accomplishment of development,	The data sheet is reported to Head Office annually and put into annual report prepared by the Head Office,	The data is filed into data bank of Head Office and utilized for monitoring evaluation of O/M activity in District Office as well as performance of O/M personnel in Division.		·		
	Farm Drain (km)	Total (10)		t Office py reviced and ent,	ly and put	and utilize well as pe			· .	
: :	Length of Farm	S.F.D. (9)		of Distric and it is f developm	ice annual	ad Office Office as				-
	Leng	M.F.D. S		Section Engineer,	Head Off	ank of He District				
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	m)	m/ha (7)		n and Mai rection o tacus and	et is rep the Head	filed int of O/M act of Division				
	m Ditch (A	Total (6)		e Operation Iden the di	e data she repared by	The data is filed into evaluation of O/M actipersonnel in Division.		,	<u> </u>	
	Length of Farm Ditch (km)	S.F.D.	·	4	2. Tr	3. The eval pers				
	Ler	M.F.D.		Notes:						
	rea (ha)	Irrigated (3)								
	Service Area (ha)	Projected 1						9		
	Division			Area I					Area II Sub Total	Total

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Farm Road	Mainte- nance Status (18)1∕						
	Area Served (17)		φ φ σ	် စ			
Supplementary	Total Length (m) (16)		rict Off. ing to tl	dead Off			
SCITC	Number of Line (15)		of Distry accord	The data sheet is utilized for monitoring and evaluation of 1A activity and performance as well as performance of O/M personnel in each Division, The data is reported annually to Engineering and Operation Division of Head Office and filed into the data bank of the Head Office.			
1	Mainte- nance Status (14)1/		Section annuall				
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DIVISION Supplemen	Number of Line (11)		Operationsing of the monitor	nance of to Engin of the He	•		
Ditch	Mainte- nance Status (10)		The data sheet is prepared by Operation and Maintenance Section of District Office under the direction of Area Engineer, and it is revised annually according to the actual status and accomplishment of development, The data sheet is utilized for monitoring and evaluation of 1A activity and	s perfor annually ata bank			— — — — — — — — — — — — — — — — — — —
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ddns	Number of Rota- tional Area (7)		1. The unde act.		•		
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se Area	Irrigat- ed (ha) (4)	·	:				
Service	Project- ed (ha) (3)						
	Turmout Number (2)					41	
	Main Canal /Laterals (1)						
L	خ						

Described in following classification A: maintained properly B: maintained poorly C: need rehabilitation

Note: 1/

FORM 4-11. STATUS OF MAIN FARM LEVEL FACILITIES

F 19		Name of I.A. or (F.I.G.)	(20)								· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·		
as of		Year of Dev./	(19)		- 1								<u> </u>				
ict	ad	Status 2/	138									<u> </u>					
E District	Main Farm Road	Struc- ture (17)1/	R N				÷			٠					4		
of	Mai	····	(36)		- -			•		٠							
sion		f Length	(15)		- .						ice						
Division		Js Year of Dev./	(1 00)		-			4u	ilities	activity and sion,	Head Off						
	rain	c- Status	R N (13)				v	inder the ling to th	level facincy and		vision of						
	Main Farm Drain	ved Strec- ture a) (12) 1/2	ü.					district o	the farm	ion of I.	ration Di						classification
	Ma	Length Served (m) (ha)	(11) (11)					tion of D sed annual	duling of equirement	nd evaluat personnel	ng and Ope Efice.				-		
	-	94	<u> </u>					by Operation Section of District under the and it is revised annually according to the nment of development,	 The data is utilized for planning and scheduling of the farm level facilities development in connection with budgetary requirement, efficiency and performance of the IA concerned, 	also utilized for monitoring and evaluation of I.A. activas well as performance of $0/M$ personnel in each Division,	ly to Engineering and Operation Division of Head Office k of the Head Office.				-		cribed in following maintained properly neintained poorly need rehabilitation
٠.		Status Year 2/ Dev./	(8) (8)					D E	planning n with bu ncerned,	d for mon erformanc	ually to bank of t						described A: maint B: maint C: need
	Farm Ditch	Divi- sion Box 1/	[z.		* .			The data sheet is prepared betrection of Area Engineer, actual status and accomplish	Lized for plannin connection with b the IA concerned,	o utilize well as p	The data is reported annuall and filed into the data bank						72
	Main Far	Area Di Served: S (ha)	(e)					ta sheet ion of Ar status a	The data is uti development in performance of		tais rep ledinto						
		Length S	(\$)					1. The da direct actual	2. The da develo perfor	3. The data is performance	4. The deand fi				-		corresponding number associng status functional need repair need newly installed
	e Area	rrigat-	(4)					Notes:				-		•			Put corresponding number following status F: functional R: need repair N: need newly installed
	Service Area	Project Irrigat- ed ed (ha) (ha)	(3)					e estima	. ·								Put corr followin F: func R: need N: need
		Turmout	3	· · · · · · · · · · · · · · · · · · ·												· · ·	es: 1/
		Main Canal /Laterals	3		٠.	-											Notes:
	<u> </u>		l				_	I V-	31								

PUMP INSPECTION MANUAL

1. Operation Record

The Operation record shall be made to grasp the present . condition and to control pump operation accurately, and then any change of machine could be found to prevent accidents from This record will help to find a cause of trouble when it happens. The record shall be made at a constant interval. In the case of MRIIS pumping station, it is desirable to make the record three times a day. The daily record may be made by Form 4-9, and the points of recordings are as follows:

- Name of Pumping Station i)
- ii) Pump Number
- iii) Date

xiii)

- Time of start, time of stop shall iv) Time also be recorded.
- Temperature in the pump station (°C) Temperature v)
- vi) Intake Water Level: Water level of intake pump (m)
- Water level of outlet pump (m) Outlet Water Level: vii)
- OWL-IWL (m) viii) Head

OWL: Outlet Water Level, IWL: Intake Water Level

Indicated on the electric current Electric Current ix)

meter for total or each pump (A)

- x) Voltage Indicated on the voltage meter (V)
- Acc. Operation Hour: Accumulated operation hour xi)
- Accumulated power for total or each xii) Acc. Power pump
 - Discharge Water

Obtained from performance carve

attached as Figure 4-2, 3 and 4 corresponding with actual total head

for each pumping station

respectively.

2. Daily Inspection

The pump operator carries out the following daily activities and inspections:

i) Cleaning

Cleans dust, ponded water, oil stain and other trash in the station in order to keep clean and dry around the pump itself.

ii) Abnormal Condition of Meter

Check the condition of pressure, water, voltage current, oil surface meter etc. and record if abnormality is discovered on them.

iii) Abnormal Condition of Electric Switch

Check and record if any abnormalities are found on the condition of sequence, limit switch etc. at the time of start and stop the pumps.

iv) Accident Indicator, Emergency Bell

Judge and record if accident indicator or emergency bell move or not.

v) Vibration, Abnormal Sound

Check the condition of motor and pump by the tactual and auditory sense.

vi) Temperature

Check the abnormal temperature of pump, motor or meters by tactual sense.

vii) Leakage

Check the leakage of water or oil from the pump and pipe.

3. Monthly Inspection

In addition to the repairment of defect parts found by daily inspection, the following inspection or maintenance works shall be carried out:

i) Loosen Bolt

Check the loosen bolt by using a spanner at coupling, base of motor, reverse revolution of pump, etc.

ii) Vibration

Vibration shall be inspected by using of vibration meter at the instructed point and the results shall be recorded.

iii) Temperature

Check and record the temperature at the instructed point.

iv) Temporary Repairment of Leakage

Repair temporarily the part of defect found by daily inspection.

v) Repairment or Replacement of Meters

Repair or replace the trouble or defective meters found by daily inspection.

