CHAPTER 7 MAINTENANCE AND OPERATION PLANNING

CHAPTER 7 MAINTENANCE AND OPERATION PLANNING

7-1 Personnel Planning

7-1-1 Personnel

The PGH has a new plan of increasing its personnel by persons including 6 doctors and 74 nurses. These people are to be considered the staff of the PGH as a whole, and specifically the OPD.

7-1-2 Personnel Cost

The PGH allows 9,322,161 pesos as a budget for 1989. This amount means an increase of more than 50% compared with the amount of 5,971,964 pesos in 1985. Therefore, once this budget is secured, no financial problems are expected.

7-2 Maintenance and Operation Planning for Facility

7-2-1 Maintenance and Operation Planning

In constructing the OPD, the increase in staff needed to maintain and operate the facility must be considered. Presently the PGH has a total of 116 engineers. Those include civil, Mechanical and Electrical Engineers. Below the engineers, are assistant engineers, totaling more than 1,000 persons. The services provided by the engineering section include the main operation tasks of daily inspection of medical devices, inspection maintenance of building facilities, and repair and drawing up the supply list of consumables.

However, the engineers are engaged not only with the PGH, but also with more than 10 other facilities related to the medical facilities in the UP Manila, (College of Medicine, College of Public Health, College of Nursing School, College of Dentistry, College of Pharmacy, UP College of Science etc.). Presently they have a regularly dispatched patrol service based at PGH. In order to make this project successful, it is necessary to secure the required engineering staff. When efficiently operated, the PGH

can handle the increase in out-patients. There will be no increase in staff for OPD.

7-2-2 Operation Cost

a) Electricity rates

The electricity rate system consists of a basic rate and power consumption. The estimation of the basic rate is made under the following conditions:

Equipment capacity:

Transformer capacity 500 kVA x 2 sets = 1,000 kVA

Contract power capacity:

1,000 kVA x Demand (0.75) x Non-uniform rate (0.6) x Power factor (0.9) = 405 kW = 400 kW

- Basic rate (Contract power capacity 400 kW)
 400 kW x P12.60/kW = 5,040 Pesos/month(1)
- Power consumption

400 kW x 8 Hrs x 25 days/month = 80,000 kWH/month 80,000 kWH/month x 0.42 Pesos/kWHr = 33,600 Pesos/month

- Power factor discount

(10% Off ... Power factor, in case of 90%) $33,600 - 3,360 = 30,240 \text{ Pesos/month} \dots$ (2)

- (1) + (2) = 35,280 Pesos/month
- Annual maintenance and operation cost

35,280 Pesos/month x 12 = 423,360 Pesos/year

In the case of the PGH, mainly composed of charity patients, it is posssible to take 50% off this cost consultation with the electricity company. The electricity rates are as follows: $423,360 \times 1/2 = 211,680 \text{ Pesos/year} \dots$ (a)

Service maintenance cost of power generation The number of power failures and duration: 3 times/week, hour/time 0.168 kg/Peso x 860 Pesos x 12 times/month x 12 month/year x 0.7 Pesos/Diesel Hr = 14,563 Pesos = 14,500 Pesos/year ... (b) Water supply/sewage c) Consumption rate: $30 \text{ m}^3/\text{Day} \times 25 \text{ days/month} = 750 \text{ m}^3/\text{month}$ Consumption rate: Fixed rate up to 25 m 3 /month = 111.7 Pesos/month More than 25 m³/month $4.7075 \text{ Pesos/m}^3 \times (750 - 25) = 632.3 \text{ Pesos/month}$ Total 750 Pesos/month (2) Current exchange rate adjustment rate: 750 Pesos/month \times 0.1409 = 106 Pesos/month (3) Water meter maintenance cost: 6 Pesos/month (4) Water supply rate Total: (1) + (2) + (3) = 862 Pesos/month x 12 months= 10,344 Pesos/year (c) (5) Sewage rate: $((1) + (2)) \times 0.6 = 514 \text{ Pesos/month } \times 12 \text{ months}$ = 6,168 Pesos/year (d) Town gas Consumption: $3.75 \text{ Nm}^3/\text{h} \times 8 \text{ h/day} \times 0.2 \times 25 \text{ days/month} = 150 \text{ Nm}^3/\text{month}$ Consumption rate: Fixed rate up to 25 Nm³ = 100 Pesos/month More than 25 Nm³/month $3.5 \text{ Pesos/Nm}^3 \times 125$ = 438 Pesos/month

Total

538 Pesos/month x 12 months
= 6,456 Pesos/month (e)

e) Medical gas

Consumption of oxygen cylinders:

14 pieces/day x 25 days/month = 35 pieces/month Cylinder replacement rate:

135 Pesos x 35 pieces/month

- = 4,700 Pesos/month x 12 months
- = 56,400 Pesos/year (f)

Based on the above, the total amount of the maintenance and operation cost of this facility comes to:

(a) + (b) + (c) + (d) + (e) + (f) =
$$305,548$$
 Pesos/year

7-2-3 Maintenance and Repair Cost

To maintain the building and equipment, a budget allowance for maintenance and repair costs is necessary. Included in this are the upkeep of the roof, external wall, doors and windows, and interior finishes (ceiling, wall, floor). Also included is equipment: the maintenance and repair cost of electrical, mechanical systems and the provision of consumables are indispensable.

The factors which determine the budget of maintenance and repair costst differ greatly according to the grade of daily maintenance operation. Although it can not be unconditionally estimated, the cost of about 0.6 - 1.4% of the construction cost is common for repair costs. This totals about 1,875,000 Pesos as an annual maintenance and repair cost.

- 7-3 Maintenance and Operation Planning for Medical Equipment
- 7-3-1 Maintenance and Operation Planning
 - a) Medical Equipment

The medical equipment supports the activity of OPD, and thus it is necessary to keep up its maintenance.

The medical equipment related to visual diagnosis, equipment for specimen tests, and operation equipment should be planned with consideration taken for the safety and security of both patients and operating personnel and the reduction of maintenance and operation costs.

It is possible to provide proper operating personnel as this is a hospital affiliated with UP. However, due to the peculiar characteristics of medical equipment, the staff of PGH will have difficulty in securing personnel for its maintenance. Accordingly, it has to be entrusted to the professional workers or manufacturers outside.

In Particular, it is absolutely necessary for the maintenance services of the X-ray CT unit and medical record control system to be entrusted to the outside.

Two ways can be considered for maintenance. One is the periodic maintenance contract system; the other is occasional service contract system. In the periodic maintenance contract, maintenance is conducted periodically for equipment used constantly, which is largely composed of electric and electronic parts. On the other hand, machines which have a large mechanical composition and are used frequently are the subject of an occasional service contract. Although maintenance is entrusted to professional workers or outside manufacturers, the maintenance department within the PGH should conduct a daily maintenance inspection periodically upon the following equipment:

- . Equipment for radiotherapy
- . Equipment for ultrasonic diagnosis
- . Equipment for medical electronic diagnosis
- . Equipment for laboratory
- . Equipment for analysis
- . Optical equipment

- . Equipment for general purpose experiments
- . Equipment for operation room
- . Dental equipment
- . Equipment for sterilization

The equipment subject to the periodic maintenance contract and occasional service contract service are classified as follows:

. Periodic Maintenance contract

Number of periodical services

1) Radiology equipment 12 times/year

2) Clinical examination 24 times/year equipment

3) Endoscopic equipment 6 times/year

4) Electronic medical equipment 3 times/year

5) Medical record control system 24 times/year

. Occasional service contract

- 1) Medical equipment for operation room
- 2) Sterilization equipment
- 3) Equipment for optical examination
- 4) Equipment for dental treatment

b) Medical record and hospital management system

A maintenance service is required which enables a normal application of the medical record control system at all times. Daily maintenance inspection needs to be conducted by the person in charge of operation, but the adjustment operation accompanied with other other parts inspection, should be conducted mainly through outside contract.

The equipment concerned is shown as follows:

- . Medical record management system
- . Personal Computers & Word Processors
- . Office equipment such as typewriters
- . Other office equipment

7-3-2 Maintenance Contract Cost

The cost of periodic maintenance contracts is estimated as follows:

1) Radiology equipment

(39,584 x 12 times/year) 475,000 Pesos

2) Clinical examination equipment

 $(6.250 \times 24 \text{ times/year})$

150,000 Pesos

3) Endoscorpic equipment

 $(12,500 \times 6 \text{ times/year})$

75,000 Pesos

4) Medical electronic equipment

 $(25,000 \times 3 \text{ times/year})$

75,000 Pesos

5) Medical record management system

(12,500 x 24 times/year)

300,000 Pesos

Subtotal (1)

1,075,000 Pesos/year

The cost of occasional service contracts is estimated as follows:

Medical equipment for opeation room 1)

1,700 Pesos x 12 times = 20,400 Pesos

Sterilization equipment

 $1,700 \text{ Pesos } \times 4 \text{ times} = 6,800 \text{ Pesos}$

Equipment for optical examination

2,500 Pesos x 12 times = 30,000 Pesos

4) Equipment for dental treatment

 $2,200 \text{ Pesos } \times 6 \text{ times} = 13,200 \text{ Pesos}$

Subtotal (2)

57,200 Pesos/year

Cost of periodic maintenance contracts

Subtotal (1)

1,075,000 pesos/year

Cost of occasional maintenance contracts

Subtotal (2)

57,200 pesos/year

Total

1,132,200 Pesos/year

7-3-3 Operation Cost

(Consumables and reagents for diagnosis)

Consumables and reagents are indispensable as those which form a substantial part of the daily medical activities. Systems should always be kept in repair, and the periodic purchase and supplement of the necessary quantities should be provided at each department. In view of the above, the purchase and distribution to each department can be made. The purchase and distribution by the new management computer should be made in an effective and proper manner.

The consumables and reagents concerned are as follows.

- . Consumables for X-ray
- . Consumables for medical electronic equipment
- . Glassware for clinical examination
- . Diagnostic reagent for clinical examination
- . Ports and consumables for operation room
- . Ports and consumables for dental treatment
- . Medicines and consumables for diagnostic treatment
- . Other antiseptic and miscellaneous expenses

Following is the computation of maintenance and operation costs at the respective departments.

The numbers of diagnoses and examinations are based on future predictions, and the maintenance and operation cost was estimated from the consumables and reagents for each case.

1) Radiology department

Number of X-ray film sheets (Large, cut in four)

100 sheets/day x 250 days x 55 Pesos = 1,375,000 Pesos Related to ultrasonic diagnosis unit

50 cases/day x 250 days x 25 Pesos = 312,500 Pesos X-ray CT unit

5 persons/day x 250 days x 600 Pesos = 75,000 Pesos Subtotal (1) 2,437,500 Pesos

2) Clinical examination department

3)

CITITEGI CAMITIGGION GEPATEMENT			
Bacteriological examination	٠.		
200 cases/day x 250 days x 24 Pesos	=	1,200,000	Pesos
Biochemical test			
400 cases/day x 250 days x 15 Pesos	=	1,512,500	Pesos
Blood examination			
200 cases/day x 250 days x 25 Pesos	=	1,250,000	Pesos
General examination			
200 cases/day x 250 days x 15 Pesos	=	750,000	Pesos
Serum examination		· · · · · · · · · · · · · · · ·	
70 cases/day x 250 days x 22 Pesos		385,000	Pesos
Pathological examination			
80 cases/day x 250 days x 27 Pesos	=	540,000	Pesos
Subtotal (2)		5,625,000	Pesos
Physiological diagnosis department			
Related to endoscope			
20 persons/day x 250 days x 80 Pesos	=	400,000	Pesos
Respiratory function examination			•
20 persons/day x 250 days x 10 Pesos	=	50,000	Pesos
Electrocardiogram examination	٠.	1 1 1 1 1 1 1	
50 persons/day x 250 days x 10 Pesos	=	125,000	Pesos
Electroenccephalograph examination			
5 persons/day x 250 days x 35 Pesos	=	43,750	Pesos
Electromyograph examination			
5 persons/day x 250 days x 55 Pesos	=	68,750	Pesos
Stress electrocardiogram examination	**		
5 persons/day x 250 days x 85 Pesos	=	106,250	Pesos
Visual function test			
20 persons/day x 250 days x 25 Pesos	=	125,000	Pesos
Audiometry examination			
10 persons/day x 250 days x 15 Pesos	==	37,500	Pesos
Subtotal (3)		956 250	Pesos

4) Dental diagnosis department

Out-patient treatment department

100 persons/day x 250 days x 18 Pesos = 450,000 Pesos (including X-ray diagnosis)

Subtotal (4)

450,000 Pesos

5) Minor operation department

General surgical operation

15 persons/day x 75 Pesos = 281,250 Pesos Ophthalmic operation

5 persons/day x 250 days x 55 Pesos = 68,750 Pesos Otolaryngological operation

10 persons/day x 250 days x 65 Pesos = 162,500 Pesos Biopsy operation (each department)

30 persons/day x 250 days x 20 Pesos = 150,000 Pesos Subtotal (5) ______ 662,500 Pesos

Medical equipment maintenance and operation cost (Subtotal 1 - 5)

Total

10,131,250 Pesos/year

In principle, the medical equipment operation cost as estimated above should be covered by the payment from patients.

7-4 Summary of Maintenance and Operation Cost

The following table shows the summary of maintenance and operation costs, and the budget bill for 1989 made by the PGH side for OPD.