4. Six Month Inspection

In addition to the replacement of defect parts found by monthly inspection, the following inspection or maintenance works shall be undertaken:

i) Exchange of Grease and Lubricant

In case foreign material is mixed, the grease and lubricant shall be renewed once every six month or less.

ii) Supply of Oil or Lubricant to the Appurtenant Facilities

Supply oil and lubricant to the necessary parts of the machine and meters.

iii) Bolt and Nut

The bolt and nut need to be tightened as specified.

iv) Replacement of Grand Packing

In case the leakage is remarkable, the grand packings shall be replaced.

v) Inspection of Inlet and Outlet Pit

Check and clean silt or debris inside the inlet and outlet pit.

vi) Inspection of Tools

Check and clean maintenance tools.

vii) Painting

The condition of painting shall be checked, if any rust found, it shall be repainted.

FORM 4-12.

OPERATION RECORD OF PUMP

19 Min Y X X X V I **≷** ¥ ΝX ပ္ပ Ε £ Ε ∢ ⋖ Month Ì Station Station Station Pump Pump Pump 1. Pumping Station Acc. Operation Hour 3. Date Date intake Water Leive Outlet Water Level 2. Pump Number Temperature Acc. Power Electric Current Voltage 11. Power 4. Time Head ∞ ¹ 13 <u>છ</u> ဖွဲ 7. တဲ့ 0

Stop

Start

m³/min.

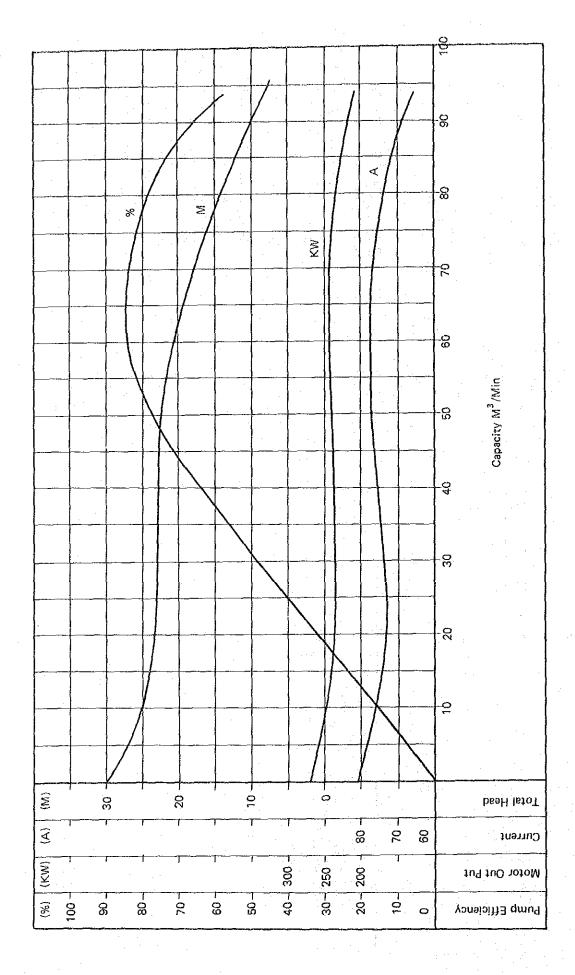
Discharge Water

7

Remarks

5

FIGURE 4-2. PUMP PERFORMANCE CURVE No. 1 PUMPING STATION



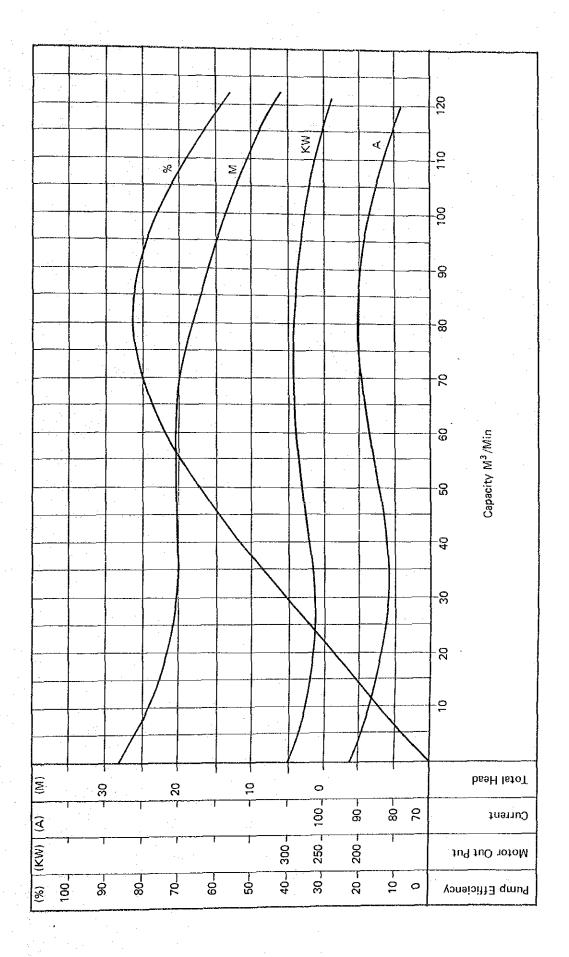
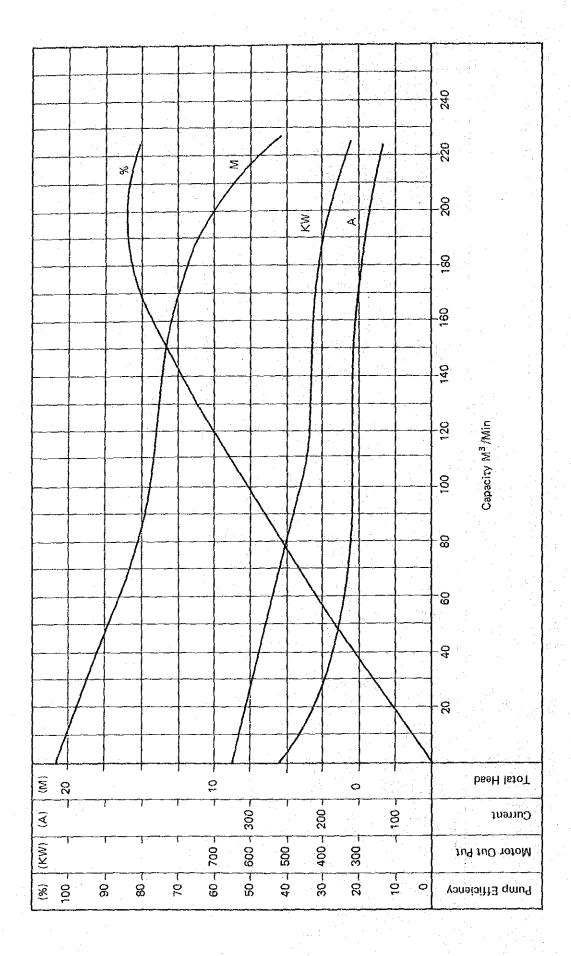


FIGURE 4-4. No. 2 STAITION PERFORMANCE CURVE



CHAPTER V. INSTITUTIONAL DEVELOPMENT

CHAPTER V. INSTITUTIONAL DEVELOPMENT

5.1. Organization and Definition

5.1.1. Institutional Development Division (IDD)

As a support division of the system, the general functions of the IDD are to attend to the judicious use of water and land resources for optimum economic benefits and overall farmers development in the system's service area through the organization and institutionalization of farmers groups, technical education and trainings, farm extension services, agricultural information, dissemination and agri-business projects, tie-up program with other Government instrumentalities and the private sector, monitoring and evaluation of programs and coordination works for integration of resources.

5.1.2. Agricultural Development Coordinating Council (ADCC)

The project ADCC was organized in compliance with the requirement of the loan to improve agricultural development output in the service area.

Specifically, the council aims to:

- (a) Integrate and coordinate the delivery of agricultural support services to the farmers,
- (b) Integrate efficient utilization of farm credit and repayment of financing institutions; and
- (c) Promote a systematic approach in marketing farm produce.

Members of the Council

15 officers formed the nucleus of the council with the Governor of Isabela as Honorary Chairman, MRIIS O/M Manager as Chairman and the TDD Division Manager as Executive Secretary.

5.1.3. Irrigators' Association (IA)

This is a canal-based pre-cooperative organization having juridical personality whose membership includes all members of FIGs in a lateral or secondary level using irrigation water as an effective tool to continue and instill discipline among water-users serve by the lateral. It operates along cooperative principles and practices and structures like a cooperative. It performs the simplist economic and service function's for its members.

(1) Organizational Objectives

The IA generally aims to provide farmers better identity and dignified level of economic and social existence in the mainstream of our society. By getting farmers to effectively organize and work together in solving farm problems, the program aspires to improve member quality of life by providing the incentives and motivation to attain the following:

- (a) Educate/train farmers to work as a group with proper water management for increase production and income.
- (b) Establish a homogenous common-interest-motivated group where essential agricultural farm services could be channelled under a proper approach.
- (c) Develop an instrument for setting up means of generating and building up capital that ensures operational development and survival of farmers' groups.
- (d) Serve as channel for continuing education and training of members on agri-institutional modules needed for advancement.
- (e) Develop modules that would teach water users govern their affairs and
- (f) Establish a stable step toward the formation of strong farmers association/cooperatives in the future.

(2) Organizational Framework

IAs are organized from a nucleus of 2-3 adjacent FIGs with a minimum membership of 25. It operates as a non-stock corporation registered with the Securities and Exchange Commission (SEC).

5.1.4. Farmers Organization

The protracted search for a credible farmer development program has spawned four major schemes into a well defined and simplified strategies. These are the Supervised Credit Program (M-99); Agrarian Reform Program; Cooperative Development Program (SN); and the Irrigation Development Program.

These programs are not, however, sure fire solutions to the nagging problems of how to provide our farmers a dignified social and economic existence and institutionalize them into strong dynamic groups. They are only antidotes and are wracked with certain limitations.

On this score, the MRMP thru its Irrigation Development Program shared its efforts to the three complimenting programs particularly along cooperative and institutionalized concept.

In 1975, the organization of Farmers Irrigators Groups (FIG) within every 50 ha unit serve by one turnout basically initiated a two-way working relationship between the irrigation water users and the various agricultural support agencies. However, a semblance of organizational viability cannot be fully attained because the FIG are devoid of the juridical personality to undertake socio-economic activities vital to its survival.

This situation prodded the ADCC to undertake the transformation of FIGs into formel cooperative farmers group called Irrigators
Association (IA) in 1980.

The program aimed to provide these farmer organizations the juridical personality to undertake socio-economic activities based in the assumption that irrigation water is an important economic commodity which can be used as the best rallying instrument to instill individual and group discipline to promote cooperative endeavours among water users.

5.2. Farmers Organization and Institutional Development

5.2.1. Organization and Development Activities

The organization, development and maintenance activities for the remaining and existing FIGs and IAs in the service area has to be accelerated to be able to meet the objective of covering at least 50 percent of the service area with strong Irrigators Association by 1988. Present accomplishment (ending December 1985) indicated 237 IAs organized covering about 40,766 ha which is approximately 42 percent of the target service area. There remains about 60 IAs more to be organized to meet the objective. Prior to the organization of IAs, however, there are series of preparatory activities needed among them the conduct of orientation, training of farmers, organization of FIGs and coordination works.

The retrenchment policy of the agency is expected to affect the pace of the organization work. It must be noted that it took project personnel three (3) years to organize 168 IAs with full personnel force for an average of 56 IAs organized per year. It follows there fore that with a reduced personnel the remaining 60 IAs may not be organized and developed by 1987. The one alternative solution is for the O&M staff to assume full responsibilities over the supervision, development and maintenance of strong IAs in order to allow the IDD personnel to concentrate on the organization and strengthening of the other IAs.

5.2.2. The Lateral Turnover Program

(1) Definition of NIA-IA Lateral Turnover

When the duties and responsibilities of clearing and maintaining of canal sections are transferred from a ditchtender to

a registered Irrigators Association through a bilateral agreement signed by NIA and IA, the term used is Lateral Turnover.

(2) Objectives

The principal objective of the program are:

- (a) to develop the active participation of farmers in water management,
- (b) to promote mass payment of irrigation service fees in order to reduce the expenses on collection,
- (c) to facilitate the development of group discipline among IA members, and
- (d) to reduce the cost of maintaining irrigation canals.

(3) Scope

Normally, an IA is awarded one DT section only of 3.5 km. However, there are cases when an IA accepts less than one or more than one DT section. The DT occupying the area is transferred to another section after the agreement is signed. In newly generated areas, ditchtender sections are immediately awarded to interested IAs.

Clearing of the DT section is done by the IA members through group work. The agreement does not allow the IA to reward the work to anybody.

The contracting IAs receives \$7,200.00 per DT's section per annum for maintaining a DT section. Payments are usually made monthly and after the accomplishments are properly evaluated and corresponding reports are submitted to the billing office.

IAs participating in the program are also entitled to commissions in the collection of irrigation service fees (ISF) from its members. For 100 percent collection of ISF the IA gets 3 percent commission.

The IA is permitted to operate the turnout gates and is responsible in the allocation and distribution of water in their area.

Every year, the agreement is renewed, however, it can be terminated anytime with the consent of both parties.

(4) Benefits

Both NIA and IAs benefits from the program in the following manners;

- (a) The lateral turnover serves as an important tool for the development of individual and cooperative discipline among IA members through periodic communal work.
- (b) It is also a sure source of income for capital building up of the association.
- (c) It serves as an important linkage between the farmers and the member agencies of the ADCC.
- (d) It reduces the NIA's expenses of maintaining a ditchtender section by an average of \$8,000.00 per annum.
- (e) It also increase the percentage of irrigation fee collection and reduces the cost of ISF collection through mass payment of members.

5.2.3. Preparation of Master List of IA

Master List of irrigation area by lot has been prepared manually through preparing a parcellary map. Some data needed for irrigation fee collection is computerized on the basis of the above Master List. Further computerized data management for the preparation/renewal of Master List will be required because of the following reasons;

- (i) The volume of data managed on the number of lots, landowners, and water users are too large to maintain in the manual method, while most of those data shall be renewal season by season.
- (ii) The existing Master List data is managed only plot by plot but is not retrieved from water users. Therefore, no data management from the aspect of personal jurisdiction could be carried out principally. It makes impossible the effective institutional development because of the difficulty of water-users based data management.

For a trial to introduce the proposed computerized data management in the selected IA areas, Form 5-1 to 5-5 are prepared aiming not only to prepare Master Lists of irrigation service area and water users but also to utilize the Master List data for assessment of on-farm facilities and for irrigation fee collection. The explanation on the proposed data-form for Form 5-1 to 5-5 is as follows:

Form No.	Title	Explanation
5-1.	Land data basic card.	Lot information is indicated lot by lot in each card.
5-2.	Master list of irrigation service area.	Summary of above data by FIG.