Annual maintenance and operation cost of OPD

Unit: Peso (JYen)

			onic: reso (oren)
		Estimation	Budget bill for 1989 by PGH
1.	Personnel cost	9,322,161 (68,797,500)	9,322,161 (68,797,500)
2.	Facility operation maintenance cost	306,000 (2,258,300)	587,000 (4,332,100)
3.	Facility maintenance and operation cost	1,875,000 (13,837,500)	3,464,080 (25,514,900)
4.	Medical equipment maintenance cost	1,132,200 (8,355,600)	12,467,000 (92,006,500)
5.	Medical equipment operation cost	10,131,250 (74,768,600)	<u> </u>
	Total	22,766,611 (168,017,500)	25,840,241 (190,701,000)

PGH considers the income sources for the budget of 1989 as follows:

Unit: Peso (JYen)

		and the second of the second o
.)	Income from patients	
	First visit fee	967,500
		(7,140,150)
-	Radiography	2,680,500
		(19,782,090)
	Laboratory exam.	7,368,750
		(54,381,380)
-	Physical therapy exam.	1,141,250
		(8,422,430)
	Dental treatment	441,000
		(3,254,580)
	Operation	662,500
		(4,889,250)
	Subtotal	13,261,500
		(97,869,880)
)	Subsidy from the Government	12,578,741
,	bubbley from the bovernment	(92,831,110)
		05 040 041
	Total	25,840,241 (190,700,970)

As mentioned above, the Philippines proposed to earmark approx. 25.84 million pesos (approx. JYen 192 million) as a budget bill for fiscal 1989 once the Out-patient Department is completed. Approx. 13 million pesos (approx. JYen 96 million), which amount to half of the budget bill, will be provided by the Philippine Government as a subsidy, and the rest will be covered by the income from patients.

According to the budget in 1987, the subsidy from the Philippine government amounts to approx. 120 million pesos (approx. JYen 886 million) for the entire budget of the Philippine General Hospital, of which the Out-patient department occupies only 6%.

Therefore, when the subsidy from the government necessary for the Out-patient Department reaches approx. twice that of 1987, it can be judged to be sufficiently dealt with, in consideration with the total budget scale of the Philippine General Hospital.

Therefore, the contents of Out-patient Department facilities are feasible from a financial view point.

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CHAPTER 8 PROJECT EVALUATION

CHAPTER 8 PROJECT EVALUATION

In spite of the OPD of PGH occupying the preeminent position in the Philippines and its treatment of more than 1,000 patients per day, due to its obsolete buildings and medical equipment, it is difficult for it to effectively complete its role.

In this respect, it is an urgent necessity to improve and expand the said buildings and equipment and, in order to accomplish this, to develop proper organization and administration.

With the implementation of OPD construction, which contains the treatment facilities for as many as 2,000 out-patients/day, the following effects are expected:

(1) Effects of the Project

- a) By doubling the current scale of diagnosis and providing an ambulatory medical treatment service facility, medical service for regional people will be greatly improved.
- b) By fulfilling the function of the OPD as a referral hospital, it should become one of the best of its kind in the Philippines.
- c) By providing educational facilities as a hospital affiliated with UP, this will play an important role for the domestic improvement of medical workers, thus contributing to the improvement of future medical techniques.
- d) By being equiped with the optimal medical equipment and facilities, this facility can act as a model hospital for other Philippine public hospitals.
- e) As the above points are realized, the improvement of medical techniques in the Philippines and the amelioration of sanitation and health condition in the Philippines will come into effect; thus contributing greatly to the increased number of medical workers and further, to an increase in the employed population.

(2) Suitaility of the Project

The issues of manpower and maintenance and operation costs raise questions. In regard to manpower, there are many people who wish to work both in Manila, the capital of the Philippines, and also at a hospital possessing the latest facilities. Thus the personnel plan which is a part of the implementation of the new OPD seems to be realistic.

In regard to maintenance and operation costs, a full investigation has been conducted to enhance operation and maintenance at minimum costs through the selection of facilities and equipment. In contrast to private hospitals, the PGH patients are charity patients. Therefore, it is impractical to expect sufficient medical treatment revenues from patients and it is probable that the OPD will be totally dependent upon the state budget. However, as this Project is being promoted under the instructions of the Office of the President, preferential measures concerning the state budget are expected to support the maintenance and operation costs after its completion.

As mentioned above, the implementation of this Project will have a great and widespread effect. Therefore, this Project can be evaluated as appropriate and will play an important role in the execution of the National Development Plan.

CHAPTER 9 CONCLUSION AND RECOMMENDATIONS

CHAPTER 9 CONCLUSION AND RECOMENDATIONS

9-1 Conclusion

Superior.

After studying the previous information, the construction of OPD and the supply of medical equipment are found to be appropriate as Grant Aid Assistance from Japan to the Philippines. Therefore, the implementation of this Project is judged to be of great significance.

9-2 Recommendations

In order to further ensure the effect of the execution of this Project, the following points will be taken into account by the Philippine side:

- (1) The New Central Block is expected to take a long time to be completed and installed with the new medical equipment. For this reason, this Project allows independent functioning as an Out-patient Department. Nevertheless it is hoped that the New Central Block will be completed at the earliest date.
- (2) In order to develop the OPD, it is necessary to develop not only the facility but also its management system.
 The following points should be improved and developed:
 - a) To increase the number of medical workers in charge of OPD by at least 50%.
 - b) To increase medical supplies, consumables and medicines.
 - To ameliorate the reception procedure and medical record systems.
 - d) To advance the consultation hours by 1 hour (1 hour each in both morning and afternoon)
 - e) To provide clinical services for functional disorders, a pain clinic and out-patient surgery.
- (3) The income from patients should be increased to secure the budget required for the maintenance and operation planning. To achieve this

goal, maximizing the budget for the maintenance and operation planning, it is better to examine the methods in which diagnosis services will be undergone for patients from every social class, by utilizing a part of the facility, while respecting the Out-patient Department's role as a charity hospital.

APPENDICES

1. MEMBER LIST OF THE BASIC DESIGN STUDY TEAM

*Dr. Toru Ise Team Leader

Managing Director, Expert Dispatch Services Division, International Medical Cooperation Department, National Medical Center, Ministry of Health and Welfare

Dr. Chiaki Miyoshi Hospital Manager/Officer,

Expert Dispatch Services Division, International Medical Cooperation Department, National Medical Center, Ministry of Health and Welfare

*Mr. Toshio Namai Project Coordinator

Officer, First Basic Design Study Division, Grant Aid Planning and Survey Department, Japan International Cooperation Agency

*Mr. Ichiro Kanagawa Architectural Planner

Nihon, Architects, Engineers & Consultants, Inc.

*Mr. Takashi Kuwano Architectural Designer

Nihon, Architects, Engineers & Consultants, Inc.

Mr. Shigeo Nagase Electrical Facilities Engineer

Nihon, Architects, Engineers & Consultants, Inc.

Mr. Yutaka Saito Mechanical Facilities Engineer

Nihon, Architects, Engineers & Consultants, Inc.

Mr. Koji Nakamoto Structural Planner

Nihon, Architects, Engineers & Consultants, Inc.

Mr. Kyoichi Izawa Medical System Planner

Nihon, Architects, Engineers & Consultants, Inc.

* Mr. Isamu Nyui Medical Equipment Planner

Nihon, Architects, Engineers & Consultants, Inc.

^{*} Draft Explanation Team Member

2. List of Persons Concerned in the Republic of the Philippines

- Dr. Conrado Ll. Lorenzo, Jr. Chancellor
- Dr. George Emfemio Vice Chancellor
- Dr. Juanito Billoe Vice Chancellor
- Dr. Jose T. Domingo Vice Chancellor
- Dr. Felipe A. Estrella Jr. Director
- Dr. Mario de Villa Asst. Director for Health Operation
- Dr. Roberto Reodica Asst. Director for Fiscal Services
- Mrs. Josefina T. Fermin Asst. Director for Administration
- Mrs. Anesia B. Dionisio Asst. Director for Nursing
- Dr. Mario T. Gutierrez Project Team Member
- Dr. Herminio J. Germar Project Team Member
- Elena P. Yu Project Team Member
- Dra. Cabanos NEDA
- Mrs. Helen A. Pedro Chief, Dietry division
- Mrs. Eva A. Guntang Chief, Medical Social Service Division
- Mrs. Naida Castor-Mendoza Chief, Pharmathy Department
- Mrs. Honorata M. Gonzales Chief, Medical Records Division

Department of Laboratories

- Dr. Jaime Zamuco -Chairman
- Dr. Amelia de mesa Assistant Chairman
- Dr. Gemma Coronel Pastolero Medical Consultant and Faculty
- Dr. Ariel Vergel de Dios Medical Consultant and Faculty

Department of Medicine

- Dr. Herminio J. Germer Officer in Charge
- Dr. Ray G. Rayel Chief Resident Physician
- Dr. Georgina Pastorfide -Resident Physician, Dermatology
- Dr. Amelia Lazaro-Medina Medical Consultant and Faculty

Department of Surgery

- Dr. Faustino T. Domingo Jr. Chairman
- Dr. Armando Crisostomo Chief Resident Physician
- Dr. Serafin C. Hivano Medical Consultant and Faculty

Department of Pediatrics

- Dr. Amelia R. Fernandez Chairman
- Dr. Jose Edgar L. Lucena Chief Resident Physician

Department of Obstetrics and Gynecology

- Dr. Jose Relacion Medical Consultant and Faculty
- Dr. Mildred Pareja Medical Consultant and Faculty
- Dr. Antonio Alferez Medical Consultant and Faculty
- Dr. Virginia Santos-Abalos Chief Resident Physician

Department of Otorhinolaryngology

- Dr. Armando T. Chiong Chairman
- Dr. Mariano Caparas Medical Consultant and Faculty
- Dr. Ernest A. Neuva Espana Medical Consulltant and Faculty
- Dr. Romualdo Aragon Resident Physician
- Dr. Jose Acuin Chief Resident Physician

Department of Ophthalmology

- Dr. Mario V. Aquino Chairman
- Dr. Carlos Naval
- Dr. Norman Aquino Resident Physician

Department of Radiology and Cancer Institute

Dr. Roberto L. Reodica Jr. - Chairman

Department of Anesthesiology

Dr. Iluminada T. Camagay - Medical Consultant and Faculty

Dr. Roman Pesigan - Medical Consultant and Faculty

Dr. Nadine G. Abela - Chief Resident Physician

Department of Family Medicine

Dr. Mario t. Guitierrez - Chairman

Dr. Ramon L. Arcadio - Medical Consultant and Faculty

Miss Trifonia Vergara - Headnurse

Mrs. Mina Garcia - Nurse

Mrs. Luz Yu - Nurse

Department of Orthopedics

Dr. Napoleon Apolinario - Chairman

Dr. Daniel Caro - Chief Resident Physician

Department of Rehabilitation Medicine

Dr. Roberto Lim - Chairman

Dr. Lynn L. Olegario - Chief Resident Physician

Department of Psychiatry

Dr. Baltazar V. Reyes - Chairman

Dr. June Pagaduan-Lopez - Medical consultant and Faculty

Dr. Gilda S. Manalo - Chief Resident Physician

Department of Hospital Dentistry

Dr. Natividad Gervasio - Chairman

Dr, Lucia Valderrama - Dentist

Dr. Agerico Tagco - Dentist

3. Site Survey Schedule

(1) Basic Design Study Team

17:00

18:00

Team meeting

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Mar.16 (Mon.)	10:00	Messrs. Ise, Miyoshi, Namai, Kanagawa, Kuwano, Izawa
		and Nyui leave Narita for Manila by PR431.
	14:30	Arraival at Manila
	16:30	Meeting for survey schedule with Messrs. Miyamoto and
		Oshima at JICA office
**	17:15	Meeting with Mr. Adachi, First Secretary in Embassy
		of Japan, about the purpose and scedule of this study
	18:00	
Mar. 17 (Tue.)	09:00	Courtesy call on NEDA. Explanation about purpose and
		schedule of this study
	13:00	Official visit to PGH. Submittance & explannation of
		inception report
	17:00	Team meeting
Mar, 18 (Wed.)	09:00	Site inspection of actual OPD within PGH
	10:00	Meeting with PGH about the facility function of New
		Central Block and master plan of PGH
	12:15	
	14:00	Meeting with PGH about situation of management
		operation and staff in PGH, and function of actual
	÷ :	OPD and flow of patients

				·	
	Mar.	19	(Thu.)		Site inspection of actual OPD within PGH
				11:30	
				12:30	Inspection of Operation Dept. within PGH
				13:30	Meeting with PGH. Explanation about system of Grant
				4= 00	Aid Assistance
				15:30	Investigation of existing equipment and materials of actual OPD
•				18:00	accual OFD
	Mar.	20	(Fri.)	09:00	Investigation of actual OPD; Examination Dept., OPD
		÷			Operation Dept., General OP Surgery and storing
					situation of medical records
				11:30	Site inspection of BFAD
				13:30	
				14:30	Investigation of facility of actual OPD
•				18:00	Team meeting
	Mar.	21	(Sat.)	09:00	Site inspection of new central block within PGH
				10:30	Meeting with PGH about list for medical equipment and
					materials
				12:00	
			•	13:00	Team meeting, filing
				17:00	
	Mar.	22	(Sun.)	10:00	Team meeting, filing
		÷	•	12:00	
				14:30	Messrs. Saito, Nagase and Nakamoto arrive at Manila
					by PR431.
			•	18:00	Team meeting, schedule arranging
				19:00	
					- 6 -
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Mar. 23 (Mon.) 09:00 Inquiry with Consultant in charge of construction of 10:30 Site inspection of actual OPD. Interview survey with out clinic patients 12:00 14:00 Minutes of Discussions signed 15:00 Expanation about outline of Minutes 17:00 and schedule to Mr. Miyamoto, Representative of JICA Philippine Office and Mr. Oshima, Vice Representative 18:00 Mar. 24 (Tue.) 09:30 Report to NEDA Minutes signed 10:00 10:30 Meeting with Consultant under construction of PGH 12:00 Hearing from persons concerned of DPWH 14:30 16:00 Discussion with representatives of each section of PGH about content of medical equipment and materials 18:00 Mar.25 (Wed.) 09:00 from Kajima Corp. Hearing. about construction situation Discussion with representatives of each section of 10:30 PGH about content of medical equipment and materials 12:00 Mr. Ise, Leader, and Messrs. Miyoshi and Namai leave for Japan by PR432. 13:00 Hearing from Zenidaka Corp. about construction situation 14:30 Meeting with Philippine architect 18:00 Filing and team meeting