Form No.	Title	Explanation
5-3.	List of irrigation service area	Cultivator (water user)
	by cultivator.	information is indicated
		in each card.
5-4.	Master list of cultivator.	Summary of above data by FIG.
5-5.	Area by assessed score on the	Assessment form on the on-farm
	on-farm/paddy drying facilities.	facilities and also the paddy
		drying facilities by FIG.

5.2.4. Acceleration of IA Organization

- Formulation of Model Irrigators' Association Federation (IAF)-

(1) Improvement of Irrigators' Association (IA)

The present IA does not carry out its important function related to the water management on IA area basis. The following IA works shall be made sufficiently and accurately in accordance with the guidance and coordination with the Water Master.

- To judge and summarize the actual service area to be irrigated under the IA guiding and instructing FIG and to report its result to the Water Master.
- To judge and arrange the irrigation area and irrigation schedule requested by farmers through FIG on weekly basis and to report the Water Master.
- To manage the allocated water which is instructed by the Water Master on weekly basis so as to distribute it equally to each turn-out controlled by FIG taking into account the rotation irrigation water supply.
- To report the Water Master any change and problem relevant to the water management during irrigation water supply.

- To cooperate the MRIIS O/M Office for collection of irrigation fee.
- To maintain the turn-overed canal by the MRIIS O/M Office in good condition.
- To borrow the required fund to manage IA.

(2) Concept of Model IA Federation

The farmers engaging the rice cultivation in the MRIIS area are placed still low income level, even if they receive sufficient irrigation water and increase the paddy production, so that the farm management on the contract basis with dealer prevailing in the MRIIS area shall be improved.

In order to improve the present farm management, especially to improve the agro-service works carried by dealers to retrench the production cost, it is necessary to establish the IA Federation consisting of three to four IAs which manage the agro-dealers, because individual farmer or one IA cannot have power to provide complete agro-service facilities by his or its own financial scale taking into account the investment cost of the facilities.

As for the scale of IA Federation, a little large scale federation consisting of three IAs covering the area of about 1,000 ha, 30 FIG and 700 farm households will be ideal from viewpoint of the present organized Division by MRIIS O/M and the organization power to fulfill the following function;

- To request the cooperation for training of water management, the repair and improvement of on-farm facilities, repair of agro-service equipment, etc. to MRIIS O/M Office.
- To request the fund for procurement and operation of agro-service facilities to Banks and NFA.
- To request the improvement of farming practices and the introduction of new farming technology to extension service staff dispatched by MAF to MRIIS area.

- To negotiate with dealers to procure agricultural equipment and input materials as well as to keep the high selling price of paddy product.
- To borrow the required fund to manage IA.

The organization of IA Federation should be composed of the presidents of IA and its representative is selected among them.

Since the IA Federation will be established to have only function to consider farmer's benefits, it should be operated with only farmers own intension without direct instruction and intension of the governmental agencies concerned, which have only function to carry out the supporting services to the Federation.

NIA should become the core of the supporting agency for IA Federation, because MRIIS O/M Office is the biggest and the most important agency for farmers in the service area and has established, organized and guided to IA for not only the purpose of irrigation water supply but practical farming activity and farming community.

In addition, MRIIS O/M Office can easily support the following services to IA Federation under the present O/M organization;

- Repair of agro-service equipment facilitated in IA
 Federation could be made at O/M motor pool with low cost compared with market repairing cost.
- On-farm facility improvement required by IA Federation could be made with the support of the O/M equipment and staff.

The concept of IA Federation is the first trial in the Philippines, so that the Model of IA Federation should be established at first with the following reasons;

- Prior to establishment of the IA Federation and carrying out the successful operation in the Federation, the consolidated IA with many farmer's members and supported by them should be organized. There are, however, a few consolidated IA at present in the MRIIS area, because IA was established only recently. In this connection, the Model of IA Federation should be proceeded with selecting the consolidated IA.
- The operation of IA Federation may have such procedure so that the Model should be improved in accordance with its operation result and then the most proper IA Federation will be expanded to the service area.

The Model will be operated and monitored with full support of governmental agencies, especially with NIA Central Office and MRIIS O/M Office in order to achieve the successful result.

In case IA Federation is rather difficult to be established at once due to lack of the consolidated IA groups in MRIIS area, the Model will be made with only one IA at first and then gradually expanded to three to four IAs covering about 1,000 ha in one unit.

(3) Agro-Service Facilities Provided in IA Federation

The following agro-service facilities will be required for IA Federation in order to retrench the production cost of paddy and to keep the good selling price of paddy.

- Drying pavement to dry up the harvested paddy by solar method is constructed at each Barangay to carry out the work by farmer's family members.
- Mechanical dryer for about 50 percent of the wet season paddy is provided at warehouse on IA basis, because of a few fine days in the wet season.
- Power tiller for land preparation is provided at each Barangay, because of farmers convenience to operate it in the field.
- Power thresher for paddy threshing works at the field is provided on IA basis and lending to farmer in harvesting season.

- Warehouse is constructed near IA President in Barangay to keep the dried paddy in good condition by house-keepers.
- Jeepney is provided on IA basis to transport agricultural input materials and harvested paddy as well as transportation of construction material for improvement of on-farm works. Jeepney is also used for communication purposes between town and Barangay.

Although the agro-service facilities above mentioned are planned on one IA basis, it will be economized if mechanical dryer, power thresher, warehouse and Jeepney are managed by the IA Federation basis, because number of equipment including spare one and number of staff to control them could be reduced in case of large area management.

5.3. Monitoring of Farming Activity

Monitoring of farming activity on the basis of the data form in Form 5-6 to 5-11 is proposed. The explanation of data form sheets is as follows;

Form No	Title	Explanation
5-6.	Plan of farming activity by week.	The form of farming activity by week, which will be fixed at FIG level prior to water distribution in each cropping season.
5-7.	Monitoring of actual farming progress.	Monitoring form on actual farming schedule and irrigation fee collection (The
·	(If it is impossible to prepare this form, this form will be omitted)	form to submit above data to District Office)
5-8.	Record of farming activity.	Record of farming activity to prepare the above form, which is prepared and hold by WM.
5-9.	Weekly report on irrigated and planted area.	The form to repair the planted area and the expected harvest date.
5-10.	Monitoring of irrigated and unirrigated area.	Monitoring form on the irri- gated and unirrigated area by cropping season.
5-11.	Monitoring of cropping intensity and paddy production.	Monitoring form on the cropping intensity and paddy production.

BASIC CARD ON LAND DATA

MASTER LIST OF IRRIGATION SERVICE AREA

				
		of lities	Road	
District No.:		Assessment of On-farm Facilities	Drai- nage	
Distri		Asso On-fa	Irri- gation	
	Block No.	or	Address	
	Irrigation	Cultivator	Name	
			Tenual Status	
	Main/Lateral Canal: WM Division No.:		Address	
		Land Owner	Name	
		Ľ	Title	
			-тэпwО qidz	
		Area	Fee Exempt- ed	
		Service	Full Area	
			Land Category	
		Turn-Lot &	Parcel No.	
		7.1.m-	out No.	
			ON	

FORM 5-4. MASTER LIST OF CULTIVATOR

No. Code Name Address Tenual Total T.A. Area Area Code No. Entry Implied T.A. Area Code No. Entry				+ :: +			oo itaa oo	/20110C/V			_
Name Address Type Total Inside Outside T.A. T.A. Area Code No.			נים	TOTRACOL			an tare	4 L C A		Date of	
Name Address Type Total T.A. Area Area Code No.	No	Code				Tenual	 Inside	Outside	T.A.	Huttur	
		No.	Name	<u></u>	Address	Type	 T.A. Area	Area	Code No.		