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Visit to Philippine Children's Medical Center
Mar.26 (Thu.)
               08:00
               10:15
                       Visit to National Lung Center of the Philippines
               11:30
                       Visit to National Kidney Institute
               12:20
               13:45
                       Visit to Qurino Memorial General Hospital
               15:15
               15:45
                      Hearing from
                                      Kumagai
                                                Corp.
                                                        about
                                                                construction
                      schedule
               17:00
                       Team meeting
               18:00
Mar.27 (Fri.)
               09:00
                       Visit to site of BFDA
               12:00
               13:00
                       Hearing from each person concerned of DPWH
               15:45
                       Hearing about pile foundation from Taisei Corp. at
                       the site of International Trade Center
               17:00
                       Team meeting
               19:00
Mar.28 (Sat.)
               10:00
                       Meeting with each person concerned of DPWH at
                       site office of PGH
               12:00
                       Infrastructure survey at the OPD area
               13:00
                       Team meeting, filing
               19:00
Mar.29 (Sun.)
               10:00
                       Team meeting, filing
               14:00
               15:00
                       Preparation of report
               17:00
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	•		
	Mar.30 (Mon.)	08:45	Visit to Hospital of Manila
	(1011)	10:45	Plain shape survey of each examination and clinic
		20110	Dept. in actual OPD
		12:00	Discussions with authorities concerned to
			infrastructure
:		13:30	Visit to Makati Medical Center
		15:15	Meeting with DATABANK. Procuration of cost list of
			construction materials
		16:00	Hearing from Foundation Specialist about pile
			foundation
	,	17:15	Hearing from Philippine architect about onstruction
			material cost and labor cost
		19:00	
	Mar.31 (Tue.)	09:00	Hearing from each authority concerned to
	Mar. Si (ide.)	03.00	electricity and equipment
		11:00	Hearing from Consultant in charge of new central
		11.00	block
	•	12:00	Exposure and explanation to PGH of block plan of the
			new OPD
		13:15	Hearing from each authority concerned in electricity
			and equipment
		14:45	Visit to Philippine Normal Colledge
		17:00	Team meeting and filing
		18:30	
	2mm 01 (Mad)	08;45	Draft report arranging. Procuration of local cost
	Apr.01 (Wed.)		
		12:00 13:00	Investigation of manufacturers in the Philippines Team meeting
		15:00	Meeting with DPWH at the PGH site office. Procuration
		15:00	of cost list
		17:30	Hearing from Philippine architect
		19:00	mediting from intropping drontwood
		17.00	
-			en e
:-			

•		
Apr.02 (Wed.)	08:45	Team meeting and preparation of specifications for
· · · · · · · · · · · · · · · · · · ·		loading test
	12:00	Discussions with PGH about new OPD block plan
. 1	13:00	Data collected at NEDA
	15:45	Meeting with PGH. Request for loading test and
		meeting about plain shape
	17:30	Meeting with DPWH at PGH site office
	18:30	
Apr.03 (Fri.)	08:45	Team meeting. Reconfirmation of necessary data
	12:00	Investigation of Philippine manufacturers
	13:45	Report of survey results to Mr. Oshima, Vice
	_	Representative at the JICA Philippine Office
	14:30	Report of survey results to Mr. Adachi, 1st Secretary
		of the Japanese Embassy
-	15:30	Necessary data procured at PGH
•		Confirmation of schedule of the loading test
	17:00	TEAm meeting
	18:30	
Apr.04 (Sat.)	09:00	Team meeting and filing
^		

	(2) prof	≘#i 17am 1 -	nation	
	(2) Draf	_		Du Tan Marana Namai Kanagana Kumana
	June 15	(MOII.)	10:00	Dr. Ise, Messrs Namai, Kanagawa, Kuwano and
				Nyui Leave Narita by PR 431
			14:30	Arrival at Manila
			16:30	Report and discussions with Messrs Miyamoto
:				and Shima at JICA Manila office.
	June 16	(Tue.)	09:00	Meeting with the Team
			14:00	Explanation of the Final Draft Report
	June 17	(Wed.)	09:00	Discussions of the Final Draft Report
•				Confirmation of the Responsibilities and
				the Budget.
	June 18	(Thu.)	09:00	Discussion on the allocation of each depart-
			•	ment in the Out-Patient Department
,	June 19	(Fri.)	09:00	Discussion on the allocation of the each
				department
			12:00	Minutes Sign
			14:00	Discussion
	June 20	(Sat.)		Dr Ise and Mr. Namai leave Manila by PR 432
			09:00	Mr. Kanagawa, Kuwano, Nyui visit the New
			11:30	Central Block in PGF construction site.
			14:00	Preparation of the report on the study result.
	June 21	(Sun.)	09:00	Plan adjustment and preparation of the Final
				Report
	June 22	(Mon.)	09:00	Final discussion with the PGH
			10:30	Report to Mr. Oshima at JICA Manila office
		•	14:20	Messers Kanagawa, Kuwano and Nyui leave
				Manila by PR 432 for Tokyo.
				→ ·

4. Formal Request

CONSTRUCTION AND EQUIPPING

OF

THE OUT-PATIENT DEPARTMENT

THE PHILIPPINE GENERAL HOSPITAL

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PGH OUT-PATIENT DEPARTMENT: ITS ORIGINS AND PRESENT STATE

A. 1.0 HISTORY OF THE PHILIPPINE GENERAL HOSPITAL OUT-PATIENT DEPARTMENT (1910 - 1985)

The Philippine General Hospital (PGH) Out-Patient Department, (OPD) started out with dispensary/out-patient work by responding to calls of government beneficiaries and private patients and attending to the patrons of the free dispensary and clinic. This free dispensary and clinic was formerly conducted at the St. Paul's Hospital by the staff of the Medical College but transferred to the PGH in January 1, 1911.

The clinic was then divided into three sections, namely:

(1) medical tuberculosis, obstetrical, skin, children,
neurology and genito-urinary clinics with 50-150 patients,
flocking in daily; (2) the EENT clinic and (3) the surgical
clinics. As early as its first few years of operation, the
OPD was already faced with the basic problems be setting fee
dispensary work such as the proper selection/qualification of
patients as charity cases, how far charity should extend to
those in actual need of certain medical supplies/items,
number of hours the busy physicians should devote to outpatient work, etc.

Overcoming these odds, the OPD attended to the medical needs of 24,335 patients during its first year of operation and this figure almost tripled until 1914 when it grew to 66,993. With the new regulations, however, of requiring a twenty centavo ticket for patients who were able to pay, the number

of cases did not grow as rapidly. In 1923, a nominal fee of PO.05 (later increased to PO.20) was charged against free patients to cover part of the cost of medicines dispensed at the PGH Pharmacy and this created a recorded decrease of patients by 2,049. Despite these recorded decrease in patient load, the average number of patients treated daily still grew from 82 in 1910 to 459 in 1924 and to 594 in 1932.

The continuing rise in the patient treatment at PGH thus necessitated the extension of one of the wings of the With an allotment of P50,000. the dispensary in 1928. dispensary addition to the southwest end was completed in 1929 and occupied a ground space of 337 m². This led to an enlargement of the EENT clinic which enabled it to have a laboratory of its own and accommodated 14 patients of treatment at one time. Formerly one of the most congested clinics, it became divided into two sections namely, opthalmology, oterhinolaryngology, holding and separately in the afternoon and morning respectively. Similarly, the gynocology clinic was expanded, the dental clinic relocated from the dispensary building to the newly built annex, and the surgical clinic transferred to the entire ground floor of the dispensary additional.

In 1939, the Dispensary had to undergo another construction which was completed and formally inaugurated on Nov. 12, 1940 by the President of the Philippines (Commonwealth). The new building consisted of three (3) stories - mainly an additional adjoining the old section and the south annex.

With the outbreak of World War II, the dispensary continued its work despite the bombing and even during the Japanese Occupation. All clinics were functioning in spite of the shortage of medicine and supplies. Funds available from the War Damage Commission allowed the reconstruction of the destroyed parts of the dispensary in 1948.

Under Executive Order 391, effective January 1, 1951 the Philippine General Hospital was reorganized but continued under the supervision and control of UPS. Fifty one positions were abolished and the Dispensary clerical section was merged with the Statistics and Record Section and was renamed the General Records Section.

In 1953, the Diabetic and Thyroid Clinics were added as Medical Specialties and in 1955, the following specially clinics are opened. Obstetrics-Post Partum Clinic, Surgery, Neurology, Gynecology-Sterility and Fertility, and the EENT. Lacrimal Apparatus Clinic. The year 1958 likewise saw the organization of the audiology, allergy and nasopharyngeal clinics.

The out-patient department presently takes care of ambulatory cases, screens patients before admission to the hospital; serves as a follow-up station discharged patients, and acts a venue for the teaching training of medical and nursing students and those from allied medical science, schools. Clinics are held morning and afternoon by the medical, surgical, pediatrics, EENT, and dental department while obstetrics and gynocology hold clinics in the morning. Specialty clinics are held on definite days of the week, as scheduled and patients are seen by appointment.

2.0 OPD CONCEPT OF ORGANIZATION

General:

The Out-Patient Department belongs to the Department of Family Medicine of PGH with the OPD staff reporting directly to the Department Chairman. There is an OPD Service coordinator who takes charge of all administrative matters relative to OPD operations. He coordinates with the various clinical departments for the formulation of clinical Out-Patient program and administrative rules for their medical- staff and trainees. He is directly responsible for the operation of the infirmary, and Family Medicine clinic (Triage and Follow-up) and exercise administrative supervision over the clinical out-patient sections of the various PGH Departments. He is also responsible for the provision and control of the non-human resources needed in the OPD.

Linkage with other Department:

- 2.1 In each clinical section there is a medical staff and trainees rendering professional medical consultation and treatment service to Out-Patients supervised by a consultant-in-charge. There is a head nurse responsible for the unit management and supervision as well as clinical functions.
- 2.2 The Nursing service department is responsible for the development and formulation of nursing program in the OPD and provision of the required nursing personnel for each OPD clinic/session.

- 2.3 The <u>office and custodian services</u> division is responsible for the provision of custodian service workers and the maintenance of cleanliness and sanitation of the OPD.
- 2.4 The medical records division is responsible for the registration of patients and safekeeping of records.
- 2.5 On the matters of policy, the Assistant Director for Health

 Operations acts/decides particularly on problems involving

 more than one hospital unit. Depending upon the nature of

 the problem, he may call on a standing committee consisting

 or hospital officials to act on the problem at hand.

3.0 OPD OPERATIONAL CONCEPT

The basic flow of activities in the OPD are as follows:

3.1 Patient Reception and Registration

Old and new patients in need of ambulatory care registered at the OPD Admitting Section, afterwhich they are directed as follows: New patients - to the OPD Triange; old patients to the specialty clinic where they have been previously scheduled. At this state, a patient Case Record has been initially accomplished and the Patient Card already issued for each new patient.

- 3.2 Initial Medical Attention and Screening of New Patients
 All new patients are given initial medical attention at
 the OPD Triage for screening purposes. Following then,
 the approved guidelines on dispostion, the patient may
 be:
 - 3.2.1 Given a referral to his health center for his subsequent medical requirements and send home, or
 - 3.2.2 Referred to the general clinic of a specialty department.
- 3.3 Care of Patients in the General Clinic of a Specialty
 Department

Patients seen in the general clinic of a specialty department include referrals from the OPD Triage, or

another department and the old patients of the clinic/department. At this point, the patient is placed under further medical assessment and treatment. Additional data/documents are entered/attached to the patient's chart. At the end of a session, the patient maybe:

- 3.3.1 Given instructions and scheduled for a follow-up visit to the same clinic; or
- 3.3.2 Referred to another department's general clinic;
 or
- 3.3.3 Referred to a specialty clinic of the department

3.4 Patient Care in a Specialty Clinic

In a specialty clinic, a patient is placed under specialized diagnostic procedures and/or given specialized out-patient treatment. These are undertaken either as the actual set of curative measures or as a work-up prior to surgical operations and/or the patient's admission to a ward.

The results of this stage include:

- 3.4.1 Patients worked up for admission
- 3.4.2 Patients treated and cured

4.0 PRESENT NEEDS

The OPD just like all the other units of the hospital is not without the major problems of the institutions. Perennial problems of lack of equipment and instruments, insufficient medical supplies, scarcity of personnel to handle daily

transactions, minimal space allocation, difficiency in other support resources continue to hinder the efficient delivery of ambulatory services leading to queuing of patients. Moreover, the need to reaffirm the importance of the OPD in relation to the goals of the bigger organization still clouds the smooth coordination among hospital personnel. In this regard in all effort to put the OPD in its proper perspective, PGH has identified the following problems or needs for improvement in its OPD:

4.1 On the Clinical/Academic Programs

- 4.1.1 There is a need to emphasize the importance of the OPD in the training/academic programs of all the clinical department. Also, there is a need to reorient the staff to such importance.
- 4.1.2 There is a need for an in-depth review of the OPD component of the clinical/academic programs especially in light of the present status of the PGH Development Project.
 - 4.1.2.1 There is a need to redefine the objectives of all clinical departments with regard to their out-patient activities.
 - 4.1.2.2 There is a need to identify which programs should belong to OPD and which of these programs should be centralized and expanded into the OPD Complex.

4.2 On the OPD Support Resources

- 4.2.1 There is a need to build a modern OPD Complex that will accommodate at least 2,000 patients per day as planned for the new PGH.
- 4.2.2 There is a need for additional/replacement of equipment and instruments; a need for repair of serviceable ones.
- 4.2.3 There is a need to increase the allocation of medical supplies.
- 4.2.4 There is a need for further review of OPD space allocation for purposes of maximization.

4.3 On the Administration of OPD

- 4.3.1 There is a need to define the operating guidelines regarding the administration of the academic and other patient-oriented programs/ activities.
- 4.3.2 There is a need to redefine the duties and authorities of the key positions in the OPD, e.g. the Nurse Supervisor, the Head Nurse, the Consultant-in-charge of a section, etc.
- 4.3.3 There is a need to appoint/designate the OPD Administrator who shall be responsible for the planning, supervision, and control of administrative matters relative to OPD operations.
- 4.3.4 There is a need to review the present OPD personnel complement for purposes of maximum manpower allocation.