Note: Tenual type will be classified as follows;

⁻ Full owner --- Ex. owner, amortizing owner with CLT, amorting owner CLT under verification

⁻ Part owner --- Ex. owner/lessee, amortizing owner with CLT/lessee etc.

⁻ Lessee, Share Cropper

	Remarks			
	Α 6			
 0	men t		33	
 Block No.:	Drving Pavement	9	2	-
 Irrigation			-	
Irri			ю	
		Road	2	
No.:	ties	on.	3	
 Division No.:	On-Farm Facilities	Drainage	2	
WM Di	n-Farm	⊢ .	r-4	
		uo	3	
		Irrigation	2	
	· C	Н	П	1
ıls:	Service	7 4 4	3	
MC/Laterals:	Tum-Out	Q		

The data on the service area by assessed score is provided in accordance with the land data in Note:

7

2--- Slightly poor but used for production The scoring means as follows: 1--- Excellent/Good or no problems 3--- Poor or non-used for production

;;

Season and Year:

District :

Area by Farming Activity for Other Crops	No. of	61
ctivi ctivi		Crop Maintenance
25 5	30 Crop Area	nter
4 7 4 0	3 55	Mai
7	30	o O
	29	
	28	C.M.:
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Are	Paddy Others	إنا
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20	'add	Legend:
त	ς. Υ	es S
Are	her	_
<u>8</u> -	Š.	
Service Area Programed Area	Paddy Others	
<u> </u>	Ω.	
FIG	No.	
3.	ટ્ર	

MC/Laterals:	ıs:	Turm-out No.:	No.:	DIVI	DIVISION NO.:		oK:		wM:		
_			Irrigation Accomplishment (ha)	complishme	ent (ha)		Farmir	ig Progre	Farming Progress (Date	of Starting	ting)
Number (1)	Name of Cultivator (2)	Progra	Irrigated (4)	Planted (5)	1 0	Exempted Date ₍₇₎	L.S. (8)	L.P. (9)	Planting (10)	T.D. (11)	Harvest (12)

Date: Date of Registration by

Head Office

The data sheet, of which the data in the colums from (1) to (3) are put into by Engineering & Operation Division (E.O.D) of Head Office, is distributed to WM at least 20 days before programed irrigation practice. The actual farming activity on the farm lot basis is monitored by FIG and GK under the direction of WM and recorded on the daily basis.

The data sheet is hold in each Division, and Engineering & Operation Division of Head Office for

monitoring the data time to time as required.

The data on the actual irrigation accomplishment and farming progress are used to estimate collectible amount of irrigation service fee instead of data.

FORM 5-8

RECORD OF FARMING ACTIVITY

	Name of Cultívacor					
	Unirrigated Area	Area Cause				
	-					
				-		
				-		
÷		<u></u>			-	
11				-	-	-
	,				_	
	Activity				-	
	1					
Target Date: Actual Date:	Farming			-		
Targ		1				
Irrigation Nater Delivery, Irrigation Mater Delivery,				-		
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Irrigation Water Delivery, Target Date: Irrigation Water Delivery, Actual Date:		N				
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		Jross Meck Prod'n Tar- (cav.) 8et	Actual			
		<u> </u>				
(ha)	Other Crop	Harve- sted Area				
	Othe	Plan- ted Area (ha)			· .	
		Gross Prod'n Xind (cav.)				
		Gross Prod'n (cav.)		J		
	άy	Varie. Harve- sted ty Area (ha)				
	Paddy	Varie- ty				
Area		Plant- ed Area (ha)				
1. Service Area	Service	Area (ha)		al	gate	ent
กัตั เก่	Lot/	Parcel No.		Total	Aggregate	Percent
		No.				-

FORM 5-9.

1. WM/FIG

WEEKLY REPORT ON IRRIGATED AND PLANTED AREA

4. Programmed Area:

		Late1		d No.		
		Expected	Date	Harvested		
				Crop Name		3y:
Date Submitted: _			Planted	Other Crop		Approved By:
5. Date Su		Area (ha)		Rice		
ις.	(ha)	A		Irrigated		By:
				Service		Verifired By:
		9		Cultivator		
2. Date Covering the week:	 	Nam		Land Owner		ted By:
te Coveri	Service Area:	Lot &	Parcel	.ov	Total	Submitted By:
2. Da	3. Se			• 0		

MONITORING OF IRRIGATED AND UNIRRIGATED AREA

					1	
			:	Others	(ha)	
No.:	No.:		Finan-	cial Problems	(ha)	
District No.	Irrigation Block No.:	Season)	Orainage	Problems	(ha)	
	Irrigati	(Wet	High	, ,	(ha)	
		Unirrigated Area	Lack of	on-farm Facili- ties	(ha)	
	Division No.:	Unirr	Undeve-	loped	(ha)	
	WM Divis			Total	(ha)	
			Season	6%		
		ited Area	Wet Se	Area	(ha)	
		Irriga	Season	6%		
		_	Dry Sea	Area	(ha)	
		C	Area		(hа)	
	MC/Laterals:	Turn-	Out	No.		
	MC/Ls		Year			

MORITORING OF CROPPING INTENSITY AND PADDY PRODUCTION

		يسبنو	<u> </u>	**************************************
			Yield	(ton)
No.:	Arca:	Third Crop	Produc- tion	(ha)
District No.:	Service Arca:	Thi	Planted Area	(ha)
L		(Dry)	Yield	(ton ha)
		Second Crop (1	Produc- tion	(ton)
		Second	Planted Area	(ha)
: ·		(,	Yield	(ton)
	ion No.:	First Crop (Dry)	Produc- tion	(ton)
	WM Division No.:	First	Planted Arca	(ha)
			Yield	(ton/ ha)
		Total	Produce	(ton)
			Planted Area	(ha)
		Cropping	Inten- sity	8°)
	teral:	Service Cropping	Area	(ha)
	MC/Lateral:	Turn-	Out No.	

Note: Weight of paddy ---- converted weight of dry paddy (14% moisture content)

5.4. Monitoring of Farm Economy

For confirming the crop earning and farm income level in the MRIIS Area, the farm economic survey of sample household must be executed once a year. Due to the vastness of the Service Area, it is necessary that at least 50 of beneficial farm households shall be selected by random sampling method.

Monitoring of farm economy will be implemented by the data form of Form 5-12 which includes the following items:

- 1. Family composition and working state
- 2. Area of land holding
- 3. Crop production
- 4. Crop production cost
- 5. Use of crop products
- 6. Farm-gate prices of agricultural products
- 7. Inventory of livestock and poultry
- 8. Inventory of capital investment
- 9. Non-farm income source
- 10. Farm Debt
- 11. Household expenditure

FARM ECONOMIC SURVEY

E	
Farm	
NLo	
No.	****

MAGAT River Integrated Irrigation System, Philippines

Name of Farmer		Date interviewed:
Adress	Barangay	Enumerator:
	Municipality:	
	Province	District No.:
	Region : II	WM No.:
÷		

1. Family Composition and Working State

		ily Cor at Pres	mpositi	on		Wor	king State	(Apr., 1985	– Mar.,	1986)		
	·	T			Days Worked	Othe	r Farm Oc	cupation	N	on-farn	n Occupatie	n
Vo.	Age	-	ex Female	Stu- dent	on Own-farm Occupation	Kind	Days Worked	Gross Annual Income*2	Place *3	Kind *4	Days Worked	Gross Annual Income
	(1)	(2)	(3)	(4)	(5) days	(6)	(7) days	(8)	(9)		(11) days	(12)
I .			<u></u>							ļ		
.2												
3									<u> </u>			
4												
5		1							·			
6												
7												
8								-				
9												
10												
11												
12						: 1					·	