DEPARTMENT OF FAMILY MEDICINE

ORGANIZATIONAL CHART

1985

Asst. Chairman Chairman

Administrative Asst. Executive Committee Committee Programs

Academic Coordinator

ERC Service Coordinator

OPD Service Coordinator

Research Coordinator

Residency

Admitting Section (AS)

FM Clinics

Clinical Research

Community Research

Infirmary

Admittance &

Poison Control

Follow-Up

Thiage

Evening Clinic

ERC Clinics

--- OPD Clinics

-- FMC Clinic

FM-(In-Patient (IPS))

Internship

B. PROJECT PROPOSAL FOR THE JAPANESE GOVERNMENT

1. PROJECT TITLE

- : Construction and Equipping of the
 OUT-PATIENT DEPARTMENT, Philippine
 General Hospital
- 2. PROJECT PROPONENT
- Philippine General Hospital
- 3. BACKGROUND AND RATIONALE

The Philippine General Hospital (PGH) is a national resource in health. Established 75 years ago "to provide medical and surgical care to non-infective diseases among the general population", the PGH has also been mandated to undertake teaching-training and research in medicine. As such, it is often referred to as a medical center.

Table 1 shows the output of the PGH Medical Center in 1984 demonstrating its strategic roles.

Table 2 shows the 5 inter-related functional components, each performing a primary role and all contributing to the overall task of a hospital system. Despite the establishment of the other government hospitals in different parts of the country, from those performing primary health care as the health units, secondary medical care as the provincial hospitals and tertiary medical services as the specialty centers, the PGH remains the premier hospital of the government.

In preparing PGH to cope up with the health and medical care needs of the Filipino people of the future, the Board of PGH officially approved and supported the current expansion and renovation.

PGH is currently concerned with two major agendas:

- 1. Expansion and renovation of the physical facilities, and
- 2. Development and institutionalization of mechanisms for organizational growth and viability. Central to this is the establishment of extra-governmental source of funds to help attain self-sufficiency in the provision of medical services to the indigent Filipino patients.

These concerns are made of imperative by the following:

- 1. Medical care needs of an expanding population
- 2. Advances in medical science and technology
- 3. Policy decisions of the national leadership to adopt
 Primary Health Care as the key strategy in achieving
 health for all, restructuring the health care system and
 the recently announced plan to upgrade the country's
 facilities for health and medical services.
- 4. Decreasing opportunities in foreign countries specially in the USA for advanced training in medicine and health professions.
- 5. Health re-awakening among the medical educators and practioners to the need for shifting from disease to health and from curative to preventive medicine.
- 6. The effects of time on the physical facilities of the 75 years old PGH.

4. DEVELOPMENT AGENDA

Cognizant of the continuing need for PGH to be relevant and truly effective in its mandated roles, it has adopted a developmental philosophy in contributing to the resolution of the three universal problems facing the health and medical care system. These problems are (a) increasing cost of medical services, (b) access to medical services, and (c) appropriateness of the health and medical programs.

In hastening the attainment of the expansion and upgrading of the PGH, this concept paper on the Out-Patient Department is specifically written and presented. It is strongly supportive of what is currently being undertaken in the Philippine General Hospital as explicitly presented in Table 2.

5. OBJECTIVES

To expand the facilities of the Out-Patient Department of the PGH.

More specifically, to build a 10,000 sq.m. OPD which is selfcontained with the basic facilities for an effective and efficient
out-patient care of a daily 2,000 ambulatory cases from 9 in the
morning to 10 in the evening. Equally important, the new OPD will
function as a support facility to the Outreached health Units,
meaning the medical and health team with appropriate transportation and basic facilities will leave the hospital and be
physically present in the health units located in various parts of

Metro Manila. In this role, the OPD will only provide health and medical services beyond the expertise of the health workers but train the later and at the same time provide health information drives through audio-visual means. Finally, the third function of the new OPD is to undertake operation research to formulate, test and institutionalize innovative means of health and medical care appropriate for the rural and urban Philippines. These three functions make the envisioned OPD truly new and innovative!

Specifically, the new OPD will have the following:

- For ambulatory care in the OPD:
 - a. Consultation for patients referred from the health centers and other hospitals.
 - b. Diagnostic and therapeutic radiology, diagnostic laboratories.
 - c. Minor surgeries and selected cases of major surgeries on an Out-Patient basis (strategy to cost containment) without endangering the life of the patient.
 - d. Pharmacy
 - e. Same consultation facilities for indigent patients shall also be used for pay-patients are different schedules.
 - f. Waiting areas for patients, specially for the indigents shall be provided audio-visual facilities on health education and self-care.
 - g. Computerization of administration, records keeping and retrieval system.

- 2. Out-Reached Health Services:
 - a. Mobile clinics with floroscopic and minor surgical procedures.
 - b. Health education information audio-visuals for community.
 - c. Training of health workers of the health units
 - d. Transportation facilities for medical and health teams of the PGH to include the medical students of the UP College of Medicine.
- 3. Facilities for Operation Research innovative ways for health conservation and promotion in support of the Primary Health Care Strategy of the Ministry of Health.

6. STRATEGIES

- 1. The OPD Project Proposal to NEDA for a Japanese Grant in Aid (JICA) has been submitted to Japanese Government officially.
- 2. Formulate the Functional Plans which will be inputs to the Architectural and Engineering Plans and the identification of the medical and other essential equipment including ambulances, mobile clinics and transportation facilities.
 - 3. Cost (Japanese Grant in Aid)

Building

Equipment

Total

7. BENEFITS

Beyond the realization of another important component of a hospital system engaged in health and medical care of people and patients, training of future medical and health professionals, and solutions to technical and operational health problems, the "new OPD concept" will help resolve the three crucial problems facing the health care system which are (a) increasing cost of medical care, (b) access to health and medical services and (c) irrelevant of many of the present health and medical progress.

As the interface between the community on the one hand and the hospital on the other, the new OPD shall work on the following:

- Change the undue dependence of people on hospitals for their medical needs and to begin relying of themselves self-reliance.
- Expand physical presence especially of government physicians in communities outside of the hospital and thus increase accessibility to them.
- 3. With increased interactions between the health workers and the people in communities, better identification of the real and true needs of people relative to their health and disease shall be realized.

8. Table 1. 1984 PGH ACCOMPLISHMENTS IN THE PURSUIT OF ITS THREE

FUNCTIONS

	Functions	Group Totals	Totals
Α,	Patient Care		
	Total Number of Patients Attended	to	325,111 (1)
		**	
В.	Teaching-Training		
			•
	Total Number of Students Trained		1,281
	Undergraduate Medical Students	420 (2)	
	Medical Interns Residents and Fellows	165 361 (3)	
	and the Control of th	39	
	Nursing Students Dietetic Residents	18	
	Nutrition Students	48	
	Pharmacy Interns	52	
	Dental Externs	71	
	Medical Technology Externs	55	
	Medical Social Worker Students	3	
	Physical Therapy Interns	39	
	Occupational Therapy Interns	10	
c.	Research		
	Total Number for Projects for 1984		409 (4)

- (1) 319,113 (98.0%) were indigent and 5,976 (2.0%) were pay-patients.
- (2) Exposure to hospital training starts during the second until the forth year medical educations.
- (3) 114 completed training in 1984 as new medical specialist.
- (4) 173 projects were completed in 1984.

9. Table 2. MAJOR COMPONENTS OF A HOSPITAL SYSTEM

	FUNCTIONS/ACTIVITIES	HOSPITAL COMPONENT
1.	ENTRY/SEPARATION POINT of Non-Emergency Ambulatory Patients	OUT-PATIENT DEPARTMENT (1)
2.	ENTRY/SEPARATION POINT of VERY-ILL, Emergency Patients Requiring Life-Saving Medical Services	EMERGENCY ROOM COMPLEX (2)
3.	Nursing-Care Facilities Where Patients are confined in the Hospital	NURSING-CARE PAVILIONS (3)
4.	DIAGNOSTIC/TREATMENT Shared- Services	DIAGNOSTIC-THERAPEUTIC RADIOLOGY, DIAGNOSTIC LABORATORIES, PHARMACY, NUCLEAR MEDICINE LABS., OPERATING ROOM COMPLEX, ANESTHESIA, RECOVERY ROOMS, INTENSIVE CARE UNIT, LABOR-DELIVERY ROOMS, NURSERY (4)
5.	ADMINISTRATIVE AND OTHER SUPPORT	ADMINISTRATION, MEDICAL- SUPPORT SERVICE COMPLEX, KITCHEN-DIE-TRAY (5)

- (1) OPD PROJECT PROPOSAL TO NEDA, March 1985
- (2) Awaiting Funding: P40 Millions.
- (3) Nursing Care for Indigence Patients Funded with P200 Million Social Security Loan to University of the Philippines to be paid by the PGH Foundation (Project is 95% Completed as Aug. 25, 1985).

Nursing Care for Pay-Patients included in the Government Funding for the 7-Storey Central Block building to be housed in the last 4 Floors: This is central to the aspiration of Incentives to Medical and other hospital personnel.

Under construction with financial support from the national government. Located in the first 3 floors of the 7-Storey Central Block Building, this will help PGH Centralize and Strategically deploy common and shared facilities leading to more institutional and productivity.

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 - C4 OPD Location Map (within PGH)
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- E. List of Existing Serviceable Equipment at OPD
- F. Maintenance and Other Operating Expenditures of the OPD
- G. Proposed Additional Personnel for the OPD

ANNEX A

THE AVERAGE NUMBER OF PGH TRAINEES PER YEAR 1977-81

*	(2nd-4th year medicine)	
	Interns	148
	Postgraduate Specialization (Residency)	
. •	Fellows	118
Othe	er Health Workers Trained	
	Dentistry Fellows	8
	Dentistry Externs	4
	Pharmacy Students	50
	Nursing Students	344
	Postgraduate Nursing Trainees	188
	Postgraduate Medical Technicians	17
	X-ray Technicians	15
	Social Work Students	
	Dietetic Interns	117
	Nutrition Students	137
	Occupational/Physical Therapy Trainees	20

ANNEX B

NUMBER OF MEDICAL RESEARCHES, COMPLETED AND ONGOING IN PGH, 1977-81

The Control of the Co		YEAR AND QUANTITY			
SPECIALITY AND STATUS OF RESEARCH	1977	1978	1979	1980	1981
Dept. of Medicine					
- Completed	28	23	27	3	27
- Ongoing	100	62	49	84	84
Dept. of Pediatrics			10 10 10 10 10 10 10 10 10 10 10 10 10 1		
- Completed	1	17	12	17	10
- Ongoing	11	23	21	17	17
Dept. of Surgery (incl. Anesthesiology)		1 - 4 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		
- Completed	13	10	16	25	. 27
- Ongoing	28	19	20	21	28
Dept. of OB-Gyne				100	
- Completed	5	4	3	18	4
- Ongoing	14	22	8	10	22
Dept. of Psychiatry			4.1		
- Completed	1	0	1	2	4
- Ongoing	4	2	1 .	0	0
Dept. of Eye	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 30	, die e		$\mathbf{x}_{i} = (x_{i}, \dots, x_{i}) \in \mathbb{R}$
- Completed	29	41	46	27	59
- Ongoing	59	55	19	55	68
Dept. of ENT			٠.		
- Completed	7	7	3	18	17
- Ongoing	12	13	3	0	: 0
Dept. of Orthopedics		*		And the second	
- Completed	2	2	1	4	9
- Ongoing	3	5	5	6	0
Dept. of Radiology	* 4				
- Completed	0	0	. 1	2	1
- Ongoing	DNA	. 3	2	1	0
Dept. of Rehabilitation-Medicine		•			
- Completed	1	2	3	4	100
- Ongoing	9	6	2	1	1
Dept. of Family Medicine					1.11
- Completed	-, 8	6	29	29	15
- Ongoing	8	19	DNA	16	16
Dept. of Dental					
- Completed	DNA	DNA	DNA	2	0
- Ongoing	DNA	DNA	DNA	0	2
TOTAL	the second of				
- Completed	95	112	142	151	174
- Ongoing	243	229	130	211	234

Legend:

- 1. Completed refers to researches which were completed during the given year.
- Ongoing refers to those which were still being undertaken as of the last day of the given year.
- 3. DNA means data not available.

ANNEX C1

SUMMARY OF PRESENT FLOOR AREA

OPE

Unit/Section	Existing
Medicine	334.21 M2
OB-Gyne	198.75
Dentistry	187.74
Eye	83.16
E.N.T.	57.42
Q.I. Extension	151.09
Surgery	282.96
Pediatrics	193.59
Family Medicine	214.65
C.I.	85.24
Rehab Medicine	50.03
Orthopedics	44.10
Medical Records Division	
Outpatient Section	166.53
Admitting Section	97.99

Total

2,156.46 M2

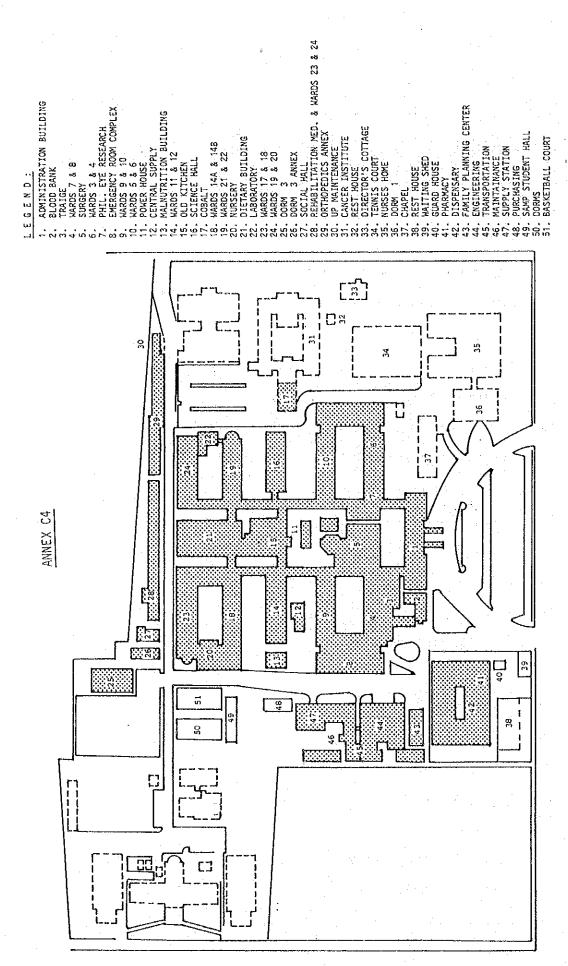
ANNEX C2

PROPOSED SECTION REQUIREMENTS

- 1. Radiology & Cancer
- 2. Laboratories
- 3. Nuclear Medicine
- 4. OR
- 5. Integrated Critical Care Units
- 6. Diagnostic Laboratories
- 7. Family Medicine
- 8. Dietary
- 9. Pharmacy
- 10. Medical Records
- 11. Central Sterile Supply
- 12. Delivery Room
- 13. Medical Illustration
- 14. Pay Patient Services
- 15. Biomedical & Physics
- 16. Dental
- 17. Rehabilitation Medicine
- 18. Surgery
- 19. OB-Gynecology
- 20. Pediatrics
- 21. Ophthalmology
- 22. Otoloargngology
- 23. Psychiatry
- 24. Medical Social Service
- 25. Office Services
- 26. Administration

Total

10,000 sg.m.