- Note: *1... Kind of work: Paddy transplanting = 1, Paddy harvesting = 2, Other work of paddy cultivation = 3, Others = 4
 - *2... Income in cash and kind (ex. ₱1,500, Paddy 50 kg).
 - *3... Place of worked: Inside the municipality = 1, Outside the municipality = 2,

 In and around Manila City = 3, Other provinces = 4

 Other country = 5
 - *4... Kind of work: Cotage industry = 1, Transport = 2, Peddling = 3, Sea fishing = 4, Inland fishing = 5, Forestry = 6, Construction works = 7, Others = 8

2. Area of Land Holding (at Present)

(Unit: ha)

Land Items	Owned	Rented	Leased	Total
	(1)	(2)	(3)	(4)
I. Paddy Field				
2. Upland Field				
3. Field for Permanent Crops*				
4. Pasture Land				
5. Wood Land				
6. House Lot				
7. Others (Specify:)				
Total				

Note: * . . . included orchard

3. Rend and Leased Fee of Land (Apr., 1985 - Mar., 1986)

1	tems	I. Paddy	2. Upland Field	3. Field for Orchard or Permanent Crops	4. Others*	Total
1. Rent fee per y						
b. Payed in Kind	Paddy (kg) (2) White rice (kg) (3) Others () (4)					
2. Leased fee per a. Received in	year					
b. Received in Kind	°Paddy (kg) (6) °White rice (kg) (7) °Others () (8)					

Note: *... included the area of pasture and wood land, house lot and others.

4. Crop Production and Production Inputs

		····	ı—				r			<u></u>						r . 	•••	
	Animal or Machinery) Land	Prepara- tion Other Works	(14)/(15) hrs	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		[A Mar. 188. M	N T			N 国		₹ 	M, V			N. W.		
1986)									. I		\			\			\	
– Mar.,	Pesticide	Total Amount Value	kg or qts/P		\	_	\	_	\		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	^	\		`	\	<u> </u>	
Total Inputs (Apr., 1985	Pest	Name or		1.	2	3.	1.	2.	3.	1	2.	3.	1.	2.	3.	I.	2.	ю <u>`</u>
tal Inpu	i.	Total Amount Value	kg/ P	\	/	\	\			\	\	\	· \	\		\	\	\ \ !
Tc	Fertilizer	Name or			2.	,	I.	2.	3.	1,	2.	3.	1.	7	e,	1,	2.	6
	Seeds	or Seedling				·		:									,	
NAi.s	Source	uction fragation Water*2	(8)															
		Froduction	(7) ku				-											
	Harvested	Area	ry (9)															
Crop Production	Planfed	Area	(5) ha															
Crop	Total	Area	(4) ha															
	Crop	Year (Apr.) (Mar.)		(1) 1983/84	(2) 1984/85	(3) 1985/86	1983/84	1984/85	1985/86	1983/84	1984/85	1985/86	1983/84	1984/85	1985/86	1983/84	1984/85	1985/86
Name of Cron		(Trainted period 7, in) The normal year		J. Faddy			2.		(-)	(1)	- ,		4			۶.		

- Ci m Note:

Planted period: ex. (Mid. Jul. - Last Nov.)
Irrigation water source: Rain = 1, River = 2, Swamp or pond = 3, Irrigation canal = 4, Well = 5, Others = 6
Cheek animal or machinery, Animal A, Machinery M

National Plan Start	ŢĻ	arm Eco	Farm Economic Survey, JICA		41		Total Labor Input of Crop Production (Apr.	ut of Cr	op Prod	uction	(Apr.,	1985 - N	Mar. 198	986)		<u></u>	un e		
Philippines Copped Period: Phinted Area:	<i>4</i> ô	laster Plai MAGAT	n Study on the Operation and Maintena River Integrated Traination Systems	nce	Crop N	ume:					'ariety :			.		Z	ſo,		
Soud	ρ.; . ·	hilippines	tions trices trices to the colonial		Cropped	l Period:		u) (dab)	south) (da		lanted /	Arca:	ha		sted Are	. ja	h	ed.	
Seed Marchelys			والمستوارة	Apr.	1 1	Jun.	Jul.		-	-	Oct.	Nov.	Dec.	Jan.	-	-	Mar.	Tota	
1. Seed "Man-days Beding "Animal-days 2. Phewing "Animal-days Property 3. Harteving "Man-days Property 4. Trans "Animal-days Property 5. Weeding "Man-days Property 6. Fertilizing "Man-days Property 6. Fertilizing "Man-days Property 8. Water "Machine Property 9. Water "Machine Property 9. Water "Machine Property 10. Threshing "Man-days Property 11. Transport "Man-days Property 12. Transport "Man-days Property 13. Transport "Man-days "Man-days 14. Transport "Man-days "Man-days 15. Transport "Man-days "Man-days 16. Threshing "Man-days "Man-days 17. Transport "Man-days "Man-days 18. Man-days "Man-days "Man-days 19. Threshing "Man-days "Man-days 11. Transport "Man-days "Man-days 12. Transport "Man-days "Man-days 13. Man-days "Man-days "Man-days 14. Transport "Man-days "Man-days "Man-days 15. Man-days "Man-days "Man-days 16. Threshing "Man-days "Man-days "Man-days 16. Threshing "Man-days "Man-days "Man-days "Man-days 16. Threshing "Man-days "				ami- y	Ľ.	11.	£,						F	Ľ.		-		LT.	
Pacling Antimatedays	.: S	pax	° Man-days																[
2. Phowing "Man-days "Animal-days "Tractor (1)) 3. Harrowing "Animal-days "Animal-days "Animal-days "Animal-days "Animal-days "Animal-days "Animal-days "Animal-days "Machine "Animal-days "Machine "Machine "Machine "Machine "Machine "Machine "Machine "Man-days "Weeding "Man-days "Animal-days "Animal-day	<u>ബ</u>	eding	Animal-days Tractor (
S. Harrowing Main-days		owing	° Man-days															-	
3. Harrowing * Man-days * Animal-days 4. Trans - Man-days * Animal-days 9. Man-days * Animal-days 10. Weeding * Man-days * Machine (*) 10. Weeding * Man-days * Man-days 10. Furtilizing * Man-days * Man-days 10. Spraying * Man-days * Man-days 10. Threshing * Man-days * Man-days 10. Threshing * Man-days * Machine (*) 10. Threshing * Man-days * Animal-days 11. Trunsport * Man-days * Animal-days * Field * Machine (*) * Machine (*)			*Animal-days Tractor (
# Trans- A frans- Animal-days		urrowing	, Man-days							L									
4. Trans - Carboning Tractor (Aman-days Aman-days planting Planting Animal-days Animal-days Animal-days 5. Weeding Machine Machine (Animal-days 6. Futilizing Man-days Nan-days Animal-days 7. Spraying Man-days Man-days Animal-days 8. Water Mangement On Trigition Pump Man-days Animal-days 9. Harvesting Man-days Animal-days Animal-days 10. Threshing Man-days Animal-days Animal-days 11. Transport Machine (Machine (Animal-days 12. The Animal-days Animal-days Animal-days		, silone I	° Animal-days													-			
4. Trans. * Man-days planting * Animal-days 5. Weeding * Mar-days 6. Furtilizing * Man-days 7. Spraying * Man-days 8. Water * Man-days 9. Harvesting * Man-days 9. Harvesting * Man-days 9. Harvesting * Man-days 9. Harvesting * Man-days • Animal-days * Animal-days • Thresher * Animal-days * Field * Animal-days * Field * Machine (*)	3	LCVCIII.	's° Tractor (
Planting Animal-days Animal-days S. Weeding Waeding Machine S. Weeding Waeding Machine S. Fertilizing Man-days S. Spraying Man-days S. Water Man-days Management Irrigation Pump S. Water Man-days Management Irrigation Pump O. Threshing Man-days O.		ans -	o Man-days				:				. :			·					
5. Weeding 'Man-days 6. Forfilting 'Man-days 7. Spraying 'Man-days 8. Water 'Man-days Management 'Irrigation Pump 9. Harvesting 'Man-days 10. Threshing 'Man-days 11. Trunsport 'Man-days (House) 'Animal-days		anting	^ Animal-days																
5. Weeding One-days 6. Furtilizing One-days 7. Spraying One-days 8. Water One-days 9. Sprayer() 10. Harvesting One-days One			^o Machine (
Spraying Wan-days	<u>.</u>	eeding	° Man-days																
Fertilizing Man-days Man-days			Weeding Machine																
Spraying of Man-days Operation Pump Water of Sprayer() Man-days Man-days Man-days Harvesting of Man-days Machine () Threshing of Man-days Animal-days Trunsport of Man-days Thresher () Hunsport of Man-days Animal-days Field of Man-days Animal-days	6. F	rtilizing																	
Sprayer()		raying	° Man-days																
Water • Man-days Inagement • Irrigation Pump Harvesting • Man-days • Animal-days • Thresher (• Thresher () • Animal-days ((House) • Animal-days (House) • Animal-days (Field • Machine ()			° Sprayer(
Harvesting - Man-days Amn-days Image: Control of the c		'ater	° Man-days	-		-													
Harvesting	Mane	gement		V.															
WS	9. H	arvesting	S Man-davs																
WS			Machine (
VVS ()	10. T	hreshing	o Man-days		1									<u> </u>					
Thresher () (Thresher () () Trunsport "Man-days (House) "Animal-days (Field "Machine ())	* .		Animal-days																
Transport Man-days (House) Animal-days Field Machine ()			Thresher (
ys		ranspor	t o Man-days																
° Machine (House)	ys																:
		בובות										_		_			_		