PHILLIPINE GENERAL HOSPITAL FACILITY LAY OUT

ANNEX F

MAINTENANCE AND OTHER OPERATING EXPENDITURES

OF THE PGH

Incremental Requirements

Housekeeping	P 123,258.48
Office Supplies	62,396.16
Construction and Gasoline	88,372.24
Linen Materials	34,648.72
TOTAL:	P 308,657.

ANNEX G

PROPOSED ADDITIONAL PERSONNEL FOR THE PGH OPD

	e ^r		Position Title		Number		Annual Budget Requirements
Α.	Resid	lent :	Staff				
		1.	Resident Physician	ĭ	8	· ·	P 221,856
		2.	Resident Physician	II	8		221,856
	·	3.	Resident Physician	III	8		221,856
В.	Nursi	ng S	taff		and the second		
		1.	Head Nurse	•	1		14,582
		2.	Staff Nurse		26		325,166
		3.	Clinic Clerk	-	9	_	79,488
		4.	Nursing Attendant		3	•	23,976
		5.	Institution Worker		3	:	20,664
c.	Admin	nistra	ative Staff				
	•	1.	Public Assistant		1		10,260
		2.	Clerk Typist		1		9,756
		3.	Clerk		2		17,664
			TOTAL		70		P 1,167,064

Based on existing salary rates

Source of Data : Budget Division, PGH

5. Minutes of Discussions

5-1 At the Time of Field Survey

MINUTES OF DISCUSSIONS

ON

THE BASIC DESIGN STUDY

ON

THE PROJECT FOR CONSTRUCTION

0F

THE OUT-PATIENT DEPARTMENT, PHILIPPINE GENERAL HOSPITAL

IN

THE REPUBLIC OF THE PHILIPPINES

In response to the request made by the Government of the Republic of the Philippines for Grant Aid for the Project for Construction of the Out-Patient Department, Philippine General Hospital (hereinafter referred to as "The Project"), the Government of Japan decided to conduct a Basic Design Study on the Project and entrusted the Japan International Cooperation Agency (JICA) to send a Basic Design Study Team headed by Dr. Toru ISE, Managing Director, Experts Dispatch Services Division, International Medical Cooperation Department, National Medical Center, Ministry of Health and Welfare to the Philippines from March 16 to April 4, 1987.

The Team had a series of discussions with the Authorities concerned of the Government of the Republic of the Philippines and conducted a field survey in Manila. As the result of the study, both parties have agreed to recommend to their respective Governments that the major points of understandings reached between them as attached herewith should be examined towards the realization of the Project.

Manila, March 23, 1987

DR. TORU ISE

Leader

The Basic Design Study Team Japan International Cooperation Agency(JICA)

John Jx

DR. CONRADO LI. LORENZO, JR.

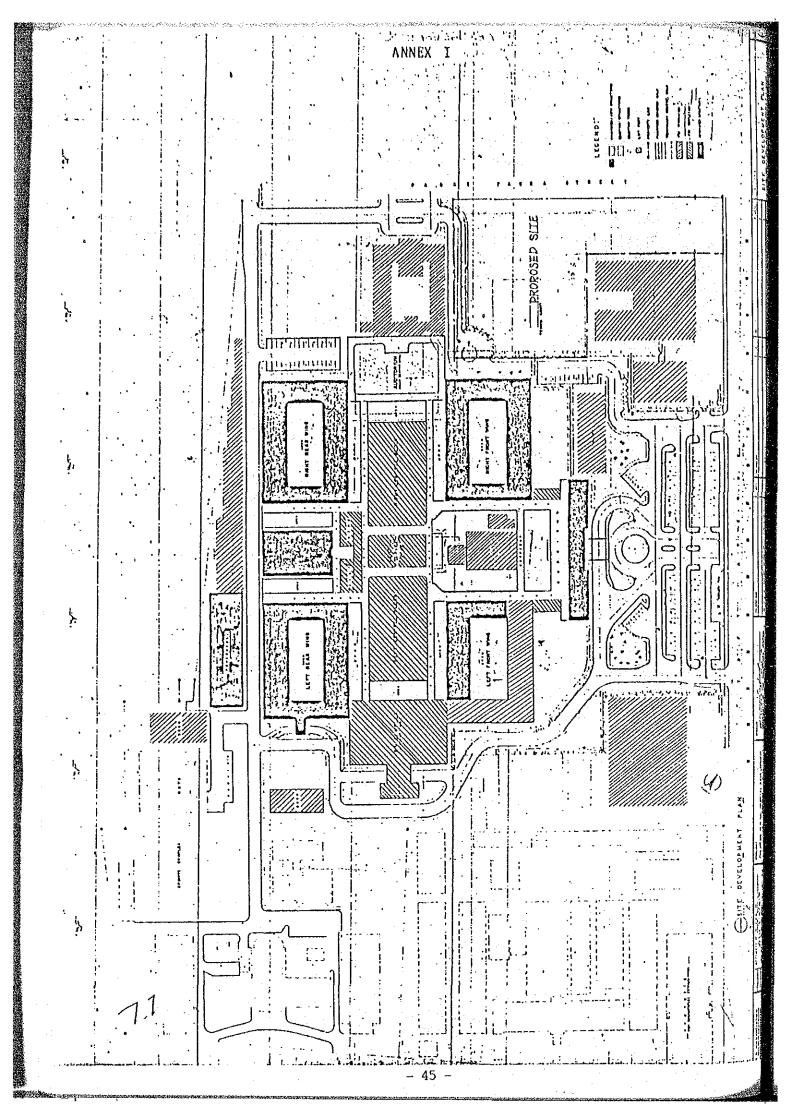
Chancellor

University of the Philippines Manila

ATTACHMENT

- 1. The objectives of the Project is to establish a new Out-Patient Department (OPD) of the Philippine General Hospital (PGH) which will provide an integrated function for medical services for out-patient care and medical education through construction of out-patient building, and supply and installation of medical equipment.
- 2. The Project site is located at the north-east side of New Central Block of the PGH, Manila City as seen in Annex I. The whole site area which is owned by the University of the Philippines System is 8,500 square meters.
- 3. The functions of the OPD are as follows:
 - (1) To provide the basic functions for an effective and efficient out-patient care of a daily 2, 000 ambulatory cases.
 - (2) To provide the teaching and training functions for future medical and health professionals.
 - (3) To provide the out-reached health services for example using ambulances.
 - (4) To undertake operation research for formulating health and medical care of the rural and urban areas in the Philippines.
- 4. The University of the Philippines System is responsible for the administration and execution of the Project.
- 5. The Japanese Study Team will convey to the Government of Japan the desire of the Government of the Republic of the Philippines that the former takes necessary measures to cooperate by providing the buildings and other items listed in Annex II within the scope of Japanese economic cooperation programme in grant form.
- 6. The Philippine side has understood Japan's Grant Aid System explained by the Team which includes a principal of use of a Japanese Consultant Firm, a Japanese General Contractor for the construction of building and a Japanese Supplyer for the provision of medical equipment.

- 7. The Government of the Republic of the Philippines will take necessary measures listed in Annex III on condition that the Grant Aid would be extended to the Project.
- B. Both sides have confirmed that the Basic Design for the Project will be studied and designed based on the lateset Master Plan of the PGH Expansion-Renovation Project (as attached in Annex I) presented and explained by the Philippine side.



ANNEX II

THE REQUEST MADE BY THE GOVERNMENT OF THE REPUBLIC OF THE PHILIPPINES

- 1. Construction of the Out-Patient Department of the Philippine General Hospital with the facilities of the following sections;
 - (1) Medicine
 - (2) Surgery Clinic
 - (3) Pediatrics
 - (4) Obstetrics and Gynecology
 - (5) Orthopedics
 - (6) Otorhinolaryngology
 - (7) Opthalmology
 - (8) Dental Clinic
 - (9) Rehabilitation
 - (10) Psychiatry
 - (11) Family Medicine
 - (12) Radiology
 - (13) Laboratory
 - (14) ECG
 - (15) Pharmacy
 - (16) CSSD
 - (17) Medical Record
 - (18) Medical Illustration/Graphic
 - (19) Medical Social Services
 - (20) Operating Complex
 - (21) Anesthesia Complex including Pain Clinic
 - (22) Engineering and Technical Services
 - (23) Administration Services
- 2. Provision of equipment and materials to the above mentioned facilities such as:
 - (1) Medical equipment
 - (2) Surgical equipment
 - (3) Gynecology and Obstetrics equipment
 - (4) Pediatric equipment
 - (5) Teaching equipment
 - (6) Others

ANNEX III

MAJOR UNDERTAKINGS TO BE TAKEN BY THE PHILIPPINE SIDE

- 1. To secure the site for the Project.
- 2. To clear, level and reclaim the site prior to the commencement of the construction.
- 3. To undertake incidental out-door work such as gardening, fencing gates and exterior lighting in and around the site.
- 4. To construct the access road to the sile prior to the commencement of the construction as needed.
- 5. To provide facilities for distribution of electricity, water supply, telephone, drainage and other incidental facilities before the commencement of the Project.
 - (1) Electricity distributing line to the site;
 - (2) City water distribution main to the site;
 - (3) Drainage city main to the site;
 - (4) Telephone trunk line to the main distribution panel of building.
- 6. To provide general furnitures such as carpets, curtains, tables, chairs and others.
- 7. To bear commissions to the Japanese foreign exchange bank for the banking services upon the Banking Arrangement.
- 8. To take necessary measures for customs clearance of the materials and equipment brought for the Project at the port of disemberkation.
- 9. To exempt Japanese nationals from custom duties, internal taxes and other fiscal levies which may be imposed in the Republic of the Philippines with respect to the supply of the products and services under the Verified Contracts.
- 10. To accord Japanese nationals whose services may be required in connection with the supply of products and the services under the verified contract such facilities as may be necessary for their entry into the Philippines and stay therein for the performance of their work.

- 11. To maintain and use properly and effectively those facilities constructed and equipment purchased under the Grant.
- 12. To bear all the expenses other than those to be borne by the Grant, necessary for construction of the facilities as well as for the transportation and the installation of the equipment.

MINUTES OF DISCUSSIONS

ON

THE DRAFT REPORT OF THE BASIC DESIGN STUDY

ON

THE PROJECT FOR CONSTRUCTION

OF

THE OUT-PATIENT DEPARTMENT,

PHILIPPINE GENERAL HOSPITAL

IN

THE REPUBLIC OF THE PHILIPPINES

At the request of the Government of the Republic of the Philippines for Grant Aid for the Project for Construction of the Out-Patient Department, Philippine General Hospital (hereinafter referred to as "The Project"), the Government of Japan decided to conduct a Basic Design Study on the Project and entrusted the study to the Japan International Cooperation Agency (JICA). JICA sent the Basic Design Study Team headed by Or. Toru ISE, Managing Director, Experts Dispatch Services Division, International Medical Cooperation Department, National Medical Center, Ministry of Health and Welfare to the Philippines from March 16 to April 4, 1987.

As the result of the survey and discussions, JICA prepared a Draft Final Report on the study and dispatched a Mission to explain and discuss the Report starting from June 15 to June 22, 1987.

Both parties had a series of discussions on the Report and have agreed to recommend to their respective Governments that the major points of understanding reached between them, attached herewith, should be examined towards the realization of the Project.

Manila, June 19, 1987

DR. TORU ISE

Leader

The Basic Design Study Team Japan International Cooperation Agency(JICA) DR. ERNESTO G. TABUJARA

Officer-in-Charge

Office of the President

University of the Philippines System

ATTACHMENT

- 1. The Philippine side principally has agreed to the basic design proposed in the Draft Final Report (with minor but appropriate alterations in design, facilities and equipment, mutually agreed upon to be incorporated in the Final Report).
- 2. The Final Reorts (10 copies in English) on the Project will be submitted to the Philippine side by the end of July, 1987.
- 3. The Philippine side understood the system of Japan's Grant Aid Programme and confirmed the arrangements to be taken by the Government of the Republic of the Philippines for the realization of the Project as agreed upon in the "Minutes fo Discussions" dated March 23, 1987.
- 4. The Government of the Republic of the Philippines will release the necessary budget at the proper time in conjunction with the Japanese side construction.



6. List of the Hospitals Visited

o Philippine Children's Medical Center

This is a typical Children's Hospital in the Philippines. with reinforced concrete structure and 2 stories.

It is divided into 6 wings; 3 wings for pay-patients and 3 wings for charity patients. Total floor area is approx. $70,000 \text{ m}^2$.

However, the shortage of medical equipment is a major concern, compared with its enomous space. Especially, equipment for pre-treatment and after treatment is not well maintained.

Patients of Out-patient Department: 150 to 180 persons/day Patients of Emergency Department: 30 to 50 persons/day

o National Lung Center of the Philippines

It is of reinforced concrete structure and is composed of 2 blocks having 2 stories, 1 underground and a court yard. The lobby of 1st floor has a void space with top light. It is a very modern building.

Administration department is situated at 1st floor and uses Personal Computers for administrative affairs.

Although the medical equipment of which the running cost is expensive, is equipped, it is not effectively used. It is not helpful in designing OPD.

Patients of Out-patients Department: approx. 100 persons/day
Patients of Emergency Department: 15 to 20 persons/day
complete air conditioning system is adopted for overall buildings.

o National Kidney Institute

It is of reinforced concrete structure and is a hexagonal modern building having 2 stories, 1 underground and a court yard. The main objective of the medical treatment is to perform artificial dialysis by the transplantation of kidneys.

Out-patients: 200 to 300 persons/day

Number of operations for transplantation: approx. 50 cases/year

Using 12 units of nursing for kidney diseases, it gives artificial dialysis for 7 patients in a day. Central system is adopted for providing RO.

Air conditioning system is adopted for overall building.

o Quirino Memorial General Hospital

It is of reinforced concrete structure and is a rectangular building having 2 stories, central corridors. It is a prefectural hospital, as a medical center, located in Quezon city. Most of patients are charity ones. It has very poor medical equipement. However, the patients exceeding its capacity are accommodated and treated, by the devices and ideas of its staff. Partial medical equipment is equipped by the Grant Aid Assistance from JICA in 1986.

Its patients are similar to those of OPD, so it is very helpful in designing OPD.

Number of Out-patients: approx. 500 persons/ day

Operations executed: 5 cases/day

Number of beds: 200 beds of which the occupancy is more than 100 %;

1 bed can be shared by two persons.

Mumber of staff: 49 doctors

21 consultants

59 nurses

8 engineers for examination

o Makati Medical Center

It is of reinforced concrete structure and is a rectangular building having 8 stories, 1 underground and central corridors. It is a modern building situated in Makati Commercial Center area.

Air conditioning system is adopted for the main building.

Each doctor has a consultation room and treat only introduced patients.

The Out-pateient department is located in underground floor and charity

patients can be consulted there.

Out-patient Department has a poor environment with a narrow space and natural ventilation system.

Number of patients: 100 persons/day o Hospital of Manila

It is of reinforced concrete structure and is combined with rectangular floor having 4 stories, and central corridors.

7. Ground Surveying Data of the Project Site

The boring survey was performed at 4 points on the site of PGH, and its report was submitted. Among borings surveys at 4 points, 2 points of borings were carried out on the OPD prooject site and the rest was performed in the site of Central Block. Very loose sand exits with 5 to 6 m of layer thickness from the ground surface (N-value; 1 to 5). In the deeper layer, there exists silt or silty clay of which N-value is 1 to 30, proportionally to the deeper direction. There continuously exists very hard cohesive soil layers with approx. 50 of N-value, from G.L. -40.0 m. The boring plot plan, boring log and supposed ground section are shown as follows: Further, the plate loading tests were performed in the OPD site. So the results are shown as follows:

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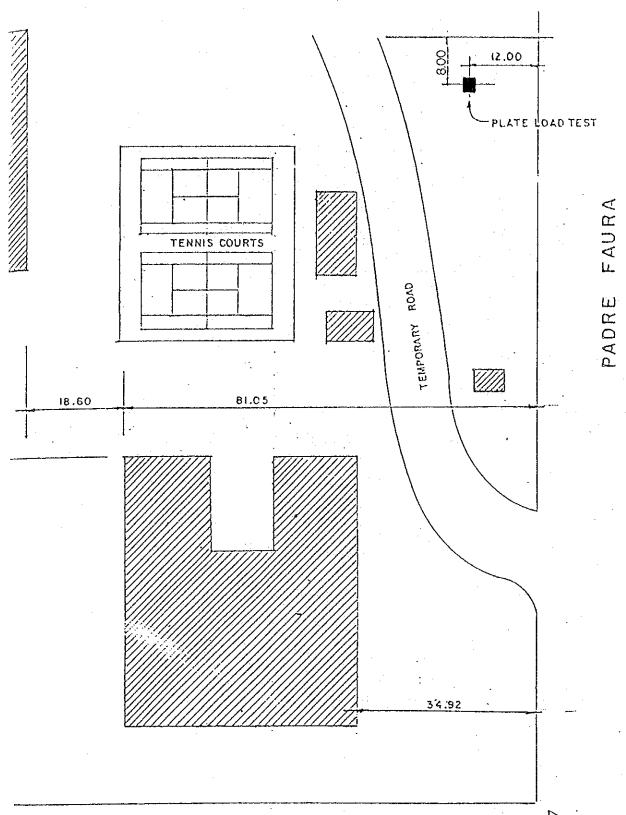
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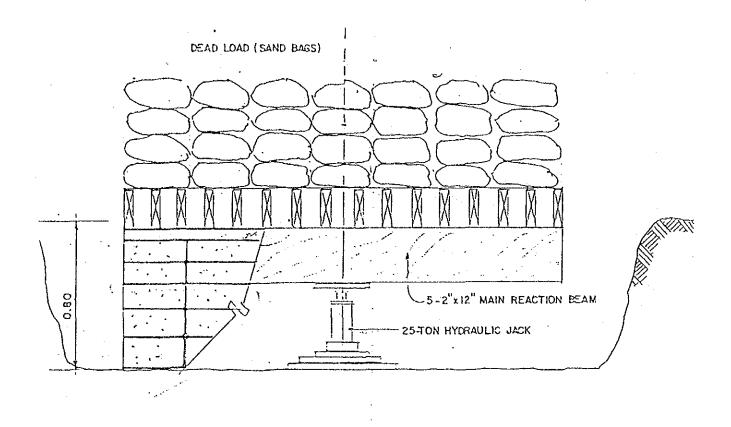
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GROUND SURFACE

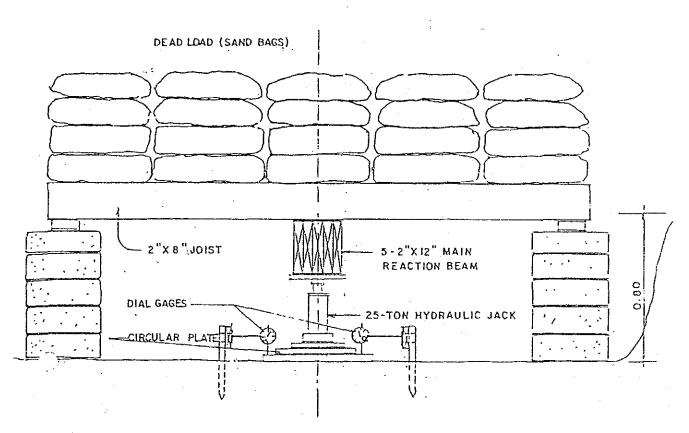
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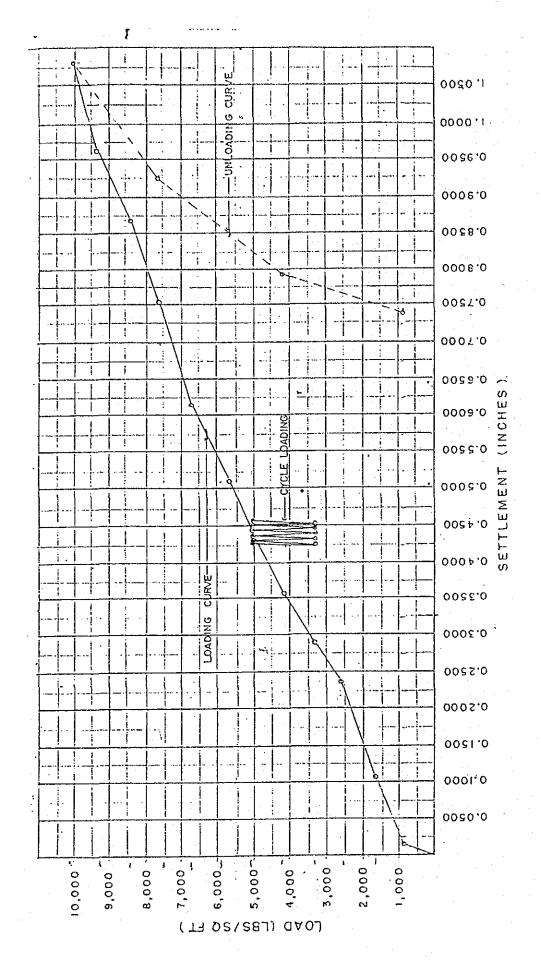


TAFT AVENUE



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J. M. GARCIA & ASSOCIATES

Engineers - Architects - Consultants
51 Buendia Ave., Makati, M. M.
Tel. No. 67-51-57

PROJEC	/ I	UT_PATIENT		1	DATE STA	RTED AD	ril 28, April 30,	1987 1987	_ ·	JOB NO		OF 6
				1								
SUPER	VISOR]	CC GASSIE	·	` \	PLATEOAI	otest no.		····	i	PILE TESTEU		
necati	nen G.	P. SUAN	•	1	DIE P PER	CN ATION N	10		1			
KECOK	DER			-1	TILE DESI	OUNTION I						
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4- (b-fi)	1:3000	2656 108	2656 lns	0.955	15.945	16.518	176.516	T	0.0335	10.0330	1	F45.53 06:
	:40					6.917	0.915	7	0,0010	0.0340	1	1
	:50				 	0.916	0.915	1		10.0356		1
	2:00				1	0.914	10.015	1	0.0006	0.0350	1	
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	. <u>}</u> [1	6.015	0.915	T		010350		
	2:30					0.015	6,915	1	C	LC.0350		
	2:35	2550 lbs	6300 les		1	10.677	7,905		0.0766	6 10er		1057 04 257
	-40					0.672	[0.802	L	0.0040	0.1130		1
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i	3:00		1		T	0.570	0.709	:	0.0010	10.1169	L	1
.1	11					0.670	0,797		0.000:	0.1165		1
1	20	· 	1		1	0.970	10.795	<u> </u>	2.0000	2 1125	!	
	3:30				I	19.670	10.796	1		10 :170	!	i
ĭ	3 35	2650 155	7,950 164			B.900	10 45/	1	0.3055	0.0030	!	2330.56 85
	4{				i	18.75U	10.642	1	0.0110	0.2340	L	i
ī	:50					IC. 789	10.635	L		0.2380	1	
i	4:00		1			10.708	0.632			0.2400	:	
i	- 10				T	10.797	10.630		0.0015	C 2415		I
	20		i		1	0.786	0.626	<u> </u>	0.0015	10.2630	i	
	¢:30				T	U.785	10.627	1	0.0005	7635		
1	4.35	2655 125	10,600 15		I	10.755	10.573		0.0425	r. 2817	!	hay ne per
Î	20.4					0.755	In 580	L		ות מביבר מו		1
ĺ	4.50				1	G. 755.	D.580.	L		7.2025	i	1
Ī	5:00					5.755) 57c	1	2000-0	25.26		i
1	5:10				1	1.756	575		: D005	5.2525	1	1.
3	- 20				1	C.756	D.579	Ti	C_	C.2625		1
	.30				i	D. 756	r. 57c	t i		D. 2225	1	l

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			DEPT, PGH			ril 28. 1			JOB NO.		
LOCA1	ION Padi	re Faura, PG	X Compound	DATE COM	PLETED_	April 30,	1967]	SHEET NO	2()F
. SUPER	VISOR	<u> </u>		PLATEOAT	TEST NO.	1_		_	PILE TESTED		
RECOR	ئىنى DER	. BUAK	·	PILE DESI	CNATION I	10		-		·············	
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v-25-€	5:30	1 2530 lbs	13.250 1bs	0.756 0.579	10.679	F. 502	1 7	0775	10.3595		14217.61 09
	:40	· ·			10.677	10.501		0.0015	10.3510	1	
	150				10.677	10.50	1	_G.	0.3610	!	i
	70.4				€.67€	10.501		0.0005	0.3515		Ī
	: 10				JC 576	10.501	1		10,3615	<u>. </u>	i
	. 75				IC 675	0.500		5.1010	C 3525	·	!
	1 - 31	1	<u> </u>		11: 677	15.400	11		1P 3645	<u> </u>	<u></u>
[6:67		I		10.672	10.695		J,0005	IC.3645	<u>. </u>	<u> </u>
		7655 16c	15,900 Yo	<u>!</u>	C 505	10.425	<u> </u>	0735	<u> </u>	1	<u> [5061, 1393]</u>
	750		<u> </u>		0.597	0.420		6.0015		1	·
	7:00				6.596	0.42	 	6.0005	(0.4406	!	
<u> </u>	:10	<u> </u>	ļ		C.596	16.424	 	0		1	
<u> </u>	:20	<u> </u>	L		ID.596	10.424	<u> </u>		10.4400		!
	-:36		<u> </u>		10.505	L0.62	ļļ		17.4611.	1	
	2:40	<u> </u>	[LC 505	15.42	!			<u> </u>	
	<u></u>	<u>-5,300 lhs</u>	<u> </u>		C 50F	10.72		<u>- 0015</u>	10: 4395		lary, naces
		L5 300	110.600		16.593	10.6.5			15. 646E		15064 17
			15 900		10 590 In 590	10.415		<u>0.005</u>	0.6450		Isnet 11
 			115 600 "1		11. 500	12.415		0.0075	10. 665P		13374-05
ļ			I to Diff of			10.61					31376-HE
 			10.500		IP 507	16.415		n 10035	F 667F		
			15 onn +		Ir 503	10.615				 	5061.11
			10 600 "		11 563	10.415		r . 000=	* 451 <u>0</u>	· · · · · · · · · · · · · · · · · · ·	13374 00
	6 1		15.900		10.376	10:213	 		6540	·	15067.13
	- 20		16,550 lhs						15.5080	;	15904 .0505:
) 	:3C			·	15.485	10,390			16.5110	;	1-2-6×2
	100		· · · · · · · · · · · · · · · · · · ·		10 467				IC 5115	1	·