5. Use of Crop Products (Apr., 1985 - Mar., 1986)

Items	1.	2.	3.	4.	5.
l. Sold	kg	kg	kg	kg	kg
2. Family consumption					
3. Seeds					
4. Feeds					
5. Payment for farm works					
6. Stock					:
7. Others (Specify)					

6. Quantity and Farm-gate Price of Sold Crop Products (Apr., 1985 - Mar., 1986)

to Whom		Merchant		Others	()
sold Crops	Quantity	Total value	Form of products*	Quantity	Total value	Form of products*
	(1) kg	(2) ₽	(3)	(4)	(5) ₽	(6)
1						
2.						
3.	· _					
4.						
				;; 		

Note: *... Form of products: paddy, white rice, fresh, dried, with shell, etc.

7. Wage Rate in the Project Area (Apr., 1985 - Mar., 1986)

	,		Male I	Labor	_		Female L	abor	
Itama		With M	ieal	Withou	it Meal	With	Meal	Withou	t Meal
Items		Wage in Cash	Wage in Kind*	Wage in Cash	Wage in Kind*	Wage in Cash	Wage in Kind*	Wage in Cash	Wage in Kind*
1. Paddy cultivation		₽		P		P		₽	
a. Transplanting									
b. Harvesting							į		
c. Others ()								
2. Others ()								
3. Others ()								

Note: *... Wage in kind: ex. ... paddy 50 kg

8. Inventory of Livestock and Poultry

Items	Unit	1. Buffalo	2. Cattle	3. Hogs	4. Chickens	5. Ducks	6. Others
First of Apr., 1985	No. (1)						
Bought	No. (2) Value*						
Born	No. (4)						
Sold	No. (5) Value* (6)						
Dead	No. (7)						
Consumed at home	No. (8)						
Others	No. (9)						
End of Mar., 1986	No. (10)						

Note: Value* ... Value of livestock and poultry (ex. ... \$1,500, Paddy ... 50 kg)

9. Inventory of Capital Investment at Present

Items	Number	Used Years	Price *1
1. House (dwelling)			*
2. Warehouse for rice storage			
3. Shed for animals			
4. Tractor*2, 4 wheel, horse power(HP)			
5. Hand tractor*2, horse power(HP)			
6. Irrigation pump set		-	
7. Sprayer			
8. Other machineries for cropping			
(name) (capacity) a (
b. (,)		·	
c. (,)			
9. Plow for animal			
10. Harrow for animal			
11. Bull cart			
12. Threser, by man-power, by engine			
13. Rice mills, capacity (
14. Truck quantity of ventilation (cc)			
15. Private car, quantity of ventilation (cc)			
16. Others	<u> </u>	:	

Note: *1... present price of new one

*2... included accessories

10. Non-farm Income Source (Apr., 1985 - Mar., 1986)

	Annu	al Income	
Source	in Cash	in Kind	
1. Hire of work animals to others			
2. Hire of farm machineries and/or accessories to others			
3. Interest earned on money loaned to others			
4. Allowance from family members			
5. Receipt of gift from relative and others			
6. Others (
Total			

11. Farm Debt (Apr., 1985 - Mar., 1986)

	Source	Total	Loan	Anni Repa	ial iied Loan	Remaine	ed Debt*2
Purpose	of Loan*1						
1. Crop Production*3							
<u>a.</u>	:			 			
b.							
2. Land Loan							
3. Household Facilities						i:	
3							
b.							7.11
4. Education							
5. Others (Specify) a.							
b.						:	
Total							

Note: *1... Obtain a loan from whom: Merchant = 1, Landowner = 2, Relative = 3, Neighbors = 4, Others = 5

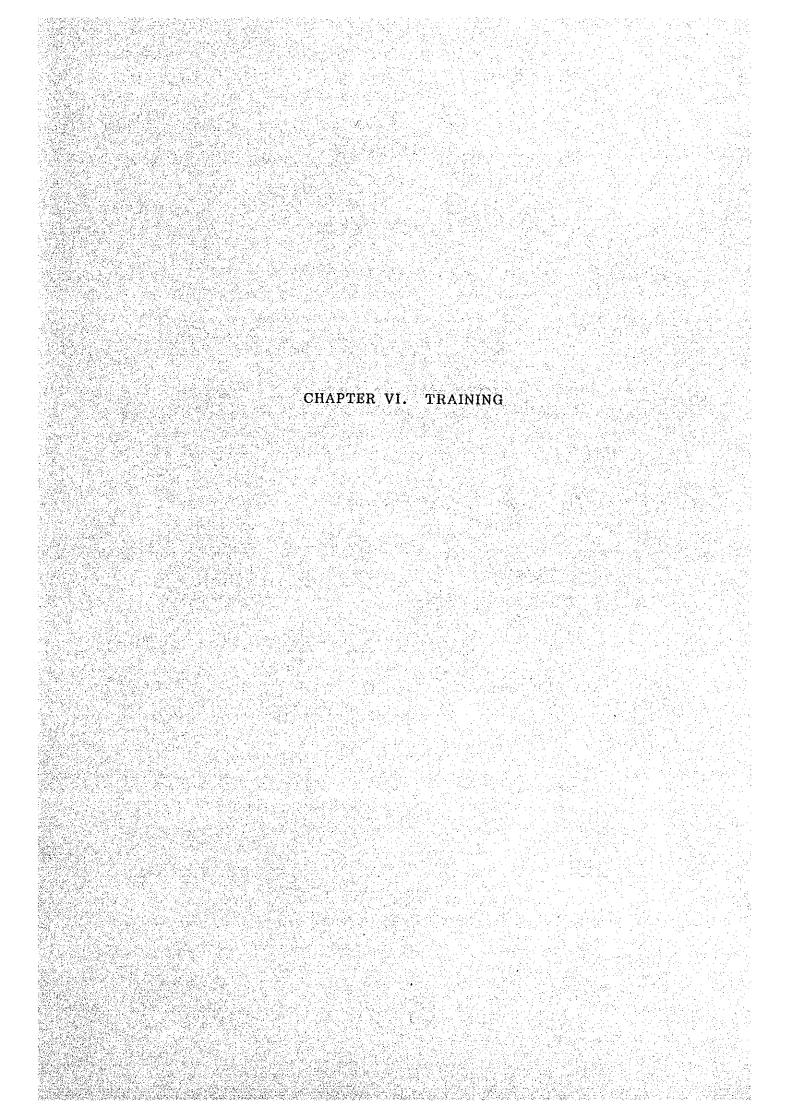
*2... Remained debt to be repayed at present.