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		^{)fri} =b711f#T			DATE ST	ARTED ADT	11 26, 19	787	JOB NO		
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SUPE	RVISOR			f					LIPP IESTED		·
RECO	RDER .	.F. BUAK			PILE DES	IGNATION N	C				
1,000											
				1.					ļ		
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 	110:00	1			1	0.405	0.395	1.0.0010	C. 5:25		1
			i			0.485	I.D. 390	l c	10.5325		1
	10 20	<u> </u>	1		7	10 494	0.305	In none	In 513"		1
	10:20	12650 lbs	21,200 16	5	:	10.360	6.300	10.1025	IC CIEC	<u> </u>	15745 17RST
	30				<u> </u>	2.357	C. 30E	10.0020	1. (17)		ļ
[7.5	<u> </u>	I			12 357	10.306	<u> </u>	<u> 1. 6175</u>	ļ	1
	50	i				12 357	0.306	i P	10 (175	ļ	<u> </u>
	h · · no	1				12356	0.305	10.0005	D.61E0	!	
	(<u> </u>					10305		in Kinr	 	ļ
L	: 25	!	<u> </u>		<u> </u>	2.355	0.307		0 5100	<u> </u>	<u> </u>
	1					<u> C.355</u>	iczoz	l		<u> </u>	12504 3000
	N 1 : 3C	2550 lbs	23.850 16	·	<u></u>	r.202	IC. 177		p. 7505		750: 60P5
<u> </u>	1 . 40	<u> </u>	ļ		<u> </u>		12.176	10.0015	r 762r	 	<u> </u>
ļ	1 . 5 [!	ļ				9-175	10 0005	<u>r. 7575 — </u>		
ļ	12.25	ļ.,					17.5				
1-25-1	ıi.	1	ļ -			D 100	125	10.0005	r 2635	 	
	1 ; 2C	!	ļ				19.175	1 6	F 7635		·
			 				17.175	10,0015	h 7635	1	
ļ	1 66	.					0, 174 0, 174	13,0005	D. 7650	i 	
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<u> </u>	20		 		' 		0.075	10.0005	2.8710		
ļ	30	.i · · · · ·	! 		1	10.023	0.075	10.0002	10.9715		1
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J. M. GARCIA & ASSOCIATES

Engineers • Architects • Consultants 51 Buendia Avc., Makati, M. M. Tel. No. 87-51-57

1									*
PROJE	CT_INE_O	UT-PATIFUI	DERY BLOC	. DATE STA	RTED April 20.	1007	JOB NO	<u> </u>	
10047	יאסוי Padi	re Faura	955 Сопроил	H DATE CON	APLETED ACTI: 30,	1987	SHEET NO	4	or é
1		•					0		
SUPER	visor	M GARCIA		PLATE LOAI	D TEST NO1		PILE TESTED		
n Foon	DER C.	Brion		DILE DECI	GNATION NO.				
RECOR	DER	3020		LIPE DESI	GRATION NO				
		-	•	ļ [*]		I			
DATE	TIME	LOAL INCREMENT (tops)	TOTAL LOAD (tons)	GAGE READING BEFORE LOADING Let: Right	GAGE READING AFTER LOADING Left Right	TIME INTERVAL SETTLEMENT	TOTAL CUMULATIVE	REBOUND	REMARKS
6-25-R	1:5UAM	2650 lbs	29,1501hs	0.08310.075	1+0 002 10 08/	I In noin	ie 0520	1	5,276.73 PSF
1	2.00		 		1*0.990 10.983		10.9535	1	i i
	175		 		1+0.000 10.983		C. 9645		
	.20		-		1#6,999 0.982		C.964	1	î
	• 30		†******************************		1#C 989 C 982	1 7	0.9645		<u>!</u>
	.40		11		1*0.986 [C.987	15,0005	0.0450	1	
	2:50				I≠C.998 [C.982		IC 044	1	1
	2.56	2650 104	131 800 1hc		730 7 730 74	15 1215	11.086:		110, 122, 25psr
	3:00		1		#n 956 In 850		1.0525		<u> </u>
	:10				⊬C.866 D.859		F DE 7 C		<u> </u>
	1120			i	FC.864 D.85E		r neer		1
			i .	1	EC BAS DOSE	_D_000s	1 0965	<u> </u>	
	,40 j		<u> </u>	1	*0.854 D.ESF	ի ը ըրը։	l nacr		ļ.,
ļ	3 5r				1*C.864 10.85E	, ,	13 7000	 	<u> </u>
		-7950 lbs	23.856	<u> </u>	1 0.026 10.026		וע סטבו	!	7501 6905r
	4:00		1	<u> i </u>	1 0.026 IG.02c		IC 5250	! 	
<u></u>	:1[ļ <u> </u> _		1 0.025 10.024		0.6250		!
	¢:20		<u> </u>		10.026 13.024		C. C25C		14717 61057
		-10.60; lb	r. 13250111s		16.157 0.154		11.366-	! 	16-1-8 195
	- 30		·		<u> </u>		r 7665	 	
	1.65		!		10.157 10.154		0.796	!	· · · · · · · · · · · · · · · · · · ·
	14.5C		! !_	<u> </u>	<u>.i.c. 157 154 </u>		L 286	i	19/1,51 055
		<u>-10,600 la</u>	<u>- 2650 155</u>		· C.211 D.207		<u> </u>	i	177
	<u></u>		<u> </u>		C-21: C-202 -		10.761 18.7612	i	
<u> </u>	+10 '				1 0.211 0.207	<u> </u>	0.741		:
1-75-65			 				15.7805	 	
لسننتا	5:204.m		·	·····	C.212 C.206	10,0016	<u> </u>	 	

8. Water Quality Survey Data8-1. National Standards for Drinking Water, 1978

Parameter	Max. Permissible	Parameter	Max. Permissibl
Turbidity	5 units	Organic Chemicals	
Color	5 unit (s) **	Synthetic	0.5
Odor	Unobjectionable	Detergents (MBAS)	0.5
Threshold odor number	Not more than 3	011 & Grease	N11
Taste	Unobjectionable	<u></u>	<u> </u>
		- <u>-</u>	
	2220234	Persistent Pesticides	0.001
Total Solids	500 (s)	Aldrin	0.001
pH	6.5 - 8.5	DDT	0.05
Phenolic substances	0.001	Dieldrin	0.001
	·	Chlordane	0.003
		Endrin	0.0002
Radioactive Subs.		Heptachlor	0.0001
Gross Alpha	3 pCi/1	Lindane	0.004
Gross Beta	30 pCi/1	Toxaphane	0.005
		Methoxychlor	0.1
		2,4-D	0.1
Trace Elements		2,4,5-T	0.01
Arsenic	0.05	PCB	Ni1
Barium	1.0		
Cadmium	0.01	•	
Chromium	0.05	Other Chemicals	
Copper	1.0	Calcium	75
Cyanide	0.05	Chloride	200 (s)
Fluoride	0.6	Magnesium	50 (s)
Iron	0.3 - 1.0 (s)	Nitrate (NO ₂)	30
Lead	0.05	Sulfate	200 (s)
Manganese	0.5 (s)	Hydrogen sulfide	0.05 (s)
Mercury	0.002		
Selenium	0.01		•
Zinc	5.0 (s)		

 $[\]star$ All units are in mg/l unless, otherwise stated.

^{**(}s) - Secondary standards; compliance with the standard and analysis are not obligatory.

8-2. Sample Water Analysis of Tap Water at Herran-Taft Near PGH of February 9, 1987

		·
pН	6.90	units
Taste	b1and	
Color	5.00	units
Odor	nil	units
Turbidity	3.55	units
T - Alkalinity	56.00	mg/L
Bicarbonates	68.30	mg/L
Acidity	6.00	mg/L
Free CO ₂	5.30	mg/L
Chloridés	6.00	mg/L
Iron	0.05	mg/L
Hardness	56.00	mg/L
Residual Chlorine	0.30	mg/L

8-3. Sample Water Analysis of Balara Filtration Plant, Quezon City

	August, 1986 (Ave.) Raw Finished	January, 1987 (Ave.) Raw Finished
РН	7.36 6.92	7.34 7.16
Turbidity	25.56 2.53	7.06 2.77
Acid	7.39 9.29	5.32 4.88
Alkalinity	44.34 38.67	59.69 56.54
Hardness	45.75 42.90	51.59 52.0
Chlorides	6.04 6.98	8.74 11.41
Iron	0.1 0.1	0.09 0.08
Residnal Chlorine	- 0.76	- 0.75
Remarks	Rainy Season	Dry Season

9. Medical Statics Data

	Estimat. 1986	1987	1988	Te 1989	irgets 1990	1991	1992	Annual average 1987-92
POPULATION				-				-
Total population level (million								
persons) ⁸ Population growth rate (%)	56.0 2.44	57.4 2.41	58.7 2.38	60.1 2.34	61.5 2.30	62.9	64.3 i 2.21	2.32
Urban population (share to total population)	40.5	41,0	41.6	42,1	42.7	43.2	43.8	42.7 b
Rural population (share to total population)		59.0	58.4	57.9		56.8	56.2	No.
Population density (persons/sq.k		191.2	195.7	200.3	57.3 204.9	209.6	214.2	53,3 202,7
. 1.1								
<u>lealth</u>					-			
ife expectancy (in years) ^a rude birth rate (per 1,000	63.4	63.7	64.0	64.3	64.6	64.9	65.2	64.3
population) a rude death rate (per 1,000	31.7	31.3	30.8	30.3	29.8	29.2	28.6	30.0
population) ^a	7.8	7.6	7.5	7.4	7.2	7.1	7.0	7.3
nfant (below l year) mortality (per 1,000 live birth) ^a	55.5	54.2	52.9	51.6	50.3	49.0	47.8	51.0
hild (aged 1-4) mortality rate (per 1,000 population)	4.9	4.7	4.5	4.3	4.1	3.9	3.7	4,2
aternal mortality rate (per 1,000 live birth)	0.9	0.9	0.8	0.8	0.8	0.7	0.7	0.8
,								
utrition								
ercentage of preschool chilidre	n.			·				
with weight less than 75% of standard weight-for-age	21.7	20.3	18.8	17.4	16.0	14.5	13.0	16.7
ercentage of schoolchildren age	d						1	
7-10 years old with weight les 90% of standard height-for-age		12.7	12.3	11.8	11.3	10.8	10.3	11.5
ercentage of schoolchildren age	-	· va		1.1		-		
7-10 years old with weight les	s than	. 12.2	12.2	11.2	10.3	9.4	8.4	10.8
5% of standard weight-for-age	14.1	13.2	12.2	11.2	10.3	9,4	0,4	10.0
			•					(growth rate)
ealth Infrastructure Program					-			:
lospital bed equirement (in '000)	95.5	101.0	106.5	112.0	117.5	123.0	128.5	4.9
Ratio to population	1:581	1:570	1:554	1:539	1:527	1:515	1:504	···
HU requirement Ratio to population	2,041 1:27,507	2,226 1:25,852	2,401 1:24,563	2,566 1:23,549	2,721 1:22,747	2,866 1:22,114	3,001 1:21,618	6.2
HS requirement	7,991	8,065	8,164	8,198	8,257	8,311	8,360	0.7
Ratio to population	1:7,026	1:7,135	1:7,224	1:7,371	1:7,496	1:7,626	1:7,761	-
anpower Development Program								•
	0 0/5	0 /20	0.010	10 /21	10 021	11 520	. 10 107	E 7
o. of physicians Ratio to population	8,965 1:6,098	9,430 1:5,939	9,918 1:5,783	10,431 1:5,761	10,971 1:5,604	11,539 1:5,448	12,137 1:5,294	5.2
lo. of nurses	10,705	10,994	11,290	11,594	11,907	12,228		2.7
Ratio to population	1:5,107	1:5,094	1:5,080	1:5,183	1:5,163	1:5,141	1:5,117	
lo. of midwives Rate to population	9,903 1:5,520	10,015 1:5,592	10,129 1:5,662	10,244 1:5,868	10,360 1:5,934	10,377 1:6,001	10,596 1:6,064	1.1
ween to kobaractou	1.0,000	1123272	1.5,002	1.5,000	~ - 2 9 7 3 4	,	,004	

10. PGH financial Data

10-1 Actual Budgetary Hospital Management Cost

University of the Philippines Manila ACCOUNTING SERVICES DIVISION

Statement of Expenditures by Unit December, 1986

Unit: Philippine General Hospital

		To Date Last Year			
		General Fund	Revolving Fund		
l) Personal Services					
Salaries		30,192,281.74			
Incentive		6,632,245.78			
	nt Fund/NCC 27,35	4,820,860.52			
Salary Adjustme		en	·		
Commutation	1010/100	1,235,041.99	13.		
Wages		922,108.07			
	onnel Improvement	52,554.07			
Honorarium	onner improvement	52.3554.01	•		
Consultants		73,787.65			
		73,707.03	to the second of		
Allowances	- C Therese are in Allow	114,854.68			
-	n & Transportion Allow.				
Hazard Pay		68,257.41			
Difficulty Pa	у	93,142.54	the state of the		
Incentive		200,899.39			
Union and Lau	ndry	1,510,783.54	and the second of the second o		
Subsistence		251,340.00			
Night Work Di		75,477.15			
Bonus/13th Mo	nth Pay	5,872,964.42			
Overtime Pay					
Cost of Living	Allowance	8,578,740.05			
COLA/NCC 41	•	<u>-</u>			
SUB-TOTAL	-	60,695,339.00	0.00		
2) Maintenance & Ope	rating Expenses				
Traveling - For		1,200.00			
Loc		2,942.40			
Telephone	** -	62,638.08	688,395.86		
Telegram & Stam	ns.	2,000.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Transportation	Po	4,000.00			
Security Servic	68	79,090.00	674,529.97		
Laundry Service		212,154.23	879,292.40		
Janitorial Serv		18,499.36	0,2,2523		
Repair and Main		5,222,901.27	252,044.95		
	cenance	690.07	1,561.64		
Subscriptions	D	3,992.22	4,622.84		
Fidelity Bound		7,695.66	1,715.00		
Insurance Premi		/,075,00	· · · · · · · · · · · · · · · · · · ·		
		4	4,237.00		
Fees & Licenses		10 500 00	· · ·		
Vehicle Registr	ation	10,500.00	10 /50 00		
	ation ublication	10,500.00 - 20,029.90	19,459.00 16,354.55		

	and the second of the second o	
	To Date Last Year	
		ng Fund
Board & Lodging	7,032.00 25,7	44.90
Computer Usage		710.02
Xerox, Maintenance Service & Oth		28.82
Drugs & Medicines		33.30
Chemicals & Reagents	1,718,473.37	. =
Medical & Laboratory Supplies		388.07
X-ray Films	921,907.43	_
Oxygen & Derivatives	6,350,636.67	
Foodstuffs		051.62
Commissary Supplies	1,177,513.73	_
Subsistence	1,977,260.28	-
Housekeeping Supplies		12.42
Office Supplies		943.25
Construction & Other Maint. Supp		570.25
Linen Materials	838,662.50	
Gas		20.94
	117,010.05 449,0	20.94
Semi- Expendable Supplies	2,407.50	80.00
Other Express	The state of the s	
Rents	349,891.52 27,3	318.72
Loan Repayment	2 0/0 220 27 2 500 9	- 07 05
Water	2,040,339.27 2,500,8	
Light		345.67
Gasoline		65.18
Repairs & Servicing of Motor Vec	•	92.00
Spare Parts for Motor Vehicles		59.58
Representation Expenses	7,380.00	
SUB-TOTAL	36,664,000.00 7,233,0	95.00
Equipment	- 100,0	00.00
Building & Structure Outlay	751,041.00	
TOTAL CAPITAL OUTLAY	751,041.00 100,0	00.00
GRAND TOTAL	98,110,380.00 7,333,0	95.00

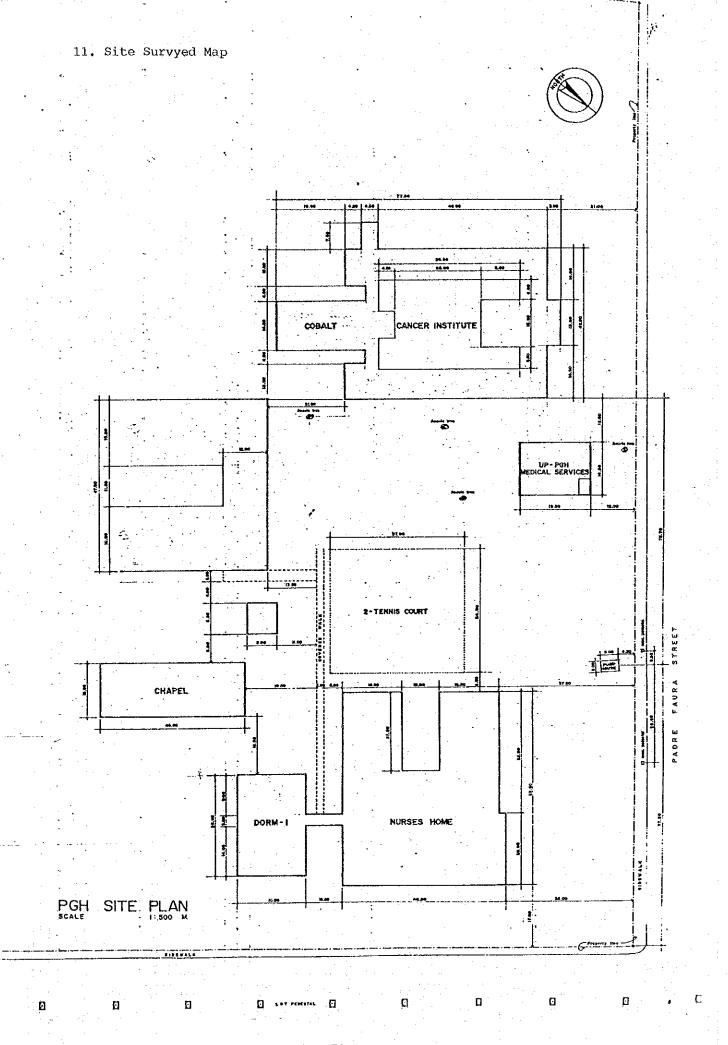
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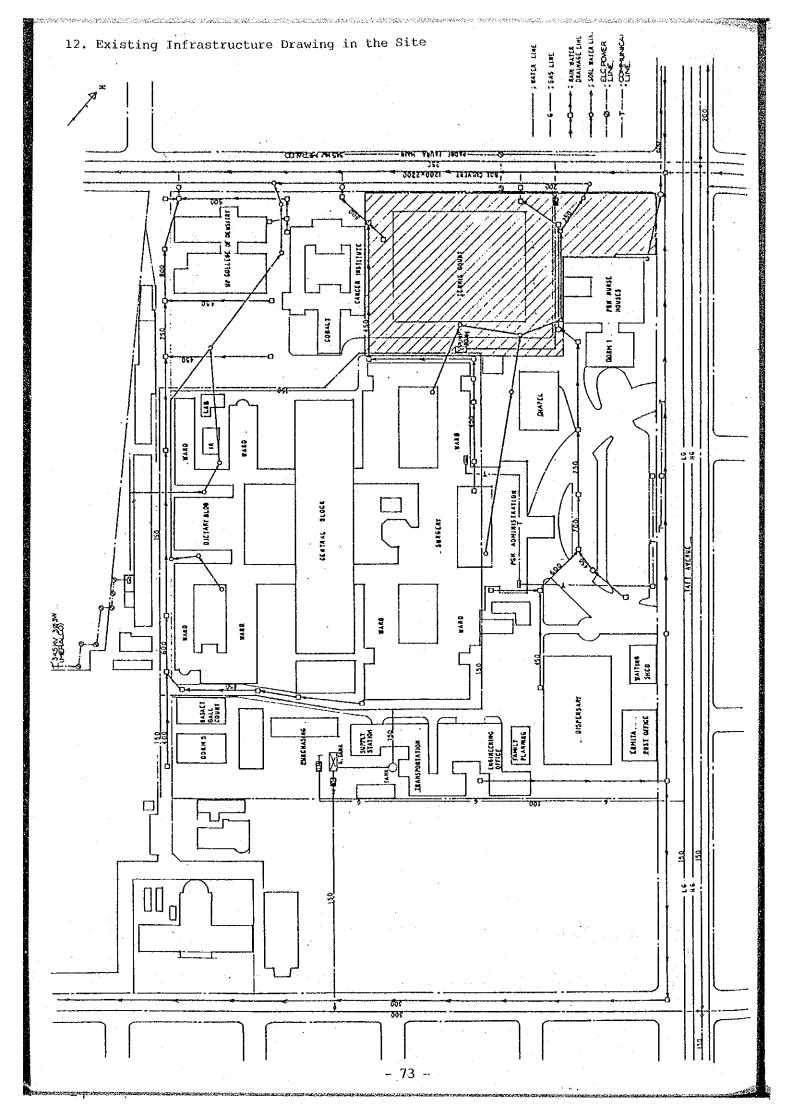
10-2 Average Payroll Amount

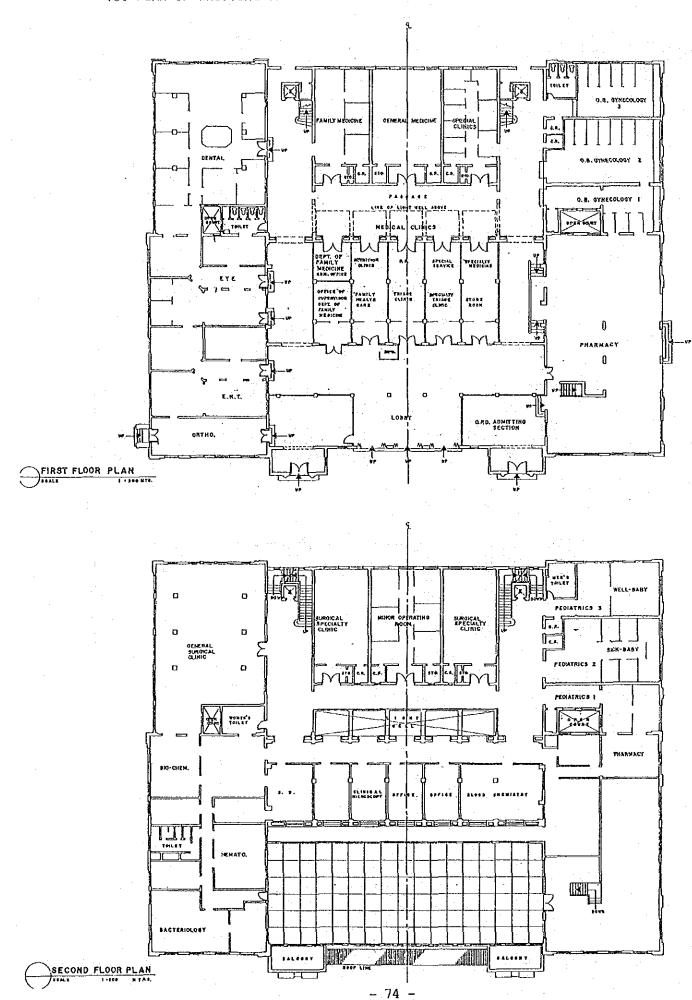
1. Physicians 1.1 Medical Consultant	s P 2,753,088.00
1.2 Resident Physician	*
SUB-TOTAL	8,361,888.00
2. Nurses	
2.1 Nurse Supervisor	41,292.00
2.2 Head Nurse	237,612.00
2.3 Staff Nurse	390,612.00
2.4 Nursing Attendant	234,012.00
SUB-TOTAL	903,528.00
3. Clerk	156,336.00
4. Other Personnel	178,248.00
(Institutio Worker)	
GRAND TOTAL	P 9,600,000.00
(for OPD Personnel)	

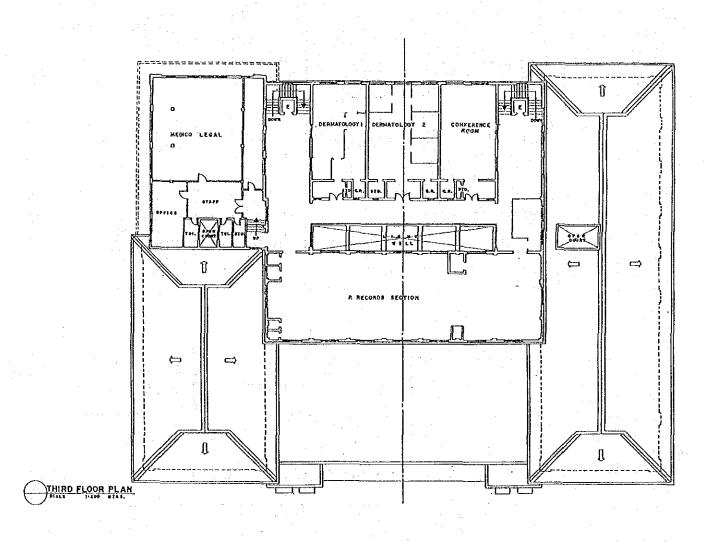
10-3 Additional Requirement for The New OPD Philippine General Hospital Department of Family Medicine

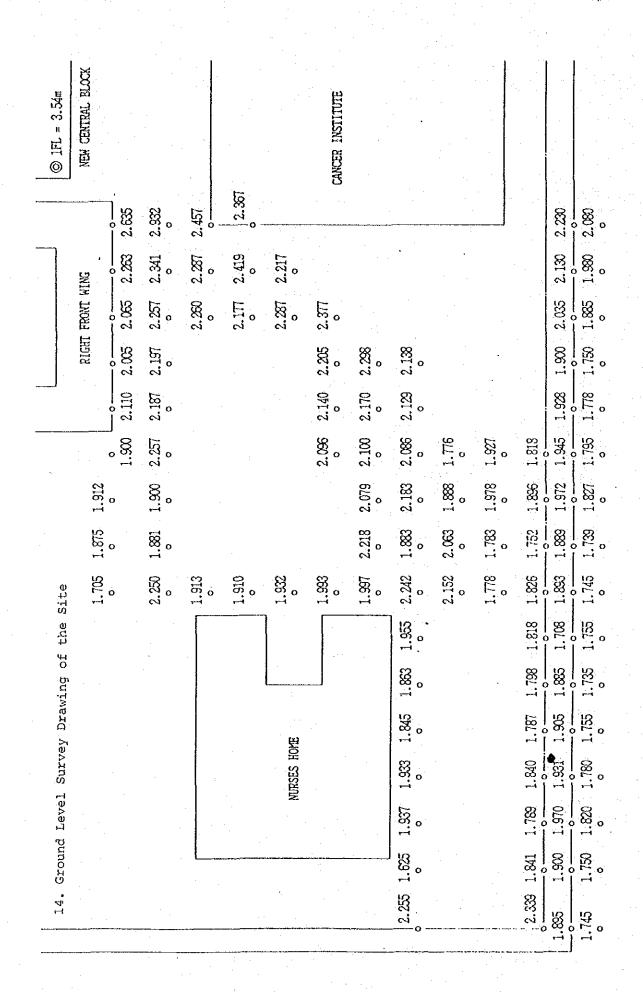
Particulars	Amount
	0.505.406
Salaries	2,595,480
Other Allowances	
Union Allowance	38,100
Laundry Allowance	45,720
Cost of Living Allowance	697,800
SUB-TOTAL	781,620
Total Personal Services	3,377,028
Maintenance & Other Oper. Expenditures	1,403,279
Grand Total	4,780,307
Proposed Income	6,220,206











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