*3... Debt for crop production: ex. fertilizers for paddy.

	ltems		An	Amount	
			Payed in Cash	Payed in Kind	per year
1. Food	a. Rice and	other grains	P		#
per month	b. Beans				
	c. Eggs				
	d. Meat	i. Beef		:	
		ii. Pork			
		iii. Chicken	:		
		iv. Duck			
		v. Others ()			·
		total			
	e. Fish	i. Freshwater fish			
		ii. Marin fish			
		total			
	f. Vegetable				
g. Other viands					
		Sub - total			i .
2. Soft drink	s, beverages a	nd etc per month			
3. Tobacco /	Cigarettes per	month			
4. Housing	a. House ren				
per year	b. House imp	rovement			
	c. House ope	ration			
	d. House fur	nishing and equipment ·		·	
		Sub - total			
5. Fuel light	and water pe	r year			
6. Clothing p	oer year				
7. Personal and medical care per year					
8. Transporta	ition and com	munication per year			
9. Recreation per year					
10. Education per year *					
11. Tax per year					
12. Others po	er year ()			
	Tota	1		:	

Note: *... including allowance for student.

IV-35



CHAPTER VI. TRAINING

6.1. Importance of Training Program

Irrigation people nationwide recognized that economic, social, cultural or political development depend on physical and human resource. The development of human resources is the most basic requirement of total development.

In irrigation operation, the development of knowledge, skills and capacities of people engaged in the management and operation of irrigation system is indispensable because they assume certain responsibilities in irrigation planning and operation. Also, experience tells us that complete and improved irrigation structures and facilities does not insure conservation of irrigation water and reduction in operation cost but have to be coupled with supervision of well trained, job oriented, capable and dedicated operation personnel and the positive response and support of water beneficiaries.

6.2. Objectives

The objectives of the training program are:

- a. Professional development of effective operation's personnel and
- Farmer's development skills, positive behaviors, attitudes and direction.

6.3. Training Aspects

The main feature of the program is to develop skills and capabilities of system personnel and farmers in the irrigation

process specifically the responsibilities in planning, developing and executing irrigation schedule and better understanding and support on all operation and maintenance activities. To achieve this, several important aspects are deeply considered as follows:

- implementation of water deliveries, data collection such as rainfall, evaporation, seepage and percolation rates, reading and recording data from control and measuring devices, determination of water requirements and accounting of water used, cropping pattern/calendar development, supervision and control of water deliveries, control of surface drainage/losses and assessment of farm and system efficiencies.
- b. Irrigated crop production and management will involve primarily rice cultural practices; pest and disease control, weed control, fertilize management, farm credit and related inputs.
- c. Human Resource Management trainees will develop and put to use the effective approaches of planning, organizing, leading and controlling his resources. Subjects will include management process, levels of communication, leadership and human relations, reports and records keeping and office policies.
- d. Institutional Development

Three major phases are considered essential under this aspect and these are organization activities, development activities, and maintenance activities.

6.4. Training Methodology

The training program for 0 & M personnel and farmer water users are categorized as follows:

- a. Regular Trainings
- b. Orientation Courses
- c. Refresher Courses
- d. Seminar Workshops
- e. Educational Trips
- f. Pilot Demonstration Areas

Designing any program falling under the six (6) categories mentioned will be primarily based on the following elements:

- a. General/specific objectives
- b. The desired/expected performance
- d. Measurement of actual performance or efficiency/deficiency

6.4.1. Regular Training Program

This is provided especially when a new job, idea, objective, position or status is desired to be attained.

- a. Area Engineer Training Scheme
 - Phase I Tow weeks live-in seminar-workshop
 - Phase II Consist of one crop (5 months) of
 - on-the-job practice
 - Phase III Consist of performance and program evaluation
- b. Assistant Water Management Technicians/IA Advisers
 - Phase I Two weeks orientation field practice
 - Phase II Two weeks live-in seminar training
 - Phase IIIa One crop (5 months) on-the-job
 - practice
 - Phase IIIb Two weeks live-in seminar-training
 - Phase IV Performance and program evaluation

- c. Gate Keepers/Ditchtenders this consist of two-day tell-show-do activity in the classroom and in the field. Evaluation is made in the field on the first crop of development.
- d. Farmers They are categorized in two, namely:
 - a) Officers of Farmers Organization (Farmer-Leaders)
 - b) Members

The growth and development of irrigated agriculture is dependent on farmers group action.

The organization and training of farmer water users into Irrigators Group or Irrigators Association will greatly enhance the participation and involvement of farmers in implementing any irrigation program.

The training period will be variable ranging from 2-5 days seminar-workshop followed by one crop performance monitoring. Method of presentation will follow a tell-show-do process.

In the irrigation water management aspect, emphasis will be on water distribution from the turn-out to the individual lots.

Since it is quite difficult to formally train all farmers, the farmer-leaders, GK/DT, WM will, after acquiring training skills/knowledge, handle training of farmers within their area of responsibility.

6.4.2. Methods of Instruction

During the conduct of the training course, methods of instruction will vary depending on the objectives of the course. These are:

- a. Lecture and open forum;
- b. Workshop and group discussions;
- c. Buzz sessions;
- d. Practice sessions and field demonstrations;
- e. Case studies; and
- f. Field trips

To hasten the learning of the trainees lecture handouts, reading materials and programmed text shall be provided in advance.

6.5. Venue of Training

Regular trainings and other courses that are live-in nature will be conducted at the MRIIS Integrated Training Center at Echague, Isabela.

On crop on-the-job training will be conducted in designated district or laboratory areas in the four districts of the system for intensive supervision of the program.

Short duration courses usually with one day duration may be likewise conducted as the need arises.

6.6. Organization and Management of the Training Program

The overall responsibility for the conduct of the Training

Program lies on the Engineering and Operations and the Institutional

Development Divisions.

The training staff shall be drawn from the two Division although resource speakers from the Central Office or other agencies may be invited if needed.

For the on-the-job phase of the training, district laboratory areas will be established in the three districts where trainees will undergo field practices.

While on the training, trainees will be under the joint technical supervision of the District and Institutional Development Division. However, the Engineering and Operation Division will strongly support the program.

6.7. Evaluation of the Training Program

Evaluation will be performance - oriented and will be concentrated on the measures attached to the objectives. Efficiency and effectiveness of the training program will be assessed on the basis of process and result evaluation.

To evaluate the effectiveness of the training and the performance of trainees is a difficult task because of the complexity of inter-related factors involved, such as farmers cooperative and participation in water distribution, condition and function of farm structures and facilities, inter-agency coordination, equitable distribution of irrigation water, implementation of irrigation schedules and others.

In this regard, weekly field visits will be conducted and a system of continuously improving the correct practice will be done.

6.8. Progress Reports

Progress reports covering the program will be made. Action program will be prepared and evaluation of the training program will be carried out on a continuing basis.

